

VENTAS INC
Form 10-K
February 18, 2014

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K
(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2013
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission File Number 1-10989

VENTAS, INC.
(Exact Name of Registrant as Specified in Its Charter)

Delaware

61-1055020

(State or Other Jurisdiction of
Incorporation or Organization)

(IRS Employer
Identification No.)

353 N. Clark Street, Suite 3300, Chicago, Illinois
(Address of Principal Executive Offices)

60654

(877) 483-6827

(Zip Code)

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class

Name of Each Exchange on Which Registered

Common Stock, par value \$0.25 per share

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the Registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment of this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Edgar Filing: VENTAS INC - Form 10-K

Large accelerated filer Accelerated filer Non-accelerated filer
(Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No
The aggregate market value of shares of the Registrant's common stock held by non-affiliates of the Registrant, computed by reference to the closing price of the common stock as reported on the New York Stock Exchange as of June 28, 2013, was \$20.3 billion. For purposes of the foregoing calculation only, all directors, executive officers and 10% beneficial owners of the Registrant have been deemed affiliates.

As of February 11, 2014, 294,281,857 shares of the Registrant's common stock were outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Registrant's definitive Proxy Statement for the Annual Meeting of Stockholders to be held on May 15, 2014 are incorporated by reference into Part III, Items 10 through 14 of this Annual Report on Form 10-K.

CAUTIONARY STATEMENTS

Unless otherwise indicated or except where the context otherwise requires, the terms “we,” “us” and “our” and other similar terms in this Annual Report on Form 10-K refer to Ventas, Inc. and its consolidated subsidiaries.

Forward-Looking Statements

This Annual Report on Form 10-K includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). All statements regarding our or our tenants’, operators’, borrowers’ or managers’ expected future financial condition, results of operations, cash flows, funds from operations, dividends and dividend plans, financing opportunities and plans, capital markets transactions, business strategy, budgets, projected costs, operating metrics, capital expenditures, competitive positions, acquisitions, investment opportunities, dispositions, merger integration, growth opportunities, expected lease income, continued qualification as a real estate investment trust (“REIT”), plans and objectives of management for future operations, and statements that include words such as “anticipate,” “if,” “believe,” “plan,” “estimate,” “expect,” “intend,” “may,” “could,” “should,” “will,” and other similar expressions are forward-looking statements. These forward-looking statements are inherently uncertain, and actual results may differ from our expectations. We do not undertake a duty to update these forward-looking statements, which speak only as of the date on which they are made.

Our actual future results and trends may differ materially from expectations depending on a variety of factors discussed in our filings with the Securities and Exchange Commission (the “SEC”). These factors include without limitation:

The ability and willingness of our tenants, operators, borrowers, managers and other third parties to satisfy their obligations under their respective contractual arrangements with us, including, in some cases, their obligations to indemnify, defend and hold us harmless from and against various claims, litigation and liabilities;

The ability of our tenants, operators, borrowers and managers to maintain the financial strength and liquidity necessary to satisfy their respective obligations and liabilities to third parties, including without limitation obligations under their existing credit facilities and other indebtedness;

Our success in implementing our business strategy and our ability to identify, underwrite, finance, consummate and integrate diversifying acquisitions and investments, including investments in different asset types and outside the United States;

Macroeconomic conditions such as a disruption of or lack of access to the capital markets, changes in the debt rating on U.S. government securities, default or delay in payment by the United States of its obligations, and changes in the federal or state budgets resulting in the reduction or nonpayment of Medicare or Medicaid reimbursement rates;

The nature and extent of future competition, including new construction in the markets in which our seniors housing communities and medical office buildings (“MOBs”) are located;

The extent of future or pending healthcare reform and regulation, including cost containment measures and changes in reimbursement policies, procedures and rates;

Increases in our borrowing costs as a result of changes in interest rates and other factors;

The ability of our operators and managers, as applicable, to comply with laws, rules and regulations in the operation of our properties, to deliver high quality services, to attract and retain qualified personnel and to attract residents and patients;

Changes in general economic conditions or economic conditions in the markets in which we may, from time to time, compete, and the effect of those changes on our revenues, earnings and funding sources;

Our ability to pay down, refinance, restructure or extend our indebtedness as it becomes due;

Our ability and willingness to maintain our qualification as a REIT in light of economic, market, legal, tax and other considerations;

Final determination of our taxable net income for the year ended December 31, 2013 and for the year ending December 31, 2014;

The ability and willingness of our tenants to renew their leases with us upon expiration of the leases, our ability to reposition our properties on the same or better terms in the event of nonrenewal or in the event we exercise our right to replace an existing tenant, and obligations, including indemnification obligations, we may incur in connection with the replacement of an existing tenant;

Risks associated with our senior living operating portfolio, such as factors that can cause volatility in our operating income and earnings generated by those properties, including without limitation national and regional economic conditions, costs of food, materials, energy, labor and services, employee benefit costs, insurance costs and professional and general liability claims, and the timely delivery of accurate property-level financial results for those properties;

• Changes in currency exchange rates for U.S. or Canadian dollars or any other currency in which we may, from time to time, conduct business;

• Year-over-year changes in the Consumer Price Index (“CPI”) and the effect of those changes on the rent escalators contained in our leases and on our earnings;

• Our ability and the ability of our tenants, operators, borrowers and managers to obtain and maintain adequate property, liability and other insurance from reputable, financially stable providers;

The impact of increased operating costs and uninsured professional liability claims on our liquidity, financial condition and results of operations or that of our tenants, operators, borrowers and managers and our ability and the ability of our tenants, operators, borrowers and managers to accurately estimate the magnitude of those claims;

• Risks associated with our MOB portfolio and operations, including our ability to successfully design, develop and manage MOBs, to accurately estimate our costs in fixed fee-for-service projects and to retain key personnel;

• The ability of the hospitals on or near whose campuses our MOBs are located and their affiliated health systems to remain competitive and financially viable and to attract physicians and physician groups;

• Our ability to build, maintain and expand our relationships with existing and prospective hospital and health system clients;

• Risks associated with our investments in joint ventures and unconsolidated entities, including our lack of sole decision-making authority and our reliance on our joint venture partners’ financial condition;

• The impact of market or issuer events on the liquidity or value of our investments in marketable securities;

• Merger and acquisition activity in the healthcare and seniors housing industries resulting in a change of control of, or a competitor’s investment in, one or more of our tenants, operators, borrowers or managers or significant changes in the senior management of our tenants, operators, borrowers or managers; and

• The impact of litigation or any financial, accounting, legal or regulatory issues that may affect us or our tenants, operators, borrowers or managers.

Many of these factors, some of which are described in greater detail under “Risk Factors” in Part I, Item 1A of this Annual Report on Form 10-K, are beyond our control and the control of our management.

Brookdale Senior Living, Kindred, Atria and Sunrise Information

Each of Brookdale Senior Living Inc. (together with its subsidiaries, “Brookdale Senior Living”) and Kindred Healthcare, Inc. (together with its subsidiaries, “Kindred”) is subject to the reporting requirements of the SEC and is required to file with the SEC annual reports containing audited financial information and quarterly reports containing unaudited financial information. The information related to Brookdale Senior Living and Kindred contained or referred to in this Annual Report on Form 10-K has been derived from SEC filings made by Brookdale Senior Living or Kindred, as the case may be, or other publicly available information or was provided to us by Brookdale Senior Living or Kindred, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy. We are providing this data for informational purposes only, and you are encouraged to obtain Brookdale Senior Living’s and Kindred’s publicly available filings, which can be found on the SEC’s website at www.sec.gov. Neither Atria Senior Living, Inc. (“Atria”) nor Sunrise Senior Living, LLC (together with its subsidiaries, “Sunrise”) is currently subject to the reporting requirements of the SEC. The information related to Atria and Sunrise contained or referred to in this Annual Report on Form 10-K has been derived from publicly available information or was provided to us by Atria or Sunrise, as the case may be, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy.

TABLE OF CONTENTS

PART I

| | | |
|-----------------|----------------------------------|-----------|
| <u>Item 1.</u> | <u>Business</u> | <u>1</u> |
| <u>Item 1A.</u> | <u>Risk Factors</u> | <u>23</u> |
| <u>Item 1B.</u> | <u>Unresolved Staff Comments</u> | <u>37</u> |
| <u>Item 2.</u> | <u>Properties</u> | <u>37</u> |
| <u>Item 3.</u> | <u>Legal Proceedings</u> | <u>39</u> |
| <u>Item 4.</u> | <u>(Removed and Reserved)</u> | <u>39</u> |

PART II

| | | |
|-----------------|---|------------|
| <u>Item 5.</u> | <u>Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u> | <u>39</u> |
| <u>Item 6.</u> | <u>Selected Financial Data</u> | <u>42</u> |
| <u>Item 7.</u> | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>43</u> |
| <u>Item 7A.</u> | <u>Quantitative and Qualitative Disclosures About Market Risk</u> | <u>75</u> |
| <u>Item 8.</u> | <u>Financial Statements and Supplementary Data</u> | <u>76</u> |
| <u>Item 9.</u> | <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u> | <u>187</u> |
| <u>Item 9A.</u> | <u>Controls and Procedures</u> | <u>187</u> |
| <u>Item 9B.</u> | <u>Other Information</u> | <u>187</u> |

PART III

| | | |
|-----------------|---|------------|
| <u>Item 10.</u> | <u>Directors, Executive Officers and Corporate Governance</u> | <u>187</u> |
| <u>Item 11.</u> | <u>Executive Compensation</u> | <u>187</u> |
| <u>Item 12.</u> | <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u> | <u>187</u> |
| <u>Item 13.</u> | <u>Certain Relationships and Related Transactions, and Director Independence</u> | <u>187</u> |
| <u>Item 14.</u> | <u>Principal Accountant Fees and Services</u> | <u>188</u> |

PART IV

| | | |
|-----------------|---|------------|
| <u>Item 15.</u> | <u>Exhibits and Financial Statement Schedules</u> | <u>189</u> |
|-----------------|---|------------|

PART I

ITEM 1. Business

BUSINESS

Overview

Ventas, Inc., an S&P 500 company, is a REIT with a highly diversified portfolio of seniors housing and healthcare properties located throughout the United States and Canada. As of December 31, 2013, we owned nearly 1,500 properties, including seniors housing communities, MOBs, skilled nursing and other facilities, and hospitals, in 46 states, the District of Columbia and two Canadian provinces, and we had three new properties under development. Our company was originally incorporated under the laws of Kentucky in 1983, commenced operations in 1985, reorganized as a Delaware corporation in 1987 and is currently headquartered in Chicago, Illinois.

We primarily acquire and own seniors housing and healthcare properties and lease them to unaffiliated tenants or operate them through independent third-party managers. As of December 31, 2013, we leased a total of 907 properties (excluding MOBs and properties classified as held for sale) to various healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and we engaged independent operators, such as Atria and Sunrise, to manage 239 of our seniors housing communities for us pursuant to long-term management agreements.

Through our Lillibridge Healthcare Services, Inc. (“Lillibridge”) subsidiary and our ownership interest in PMB Real Estate Services LLC (“PMBRES”), we also provide MOB management, leasing, marketing, facility development and advisory services to highly rated hospitals and health systems throughout the United States. In addition, from time to time, we make secured and unsecured loans and other investments relating to seniors housing and healthcare operators or properties.

We conduct our operations through three reportable business segments: triple-net leased properties; senior living operations; and MOB operations. See our Consolidated Financial Statements and the related notes, including “Note 2—Accounting Policies,” included in Part II, Item 8 of this Annual Report on Form 10-K.

Business Strategy

We aim to enhance shareholder value by delivering consistent, superior total returns through a strategy of:

(1) generating reliable and growing cash flows; (2) maintaining a balanced, diversified portfolio of high-quality assets; and (3) preserving our financial strength, flexibility and liquidity.

Generating Reliable and Growing Cash Flows

Generating reliable and growing cash flows from our seniors housing and healthcare assets enables us to pay regular cash dividends to stockholders and creates opportunities to increase shareholder value through profitable investments. The combination of steady contractual growth from our long-term triple-net leases and stable cash flows from our MOBs with the higher growth potential inherent in our seniors housing operating communities drives our ability to generate sustainable, growing cash flows that are resilient to economic downturns.

Maintaining a Balanced, Diversified Portfolio

We believe that maintaining a balanced portfolio of high-quality assets diversified by geographic location, asset type, tenant/operator, revenue source and operating model diminishes the risk that any single factor or event could materially harm our business. Portfolio diversification also enhances the reliability of our cash flows by reducing our exposure to any individual tenant, operator or manager and making us less susceptible to single-state regulatory or reimbursement changes, regional climate events and local economic downturns.

Preserving Our Financial Strength, Flexibility and Liquidity

A strong, flexible balance sheet and excellent liquidity position us favorably to capitalize on strategic growth opportunities in the seniors housing and healthcare industries through acquisitions, investments, and development and redevelopment projects. We maintain our financial strength to pursue profitable investment opportunities by actively managing our leverage, improving our cost of capital and preserving our access to multiple sources of liquidity, including unsecured bank debt, mortgage financings and the public debt and equity markets.

2013 Highlights

• We paid an annual cash dividend on our common stock of \$2.735 per share, which represents an increase of more than 10% over the prior year.

• We invested approximately \$1.8 billion in seniors housing communities, MOBs and loans and other investments.

• We invested approximately \$96 million in redevelopment and development projects across each of our three segments.

• We generated cash flows from operations of approximately \$1.2 billion, which represents an increase of more than 20% over 2012.

We renewed, sold or transitioned to new operators all 89 licensed healthcare assets leased by Kindred whose lease terms expired during the second quarter of 2013, and we entered into favorable agreements with Kindred to extend the leases at a higher rental rate with respect to 48 of the 108 licensed healthcare assets whose lease terms were originally scheduled to expire on April 30, 2015 (the “2015 Renewal Assets”). See “Significant Tenants, Operators and Managers—Triple-Net Leased Properties—Kindred Master Leases.”

• We issued and sold \$1.6 billion aggregate principal amount of senior notes having a weighted average interest rate of 3.3% and a weighted average initial maturity of 13.6 years.

We entered into a new \$3 billion unsecured credit facility, comprised of a \$2 billion revolving credit facility initially priced at 100 basis points over LIBOR, and a \$200 million four-year term loan and an \$800 million five-year term loan, each initially priced at 105 basis points over LIBOR.

We established an “at-the-market” equity offering program through which we may sell up to an aggregate of \$750.0 million of our common stock, and we issued and sold a total of 2,069,200 shares at an average price of \$69.42 per share for aggregate net proceeds (after sales agent commissions) of \$141.5 million under the program.

• We sold assets, including loans, and received final repayment on loans receivable for aggregate proceeds of approximately \$358 million.

Portfolio Summary

The following table summarizes our portfolio of properties and other investments, excluding investments in unconsolidated entities and properties classified as held for sale, as of and for the year ended December 31, 2013:

| Asset Type | # of Properties | # of Units/Beds/Sq. Ft. (2) | Real Estate Property Investments | | Revenues | | Number of States/Provinces(4) | |
|--------------------------------------|-----------------|-----------------------------|--|---|--|--------------|-------------------------------|---------------------------|
| | | | Real Estate Property Investment, at Cost | Percent of Total Real Estate Property Investments | Real Estate Property Investment Per Unit/Bed/Sq. Ft. | Revenue (3) | | Percent of Total Revenues |
| (Dollars in thousands) | | | | | | | | |
| Seniors housing communities | 694 | 61,604 | \$ 14,003,816 | 64.3 | % \$ 227.3 | \$ 1,818,812 | 64.7 | % 46 |
| MOBs (5) | 309 | 16,687,925 | 3,963,705 | 18.2 | 0.2 | 467,916 | 16.7 | 29 |
| Skilled nursing and other facilities | 371 | 41,839 | 2,940,617 | 13.5 | 70.3 | 344,114 | 12.2 | 41 |
| Hospitals | 47 | 3,820 | 495,454 | 2.3 | 129.7 | 118,956 | 4.2 | 18 |
| Total properties | 1,421 | | 21,403,592 | 98.3 | | 2,749,798 | 97.8 | 49 |
| Loans and investments | | | 376,229 | 1.7 | | 58,208 | 2.1 | |
| Other | | | — | — | | 2,047 | 0.1 | |
| Total | | | \$ 21,779,821 | 100.0 | % | \$ 2,810,053 | 100.0 | % |

nm—not meaningful.

(1) Excludes 20 seniors housing communities, 18 MOBs and 14 skilled nursing facilities included in investments in unconsolidated entities. Also excludes eight seniors housing communities, seven skilled nursing facilities, and four MOBs classified as held for sale as of December 31, 2013.

(2) Seniors housing communities are measured in units; MOBs are measured by square footage; and skilled nursing and other facilities and hospitals are measured by bed count.

(3) Revenues relate to the actual period of ownership and do not necessarily reflect a full year.

As of December 31, 2013, our consolidated properties were located in 46 states, the District of Columbia and two Canadian provinces and, excluding MOBs, were operated or managed by 72 different third-party healthcare

(4) operating companies, including the following publicly traded companies or their subsidiaries: Brookdale (145 properties); Kindred (142 properties); Emeritus Corporation (16 properties) and Capital Senior Living Corporation (12 properties).

As of December 31, 2013, we leased 30 of our consolidated MOBs pursuant to triple-net leases, Lillibridge or (5) PMBRES managed 258 of our consolidated MOBs and 44 of our consolidated MOBs were managed by 15 different third-party managers. Through Lillibridge and PMBRES, we provided management and leasing services to third parties with respect to 81 MOBs as of December 31, 2013.

Seniors Housing and Healthcare Properties

As of December 31, 2013, we owned 1,473 seniors housing and healthcare properties, including investments in unconsolidated entities, but excluding properties classified as held for sale, as follows:

| | Consolidated (100% interest) | Consolidated (<100% interest) | Unconsolidated (5-25% interest) | Total |
|--------------------------------------|------------------------------|-------------------------------|---------------------------------|-------|
| Seniors housing communities | 685 | 9 | 20 | 714 |
| MOBs | 282 | 27 | 18 | 327 |
| Skilled nursing and other facilities | 365 | 6 | 14 | 385 |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | |
|-----------|-------|----|----|-------|
| Hospitals | 46 | 1 | — | 47 |
| Total | 1,378 | 43 | 52 | 1,473 |

Seniors Housing Communities

Our seniors housing communities include independent and assisted living communities, continuing care retirement communities and communities providing care for individuals with Alzheimer's disease and other forms of dementia or memory loss. These communities offer studio, one bedroom and two bedroom residential units on a month-to-month basis primarily to

3

elderly individuals requiring various levels of assistance. Basic services for residents of these communities include housekeeping, meals in a central dining area and group activities organized by the staff with input from the residents. More extensive care and personal supervision, at additional fees, are also available for such needs as eating, bathing, grooming, transportation, limited therapeutic programs and medication administration, which allow residents certain conveniences and enable them to live as independently as possible according to their abilities. These services are often met by home health providers, close coordination with the resident's physician and skilled nursing facilities. Charges for room, board and services are generally paid from private sources.

Medical Office Buildings

Our MOBs are typically multi-tenant properties leased to several different unrelated medical practices, although they can be associated with a large single specialty or multi-specialty group. Tenants include physicians, dentists, psychologists, therapists and other healthcare providers, with space devoted to patient examination and treatment, diagnostic imaging, outpatient surgery and other outpatient services. While MOBs are similar to commercial office buildings, they require more plumbing, electrical and mechanical systems to accommodate physicians' requirements such as sinks in every room, brighter lights and specialized medical equipment. As of December 31, 2013, we owned or managed for third parties approximately 21 million square feet of MOBs, a significant majority of which are located on or near an acute care hospital campus ("on campus").

Skilled Nursing and Other Facilities

Our skilled nursing facilities provide rehabilitative, restorative, skilled nursing and medical treatment for patients and residents who do not require the high technology, care-intensive, high cost setting of an acute care or rehabilitation hospital. Treatment programs include physical, occupational, speech, respiratory and other therapies, including sub-acute clinical protocols such as wound care and intravenous drug treatment. Charges for these services are generally paid from a combination of government reimbursement and private sources.

Our personal care facilities provide specialized care, including supported living services, neurorehabilitation, neurobehavioral management and vocational programs, for persons with acquired or traumatic brain injury.

Hospitals

Substantially all of our hospitals are operated as long-term acute care hospitals, which have a Medicare average length of stay greater than 25 days and serve medically complex, chronically ill patients who require a high level of monitoring and specialized care, but whose conditions do not necessitate the continued services of an intensive care unit. The operators of these hospitals have the capability to treat patients who suffer from multiple systemic failures or conditions such as neurological disorders, head injuries, brain stem and spinal cord trauma, cerebral vascular accidents, chemical brain injuries, central nervous system disorders, developmental anomalies and cardiopulmonary disorders. Chronic patients often depend on technology for continued life support, such as mechanical ventilators, total parenteral nutrition, respiration or cardiac monitors and dialysis machines, and, due to their severe medical conditions, generally are not clinically appropriate for admission to a nursing facility or rehabilitation hospital. All of our long-term acute care hospitals are freestanding facilities, and we do not own any "hospitals within hospitals." We also own two hospitals focused on providing children's care and five rehabilitation hospitals devoted to the rehabilitation of patients with various neurological, musculoskeletal, orthopedic and other medical conditions following stabilization of their acute medical issues.

Geographic Diversification of Properties

Our portfolio of seniors housing and healthcare properties is broadly diversified by geographic location throughout the United States and Canada, with properties in only one state (California) accounting for more than 10% of our total revenues and total net operating income ("NOI," which is defined as total revenues, excluding interest and other income, less property-level operating expenses and medical office building services costs) (in each case excluding amounts in discontinued operations) for the year ended December 31, 2013.

Edgar Filing: VENTAS INC - Form 10-K

The following table shows our rental income and resident fees and services by geographic location for the year ended December 31, 2013:

| Geographic Location | Rental Income and Resident Fees and Services (1) (Dollars in thousands) | Percent of Total Revenues (1) | |
|--|--|-------------------------------|------|
| California | \$407,347 | 14.5 | % |
| New York | 280,306 | 10.0 | |
| Texas | 190,635 | 6.8 | |
| Illinois | 132,402 | 4.7 | |
| Florida | 116,253 | 4.1 | |
| Massachusetts | 113,932 | 4.1 | |
| Pennsylvania | 105,679 | 3.8 | |
| New Jersey | 85,299 | 3.0 | |
| North Carolina | 81,915 | 2.9 | |
| Arizona | 79,526 | 2.8 | |
| Other (36 states and the District of Columbia) | 1,045,500 | 37.2 | |
| Total U.S | 2,638,794 | 93.9 | % |
| Canada (two Canadian provinces) | 93,195 | 3.3 | |
| Total | \$2,731,989 | 97.2 | %(2) |

Rental income and resident fees and services relate to the actual period of ownership and do not necessarily reflect (1) a full year. This presentation excludes revenues from properties sold during 2013 and properties classified as held for sale as of December 31, 2013.

(2) The remainder of our total revenues is medical office building and other services revenue, income from loans and investments and interest and other income.

The following table shows our NOI by geographic location for the year ended December 31, 2013:

| Geographic Location | NOI (1) (Dollars in thousands) | Percent of Total NOI (1) | |
|--|-----------------------------------|--------------------------|---|
| California | \$225,371 | 13.3 | % |
| Texas | 128,480 | 7.6 | |
| New York | 114,580 | 6.8 | |
| Illinois | 84,620 | 5.0 | |
| Florida | 78,640 | 4.7 | |
| Massachusetts | 76,866 | 4.6 | |
| Indiana | 58,688 | 3.5 | |
| North Carolina | 58,134 | 3.4 | |
| Wisconsin | 54,047 | 3.2 | |
| Ohio | 52,629 | 3.1 | |
| Other (36 states and the District of Columbia) | 710,654 | 42.0 | |
| Total U.S | 1,642,709 | 97.2 | % |
| Canada (two Canadian provinces) | 47,350 | 2.8 | |
| Total | \$1,690,059 | 100.0 | % |

(1) NOI relates to the actual period of ownership and does not necessarily reflect a full year. This presentation excludes NOI from properties sold during 2013 and properties classified as held for sale as of December 31, 2013.

See “Note 20—Segment Information” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for more information regarding the geographic diversification of our portfolio.

Certificates of Need

Our skilled nursing facilities and hospitals are generally subject to federal, state and local licensure statutes and statutes that may require regulatory approval, in the form of a certificate of need (“CON”) issued by a governmental agency with jurisdiction over healthcare facilities, prior to the expansion of existing facilities, construction of new facilities, addition of beds, acquisition of major equipment or introduction of new services. CON requirements, which are not uniform throughout the United States, may restrict our or our operators’ ability to expand our properties in certain circumstances.

The following table shows the percentages of our rental income (excluding amounts in discontinued operations) for the year ended December 31, 2013 that are derived by skilled nursing facilities and hospitals in states with and without CON requirements:

| | Skilled Nursing Facilities | Hospitals | Total | | |
|---------------------------------|----------------------------------|-----------|---------|---|--|
| States with CON requirements | 67.2 | % 49.6 | % 62.7 | % | |
| States without CON requirements | 32.8 | 50.4 | 37.3 | | |
| Total | 100.0 | % 100.0 | % 100.0 | % | |

Loans and Investments

As of December 31, 2013, we had \$414.7 million of net loans receivable and investments relating to seniors housing and healthcare operators or properties. Our loans receivable and investments provide us with interest income, principal amortization and transaction fees and are typically secured by mortgage liens or leasehold mortgages on the underlying properties and corporate or personal guarantees by affiliates of the borrowing entity. In some cases, the loans are secured by a pledge of ownership interests in the entity or entities that own the related seniors housing or healthcare properties. See “Note 6—Loans Receivable and Investments” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

Development and Redevelopment Projects

We are party to certain agreements that obligate us to develop healthcare or seniors housing properties. The construction of these properties is funded through capital that we and, in certain circumstances, our joint venture partners provide. As of December 31, 2013, we had three new properties under development pursuant to these agreements. In addition, from time to time, we engage in redevelopment projects with respect to our existing seniors housing communities to maximize the value, increase NOI, maintain a market-competitive position, achieve property stabilization or change the primary use of the property.

Segment Information

We evaluate our performance and allocate resources based on three reportable business segments: triple-net leased properties; senior living operations; and MOB operations. Non-segment assets, classified as “all other,” consist primarily of corporate assets, including cash, restricted cash, deferred financing costs, loans receivable and investments, and miscellaneous accounts receivable. For further information regarding our business segments, see “Note 20—Segment Information” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

Significant Tenants, Operators and Managers

The following table provides information regarding our tenant, operator and manager concentration as of and for the year ended December 31, 2013:

| | Number of Properties Leased or Managed (1) | Percent of Total Real Estate Investments (2) | Percent of Total Revenues (3) | Percent of NOI (3) |
|-----------------------------|---|--|----------------------------------|-----------------------|
| Senior living operations | 239 | 33.9 | % 50.2 | % 26.6 |
| Brookdale Senior Living (4) | 145 | 9.7 | 5.6 | 9.2 |
| Kindred | 142 | 3.2 | 8.1 | 13.4 |

(1) Excludes properties classified as held for sale as of December 31, 2013.

(2) Based on gross book value (excluding properties classified as held for sale as of December 31, 2013 and six properties included in investments in unconsolidated entities).

Amounts relate to the actual period of ownership and do not necessarily reflect a full year. Excludes amounts in (3) discontinued operations. NOI is defined as total revenues, less interest and other income, property-level operating expenses and medical office building services costs.

(4) Excludes six properties included in investments in unconsolidated entities.

Triple-Net Leased Properties

Each of our leases with Brookdale Senior Living and our master lease agreements with Kindred (the “Kindred Master Leases”) is a triple-net lease that obligates the tenant to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and to comply with the terms of the mortgage financing documents, if any, affecting the properties. In addition, each of these leases has guaranty and cross-default provisions tied to other leases with the same tenant or its affiliates, as well as bundled lease renewals (as described in more detail below).

The properties we lease to Brookdale Senior Living and Kindred accounted for a significant portion of our triple-net leased properties segment revenues and NOI and had a meaningful impact on our total revenues and NOI for the year ended December 31, 2013. If either Brookdale Senior Living or Kindred becomes unable or unwilling to satisfy its obligations to us or to renew its leases with us upon expiration of the terms thereof, our financial condition and results of operations could decline and our ability to service our indebtedness and to make distributions to our stockholders could be limited. We cannot assure you that Brookdale Senior Living and Kindred will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure, inability or unwillingness by Brookdale Senior Living or Kindred to do so could have a material adverse effect on our business, financial condition, results of operations or liquidity and our ability to service our indebtedness and other obligations and to make distributions to our stockholders, as required for us to continue to qualify as a REIT (a “Material Adverse Effect”). We also cannot assure you that Brookdale Senior Living and Kindred will elect to renew their respective leases with us upon expiration of the leases or that we will be able to reposition any non-renewed properties on a timely basis or on the same or better economic terms, if at all. See “Risks Factors—Risks Arising from Our Business—Our leases with Brookdale Senior Living and Kindred generate a meaningful portion of our revenues and operating income; Any failure, inability or unwillingness by Brookdale Senior Living or Kindred to satisfy its obligations under our agreements could have a Material Adverse Effect on us” included in Item 1A of this Annual Report on Form 10-K.

Brookdale Senior Living Leases

As of December 31, 2013, we leased a total of 145 properties to Brookdale Senior Living, excluding properties classified as held for sale and six properties included in investments in unconsolidated entities, pursuant to multiple lease agreements. Our leases with Brookdale Senior Living have an average term of 15 years and are subject to two or more successive five- or ten-year renewal terms at Brookdale Senior Living’s option, provided certain conditions are satisfied.

Under the terms of our leases, Brookdale Senior Living is obligated to pay base rent, which escalates annually at a specified rate over the prior period base rent. For 2014, the current aggregate contractual cash base rent due to us from Brookdale Senior Living, excluding variable interest that Brookdale Senior Living is obligated to pay as additional

rent based on certain floating rate mortgage debt, is approximately \$156.5 million, and the current aggregate contractual base rent (computed in accordance with U.S. generally accepted accounting principles (“GAAP”)) due to us from Brookdale Senior Living, excluding the variable interest, is approximately \$153.9 million (in each case, excluding six properties included in investments in unconsolidated entities and properties classified as held for sale as of December 31, 2013). See “Note 3—Concentration of Credit Risk” and “Note 14—Commitments and Contingencies” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

7

Kindred Master Leases

As of December 31, 2013, we leased a total of 142 properties to Kindred pursuant to five Kindred Master Leases. The properties leased pursuant to our Kindred Master Leases are grouped into bundles, or “renewal groups,” with each renewal group containing a varying number of geographically diversified properties. All properties within a single renewal group have the same current lease term of five to ten years, and each renewal group is currently subject to one or more successive five-year renewal terms at Kindred’s option, provided certain conditions are satisfied. Kindred’s renewal option is “all or nothing” with respect to the properties contained in each renewal group.

The aggregate annual rent we receive under each Kindred Master Lease is referred to as “base rent.” Base rent escalates annually at a specified rate over the prior period base rent, with base rent escalation under the four original Kindred Master Leases contingent upon the satisfaction of specified facility revenue parameters. The annual rent escalator under three Kindred Master Leases is 2.7%, and the annual rent escalator under the other two Kindred Master Leases is based on year-over-year changes in CPI, subject to floors and caps.

During 2013, we renewed, sold or transitioned to new operators all 89 licensed healthcare assets leased by Kindred whose lease terms expired during the second quarter of 2013. Specifically, Kindred irrevocably renewed for a five-year term three renewal groups covering a total of 25 properties, and we entered into a fifth Kindred Master Lease originally with respect to ten long-term acute care hospitals. The fifth Kindred Master Lease has an initial term of ten years (which commenced May 1, 2013) and is subject to three successive five-year, “all or nothing” renewal terms at Kindred’s option. Of the remaining 54 skilled nursing facilities, we leased 50 properties to eight qualified healthcare operators pursuant to new long-term triple-net leases (the “New Leases”) and we sold four properties. The New Leases have an average weighted initial lease term of more than 11 years.

In September 2013, we entered into favorable agreements with Kindred to extend the leases with respect to 48 of the 108 licensed healthcare assets comprising the 2015 Renewal Assets. Current aggregate annual rent for the 2015 Renewal Assets is \$138 million. The 48 re-leased properties consist of 26 skilled nursing facilities and 22 long-term acute care hospitals. New annual rent, commencing October 1, 2014, will be \$95.9 million, an increase of \$15 million over then current annual base rent. On October 1, 2013, Kindred also paid us \$20 million, which will be amortized over the new lease terms.

We have launched a comprehensive project to re-lease to qualified healthcare operators or otherwise reposition the remaining 60 skilled nursing facilities included in the 2015 Renewal Assets (the “Marketed Assets”). As part of our agreements, we and Kindred agreed to accelerate the expiration of the lease term for the Marketed Assets to September 30, 2014. Kindred is required to continue to perform all of its obligations, including without limitation, payment of all rental amounts, under the applicable Kindred Master Lease for the Marketed Assets until expiration of the current lease term. Subject to the terms of our agreements, we have the flexibility to transition the Marketed Assets either before or after the September 30, 2014 lease expiration date. Moreover, we own or have the rights to all licenses and CONs at the properties, and Kindred has extensive and detailed obligations to cooperate and ensure an orderly transition of the properties to another operator.

We believe the net effect from the re-leasing or repositioning of the Marketed Assets will not materially impact our results of operations in 2014 or 2015. However, we cannot assure you of the actual impact of these transactions on our future operations, nor can we assure you as to whether, when or on what terms we will be able to re-lease or reposition any or all of the Marketed Assets to qualified healthcare operators. Our ability to re-lease or reposition the Marketed Assets could be significantly delayed or limited by state licensing, CON or other laws, as well as by the Medicare and Medicaid change-of-ownership rules, and we could incur substantial additional expenses in connection with any licensing or change-of-ownership proceedings. In addition, we may be required to fund certain expenses and incur obligations to preserve the value of, or avoid the imposition of liens on, the Marketed Assets while they are being re-leased or repositioned. See “Risk Factors—Risks Arising from Our Business—If we must replace any of our tenants or operators, we might be unable to reposition the properties on as favorable terms, or at all, and we could be subject to delays, limitations and expenses, which could have a Material Adverse Effect on us” included in Item 1A of this Annual Report on Form 10-K.

Assuming that all of the Marketed Assets are re-leased or repositioned on or prior to September 30, 2014 and assuming the applicable facility revenue parameters are met, we currently expect that approximately \$206.8 million of aggregate base rent will be due under the five Kindred Master Leases during the year ending December 31, 2014. See

“Note 3—Concentration of Credit Risk” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

Senior Living Operations

As of December 31, 2013, Atria and Sunrise, collectively, provided comprehensive property management and accounting services with respect to 237 of our seniors housing communities, for which we pay annual management fees pursuant to long-term management agreements. Most of our management agreements with Atria have initial terms expiring December 31, 2027, with successive automatic ten-year renewal periods. The management fees we pay to Atria under the Atria management

agreements are equal to 5% of revenues generated by the applicable properties, plus an incentive management fee of up to an additional 1% of revenues based on the achievement of specified performance targets. Most of our management agreements with Sunrise have terms ranging from 25 to 30 years (which commenced as early as 2004 and as recently as 2012). The management fees we pay to Sunrise under the Sunrise management agreements range from 5% to 7% of revenues generated by the applicable properties. For the year ended December 31, 2013, the management fees (including incentive fees) we paid pursuant to our Sunrise management agreements were equal to 6.4% of revenues generated by the applicable properties. See “Note 3—Concentration of Credit Risk” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

As managers, Atria and Sunrise do not lease our properties, and, therefore, we are not directly exposed to their credit risk in the same manner or to the same extent as our triple-net tenants. However, we rely on our managers’ personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on our managers to set appropriate resident fees and to otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. Although we have various rights as the property owner under our management agreements, including various rights to terminate and exercise remedies under those agreements as provided therein, Atria’s or Sunrise’s failure, inability or unwillingness to satisfy its respective obligations under those agreements, to efficiently and effectively manage our properties or to provide timely and accurate accounting information with respect thereto could have a Material Adverse Effect on us. In addition, significant changes in Atria’s or Sunrise’s senior management or equity ownership or any adverse developments in their businesses and affairs or financial condition could have a Material Adverse Effect on us. See “Risk Factors—Risks Arising from Our Business—The properties managed by Atria and Sunrise account for a significant portion of our revenues and operating income; Adverse developments in Atria’s or Sunrise’s business and affairs or financial condition could have a Material Adverse Effect on us” and “—We have rights to terminate our management agreements with Atria and Sunrise in whole or with respect to specific properties under certain circumstances, and we may be unable to replace Atria or Sunrise if our management agreements are terminated or not renewed” included in Item 1A of this Annual Report on Form 10-K. Our 34% ownership interest in Atria entitles us to certain rights and minority protections, as well as the right to appoint two members to the Atria board of directors.

Competition

We generally compete for investments in seniors housing and healthcare assets with publicly traded, private and non-listed healthcare REITs, real estate partnerships, healthcare providers, healthcare lenders and other investors, including developers, banks, insurance companies, pension funds, government-sponsored entities and private equity firms, some of whom may have greater financial resources and lower costs of capital than we do. Increased competition challenges our ability to identify and successfully capitalize on opportunities that meet our objectives, which is affected by, among other factors, the availability of suitable acquisition or investment targets, our ability to negotiate acceptable acquisition or investment terms and our access to and cost of capital. See “Risk Factors—Risks Arising from Our Business—Our pursuit of investments in and acquisitions of, or our development or redevelopment of, seniors housing and healthcare assets may be unsuccessful or fail to meet our expectations” included in Item 1A of this Annual Report on Form 10-K and “Note 10—Borrowing Arrangements” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

Our tenants, operators and managers also compete on a local and regional basis with other healthcare operating companies that provide comparable services. Seniors housing community, skilled nursing facility and hospital operators compete to attract and retain residents and patients to our properties based on scope and quality of care, reputation and financial condition, price, location and physical appearance of the properties, services offered, qualified personnel, physician referrals and family preferences. In the case of MOBs, we and our third-party managers compete to attract and retain tenants based on many of the same factors, in addition to quality of the affiliated health system, physician preferences and proximity to hospital campuses. The ability of our tenants, operators and managers to compete successfully could be affected by private, federal and state reimbursement programs and other laws and regulations. See “Risk Factors—Risks Arising from Our Business—Our tenants, operators and managers may be adversely affected by healthcare regulation and enforcement” and “—Changes in the reimbursement rates or methods of payment from third-party payors, including the Medicare and Medicaid programs, could have a material adverse effect on

certain of our tenants and operators and on us” included in Item 1A of this Annual Report on Form 10-K.

Employees

As of December 31, 2013, we had 465 employees, including 303 employees associated with our MOB operations reportable business segment, but excluding 1,315 employees at our Canadian seniors housing communities under the supervision and control of our manager, Sunrise. Although Sunrise is responsible for hiring and maintaining the labor force at each of our Canadian seniors housing communities, we bear many of the costs and risks generally borne by employers,

particularly with respect to those properties with unionized labor. None of our employees is subject to a collective bargaining agreement, other than those employees in the Canadian seniors housing communities managed by Sunrise. We believe that relations with our employees are positive. See “Risk Factors—Risks Arising from Our Business—Our operating assets expose us to various operational risks, liabilities and claims that could adversely affect our ability to generate revenues or increase our costs and could have a Material Adverse Effect on us” included in Item 1A of this Annual Report on Form 10-K.

Insurance

We maintain or require in our lease, management and other agreements that our tenants, operators and managers maintain all applicable lines of insurance on our properties and their operations. We believe that the amount and scope of insurance coverage provided by our policies and the policies required to be maintained by our tenants, operators and managers are customary for similarly situated companies in our industry. Although we regularly monitor our tenants’, operators’ and managers’ compliance with their respective insurance requirements, we cannot assure you that they will maintain the required insurance coverages, and any failure, inability or unwillingness by our tenants, operators and managers to do so could have a Material Adverse Effect on us. We also cannot assure you that we will continue to require the same levels of insurance coverage under our lease, management and other agreements, that such insurance coverage will be available at a reasonable cost in the future or that the policies maintained will fully cover all losses related to our properties upon the occurrence of a catastrophic event, nor can we assure you of the future financial viability of the insurers.

We maintain the property insurance for all of our senior living operations, as well as the general and professional liability insurance for our seniors housing communities and related operations managed by Atria. However, Sunrise maintains the general and professional liability insurance for our seniors housing communities and related operations that it manages in accordance with the terms of our management agreements. Under our management agreements with Sunrise, we may elect, on an annual basis, whether we or Sunrise will bear responsibility for maintaining the required insurance coverage for the applicable properties, but the costs of such insurance are facility expenses paid from the revenues of those properties, regardless of who maintains the insurance.

Through our MOB operations, we provide engineering, construction and architectural services in connection with new development projects, and any design, construction or systems failures related to the properties we develop could result in substantial injury or damage to our clients or third parties. Any such injury or damage claims may arise in the ordinary course and may be asserted with respect to ongoing or completed projects. Although we maintain liability insurance to protect us against these claims, if any claim results in a loss, we cannot assure you that our policy limits would be adequate to cover the loss in full. If we sustain losses in excess of our insurance coverage, we may be required to pay the difference and we could lose our investment in, or experience reduced profits and cash flows from, the affected MOB, which could have a Material Adverse Effect on us.

For various reasons, including to reduce and manage costs, many healthcare companies utilize different organizational and corporate structures coupled with self-insurance trusts or captive programs that may provide less coverage than a traditional insurance policy. As a result, companies that self-insure could incur large funded and unfunded general and professional liability expenses, which could have a material adverse effect on their liquidity, financial condition and results of operations. The implementation of a trust or captive by any of our tenants, operators or managers could adversely affect such person’s ability to satisfy its obligations under, or otherwise comply with the terms of, its respective lease, management and other agreements with us, which could have a Material Adverse Effect on us. Likewise, if we decide to implement a captive or self-insurance program, any large funded and unfunded general and professional liability expenses that we incur could have a Material Adverse Effect on us.

Additional Information

We maintain a website at www.ventasreit.com. The information on our website is not incorporated by reference in this Annual Report on Form 10-K, and our web address is included as an inactive textual reference only.

We make available, free of charge, through our website our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13 or 15(d) of the Exchange Act as soon as reasonably practicable after we electronically file such material with, or furnish it to, the SEC. In addition, our Guidelines on Governance, our Code of Ethics and Business Conduct and the charters for each of our Audit and Compliance, Nominating and Corporate Governance and Executive Compensation

Committees are available on our website, and we will mail copies of the foregoing documents to stockholders, free of charge, upon request to our Corporate Secretary at Ventas, Inc., 353 North Clark Street, Suite 3300, Chicago, Illinois 60654.

GOVERNMENTAL REGULATION

Healthcare Regulation

Overview

For the year ended December 31, 2013, approximately 16% of our total revenues and 30% of our total NOI (in each case excluding amounts in discontinued operations) were attributable to skilled nursing and other facilities and hospitals in which our tenants receive reimbursement for their services under governmental healthcare programs, such as Medicare and Medicaid. We are neither a participant in, nor a direct recipient of, any reimbursement under these programs with respect to those facilities.

Although the properties within our portfolio may be subject to varying levels of governmental scrutiny, we expect that the healthcare industry, in general, will continue to face increased regulation and pressure in the areas of fraud, waste and abuse, cost control, healthcare management and provision of services, among others. We also expect that efforts by third-party payors, such as the federal Medicare program, state Medicaid programs and private insurance carriers (including health maintenance organizations and other health plans), to impose greater discounts and more stringent cost controls upon operators (through changes in reimbursement rates and methodologies, discounted fee structures, the assumption by healthcare providers of all or a portion of the financial risk or otherwise) will intensify and continue. A significant expansion of applicable federal, state or local laws and regulations, existing or future healthcare reform measures, new interpretations of existing laws and regulations, changes in enforcement priorities, or significant limits on the scope of services reimbursed or reductions in reimbursement rates could have a material adverse effect on certain of our operators' liquidity, financial condition and results of operations and, in turn, their ability to satisfy their contractual obligations, including making rental payments under and otherwise complying with the terms of our leases.

Licensure, Certification and CONs

In general, the operators of our skilled nursing facilities must be licensed on an annual or biannual basis and certified annually through various regulatory agencies that determine compliance with federal, state and local laws to participate in the Medicare and Medicaid programs. Legal requirements pertaining to such licensure and certification relate to the quality of nursing care provided by the operator, qualifications of the operator's administrative personnel and nursing staff, adequacy of the physical plant and equipment and continuing compliance with laws and regulations governing the operation of skilled nursing facilities. The failure to maintain or renew any required license or regulatory approval or to correct serious deficiencies identified in a compliance survey could prevent an operator from continuing operations at a property, and a loss of licensure or certification could adversely affect a skilled nursing facility operator's ability to receive payments from the Medicare and Medicaid programs, which, in turn, could adversely affect its ability to satisfy its contractual obligations, including making rental payments under and otherwise complying with the terms of our leases.

The operators of our hospitals must meet the applicable conditions of participation established by the U.S. Department of Health and Human Services ("HHS") and comply with state and local laws and regulations in order to receive Medicare and Medicaid reimbursement. Such conditions relate to the type of hospital and its equipment, personnel and standard of medical care, and hospital operators must undergo periodic on-site licensure surveys, which generally are limited if the hospital is accredited by The Joint Commission (formerly the Joint Commission on Accreditation of Healthcare Organizations) or other recognized accreditation organizations. A loss of licensure or certification could adversely affect a hospital operator's ability to receive payments from the Medicare and Medicaid programs, which, in turn, could adversely affect its ability to satisfy its contractual obligations, including making rental payments under and otherwise complying with the terms of our leases.

In addition, many of our skilled nursing facilities and hospitals are subject to state CON laws that require governmental approval prior to the development or expansion of healthcare facilities and services. The approval process in these states generally requires a facility to demonstrate the need for additional or expanded healthcare facilities or services. CONs, where applicable, are also sometimes necessary for changes in ownership or control of licensed facilities, addition of beds, investment in major capital equipment, introduction of new services or termination of services previously approved through the CON process. CON laws and regulations may restrict an operator's ability to expand our properties and grow its business in certain circumstances, which could have an adverse effect on the operator's revenues and, in turn, its ability to make rental payments under and otherwise comply with the

terms of our leases. See “Risk Factors—Risks Arising from Our Business—If we must replace any of our tenants or operators, we might be unable to reposition the properties on as favorable terms, or at all, and we could be subject to delays, limitations and expenses, which could have a Material Adverse Effect on us” included in Part I, Item 1A of this Annual Report on Form 10-K.

Compared to skilled nursing facilities and hospitals, seniors housing communities are subject to relatively few, if any, federal regulations. Instead, to the extent they are regulated, such regulation consists primarily of state and local laws governing licensure, provision of services, staffing requirements and other operational matters, which vary greatly from one

jurisdiction to another. Although recent growth in the U.S. seniors housing industry has attracted the attention of various federal agencies that believe more federal regulation of these properties is necessary, Congress thus far has deferred to state regulation of seniors housing communities. However, as a result of this growth and increased federal scrutiny, some states have revised and strengthened their regulation of seniors housing communities, and more states are expected to do the same in the future.

Fraud and Abuse Enforcement

Federal and state laws and regulations prohibit a wide variety of fraud and abuse by healthcare providers who participate in, receive payments from or make or receive referrals for work in connection with government-funded healthcare programs, including Medicare and Medicaid. These federal laws include, among others:

The anti-kickback statute (Section 1128B(b) of the Social Security Act), which prohibits certain business practices and relationships, including the payment, receipt or solicitation of any remuneration, directly or indirectly, to induce a referral of any patient or service or item covered by a federal health care program, including Medicare, or a state health program, such as Medicaid;

The physician self-referral prohibition (Ethics in Patient Referrals Act of 1989, commonly referred to as the “Stark Law”), which prohibits referrals by physicians of Medicare or Medicaid patients to providers of a broad range of designated healthcare services with which the physicians (or their immediate family members) have ownership interests or certain other financial arrangements;

The False Claims Act, which prohibits any person from knowingly presenting false or fraudulent claims for payment by the federal government (including the Medicare and Medicaid programs);

The Civil Monetary Penalties Law, which authorizes HHS to impose civil penalties administratively for fraudulent acts; and

The Health Insurance Portability and Accountability Act of 1996 (commonly referred to as “HIPAA”), which among other things, protects the privacy and security of individually identifiable health information by limiting its use and disclosure.

Sanctions for violating these federal laws include criminal and civil penalties, such as punitive sanctions, damage assessments, monetary penalties, imprisonment, denial of Medicare and Medicaid payments, and exclusion from the Medicare and Medicaid programs. These laws also impose an affirmative duty on operators to ensure that they do not employ or contract with persons excluded from the Medicare and other governmental healthcare programs.

Many states have adopted or are considering legislative proposals similar to the federal anti-fraud and abuse laws, some of which extend beyond the Medicare and Medicaid programs, to prohibit the payment or receipt of remuneration for the referral of patients and physician self-referrals, regardless of whether the service was reimbursed by Medicare or Medicaid. Many states have also adopted or are considering legislative proposals to increase patient protections, such as minimum staffing levels, criminal background checks, and limiting the use and disclosure of patient specific health information. These state laws also impose criminal and civil penalties similar to the federal laws.

In the ordinary course of their business, the operators of our properties have been and are subject regularly to inquiries, investigations and audits by federal and state agencies that oversee applicable laws and regulations. Increased funding through recent federal and state legislation and the creation of a series of new healthcare crimes by HIPAA have led to a significant expansion in the number and scope of investigations and enforcement actions over the past several years. Private enforcement of healthcare fraud has also increased, due in large part to amendments to the civil False Claims Act in 1986 that were designed to encourage private individuals to sue on behalf of the government. These whistleblower suits by private individuals, known as qui tam suits, may be filed by almost anyone, including present and former patients or nurses and other employees.

As federal and state budget pressures persist, administrative agencies may continue to escalate their investigation and enforcement efforts to eliminate waste and control fraud and abuse in governmental healthcare programs. A violation of federal or state anti-fraud and abuse laws or regulations by an operator of our properties could have a material adverse effect on the operator’s liquidity, financial condition or results of operations, which could adversely affect its ability to satisfy its contractual obligations, including making rental payments under and otherwise complying with the terms of our leases.

Reimbursement

In March 2010, President Obama signed into law the Patient Protection and Affordable Care Act, along with a reconciliation measure, the Health Care and Education Reconciliation Act of 2010 (collectively, the “Affordable Care Act”). The passage of the Affordable Care Act has resulted in comprehensive reform legislation that is expected to expand health care coverage to millions of currently uninsured people beginning in 2014. To help fund this expansion, the Affordable Care Act

outlines certain reductions in Medicare reimbursement rates for various healthcare providers, including long-term acute care hospitals and skilled nursing facilities, as well as certain other changes to Medicare payment methodologies.

The Affordable Care Act, among other things, reduced the inflationary market basket increase included in standard federal payment rates for long-term acute care hospitals by 25 basis points in fiscal year 2010, 50 basis points in fiscal year 2011, 10 basis points in fiscal years 2012 and 2013, 30 basis points in fiscal year 2014, 20 basis points in fiscal years 2015 and 2016, and 75 basis points in fiscal years 2017 through 2019. In addition, under the Affordable Care Act, long-term acute care hospitals and skilled nursing facilities are subject to a rate adjustment to the annual market basket increase to reflect improvements in productivity. In July 2012, after considering the constitutionality of various provisions of the Affordable Care Act, the U.S. Supreme Court upheld the so-called individual mandate and, while it found the provisions expanding Medicaid eligibility unconstitutional, determined that the issue was appropriately remedied by circumscribing the Secretary of Health and Human Services' enforcement authority, thus leaving the Medicaid expansion intact.

Healthcare is one of the largest industries in the United States and continues to attract a great deal of legislative interest and public attention. We cannot assure you that existing or future healthcare reform legislation or changes in the administration or implementation of governmental and non-governmental healthcare reimbursement programs will not have a material adverse effect on our operators' liquidity, financial condition or results of operations, or on their ability to satisfy their obligations to us, which, in turn, could have a Material Adverse Effect on us.

In August 2011, President Obama and the U.S. Congress enacted the Budget Control Act of 2011 (the "Budget Control Act") to increase the federal government's borrowing authority (the so-called "debt ceiling") and reduce the federal government's projected operating deficit. Under the Budget Control Act, a 2% reduction in Medicare payments to long-term acute care hospitals and skilled nursing facilities (part of \$1.2 trillion in automatic spending cuts commonly referred to as "sequestration") was expected to take effect on February 1, 2013. Although delayed by the American Taxpayer Relief Act of 2012, this 2% reduction became effective on April 1, 2013. These measures or any future federal legislation relating to the debt ceiling or deficit reduction could have a material adverse effect on our operators' liquidity, financial condition or results of operations and their ability to satisfy their obligations to us, which, in turn, could have a Material Adverse Effect on us.

Medicare Reimbursement; Long-Term Acute Care Hospitals

The Balanced Budget Act of 1997 ("BBA") mandated the creation of a prospective payment system for long-term acute care hospitals ("LTAC PPS") for cost reporting periods commencing on or after October 1, 2002. LTAC PPS requires payment for a Medicare beneficiary at a predetermined, per discharge amount for each defined patient category (called "Long-Term Care—Diagnosis Related Groups" or "LTC-DRGs"), adjusted for differences in area wage levels. Updates to LTAC PPS payment rates are established by regulators and published annually for the long-term acute care hospital rate year, which coincides with annual updates to the LTC-DRG classification system and corresponds to the federal fiscal year (October 1 through September 30).

The Medicare, Medicaid, and SCHIP Extension Act of 2007 (Pub. L. No. 110-173) (the "Medicare Extension Act") significantly expanded medical necessity reviews by the Centers for Medicare & Medicaid Services ("CMS") by requiring long-term acute care hospitals to institute a patient review process to better assess patients upon admission and on a continuing basis for appropriateness of care. In addition, the Medicare Extension Act, among other things, provided the following long-term acute care hospital payment policy changes for a period of three years, all of which were extended for two additional years by the Affordable Care Act:

- Prevention of the application of the "25-percent rule," which limits payments from referring co-located hospitals, to freestanding and grandfathered long-term acute care hospitals;
- Modification of the application of the 25-percent rule to certain urban and rural long-term acute care "hospitals-within-hospitals" and "satellite" facilities;
- Prevention of the application of the "very short stay outlier" policy; and
- Prevention of any one-time adjustments to correct estimates used in implementing LTAC PPS.

Lastly, the Medicare Extension Act introduced a moratorium on new long-term acute care hospitals and beds for three years, which was subsequently extended by the Affordable Care Act and expired on December 29, 2012. In its May 2008 final rule, CMS delayed the extension of the 25-percent rule to freestanding and grandfathered long-term acute

care hospitals and increased the patient percentage thresholds for certain urban and rural long-term acute care “hospitals-within-hospitals” and “satellite” facilities for three years, as mandated by the Medicare Extension Act, and set forth policies on implementing the moratorium on new long-term acute care hospitals and beds imposed by the Medicare Extension Act.

In its August 2009 final rule, CMS finalized policies to implement changes required by Section 124 of the Medicare Improvements for Patients & Providers Act of 2008 (Pub. L. No. 110-275), continuing reforms intended to improve the accuracy of Medicare payments for inpatient acute care through the severity-adjusted diagnosis-related group (MS-LTC-DRG) classification system for long-term acute care hospitals.

In its August 2012 final rule, CMS delayed the extension of the 25-percent rule to freestanding and grandfathered long-term acute care hospitals for another year until December 29, 2013.

On August 19, 2013, CMS published its final rule updating LTAC PPS for the 2014 fiscal year (October 1, 2013 through September 30, 2014). Under the final rule, the LTAC PPS standard federal payment rate will increase by 1.7% in fiscal year 2014, reflecting a 2.5% increase in the market basket index, less both a 0.5% productivity adjustment and 0.3% adjustment mandated by the Affordable Care Act. After taking into account the second year of the three-year phase-in of the permanent one-time budget neutrality adjustment, the LTAC PPS standard federal payment rate in fiscal year 2014 will increase under the final rule by 0.4% over the rate for the last nine months of fiscal year 2013. CMS estimates that net payments to long-term acute care hospitals under the final rule will increase by approximately \$72 million, or 1.3%, in fiscal year 2014 due to the changes to the standard federal payment rate, to the area wage adjustment and to high-cost and short-stay outlier payments. However, after taking into account the expiration of the moratorium on the implementation of the 25-percent rule to freestanding and grandfathered long-term acute care hospitals that was scheduled to occur on December 29, 2013, which would result in a \$90 million reduction, CMS estimates that net payments to long-term acute care hospitals under the final rule will decrease by \$18 million in fiscal year 2014 relative to fiscal year 2013. In addition, under the final rule, for long-term acute care hospitals that do not submit quality reporting data with respect to a fiscal year, any annual update to the LTAC PPS standard federal payment rate for discharges by the long-term acute care hospital during the fiscal year and after application of the market basket update will be further reduced by 2.0%.

On December 26, 2013, President Obama signed into law the Pathway for SGR Reform Act of 2013 (the “Pathway for SGR Reform Act”), which prevented a scheduled cut to the Medicare Part B physician fee schedules from taking effect on January 1, 2014. Also known as the “doc fix,” this reprieve from the Medicare payment cut is effective for a period of 90 days (until March 31, 2014), while Congress works to find a permanent solution, and includes several provisions impacting payments to long-term acute care hospitals. Among other things, the Pathway for SGR Reform Act establishes new patient criteria for long-term acute care hospitals to receive reimbursement for services to Medicare beneficiaries at the LTAC PPS rate, rather than the acute inpatient prospective payment system (“IPPS”) rate, and requires CMS to establish a process for a long-term acute care hospital subject to the IPPS payment rate to re-qualify for payment under LTAC PPS. The Pathway for SGR Reform Act also delays full implementation of the 25-percent rule for three years, through fiscal year 2017, and extends the current moratorium on establishing or increasing long-term acute care beds (with certain exceptions) through September 30, 2017.

We regularly assess the financial implications of CMS’s rules and other federal legislation on the operators of our long-term acute care hospitals, but we cannot assure you that current rules or future updates to LTAC PPS, LTC-DRGs or Medicare reimbursement for long-term acute care hospitals will not materially adversely affect our operators, which, in turn, could have a Material Adverse Effect on us. See “Risk Factors—Risks Arising from Our Business—Changes in the reimbursement rates or methods of payment from third-party payors, including the Medicare and Medicaid programs, could have a material adverse effect on certain of our tenants and operators and on us” included in Item 1A of this Annual Report on Form 10-K.

Medicare Reimbursement; Skilled Nursing Facilities

The BBA also mandated the creation of a prospective payment system for skilled nursing facilities (“SNF PPS”) offering Part A covered services. Under SNF PPS, payment amounts are based upon classifications determined through assessments of individual Medicare patients in the skilled nursing facility, rather than on the facility’s reasonable costs. SNF PPS payments, which are made on a per diem basis for each resident, are generally intended to cover all inpatient services for Medicare patients, including routine nursing care, most capital-related costs associated with the inpatient stay and ancillary services, such as respiratory therapy, occupational and physical therapy, speech therapy and certain covered drugs.

In response to widespread healthcare industry concern about the reductions in payments under the BBA, the federal government enacted the Balanced Budget Refinement Act of 1999 (“BBRA”). The BBRA increased the per diem

reimbursement rates for certain high acuity patients by 20% from April 1, 2000 until CMS refined the resource utilization groups (“RUGs”) used to determine the daily payment for beneficiaries in skilled nursing facilities in the 2006 fiscal year. The BBRA also imposed a two-year moratorium on the annual cap mandated by the BBA on physical, occupational and speech therapy services provided to a patient by outpatient rehabilitation therapy providers, including Part B covered therapy services in nursing facilities. Although extended multiple times by Congress, relief from the BBA therapy caps expired on December 31, 2009.

Under its final rule updating LTC-DRGs for the 2007 fiscal year, CMS reduced reimbursement of uncollectible Medicare coinsurance amounts for all beneficiaries (other than beneficiaries of both Medicare and Medicaid) from 100% to 70% for skilled nursing facility cost reporting periods beginning on or after October 1, 2005 and set forth various options for classifying and weighting patients transferred to a skilled nursing facility after a hospital stay less than the mean length of stay associated with that particular diagnosis-related group.

Under its final rule updating SNF PPS for the 2010 fiscal year, CMS recalibrated the case-mix indexes for RUGs used to determine the daily payment for beneficiaries in skilled nursing facilities and implemented the RUG-IV classification model for skilled nursing facilities for the 2011 fiscal year. However, the Affordable Care Act delayed the implementation of RUG-IV for one year, and CMS subsequently modified the implementation schedule in its notice updating SNF PPS for the 2011 fiscal year.

In its final rule updating the Medicare physician fee schedule for the 2012 calendar year, CMS set a \$1,880 cap on physical therapy and speech-language pathology services and a separate \$1,880 cap on occupational therapy services, including therapy provided in skilled nursing facilities, both without an exceptions process. However, in January 2013, the Middle Class Tax Relief and Job Creation Act of 2012 (Pub. L. No. 112-96) was enacted to lift the caps on therapy services and require a manual review process for those exceptions for which the beneficiary therapy services exceed \$3,700 in a year. The Pathway for SGR Reform Act maintains the status quo for outpatient therapy services by extending the exceptions process for outpatient therapy caps through March 31, 2014.

On August 6, 2013, CMS published its final rule updating SNF PPS for the 2014 fiscal year (October 1, 2013 through September 30, 2014). Under the final rule, the SNF PPS standard federal payment rate will increase by 1.3% in fiscal year 2014, reflecting a 2.3% increase in the market basket index, less a 0.5% forecast error adjustment and a 0.5% productivity adjustment mandated by the Affordable Care Act. CMS estimates that net payments to skilled nursing facilities will increase by approximately \$470 million in fiscal year 2014.

We regularly assess the financial implications of CMS's rules and other federal legislation on the operators of our skilled nursing facilities, but we cannot assure you that current rules or future updates to SNF PPS, therapy services or Medicare reimbursement for skilled nursing facilities will not materially adversely affect our operators, which, in turn, could have a Material Adverse Effect on us. See "Risk Factors—Risks Arising from Our Business—Changes in the reimbursement rates or methods of payment from third-party payors, including the Medicare and Medicaid programs, could have a material adverse effect on certain of our tenants and operators and on us" included in Item 1A of this Annual Report on Form 10-K.

Medicaid Reimbursement; Skilled Nursing Facilities

Approximately two-thirds of all skilled nursing facility residents are dependent on Medicaid. Medicaid reimbursement rates, however, typically are less than the amounts charged by the operators of our skilled nursing facilities. Although the federal government and the states share responsibility for financing Medicaid, states have a wide range of discretion, within certain federal guidelines, to determine eligibility and reimbursement methodology. In addition, federal legislation limits an operator's ability to withdraw from the Medicaid program by restricting the eviction or transfer of Medicaid residents. As state budget pressures continue to escalate and in an effort to address actual or potential budget shortfalls, many state legislatures have enacted or proposed reductions to Medicaid expenditures by implementing "freezes" or cuts in Medicaid rates paid to providers, including hospitals and skilled nursing facilities, or by restricting eligibility and benefits.

In the Deficit Reduction Act of 2005 (Pub. L. No. 109-171), Congress made changes to the Medicaid program that were estimated to result in \$10 billion in savings to the federal government over the five years following enactment of the legislation, primarily through the accounting practices some states use to calculate their matched payments and revising the qualifications for individuals who are eligible for Medicaid benefits. The changes made by CMS's final rule updating SNF PPS for the 2006 fiscal year were also anticipated to reduce Medicaid payments to skilled nursing facility operators, and as part of the Tax Relief and Health Care Act of 2006 (Pub. L. No. 109-432), Congress reduced the ceiling on taxes that states may impose on healthcare providers and that would qualify for federal financial participation under Medicaid by 0.5%, from 6% to 5.5%, until October 1, 2011. However, it was anticipated that this reduction would have a negligible effect, impacting only those states with taxes in excess of 5.5%.

The American Recovery and Reinvestment Act of 2009 (Pub. L. No. 111-5) (the "Recovery Act"), in contrast, temporarily increased federal payments to state Medicaid programs by \$86.6 billion through, among other things, a

6.2% increase in the federal share of Medicaid expenditures across the board, with additional funds available depending on a state's federal medical assistance percentage and unemployment rate. Though the Medicaid federal assistance payments were originally expected to expire on December 31, 2010, the President's fiscal year 2011 budget extended those payments through June 30, 2011. The Recovery Act also requires states to promptly pay nursing facilities under their Medicaid program, and precludes states, as a condition of receiving the additional funding, from heightening their Medicaid eligibility requirements.

We expect more states to adopt significant Medicaid rate freezes or cuts or other program changes as their reimbursement methodologies continue to evolve. In addition, the U.S. government may revoke, reduce or stop approving “provider taxes” that have the effect of increasing Medicaid payments to the states. We cannot predict the impact that any such actions would have on our skilled nursing facility operators, nor can we assure you that payments under Medicaid are now or in the future will be sufficient to fully reimburse those operators for the cost of providing skilled nursing services. Severe and widespread Medicaid rate cuts or freezes could materially adversely affect our skilled nursing facility operators, which, in turn, could adversely affect their ability to satisfy their contractual obligations, including making rental payments under and otherwise complying with the terms of our leases.

Environmental Regulation

As an owner of real property, we are subject to various federal, state and local laws and regulations regarding environmental, health and safety matters. These laws and regulations address, among other things, asbestos, polychlorinated biphenyls, fuel oil management, wastewater discharges, air emissions, radioactive materials, medical wastes, and hazardous wastes, and, in certain cases, the costs of complying with these laws and regulations and the penalties for non-compliance can be substantial. With respect to our properties that are operated or managed by third parties, we may be held primarily or jointly and severally liable for costs relating to the investigation and clean-up of any property from which there is or has been an actual or threatened release of a regulated material and any other affected properties, regardless of whether we knew of or caused the release. Such costs typically are not limited by law or regulation and could exceed the property’s value. In addition, we may be liable for certain other costs, such as governmental fines and injuries to persons, property or natural resources, as a result of any such actual or threatened release. See “Risk Factors—Risks Arising from Our Business—We could incur substantial liabilities and costs if any of our properties are found to be contaminated with hazardous substances or we become involved in any environmental disputes” included in Item 1A of this Annual Report on Form 10-K.

Under the terms of our lease, management and other agreements, we generally have a right to indemnification by the tenants, operators and managers of our properties for any contamination caused by them. However, we cannot assure you that our tenants, operators and managers will have the financial capability or willingness to satisfy their respective indemnification obligations to us, and any failure, inability or unwillingness to do so may require us to satisfy the underlying environmental claims. See “Risk Factors—Risks Arising from Our Business—Our leases with Brookdale Senior Living and Kindred generate a meaningful portion of our revenues and operating income; Any failure, inability or unwillingness by Brookdale Senior Living or Kindred to satisfy its obligations under our agreements could have a Material Adverse Effect on us” included in Item 1A of this Annual Report on Form 10-K.

In general, we have also agreed to indemnify our tenants and operators against any environmental claims (including penalties and clean-up costs) resulting from any condition arising in, on or under, or relating to, the leased properties at any time before the applicable lease commencement date. With respect to our senior living operating portfolio, we have agreed to indemnify our managers against any environmental claims (including penalties and clean-up costs) resulting from any condition on those properties, unless the manager caused or contributed to that condition.

We did not make any material capital expenditures in connection with environmental, health, and safety laws, ordinances and regulations in 2013 and do not expect that we will be required to make any such material capital expenditures during 2014.

CERTAIN U.S. FEDERAL INCOME TAX CONSIDERATIONS

The following discussion summarizes certain U.S. federal income tax considerations that may be relevant to you as a holder of our common stock. It is not tax advice, nor does it purport to address all aspects of U.S. federal income taxation that may be important to particular stockholders in light of their personal circumstances or to certain types of stockholders, such as insurance companies, tax-exempt organizations (except to the extent discussed below under “—Treatment of Tax-Exempt Stockholders”), financial institutions, pass-through entities (or investors in such entities) or broker-dealers, and non-U.S. individuals and entities (except to the extent discussed below under “—Special Tax Considerations for Non-U.S. Stockholders”), that may be subject to special rules.

The statements in this section are based on the Internal Revenue Code of 1986, as amended (the “Code”), U.S. Treasury Regulations, Internal Revenue Service (“IRS”) rulings, and judicial decisions now in effect, all of which are subject to change or different interpretation, possibly with retroactive effect. The laws governing the U.S. federal income tax treatment of REITs and their stockholders are highly technical and complex, and this discussion is qualified in its

entirety by the authorities listed above. We cannot assure you that new laws, interpretations of law or court decisions will not cause any statement herein to be inaccurate.

Federal Income Taxation of Ventas

We elected REIT status beginning with the year ended December 31, 1999. We believe that we have satisfied the requirements to qualify as a REIT for federal income tax purposes for all tax years starting in 1999, and we intend to continue to do so. By qualifying for taxation as a REIT, we generally are not subject to federal income tax on net income that we currently distribute to stockholders, which substantially eliminates the “double taxation” (i.e., taxation at both the corporate and stockholder levels) that results from investment in a corporation.

Notwithstanding such qualification, we are subject to federal income tax on any undistributed taxable income, including undistributed net capital gains, at regular corporate rates. In addition, we are subject to a 4% excise tax if we do not satisfy specific REIT distribution requirements. See “—Requirements for Qualification as a REIT—Annual Distribution Requirements.” Under certain circumstances, we may be subject to the “alternative minimum tax” on our undistributed items of tax preference. If we have net income from the sale or other disposition of “foreclosure property” (as described below) held primarily for sale to customers in the ordinary course of business or certain other non-qualifying income from foreclosure property, we are subject to tax at the highest corporate rate on that income. See “—Requirements for Qualification as a REIT—Asset Tests.” In addition, if we have net income from “prohibited transactions” (which are, in general, certain sales or other dispositions of property (other than foreclosure property) held primarily for sale to customers in the ordinary course of business), that income is subject to a 100% tax.

We also may be subject to “Built-in Gains Tax” on any appreciated asset that we own or acquire that was previously owned by a C corporation (i.e., a corporation generally subject to full corporate-level tax). If we dispose of any such asset and recognize gain on the disposition during the ten-year period immediately after the asset was owned by a C corporation (either prior to our REIT election, or through stock acquisition or merger), then we generally are subject to regular corporate income tax on the gain equal to the lesser of the recognized gain at the time of disposition or the built-in gain in that asset as of the date it became a REIT asset.

If we fail to satisfy either of the gross income tests for qualification as a REIT (as discussed below), but maintain such qualification under the relief provisions of the Code, we will be subject to a 100% tax on the gross income attributable to the amount by which we failed the applicable test, multiplied by a fraction intended to reflect our profitability. In addition, if we violate one or more of the REIT asset tests (as discussed below), we may avoid a loss of our REIT status if we qualify under certain relief provisions and, among other things, pay a tax equal to the greater of \$50,000 or the highest corporate tax rate multiplied by the net income generated by the non-qualifying asset during a specified period. If we fail to satisfy any requirement for REIT qualification, other than the gross income or assets tests mentioned above, but maintain such qualification by meeting certain other requirements, we may be subject to a \$50,000 penalty for each failure. Finally, we will incur a 100% excise tax on the income derived from certain transactions with a taxable REIT subsidiary (including rental income derived from leasing properties to a taxable REIT subsidiary) that are not conducted on an arm’s-length basis.

See “—Requirements for Qualification as a REIT” below for other circumstances in which we may be required to pay federal taxes.

Requirements for Qualification as a REIT

To qualify as a REIT, we must meet the requirements discussed below relating to our organization, sources of income, nature of assets and distributions of income to stockholders.

Organizational Requirements

The Code defines a REIT as a corporation, trust or association: (i) that is managed by one or more directors or trustees; (ii) the beneficial ownership of which is evidenced by transferable shares or by transferable certificates of beneficial interest; (iii) that would be taxable as a domestic corporation but for Sections 856 through 859 of the Code; (iv) that is neither a financial institution nor an insurance company subject to certain provisions of the Code; (v) the beneficial ownership of which is held by 100 or more persons during at least 335 days of a taxable year of 12 months, or during a proportionate part of a shorter taxable year (the “100 Shareholder Rule”); (vi) not more than 50% in value of the outstanding stock of which is owned, directly or indirectly, by five or fewer individuals (as defined in the Code to include certain entities) during the last half of each taxable year (the “5/50 Rule”); (vii) that makes an election to be a REIT (or has made such election for a prior taxable year) and satisfies all relevant filing and other administrative requirements established by the IRS that must be met in order to elect and to maintain REIT status; (viii) that uses a calendar year for federal income tax purposes; and (ix) that meets certain other tests, described below, regarding the

nature of its income and assets.

We believe, but cannot assure you, that we have satisfied and will continue to satisfy the organizational requirements for qualification as a REIT. Although our certificate of incorporation contains certain limits on the ownership of our stock that are

17

intended to prevent us from failing the 5/50 Rule or the 100 Shareholder Rule, we cannot assure you as to the effectiveness of those limits.

To qualify as a REIT, a corporation also may not have (as of the end of the taxable year) any earnings and profits that were accumulated in periods before it elected REIT status or that are from acquired non-REIT corporations. We believe that we have not had any accumulated earnings and profits that are attributable to non-REIT periods or from acquired corporations that were not REITs, although the IRS is entitled to challenge that determination.

Gross Income Tests

We must satisfy two annual gross income requirements to qualify as a REIT:

At least 75% of our gross income (excluding gross income from prohibited transactions) for each taxable year must consist of defined types of income derived directly or indirectly from investments relating to real property or mortgages on real property (including pledges of equity interest in certain entities holding real property and also including “rents from real property” (as defined in the Code)) and, in certain circumstances, interest on certain types of temporary investment income; and

At least 95% of our gross income (excluding gross income from prohibited transactions) for each taxable year must be derived from such real property or temporary investments, dividends, interest and gain from the sale or disposition of stock or securities, or from any combination of the foregoing.

We believe, but cannot assure you, that we have been and will continue to be in compliance with these gross income tests. If we fail to satisfy one or both tests for any taxable year, we nevertheless may qualify as a REIT for that year if we qualify under certain relief provisions of the Code, in which case we would be subject to a 100% tax on the gross income attributable to the amount by which we failed the applicable test. If we fail to satisfy one or both tests and do not qualify under the relief provisions for any taxable year, we will not qualify as a REIT for that year, which would have a Material Adverse Effect on us.

Asset Tests

At the close of each quarter of our taxable year, we must satisfy the following tests relating to the nature of our assets: At least 75% of the value of our total assets must be represented by cash or cash items (including certain receivables), government securities, “real estate assets” (including interests in real property and in mortgages on real property and shares in other qualifying REITs) or, in cases where we raise new capital through stock or long-term (i.e., having a maturity of at least five years) debt offerings, temporary investments in stock or debt instruments during the one-year period following our receipt of such capital (the “75% asset test”); and

Of the investments not meeting the requirements of the 75% asset test, the value of any single issuer’s debt and equity securities that we own (other than our equity interests in any entity classified as a partnership for federal income tax purposes, the stock or debt of a taxable REIT subsidiary or the stock or debt of a qualified REIT subsidiary or other disregarded entity subsidiary) may not exceed 5% of the value of our total assets (the “5% asset test”), and we may not own more than 10% of any single issuer’s outstanding voting securities (the “10% voting securities test”) or more than 10% of the value of any single issuer’s outstanding securities (the “10% value test”), subject to limited “safe harbor” exceptions.

In addition, no more than 25% of the value of our total assets can be represented by securities of taxable REIT subsidiaries (the “25% TRS test”).

We believe, but cannot assure you, that we have been and will continue to be in compliance with the asset tests described above. If we fail to satisfy one or more asset tests at the end of any quarter, we nevertheless may continue to qualify as a REIT if we satisfied all of the asset tests at the close of the preceding calendar quarter and the discrepancy between the value of our assets and the asset test requirements is due to changes in the market values and not caused in any part by our acquisition of non-qualifying assets.

Furthermore, if we fail to satisfy any of the asset tests at the end of any calendar quarter without curing that failure within 30 days after quarter end, we would fail to qualify as a REIT unless we qualified under certain relief provisions enacted as part of the American Jobs Creation Act of 2004. Under one relief provision, we would continue to qualify as a REIT if our failure to satisfy the 5% asset test, the 10% voting securities test or the 10% value test is due to our ownership of assets having a total value not exceeding the lesser of 1% of our assets at the end of the relevant quarter or \$10 million and we disposed of those assets (or otherwise met such asset tests) within six months after the end of the quarter in which the failure was identified. If we fail to satisfy any of the asset tests for a particular quarter but do

not qualify under the relief provision described in the preceding sentence, then we would be deemed to have satisfied the relevant asset test if: (i) following identification of the

18

failure, we filed a schedule containing a description of each asset that caused the failure; (ii) the failure was due to reasonable cause and not willful neglect; (iii) we disposed of the non-qualifying asset (or otherwise met the relevant asset test) within six months after the end of the quarter in which the failure was identified; and (iv) we paid a penalty tax equal to the greater of \$50,000 or the highest corporate tax rate multiplied by the net income generated by the non-qualifying asset during the period beginning on the first date of the failure and ending on the date we disposed of the asset (or otherwise cured the asset test failure). We cannot predict whether in all circumstances we would be entitled to the benefit of these relief provisions, and if we fail to satisfy any of the asset tests and do not qualify for the relief provisions, we will lose our REIT status, which would have a Material Adverse Effect on us.

Foreclosure Property

The foreclosure property rules permit us (by our election) to foreclose or repossess properties without being disqualified as a REIT as a result of receiving income that does not qualify under the gross income tests. However, in such a case, we would be subject to a corporate tax on the net non-qualifying income from “foreclosure property,” and the after-tax amount would increase the dividends we would be required to distribute to stockholders. See “—Annual Distribution Requirements” below. The corporate tax imposed on non-qualifying income would not apply to income that qualifies as “good REIT income,” such as a lease of qualified healthcare property to a taxable REIT subsidiary, where the taxable REIT subsidiary engages an “eligible independent contractor” to manage and operate the property. Foreclosure property treatment will end on the first day on which we enter into a lease of the applicable property that will give rise to income that does not constitute “good REIT income” under Section 856(c)(3) of the Code, but will not end if the lease will give rise only to good REIT income. Foreclosure property treatment also will end if any construction takes place on the property (other than completion of a building or other improvement that was more than 10% complete before default became imminent). Foreclosure property treatment (other than for qualified healthcare property) is available for an initial period of three years and may, in certain circumstances, be extended for an additional three years. Foreclosure property treatment for qualified healthcare property is available for an initial period of two years and may, in certain circumstances, be extended for an additional four years.

Taxable REIT Subsidiaries

A taxable REIT subsidiary, or “TRS,” is a corporation subject to tax as a regular C corporation. Generally, a TRS can own assets that cannot be owned by a REIT and can perform tenant services (excluding the direct or indirect operation or management of a lodging or healthcare facility) that would otherwise disqualify the REIT’s rental income under the gross income tests. Notwithstanding general restrictions on related party rent, a REIT can lease healthcare properties to a TRS if the TRS does not manage or operate the properties and instead engages an eligible independent contractor to manage them. We are permitted to own up to 100% of a TRS, subject to the 25% TRS test, but the Code imposes certain limits on the ability of the TRS to deduct interest payments made to us. In addition, we are subject to a 100% penalty tax on any excess payments received by us or any excess expenses deducted by the TRS if the economic arrangements between the REIT, the REIT’s tenants and the TRS are not comparable to similar arrangements among unrelated parties.

Annual Distribution Requirements

In order to be taxed as a REIT, we are required to distribute dividends (other than capital gain dividends) to our stockholders in an amount at least equal to the sum of (i) 90% of our “REIT taxable income” (computed without regard to the dividends paid deduction and our net capital gain) and (ii) 90% of the net income (after tax), if any, from foreclosure property, minus the sum of certain items of non-cash income. These dividends must be paid in the taxable year to which they relate, but may be paid in the following taxable year if (i) they are declared in October, November or December, payable to stockholders of record on a specified date in one of those months and actually paid during January of such following year or (ii) they are declared before we timely file our tax return for such year and paid on or before the first regular dividend payment after such declaration, and we elect on our federal income tax return for the prior year to have a specified amount of the subsequent dividend treated as paid in the prior year. To the extent we do not distribute all of our net capital gain or at least 90%, but less than 100%, of our REIT taxable income, as adjusted, we will be subject to tax on the undistributed amount at regular capital gains and ordinary corporate tax rates except to the extent of our net operating loss or capital loss carryforwards. If we pay any Built-in Gains Taxes, those taxes will be deductible in computing REIT taxable income. Moreover, if we fail to distribute during each calendar year (or, in the case of distributions with declaration and record dates falling in the last three months of the calendar

year, by the end of January following such year) at least the sum of 85% of our REIT ordinary income for such year, 95% of our REIT capital gain net income for such year (other than long-term capital gain we elect to retain and treat as having been distributed to stockholders), and any undistributed taxable income from prior periods, we will be subject to a 4% nondeductible excise tax on the excess of such required distribution over the amounts actually distributed.

We believe, but cannot assure you, that we have satisfied the annual distribution requirements for the year of our initial REIT election and each subsequent year through the year ended December 31, 2013. Although we intend to satisfy the annual distribution requirements to continue to qualify as a REIT for the year ending December 31, 2014 and thereafter, economic, market, legal, tax or other considerations could limit our ability to meet those requirements. We have net operating loss carryforwards that we may use to reduce our annual distribution requirements. See “Note 13—Income Taxes” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

Failure to Continue to Qualify

If we fail to satisfy one or more requirements for REIT qualification, other than by violating a gross income or asset test for which relief is available under the circumstances described above, we would retain our REIT qualification if the failure is due to reasonable cause and not willful neglect and if we pay a penalty of \$50,000 for each such failure. We cannot predict whether in all circumstances we would be entitled to the benefit of this relief provision.

If our election to be taxed as a REIT is revoked or terminated (e.g., due to a failure to meet the REIT qualification tests without qualifying for any applicable relief provisions), we would be subject to tax (including any applicable alternative minimum tax) on our taxable income at regular corporate rates (for all open tax years beginning with the year our REIT election is revoked or terminated), and we would not be required to make distributions to stockholders, nor would we be entitled to deduct any such distributions. All distributions to stockholders (to the extent of our current and accumulated earnings and profits) would be taxable as ordinary income, except to the extent such dividends are eligible for the qualified dividends rate generally available to non-corporate holders, and, subject to certain limitations, corporate stockholders would be eligible for the dividends received deduction. In addition, we would be prohibited from re-electing REIT status for the four taxable years following the year during which we ceased to qualify as a REIT, unless certain relief provisions of the Code applied. We cannot predict whether we would be entitled to such relief.

Federal Income Taxation of U.S. Stockholders

As used in this discussion, the term “U.S. Stockholder” refers to any beneficial owner of our common stock that is, for U.S. federal income tax purposes, an individual who is a citizen or resident of the United States, a corporation created or organized in or under the laws of the United States, any state thereof or the District of Columbia, an estate the income of which may be included in gross income for U.S. federal income tax purposes regardless of its source, or a trust if (i) a U.S. court is able to exercise primary supervision over the administration of such trust and one or more U.S. persons have authority to control all substantial decisions of the trust or (ii) the trust has elected under applicable U.S. Treasury Regulations to retain its pre-August 20, 1996 classification as a U.S. person. If an entity treated as a partnership for U.S. federal income tax purposes holds our common stock, the tax treatment of a partner in the partnership will generally depend on the status of the partner and the activities of the partnership. Partners of partnerships holding our stock should consult their tax advisors. This section assumes the U.S. Stockholder holds our common stock as a capital asset.

Provided we qualify as a REIT, distributions made to our taxable U.S. Stockholders out of current or accumulated earnings and profits (and not designated as capital gain dividends) generally will be taxable to such U.S. Stockholders as ordinary income and will not be eligible for the qualified dividends rate generally available to non-corporate holders or for the dividends received deduction generally available to corporations. Distributions that are designated as capital gain dividends will be taxed as a long-term capital gain (to the extent such distributions do not exceed our actual net capital gain for the taxable year) without regard to the period for which the stockholder has held its shares. Distributions in excess of current and accumulated earnings and profits will not be taxable to a U.S. Stockholder to the extent they do not exceed the adjusted basis of the stockholder’s shares (determined on a share-by-share basis), but rather will reduce the adjusted basis of those shares. To the extent that distributions in excess of current and accumulated earnings and profits exceed the adjusted basis of a stockholder’s shares, such distributions will be included in income as capital gains and taxable at a rate that will depend on the stockholder’s holding period for the shares. Any distribution declared by us and payable to a stockholder of record on a specified date in October, November or December of any year will be treated as both paid by us and received by the stockholder on December 31 of that year, provided that we actually pay the distribution during January of the following calendar year.

We may elect to treat all or a part of our undistributed net capital gain as if it had been distributed to our stockholders. If we so elect, our stockholders would be required to include in their income as long-term capital gain their proportionate share of our undistributed net capital gain, as designated by us. Each stockholder would be deemed to have paid its proportionate share of the income tax imposed on us with respect to such undistributed net capital gain, and this amount would be credited or refunded to the stockholder. In addition, the tax basis of the stockholder's shares would be increased by its proportionate share of undistributed net capital gains included in its income, less its proportionate share of the income tax imposed on us with respect to such gains.

Stockholders may not include in their individual income tax returns any of our net operating losses or net capital losses. Instead, we may carry over those losses for potential offset against our future income, subject to certain limitations. Taxable distributions from us and gain from the disposition of our common stock will not be treated as passive activity income, and, therefore, stockholders generally will not be able to apply any “passive activity losses” (such as losses from certain types of limited partnerships in which the stockholder is a limited partner) against such income. In addition, taxable distributions from us generally will be treated as investment income for purposes of the investment interest limitations.

We will notify stockholders after the close of our taxable year as to the portions of the distributions attributable to that year that constitute ordinary income, return of capital and capital gain. To the extent that a portion of the distribution is designated as a capital gain dividend, we will notify stockholders as to the portion that is a “20% rate gain distribution” and the portion that is an unrecaptured Section 1250 distribution. A 20% rate gain distribution is a capital gain distribution to domestic stockholders that are individuals, estates or trusts that is taxable at a maximum rate of 20%. An unrecaptured Section 1250 gain distribution is taxable to domestic stockholders that are individuals, estates or trusts at a maximum rate of 25%.

Taxation of U.S. Stockholders on the Disposition of Shares of Common Stock

In general, a U.S. Stockholder who is not a dealer in securities must treat any gain or loss realized upon a taxable disposition of our common stock as long-term capital gain or loss if the stockholder has held the shares for more than one year, and otherwise as short-term capital gain or loss. However, a U.S. Stockholder must treat any loss upon a sale or exchange of shares of our common stock held for six months or less as a long-term capital loss to the extent of capital gain dividends and any other actual or deemed distributions from us which the stockholder treats as long-term capital gain. All or a portion of any loss that a U.S. Stockholder realizes upon a taxable disposition of our common stock may be disallowed if the stockholder purchases other shares of our common stock (or certain options to acquire our common stock) within 30 days before or after the disposition.

Medicare Tax on Investment Income

Certain U.S. stockholders who are individuals, estates or trusts and whose income exceeds certain thresholds are required to pay a 3.8% Medicare tax on dividends and certain other investment income, including capital gains from the sale or other disposition of our common stock.

Treatment of Tax-Exempt Stockholders

Tax-exempt organizations, including qualified employee pension and profit sharing trusts and individual retirement accounts (collectively, “Exempt Organizations”), generally are exempt from U.S. federal income taxation but are subject to taxation on their unrelated business taxable income (“UBTI”). While many investments in real estate generate UBTI, a ruling published by the IRS states that dividend distributions by a REIT to an exempt employee pension trust do not constitute UBTI, provided that the shares of the REIT are not otherwise used in an unrelated trade or business of the exempt employee pension trust. Based on that ruling, and subject to the exceptions discussed below, amounts distributed by us to Exempt Organizations generally should not constitute UBTI. However, if an Exempt Organization finances its acquisition of our common stock with debt, a portion of its income from us will constitute UBTI pursuant to the “debt-financed property” rules. Social clubs, voluntary employee benefit associations, supplemental unemployment benefit trusts and qualified group legal services plans that are exempt from taxation under paragraphs (7), (9), (17) and (20), respectively, of Section 501(c) of the Code are subject to different UBTI rules, which generally require them to characterize distributions from us as UBTI, and in certain circumstances, a pension trust that owns more than 10% of our stock is required to treat a percentage of the dividends from us as UBTI.

Special Tax Considerations for Non-U.S. Stockholders

As used herein, the term “Non-U.S. Stockholder” refers to any beneficial owner of our common stock that is, for U.S. federal income tax purposes, a nonresident alien individual, foreign corporation, foreign estate or foreign trust, but does not include any foreign stockholder whose investment in our stock is “effectively connected” with the conduct of a trade or business in the United States. Such a foreign stockholder, in general, is subject to U.S. federal income tax with respect to its investment in our stock in the same manner as a U.S. Stockholder (subject to applicable alternative minimum tax and a special alternative minimum tax in the case of nonresident alien individuals). In addition, a foreign corporation receiving income that is treated as effectively connected with a U.S. trade or business also may be subject to an additional 30% “branch profits tax” on its effectively connected earnings and profits (subject to adjustments)

unless an applicable tax treaty provides a lower rate or an exemption. Certain certification requirements must be satisfied in order for effectively connected income to be exempt from withholding. Distributions to Non-U.S. Stockholders that are not attributable to gain from sales or exchanges by us of U.S. real property interests and are not designated by us as capital gain dividends (or deemed distributions of retained capital gains) are treated as dividends of ordinary income to the extent that they are made out of our current or accumulated earnings and profits.

Such distributions ordinarily are subject to a withholding tax equal to 30% of the gross amount of the distribution unless an applicable tax treaty reduces or eliminates that tax. Distributions in excess of our current and accumulated earnings and profits are not taxable to a Non-U.S. Stockholder to the extent that such distributions do not exceed the adjusted basis of the stockholder's shares (determined on a share-by-share basis), but rather reduce the adjusted basis of those shares. To the extent that distributions in excess of current and accumulated earnings and profits exceed the adjusted basis of a Non-U.S. Stockholder's shares, such distributions will give rise to tax liability if the Non-U.S. Stockholder would otherwise be subject to tax on any gain from the sale or disposition of its shares, as described below.

We expect to withhold U.S. tax at the rate of 30% on the gross amount of any dividends, other than dividends treated as attributable to gain from sales or exchanges of U.S. real property interests and capital gain dividends, paid to a Non-U.S. Stockholder, unless (i) a lower treaty rate applies and the required IRS Form W-8BEN evidencing eligibility for that reduced rate is filed with us or the appropriate withholding agent or (ii) the Non-U.S. Stockholder files an IRS Form W-8ECI or a successor form with us or the appropriate withholding agent properly claiming that the distributions are effectively connected with the Non-U.S. Stockholder's conduct of a U.S. trade or business.

For any year in which we qualify as a REIT, distributions to a Non-U.S. Stockholder that owns more than 5% of our common shares at any time during the one-year period ending on the date of distribution and that are attributable to gain from sales or exchanges by us of U.S. real property interests will be taxed to the Non-U.S. Stockholder under the provisions of the Foreign Investment in Real Property Tax Act of 1980 ("FIRPTA") as if such gain were effectively connected with a U.S. business. Accordingly, a Non-U.S. Stockholder that owns more than 5% of our common shares will be taxed at the normal capital gain rates applicable to a U.S. Stockholder (subject to any applicable alternative minimum tax and a special alternative minimum tax in the case of nonresident alien individuals) and would be required to file a U.S. federal income tax return. Distributions subject to FIRPTA also may be subject to a branch profits tax equal to 30% of its effectively connected earnings and profits (subject to adjustments) if the recipient is a foreign corporate stockholder not entitled to treaty relief or exemption. Under FIRPTA, we are required to withhold 35% (which is higher than the maximum rate on long-term capital gains of non-corporate persons) of any distribution to a Non-U.S. Stockholder that owns more than 5% of our common shares which is or could be designated as a capital gain dividend attributable to U.S. real property interests. Moreover, if we designate previously made distributions as capital gain dividends attributable to U.S. real property interests, subsequent distributions (up to the amount of such prior distributions) will be treated as capital gain dividends subject to FIRPTA withholding. This amount is creditable against the Non-U.S. Stockholder's FIRPTA tax liability.

If a Non-U.S. Stockholder does not own more than 5% of our common shares at any time during the one-year period ending on the date of a distribution, any capital gain distributions, to the extent attributable to sales or exchanges by us of U.S. real property interests, will not be considered to be effectively connected with a U.S. business, and the Non-U.S. Stockholder would not be required to file a U.S. federal income tax return by receiving such a distribution. In that case, the distribution will be treated as a REIT dividend to that Non-U.S. Stockholder and taxed as a REIT dividend that is not a capital gain distribution (and subject to withholding), as described above. In addition, the branch profits tax will not apply to the distribution. Any capital gain distribution, to the extent not attributable to sales or exchanges by us of U.S. real property interests, generally will not be subject to U.S. federal income taxation (regardless of the amount of our common shares owned by a Non-U.S. Stockholder). For so long as our common stock continues to be regularly traded on an established securities market, the sale of such stock by any Non-U.S. Stockholder who is not a Five Percent Non-U.S. Stockholder (as defined below) generally will not be subject to U.S. federal income tax (unless the Non-U.S. Stockholder is a nonresident alien individual who was present in the United States for more than 182 days during the taxable year of the sale and certain other conditions apply, in which case such gain (net of certain sources within the U.S., if any) will be subject to a 30% tax on a gross basis). A "Five Percent Non-U.S. Stockholder" is a Non-U.S. Stockholder who, at some time during the five-year period preceding such sale or disposition, beneficially owned (including under certain attribution rules) more than 5% of the total fair market value of our common stock (as outstanding from time to time).

In general, the sale or other taxable disposition of our common stock by a Five Percent Non-U.S. Stockholder also will not be subject to U.S. federal income tax if we are a "domestically controlled REIT." A REIT is a "domestically controlled REIT" if, at all times during the five-year period preceding the disposition in question, less than 50% in

value of its shares is held directly or indirectly by Non-U.S. Stockholders. Because our common stock is publicly traded, we believe, but cannot assure you, that we currently qualify as a domestically controlled REIT, nor can we assure you that we will so qualify at any time in the future. If we do not constitute a domestically controlled REIT, a Five Percent Non-U.S. Stockholder generally will be taxed in the same manner as a U.S. Stockholder with respect to gain on the sale of our common stock (subject to applicable alternative minimum tax and a special alternative minimum tax in the case of nonresident alien individuals).

A 30% withholding tax will be imposed on dividends paid after June 30, 2014 and redemption proceeds paid after December 31, 2016 to (i) foreign financial institutions including non-U.S. investment funds, unless they agree to collect and disclose to the IRS information regarding their direct and indirect U.S. account holders and (ii) certain other foreign entities,

unless they certify certain information regarding their direct and indirect U.S. owners. To avoid withholding, foreign financial institutions will need to (i) enter into agreements with the IRS that state that they will provide the IRS information, including the names, addresses and taxpayer identification numbers of direct and indirect U.S. account holders, comply with due diligence procedures with respect to the identification of U.S. accounts, report to the IRS certain information with respect to U.S. accounts maintained, agree to withhold tax on certain payments made to non-compliant foreign financial institutions or to account holders who fail to provide the required information, and determine certain other information as to their account holders, or (ii) in the event that an applicable intergovernmental agreement and implementing legislation are adopted, provide local revenue authorities with similar account holder information or otherwise comply with the terms of the intergovernmental agreement and implementing legislation. Other foreign entities will need to either provide the name, address, and taxpayer identification number of each substantial U.S. owner or certifications of no substantial U.S. ownership unless certain exceptions apply or agree to provide certain information to other revenue authorities for transmittal to the IRS.

Information Reporting Requirements and Backup Withholding Tax

Information returns may be filed with the IRS and backup withholding tax (at a rate of 28%) may be collected in connection with distributions paid or required to be treated as paid during each calendar year and payments of the proceeds of a sale or other disposition of our common stock by a stockholder, unless such stockholder is a corporation, non-U.S. person or comes within certain other exempt categories and, when required, demonstrates this fact or provides a taxpayer identification number, certifies as to no loss of exemption from backup withholding and otherwise complies with the applicable requirements of the backup withholding rules. A stockholder who does not provide us with its correct taxpayer identification number also may be subject to penalties imposed by the IRS.

Backup withholding is not an additional tax. Rather, the U.S. federal income tax liability of persons subject to backup withholding tax will be offset by the amount of tax withheld. If backup withholding tax results in an overpayment of U.S. federal income taxes, a refund or credit may be obtained from the IRS, provided the required information is furnished timely thereto.

As a general matter, backup withholding and information reporting will not apply to a payment of the proceeds of a sale of our common stock by or through a foreign office of a foreign broker. Information reporting (but not backup withholding) will apply, however, to a payment of the proceeds of a sale of our common stock by a foreign office of a broker that is a U.S. person, a foreign partnership that engaged during certain periods in the conduct of a trade or business in the United States or more than 50% of whose capital or profit interests are owned during certain periods by U.S. persons, any foreign person that derives 50% or more of its gross income for certain periods from the conduct of a trade or business in the United States, or a “controlled foreign corporation” for U.S. tax purposes, unless the broker has documentary evidence in its records that the holder is a Non-U.S. Stockholder and certain other conditions are satisfied, or the stockholder otherwise establishes an exemption. Payment to or through a U.S. office of a broker of the proceeds of a sale of our common stock is subject to both backup withholding and information reporting unless the stockholder certifies under penalties of perjury that the stockholder is a Non-U.S. Stockholder or otherwise establishes an exemption. A stockholder may obtain a refund of any amounts withheld under the backup withholding rules in excess of its U.S. federal income tax liability by timely filing the appropriate claim for a refund with the IRS.

Other Tax Consequences

State and Local Taxes

We and our stockholders may be subject to taxation by various states and localities, including those in which we or a stockholder transact business, own property or reside. State and local tax treatment may differ from the U.S. federal income tax treatment described above. Consequently, stockholders should consult their own tax advisers regarding the effect of state and local tax laws, in addition to federal, foreign and other tax laws, in connection with an investment in our common stock.

Possible Legislative or Other Actions Affecting Tax Consequences

You should recognize that future legislative, judicial and administrative actions or decisions, which may be retroactive in effect, could adversely affect our federal income tax treatment or the tax consequences of an investment in shares of our common stock. The rules dealing with U.S. federal income taxation are continually under review by persons involved in the legislative process and by the IRS and the U.S. Treasury Department, resulting in statutory changes as well as promulgation of new, or revisions to existing, regulations and revised interpretations of established concepts.

We cannot predict the likelihood of passage of any new tax legislation or other provisions either directly or indirectly affecting us or our stockholders or the value of an investment in our common stock.

ITEM 1A. Risk Factors

This section discusses the most significant factors that affect our business, operations and financial condition. It does not describe all risks and uncertainties applicable to us, our industry or ownership of our securities. If any of the following risks, or any other risks and uncertainties that are not addressed below or that we have not yet identified, actually occur, we could be materially adversely affected and the value of our securities could decline.

We have grouped these risk factors into three general categories:

• Risks arising from our business;

• Risks arising from our capital structure; and

• Risks arising from our status as a REIT.

Risks Arising from Our Business

The properties managed by Atria and Sunrise account for a significant portion of our revenues and operating income; Adverse developments in Atria's or Sunrise's business and affairs or financial condition could have a Material Adverse Effect on us.

As of December 31, 2013, Atria and Sunrise, collectively, managed 237 of our seniors housing communities pursuant to long-term management agreements. These properties represent a substantial portion of our portfolio, based on their gross book value, and account for a significant portion of our revenues and NOI. Although we have various rights as the property owner under our management agreements, we rely on Atria's and Sunrise's personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on Atria and Sunrise to set appropriate resident fees, to provide accurate property-level financial results for our properties in a timely manner and to otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. For example, we depend on Atria's and Sunrise's ability to attract and retain skilled management personnel who are responsible for the day-to-day operations of our seniors housing communities. A shortage of nurses or other trained personnel or general inflationary pressures may force Atria or Sunrise to enhance its pay and benefits package to compete effectively for such personnel, but it may not be able to offset these added costs by increasing the rates charged to residents. Any increase in labor costs and other property operating expenses, any failure by Atria or Sunrise to attract and retain qualified personnel, or significant changes in Atria's or Sunrise's senior management or equity ownership could adversely affect the income we receive from our seniors housing communities and have a Material Adverse Effect on us.

As managers, Atria and Sunrise do not lease our properties, and, therefore, we are not directly exposed to their credit risk in the same manner or to the same extent as our triple-net tenants. However, any adverse developments in Atria's or Sunrise's business and affairs or financial condition could impair its ability to manage our properties efficiently and effectively and could have a Material Adverse Effect on us. If Atria or Sunrise experiences any significant financial, legal, accounting or regulatory difficulties due to a weak economy or otherwise, such difficulties could result in, among other adverse events, acceleration of its indebtedness, impairment of its continued access to capital, the enforcement of default remedies by its counterparties, or the commencement of insolvency proceedings by or against it under the U.S. Bankruptcy Code, any one or a combination of which indirectly could have a Material Adverse Effect on us.

Our leases with Brookdale Senior Living and Kindred generate a meaningful portion of our revenues and operating income; Any failure, inability or unwillingness by Brookdale Senior Living or Kindred to satisfy its obligations under our agreements could have a Material Adverse Effect on us.

The properties we lease to Brookdale Senior Living and Kindred account for a meaningful portion of our total revenues and NOI, and because our leases with Brookdale Senior Living and the Kindred Master Leases are triple-net leases, we depend on Brookdale Senior Living and Kindred to pay all insurance, taxes, utilities and maintenance and repair expenses in connection with the leased properties. We cannot assure you that Brookdale Senior Living and Kindred will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure, inability or unwillingness by Brookdale Senior Living or Kindred to do so could have a Material Adverse Effect on us. In addition, any failure by Brookdale Senior Living or Kindred to effectively conduct its operations or to maintain and improve our properties could adversely affect its business reputation and its ability to attract and retain patients and residents in our properties, which could have a Material Adverse Effect on us.

Brookdale Senior Living and Kindred have agreed to indemnify, defend and hold us harmless from and against various claims, litigation and liabilities arising in connection with their respective businesses, and we cannot assure you that Brookdale Senior Living and Kindred will have sufficient assets, income, access to financing and insurance coverage to enable them to satisfy their respective indemnification obligations.

We face potential adverse consequences of bankruptcy or insolvency by our tenants, operators, borrowers, managers and other obligors.

We are exposed to the risk that our tenants, operators, borrowers, managers or other obligors could become bankrupt or insolvent. Although our lease, loan and management agreements give us the right to exercise certain remedies in the event of default on the obligations owing to us or upon the occurrence of certain insolvency events, federal laws afford certain rights to a party that has filed for bankruptcy or reorganization. For example, a debtor-lessee may reject our lease in a bankruptcy proceeding, in which case our claim against the debtor-lessee for unpaid and future rents would be limited by the statutory cap of the U.S. Bankruptcy Code. This statutory cap could be substantially less than the remaining rent actually owed under the lease, and any claim we have for unpaid rent might not be paid in full. In addition, a debtor-lessee may assert in a bankruptcy proceeding that our lease should be re-characterized as a financing agreement, in which case our rights and remedies as a lender, compared to a landlord, generally would be more limited. If a debtor-manager seeks bankruptcy protection, the automatic stay provisions of the U.S. Bankruptcy Code would preclude us from enforcing our remedies against the manager unless relief is first obtained from the court having jurisdiction over the bankruptcy case. In any of these events, we also may be required to fund certain expenses and obligations (e.g., real estate taxes, debt costs and maintenance expenses) to preserve the value of our properties, avoid the imposition of liens on our properties or transition our properties to a new tenant, operator or manager.

We have rights to terminate our management agreements with Atria and Sunrise in whole or with respect to specific properties under certain circumstances, and we may be unable to replace Atria or Sunrise if our management agreements are terminated or not renewed.

We are parties to long-term management agreements with each of Atria and Sunrise pursuant to which Atria and Sunrise, collectively, provided comprehensive property management and accounting services with respect to 237 of our seniors housing communities as of December 31, 2013. Most of our management agreements with Atria have terms expiring December 31, 2027, with successive automatic ten-year renewal periods, and our management agreements with Sunrise have terms ranging from 25 to 30 years (which commenced as early as 2004 and as recently as 2012). Our ability to terminate these long-term management agreements is limited to specific circumstances set forth in the agreements and may relate to all properties or a specific property or group of properties.

We may terminate any of our Atria management agreements upon the occurrence of an event of default by Atria in the performance of a material covenant or term thereof (including, in certain circumstances, the revocation of any license or certificate necessary for operation), subject in most cases to Atria's right to cure such default, or upon the occurrence of certain insolvency events relating to Atria. In addition, we may terminate our management agreements with Atria based on the failure to achieve certain NOI targets or upon the payment of a fee.

Similarly, we may terminate any of our Sunrise management agreements upon the occurrence of an event of default by Sunrise in the performance of a material covenant or term thereof (including, in certain circumstances, the revocation of any license or certificate necessary for operation), subject in most cases to Sunrise's right to cure such default, or upon the occurrence of certain insolvency events relating to Sunrise. We also may terminate most of our management agreements with Sunrise based on the failure to achieve certain NOI targets or to comply with certain expense control covenants, subject to certain rights of Sunrise to make cure payments to us, and upon the occurrence of certain other events or the existence of certain other conditions.

We continually monitor and assess our contractual rights and remedies under our management agreements with Atria and Sunrise. When determining whether to pursue any existing or future rights or remedies under those agreements, including termination rights, we consider numerous factors, including legal, contractual, regulatory, business and other relevant considerations. In the event that we exercise our rights to terminate the Atria or Sunrise management agreements for any reason or such agreements are not renewed upon expiration of their terms, we would attempt to reposition the affected properties with another manager. Although we believe that many qualified national and regional seniors housing operators would be interested in managing our seniors housing communities, we cannot assure you that we would be able to locate another suitable manager or, if we are successful in locating such a manager, that it would manage the properties effectively. Moreover, the transition to a replacement manager would require approval by the applicable regulatory authorities and, in most cases, the mortgage lenders for the properties, and we cannot assure you that such approvals would be granted on a timely basis, if at all. Any inability to replace, or

a lengthy delay in replacing, Atria or Sunrise as the manager of our seniors housing communities following termination or non-renewal of the applicable management agreements could have a Material Adverse Effect on us.

If we must replace any of our tenants or operators, we might be unable to reposition the properties on as favorable terms, or at all, and we could be subject to delays, limitations and expenses, which could have a Material Adverse Effect on us.

We cannot predict whether our tenants will renew existing leases beyond their current term. If our leases with Brookdale Senior Living, the Kindred Master Leases or any of our other leases are not renewed, we would attempt to reposition those properties with another tenant or operator. In case of non-renewal, we generally have one year prior to expiration of the lease term to arrange for repositioning of the properties and our tenants are required to continue to perform all of their obligations (including the payment of all rental amounts) for the non-renewed assets until such expiration. However, following expiration of a lease term or if we exercise our right to replace a tenant or operator in default, rental payments on the related properties could decline or cease altogether while we reposition the properties with a suitable replacement tenant or operator. We also might not be successful in identifying suitable replacements or entering into leases or other arrangements with new tenants or operators on a timely basis or on terms as favorable to us as our current leases, if at all, and we may be required to fund certain expenses and obligations (e.g., real estate taxes, debt costs and maintenance expenses) to preserve the value of, and avoid the imposition of liens on, our properties while they are being repositioned. In addition, we may incur certain obligations and liabilities, including obligations to indemnify the replacement tenant or operator, which could have a Material Adverse Effect on us.

In the event of non-renewal or a tenant default, our ability to reposition our properties with a suitable replacement tenant or operator could be significantly delayed or limited by state licensing, receivership, CON or other laws, as well as by the Medicare and Medicaid change-of-ownership rules, and we could incur substantial additional expenses in connection with any licensing, receivership or change-of-ownership proceedings. Our ability to locate and attract suitable replacement tenants also could be impaired by the specialized healthcare uses or contractual restrictions on use of the properties, and we may be forced to spend substantial amounts to adapt the properties to other uses. Any such delays, limitations and expenses could adversely impact our ability to collect rent, obtain possession of leased properties or otherwise exercise remedies for tenant default and could have a Material Adverse Effect on us.

Moreover, in connection with certain of our properties, we have entered into intercreditor agreements with the tenants' lenders or tri-party agreements with our lenders. Our ability to exercise remedies under the applicable leases or management agreements or to reposition the applicable properties may be significantly delayed or limited by the terms of the intercreditor agreement or tri-party agreement. Any such delay or limit on our rights and remedies could adversely affect our ability to mitigate our losses and could have a Material Adverse Effect on us.

Merger and acquisition activity or consolidation in the seniors housing and healthcare industries resulting in a change of control of, or a competitor's investment in, one or more of our tenants, operators or managers could have a Material Adverse Effect on us.

The seniors housing and healthcare industries have recently experienced increased consolidation, including among owners of real estate and care providers. We compete with other healthcare REITs, healthcare providers, healthcare lenders, real estate partnerships, banks, insurance companies, private equity firms and other investors that pursue a variety of investments, which may include investments in our tenants, operators or managers. A competitor's investment in one of our tenants, operators or managers could enable our competitor to influence that tenant's, operator's or manager's business and strategy in a manner that impairs our relationship with the tenant, operator or manager or is otherwise adverse to our interests. Depending on our contractual agreements and the specific facts and circumstances, we may have the right to consent to, or otherwise exercise rights and remedies, including termination rights, on account of, a competitor's investment in, a change of control of, or other transactions impacting a tenant, operator or manager. In deciding whether to exercise our rights and remedies, including termination rights, we assess numerous factors, including legal, contractual, regulatory, business and other relevant considerations. In addition, in connection with any change of control of a tenant, operator or manager, the tenant's, operator's or manager's management team may change, which could lead to a change in the tenant's, operator's or manager's strategy or adversely affect the business of the tenant, operator or manager, either of which could have a Material Adverse Effect on us.

Our pursuit of investments in and acquisitions of, or our development or redevelopment of, seniors housing and healthcare assets may be unsuccessful or fail to meet our expectations.

An important part of our business strategy is to continue to expand and diversify our portfolio through accretive acquisition, investment, development and redevelopment opportunities in domestic and international seniors housing and healthcare properties. Our execution of this strategy by successfully identifying, securing and closing beneficial transactions is made more challenging by increased competition and can be affected by many factors, including our relationships with current and prospective clients, our ability to obtain debt and equity capital at costs comparable to or better than our competitors, and our ability to negotiate favorable terms with property owners seeking to sell and other contractual counterparties. Our competitors for these opportunities include other healthcare REITs, real estate partnerships, healthcare providers, healthcare

lenders and other investors, including developers, banks, insurance companies, pension funds, government-sponsored entities and private equity firms, some of whom may have greater financial resources and lower costs of capital than we do. See “Business—Competition” included in Item 1 of this Annual Report on Form 10-K. If we are unsuccessful at identifying and capitalizing on investment, acquisition, development and redevelopment opportunities, our growth and profitability may be adversely affected.

Investments in and acquisitions of seniors housing and healthcare properties entail risks associated with real estate investments generally, including risks that the investment’s performance will fail to meet expectations, that the cost estimates for necessary property improvements will prove inaccurate or that the tenant, operator or manager will underperform. Investments outside the United States raise legal, economic and market risks associated with doing business in foreign countries, such as currency exchange fluctuations, costly regulatory requirements and foreign tax risks. Domestic and international real estate development and redevelopment projects present additional risks, including construction delays or cost overruns that increase expenses, the inability to obtain required zoning, occupancy and other governmental approvals and permits on a timely basis, and the incurrence of significant costs prior to completion of the project. Furthermore, healthcare properties are often highly customized and the development or redevelopment of such properties may require costly tenant-specific improvements. As a result, we cannot assure you that we will achieve the economic benefit we expect from acquisition, investment, development and redevelopment opportunities.

Our significant acquisition and investment activity presents certain risks to our business and operations.

We have made and expect to continue to make significant acquisitions and investments as part of our overall business strategy. Our significant acquisition and investment activity presents certain risks to our business and operations, including, among other things, that:

- We may be unable to successfully integrate the operations, personnel or systems of acquired companies, maintain consistent standards, controls, policies and procedures, or realize the anticipated benefits of acquisitions and other investments within the anticipated time frame or at all;

- We may be unable to effectively monitor and manage our expanded portfolio of properties, retain key employees or attract highly qualified new employees;

- Projections of estimated future revenues, costs savings or operating metrics that we develop during the due diligence and integration planning process might be inaccurate;

- Our leverage could increase or our per share financial results could decline if we incur additional debt or issue equity securities to finance acquisitions and investments;

- Acquisitions and other new investments could divert management’s attention from our existing assets;

- The value of acquired assets or the market price of our common stock may decline; and

- We may be unable to continue paying dividends at the current rate.

We cannot assure you that we will be able to integrate acquisitions and investments without encountering difficulties or that any such difficulties will not have a Material Adverse Effect on us.

If the liabilities we assume in connection with acquisitions are greater than expected, or if there are unknown liabilities, our business could be materially and adversely affected.

We may assume or incur liabilities in connection with our acquisitions, including, in some cases, contingent liabilities. As we integrate these acquisitions, we may learn additional information about the sellers, the properties, their operations and their liabilities that adversely affects us, such as:

- Liabilities relating to the clean-up or remediation of undisclosed environmental conditions;

- Unasserted claims of vendors or other persons dealing with the sellers;

- Liabilities, claims and litigation, including indemnification obligations, whether or not incurred in the ordinary course of business, relating to periods prior to or following our acquisition;

- Claims for indemnification by general partners, directors, officers and others indemnified by the sellers; and

- Liabilities for taxes relating to periods prior to our acquisition.

As a result, we cannot assure you that our past or future acquisitions will be successful or will not, in fact, harm our business. Among other things, if the liabilities we assume in connection with acquisitions are greater than expected, or if we discover

obligations relating to the acquired properties or businesses of which we were not aware at the time of acquisition, our business and results of operations could be materially adversely affected.

Our investments are concentrated in seniors housing and healthcare real estate, making us more vulnerable economically to adverse changes in the real estate market and the seniors housing and healthcare industries than if our investments were diversified.

We invest primarily in seniors housing and healthcare properties and are constrained by the terms of our existing indebtedness from making investments outside those industries. This investment focus exposes us to greater economic risk than if our portfolio were to include real estate assets in other industries or assets unrelated to real estate.

The healthcare industry is highly regulated, and changes in government regulation and reimbursement can have material adverse consequences on its participants, some of which may be unintended. The healthcare industry is also highly competitive, and our operators and managers may encounter increased competition for residents and patients, including with respect to the scope and quality of care and services provided, reputation and financial condition, physical appearance of the properties, price and location. If our tenants, operators and managers are unable to successfully compete with other operators and managers by maintaining profitable occupancy and rate levels, their ability to meet their respective obligations to us may be materially adversely affected. We cannot assure you that future changes in government regulation will not adversely affect the healthcare industry, including our seniors housing and healthcare operations, tenants and operators, nor can we be certain that our tenants, operators and managers will achieve and maintain occupancy and rate levels that will enable them to satisfy their obligations to us. Any adverse changes in the regulation of the healthcare industry or the competitiveness of our tenants, operators and managers could have a more pronounced effect on us than if we had investments outside the seniors housing and healthcare industries.

Real estate investments are relatively illiquid, and our ability to quickly sell or exchange our properties in response to changes in economic or other conditions is limited. In the event we market any of our properties for sale, the value of those properties and our ability to sell at prices or on terms acceptable to us could be adversely affected by a downturn in the real estate industry or any economic weakness in the seniors housing and healthcare industries. In addition, transfers of healthcare properties may be subject to regulatory approvals that are not required for transfers of other types of commercial properties. We cannot assure you that we will recognize the full value of any property that we sell for liquidity or other reasons, and the inability to respond quickly to changes in the performance of our investments could adversely affect our business, results of operations and financial condition.

Our operating assets expose us to various operational risks, liabilities and claims that could adversely affect our ability to generate revenues or increase our costs and could have a Material Adverse Effect on us.

Our senior living and MOB operating assets expose us to various operational risks, liabilities and claims that could increase our costs or adversely affect our ability to generate revenues, thereby reducing our profitability. These operational risks include fluctuations in occupancy levels, the inability to achieve economic resident fees (including anticipated increases in those fees), increases in the cost of food, materials, energy, labor (as a result of unionization or otherwise) or other services, rent control regulations, national and regional economic conditions, the imposition of new or increased taxes, capital expenditure requirements, professional and general liability claims, and the availability and cost of professional and general liability insurance. Any one or a combination of these factors could result in operating deficiencies in our senior living operations or MOB operations reportable business segments, which could have a Material Adverse Effect on us.

Increased construction in the markets in which our seniors housing communities and MOBs are located could adversely affect our future occupancy rates, operating margins and profitability.

Limited barriers to entry in the seniors housing and MOB industries could lead to the development of new seniors housing communities or MOBs that outpaces demand. If development outpaces demand for those assets in the markets in which our properties are located, those markets may become saturated and we could experience decreased occupancy, reduced operating margins and lower profitability.

We have now, and may have in the future, exposure to contingent rent escalators, which could hinder our growth and profitability.

We receive a significant portion of our revenues by leasing assets under long-term triple-net leases that generally provide for fixed rental rates subject to annual escalations. The annual escalations in certain of our leases may be

contingent upon the achievement of specified revenue parameters or based on changes in CPI, with caps and floors. If, as a result of weak economic conditions or other factors, the properties subject to these leases do not generate sufficient revenue to achieve the specified rent escalation parameters or CPI does not increase, our growth and profitability may be hindered by these leases. In addition, if

28

strong economic conditions result in significant increases in CPI, but the escalations under our leases are capped, our growth and profitability may be limited.

We own certain properties subject to ground lease, air rights or other restrictive agreements that limit our uses of the properties, restrict our ability to sell or otherwise transfer the properties and expose us to loss of the properties if such agreements are breached by us or terminated.

Our investments in MOBAs and other properties may be made through leasehold interests in the land on which the buildings are located, leases of air rights for the space above the land on which the buildings are located, or other similar restrictive arrangements. Many of these ground lease, air rights and other restrictive agreements impose significant limitations on our uses of the subject properties, restrict our ability to sell or otherwise transfer our interests in the properties or restrict the leasing of the properties. These restrictions may limit our ability to timely sell or exchange the properties, impair the properties' value or negatively impact our ability to find suitable tenants for the properties. In addition, we could lose our interests in the subject properties if the ground lease, air rights or other restrictive agreements are breached by us or terminated.

We may be unable to successfully foreclose on the collateral securing our loans and other investments, and even if we are successful in our foreclosure efforts, we may be unable to successfully sell any acquired equity interests or reposition any acquired properties, which could adversely affect our ability to recover our investments.

If a borrower defaults under mortgage or other secured loans for which we are the lender, we may attempt to foreclose on the collateral securing those loans, including by acquiring any pledged equity interests or acquiring title to the subject properties, to protect our investment. In response, the defaulting borrower may contest our enforcement of foreclosure or other available remedies, seek bankruptcy protection against our exercise of enforcement or other available remedies, or bring claims against us for lender liability. If a defaulting borrower seeks bankruptcy protection, the automatic stay provisions of the U.S. Bankruptcy Code would preclude us from enforcing foreclosure or other available remedies against the borrower unless relief is first obtained from the court with jurisdiction over the bankruptcy case. In addition, we may be subject to intercreditor or tri-party agreements that delay, impact, govern or limit our ability to foreclose on a lien securing a loan or otherwise delay or limit our pursuit of our rights and remedies. Any such delay or limit on our ability to pursue our rights or remedies could have a Material Adverse Effect on us.

Even if we successfully foreclose on the collateral securing our mortgage loans and other investments, costs related to enforcement of our remedies, high loan-to-value ratios or declines in the value of the collateral could prevent us from realizing the full amount of our secured loans, and we could be required to record a valuation allowance for such losses. Moreover, the collateral may include equity interests that we are unable to sell due to securities law restrictions or otherwise, or properties that we are unable to reposition with new tenants or operators on a timely basis, if at all, or without making improvements or repairs. Any delay or costs incurred in selling or repositioning acquired collateral could adversely affect our ability to recover our investments.

Our tenants, operators and managers may be adversely affected by healthcare regulation and enforcement.

Regulation of the long-term healthcare industry generally has intensified over time both in the number and type of regulations and in the efforts to enforce those regulations. This is particularly true for large for-profit, multi-facility providers like Atria, Sunrise, Brookdale Senior Living and Kindred. Federal, state and local laws and regulations affecting the healthcare industry include those relating to, among other things, licensure, conduct of operations, ownership of facilities, addition of facilities and equipment, allowable costs, services, prices for services, qualified beneficiaries, quality of care, patient rights, fraudulent or abusive behavior, and financial and other arrangements that may be entered into by healthcare providers. In addition, changes in enforcement policies by federal and state governments have resulted in an increase in the number of inspections, citations of regulatory deficiencies and other regulatory sanctions, including terminations from the Medicare and Medicaid programs, bars on Medicare and Medicaid payments for new admissions, civil monetary penalties and even criminal penalties. See "Governmental Regulation—Healthcare Regulation" included in Item 1 of this Annual Report on Form 10-K. We are unable to predict the scope of future federal, state and local regulations and legislation, including the Medicare and Medicaid statutes and regulations, or the intensity of enforcement efforts with respect to such regulations and legislation, and any changes in the regulatory framework could have a material adverse effect on our tenants, operators and managers, which, in turn, could have a Material Adverse Effect on us.

If our tenants, operators and managers fail to comply with the extensive laws, regulations and other requirements applicable to their businesses and the operation of our properties, they could become ineligible to receive reimbursement from governmental and private third-party payor programs, face bans on admissions of new patients or residents, suffer civil or criminal penalties or be required to make significant changes to their operations. Our tenants, operators and managers also could face increased costs related to healthcare regulation, such as the Affordable Care Act, or be forced to expend considerable resources in responding to an investigation or other enforcement action under applicable laws or regulations. In such event, the

results of operations and financial condition of our tenants, operators and managers and the results of operations of our properties operated or managed by those entities could be adversely affected, which, in turn, could have a Material Adverse Effect on us.

Changes in the reimbursement rates or methods of payment from third-party payors, including the Medicare and Medicaid programs, could have a material adverse effect on certain of our tenants and operators and on us. Certain of our tenants and operators rely on reimbursement from third-party payors, including the Medicare and Medicaid programs, for substantially all of their revenues. Federal and state legislators and regulators have adopted or proposed various cost-containment measures that would limit payments to healthcare providers, and budget crises and financial shortfalls have caused states to implement or consider Medicaid rate freezes or cuts. See “Governmental Regulation—Healthcare Regulation” included in Item 1 of this Annual Report on Form 10-K. Private third-party payors also have continued their efforts to control healthcare costs. We cannot assure you that our tenants and operators who currently depend on governmental or private payor reimbursement will be adequately reimbursed for the services they provide. Significant limits by governmental and private third-party payors on the scope of services reimbursed or on reimbursement rates and fees, whether from legislation, administrative actions or private payor efforts, could have a material adverse effect on the liquidity, financial condition and results of operations of certain of our tenants and operators, which could affect adversely their ability to comply with the terms of our leases and have a Material Adverse Effect on us.

The hospitals on or near whose campuses our MOBs are located and their affiliated health systems could fail to remain competitive or financially viable, which could adversely impact their ability to attract physicians and physician groups to our MOBs.

Our MOB operations depend on the competitiveness and financial viability of the hospitals on or near whose campuses our MOBs are located and their ability to attract physicians and other healthcare-related clients to our MOBs. The viability of these hospitals, in turn, depends on factors such as the quality and mix of healthcare services provided, competition for patients, physicians and physician groups, demographic trends in the surrounding community, market position and growth potential, as well as the ability of the affiliated health systems to provide economies of scale and access to capital. If a hospital on or near whose campus one of our MOBs is located fails or becomes unable to meet its financial obligations, and if an affiliated health system is unable to support that hospital, the hospital may be unable to compete successfully or could be forced to close or relocate, which could adversely impact its ability to attract physicians and other healthcare-related clients. Because we rely on proximity to and affiliations with hospitals to create leasing demand in our MOBs, a hospital’s inability to remain competitive or financially viable, or to attract physicians and physician groups, could materially adversely affect our MOB operations and have a Material Adverse Effect on us.

We may not be able to maintain or expand our relationships with our existing and future hospital and health system clients.

The success of our MOB operations depends, to a large extent, on our past, current and future relationships with hospitals and their affiliated health systems. We invest significant amounts of time in developing our relationships with both new and existing clients, and these relationships have helped us to secure acquisition and development opportunities, as well as other advisory, property management and hospital project management projects. If our relationships with hospitals and their affiliated health systems deteriorate, or if a conflict of interest or non-compete arrangement prevents us from expanding these relationships, our ability to secure new acquisition and development opportunities or other advisory, property management and hospital project management projects could be impaired and our professional reputation within the industry could be damaged.

Our development and redevelopment projects, including projects undertaken on a fee-for-service basis or through our joint ventures, may not yield anticipated returns.

We consider and, when appropriate, invest in various development and redevelopment projects. In deciding whether to make an investment in a particular project, we make certain assumptions regarding the expected future performance of the property. Our assumptions are subject to risks generally associated with development and redevelopment projects, including, among others, that:

- ❖ We may be unable to obtain financing for the project on favorable terms or at all;
- ❖ We may not complete the project on schedule or within budgeted amounts;

We may encounter delays in obtaining or fail to obtain all necessary zoning, land use, building, occupancy, environmental and other governmental permits and authorizations, or underestimate the costs necessary to develop or redevelop the property to market standards;

30

• Construction or other delays may provide tenants or residents the right to terminate preconstruction leases or cause us to incur additional costs;

• Volatility in the price of construction materials or labor may increase our project costs;

• In the case of our MOB developments, hospitals or health systems may maintain significant decision-making authority with respect to the development schedule;

• Our builders may fail to perform or satisfy the expectations of our clients or prospective clients;

• We may incorrectly forecast risks associated with development in new geographic regions;

• Tenants may not lease space at the quantity or rental rate levels or on the schedule projected;

• Demand for our project may decrease prior to completion, including due to competition from other developments; and
• Lease rates and rents at newly developed or redeveloped properties may fluctuate based on factors beyond our control, including market and economic conditions.

In MOB development projects that we undertake on a fee-for-service basis, we generally construct properties for clients in exchange for a fixed fee, which creates additional risks such as the inability to pass on increased labor and construction material costs to our clients, development and construction delays that could give our counterparties the right to receive penalties from us, and bankruptcy or default by our contractors. We attempt to mitigate these risks by establishing certain limits on our obligations, shifting some of the risk to the general contractor or seeking other legal protections, but we cannot assure you that our mitigation efforts will be effective. In connection with these projects, we provide engineering, construction and architectural services, and any design, construction or systems failures related to the properties we develop could result in substantial injury or damage to clients or third parties. Any such injury or damage claims may arise in the ordinary course and may be asserted with respect to ongoing or completed projects. Although we maintain liability insurance to protect us against these claims, if any claim results in a loss, we cannot assure you that our policy limits would be adequate to cover the loss in full. If we sustain losses in excess of our insurance coverage, we may be required to fund the difference and could lose our investment in, or experience reduced profits and cash flows from, the affected MOB, which could have a Material Adverse Effect on us.

If any of the risks described above occur, our development and redevelopment projects, including projects undertaken on a fee-for-service basis or through our joint ventures, may not yield anticipated returns, which could have a Material Adverse Effect on us.

Our investments in joint ventures and unconsolidated entities could be adversely affected by our lack of sole decision-making authority, our reliance on our joint venture partners' financial condition, any disputes that may arise between us and our joint venture partners, and our exposure to potential losses from the actions of our joint venture partners.

As of December 31, 2013, we owned 27 MOBs, nine seniors housing communities, six skilled nursing facilities and one hospital through consolidated joint ventures, and we had ownership interests ranging between 5% and 25% in 18 MOBs, 20 seniors housing communities and 14 skilled nursing facilities through investments in unconsolidated entities. In addition, we had a 34% ownership interest in Atria as of December 31, 2013. These joint ventures and unconsolidated entities involve risks not present with respect to our wholly owned properties, including the following: We may be unable to take actions that are opposed by our joint venture partners under arrangements that require us to share decision-making authority over major decisions affecting the ownership or operation of the joint venture and any property owned by the joint venture, such as the sale or financing of the property or the making of additional capital contributions for the benefit of the property;

• For joint ventures in which we have a noncontrolling interest, our joint venture partners may take actions that we oppose;

• Our ability to sell or transfer our interest in a joint venture to a third party may be restricted if we fail to obtain the prior consent of our joint venture partners;

• Our joint venture partners may become bankrupt or fail to fund their share of required capital contributions, which could delay construction or development of a property or increase our financial commitment to the joint venture;

• Our joint venture partners may have business interests or goals with respect to a property that conflict with our business interests and goals, including with respect to the timing, terms and strategies for investment, which could increase the likelihood of disputes regarding the ownership, management or disposition of the property;

Disagreements with our joint venture partners could result in litigation or arbitration that increases our expenses, distracts our officers and directors, and disrupts the day-to-day operations of the property, including by delaying important decisions until the dispute is resolved; and

We may suffer losses as a result of actions taken by our joint venture partners with respect to our joint venture investments.

Events that adversely affect the ability of seniors and their families to afford daily resident fees at our seniors housing communities could cause our occupancy rates, resident fee revenues and results of operations to decline.

Assisted and independent living services generally are not reimbursable under government reimbursement programs, such as Medicare and Medicaid. Substantially all of the resident fee revenues generated by our senior living operations, therefore, are derived from private pay sources consisting of the income or assets of residents or their family members. In light of the significant expense associated with building new properties and staffing and other costs of providing services, typically only seniors with income or assets that meet or exceed the comparable region median can afford the daily resident and care fees at our seniors housing communities, and a weak economy, depressed housing market or changes in demographics could adversely affect their continued ability to do so. If the managers of our seniors housing communities are unable to attract and retain seniors that have sufficient income, assets or other resources to pay the fees associated with assisted and independent living services, the occupancy rates, resident fee revenues and results of operations of our senior living operations could decline, which, in turn, could have a Material Adverse Effect on us.

Termination of resident lease agreements in our seniors housing communities could adversely affect our revenues and earnings.

State regulations generally require assisted living communities to have a written lease agreement with each resident that permits the resident to terminate his or her lease for any reason on reasonable notice, unlike typical apartment lease agreements that have initial terms of one year or longer. Consistent with these regulations, the managers of our seniors housing communities generally enter into resident lease agreements that allow residents to terminate their lease agreements on 30 days' notice. Due to these lease termination rights and the advanced age of the residents, the resident turnover rate in our seniors housing communities may be difficult to predict. If a large number of resident lease agreements terminate at or around the same time, and if the affected units remain unoccupied, our revenues and earnings could be adversely affected, which, in turn, could have a Material Adverse Effect on us.

The amount and scope of insurance coverage provided by our policies and policies maintained by our tenants, operators and managers may not adequately insure against losses.

We maintain or require in our lease, management and other agreements that our tenants, operators and managers maintain all applicable lines of insurance on our properties and their operations. Although we regularly review the amount and scope of insurance provided by our policies and required to be maintained by our tenants, operators and managers and believe the coverage provided to be customary for similarly situated companies in our industry, we cannot assure you that we or our tenants, operators and managers will continue to be able to maintain adequate levels of insurance. We also cannot assure you that we or our tenants, operators and managers will maintain the required coverages, that we will continue to require the same levels of insurance under our lease, management and other agreements, that such insurance will be available at a reasonable cost in the future or that the policies maintained will fully cover all losses on our properties upon the occurrence of a catastrophic event, nor can we make any guaranty as to the future financial viability of the insurers that underwrite our policies and the policies maintained by our tenants, operators and managers.

For various reasons, including to reduce and manage costs, many healthcare companies utilize different organizational and corporate structures coupled with self-insurance trusts or captive programs that may provide less insurance coverage than a traditional insurance policy. Companies that insure any part of their general and professional liability risks through their own captive limited purpose entities generally estimate the future cost of general and professional liability through actuarial studies that rely primarily on historical data. However, due to the rise in the number and severity of professional claims against healthcare providers, these actuarial studies may underestimate the future cost of claims, and reserves for future claims may not be adequate to cover the actual cost of those claims. As a result, the tenants and operators of our properties who self-insure could incur large funded and unfunded general and professional liability expenses, which could materially adversely affect their liquidity, financial condition and results

of operations and, in turn, their ability to satisfy their obligations to us. If we or the managers of our senior living operations decide to implement a captive or self-insurance program, any large funded and unfunded general and professional liability expenses incurred could have a Material Adverse Effect on us.

Should an uninsured loss or a loss in excess of insured limits occur, we could incur substantial liability or lose all or a portion of the capital we have invested in a property, as well as the anticipated future revenues from the property. Following the occurrence of such an event, we might nevertheless remain obligated for any mortgage debt or other financial obligations

related to the property. We cannot assure you that material uninsured losses, or losses in excess of insurance proceeds, will not occur in the future.

Significant legal actions could subject us or our tenants, operators and managers to increased operating costs and substantial uninsured liabilities, which could materially adversely affect our or their liquidity, financial condition and results of operations.

From time to time, we may be subject to claims brought against us in lawsuits and other legal proceedings arising out of our alleged actions or the alleged actions of our tenants, operators and managers for which such tenants, operators and managers may have agreed to indemnify, defend and hold us harmless. An unfavorable resolution of any such pending or future litigation could materially adversely affect our or their liquidity, financial condition and results of operations and have a Material Adverse Effect on us.

In certain cases, we and our tenants, operators and managers may be subject to professional liability claims brought by plaintiffs' attorneys seeking significant punitive damages and attorneys' fees. Due to the historically high frequency and severity of professional liability claims against seniors housing and healthcare providers, the availability of professional liability insurance has decreased and the premiums on such insurance coverage remain costly. As a result, insurance protection against such claims may not be sufficient to cover all claims against us or our tenants, operators or managers, and may not be available at a reasonable cost. If we or our tenants, operators and managers are unable to maintain adequate insurance coverage or are required to pay punitive damages, we or they may be exposed to substantial liabilities.

Reductions in federal government spending, tax reform initiatives or other federal legislation to address the federal government's projected operating deficit could have a material adverse effect on our operators' liquidity, financial condition or results of operations.

President Obama and members of the U.S. Congress have approved or proposed various spending cuts and tax reform initiatives that have resulted or could result in changes (including substantial reductions in funding) to Medicare, Medicaid or Medicare Advantage Plans. Any such existing or future federal legislation relating to deficit reduction that reduces reimbursement payments to healthcare providers could have a material adverse effect on certain of our operators' liquidity, financial condition or results of operations, which could adversely affect their ability to satisfy their obligations to us and could have a Material Adverse Effect on us.

Our operators may be sued under a federal whistleblower statute.

Our operators who engage in business with the federal government may be sued under a federal whistleblower statute designed to combat fraud and abuse in the healthcare industry. See "Governmental Regulation—Healthcare Regulation" included in Item 1 of this Annual Report on Form 10-K. These lawsuits can involve significant monetary damages and award bounties to private plaintiffs who successfully bring these suits. If any of these lawsuits were brought against our operators, such suits combined with increased operating costs and substantial uninsured liabilities could have a material adverse effect on our operators' liquidity, financial condition and results of operations and on their ability to satisfy their obligations under our leases, which, in turn, could have a Material Adverse Effect on us.

We could incur substantial liabilities and costs if any of our properties are found to be contaminated with hazardous substances or we become involved in any environmental disputes.

Under federal and state environmental laws and regulations, a current or former owner of real property may be liable for costs related to the investigation, removal and remediation of hazardous or toxic substances or petroleum that are released from or are present at or under, or that are disposed of in connection with such property. Owners of real property may also face other environmental liabilities, including government fines and penalties imposed by regulatory authorities and damages for injuries to persons, property or natural resources. Environmental laws and regulations often impose liability without regard to whether the owner was aware of, or was responsible for, the presence, release or disposal of hazardous or toxic substances or petroleum. In certain circumstances, environmental liability may result from the activities of a current or former operator of the property. Although we generally have indemnification rights against the current operators of our properties for contamination caused by them, such indemnification may not adequately cover all environmental costs. See "Governmental Regulation—Environmental Regulation" included in Item 1 of this Annual Report on Form 10-K.

Volatility or disruption in the capital markets could prevent our counterparties from satisfying their obligations to us.

Interest rate fluctuations, financial market volatility or credit market disruptions could limit the ability of our tenants, operators and managers to obtain capital to finance their businesses on acceptable terms, which could adversely affect their ability to satisfy their obligations to us. In addition, any difficulty in accessing capital or other sources of funds experienced by our other counterparties, such as letters of credit issuers, insurance carriers, banking institutions, title companies and escrow

33

agents, could prevent those counterparties from remaining viable entities or satisfying their obligations to us, which could have a Material Adverse Effect on us.

Our success depends, in part, on our ability to attract and retain talented employees, and the loss of any one of our key personnel could adversely impact our business.

The success of our business depends, in part, on the leadership and performance of our executive management team and key employees, and our ability to attract, retain and motivate talented employees could significantly impact our future performance. Competition for these individuals is intense, and we cannot assure you that we will retain our key officers and employees or that we will be able to attract and retain other highly qualified individuals in the future.

Losing any one or more of these persons could have a Material Adverse Effect on us.

Failure to maintain effective internal control over financial reporting could harm our business, results of operations and financial condition.

Pursuant to the Sarbanes-Oxley Act of 2002, we are required to provide a report by management on internal control over financial reporting, including management's assessment of the effectiveness of such control. Because of its inherent limitations, including the possibility of human error, the circumvention or overriding of controls, or fraud, effective internal controls over financial reporting may not prevent or detect misstatement and can provide only reasonable assurance with respect to the preparation and fair presentation of financial statements. If we fail to maintain the adequacy of our internal controls, including any failure to implement required new or improved controls as a result of changes to our business or otherwise, or if we experience difficulties in their implementation, our business, results of operations and financial condition could be materially adversely harmed and we could fail to meet our reporting obligations.

Economic and other conditions that negatively affect geographic locations to which a greater percentage of our NOI is attributed could adversely affect our financial results.

For the year ended December 31, 2013, approximately 37.4% of our total NOI (excluding amounts in discontinued operations) was derived from properties located in California (13.3%), Texas (7.6%), New York (6.8%), Illinois (5.0%), and Florida (4.7%). As a result, we are subject to increased exposure to adverse conditions affecting these regions, including downturns in the local economies or changes in local real estate conditions, increased construction and competition or decreased demand for our properties, regional climate events and changes in state-specific legislation, which could adversely affect our business and results of operations.

We may be adversely affected by fluctuations in currency exchange rates.

Our ownership of 12 seniors housing communities in the Canadian provinces of Ontario and British Columbia subjects us to fluctuations in U.S. and Canadian currency exchange rates, which may, from time to time, impact our financial condition and results of operations. If we increase our international presence through investments in, or acquisitions or development of, seniors housing or healthcare assets outside the United States, we may transact business in currencies other than U.S. or Canadian dollars. Although we may pursue hedging alternatives, including borrowing in local currencies, to protect against foreign currency fluctuations, we cannot assure you that such fluctuations will not have a Material Adverse Effect on us.

Risks Arising from Our Capital Structure

We may become more leveraged.

As of December 31, 2013, we had approximately \$9.4 billion of outstanding indebtedness. The instruments governing our existing indebtedness permit us to incur substantial additional debt, including secured debt, and we may satisfy our capital and liquidity needs through additional borrowings. A high level of indebtedness would require us to dedicate a substantial portion of our cash flow from operations to the payment of debt service, thereby reducing the funds available to implement our business strategy and make distributions to stockholders. A high level of indebtedness could also have the following consequences:

- Potential limits on our ability to adjust rapidly to changing market conditions and vulnerability in the event of a downturn in general economic conditions or in the real estate or healthcare industries;
- Potential impairment of our ability to obtain additional financing to execute on our business strategy; and
- Potential downgrade in the rating of our debt securities by one or more rating agencies, which could have the effect of, among other things, limiting our access to capital and increasing our cost of borrowing.

In addition, from time to time, we mortgage certain of our properties to secure payment of indebtedness. If we are unable to meet our mortgage payments, then the encumbered properties could be foreclosed upon or transferred to the mortgagee with a resulting loss of income and asset value.

We are exposed to increases in interest rates, which could reduce our profitability and adversely impact our ability to refinance existing debt, sell assets or engage in acquisition, investment, development and redevelopment activity, and our decision to hedge against interest rate risk might not be effective.

We receive a significant portion of our revenues by leasing assets under long-term triple-net leases that generally provide for fixed rental rates subject to annual escalations, while certain of our debt obligations are floating rate obligations with interest and related payments that vary with the movement of LIBOR, Bankers' Acceptance or other indexes. The generally fixed rate nature of a significant portion of our revenues and the variable rate nature of certain of our debt obligations create interest rate risk. Although our operating assets provide a partial hedge against interest rate fluctuations, if interest rates rise, the costs of our existing floating rate debt and any new debt that we incur would increase. These increased costs could reduce our profitability, impair our ability to meet our debt obligations, or increase the cost of financing our acquisition, investment, development and redevelopment activity. An increase in interest rates also could limit our ability to refinance existing debt upon maturity or cause us to pay higher rates upon refinancing, as well as decrease the amount that third parties are willing to pay for our assets, thereby limiting our ability to promptly reposition our portfolio in response to changes in economic or other conditions.

We may seek to manage our exposure to interest rate volatility with hedging arrangements that involve additional risks, including the risks that counterparties may fail to honor their obligations under these arrangements, that these arrangements may not be effective in reducing our exposure to interest rate changes, that the amount of income we earn from hedging transactions may be limited by federal tax provisions governing REITs, and that these arrangements may cause us to pay higher interest rates on our debt obligations than otherwise would be the case.

Moreover, no amount of hedging activity can fully insulate us from the risks associated with changes in interest rates. Failure to hedge effectively against interest rate risk, if we choose to engage in such activities, could adversely affect our results of operations and financial condition.

Limitations on our ability to access capital could have an adverse effect on our ability to make required payments on our debt obligations, make distributions to our stockholders or make future investments necessary to implement our business strategy.

We cannot assure you that we will be able to raise the capital necessary to meet our debt service obligations, make distributions to our stockholders or make future investments necessary to implement our business strategy, if our cash flow from operations is insufficient to satisfy these needs, and the failure to do so could have a Material Adverse Effect on us. Although we believe that we have sufficient access to capital and other sources of funding to meet our expected liquidity needs, we cannot assure you that conditions in the capital markets will not deteriorate or that our access to capital and other sources of funding will not become constrained, which could adversely affect the availability and terms of future borrowings, renewals or refinancings and our results of operation and financial condition. If we cannot access capital at an acceptable cost or at all, we may be required to liquidate one or more investments in properties at times that may not permit us to maximize the return on those investments or that could result in adverse tax consequences to us.

As a public company, our access to debt and equity capital depends, in part, on the trading prices of our senior notes and common stock, which, in turn, depend upon market conditions that change from time to time, such as the market's perception of our financial condition, our growth potential and our current and expected future earnings and cash distributions. Our failure to meet the market's expectation with regard to future earnings and cash distributions or a significant downgrade in the ratings assigned to our long-term debt could impact our ability to access capital or increase our borrowing costs. We also rely on the financial institutions that are parties to our unsecured revolving credit facility. If these institutions become capital constrained, tighten their lending standards or become insolvent or if they experience excessive volumes of borrowing requests from other borrowers within a short period of time, they may be unable or unwilling to honor their funding commitments to us, which would adversely affect our ability to draw on our unsecured revolving credit facility and, over time, could negatively impact our ability to consummate acquisitions, repay indebtedness as it matures, fund capital expenditures or make distributions to our stockholders.

Covenants in the instruments governing our existing indebtedness limit our operational flexibility, and a covenant breach could materially adversely affect our operations.

The terms of the instruments governing our existing indebtedness require us to comply with certain customary financial and other covenants, such as maintaining debt service coverage, leverage ratios and minimum net worth requirements. Our continued ability to incur additional debt and to conduct business in general is subject to our compliance with these covenants, which limit our operational flexibility. Breaches of these covenants could result in defaults under the applicable debt

instruments and could trigger defaults under any of our other indebtedness that is cross-defaulted against such instruments, even if we satisfy our payment obligations. Financial and other covenants that limit our operational flexibility, as well as defaults resulting from our breach of any of these covenants, could have a Material Adverse Effect on us.

Risks Arising from Our Status as a REIT

Loss of our status as a REIT would have significant adverse consequences for us and the value of our common stock. If we lose our status as a REIT (currently or with respect to any tax years for which the statute of limitations has not expired), we will face serious tax consequences that will substantially reduce the funds available to satisfy our obligations, to implement our business strategy and to make distributions to our stockholders for each of the years involved because:

- We would not be allowed a deduction for distributions to stockholders in computing our taxable income and would be subject to federal income tax at regular corporate rates;

- We could be subject to the federal alternative minimum tax and increased state and local taxes; and

- Unless we are entitled to relief under statutory provisions, we could not elect to be subject to tax as a REIT for four taxable years following the year during which we were disqualified.

In addition, in such event we would no longer be required to pay dividends to maintain REIT status, which could adversely affect the value of our common stock.

Qualification as a REIT involves the application of highly technical and complex Code provisions for which there are only limited judicial and administrative interpretations. The determination of factual matters and circumstances not entirely within our control, as well as new legislation, regulations, administrative interpretations or court decisions, may adversely affect our investors or our ability to remain qualified as a REIT for tax purposes. Although we believe that we currently qualify as a REIT, we cannot assure you that we will continue to qualify for all future periods.

The 90% distribution requirement will decrease our liquidity and may limit our ability to engage in otherwise beneficial transactions.

To comply with the 90% distribution requirement applicable to REITs and to avoid the nondeductible excise tax, we must make distributions to our stockholders. See “Certain U.S. Federal Income Tax Considerations—Requirements for Qualification as a REIT—Annual Distribution Requirements” included in Item 1 of this Annual Report on Form 10-K. Such distributions reduce the funds we have available to finance our investment, acquisition, development and redevelopment activity and may limit our ability to engage in transactions that are otherwise in the best interests of our stockholders.

Although we do not anticipate any inability to satisfy the REIT distribution requirement, from time to time, we may not have sufficient cash or other liquid assets to do so. For example, timing differences between the actual receipt of income and actual payment of deductible expenses, on the one hand, and the inclusion of that income and deduction of those expenses in arriving at our taxable income, on the other hand, or non-deductible expenses such as principal amortization or repayments or capital expenditures in excess of non-cash deductions may prevent us from having sufficient cash or liquid assets to satisfy the 90% distribution requirement.

In the event that timing differences occur or we decide to retain cash or to distribute such greater amount as may be necessary to avoid income and excise taxation, we may seek to borrow funds, issue additional equity securities, pay taxable stock dividends, distribute other property or securities or engage in a transaction intended to enable us to meet the REIT distribution requirements. Any of these actions may require us to raise additional capital to meet our obligations; however, see “—Risks Arising from Our Capital Structure—Limitations on our ability to access capital could have an adverse effect on our ability to make required payments on our debt obligations, make distributions to our stockholders or make future investments necessary to implement our business strategy.” The terms of the instruments governing our existing indebtedness restrict our ability to engage in certain of these transactions.

To preserve our qualification as a REIT, our certificate of incorporation contains ownership limits with respect to our capital stock that may delay, defer or prevent a change of control of our company.

To assist us in preserving our qualification as a REIT, our certificate of incorporation provides that if a person acquires beneficial ownership of more than 9.0% of our outstanding common stock or more than 9.9% of our outstanding preferred stock, the shares that are beneficially owned in excess of the applicable limit are considered “excess shares” and are automatically deemed transferred to a trust for the benefit of a charitable institution or other

qualifying organization selected by our Board of Directors. The trust is entitled to all dividends with respect to the excess shares and the trustee may exercise all voting power over the excess shares. In addition, we have the right to purchase the excess shares for a price equal to the lesser of (i) the price per share in the transaction that created the excess shares or (ii) the market price on the day we purchase the

shares, but if we do not purchase the excess shares, the trustee of the trust is required to transfer the shares at the direction of our Board of Directors. These ownership limits could delay, defer or prevent a transaction or a change of control that might involve a premium price for our common stock or might otherwise be in the best interests of our stockholders.

ITEM 1B. Unresolved Staff Comments

None.

ITEM 2. Properties

Seniors Housing and Healthcare Properties

As of December 31, 2013, we owned nearly 1,500 properties, including seniors housing communities, MOBs, skilled nursing and other facilities, and hospitals, in 46 states, the District of Columbia and two Canadian provinces, and we had three new properties under development. We believe that maintaining a balanced portfolio of high-quality assets diversified by geographic location, asset type, tenant/operator, revenue source and operating model makes us less susceptible to single-state regulatory or reimbursement changes, regional climate events and local economic downturns and diminishes the risk that any single factor or event could materially harm our business.

As of December 31, 2013, we had \$2.5 billion aggregate principal amount of mortgage loans outstanding, secured by 209 of our properties. Excluding the portions attributed to our joint venture and operating partners, our share of those mortgage loans outstanding was \$2.4 billion.

The following table provides additional information regarding the geographic diversification of our portfolio of properties as of December 31, 2013 (including investments in unconsolidated entities, but excluding properties classified as held for sale):

| Geographic Location | Seniors Housing Communities | | Skilled Nursing and Other Facilities | | MOBs | Square Feet | Hospitals | |
|----------------------|-----------------------------|-------|--------------------------------------|---------------|----------------------|-------------|----------------------|---------------|
| | Number of Properties | Units | Number of Properties | Licensed Beds | Number of Properties | | Number of Properties | Licensed Beds |
| Alabama | 7 | 435 | 1 | 159 | 4 | 468,887 | — | — |
| Arizona | 21 | 1,802 | 3 | 462 | 13 | 938,176 | 3 | 169 |
| Arkansas | 5 | 318 | 8 | 875 | — | — | — | — |
| California | 76 | 9,091 | 9 | 1,115 | 24 | 1,928,531 | 7 | 530 |
| Colorado | 19 | 1,742 | 4 | 460 | 12 | 828,693 | 1 | 68 |
| Connecticut | 14 | 1,626 | 6 | 708 | — | — | — | — |
| District of Columbia | — | — | — | — | 2 | 101,580 | — | — |
| Florida | 46 | 4,493 | 1 | 171 | 19 | 547,533 | 6 | 511 |
| Georgia | 12 | 1,030 | 5 | 620 | 16 | 1,250,104 | — | — |
| Idaho | 1 | 70 | 7 | 624 | — | — | — | — |
| Illinois | 17 | 2,606 | 1 | 82 | 35 | 1,215,278 | 4 | 430 |
| Indiana | 16 | 1,235 | 34 | 3,782 | 15 | 947,857 | 1 | 59 |
| Kansas | 12 | 724 | 5 | 374 | — | — | — | — |
| Kentucky | 8 | 742 | 29 | 3,273 | 3 | 160,535 | 2 | 424 |
| Louisiana | 1 | 58 | — | — | 8 | 560,792 | 1 | 168 |
| Maine | 6 | 879 | 8 | 654 | — | — | — | — |
| Maryland | 5 | 360 | 3 | 445 | 2 | 82,663 | — | — |
| Massachusetts | 20 | 2,176 | 45 | 5,128 | — | — | 2 | 109 |
| Michigan | 24 | 1,642 | 1 | 330 | 11 | 439,429 | — | — |
| Minnesota | 18 | 1,027 | 3 | 466 | 3 | 243,098 | — | — |
| Mississippi | 1 | 52 | — | — | 1 | 50,575 | — | — |
| Missouri | — | — | 12 | 1,086 | 21 | 1,127,672 | 2 | 227 |
| Montana | 2 | 189 | 2 | 276 | — | — | — | — |
| Nebraska | 1 | 135 | — | — | — | — | — | — |
| Nevada | 6 | 611 | 2 | 174 | 2 | 149,248 | 1 | 52 |
| New Hampshire | 1 | 125 | 3 | 502 | — | — | — | — |
| New Jersey | 14 | 1,241 | 1 | 153 | — | — | — | — |
| New Mexico | 6 | 584 | — | — | — | — | 1 | 61 |
| New York | 42 | 4,684 | 9 | 1,566 | 1 | 111,634 | — | — |
| North Carolina | 22 | 2,179 | 17 | 1,876 | 21 | 877,515 | 1 | 124 |
| North Dakota | 1 | 48 | — | — | — | — | — | — |
| Ohio | 26 | 1,753 | 20 | 2,624 | 29 | 1,286,803 | 1 | 50 |
| Oklahoma | 9 | 511 | 3 | 235 | — | — | 1 | 59 |
| Oregon | 20 | 2,212 | 14 | 1,112 | 1 | 105,375 | — | — |
| Pennsylvania | 31 | 2,319 | 7 | 934 | 7 | 564,634 | 2 | 115 |
| Rhode Island | 6 | 648 | 1 | 129 | — | — | — | — |
| South Carolina | 4 | 340 | 4 | 602 | 22 | 1,209,567 | — | — |
| South Dakota | 4 | 182 | 2 | 246 | — | — | — | — |
| Tennessee | 18 | 1,463 | 5 | 601 | 11 | 438,735 | 1 | 49 |
| Texas | 58 | 4,942 | 51 | 5,375 | 17 | 1,128,762 | 10 | 615 |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | |
|------------------|-----|--------|-----|--------|-----|------------|----|-------|
| Utah | 3 | 393 | 5 | 476 | — | — | — | — |
| Vermont | — | — | 1 | 144 | — | — | — | — |
| Virginia | 8 | 655 | 9 | 1,323 | 3 | 126,500 | — | — |
| Washington | 19 | 1,981 | 19 | 1,859 | 11 | 586,975 | — | — |
| West Virginia | 2 | 124 | 4 | 326 | — | — | — | — |
| Wisconsin | 68 | 2,932 | 17 | 1,968 | 12 | 482,093 | — | — |
| Wyoming | 2 | 168 | 4 | 371 | 1 | 80,630 | — | — |
| Total U.S. | 702 | 62,527 | 385 | 43,686 | 327 | 18,039,874 | 47 | 3,820 |
| British Columbia | 3 | 276 | — | — | — | — | — | — |
| Ontario | 9 | 848 | — | — | — | — | — | — |
| Total Canada | 12 | 1,124 | — | — | — | — | — | — |
| Total | 714 | 63,651 | 385 | 43,686 | 327 | 18,039,874 | 47 | 3,820 |

38

Corporate Offices

Our headquarters are located in Chicago, Illinois, and we have additional corporate offices in: Louisville, Kentucky; Plano, Texas; and Irvine, California. We lease all of our corporate offices.

ITEM 3. Legal Proceedings

The information contained in “Note 16—Litigation” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K is incorporated by reference into this Item 3. Except as set forth therein, we are not a party to, nor is any of our property the subject of, any material pending legal proceedings.

ITEM 4. (Removed and Reserved)

PART II

ITEM 5. Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Market Information

Our common stock, par value \$0.25 per share, is listed and traded on the New York Stock Exchange (the “NYSE”) under the symbol “VTR.” The following table sets forth, for the periods indicated, the high and low sales prices of our common stock as reported on the NYSE and the dividends declared per share.

| | Sales Price of Common Stock | | Dividends Declared |
|----------------|--------------------------------|---------|-----------------------|
| | High | Low | |
| 2012 | | | |
| First Quarter | \$59.05 | \$53.24 | \$0.62 |
| Second Quarter | 63.12 | 53.94 | 0.62 |
| Third Quarter | 68.15 | 61.52 | 0.62 |
| Fourth Quarter | 65.71 | 61.30 | 0.62 |
| 2013 | | | |
| First Quarter | \$73.20 | \$64.68 | \$0.67 |
| Second Quarter | 82.93 | 64.38 | 0.67 |
| Third Quarter | 72.16 | 58.86 | 0.67 |
| Fourth Quarter | 67.33 | 55.26 | 0.725 |

As of February 11, 2014, we had 294,281,857 shares of our common stock outstanding held by approximately 5,088 stockholders of record.

Dividends and Distributions

We pay regular quarterly dividends to holders of our common stock to comply with the provisions of the Code governing REITs. On February 13, 2014, our Board of Directors declared the first quarterly installment of our 2014 dividend in the amount of \$0.725 per share, payable in cash on March 28, 2014 to stockholders of record on March 7, 2014. We expect to distribute at least 100% of our taxable net income, after the use of any net operating loss carryforwards, to our stockholders for 2014. See “Certain U.S. Federal Income Tax Considerations—Requirements for Qualification as a REIT—Annual Distribution Requirements” included in Part I, Item 1 of this Annual Report on Form 10-K.

In general, our Board of Directors makes decisions regarding the nature, frequency and amount of our dividends on a quarterly basis. Because the Board considers many factors when making these decisions, including our present and future liquidity needs, our current and projected financial condition and results of operations and the performance and credit quality of our tenants, operators, borrowers and managers, we cannot assure you that we will maintain the practice of paying regular quarterly dividends to continue to qualify as a REIT. Please see “Cautionary Statements” and the risk factors included in Part I, Item 1A of this Annual Report on Form 10-K for a description of other factors that may affect our distribution policy.

Our stockholders may reinvest all or a portion of any cash distribution on their shares of our common stock by participating in our Distribution Reinvestment and Stock Purchase Plan, subject to the terms of the plan. See “Note 17—Permanent and Temporary Equity” of the Notes to Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

Director and Employee Stock Sales

Certain of our directors, executive officers and other employees have adopted and, from time to time in the future, may adopt non-discretionary, written trading plans that comply with Rule 10b5-1 under the Exchange Act, or otherwise monetize, gift or transfer their equity-based compensation. These transactions typically are conducted for estate, tax and financial planning purposes and are subject to compliance with our Amended and Restated Securities Trading Policy and Procedures (“Securities Trading Policy”), the minimum stock ownership requirements contained in our Guidelines on Governance and all applicable laws and regulations.

Our Securities Trading Policy expressly prohibits our directors, executive officers and employees from buying or selling derivatives with respect to our securities or other financial instruments that are designed to hedge or offset a decrease in the market value of our securities and from engaging in short sales with respect to our securities. In addition, our Securities Trading Policy prohibits our directors and executive officers from holding our securities in margin accounts or pledging our securities to secure loans without the prior approval of our Audit and Compliance Committee. Each of our executive officers has advised us that he or she is in compliance with the Securities Trading Policy and has not pledged any of our equity securities to secure margin or other loans.

Stock Repurchases

The table below summarizes repurchases of our common stock made during the quarter ended December 31, 2013:

| | Number of Shares Repurchased (1) | Average Price Per Share |
|--------------------------------|--|----------------------------|
| October 1 through October 31 | — | \$— |
| November 1 through November 30 | 610 | \$61.18 |
| December 1 through December 31 | — | \$— |

(1) Repurchases represent shares withheld to pay taxes on the vesting of restricted stock or restricted stock units or on the exercise of options granted to employees under our 2006 Incentive Plan. The value of the shares withheld is the closing price of our common stock on the date the vesting occurred (or, if not a trading day, the immediately preceding trading day).

Unregistered Sales of Equity Securities

On October 1, 2013, NHP/PMB L.P. (“NHP/PMB”), a limited partnership in which we own a majority interest, issued 158,459 Class A limited partnership units (“OP Units”) in connection with the contribution of an MOB to NHP/PMB. At any time following the first anniversary of their issuance, the OP Units may be redeemed at the election of the holder for cash or, at our option, 0.7866 shares of our common stock per unit, subject to adjustment in certain circumstances. The OP Units were issued solely to “accredited investors” (as such term is defined in Rule 501 under the Securities Act) in reliance on the exemption from registration provided by Section 4(2) of the Securities Act.

Stock Performance Graph

The following performance graph compares the cumulative total return (including dividends) to the holders of our common stock from December 31, 2008 through December 31, 2013, with the cumulative total returns of the NYSE Composite Index, the FTSE NAREIT Composite REIT Index (the "Composite REIT Index") and the S&P 500 Index over the same period. The comparison assumes \$100 was invested on December 31, 2008 in our common stock and in each of the foregoing indexes and assumes reinvestment of dividends, as applicable. We have included the NYSE Composite Index in the performance graph because our common stock is listed on the NYSE, and we have included the S&P 500 Index because we are a member of the S&P 500. We have included the Composite REIT Index because we believe that it is most representative of the industries in which we compete, or otherwise provides a fair basis for comparison with us, and is therefore particularly relevant to an assessment of our performance. The figures in the table below are rounded to the nearest dollar.

| | 12/31/2008 | 12/31/2009 | 12/31/2010 | 12/31/2011 | 12/31/2012 | 12/31/2013 |
|----------------------|------------|------------|------------|------------|------------|------------|
| Ventas | \$100 | \$138.88 | \$174.17 | \$191.19 | \$233.84 | \$215.97 |
| NYSE Composite Index | \$100 | \$128.95 | \$146.69 | \$141.46 | \$164.45 | \$207.85 |
| Composite REIT Index | \$100 | \$127.80 | \$163.03 | \$174.94 | \$209.45 | \$214.35 |
| S&P 500 Index | \$100 | \$126.45 | \$145.49 | \$148.55 | \$172.31 | \$228.10 |

ITEM 6. Selected Financial Data

You should read the following selected financial data in conjunction with “Management’s Discussion and Analysis of Financial Condition and Results of Operations” included in Item 7 of this Annual Report on Form 10-K and our Consolidated Financial Statements and the notes thereto included in Item 8 of this Annual Report on Form 10-K, as acquisitions, divestitures, changes in accounting policies and other items impact the comparability of the financial data.

| | As of and For the Years Ended December 31, | | | | |
|--|---|---------------|---------------|--------------|--------------|
| | 2013 | 2012 | 2011 | 2010 | 2009 |
| | (Dollars in thousands, except per share data) | | | | |
| Operating Data | | | | | |
| Rental income | \$ 1,325,984 | \$ 1,178,849 | \$ 793,802 | \$ 517,652 | \$ 475,000 |
| Resident fees and services | 1,406,005 | 1,227,124 | 865,800 | 445,157 | 421,058 |
| Interest expense | 334,484 | 288,276 | 223,804 | 169,981 | 170,232 |
| Property-level operating expenses | 1,109,632 | 966,422 | 645,082 | 314,985 | 302,813 |
| General, administrative and professional fees | 115,106 | 98,510 | 74,537 | 49,830 | 38,830 |
| Income from continuing operations attributable to common stockholders | 488,930 | 307,835 | 362,308 | 211,570 | 185,038 |
| Discontinued operations | (35,421) | 54,965 | 2,185 | 34,597 | 81,457 |
| Net income attributable to common stockholders | 453,509 | 362,800 | 364,493 | 246,167 | 266,495 |
| Per Share Data | | | | | |
| Income from continuing operations attributable to common stockholders: | | | | | |
| Basic | \$ 1.67 | \$ 1.05 | \$ 1.59 | \$ 1.35 | \$ 1.22 |
| Diluted | \$ 1.66 | \$ 1.04 | \$ 1.57 | \$ 1.34 | \$ 1.21 |
| Net income attributable to common stockholders: | | | | | |
| Basic | \$ 1.55 | \$ 1.24 | \$ 1.60 | \$ 1.57 | \$ 1.75 |
| Diluted | \$ 1.54 | \$ 1.23 | \$ 1.58 | \$ 1.56 | \$ 1.74 |
| Dividends declared per common share | \$ 2.735 | \$ 2.48 | \$ 2.30 | \$ 2.14 | \$ 2.05 |
| Other Data | | | | | |
| Net cash provided by operating activities | \$ 1,194,755 | \$ 992,816 | \$ 773,197 | \$ 447,622 | \$ 422,101 |
| Net cash used in investing activities | (1,282,760) | (2,169,689) | (997,439) | (301,920) | (1,746) |
| Net cash provided by (used in) financing activities | 114,996 | 1,198,914 | 248,282 | (231,452) | (490,180) |
| FFO(1) | 1,208,458 | 1,024,567 | 824,851 | 421,506 | 393,409 |
| Normalized FFO(1) | 1,220,709 | 1,120,225 | 776,963 | 453,981 | 409,045 |
| Balance Sheet Data | | | | | |
| Real estate investments, at cost | \$ 21,403,592 | \$ 19,745,607 | \$ 17,830,262 | \$ 6,747,699 | \$ 6,399,421 |
| Cash and cash equivalents | 94,816 | 67,908 | 45,807 | 21,812 | 107,397 |
| Total assets | 19,731,494 | 18,980,000 | 17,271,910 | 5,758,021 | 5,616,245 |
| Senior notes payable and other debt | 9,364,992 | 8,413,646 | 6,429,116 | 2,900,044 | 2,670,101 |

(1)

We believe that net income, as defined by U.S. generally accepted accounting principles (“GAAP”), is the most appropriate earnings measurement. However, we consider Funds From Operations (“FFO”) and normalized FFO to be appropriate measures of operating performance of an equity REIT. We also believe that normalized FFO provides useful

information because it allows investors, analysts and our management to compare our operating performance to the operating performance of other real estate companies and between periods on a consistent basis without having to account for differences caused by unanticipated items and other events such as transactions and litigation. In some cases, we provide information about identified non-cash components of FFO and normalized FFO because it allows investors, analysts and our management to assess the impact of those items on our financial statements.

We use the National Association of Real Estate Investment Trusts (“NAREIT”) definition of FFO. NAREIT defines FFO as net income (computed in accordance with GAAP), excluding gains (or losses) from sales of real estate property, including gain on re-measurement of equity method investments, and impairment write-downs of depreciable real estate, plus real estate depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures will be calculated to reflect FFO on the same basis. We define normalized FFO as FFO excluding the following income and expense items (which may be recurring in nature): (a) merger-related costs and expenses, including amortization of intangibles, transition and integration expenses, and deal costs and expenses, including expenses and recoveries relating to acquisition lawsuits; (b) the impact of any expenses related to asset impairment and valuation allowances, the write-off of unamortized deferred financing fees, or additional costs, expenses, discounts, make-whole payments, penalties or premiums incurred as a result of early retirement or payment of our debt; (c) the non-cash effect of income tax benefits or expenses and derivative transactions that have non-cash mark-to-market impacts on our Consolidated Statements of Income; (d) the impact of future acquisitions or divestitures (including pursuant to tenant options to purchase) and capital transactions; and (e) the financial impact of contingent consideration, severance-related costs, charitable donations made to the Ventas Charitable Foundation, gains and losses for non-operational foreign currency hedge agreements and changes in the fair value of financial instruments.

FFO and normalized FFO presented in this Annual Report on Form 10-K, or otherwise disclosed by us, may not be identical to FFO and normalized FFO presented by other real estate companies due to the fact that not all real estate companies use the same definitions. FFO and normalized FFO (or either measure adjusted for non-cash items) should not be considered alternatives to net income (determined in accordance with GAAP) as indicators of our financial performance or as alternatives to cash flow from operating activities (determined in accordance with GAAP) as measures of our liquidity, nor are FFO and normalized FFO (or either measure adjusted for non-cash items) necessarily indicative of sufficient cash flow to fund all of our needs. See “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Funds From Operations and Normalized Funds from Operations” included in Item 7 of this Annual Report on Form 10-K for a reconciliation of FFO and normalized FFO to our GAAP earnings.

ITEM 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis provides information that management believes is relevant to an assessment and understanding of the consolidated results of operations and financial condition of Ventas, Inc. (together with its subsidiaries, unless otherwise indicated or except where the context otherwise requires, “we,” “us” or “our”). You should read this discussion in conjunction with our Consolidated Financial Statements and the notes thereto included in Item 8 of this Annual Report on Form 10-K. This Management’s Discussion and Analysis will help you understand:

• Our company and the environment in which we operate;

• Our 2013 highlights;

• Our critical accounting policies and estimates;

• Our results of operations for the last three years;

• How we manage our assets and liabilities;

• Our liquidity and capital resources;

• Our cash flows; and

• Our future contractual obligations.

Corporate and Operating Environment

We are a real estate investment trust (“REIT”) with a highly diversified portfolio of seniors housing and healthcare properties located throughout the United States and Canada. As of December 31, 2013, we owned nearly

1,500 properties, including seniors housing communities, medical office buildings (“MOBs”), skilled nursing and other facilities and hospitals, in 46 states, the District of Columbia and two Canadian provinces, and we had three new properties under development. We are an S&P 500 company and currently headquartered in Chicago, Illinois.

We primarily acquire and own seniors housing and healthcare properties and lease them to unaffiliated tenants or operate them through independent third-party managers. As of December 31, 2013, we leased a total of 907 properties (excluding MOB and properties classified as held for sale) to various healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and we engaged independent operators, such as Atria Senior Living, Inc. (“Atria”) and Sunrise Senior Living, LLC (together with its subsidiaries, “Sunrise”), to manage 239 of our seniors housing communities for us pursuant to long-term management agreements. Our two largest tenants, Brookdale Senior Living Inc. (together with its subsidiaries, “Brookdale Senior Living”) and Kindred Healthcare, Inc. (together with its subsidiaries, “Kindred”), leased from us 145 properties and 142 properties (excluding six properties included in investments in unconsolidated entities and properties classified as held for sale), respectively, as of December 31, 2013.

Through our Lillibridge Healthcare Services, Inc. (“Lillibridge”) subsidiary and our ownership interest in PMB Real Estate Services LLC (“PMBRES”), we also provide MOB management, leasing, marketing, facility development and advisory services to highly rated hospitals and health systems throughout the United States. In addition, from time to time, we make secured and unsecured loans and other investments relating to seniors housing and healthcare operators or properties.

We conduct our operations through three reportable business segments: triple-net leased properties; senior living operations; and MOB operations. See “Note 20—Segment Information” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

As of December 31, 2013, we had: 100% ownership interests in 1,378 properties; controlling interests in 43 properties through consolidated joint ventures; and non-controlling ownership interests in 52 properties through investments in unconsolidated entities. Through Lillibridge and PMBRES, we provided management and leasing services to third parties with respect to 81 MOB as of December 31, 2013.

We aim to enhance shareholder value by delivering consistent, superior total returns through a strategy of:

(1) generating reliable and growing cash flows; (2) maintaining a balanced, diversified portfolio of high-quality assets; and (3) preserving our financial strength, flexibility and liquidity.

Our ability to access capital in a timely and cost-effective manner is critical to the success of our business strategy because it affects our ability to satisfy existing obligations, including the repayment of maturing indebtedness, and to make future investments. Our access to and cost of external capital are dependent on various factors, including general market conditions, interest rates, credit ratings on our securities, expectations of our potential future earnings and cash distributions, and the trading price of our common stock. Generally, we attempt to match the long-term duration of our investments in senior housing and healthcare properties with long-term financing through the issuance of shares of our common stock or the incurrence of long-term fixed rate debt. At December 31, 2013, 18.7% of our consolidated debt (excluding debt related to real estate assets classified as held for sale) was variable rate debt.

2013 Highlights

- We paid an annual cash dividend on our common stock of \$2.735 per share, which represents an increase of more than 10% over the prior year.

- We invested approximately \$1.8 billion in seniors housing communities, MOB and loans and other investments.

- We invested approximately \$96 million in redevelopment and development projects across each of our three segments.

- We generated cash flows from operations of approximately \$1.2 billion, which represents an increase of more than 20% over 2012.

- We renewed, sold or transitioned to new operators all 89 licensed healthcare assets leased by Kindred whose lease terms expired during the second quarter of 2013, and we entered into favorable agreements with Kindred to extend the leases at a higher rental rate with respect to 48 of the 108 licensed healthcare assets whose lease terms were originally scheduled to expire on April 30, 2015 (the “2015 Renewal Assets”). See “Triple-Net Lease Expirations.”

- We issued and sold \$1.6 billion aggregate principal amount of senior notes having a weighted average interest rate of 3.3% and a weighted average initial maturity of 13.6 years.

- We entered into a new \$3 billion unsecured credit facility, comprised of a \$2 billion revolving credit facility initially priced at 100 basis points over LIBOR, and a \$200 million four-year term loan and an \$800 million five-year term

loan, each initially priced at 105 basis points over LIBOR.

44

We established an “at-the-market” equity offering program through which we may sell up to an aggregate of \$750.0 million of our common stock, and we issued and sold a total of 2,069,200 shares at an average price of \$69.42 per share for aggregate net proceeds of \$141.5 million under the program.

We sold assets, including loans, and received final repayment on loans receivable for aggregate proceeds of approximately \$358 million.

Critical Accounting Policies and Estimates

Our Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) set forth in the Accounting Standards Codification (“ASC”), as published by the Financial Accounting Standards Board (“FASB”). GAAP requires us to make estimates and assumptions regarding future events that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. We base these estimates on our experience and assumptions we believe to be reasonable under the circumstances. However, if our judgment or interpretation of the facts and circumstances relating to various transactions or other matters had been different, we may have applied a different accounting treatment, resulting in a different presentation of our financial statements. We periodically reevaluate our estimates and assumptions, and in the event they prove to be different from actual results, we make adjustments in subsequent periods to reflect more current estimates and assumptions about matters that are inherently uncertain. We believe that the critical accounting policies described below, among others, affect our more significant estimates and judgments used in the preparation of our financial statements. For more information regarding our critical accounting policies, see “Note 2—Accounting Policies” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

Principles of Consolidation

The Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K include our accounts and the accounts of our wholly owned subsidiaries and the joint venture entities over which we exercise control. All intercompany transactions and balances have been eliminated in consolidation, and our net earnings are reduced by the portion of net earnings attributable to noncontrolling interests.

GAAP requires us to identify entities for which control is achieved through means other than voting rights and to determine which business enterprise is the primary beneficiary of variable interest entities (“VIEs”). A VIE is broadly defined as an entity with one or more of the following characteristics: (a) the total equity investment at risk is insufficient to finance the entity’s activities without additional subordinated financial support; (b) as a group, the holders of the equity investment at risk lack (i) the ability to make decisions about the entity’s activities through voting or similar rights, (ii) the obligation to absorb the expected losses of the entity, or (iii) the right to receive the expected residual returns of the entity; or (c) the equity investors have voting rights that are not proportional to their economic interests, and substantially all of the entity’s activities either involve, or are conducted on behalf of, an investor that has disproportionately few voting rights. We consolidate our investment in a VIE when we determine that we are its primary beneficiary. We may change our original assessment of a VIE upon subsequent events such as the modification of contractual arrangements that affects the characteristics or adequacy of the entity’s equity investments at risk and the disposition of all or a portion of an interest held by the primary beneficiary.

We identify the primary beneficiary of a VIE as the enterprise that has both: (i) the power to direct the activities of the VIE that most significantly impact the entity’s economic performance; and (ii) the obligation to absorb losses or the right to receive benefits of the VIE that could be significant to the entity. We perform this analysis on an ongoing basis.

As it relates to investments in joint ventures, GAAP may preclude consolidation by the sole general partner in certain circumstances based on the type of rights held by the limited partner(s). We assess limited partners’ rights and their impact on the presumption of control of the limited partnership by the sole general partner when an investor becomes the sole general partner, and we reassess if there is a change to the terms or in the exercisability of the rights of the limited partners, the sole general partner increases or decreases its ownership of limited partnership interests, or there is an increase or decrease in the number of outstanding limited partnership interests. We also apply this guidance to managing member interests in limited liability companies.

Business Combinations

We account for acquisitions using the acquisition method and allocate the cost of the businesses acquired among tangible and recognized intangible assets and liabilities based upon their estimated fair values as of the acquisition date. Recognized intangibles primarily include the value of in-place leases, acquired lease contracts, tenant and customer relationships, trade

45

names/trademarks and goodwill. We do not amortize goodwill, which represents the excess of the purchase price paid over the fair value of the net assets of the acquired business and is included in other assets on our Consolidated Balance Sheets.

Our method for allocating the purchase price to acquired investments in real estate requires us to make subjective assessments for determining fair value of the assets acquired and liabilities assumed. This includes determining the value of the buildings, land and improvements, construction in progress, ground leases, tenant improvements, in-place leases, above and/or below market leases, purchase option intangible assets and/or liabilities, and any debt assumed. These estimates require significant judgment and in some cases involve complex calculations. These allocation assessments directly impact our results of operations, as amounts allocated to certain assets and liabilities have different depreciation or amortization lives. In addition, we amortize the value assigned to above and/or below market leases as a component of revenue, unlike in-place leases and other intangibles, which we include in depreciation and amortization in our Consolidated Statements of Income.

We estimate the fair value of buildings acquired on an as-if-vacant basis and depreciate the building value over the estimated remaining life of the building, not to exceed 35 years. We determine the allocated value of other fixed assets, such as site improvements and furniture, fixtures and equipment, based upon the replacement cost and depreciate such value over the assets' estimated remaining useful lives as determined at the applicable acquisition date. We determine the value of land either by considering the sales prices of similar properties in recent transactions or based on internal analysis of recently acquired and existing comparable properties within our portfolio. We generally determine the value of construction in progress based upon the replacement cost. However, for certain acquired properties that are part of a ground-up development, we determine fair value by using the same valuation approach as for all other properties and deducting the estimated cost to complete the development. During the remaining construction period, we capitalize interest expense until the development has reached substantial completion. Construction in progress, including capitalized interest, is not depreciated until the development has reached substantial completion.

The fair value of acquired lease-related intangibles, if any, reflects: (i) the estimated value of any above and/or below market leases, determined by discounting the difference between the estimated market rent and in-place lease rent; and (ii) the estimated value of in-place leases related to the cost to obtain tenants, including leasing commissions, and an estimated value of the absorption period to reflect the value of the rent and recovery costs foregone during a reasonable lease-up period as if the acquired space was vacant. We amortize any acquired lease-related intangibles to revenue or amortization expense over the remaining life of the associated lease plus any assumed bargain renewal periods. If a lease is terminated prior to its stated expiration or not renewed upon expiration, we recognize all unamortized lease-related intangibles associated with that lease in operations at that time.

We estimate the fair value of purchase option intangible assets and liabilities by discounting the difference between the applicable property's acquisition date fair value and an estimate of its future option price. We do not amortize the resulting intangible asset or liability over the term of the lease, but rather adjust the recognized value of the asset or liability upon sale.

We estimate the fair value of tenant or other customer relationships acquired, if any, by considering the nature and extent of existing business relationships with the tenant or customer, growth prospects for developing new business with the tenant or customer, the tenant's credit quality, expectations of lease renewals with the tenant, and the potential for significant, additional future leasing arrangements with the tenant, and we amortize that value over the expected life of the associated arrangements or leases, including the remaining terms of the related leases and any expected renewal periods. We estimate the fair value of trade names and trademarks using a royalty rate methodology and amortize that value over the estimated useful life of the trade name or trademark.

In connection with a business combination, we may assume rights and obligations under certain lease agreements pursuant to which we become the lessee of a given property. We assume the lease classification previously determined by the prior lessee absent a modification in the assumed lease agreement. We assess assumed operating leases, including ground leases, to determine whether the lease terms are favorable or unfavorable to us given current market conditions on the acquisition date. To the extent the lease terms are favorable or unfavorable relative to market conditions on the acquisition date, we recognize an intangible asset or liability at fair value and amortize that asset or liability (excluding purchase option intangibles) to interest or rental expense in our Consolidated Statements of

Income over the applicable lease term. We include all lease-related intangible assets and liabilities within acquired lease intangibles and accounts payable and other liabilities, respectively, on our Consolidated Balance Sheets. We determine the fair value of loans receivable acquired in connection with a business combination by discounting the estimated future cash flows using current interest rates at which similar loans on the same terms and having the same maturities would be made to borrowers with similar credit ratings. The estimated future cash flows already reflect our judgment regarding the uncertainty of those cash flows, so we do not establish a valuation allowance at the acquisition date. We recognize the difference between the acquisition date fair value and the total expected cash flows as interest income using an effective interest

method over the life of the applicable loan. Subsequent to the acquisition date, we evaluate changes regarding the uncertainty of future cash flows and the need for a valuation allowance.

We estimate the fair value of noncontrolling interests assumed using assumptions that are consistent with those used in valuing all of the underlying assets and liabilities.

We base the initial carrying value of investments in unconsolidated entities on the fair value of the assets at the time we acquired the joint venture interest. We estimate fair values for our equity method investments based on discounted cash flow models that include all estimated cash inflows and outflows over a specified holding period and, where applicable, any estimated debt premiums or discounts. The capitalization rates, discount rates and credit spreads we use in these models are based upon assumptions that we believe to be within a reasonable range of current market rates for the respective investments.

We generally amortize any difference between our cost basis and the basis reflected at the joint venture level over the lives of the related assets and liabilities and include that amortization in our share of income or loss from unconsolidated entities. For earnings of equity method investments with pro rata distribution allocations, net income or loss is allocated between the partners in the joint venture based on their respective stated ownership percentages. In other instances, net income or loss is allocated between the partners in the joint venture based on the hypothetical liquidation at book value method.

We calculate the fair value of long-term debt by discounting the remaining contractual cash flows on each instrument at the current market rate for those borrowings, which we approximate based on the rate at which we would expect to incur a replacement instrument on the date of acquisition, and recognize any fair value adjustments related to long-term debt as effective yield adjustments over the remaining term of the instrument.

Impairment of Long-Lived and Intangible Assets

We periodically evaluate our long-lived assets, primarily consisting of investments in real estate, for impairment indicators. If indicators of impairment are present, we evaluate the carrying value of the related real estate investments in relation to the future undiscounted cash flows of the underlying operations. In performing this evaluation, we consider market conditions and our current intentions with respect to holding or disposing of the asset. We adjust the net book value of leased properties and other long-lived assets to fair value if the sum of the expected future undiscounted cash flows, including sales proceeds, is less than book value. We recognize an impairment loss at the time we make any such determination.

If impairment indicators arise with respect to intangible assets with finite useful lives, we evaluate impairment by comparing the carrying amount of the asset to the estimated future undiscounted net cash flows expected to be generated by the asset. If estimated future undiscounted net cash flows are less than the carrying amount of the asset, then we estimate the fair value of the asset and compare the estimated fair value to the intangible asset's carrying value. We recognize any shortfall from carrying value as an impairment loss in the current period.

We evaluate our investments in unconsolidated entities for impairment at least annually, and whenever events or changes in circumstances indicate that the carrying value of our investment may exceed its fair value. If we determine that a decline in the fair value of our investment in an unconsolidated entity is other-than-temporary, and if such reduced fair value is below the carrying value, we record an impairment. The determination of the fair value of investments in unconsolidated entities involves significant judgment. Our estimates consider all available evidence, including, as appropriate, the present value of the expected future cash flows discounted at market rates, general economic conditions and trends and other relevant factors.

We test goodwill for impairment at least annually, and more frequently if indicators arise. We first assess qualitative factors to determine the likelihood that the fair value of a reporting unit is less than its carrying amount. Qualitative factors we assess include current macroeconomic conditions, state of the equity and capital markets and our overall financial and operating performance. If we determine it is more likely than not that the fair value of a reporting unit is less than its carrying amount, then we proceed with the two-step approach to evaluating impairment. First, we estimate the fair value of the reporting unit and compare it to the reporting unit's carrying value. If the carrying value exceeds fair value, we proceed with the second step, which requires us to assign the fair value of a reporting unit to all the assets and liabilities of the reporting unit as if it had been acquired in a business combination at the date of the impairment test. The excess fair value of the reporting unit over the amounts assigned to the assets and liabilities is the implied value of goodwill and is used to determine the amount of impairment. We recognize an impairment loss to the

extent the carrying value of goodwill exceeds the implied value in the current period.

Estimates of fair value used in our evaluation of goodwill, investments in real estate and intangible assets are based upon discounted future cash flow projections or other acceptable valuation techniques, which are based, in turn, upon various estimates and assumptions, such as revenue and expense growth rates, capitalization rates, discount rates or other available market data. Our ability to accurately predict future operating results and cash flows and to estimate and allocate fair values

impacts the timing and recognition of impairments. While we believe our assumptions are reasonable, changes in these assumptions may have a material impact on our financial results.

Loans Receivable

We record loans receivable, other than those acquired in connection with a business combination, on our Consolidated Balance Sheets (either in secured loans receivable and investments, net or other assets, in the case of unsecured loans receivable) at the unpaid principal balance, net of any deferred origination fees, purchase discounts or premiums and valuation allowances. We amortize net deferred origination fees, which are comprised of loan fees collected from the borrower net of certain direct costs, and purchase discounts or premiums over the contractual life of the loan using the effective interest method and immediately recognize in income any unamortized balances if the loan is repaid before its contractual maturity.

We regularly evaluate the collectibility of loans receivable based on factors such as corporate and facility-level financial and operational reports, compliance with financial covenants set forth in the applicable loan agreement, the financial strength of the borrower and any guarantor, the payment history of the borrower and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to collect all amounts due under the terms of the applicable loan agreement, we provide a reserve against the portion of the receivable that we estimate may not be collected.

Fair Value

GAAP defines fair value and provides direction for measuring fair value and making the necessary related disclosures. GAAP emphasizes that fair value is a market-based measurement, not an entity-specific measurement, and should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, the guidance establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within levels one and two of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within level three of the hierarchy).

Level one inputs utilize unadjusted quoted prices for identical assets or liabilities in active markets that we have the ability to access. Level two inputs are inputs other than quoted prices included in level one that are directly or indirectly observable for the asset or liability. Level two inputs may include quoted prices for similar assets and liabilities in active markets, as well as other inputs for the asset or liability, such as interest rates, foreign exchange rates and yield curves, that are observable at commonly quoted intervals. Level three inputs are unobservable inputs for the asset or liability, which typically are based on our own assumptions, as there is little, if any, related market activity. If the determination of the fair value measurement is based on inputs from different levels of the hierarchy, the level within which the entire fair value measurement falls is the lowest level input that is significant to the fair value measurement in its entirety. If the volume and level of market activity for an asset or liability has decreased significantly relative to the normal market activity for such asset or liability (or similar assets or liabilities), then transactions or quoted prices may not accurately reflect fair value. In addition, if there is evidence that a transaction for an asset or liability is not orderly, little, if any, weight is placed on that transaction price as an indicator of fair value. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

Revenue Recognition

Triple-Net Leased Properties and MOB Operations

Certain of our triple-net leases and most of our MOB leases provide for periodic and determinable increases in base rent. We recognize base rental revenues under these leases on a straight-line basis over the applicable lease term when collectibility is reasonably assured. Recognizing rental income on a straight-line basis generally results in recognized revenues during the first half of a lease term exceeding the cash amounts contractually due from our tenants, creating a straight-line rent receivable that is included in other assets on our Consolidated Balance Sheets.

Our four original master lease agreements with Kindred (the "Kindred Master Leases") and certain of our other leases provide for periodic increases in base rent only if certain revenue parameters or other substantive contingencies are met. We recognize the increased rental revenue under these leases as the related parameters or contingencies are met, rather than on a straight-line basis over the applicable lease term.

Senior Living Operations

We recognize resident fees and services, other than move-in fees, monthly as services are provided. We recognize move-in fees on a straight-line basis over the average resident stay. Our lease agreements with residents generally have a term of 12 to 18 months and are cancelable by the resident upon 30 days' notice.

Other

We recognize interest income from loans and investments, including discounts and premiums, using the effective interest method when collectibility is reasonably assured. We apply the effective interest method on a loan-by-loan basis and recognize discounts and premiums as yield adjustments over the related loan term. We recognize interest income on an impaired loan to the extent our estimate of the fair value of the collateral is sufficient to support the balance of the loan, other receivables and all related accrued interest. When the balance of the loan, other receivables and all related accrued interest is equal to our estimate of the fair value of the collateral, we recognize interest income on a cash basis. We provide a reserve against an impaired loan to the extent our total investment in the loan exceeds our estimate of the fair value of the loan collateral.

We recognize income from rent, lease termination fees, development services, management advisory services, and all other income when all of the following criteria are met in accordance with Securities and Exchange Commission ("SEC") Staff Accounting Bulletin 104: (i) the applicable agreement has been fully executed and delivered; (ii) services have been rendered; (iii) the amount is fixed or determinable; and (iv) collectibility is reasonably assured.

Allowances

We assess the collectibility of our rent receivables, including straight-line rent receivables, and we defer recognition of revenue if collectibility is not reasonably assured. We base our assessment of the collectibility of rent receivables (other than straight-line rent receivables) on several factors, including, among other things, payment history, the financial strength of the tenant and any guarantors, the value of the underlying collateral, if any, and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to recover the full value of the receivable, we provide a reserve against the portion of the receivable that we estimate may not be recovered. We base our assessment of the collectibility of straight-line rent receivables on several factors, including, among other things, the financial strength of the tenant and any guarantors, the historical operations and operating trends of the property, the historical payment pattern of the tenant, and the type of property. If our evaluation of these factors indicates it is probable that we will be unable to collect the rent payments due in the future, we defer recognition of the straight-line rental revenue and, in certain circumstances, provide a reserve against the previously recognized straight-line rent receivable asset for the portion, up to its full value, that we estimate may not be recovered. If we change our assumptions or estimates regarding the collectibility of future rent payments required by a lease, we may adjust our reserve to increase or reduce the rental revenue recognized and/or to increase or reduce the reserve against the previously recognized straight-line rent receivable asset.

Federal Income Tax

We have elected to be treated as a REIT under the applicable provisions of the Internal Revenue Code of 1986, as amended (the "Code"), for every year beginning with the year ended December 31, 1999. Accordingly, we generally are not subject to federal income tax on net income that we distribute to our stockholders, provided that we continue to qualify as a REIT. However, with respect to certain of our subsidiaries that have elected to be treated as "taxable REIT subsidiaries," we record income tax expense or benefit, as those entities are subject to federal income tax similar to regular corporations.

We account for deferred income taxes using the asset and liability method and recognize deferred tax assets and liabilities for the expected future tax consequences of events that have been included in our financial statements or tax returns. Under this method, we determine deferred tax assets and liabilities based on the differences between the financial reporting and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. Any increase or decrease in the deferred tax liability that results from a change in circumstances, and that causes us to change our judgment about expected future tax consequences of events, is included in the tax provision when such changes occur. Deferred income taxes also reflect the impact of operating loss and tax credit carryforwards. A valuation allowance is provided if we believe it is more likely than not that all or some portion of the deferred tax asset will not be realized. Any increase or decrease in the valuation allowance that results from a change in circumstances, and that causes us to change our judgment about the realizability of the related

deferred tax asset, is included in the tax provision when such changes occur.

Recently Issued or Adopted Accounting Standards

In January 2013, the FASB issued Accounting Standards Update 2013-02, Reporting of Amounts Reclassified Out of Accumulated Comprehensive Income (“ASU 2013-02”), which requires an entity to report the effect of significant reclassifications out of accumulated other comprehensive income on the respective line items in net income if GAAP

requires the amount being reclassified to be reclassified in its entirety to net income. For other amounts that are not required under GAAP to be reclassified in their entirety to net income within the same reporting period, an entity is required to cross-reference other disclosures that provide additional detail about the reclassified amounts. Our adoption of ASU 2013-02 on January 1, 2013 did not have a significant impact on our consolidated financial statements or disclosures.

Results of Operations

As of December 31, 2013, we operated through three reportable business segments: triple-net leased properties; senior living operations; and MOB operations. In our triple-net leased properties segment, we acquire and own seniors housing and healthcare properties throughout the United States and lease those properties to healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses. In our senior living operations segment, we invest in seniors housing communities throughout the United States and Canada and engage independent operators, such as Atria and Sunrise, to manage those communities. In our MOB operations segment, we primarily acquire, own, develop, lease, and manage MOBs. Information provided for “all other” includes income from loans and investments and other miscellaneous income and various corporate-level expenses not directly attributable to our three reportable business segments. Assets included in “all other” consist primarily of corporate assets, including cash, restricted cash, deferred financing costs, loans receivable and miscellaneous accounts receivable.

Years Ended December 31, 2013 and 2012

The table below shows our results of operations for the years ended December 31, 2013 and 2012 and the effect on our income of changes in those results between periods.

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|---|------------------------------------|-----------|----------------------------------|---------|---|
| | 2013 | 2012 | \$ | % | |
| | (Dollars in thousands) | | | | |
| Segment NOI: | | | | | |
| Triple-Net Leased Properties | \$880,346 | \$822,438 | \$57,908 | 7.0 | % |
| Senior Living Operations | 449,321 | 386,102 | 63,219 | 16.4 | |
| MOB Operations | 300,921 | 241,869 | 59,052 | 24.4 | |
| All Other | 59,471 | 39,913 | 19,558 | 49.0 | |
| Total segment NOI | 1,690,059 | 1,490,322 | 199,737 | 13.4 | |
| Interest and other income | 2,047 | 1,106 | 941 | 85.1 | |
| Interest expense | (334,484) | (288,276) | (46,208) | (16.0) |) |
| Depreciation and amortization | (721,959) | (714,505) | (7,454) | (1.0) |) |
| General, administrative and professional fees | (115,106) | (98,510) | (16,596) | (16.8) |) |
| Loss on extinguishment of debt, net | (1,201) | (37,640) | 36,439 | 96.8 | |
| Merger-related expenses and deal costs | (21,634) | (63,183) | 41,549 | 65.8 | |
| Other | (18,732) | (6,940) | (11,792) | (> 100) |) |
| Income before (loss) income from unconsolidated entities, income taxes, discontinued operations and noncontrolling interest | 478,990 | 282,374 | 196,616 | 69.6 | |
| (Loss) income from unconsolidated entities | (508) | 18,154 | (18,662) | (> 100) |) |
| Income tax benefit | 11,828 | 6,282 | 5,546 | 88.3 | |
| Income from continuing operations | 490,310 | 306,810 | 183,500 | 59.8 | |
| Discontinued operations | (35,421) | 54,965 | (90,386) | (> 100) |) |
| Net income | 454,889 | 361,775 | 93,114 | 25.7 | |
| Net income (loss) attributable to noncontrolling interest, net of tax | 1,380 | (1,025) | (2,405) | (> 100) |) |
| Net income attributable to common stockholders | \$453,509 | \$362,800 | 90,709 | 25.0 | |

Segment NOI—Triple-Net Leased Properties

NOI for our triple-net leased properties reportable business segment equals the rental income and other services revenue earned from our triple-net assets. We incur no direct operating expenses for this segment.

The following table summarizes results of continuing operations in our triple-net leased properties reportable business segment:

| | For the Year Ended | | Increase (Decrease) | | |
|---|------------------------|-----------|---------------------|-----|---|
| | December 31, | | to Income | | |
| | 2013 | 2012 | \$ | % | |
| | (Dollars in thousands) | | | | |
| Segment NOI—Triple-Net Leased Properties: | | | | | |
| Rental income | \$875,877 | \$818,000 | \$57,877 | 7.1 | % |
| Other services revenue | 4,469 | 4,438 | 31 | 0.7 | |
| Segment NOI | \$880,346 | \$822,438 | 57,908 | 7.0 | |

Triple-net leased properties segment NOI increased in 2013 over the prior year primarily due to contractual rent escalations pursuant to the terms of our leases, increases in base and other rent under certain of our existing triple-net leases and rent from the properties we acquired throughout 2013 and 2012.

In our triple-net leased properties segment, our revenues generally consist of fixed rental amounts (subject to annual contractual escalations) received from our tenants in accordance with the applicable lease terms and do not vary based on the underlying operating performance of the properties. Therefore, while occupancy rates may affect the profitability of our tenants' operations, they do not directly impact our revenues or financial results. The following table sets forth average continuing occupancy rates related to the triple-net leased properties we owned at December 31, 2013 for the trailing 12 months ended September 30, 2013 (which is the most recent information available to us from our tenants) and average continuing occupancy rates related to the triple-net leased properties we owned at December 31, 2012 for the trailing 12 months ended September 30, 2012.

| | Number of | Average Occupancy | | Number of | Average Occupancy | |
|-----------------------------|----------------|---------------------|---|----------------|---------------------|---|
| | Properties (1) | for the Trailing 12 | | Properties (1) | for the Trailing 12 | |
| | | Months | | | Months | |
| | | Ended September 30, | | | Ended September 30, | |
| | | 2013 (1) | | | 2012 (1) | |
| Seniors Housing Communities | 448 | 86.7 | % | 409 | 86.0 | % |
| Skilled Nursing Facilities | 311 | 81.1 | | 310 | 82.7 | |
| Hospitals | 46 | 56.6 | | 46 | 57.9 | |

(1) Excludes properties classified as held for sale, non-stabilized properties, properties included in investments in unconsolidated entities, and certain properties for which we do not receive occupancy information for all periods presented. Also excludes properties acquired during the three months ended December 31, 2013 and 2012, respectively.

The following table compares results of continuing operations for our 822 same-store triple-net leased properties. For purposes of this table, we define same-store properties as properties that we owned for the entire period from January 1, 2012 through December 31, 2013.

| | For the Year Ended | | Increase (Decrease) | | |
|--|--------------------|------------|---------------------|-----|---|
| | December 31, | | to Income | | |
| | 2013 | 2012 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Same-Store Segment NOI—Triple-Net Leased Properties: | | | | | |
| Rental income | \$ 829,670 | \$ 812,570 | \$ 17,100 | 2.1 | % |
| Other services revenue | 4,469 | 4,438 | 31 | 0.7 | |
| Segment NOI | \$ 834,139 | \$ 817,008 | 17,131 | 2.1 | |

The year-over-year increase in same-store triple-net leased properties NOI is due to contractual escalations in rent pursuant to the terms of our leases and increases in base and other rent under certain of our leases.

Segment NOI—Senior Living Operations

The following table summarizes results of continuing operations in our senior living operations reportable business segment:

| | For the Year Ended | | Increase (Decrease) | | |
|---------------------------------------|--------------------|--------------|---------------------|---------|---|
| | December 31, | | to Income | | |
| | 2013 | 2012 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Segment NOI—Senior Living Operations: | | | | | |
| Total revenues | \$ 1,406,005 | \$ 1,227,124 | \$ 178,881 | 14.6 | % |
| Less: | | | | | |
| Property-level operating expenses | (956,684) | (841,022) | (115,662) | (13.8) | |
| Segment NOI | \$ 449,321 | \$ 386,102 | 63,219 | 16.4 | |

Revenues attributed to our senior living operations segment consist of resident fees and services, which include all amounts earned from residents at our seniors housing communities, such as rental fees related to resident leases, extended health care fees and other ancillary service income. Our senior living operations segment revenues increased in 2013 over the prior year primarily due to the seniors housing communities we acquired in 2013 and 2012, including 16 seniors housing communities managed by Sunrise that we acquired in May 2012 (the “Sunrise-Managed 16 Communities”) and 25 seniors housing communities whose operations we transitioned to Atria at the time of closing, and higher average unit occupancy rates and higher average monthly revenue per occupied room in our communities. Property-level operating expenses related to our senior living operations segment include labor, food, utilities, marketing, management and other costs of operating the properties. Property-level operating expenses increased year over year primarily due to the acquired properties described above, increases in salaries, taxes and insurance costs, and higher management fees primarily due to increased revenues.

The following table compares results of continuing operations for our 197 same-store senior living operating communities. For purposes of this table, we define same-store communities as communities that we owned for the full period in both comparison periods.

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|--|------------------------------------|-------------|----------------------------------|-------|---|
| | 2013 | 2012 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Same-Store Segment NOI—Senior Living Operations: | | | | | |
| Total revenues | \$1,217,960 | \$1,161,356 | \$56,604 | 4.9 | % |
| Less: | | | | | |
| Property-level operating expenses | (832,483) | (796,231) | (36,252) | (4.6) |) |
| Segment NOI | \$385,477 | \$365,125 | 20,352 | 5.6 | |

Same-store senior living operations NOI increased in 2013 over the prior year primarily due to higher average unit occupancy rates and higher average monthly revenue per occupied room, partially offset by increases in salaries, taxes and insurance costs, and higher management fees primarily due to increased revenues.

The following table sets forth average unit occupancy rates and the average monthly revenue per occupied room related to continuing operations in our senior living operations segment for the years ended December 31, 2013 and 2012:

| | Number of Properties at December 31, | | Average Unit Occupancy for the Year Ended December 31, | | Average Monthly Revenue Per Occupied Room for the Year Ended December 31, | |
|------------------------|--|----------|--|----------|---|----------|
| | 2013 (1) | 2012 (1) | 2013 (1) | 2012 (1) | 2013 (1) | 2012 (1) |
| Total communities | 239 | 222 | 91.1 | % 89.9 | % \$5,476 | \$5,401 |
| Same-store communities | 197 | 197 | 91.2 | 90.0 | 5,542 | 5,358 |

(1) Information relates to the actual period of ownership and does not necessarily reflect a full year for various communities acquired throughout the period.

Segment NOI—MOB Operations

The following table summarizes results of continuing operations in our MOB operations reportable business segment:

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|--|------------------------------------|-----------|----------------------------------|--------|---|
| | 2013 | 2012 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Segment NOI—MOB Operations: | | | | | |
| Rental income | \$450,107 | \$360,849 | \$89,258 | 24.7 | % |
| Medical office building services revenue | 12,077 | 16,303 | (4,226) | (25.9) |) |
| Total revenues | 462,184 | 377,152 | 85,032 | 22.5 | |
| Less: | | | | | |
| Property-level operating expenses | (152,948) | (125,400) | (27,548) | (22.0) |) |
| Medical office building services costs | (8,315) | (9,883) | 1,568 | 15.9 | |
| Segment NOI | \$300,921 | \$241,869 | 59,052 | 24.4 | |

The increases in our MOB operations segment revenues and property-level operating expenses in 2013 over the prior year are primarily due to our acquisition of Cogdell Spencer Inc. (“Cogdell”) in April 2012, the August 2012 and March 2013 acquisitions of the controlling interests in 38 MOB operations that we had previously accounted for as investments in unconsolidated entities and other MOB operations we acquired throughout 2013 and 2012.

Medical office building services revenue and costs both decreased in 2013 over the prior year primarily due to reduced construction activity during 2013 compared to 2012 and the August 2012 and March 2013 acquisitions of the controlling interests in 38 MOBs that we had previously accounted for as investments in unconsolidated entities, which reduced our management fee revenue.

The following table compares results of continuing operations for our 184 same-store MOBs. For purposes of this table, we define same-store MOBs as MOBs that we owned for the full period in both comparison periods.

| | For the Year Ended | | Increase (Decrease) | | |
|--|--------------------|-----------|---------------------|-----|---|
| | December 31, | | to Income | | |
| | 2013 | 2012 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Same-Store Segment NOI—MOB Operations: | | | | | |
| Rental income | \$257,085 | \$256,684 | \$401 | 0.2 | % |
| Less: | | | | | |
| Property-level operating expenses | (85,219) | (86,890) | 1,671 | 1.9 | |
| Segment NOI | \$171,866 | \$169,794 | 2,072 | 1.2 | |

Same-store MOB NOI increased primarily due to lower expenses as a result of savings in contract cleaning, real estate taxes, repairs and maintenance, and management fees throughout 2013.

The following table sets forth occupancy rates and the annualized average rent per occupied square foot related to continuing operations in our MOB operations segment at and for the years ended December 31, 2013 and 2012:

| | Number of | | Occupancy at | | Annualized Average Rent | |
|-----------------------|---------------|------|--------------|------|--------------------------|------|
| | Properties at | | December 31, | | Per Occupied Square Foot | |
| | 2013 | 2012 | 2013 | 2012 | 2013 | 2012 |
| | | | % | % | \$ | \$ |
| Total MOBs | 309 | 298 | 90.2 | 90.5 | \$29 | \$29 |
| Same-store MOBs | 184 | 184 | 88.8 | 89.6 | 30 | 30 |
| Segment NOI—All Other | | | | | | |

All other NOI consists solely of income from loans and investments. Income from loans and investments increased in 2013 over the prior year due primarily to \$446.0 million aggregate amount of secured loans and other investments we made in December 2012 and thereafter, which had a weighted average effective interest rate of 9.3% at issuance, partially offset by the sales of portions of certain loans receivable and loan repayments throughout 2013.

Interest Expense

The \$38.4 million increase in total interest expense, including interest allocated to discontinued operations of \$5.9 million and \$13.8 million for the years ended December 31, 2013 and 2012, respectively, is attributed primarily to \$55.3 million of additional interest due to higher debt balances, partially offset by a \$14.8 million reduction in interest due to lower effective interest rates, including the amortization of any fair value adjustments. Our effective interest rate, excluding activity related to our capital leases in 2012, was 3.8% for 2013, compared to 4.0% for 2012.

General, Administrative and Professional Fees

General, administrative and professional fees increased in 2013 primarily due to our continued organizational growth, some of which occurred subsequent to the Cogdell acquisition.

Loss on Extinguishment of Debt, Net

The loss on extinguishment of debt, net in 2013 resulted primarily from the write-off of unamortized deferred financing fees as a result of amending our previous unsecured revolving credit facility and the repayment of certain mortgage debt. The loss on extinguishment of debt, net in 2012 resulted primarily from our redemption in March 2012 of all \$200.0 million principal amount outstanding of our 6½% senior notes due 2016 and our redemption in May 2012 of all \$225.0 million principal amount then outstanding of our 6¾% senior notes due 2017, partially offset by gains recognized on the repayment of certain mortgage debt.

Merger-Related Expenses and Deal Costs

Merger-related expenses and deal costs in both years consist of transition and integration expenses related to consummated transactions and deal costs required by GAAP to be expensed rather than capitalized into the asset value. The \$41.5 million decrease in merger-related expenses and deal costs in 2013 over the prior year is primarily due to lower transition and integration costs attributable to lower investment activity in 2013 compared to 2012.

Other

Other consists primarily of building rent expense paid to lease certain of our senior living operating communities. Certain of these leasing arrangements were acquired in late December 2012, thereby increasing 2013 building rent over the prior year.

Loss/Income from Unconsolidated Entities

Loss/income from unconsolidated entities in 2013 and 2012 relates to our interests in joint ventures that we account for under the equity method of accounting. Income from unconsolidated entities for the year ended December 31, 2012 is attributed primarily to a gain of \$16.6 million as a result of the re-measurement of equity interest upon our acquisition in August 2012 of the controlling interests (ranging from 80% to 95%) in 36 MOB's that we previously accounted for as investments in unconsolidated entities. From and after the acquisition date, operations relating to these properties have been consolidated in our Consolidated Statements of Income. As of December 31, 2013, we had ownership interests ranging between 5% and 34% in joint ventures with respect to 18 MOB's, 20 seniors housing communities, 14 skilled nursing facilities and Atria, which we acquired in late December 2012. As of December 31, 2012, we had ownership interests ranging between 5% and 25% in joint ventures with respect to 21 MOB's, 20 seniors housing communities and 14 skilled nursing facilities.

Income Tax Benefit

Income tax benefit for 2013 was due primarily to the release of valuation allowances against certain deferred tax assets of our subsidiaries that are treated as taxable REIT subsidiaries ("TRS" or "TRS entities"). Income tax benefit for 2012 was due primarily to the income tax benefit of ordinary losses related to our TRS entities, partially offset by a valuation allowance recorded against certain deferred tax assets of one of our other TRS entities.

Discontinued Operations

Discontinued operations for 2013 reflects activity related to 41 properties, 22 of which were sold during 2013 and 19 of which were classified as held for sale as of December 31, 2013. We recognized a net gain of \$3.6 million on properties sold in 2013. Discontinued operations for 2012 reflects activity related to 84 properties, 43 of which were sold during 2012, resulting in a net gain of \$81.0 million.

Net Income/Loss Attributable to Noncontrolling Interest

Net income attributable to noncontrolling interest for 2013 represents our partners' joint venture interests in 58 properties. Net loss attributable to noncontrolling interest for 2012 represents our partners' joint venture interests in 57 properties.

Years Ended December 31, 2012 and 2011

The table below shows our results of operations for the years ended December 31, 2012 and 2011 and the effect on our income of changes in those results between periods.

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|---|------------------------------------|-----------|----------------------------------|---------|---|
| | 2012 | 2011 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Segment NOI: | | | | | |
| Triple-Net Leased Properties | \$822,438 | \$629,940 | \$192,498 | 30.6 | % |
| Senior Living Operations | 386,102 | 277,705 | 108,397 | 39.0 | |
| MOB Operations | 241,869 | 116,264 | 125,605 | > 100 | |
| All Other | 39,913 | 34,415 | 5,498 | 16.0 | |
| Total segment NOI | 1,490,322 | 1,058,324 | 431,998 | 40.8 | |
| Interest and other income | 1,106 | 1,216 | (110) | (9.0) |) |
| Interest expense | (288,276) | (223,804) | (64,472) | (28.8) |) |
| Depreciation and amortization | (714,505) | (444,193) | (270,312) | (60.9) |) |
| General, administrative and professional fees | (98,510) | (74,537) | (23,973) | (32.2) |) |
| Loss on extinguishment of debt, net | (37,640) | (27,604) | (10,036) | (36.4) |) |
| Litigation proceeds, net | — | 202,259 | (202,259) | (100.0) |) |
| Merger-related expenses and deal costs | (63,183) | (153,923) | 90,740 | 59.0 |) |
| Other | (6,940) | (7,270) | 330 | 4.5 |) |
| Income before income (loss) from unconsolidated entities, income taxes, discontinued operations and noncontrolling interest | 282,374 | 330,468 | (48,094) | (14.6) |) |
| Income (loss) from unconsolidated entities | 18,154 | (52) | 18,206 | nm |) |
| Income tax benefit | 6,282 | 30,660 | (24,378) | (79.5) |) |
| Income from continuing operations | 306,810 | 361,076 | (54,266) | (15.0) |) |
| Discontinued operations | 54,965 | 2,185 | 52,780 | nm |) |
| Net income | 361,775 | 363,261 | (1,486) | (0.4) |) |
| Net loss attributable to noncontrolling interest, net of tax | (1,025) | (1,232) | 207 | 16.8 |) |
| Net income attributable to common stockholders | \$362,800 | \$364,493 | (1,693) | (0.5) |) |

nm—not meaningful

Segment NOI—Triple-Net Leased Properties

The following table summarizes results of continuing operations in our triple-net leased properties reportable business segment:

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|---|------------------------------------|-----------|----------------------------------|-------|---|
| | 2012 | 2011 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Segment NOI—Triple-Net Leased Properties: | | | | | |
| Rental income | \$818,000 | \$627,723 | \$190,277 | 30.3 | % |
| Other services revenue | 4,438 | 2,217 | 2,221 | > 100 | |
| Segment NOI | \$822,438 | \$629,940 | 192,498 | 30.6 | |

Triple-net leased properties segment NOI increased in 2012 over the prior year primarily due to rental income from the properties we acquired in July 2011 in connection with our acquisition of Nationwide Health Properties, Inc. (“NHP”) (\$172.8

million), as well as contractual rent escalations pursuant to the terms of our leases and increases in base and other rent under certain of our existing triple-net leases.

The following table compares results of continuing operations for our 367 same-store triple-net leased properties. For purposes of this table, we define same-store properties as properties that we owned for the entire period from January 1, 2011 through December 31, 2012.

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|--|------------------------------------|-----------|----------------------------------|-----|---|
| | 2012 | 2011 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Same-Store Segment NOI—Triple-Net Leased Properties: | | | | | |
| Rental income | \$468,974 | \$458,279 | \$10,695 | 2.3 | % |
| Other services revenue | — | — | — | nm | |
| Segment NOI | \$468,974 | \$458,279 | 10,695 | 2.3 | |

nm—not meaningful

The year-over-year increase in same-store triple-net leased properties NOI was due to contractual escalations in rent pursuant to the terms of our leases, including our four original Kindred Master Leases.

Segment NOI—Senior Living Operations

The following table summarizes results of continuing operations in our senior living operations reportable business segment:

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|---------------------------------------|------------------------------------|------------|----------------------------------|---------|---|
| | 2012 | 2011 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Segment NOI—Senior Living Operations: | | | | | |
| Total revenues | \$1,227,124 | \$865,800 | \$361,324 | 41.7 | % |
| Less: | | | | | |
| Property-level operating expenses | (841,022) | (588,095) | (252,927) | (43.0) | |
| Segment NOI | \$386,102 | \$277,705 | 108,397 | 39.0 | |

Our senior living operations segment revenues increased in 2012 over the prior year primarily due to the properties we acquired in May 2011 in connection with our acquisition of substantially all of the real estate assets and working capital of privately-owned Atria Senior Living Group, Inc. (together with its affiliates, “ASLG”), the Sunrise-Managed 16 Communities we acquired in May 2012 and nine seniors housing communities we acquired throughout 2012 that were transitioned to Atria at the time of closing, as well as higher average unit occupancy rates in 2012 compared to 2011.

Property-level operating expenses increased in 2012 over the prior year primarily due to the acquired properties described above and higher management fees and labor expenses at the 79 Sunrise-managed communities we acquired in 2007 (the “Original Sunrise-Managed Communities”). Under our management agreements with respect to the Original Sunrise-Managed Communities, the management fees paid to Sunrise were temporarily reduced to 3.75% of revenues generated by the applicable properties for 2011, but reverted to their contractual level of 6% of revenues generated by the applicable properties (with a range of 5% to 7%) for 2012 and subsequent years. The management fees (including incentive fees) we paid pursuant to our Sunrise management agreements in 2012 were equal to 6.4% of revenues generated by the applicable properties.

The following table compares results of continuing operations for our 81 same-store senior living operating communities. For purposes of this table, we define same-store communities as communities that we owned for the full period in both comparison periods.

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|--|------------------------------------|-----------|----------------------------------|-------|---|
| | 2012 | 2011 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Same-Store Segment NOI—Senior Living Operations: | | | | | |
| Total revenues | \$493,929 | \$467,770 | \$26,159 | 5.6 | % |
| Less: | | | | | |
| Property-level operating expenses | (335,154) | (310,808) | (24,346) | (7.8) |) |
| Segment NOI | \$158,775 | \$156,962 | \$1,813 | 1.2 | |

Same-store senior living operations NOI increased in 2012 over the prior year primarily due to higher average unit occupancy rates and higher average monthly revenue per occupied room, partially offset by the increase in management fees with respect to the Original Sunrise-Managed Communities. Management fee expense for our same-store communities increased \$13.8 million year over year.

The following table sets forth average unit occupancy rates and the average monthly revenue per occupied room related to continuing operations in our senior living operations segment for the years ended December 31, 2012 and 2011:

| | Number of Properties at December 31, | | Average Unit Occupancy for the Year Ended December 31, | | Average Monthly Revenue Per Occupied Room for the Year Ended December 31, | |
|----------------------------|--|------|--|--------|--|---------|
| | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 |
| Total communities | 222 | 197 | 89.9 | % 87.6 | % \$5,401 | \$5,447 |
| Same-store communities | 81 | 81 | 90.1 | 87.7 | 6,911 | 6,724 |
| Segment NOI—MOB Operations | | | | | | |

The following table summarizes results of continuing operations in our MOB operations reportable business segment:

| | For the Year Ended December 31, | | Increase (Decrease) to Income | | |
|--|------------------------------------|-----------|----------------------------------|---------|---|
| | 2012 | 2011 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Segment NOI—MOB Operations: | | | | | |
| Rental income | \$360,849 | \$166,079 | \$194,770 | > 100 | % |
| Medical office building services revenue | 16,303 | 34,254 | (17,951) | (52.4) |) |
| Total revenues | 377,152 | 200,333 | 176,819 | 88.3 | |
| Less: | | | | | |
| Property-level operating expenses | (125,400) | (56,987) | (68,413) | (> 100) |) |
| Medical office building services costs | (9,883) | (27,082) | 17,199 | 63.5 | |
| Segment NOI | \$241,869 | \$116,264 | 125,605 | > 100 | |

MOB operations segment revenues and property-level operating expenses increased in 2012 over the prior year primarily due to the MOBs we acquired in connection with the NHP acquisition in July 2011 and the Cogdell acquisition in April 2012, 44 other MOBs we acquired in 2012 (including 36 MOBs that we previously accounted for as investments in unconsolidated entities), and three MOB developments that were completed during 2012.

Medical office building services revenue and costs both decreased in 2012 over the prior year primarily due to reduced construction activity during 2012 compared to 2011.

The following table compares results of continuing operations for our 69 same-store MOB. For purposes of this table, we define same-store MOB as MOB that we owned for the full period in both comparison periods.

| | For the Year Ended | | Increase (Decrease) | | |
|--|--------------------|----------|---------------------|-------|---|
| | December 31, | | to Income | | |
| | 2012 | 2011 | \$ | % | |
| (Dollars in thousands) | | | | | |
| Same-Store Segment NOI—MOB Operations: | | | | | |
| Rental income | \$97,978 | \$96,188 | \$1,790 | 1.9 | % |
| Less: | | | | | |
| Property-level operating expenses | (35,090) | (33,896) | (1,194) | (3.5) |) |
| Segment NOI | \$62,888 | \$62,292 | 596 | 1.0 | |

The following table sets forth occupancy rates and the annualized average rent per occupied square foot related to continuing operations in our MOB operations segment at and for the years ended December 31, 2012 and 2011:

| | Number of | | Occupancy at | | Annualized Average Rent | |
|----------------|---------------|------|--------------|--------|--------------------------|------|
| | Properties at | | December 31, | | Per Occupied Square Foot | |
| | December 31, | | December 31, | | for the Year Ended | |
| | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 |
| Total MOB | 298 | 184 | 90.5 | % 90.2 | % \$30 | \$29 |
| Same-store MOB | 69 | 69 | 90.4 | 91.1 | 28 | 27 |

Segment NOI—All Other

All other NOI consists solely of income from loans and investments. Income from loans and investments increased in 2012 over the prior year primarily due to income (including prepayment fees) on the loans receivable portfolio we acquired in connection with the NHP acquisition, partially offset by decreased interest income related to loan repayments during both 2011 and 2012.

Interest Expense

The \$60.0 million increase in total interest expense, including interest allocated to discontinued operations of \$13.8 million and \$18.3 million for the years ended December 31, 2012 and 2011, respectively, is attributed primarily to a \$114.2 million increase in interest due to higher debt balances, partially offset by a \$59.3 million decrease in interest due to lower effective interest rates, including the amortization of any fair value adjustments. Our effective interest rate, excluding activity related to our capital leases, was 4.0% for 2012, compared to 4.9% for 2011.

Depreciation and Amortization

Depreciation and amortization expense increased in 2012 over the prior year primarily due to the ASLG, NHP and Cogdell acquisitions and other properties we acquired in 2012, including the Sunrise-Managed 16 Communities.

General, Administrative and Professional Fees

General, administrative and professional fees increased in 2012 over the prior year due primarily to our continued organizational growth.

Loss on Extinguishment of Debt, Net

The loss on extinguishment of debt, net in 2012 resulted primarily from our redemption in March 2012 of all \$200.0 million principal amount outstanding of our 6½% senior notes due 2016 and our redemption in May 2012 of all \$225.0 million principal amount then outstanding of our 6¾% senior notes due 2017, partially offset by gains recognized on the repayment of certain mortgage debt. The loss on extinguishment of debt, net in 2011 relates primarily to our early repayment of \$307.2 million principal amount of existing mortgage debt in February 2011, our redemption of \$200.0 million principal amount of our 6½% senior notes due 2016 in July 2011 and termination of our previous unsecured revolving credit facilities in October 2011.

Litigation Proceeds, Net

Litigation proceeds, net in 2011 reflects our receipt of \$102.8 million in payment of the compensatory damages award from HCP, Inc. ("HCP") arising out of our 2007 acquisition of Sunrise Senior Living Real Estate Investment Trust, plus certain costs and interest, and the receipt of an additional \$125 million from HCP in final settlement of our outstanding lawsuit against HCP, net of certain fees and expenses, the contingent fee for our outside legal counsel and donations to the Ventas Charitable Foundation. No similar events occurred during 2012.

Merger-Related Expenses and Deal Costs

Merger-related expenses and deal costs in both years consist of transition and integration expenses related to consummated transactions and deal costs required by GAAP to be expensed rather than capitalized into the asset value. These transition and integration expenses and deal costs reflect certain fees and expenses incurred in connection with the ASLG, NHP and Cogdell acquisitions. Merger-related expenses and deal costs during the year ended December 31, 2011 also include expenses relating to our favorable litigation against HCP and subsequent cross-appeals, which were fully concluded in November 2011. The \$90.7 million decrease in merger-related expenses and deal costs in 2012 over the prior year is due primarily to the significant size of our 2011 acquisitions, as well as the conclusion of the HCP litigation in late 2011.

Income/Loss from Unconsolidated Entities

Income/loss from unconsolidated entities in 2012 and 2011 relates to our interests in joint ventures we acquired in connection with the NHP acquisition and our acquisition of Lillibridge in 2010. Income from unconsolidated entities for the year ended December 31, 2012 is attributed primarily to a gain of \$16.6 million as a result of the re-measurement of equity interest upon our acquisition in August 2012 of the controlling interests (ranging from 80% to 95%) in 36 MOBs we previously accounted for as investments in unconsolidated entities. Subsequent to the acquisition date, operations relating to these properties are consolidated in our Consolidated Statements of Income. As of December 31, 2012, we had ownership interests ranging between 5% and 25% in joint ventures with respect to 21 MOBs, 20 seniors housing communities and 14 skilled nursing facilities. As of December 31, 2011, we had ownership interests ranging between 5% and 25% in joint ventures with respect to 58 MOBs, 20 seniors housing communities and 14 skilled nursing facilities.

Income Tax Benefit

We recorded an income tax benefit for 2012 due primarily to ordinary losses (in part due to the reversal of acquisition deferred tax liabilities) related to our TRS entities, net of the current period valuation allowance. We recorded an income tax benefit for 2011 due primarily to the reversal of certain income tax contingency reserves, including interest, related to our 2007 U.S. federal income tax returns and ordinary losses (in part due to the reversal of acquisition deferred tax liabilities) related to our TRS entities.

Discontinued Operations

Discontinued operations for 2012 reflects activity related to 84 properties, 43 of which were sold during 2012, resulting in a net gain of \$81.0 million. Discontinued operations for 2011 reflects activity related to 88 properties, four of which were sold during 2011 with no resulting gain or loss.

Net Loss Attributable to Noncontrolling Interest

Net loss attributable to noncontrolling interest for 2012 represents our partners' joint venture interests in 57 properties. Net loss attributable to noncontrolling interest for 2011 represents our partners' joint venture interests in 29 properties.

Non-GAAP Financial Measures

We believe that net income, as defined by GAAP, is the most appropriate earnings measurement. However, we consider certain non-GAAP financial measures to be useful supplemental measures of our operating performance. A non-GAAP financial measure is a measure of historical or future financial performance, financial position or cash flows that excludes or includes amounts that are not so excluded from or included in the most comparable GAAP measure. The following describes the non-GAAP financial measures based on which management evaluates our operating performance and that we consider most useful to investors, and sets forth reconciliations of these measures to the most directly comparable GAAP financial measures.

The non-GAAP financial measures we present in this Annual Report on Form 10-K may not be identical to those presented by other real estate companies due to the fact that not all real estate companies use the same definitions. You should not consider these measures as alternatives to net income (determined in accordance with GAAP) as indicators of our financial performance or as alternatives to cash flow from operating activities (determined in accordance with GAAP) as measures of our liquidity, nor are these measures necessarily indicative of sufficient cash flow to fund all of our needs. In order to facilitate a clear understanding of our consolidated historical operating results, you should examine these measures in conjunction with net income as presented in our Consolidated Financial Statements and other financial data included elsewhere in this Annual Report on Form 10-K.

Funds From Operations and Normalized Funds From Operations

Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. However, since real estate values historically have risen or fallen with market conditions, many industry investors deem presentations of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. To overcome this problem, we consider Funds From Operations (“FFO”) and normalized FFO to be appropriate measures of operating performance of an equity REIT. In particular, we believe that normalized FFO is useful because it allows investors, analysts and our management to compare our operating performance to the operating performance of other real estate companies and between periods on a consistent basis without having to account for differences caused by unanticipated items and other events such as transactions and litigation. In some cases, we provide information about identified non-cash components of FFO and normalized FFO because it allows investors, analysts and our management to assess the impact of those items on our financial results. We use the National Association of Real Estate Investment Trusts (“NAREIT”) definition of FFO. NAREIT defines FFO as net income (computed in accordance with GAAP), excluding gains (or losses) from sales of real estate property, including gain on re-measurement of equity method investments, and impairment write-downs of depreciable real estate, plus real estate depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures will be calculated to reflect FFO on the same basis. We define normalized FFO as FFO excluding the following income and expense items (which may be recurring in nature): (a) merger-related costs and expenses, including amortization of intangibles, transition and integration expenses, and deal costs and expenses, including expenses and recoveries relating to our acquisition lawsuits; (b) the impact of any expenses related to asset impairment and valuation allowances, the write-off of unamortized deferred financing fees, or additional costs, expenses, discounts, make-whole payments, penalties or premiums incurred as a result of early retirement or payment of our debt; (c) the non-cash effect of income tax benefits or expenses and derivative transactions that have non-cash mark-to-market impacts on our Consolidated Statements of Income; (d) the impact of future acquisitions or divestitures (including pursuant to tenant options to purchase) and capital transactions; and (e) the financial impact of contingent consideration, severance-related costs, charitable donations made to the Ventas Charitable Foundation, gains and losses for non-operational foreign currency hedge agreements and changes in the fair value of financial instruments.

Our FFO and normalized FFO for each of the five years ended December 31, 2013 are summarized in the following table. Our FFO for the year ended December 31, 2013 increased over the prior year due primarily to the \$1.8 billion of investments we made in 2013, the full-year benefit of our 2012 acquisitions, excellent performance by our senior living operations segment, increases in rental income in our triple-net leased properties segment and lower weighted average interest rates. These benefits were partially offset by higher debt balances, increases in general and administrative expenses and asset sales and loan repayments in 2012 and 2013.

| | For the Year Ended December 31, | | | | |
|---|---------------------------------|-------------|-----------|-----------|-----------|
| | 2013 | 2012 | 2011 | 2010 | 2009 |
| | (In thousands) | | | | |
| Net income attributable to common stockholders | \$453,509 | \$362,800 | \$364,493 | \$246,167 | \$266,495 |
| Adjustments: | | | | | |
| Real estate depreciation and amortization | 716,296 | 710,082 | 441,766 | 197,552 | 192,113 |
| Real estate depreciation related to noncontrolling interest | (10,512) | (8,503) | (3,471) | (6,217) | (6,349) |
| Real estate depreciation related to unconsolidated entities | 6,543 | 7,516 | 6,552 | 2,367 | — |
| Gain on re-measurement of equity interest upon acquisition, net | (1,241) | (16,645) | — | — | — |
| Discontinued operations: | | | | | |
| Gain on real estate dispositions, net | (4,059) | (80,952) | — | (25,241) | (67,305) |
| Depreciation on real estate assets | 47,922 | 50,269 | 15,511 | 6,878 | 8,455 |
| FFO | 1,208,458 | 1,024,567 | 824,851 | 421,506 | 393,409 |
| Adjustments: | | | | | |
| Litigation proceeds, net | — | — | (202,259) | — | — |
| Change in fair value of financial instruments | 449 | 99 | 2,959 | — | — |
| Income tax (benefit) expense | (11,828) | (6,286) | (31,137) | 2,930 | (3,459) |
| Loss on extinguishment of debt, net | 1,048 | 37,640 | 27,604 | 9,791 | 6,080 |
| Merger-related expenses and deal costs | 21,560 | 63,183 | 153,923 | 19,243 | 13,015 |
| Amortization of other intangibles | 1,022 | 1,022 | 1,022 | 511 | — |
| Normalized FFO | \$1,220,709 | \$1,120,225 | \$776,963 | \$453,981 | \$409,045 |

Adjusted EBITDA

We consider Adjusted EBITDA an important supplemental measure to net income because it provides another manner in which to evaluate our operating performance and serves as another indicator of our ability to service debt. We define Adjusted EBITDA as earnings before interest, taxes, depreciation and amortization (including non-cash stock-based compensation expense), excluding gains or losses on extinguishment of debt, net litigation proceeds, merger-related expenses and deal costs, net gains on real estate activity and changes in the fair value of financial instruments (including amounts in discontinued operations). The following table sets forth a reconciliation of Adjusted EBITDA to net income (including amounts in discontinued operations) for the years ended December 31, 2013, 2012 and 2011:

| | For the Year Ended December 31, | | |
|--|---------------------------------|-------------|-------------|
| | 2013 | 2012 | 2011 |
| | (In thousands) | | |
| Net income | \$454,889 | \$361,775 | \$363,261 |
| Adjustments: | | | |
| Interest | 340,381 | 302,031 | 242,057 |
| Loss on extinguishment of debt, net | 1,048 | 37,640 | 27,604 |
| Taxes (including amounts in general, administrative and professional fees) | (7,166) | (2,627) | (29,136) |
| Depreciation and amortization | 769,881 | 764,774 | 459,704 |
| Non-cash stock-based compensation expense | 20,653 | 20,784 | 19,346 |
| Merger-related expenses and deal costs | 21,634 | 63,183 | 153,923 |
| Gain on real estate dispositions, net | (4,059) | (80,952) | — |
| Litigation proceeds, net | — | — | (202,259) |
| Changes in fair value of financial instruments | 449 | 99 | 2,959 |
| Gain on re-measurement of equity interest upon acquisition, net | (1,241) | (16,645) | — |
| Adjusted EBITDA | \$1,596,469 | \$1,450,062 | \$1,037,459 |

NOI

We also consider NOI an important supplemental measure to net income because it allows investors, analysts and our management to assess our unlevered property-level operating results and to compare our operating results with the operating results of other real estate companies and between periods on a consistent basis. We define NOI as total revenues, less interest and other income, property-level operating expenses and medical office building services costs (including amounts in discontinued operations). Cash receipts may differ due to straight-line recognition of certain rental income and the application of other GAAP policies. The following table sets forth a reconciliation of NOI to net income (including amounts in discontinued operations) for the years ended December 31, 2013, 2012 and 2011:

| | For the Year Ended December 31, | | |
|--|---------------------------------|-------------|-------------|
| | 2013 | 2012 | 2011 |
| | (In thousands) | | |
| Net income | \$454,889 | \$361,775 | \$363,261 |
| Adjustments: | | | |
| Interest and other income | (2,047 |) (6,158 |) (1,217 |
| Interest | 340,381 | 302,031 | 242,057 |
| Depreciation and amortization | 769,881 | 764,774 | 459,704 |
| General, administrative and professional fees | 115,109 | 98,813 | 74,537 |
| Loss on extinguishment of debt, net | 1,048 | 37,640 | 27,604 |
| Litigation proceeds, net | — | — | (202,259 |
| Merger-related expenses and deal costs | 21,634 | 63,183 | 153,923 |
| Other | 18,325 | 8,842 | 8,653 |
| Loss (income) from unconsolidated entities | 508 | (18,154 |) 52 |
| Income tax benefit | (11,828 |) (6,286 |) (31,137 |
| Gain on real estate dispositions, net | (3,617 |) (80,952 |) — |
| NOI | 1,704,283 | 1,525,508 | 1,095,178 |
| Discontinued operations | (14,224 |) (35,186 |) (36,854 |
| NOI (excluding amounts in discontinued operations) | \$1,690,059 | \$1,490,322 | \$1,058,324 |

Asset/Liability Management

Asset/liability management, a key element of our overall risk management program, addresses market risk (primarily interest rate risk and foreign currency exchange risk) and credit risk and is designed to support the achievement of our business strategy, while ensuring that we maintain appropriate risk levels. Effective management of these risks is an important determinant of the absolute levels and variability of our FFO and net worth. The following discussion addresses our integrated management of assets and liabilities, including the use of derivative financial instruments.

Market Risk

We are exposed to market risk related to changes in interest rates with respect to borrowings under our unsecured revolving credit facility and our unsecured term loans, certain of our mortgage loans that are floating rate obligations, mortgage loans receivable that bear interest at floating rates and marketable debt securities. These market risks result primarily from changes in LIBOR rates or prime rates. To address these risks, we continuously monitor our level of floating rate debt with respect to total debt and other factors, including our assessment of current and future economic conditions.

Edgar Filing: VENTAS INC - Form 10-K

The table below sets forth certain information with respect to our debt, excluding premiums, discounts and capital lease obligations.

| | As of December 31, | | | |
|--|------------------------|-------------|-------------|---|
| | 2013 | 2012 | 2011 | |
| | (Dollars in thousands) | | | |
| Balance: | | | | |
| Fixed rate: | | | | |
| Senior notes and other | \$5,418,543 | \$4,079,643 | \$2,460,026 | |
| Mortgage loans and other (1) (2) | 2,155,155 | 2,442,652 | 2,357,268 | |
| Variable rate: | | | | |
| Unsecured revolving credit facilities | 376,343 | 540,727 | 455,578 | |
| Unsecured term loans | 1,000,702 | 685,336 | 501,875 | |
| Mortgage loans and other (1) (2) | 369,734 | 437,957 | 405,696 | |
| Total | \$9,320,477 | \$8,186,315 | \$6,180,443 | |
| Percent of total debt: | | | | |
| Fixed rate: | | | | |
| Senior notes and other | 58.1 | % 49.8 | % 39.8 | % |
| Mortgage loans and other (1) (2) | 23.2 | 29.8 | 38.1 | |
| Variable rate: | | | | |
| Unsecured revolving credit facilities | 4.0 | 6.6 | 7.4 | |
| Unsecured term loans | 10.7 | 8.4 | 8.1 | |
| Mortgage loans and other (1) (2) | 4.0 | 5.4 | 6.6 | |
| Total | 100.0 | % 100.0 | % 100.0 | % |
| Weighted average interest rate at end of period: | | | | |
| Fixed rate: | | | | |
| Senior notes and other | 3.7 | % 4.0 | % 5.3 | % |
| Mortgage loans and other (1) (2) | 6.0 | 6.1 | 6.1 | |
| Variable rate: | | | | |
| Unsecured revolving credit facilities | 1.2 | 1.5 | 1.4 | |
| Unsecured term loans | 1.3 | 1.6 | 1.8 | |
| Mortgage loans and other (1) (2) | 1.7 | 1.9 | 2.0 | |
| Total | 3.8 | 4.1 | 4.8 | |

(1) Excludes debt related to real estate assets classified as held for sale as of December 31, 2013, 2012 and 2011, respectively. The total mortgage debt for these properties as of December 31, 2013, 2012 and 2011 was \$13.1 million, \$23.2 million and \$14.6 million, respectively, and is included in accounts payable and other liabilities on our Consolidated Balance Sheets.

(2) Subsequent to December 31, 2013, we repaid in full approximately \$42.7 million of the mortgage loans outstanding as of December 31, 2013.

The variable rate debt in the table above reflects, in part, the effect of \$153.7 million notional amount of interest rate swaps with a maturity of March 21, 2016 that effectively convert fixed rate debt to variable rate debt. In addition, the fixed rate debt in the table above reflects, in part, the effect of \$60.0 million notional amount of interest rate swaps with maturities ranging from March 2, 2015 to April 1, 2019, in each case that effectively convert variable rate debt to fixed rate debt. The increase in our outstanding variable rate debt at December 31, 2013 compared to December 31, 2012 is primarily attributable to the new \$200.0 million four-year term loan and \$800.0 million five-year term loan entered into in December 2013 in conjunction with our new \$3.0 billion unsecured credit facility. Pursuant to the terms of certain leases with one of our tenants, if interest rates increase on certain variable rate debt that we have totaling \$80.0 million as of December 31, 2013, our tenant is required to pay us additional rent (on a dollar-for-dollar basis) in an amount equal to the increase in interest expense resulting from the increased interest rates. Therefore, the increase in interest expense related to this debt is equally offset by an increase in additional rent due to us from the

tenant. Assuming a 100 basis point increase in the weighted average interest rate related to

65

our variable rate debt and assuming no change in our variable rate debt outstanding as of December 31, 2013, interest expense for 2014 would increase by approximately \$17.4 million, or \$0.06 per diluted common share. The fair value of our fixed and variable rate debt is based on current interest rates at which we could obtain similar borrowings. As of December 31, 2013 and 2012, our joint venture and operating partners' aggregate share of total debt was \$174.5 million and \$174.7 million, respectively, with respect to certain properties we owned through consolidated joint ventures and an operating partnership. Total debt does not include our portion of debt related to investments in unconsolidated entities, which was \$89.3 million and \$92.8 million as of December 31, 2013 and 2012, respectively. For fixed rate debt, interest rate fluctuations generally affect fair value, but not our earnings or cash flows. Therefore, interest rate risk does not have a significant impact on our fixed rate debt obligations until their maturity or earlier prepayment and refinancing. If interest rates have risen at the time we seek to refinance our fixed rate debt, whether at maturity or otherwise, our future earnings and cash flows could be adversely affected by increased borrowing costs. Conversely, lower interest rates at the time of refinancing may reduce our overall borrowing costs. To highlight the sensitivity of our fixed rate debt to changes in interest rates, the following summary shows the effects of a hypothetical instantaneous change of 100 basis points ("BPS") in interest rates as of December 31, 2013 and 2012:

| | As of December 31, | |
|--|--------------------|-------------|
| | 2013 | 2012 |
| | (In thousands) | |
| Gross book value | \$7,573,698 | \$6,522,295 |
| Fair value(1) | 7,690,196 | 6,936,849 |
| Fair value reflecting change in interest rates:(1) | | |
| -100 BPS | 8,069,013 | 7,164,166 |
| +100 BPS | 7,320,251 | 6,559,949 |

The change in fair value of our fixed rate debt from December 31, 2012 to December 31, 2013 was due primarily (1) to our senior note issuances in 2013, partially offset by the repayment of our senior notes due 2013 and certain mortgage loans during the year.

As of December 31, 2013 and 2012, the fair value of our secured and unsecured loans receivable, based on our estimates of currently prevailing rates for comparable loans, was \$395.7 million and \$701.9 million, respectively. See "Note 6—Loans Receivable and Investments" and "Note 11—Fair Values of Financial Instruments" of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

We are subject to fluctuations in U.S. and Canadian currency exchange rates that may, from time to time, affect our financial condition and results of operations. Increases or decreases in the value of the Canadian dollar relative to the U.S. dollar impact the amount of net income we earn from our 12 seniors housing communities in Canada. Based solely on our 2013 operating results, if the Canadian dollar exchange rate were to increase or decrease by \$0.10, our net income from these communities would decrease or increase, as applicable, by approximately \$0.1 million per year. If we increase our international presence through investments in, or acquisitions or development of, seniors housing or healthcare assets outside the United States, we may decide to transact additional business or borrow funds under our unsecured credit facility in currencies other than U.S. or Canadian dollars. Although we may decide to pursue various hedging arrangements (including additional borrowings in local currencies) to protect against foreign currency fluctuations, we cannot assure you that any such fluctuations will not have a material adverse effect on our business, financial condition, results of operations or liquidity, our ability to service our indebtedness or our ability to make distributions to our stockholders, as required for us to continue to qualify as a REIT (a "Material Adverse Effect"). We may engage in hedging strategies from time to time to manage our exposure to market risk, depending on our assessment of the interest rate and foreign currency exchange rate environments and the costs and risks of such strategies. However, we do not use derivative financial instruments for speculative purposes.

Concentration and Credit Risk

We use concentration ratios to identify, understand and evaluate the potential impact of economic downturns and other adverse events that may affect our asset types, geographic locations, business models, and tenants, operators and managers. We evaluate concentration risk in terms of investment mix and operations mix. Investment mix measures the percentage of our investments that is concentrated in a specific asset type or that is operated or managed by a particular tenant, operator or manager. Operations mix measures the percentage of our operating results that is attributed to a particular tenant, operator or manager, geographic location or business model. The following tables reflect our concentration risk as of the dates and for the periods presented:

| | As of December 31, | | | |
|---|-----------------------|--------|--|---|
| | 2013 | 2012 | | |
| Investment mix by asset type (1): | | | | |
| Seniors housing communities | 64.2 | % 61.2 | | % |
| MOBs | 18.2 | 18.6 | | |
| Skilled nursing and other facilities | 13.6 | 14.8 | | |
| Hospitals | 2.3 | 2.3 | | |
| Secured loans receivable and investments, net | 1.7 | 3.1 | | |
| Investment mix by tenant, operator and manager (1): | | | | |
| Atria | 19.9 | % 17.8 | | % |
| Sunrise | 13.9 | 14.8 | | |
| Brookdale Senior Living | 9.7 | 10.4 | | |
| Kindred | 3.2 | 4.4 | | |
| All other | 53.3 | 52.6 | | |

(1) Ratios are based on the gross book value of real estate investments (excluding assets classified as held for sale) as of each reporting date.

Edgar Filing: VENTAS INC - Form 10-K

| | For the Year Ended December 31, | | | |
|---|------------------------------------|--------|--------|---|
| | 2013 | 2012 | 2011 | |
| Operations mix by tenant and operator and business model: | | | | |
| Revenues (1): | | | | |
| Senior living operations (2) | 50.2 | % 49.8 | % 50.0 | % |
| Kindred | 8.1 | 10.3 | 14.3 | |
| Brookdale Senior Living | 5.6 | 6.3 | 7.7 | |
| All others | 36.1 | 33.6 | 28.0 | |
| Adjusted EBITDA (3): | | | | |
| Senior living operations (2) | 27.1 | % 26.0 | % 26.0 | % |
| Kindred | 13.3 | 16.1 | 21.9 | |
| Brookdale Senior Living | 9.4 | 10.9 | 13.0 | |
| All others | 50.2 | 47.0 | 39.1 | |
| NOI (4): | | | | |
| Senior living operations (2) | 26.6 | % 25.9 | % 26.2 | % |
| Kindred | 13.4 | 17.1 | 23.4 | |
| Brookdale Senior Living | 9.2 | 10.5 | 12.5 | |
| All others | 50.8 | 46.5 | 37.9 | |
| Operations mix by geographic location (5): | | | | |
| California | 14.5 | % 14.1 | % 14.0 | % |
| New York | 10.0 | 10.0 | 8.9 | |
| Texas | 6.8 | 6.0 | 5.0 | |
| Illinois | 4.7 | 5.0 | 6.6 | |
| Florida | 4.1 | 4.1 | 3.7 | |
| All others | 44.8 | 60.8 | 61.8 | |

(1) Total revenues include medical office building and other services revenue, revenue from loans and investments and interest and other income (excluding amounts in discontinued operations).

(2) Amounts relate to the actual period of ownership, and do not necessarily reflect a full year.

(3) Includes amounts in discontinued operations.

(4) Excludes amounts in discontinued operations.

(5) Ratios are based on total revenues (excluding amounts in discontinued operations) for each period presented.

See “Non-GAAP Financial Measures” included elsewhere in this Annual Report on Form 10-K for additional disclosure and reconciliations of Adjusted EBITDA and NOI to our net income as computed in accordance with GAAP.

We derive a significant portion of our revenues by leasing assets under long-term triple-net leases in which the rental rate is generally fixed with annual escalators, subject to certain limitations. Some of our triple-net lease escalators are contingent upon the satisfaction of specified facility revenue parameters or based on increases in the Consumer Price Index (“CPI”), with caps, floors or collars. We also earn revenue from individual residents at our seniors housing communities managed by independent operators, such as Atria and Sunrise, and tenants in our MOBs. For the year ended December 31, 2013, 43.6% of our Adjusted EBITDA (including amounts in discontinued operations) was derived from our senior living operations and MOB operations, for which rental rates may fluctuate more frequently upon lease rollovers and renewals due to economic or market conditions.

Our reliance on Brookdale Senior Living and Kindred for a meaningful portion of our total revenues and NOI creates credit risk. If either Brookdale Senior Living or Kindred becomes unable or unwilling to satisfy its obligations to us, our financial condition and results of operations could be weakened and our ability to service our indebtedness and to make distributions to our stockholders could be limited. We cannot assure you that Brookdale Senior Living and Kindred will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure,

inability or unwillingness by Brookdale Senior Living or Kindred to do so could have a Material Adverse Effect on us. In addition, any failure, inability or unwillingness by Brookdale Senior Living or Kindred to effectively conduct its operations or to maintain and improve our properties could adversely affect its business reputation and its ability to attract and retain patients and residents in our properties, which could have an indirect Material Adverse Effect on us. See “Risk Factors—Risks Arising from Our Business—Our leases with Brookdale Senior Living and Kindred generate a meaningful portion of our revenues and operating income; Any failure, inability or unwillingness by Brookdale Senior Living or Kindred to satisfy its obligations under our agreements could have a Material Adverse Effect on us” included in Part I, Item 1A of this Annual Report on Form 10-K and “Note 3—Concentration of Credit Risk” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

We regularly monitor and assess any changes in the relative credit risk of our significant tenants, and in particular those tenants that have recourse obligations under our triple-net leases. The ratios and metrics we use to evaluate a significant tenant’s liquidity and creditworthiness depend on facts and circumstances specific to that tenant and the industry or industries in which it operates, including without limitation the tenant’s credit history and economic conditions related to the tenant, its operations and the markets in which the tenant operates, that may vary over time. Among other things, we may (i) review and analyze information regarding the real estate, seniors housing and healthcare industries generally, publicly available information regarding the significant tenant, and information required to be provided by the tenant under the terms of its lease agreements with us, (ii) examine monthly and/or quarterly financial statements of the significant tenant to the extent publicly available or otherwise provided under the terms of our lease agreements, and (iii) participate in periodic discussions and in-person meetings with representatives of the significant tenant. Using this information, we calculate multiple financial ratios (which may, but do not necessarily, include net debt to EBITDAR or EBITDARM, fixed charge coverage and tangible net worth), after making certain adjustments based on our judgment, and assess other metrics we deem relevant to an understanding of the significant tenant’s credit risk.

As managers, Atria and Sunrise do not lease our properties, and, therefore, we are not directly exposed to their credit risk in the same manner or to the same extent as our triple-net tenants. However, we rely on our managers’ personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on our managers to set appropriate resident fees and to otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. Although we have various rights as the property owner under our management agreements, including various rights to terminate and exercise remedies under the agreements as provided therein, Atria’s or Sunrise’s failure, inability or unwillingness to satisfy its respective obligations under those agreements, to efficiently and effectively manage our properties or to provide timely and accurate accounting information with respect thereto could have a Material Adverse Effect on us. In addition, significant changes in Atria’s or Sunrise’s senior management or equity ownership or any adverse developments in their businesses and affairs or financial condition could have a Material Adverse Effect on us. See “Risk Factors—Risks Arising from Our Business—The properties managed by Atria and Sunrise account for a significant portion of our revenues and operating income; Adverse developments in Atria’s or Sunrise’s business and affairs or financial condition could have a Material Adverse Effect on us” and “—We have rights to terminate our management agreements with Atria and Sunrise in whole or with respect to specific properties under certain circumstances, and we may be unable to replace Atria or Sunrise if our management agreements are terminated or not renewed” included in Part I, Item 1A of this Annual Report on Form 10-K.

In December 2012, we acquired a 34% ownership interest in Atria, which entitles us to certain rights and minority protections as well as the right to appoint two directors to the Atria Board of Directors.

Triple-Net Lease Expirations

As our triple-net leases expire, we face the risk that our tenants may elect not to renew those leases and, in the event of non-renewal, we may be unable to reposition the applicable properties on a timely basis or on the same or better economic terms, if at all. Although the non-renewal of some or all of our triple-net leases could have a Material Adverse Effect on us, during the year ended December 31, 2013, none of our triple-net lease renewals or expirations without renewal had a material impact on our financial condition or results of operations for that period. See “Risk Factors—Risks Arising from Our Business—If we must replace any of our tenants or operators, we might be unable to reposition the properties on as favorable terms, or at all, and we could be subject to delays, limitations and expenses, which could have a Material Adverse Effect on us” included in Part I, Item IA of this Annual Report on Form 10-K. The following table summarizes our triple-net lease expirations currently scheduled to occur over the next ten years (excluding leases related to assets classified as held for sale as of December 31, 2013):

| | Number of Properties | 2013 Annual Rental Income | % of 2013 Total Triple-Net Leased Properties Segment Rental Income | |
|------|-------------------------|------------------------------|--|---|
| | (Dollars in thousands) | | | |
| 2014 | 71 | \$73,018 | 8.3 | % |
| 2015 | 40 | 24,475 | 2.8 | |
| 2016 | 23 | 21,517 | 2.5 | |
| 2017 | 44 | 25,546 | 2.9 | |
| 2018 | 38 | 58,468 | 6.7 | |
| 2019 | 75 | 117,026 | 13.4 | |
| 2020 | 125 | 114,066 | 13.0 | |
| 2021 | 80 | 68,900 | 7.9 | |
| 2022 | 55 | 44,672 | 5.1 | |
| 2023 | 45 | 60,296 | 6.9 | |

We renewed, sold or transitioned to new operators on or before July 1, 2013 all 89 healthcare assets whose leases with Kindred expired during the second quarter of 2013.

In September 2013, we entered into favorable agreements with Kindred to extend the leases with respect to 48 of the 108 properties comprising the 2015 Renewal Assets. Current aggregate annual rent for the 2015 Renewal Assets is \$138 million. The 48 re-leased properties consist of 26 skilled nursing facilities and 22 long-term acute care hospitals. New annual rent, commencing October 1, 2014, will be \$95.9 million, an increase of \$15 million over then current annual base rent. On October 1, 2013, Kindred also paid us \$20 million, which will be amortized over the new lease terms.

We have launched a comprehensive project to re-lease to qualified healthcare operators or otherwise reposition the remaining 60 skilled nursing facilities included in the 2015 Renewal Assets (the “Marketed Assets”). As part of our agreements, we and Kindred agreed to accelerate the expiration of the lease term for the Marketed Assets to September 30, 2014. Kindred is required to continue to perform all of its obligations, including without limitation payment of all rental amounts, under the applicable Kindred Master Lease for the Marketed Assets until expiration of the lease term. Subject to the terms of our agreements, we have the flexibility to transition the Marketed Assets either before or after the September 30, 2014 lease expiration date. Moreover, we own or have the rights to all licenses and certificates of need at the properties, and Kindred has extensive and detailed obligations to cooperate and ensure an orderly transition of the properties to another operator.

We believe the net effect from the re-leasing or repositioning of the Marketed Assets will not materially impact our results of operations in 2014 or 2015. However, we cannot assure you as to the actual impact of these transactions on our future operations, nor can we assure you as to whether, when or on what terms we will be able to re-lease or reposition any or all of the Marketed Assets to qualified healthcare operators. Our ability to re-lease or reposition the Marketed Assets could be significantly delayed or limited by state licensing, certificate of need or other laws, as well as by the Medicare and Medicaid change-of-ownership rules, and we could incur substantial additional expenses in

connection with any licensing or change-of-ownership proceedings. In addition, we may be required to fund certain expenses and incur obligations to preserve the value of, or avoid the imposition of liens on, the Marketed Assets while they are being re-leased or repositioned.

Liquidity and Capital Resources

As of December 31, 2013, we had a total of \$94.8 million of unrestricted cash and cash equivalents, operating cash and cash related to our senior living operations and MOB operations reportable business segments that is deposited and held in property-level accounts. Funds maintained in the property-level accounts are used primarily for the payment of property-level expenses, debt service payments and certain capital expenditures. As of December 31, 2013, we also had escrow deposits and restricted cash of \$84.7 million and \$1.6 billion of unused borrowing capacity available under our unsecured revolving credit facility.

During 2013, our principal sources of liquidity were cash flows from operations, proceeds from the issuance of equity and debt securities, proceeds from repayments of our loans receivable, proceeds from asset sales and cash on hand. In addition to working capital and general corporate purposes, our principal uses of liquidity during 2013 were to fund \$1.8 billion of investments, including deal costs, repay \$2.0 billion of debt, distribute \$807.2 million of dividends to common stockholders and redeemable OP unitholders and fund \$177.4 million for development and redevelopment projects and capital expenditures.

During 2014, our principal liquidity needs are to: (i) fund operating expenses; (ii) meet our debt service requirements; (iii) repay maturing mortgage and other debt; (iv) fund capital expenditures; (v) fund acquisitions, investments and commitments, including development and redevelopment activities; and (vi) make distributions to our stockholders and unitholders, as required for us to continue to qualify as a REIT. In addition, we may elect to prepay outstanding indebtedness prior to maturity based on our analysis of various factors. We expect that these liquidity needs generally will be satisfied by a combination of the following: cash flows from operations, cash on hand, debt assumptions and financings, issuances of debt and equity securities, sales of real estate assets and borrowings under our unsecured revolving credit facility. However, if any of these sources of liquidity is unavailable to us or is not available at an acceptable cost or if we engage in significant acquisition or investment activity, we may seek or require additional capital through additional debt assumptions and financings (including secured financings), dispositions of assets (in whole or in part through joint venture arrangements with third parties) and/or issuances of debt and equity securities. See “Risk Factors—Risks Arising from Our Capital Structure—Limitations on our ability to access capital could have an adverse effect on our ability to make required payments on our debt obligations, make distributions to our stockholders or make future investments necessary to implement our business strategy” included in Part I, Item 1A of this Annual Report on Form 10-K.

Unsecured Credit Facility and Term Loans

On December 9, 2013, we entered into a new \$3.0 billion unsecured credit facility that replaced our previous \$2.0 billion unsecured revolving credit facility, as well as our \$125 million term loan that was scheduled to mature in 2015, our \$375 million term loan that was scheduled to mature in 2017 and our \$180 million term loan that was scheduled to mature in 2018. The new unsecured credit facility is comprised of a \$2.0 billion revolving credit facility initially priced at LIBOR plus 1.0%, and a \$200.0 million four-year term loan and an \$800.0 million five-year term loan, each initially priced at LIBOR plus 1.05%. The new revolving credit facility matures in January 2018, but may be extended, at our option subject to the satisfaction of certain conditions, for an additional period of one year. The new \$200.0 million and \$800.0 million term loans mature in January 2018 and January 2019, respectively. The new unsecured credit facility also includes an accordion feature that permits us to increase our aggregate borrowing capacity thereunder to up to \$3.5 billion.

Proceeds of the new term loans were used to repay amounts outstanding under our previous revolving credit facility and approximately \$680 million outstanding under our previous term loans.

The agreement governing our unsecured credit facility requires us to comply with various financial and other restrictive covenants. See “Note 10—Borrowing Arrangements” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K. We were in compliance with all of these covenants at December 31, 2013.

Senior Notes

As of December 31, 2013, we had \$5.1 billion aggregate principal amount of senior notes issued by our subsidiary, Ventas Realty, Limited Partnership (“Ventas Realty”), outstanding as follows:

- \$400.0 million principal amount of 3.125% senior notes due 2015;
- \$550.0 million principal amount of 1.55% senior notes due 2016;

\$700.0 million principal amount of 2.00% senior notes due 2018;
\$600.0 million principal amount of 4.00% senior notes due 2019;
\$500.0 million principal amount of 2.700% senior notes due 2020;

71

\$700.0 million principal amount of 4.750% senior notes due 2021;
\$600.0 million principal amount of 4.25% senior notes due 2022;
\$500.0 million principal amount of 3.25% senior notes due 2022;
\$258.8 million principal amount of 5.45% senior notes due 2043; and
\$300.0 million principal amount of 5.70% senior notes due 2043.

The senior notes due 2015, 2018, 2019, 2020, 2021 and 2022 and the 5.45% senior notes due 2043 were co-issued with Ventas Realty's wholly owned subsidiary, Ventas Capital Corporation.

In addition, as of December 31, 2013, we had \$309.8 million aggregate principal amount of senior notes of our subsidiary, Nationwide Health Properties, LLC ("NHP LLC"), as successor to NHP, outstanding as follows:

\$234.4 million principal amount of 6% senior notes due 2015;
\$52.4 million principal amount of 6.90% senior notes due 2037 (subject to earlier repayment at the option of the holder); and
\$23.0 million principal amount of 6.59% senior notes due 2038 (subject to earlier repayment at the option of the holder).

In February 2013, we repaid in full, at par, \$270.0 million principal amount then outstanding of our 6.25% senior notes due 2013 upon maturity.

In March 2013, we issued and sold: \$258.8 million aggregate principal amount of 5.45% senior notes due 2043 at a public offering price equal to par, for total proceeds of \$258.8 million before the underwriting discounts and expenses; and \$500.0 million aggregate principal amount of 2.700% senior notes due 2020 at a public offering price equal to 99.942% of par, for total proceeds of \$499.7 million before the underwriting discount and expenses.

In September 2013, we issued and sold: \$550.0 million aggregate principal amount of 1.55% senior notes due 2016 at a public offering price equal to 99.910% of par, for total proceeds of \$549.5 million before the underwriting discount and expenses; and \$300.0 million aggregate principal amount of 5.70% senior notes due 2043 at a public offering price equal to 99.628% of par, for total proceeds of \$298.9 million before the underwriting discount and expenses.

In February 2012, we issued and sold \$600.0 million aggregate principal amount of 4.25% senior notes due 2022 at a public offering price equal to 99.214% of par, for total proceeds of \$595.3 million before the underwriting discount and expenses.

In April 2012, we issued and sold \$600.0 million aggregate principal amount of 4.00% senior notes due 2019 at a public offering price equal to 99.489% of par, for total proceeds of \$596.9 million before the underwriting discount and expenses.

In August 2012, we initially issued and sold \$275.0 million aggregate principal amount of 3.25% senior notes due 2022 ("2022 notes") at a public offering price equal to 99.027% of par, for total proceeds of \$272.3 million before the underwriting discount and expenses. In December 2012, we issued and sold an additional \$225.0 million principal amount of 2022 notes at a public offering price equal to 98.509% of par, for total proceeds of \$221.6 million before the underwriting discount and expenses.

Also in December 2012, we issued and sold \$700.0 million aggregate principal amount of 2.00% senior notes due 2018 at a public offering price equal to 99.739% of par, for total proceeds of \$698.2 million before the underwriting discount and expenses.

During 2012, we repaid in full, at par, \$155.4 million aggregate principal amount then outstanding of our 9% senior notes due 2012 and our 8.25% senior notes due 2012 upon maturity, and we redeemed: all \$225.0 million principal amount then outstanding of our 6¾% senior notes due 2017 at a redemption price equal to 103.375% of par, plus accrued and unpaid interest to the redemption date; and all \$200.0 million principal amount then outstanding of our 6½% senior notes due 2016 at a redemption price equal to 103.25% of par, plus accrued and unpaid interest to the redemption date, in each case pursuant to the terms of the applicable indenture governing the notes. As a result of these redemptions, we recognized a total loss on extinguishment of debt of \$39.7 million.

We may, from time to time, seek to retire or purchase additional amounts of our outstanding senior notes for cash or in exchange for equity securities in open market purchases, privately negotiated transactions or otherwise. Such repurchases or

exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions, prospects for future access to capital and other factors. The amounts involved may be material.

The indentures governing our outstanding senior notes require us to comply with various financial and other restrictive covenants. See “Note 10—Borrowing Arrangements” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K. We were in compliance with all of these covenants at December 31, 2013.

Mortgage Loan Obligations

As of December 31, 2013 and 2012, our consolidated aggregate principal amount of mortgage debt outstanding was \$2.5 billion and \$2.9 billion, respectively, of which our share was \$2.4 billion and \$2.7 billion, respectively.

During 2013, we assumed or originated mortgage debt of \$178.8 million in connection with our \$1.8 billion of gross investments, and we repaid in full mortgage loans outstanding in the aggregate principal amount of \$493.7 million.

We recognized a net gain on extinguishment of debt of \$0.5 million in connection with these repayments.

During 2012, we assumed \$380.3 million of mortgage debt and repaid in full mortgage loans outstanding in the aggregate principal amount of \$344.2 million. We recognized a gain on extinguishment of debt of \$2.1 million in connection with these repayments.

See “Note 4—Acquisitions of Real Estate Property” and “Note 10—Borrowing Arrangements” of the Notes to Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K.

Dividends

In order to continue to qualify as a REIT, we must make annual distributions to our stockholders of at least 90% of our REIT taxable income (excluding net capital gain). In 2013, our Board of Directors declared and we paid cash dividends on our common stock aggregating \$2.735 per share, which exceeds 100% of our 2013 estimated taxable income after the use of any net operating loss carryforwards. We intend to pay dividends greater than 100% of our taxable income, after the use of any net operating loss carryforwards, for 2014. On February 13, 2014, our Board of Directors declared the first quarter 2014 dividend of \$0.725 per share, payable in cash on March 28, 2014 to holders of record on March 7, 2014.

We expect that our cash flows will exceed our REIT taxable income due to depreciation and other non-cash deductions in computing REIT taxable income and that we will be able to satisfy the 90% distribution requirement. However, from time to time, we may not have sufficient cash on hand or other liquid assets to meet this requirement or we may decide to retain cash or distribute such greater amount as may be necessary to avoid income and excise taxation. If we do not have sufficient cash on hand or other liquid assets to enable us to satisfy the 90% distribution requirement, or if we desire to retain cash, we may borrow funds, issue additional equity securities, pay taxable stock dividends, if possible, distribute other property or securities or engage in a transaction intended to enable us to meet the REIT distribution requirements or any combination of the foregoing. See “Certain U.S. Federal Income Tax Considerations—Requirements for Qualification as a REIT—Annual Distribution Requirements” included in Part I, Item 1 of this Annual Report on Form 10-K.

Capital Expenditures

The terms of our triple-net leases generally obligate our tenants to pay all capital expenditures necessary to maintain and improve our triple-net leased properties. From time to time, however, we may fund the capital expenditures for our triple-net leased properties through loans to the tenants or advances, which in certain cases may increase the amount of rent payable with respect to the properties. After the terms of the triple-net leases expire, or in the event that our tenants are unable or unwilling to meet their obligations under those leases, we would expect to fund any capital expenditures for which we may become responsible with cash flows from operations or through additional borrowings.

With respect to our senior living operations and MOB operations reportable business segments, we expect that capital expenditures will be funded by the cash flows from the properties or through additional borrowings. To the extent that unanticipated expenditures or significant borrowings are required, our liquidity may be affected adversely. Our ability to borrow additional funds may be restricted in certain circumstances by the terms of the instruments governing our outstanding indebtedness.

We are party to certain agreements that obligate us to develop healthcare or seniors housing properties, the construction of which is funded through capital we or our joint venture partners provide. As of December 31, 2013,

we had three projects in various stages of development pursuant to these agreements. Through December 31, 2013, we have funded \$6.0 million of our estimated total commitment over the projected development period (\$19.0 million to \$27.0 million) toward these projects.

73

Equity Offerings and Related Events

In March 2013, we established an “at-the-market” (“ATM”) equity offering program through which we may sell from time to time up to an aggregate of \$750 million of our common stock. Through December 31, 2013, we issued and sold a total of 2,069,200 shares of common stock under the program for aggregate net proceeds of \$141.5 million, after sales agent commissions of \$2.1 million (565,695 shares were issued and sold in the fourth quarter of 2013 for aggregate net proceeds of \$35.4 million, after sales agent commissions of \$0.5 million). As of December 31, 2013, approximately \$606.4 million of our common stock remained available for sale under our ATM equity offering program.

In June 2012, we completed the public offering and sale of 5,980,000 shares of our common stock for \$342.5 million in aggregate proceeds.

In April 2012, we filed an automatic shelf registration statement on Form S-3 relating to the sale, from time to time, of an indeterminate amount of debt securities and related guarantees, common stock, preferred stock, depository shares and warrants. This registration statement replaced our previous automatic shelf registration statement, which expired pursuant to the SEC’s rules.

Other

We received proceeds of \$6.1 million and \$19.0 million for the years ended December 31, 2013 and 2012, respectively, from the exercises of outstanding stock options. Future proceeds from the exercises of stock options will be affected primarily by the future trading price of our common stock and the number of options outstanding. The number of options outstanding increased to 2,258,763 as of December 31, 2013, from 1,909,999 as of December 31, 2012. The weighted average exercise price was \$51.59 as of December 31, 2013.

We issued approximately 29,000 and 16,000 shares of common stock under the DRIP for net proceeds of \$1.9 million and \$1.0 million for the years ended December 31, 2013 and 2012, respectively. We currently offer a 1% discount on the purchase price of our stock to shareholders who reinvest their cash distributions or make optional cash purchases of common stock through the plan. Each month or quarter, as applicable, we may lower or eliminate the discount without prior notice, thereby affecting the future proceeds that we receive from this plan.

Cash Flows

The following table sets forth our sources and uses of cash flows for the years ended December 31, 2013 and 2012:

| | For the Year Ended | | Increase (Decrease) | | |
|---|------------------------|-------------|---------------------|---------|---|
| | December 31, | | to Cash | | |
| | 2013 | 2012 | \$ | % | |
| | (Dollars in thousands) | | | | |
| Cash and cash equivalents at beginning of period | \$67,908 | \$45,807 | \$22,101 | 48.2 | % |
| Net cash provided by operating activities | 1,194,755 | 992,816 | 201,939 | 20.3 | |
| Net cash used in investing activities | (1,282,760) | (2,169,689) | 886,929 | 40.9 | |
| Net cash provided by financing activities | 114,996 | 1,198,914 | (1,083,918) | (90.4) |) |
| Effect of foreign currency translation on cash and cash equivalents | (83) | 60 | (143) | (238.3) |) |
| Cash and cash equivalents at end of period | \$94,816 | \$67,908 | 26,908 | 39.6 | |

Cash Flows from Operating Activities

Cash flows from operating activities increased in 2013 over the prior year primarily due to the factors described above that affected our FFO and normalized FFO, lower merger-related expenses and deal costs and the \$20 million payment received from Kindred in October 2013 in connection with the 48 re-leased assets whose lease terms were originally scheduled to expire on April 30, 2015.

Cash Flows from Investing Activities

Cash used in investing activities during 2013 and 2012 consisted primarily of cash paid for our investments in real estate (\$1.4 billion and \$1.5 billion in 2013 and 2012, respectively), purchase of private investment funds (\$276.4 million in 2012), investments in loans receivable (\$38.0 million and \$452.6 million in 2013 and 2012, respectively), capital expenditures (\$81.6 million and \$69.4 million in 2013 and 2012, respectively) and development project expenditures (\$95.7 million and \$114.0 million in 2013 and 2012, respectively). These uses were partially offset by proceeds from loans receivable (\$325.5 million and

\$43.2 million in 2013 and 2012, respectively), proceeds from the sale or maturity of marketable debt securities (\$5.5 million and \$37.5 million in 2013 and 2012, respectively), and proceeds from real estate dispositions (\$35.6 million and \$149.0 million in 2013 and 2012, respectively).

Cash Flows from Financing Activities

Cash provided by financing activities during 2013 and 2012 consisted primarily of net borrowings under our unsecured revolving credit facility (\$84.9 million in 2012), net proceeds from the issuance of debt (\$2.8 billion and \$2.7 billion in 2013 and 2012, respectively) and net proceeds from the issuance of common stock (\$141.3 million and \$342.5 million in 2013 and 2012, respectively). These cash inflows were partially offset by debt repayments (\$1.8 billion and \$1.2 billion in 2013 and 2012, respectively), cash distributions to common stockholders, unitholders and noncontrolling interest parties (\$816.4 million and \$738.2 million in 2013 and 2012, respectively), net payments made on our unsecured credit facility (\$164.0 million in 2013) and payments for deferred financing costs (\$31.3 million and \$23.8 million in 2013 and 2012, respectively).

Contractual Obligations

The following table summarizes the effect that minimum debt (which includes principal and interest payments) and other material noncancelable commitments are expected to have on our cash flow in future periods as of December 31, 2013:

| | Total | Less than 1 year | 1 - 3 years (4) | 3 - 5 years (5) | More than 5 years (6) |
|--|----------------|---------------------|-----------------|-----------------|--------------------------|
| | (In thousands) | | | | |
| Long-term debt obligations (1) (2) (3) | \$12,167,151 | \$490,777 | \$2,580,028 | \$2,508,010 | \$6,588,336 |
| Operating obligations, including ground lease obligations | 612,620 | 31,558 | 56,452 | 34,354 | 490,256 |
| Total | \$12,779,771 | \$522,335 | \$2,636,480 | \$2,542,364 | \$7,078,592 |

(1) Amounts represent contractual amounts due, including interest.

(2) Interest on variable rate debt was based on forward rates obtained as of December 31, 2013.

(3) Excludes \$13.1 million of mortgage debt related to a real estate asset classified as held for sale as of December 31, 2013 that is scheduled to mature in 2017.

(4) Includes \$400.0 million outstanding principal amount of our 3.125% senior notes due 2015, \$234.4 million outstanding principal amount of our 6% senior notes due 2015 and \$550.0 million outstanding principal amount of our 1.55% senior notes due 2016.

(5) Includes \$376.3 million of borrowings outstanding on our unsecured revolving credit facility, \$700.0 million outstanding principal amount of our 2.00% senior notes due 2018 and \$200.0 million of borrowings under our unsecured term loan due 2018.

(6) Includes \$800.7 million of borrowings under our unsecured term loan due 2019 and \$3.5 billion aggregate principal amount outstanding of our senior notes maturing between 2019 and 2043. \$52.4 million aggregate principal amount outstanding of our 6.90% senior notes due 2037 are subject to repurchase, at the option of the holders, on October 1 in each of 2017 and 2027, and \$23.0 million aggregate principal amount outstanding of our 6.59% senior notes due 2038 are subject to repurchase, at the option of the holders, on July 7 in each of 2018, 2023 and 2028.

As of December 31, 2013, we had \$21.9 million of unrecognized tax benefits that are excluded from the table above, as we are unable to make a reasonable reliable estimate of the period of cash settlement, if any, with the respective tax authority.

ITEM 7A. Quantitative and Qualitative Disclosures About Market Risk

The information set forth in Item 7 of this Annual Report on Form 10-K under “Management’s Discussion and Analysis of Financial Condition and Results of Operations—Asset/Liability Management” is incorporated by reference into this Item 7A.

ITEM 8. Financial Statements and Supplementary Data

Ventas, Inc.

Index to Consolidated Financial Statements and Financial Statement Schedules

| | |
|---|------------|
| <u>Management Report on Internal Control over Financial Reporting</u> | <u>77</u> |
| <u>Report of Independent Registered Public Accounting Firm</u> | <u>78</u> |
| <u>Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting</u> | <u>79</u> |
| <u>Consolidated Balance Sheets as of December 31, 2013 and 2012</u> | <u>80</u> |
| <u>Consolidated Statements of Income for the Years Ended December 31, 2013, 2012 and 2011</u> | <u>81</u> |
| <u>Consolidated Statements of Comprehensive Income for the Years Ended December 31, 2013, 2012 and 2011</u> | <u>81</u> |
| <u>Consolidated Statements of Equity for the Years Ended December 31, 2013, 2012 and 2011</u> | <u>83</u> |
| <u>Consolidated Statements of Cash Flows for the Years Ended December 31, 2013, 2012 and 2011</u> | <u>84</u> |
| <u>Notes to Consolidated Financial Statements</u> | <u>86</u> |
| <u>Consolidated Financial Statement Schedule</u> | |
| <u>Schedule III—Real Estate and Accumulated Depreciation</u> | <u>134</u> |

MANAGEMENT REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Management of Ventas, Inc. (the “Company”) is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rule 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended. Management, with the participation of the Company’s Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Company’s internal control over financial reporting based on the original framework (1992 framework) established in a report entitled Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this evaluation, management has determined that the Company’s internal control over financial reporting as of December 31, 2013 was effective. The effectiveness of the Company’s internal control over financial reporting as of December 31, 2013 has been audited by Ernst & Young LLP, an independent registered public accounting firm, as stated in their report included herein.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Stockholders and Board of Directors

Ventas, Inc.

We have audited the accompanying consolidated balance sheets of Ventas, Inc. as of December 31, 2013 and 2012, and the related consolidated statements of income, comprehensive income, equity, and cash flows for each of the three years in the period ended December 31, 2013. Our audits also included the financial statement schedule listed in the accompanying index to consolidated financial statements and financial statement schedules. These financial statements and schedule are the responsibility of Ventas Inc.'s management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Ventas, Inc. at December 31, 2013 and 2012, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2013, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Ventas Inc.'s internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) and our report dated February 17, 2014 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP
Chicago, Illinois
February 17, 2014

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM
ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Stockholders and Board of Directors
Ventas, Inc.

We have audited Ventas, Inc.'s internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) (the COSO criteria). Ventas, Inc.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on Ventas, Inc.'s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Ventas, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the 2013 consolidated financial statements and financial statement schedule of Ventas, Inc. and our report dated February 17, 2014 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP
Chicago, Illinois
February 17, 2014

VENTAS, INC.
CONSOLIDATED BALANCE SHEETS
As of December 31, 2013 and 2012
(In thousands, except per share amounts)

| | 2013 | 2012 |
|--|--|--------------|
| | (In thousands, except per share amounts) | |
| Assets | | |
| Real estate investments: | | |
| Land and improvements | \$1,855,968 | \$1,772,417 |
| Buildings and improvements | 18,457,028 | 16,920,821 |
| Construction in progress | 80,415 | 70,665 |
| Acquired lease intangibles | 1,010,181 | 981,704 |
| | 21,403,592 | 19,745,607 |
| Accumulated depreciation and amortization | (3,328,006 |) (2,634,075 |
| Net real estate property | 18,075,586 | 17,111,532 |
| Secured loans receivable and investments, net | 376,229 | 635,002 |
| Investments in unconsolidated entities | 91,656 | 95,409 |
| Net real estate investments | 18,543,471 | 17,841,943 |
| Cash and cash equivalents | 94,816 | 67,908 |
| Escrow deposits and restricted cash | 84,657 | 105,913 |
| Deferred financing costs, net | 62,215 | 42,551 |
| Other assets | 946,335 | 921,685 |
| Total assets | \$19,731,494 | \$18,980,000 |
| Liabilities and equity | | |
| Liabilities: | | |
| Senior notes payable and other debt | \$9,364,992 | \$8,413,646 |
| Accrued interest | 54,349 | 47,565 |
| Accounts payable and other liabilities | 1,001,515 | 995,156 |
| Deferred income taxes | 250,167 | 259,715 |
| Total liabilities | 10,671,023 | 9,716,082 |
| Redeemable OP unitholder and noncontrolling interests | 156,660 | 174,555 |
| Commitments and contingencies | | |
| Equity: | | |
| Ventas stockholders' equity: | | |
| Preferred stock, \$1.00 par value; 10,000 shares authorized, unissued | — | — |
| Common stock, \$0.25 par value; 600,000 shares authorized, 297,901 and 295,565 shares issued at December 31, 2013 and 2012, respectively | 74,488 | 73,904 |
| Capital in excess of par value | 10,078,592 | 9,920,962 |
| Accumulated other comprehensive income | 19,659 | 23,354 |
| Retained earnings (deficit) | (1,126,541 |) (777,927 |
| Treasury stock, 3,712 and 3,699 shares at December 31, 2013 and 2012, respectively | (221,917 |) (221,165 |
| Total Ventas stockholders' equity | 8,824,281 | 9,019,128 |
| Noncontrolling interest | 79,530 | 70,235 |
| Total equity | 8,903,811 | 9,089,363 |
| Total liabilities and equity | \$19,731,494 | \$18,980,000 |
| See accompanying notes. | | |

VENTAS, INC.

CONSOLIDATED STATEMENTS OF INCOME

For the Years Ended December 31, 2013, 2012 and 2011

| | 2013 | 2012 | 2011 |
|---|--|-----------|------------|
| | (In thousands, except per share amounts) | | |
| Revenues: | | | |
| Rental income: | | | |
| Triple-net leased | \$875,877 | \$818,000 | \$627,723 |
| Medical office buildings | 450,107 | 360,849 | 166,079 |
| | 1,325,984 | 1,178,849 | 793,802 |
| Resident fees and services | 1,406,005 | 1,227,124 | 865,800 |
| Medical office building and other services revenue | 17,809 | 20,741 | 36,471 |
| Income from loans and investments | 58,208 | 39,913 | 34,415 |
| Interest and other income | 2,047 | 1,106 | 1,216 |
| Total revenues | 2,810,053 | 2,467,733 | 1,731,704 |
| Expenses: | | | |
| Interest | 334,484 | 288,276 | 223,804 |
| Depreciation and amortization | 721,959 | 714,505 | 444,193 |
| Property-level operating expenses: | | | |
| Senior living | 956,684 | 841,022 | 588,095 |
| Medical office buildings | 152,948 | 125,400 | 56,987 |
| | 1,109,632 | 966,422 | 645,082 |
| Medical office building services costs | 8,315 | 9,883 | 27,082 |
| General, administrative and professional fees | 115,106 | 98,510 | 74,537 |
| Loss on extinguishment of debt, net | 1,201 | 37,640 | 27,604 |
| Litigation proceeds, net | — | — | (202,259) |
| Merger-related expenses and deal costs | 21,634 | 63,183 | 153,923 |
| Other | 18,732 | 6,940 | 7,270 |
| Total expenses | 2,331,063 | 2,185,359 | 1,401,236 |
| Income before (loss) income from unconsolidated entities, income taxes, discontinued operations and noncontrolling interest | 478,990 | 282,374 | 330,468 |
| (Loss) income from unconsolidated entities | (508) | 18,154 | (52) |
| Income tax benefit | 11,828 | 6,282 | 30,660 |
| Income from continuing operations | 490,310 | 306,810 | 361,076 |
| Discontinued operations | (35,421) | 54,965 | 2,185 |
| Net income | 454,889 | 361,775 | 363,261 |
| Net income (loss) attributable to noncontrolling interest | 1,380 | (1,025) | (1,232) |
| Net income attributable to common stockholders | \$453,509 | \$362,800 | \$364,493 |
| Earnings per common share: | | | |
| Basic: | | | |
| Income from continuing operations attributable to common stockholders | \$1.67 | \$1.05 | \$1.59 |
| Discontinued operations | (0.12) | 0.19 | 0.01 |
| Net income attributable to common stockholders | \$1.55 | \$1.24 | \$1.60 |
| Diluted: | | | |
| Income from continuing operations attributable to common stockholders | \$1.66 | \$1.04 | \$1.57 |
| Discontinued operations | (0.12) | 0.19 | 0.01 |
| Net income attributable to common stockholders | \$1.54 | \$1.23 | \$1.58 |

Weighted average shares used in computing earnings per common share:

| | | | |
|---------|---------|---------|---------|
| Basic | 292,654 | 292,064 | 228,453 |
| Diluted | 295,110 | 294,488 | 230,790 |

See accompanying notes.

81

VENTAS, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

For the Years Ended December 31, 2013, 2012 and 2011

| | 2013 (In thousands) | 2012 | 2011 |
|---|------------------------|-----------|-----------|
| Net income | \$454,889 | \$361,775 | \$363,261 |
| Other comprehensive income (loss): | | | |
| Foreign currency translation | (5,422 |) 2,375 | (1,944 |
| Change in unrealized gain on marketable debt securities | (1,023 |) (1,296 |) (2,691 |
| Other | 2,750 | 213 | (171 |
| Total other comprehensive (loss) income | (3,695 |) 1,292 | (4,806 |
| Comprehensive income | 451,194 | 363,067 | 358,455 |
| Comprehensive income (loss) attributable to noncontrolling interest | 1,380 | (1,025 |) (1,232 |
| Comprehensive income attributable to common stockholders | \$449,814 | \$364,092 | \$359,687 |

See accompanying notes.

VENTAS, INC.

CONSOLIDATED STATEMENTS OF EQUITY

For the Years Ended December 31, 2013, 2012 and 2011

| | Common Stock Par Value | Capital in Excess of Par Value | Accumulated Other Comprehensive Income | Retained Earnings (Deficit) | Treasury Stock | Total Ventas Stockholders' Equity | Non- controlling Interest | Total Equity |
|--|---------------------------------|--------------------------------------|---|-----------------------------------|-------------------|--|---------------------------------|--------------|
| (In thousands, except per share amounts) | | | | | | | | |
| Balance at January 1, 2011 | \$39,391 | \$2,576,843 | \$26,868 | \$(255,628) | \$(748) | \$2,386,726 | \$3,479 | \$2,390,205 |
| Net income (loss) | — | — | — | 364,493 | — | 364,493 | (1,232) | 363,261 |
| Other comprehensive loss | — | — | (4,806) | — | — | (4,806) | — | (4,806) |
| Acquisition-related activity | 31,181 | 6,711,081 | — | — | (4,326) | 6,737,936 | 81,192 | 6,819,128 |
| Net change in noncontrolling interest | — | (3,188) | — | — | — | (3,188) | (2,452) | (5,640) |
| Dividends to common stockholders—\$2.30 per share | — | — | — | (521,046) | — | (521,046) | — | (521,046) |
| Issuance of common stock | 1,627 | 297,931 | — | — | — | 299,558 | — | 299,558 |
| Issuance of common stock for stock plans | 9 | 18,999 | — | — | 3,293 | 22,301 | — | 22,301 |
| Adjust redeemable OP unitholder interests to current fair value | — | (4,442) | — | — | — | (4,442) | — | (4,442) |
| Purchase of OP units | — | (52) | — | — | — | (52) | — | (52) |
| Grant of restricted stock, net of forfeitures | 32 | (3,589) | — | — | 1,034 | (2,523) | — | (2,523) |
| Balance at December 31, 2011 | 72,240 | 9,593,583 | 22,062 | (412,181) | (747) | 9,274,957 | 80,987 | 9,355,944 |
| Net income (loss) | — | — | — | 362,800 | — | 362,800 | (1,025) | 361,775 |
| Other comprehensive income | — | — | 1,292 | — | — | 1,292 | — | 1,292 |
| Acquisition-related activity | — | (8,571) | — | — | (221,076) | (229,647) | (9,429) | (239,076) |
| Net change in noncontrolling interest | — | — | — | — | — | — | (5,194) | (5,194) |
| Dividends to common | — | — | — | (728,546) | — | (728,546) | — | (728,546) |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | |
|--|--------|-----------|--------|----------|------------|-------------|----------|-----------|---|
| stockholders—\$2.48 per share | | | | | | | | | |
| Issuance of common stock | 1,495 | 340,974 | — | — | — | 342,469 | — | 342,469 | |
| Issuance of common stock for stock plans | 128 | 22,126 | — | — | 2,841 | 25,095 | — | 25,095 | |
| Change in redeemable noncontrolling interest | — | (17,317 |) — | — | — | (17,317 |) 4,896 | (12,421 |) |
| Adjust redeemable OP unitholder interests to current fair value | — | (19,819 |) — | — | — | (19,819 |) — | (19,819 |) |
| Purchase of OP units | 3 | (1,651 |) — | — | 324 | (1,324 |) — | (1,324 |) |
| Grant of restricted stock, net of forfeitures | 38 | 11,637 | — | — | (2,507 |) 9,168 | — | 9,168 | |
| Balance at December 31, 2012 | 73,904 | 9,920,962 | 23,354 | (777,927 |) (221,165 |) 9,019,128 | 70,235 | 9,089,363 | |
| Net income | — | — | — | 453,509 | — | 453,509 | 1,380 | 454,889 | |
| Other comprehensive loss | — | — | (3,695 |) — | — | (3,695 |) — | (3,695 |) |
| Acquisition-related activity | — | (762 |) — | — | — | (762 |) 12,717 | 11,955 | |
| Net change in noncontrolling interest | — | — | — | — | — | — | (8,202 |) (8,202 |) |
| Dividends to common stockholders—\$2.735 per share | — | — | — | (802,123 |) — | (802,123 |) — | (802,123 |) |
| Issuance of common stock | 517 | 140,826 | — | — | — | 141,343 | — | 141,343 | |
| Issuance of common stock for stock plans | 19 | 5,983 | — | — | 6,638 | 12,640 | — | 12,640 | |
| Change in redeemable noncontrolling interest | — | (13,751 |) — | — | — | (13,751 |) 3,400 | (10,351 |) |
| Adjust redeemable OP unitholder interests to current fair value | — | 8,683 | — | — | — | 8,683 | — | 8,683 | |
| Purchase of OP units | — | (579 |) — | — | 502 | (77 |) — | (77 |) |
| Grant of restricted stock, net of | 48 | 17,230 | — | — | (7,892 |) 9,386 | — | 9,386 | |

Edgar Filing: VENTAS INC - Form 10-K

forfeitures

| | | | | | | | | | |
|-------------------|----------|--------------|----------|---------------|-------------|-------------|----------|-------------|--|
| Balance at | | | | | | | | | |
| December 31, 2013 | \$74,488 | \$10,078,592 | \$19,659 | \$(1,126,541) | \$(221,917) | \$8,824,281 | \$79,530 | \$8,903,811 | |

See accompanying notes.

VENTAS, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2013, 2012 and 2011

| | 2013 | 2012 | 2011 |
|--|----------------|-------------|-------------|
| | (In thousands) | | |
| Cash flows from operating activities: | | | |
| Net income | \$454,889 | \$361,775 | \$363,261 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | |
| Depreciation and amortization (including amounts in discontinued operations) | 769,881 | 764,775 | 459,704 |
| Amortization of deferred revenue and lease intangibles, net | (15,793) | (17,118) | (12,159) |
| Other non-cash amortization | (16,745) | (39,943) | (13,163) |
| Stock-based compensation | 20,653 | 20,784 | 19,346 |
| Straight-lining of rental income, net | (30,540) | (24,042) | (14,885) |
| Loss on extinguishment of debt, net | 1,048 | 37,640 | 27,604 |
| Gain on real estate dispositions, net (including amounts in discontinued operations) | (3,617) | (80,952) | — |
| Gain on real estate loan investments | (5,056) | (5,230) | (3,255) |
| Gain on sale of marketable securities | (856) | — | (733) |
| Income tax benefit (including amounts in discontinued operations) | (11,828) | (6,286) | (31,137) |
| Loss (income) from unconsolidated entities | 1,748 | (1,509) | 52 |
| Gain on re-measurement of equity interest upon acquisition, net | (1,241) | (16,645) | — |
| Other | 8,407 | 10,414 | 7,405 |
| Changes in operating assets and liabilities: | | | |
| (Increase) decrease in other assets | (690) | 3,756 | 424 |
| Increase (decrease) in accrued interest | 6,806 | 9,969 | (9,150) |
| Decrease (increase) in accounts payable and other liabilities | 17,689 | (24,572) | (20,117) |
| Net cash provided by operating activities | 1,194,755 | 992,816 | 773,197 |
| Cash flows from investing activities: | | | |
| Net investment in real estate property | (1,437,002) | (1,453,065) | (531,605) |
| Purchase of private investment funds | — | (276,419) | — |
| Purchase of noncontrolling interest | (14,331) | (3,934) | (3,319) |
| Investment in loans receivable and other | (37,963) | (452,558) | (628,133) |
| Proceeds from real estate disposals | 35,591 | 149,045 | 20,618 |
| Proceeds from loans receivable | 325,518 | 43,219 | 220,179 |
| Proceeds from sale or maturity of marketable securities | 5,493 | 37,500 | 23,050 |
| Funds held in escrow for future development expenditures | 19,458 | (28,050) | — |
| Development project expenditures | (95,741) | (114,002) | (47,591) |
| Capital expenditures | (81,614) | (69,430) | (50,473) |
| Other | (2,169) | (1,995) | (165) |
| Net cash used in investing activities | (1,282,760) | (2,169,689) | (997,439) |
| Cash flows from financing activities: | | | |
| Net change in borrowings under credit facilities | (164,029) | 84,938 | 537,452 |
| Proceeds from debt | 2,767,546 | 2,710,405 | 1,343,640 |
| Repayment of debt | (1,792,492) | (1,193,023) | (1,388,962) |
| Payment of deferred financing costs | (31,277) | (23,770) | (20,040) |
| Issuance of common stock, net | 141,343 | 342,469 | 299,847 |
| Cash distribution to common stockholders | (802,123) | (728,546) | (521,046) |
| Cash distribution to redeemable OP unitholders | (5,040) | (4,446) | (2,359) |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | |
|---|----------|-----------|----------|---|
| Purchases of redeemable OP units | (659 |) (4,601 |) (185 |) |
| Contributions from noncontrolling interest | 2,395 | 38 | 2 | |
| Distributions to noncontrolling interest | (9,286 |) (5,215 |) (2,556 |) |
| Other | 8,618 | 20,665 | 2,489 | |
| Net cash provided by financing activities | 114,996 | 1,198,914 | 248,282 | |
| Net increase in cash and cash equivalents | 26,991 | 22,041 | 24,040 | |
| Effect of foreign currency translation on cash and cash equivalents | (83 |) 60 | (45 |) |
| Cash and cash equivalents at beginning of period | 67,908 | 45,807 | 21,812 | |
| Cash and cash equivalents at end of period | \$94,816 | \$67,908 | \$45,807 | |

84

VENTAS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued)
For the Years Ended December 31, 2013, 2012 and 2011

| | 2013 (In thousands) | 2012 | 2011 |
|--|------------------------|------------|--------------|
| Supplemental disclosure of cash flow information: | | | |
| Interest paid including swap payments and receipts | \$338,311 | \$329,655 | \$257,175 |
| Supplemental schedule of non-cash activities: | | | |
| Assets and liabilities assumed from acquisitions: | | | |
| Real estate investments | \$223,955 | \$582,694 | \$10,973,093 |
| Utilization of funds held for an Internal Revenue Code Section 1031 exchange | — | (134,003) | — |
| Other assets acquired | 6,635 | 77,730 | 594,176 |
| Debt assumed | 183,848 | 412,825 | 3,651,089 |
| Other liabilities | 29,868 | 70,391 | 952,279 |
| Deferred income tax liability | 5,181 | 4,299 | 43,889 |
| Redeemable OP unitholder interests | — | — | 100,888 |
| Noncontrolling interests | 11,693 | 34,580 | 81,192 |
| Equity issued | — | 4,326 | 6,737,932 |
| Debt transferred on the sale of assets | — | 14,535 | — |
| See accompanying notes. | | | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 1—Description of Business

Ventas, Inc. (together with its subsidiaries, unless otherwise indicated or except where the context otherwise requires, “we,” “us” or “our”), an S&P 500 company, is a real estate investment trust (“REIT”) with a highly diversified portfolio of seniors housing and healthcare properties located throughout the United States and Canada. As of December 31, 2013, we owned nearly 1,500 properties, including seniors housing communities, medical office buildings (“MOBs”), skilled nursing and other facilities, and hospitals, in 46 states, the District of Columbia and two Canadian provinces, and we had three new properties under development. Our company is currently headquartered in Chicago, Illinois.

We primarily acquire and own seniors housing and healthcare properties and lease them to unaffiliated tenants or operate them through independent third-party managers. As of December 31, 2013, we leased a total of 907 properties (excluding MOBs and properties classified as held for sale) to various healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and we engaged independent operators, such as Atria Senior Living, Inc. (“Atria”) and Sunrise Senior Living, LLC (together with its subsidiaries, “Sunrise”), to manage a total of 239 of our seniors housing communities pursuant to long-term management agreements. Our two largest tenants, Brookdale Senior Living Inc. (together with its subsidiaries, “Brookdale Senior Living”) and Kindred Healthcare, Inc. (together with its subsidiaries, “Kindred”) leased from us 145 properties (excluding six properties included in investments in unconsolidated entities) and 142 properties, respectively, as of December 31, 2013.

Through our Lillibridge Healthcare Services, Inc. (“Lillibridge”) subsidiary and our ownership interest in PMB Real Estate Services LLC (“PMBRES”), we also provide MOB management, leasing, marketing, facility development and advisory services to highly rated hospitals and health systems throughout the United States. In addition, from time to time, we make secured and unsecured loans and other investments relating to seniors housing and healthcare operators or properties.

Note 2—Accounting Policies

Principles of Consolidation

The accompanying Consolidated Financial Statements include our accounts and the accounts of our wholly owned subsidiaries and the joint venture entities over which we exercise control. All intercompany transactions and balances have been eliminated in consolidation, and our net earnings are reduced by the portion of net earnings attributable to noncontrolling interests.

U.S. generally accepted accounting principles (“GAAP”) requires us to identify entities for which control is achieved through means other than voting rights and to determine which business enterprise is the primary beneficiary of variable interest entities (“VIEs”). A VIE is broadly defined as an entity with one or more of the following characteristics: (a) the total equity investment at risk is insufficient to finance the entity’s activities without additional subordinated financial support; (b) as a group, the holders of the equity investment at risk lack (i) the ability to make decisions about the entity’s activities through voting or similar rights, (ii) the obligation to absorb the expected losses of the entity, or (iii) the right to receive the expected residual returns of the entity; or (c) the equity investors have voting rights that are not proportional to their economic interests, and substantially all of the entity’s activities either involve, or are conducted on behalf of, an investor that has disproportionately few voting rights. We consolidate our investment in a VIE when we determine that we are its primary beneficiary. We may change our original assessment of a VIE upon subsequent events such as the modification of contractual arrangements that affects the characteristics or adequacy of the entity’s equity investments at risk and the disposition of all or a portion of an interest held by the primary beneficiary.

We identify the primary beneficiary of a VIE as the enterprise that has both: (i) the power to direct the activities of the VIE that most significantly impact the entity’s economic performance; and (ii) the obligation to absorb losses or the right to receive benefits of the VIE that could be significant to the entity. We perform this analysis on an ongoing basis.

As it relates to investments in joint ventures, GAAP may preclude consolidation by the sole general partner in certain circumstances based on the type of rights held by the limited partner(s). We assess limited partners’ rights and their

impact on the presumption of control of the limited partnership by the sole general partner when an investor becomes the sole general partner, and we reassess if there is a change to the terms or in the exercisability of the rights of the limited partners, the sole general partner increases or decreases its ownership of limited partnership interests, or there is an increase or decrease in the

86

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

number of outstanding limited partnership interests. We also apply this guidance to managing member interests in limited liability companies.

Investments in Unconsolidated Entities

We report investments in unconsolidated entities over whose operating and financial policies we have the ability to exercise significant influence under the equity method of accounting. Under this method of accounting, our share of the investee's earnings or losses is included in our Consolidated Statements of Income.

We base the initial carrying value of investments in unconsolidated entities on the fair value of the assets at the time we acquired the joint venture interest. We estimate fair values for our equity method investments based on discounted cash flow models that include all estimated cash inflows and outflows over a specified holding period and, where applicable, any estimated debt premiums or discounts. The capitalization rates, discount rates and credit spreads we use in these models are based upon assumptions that we believe to be within a reasonable range of current market rates for the respective investments.

We generally amortize any difference between our cost basis and the basis reflected at the joint venture level over the lives of the related assets and liabilities and include that amortization in our share of income or loss from unconsolidated entities. For earnings of equity method investments with pro rata distribution allocations, net income or loss is allocated between the partners in the joint venture based on their respective stated ownership percentages. In other instances, net income or loss is allocated between the partners in the joint venture based on the hypothetical liquidation at book value method (the "HLBV method"). Under the HLBV method, net income or loss is allocated between the partners based on the difference between each partner's claim on the net assets of the joint venture at the end and beginning of the period, after taking into account contributions and distributions. Each partner's share of the net assets of the joint venture is calculated as the amount that the partner would receive if the joint venture were to liquidate all of its assets at net book value and distribute the resulting cash to creditors and partners in accordance with their respective priorities. Under this method, in any given period, we could record more or less income than the joint venture has generated, than actual cash distributions received or than the amount we may receive in the event of an actual liquidation.

Redeemable OP Unitholder and Noncontrolling Interests

We own a majority interest in NHP/PMB L.P. ("NHP/PMB"), a limited partnership formed in 2008 to acquire properties from entities affiliated with Pacific Medical Buildings LLC. We consolidate NHP/PMB, as our wholly owned subsidiary is the general partner and exercises control of the partnership. As of December 31, 2013, third party investors owned 2,451,878 Class A limited partnership units in NHP/PMB ("OP Units"), which represented 28.1% of the total units then outstanding, and we owned 6,287,831 Class B limited partnership units in NHP/PMB, representing the remaining 71.9%. At any time following the first anniversary of the date of their issuance, the OP Units may be redeemed at the election of the holder for cash or, at our option, 0.7866 shares of our common stock per unit, subject to adjustment in certain circumstances. We are party by assumption to a registration rights agreement with the holders of the OP Units that requires us, subject to the terms and conditions set forth therein, to file and maintain a registration statement relating to the issuance of shares of our common stock upon redemption of OP Units.

As redemption rights are outside of our control, the redeemable OP unitholder interests are classified outside of permanent equity on our Consolidated Balance Sheets. We reflect the redeemable OP unitholder interests at the greater of cost or fair value. As of December 31, 2013 and 2012, the fair value of the redeemable OP unitholder interests was \$111.6 million and \$114.9 million, respectively. We recognize changes in fair value through capital in excess of par value, net of cash distributions paid and purchases by us of any OP Units. Our diluted earnings per share ("EPS") includes the effect of any potential shares outstanding from redemption of the OP Units.

Certain noncontrolling interests of other consolidated joint ventures were also classified as redeemable at December 31, 2013 and 2012. Accordingly, we record the carrying amount of these noncontrolling interests at the greater of their initial carrying amount (increased or decreased for the noncontrolling interest's share of net income or loss and distributions) or the redemption value. With respect to these joint ventures, our joint venture partner has certain redemption rights that are outside our control and the redeemable noncontrolling interests are classified outside of permanent equity on our Consolidated Balance Sheets. We recognize changes in carrying value of redeemable

noncontrolling interests through capital in excess of par value.

Noncontrolling Interests

Other than redeemable noncontrolling interests described above, we present the portion of any equity that we do not own in entities that we control (and thus consolidate) as noncontrolling interests and classify such interests as a component of consolidated equity, separate from total Ventas stockholders' equity, on our Consolidated Balance Sheets. For earnings of consolidated joint ventures with pro rata distribution allocations, net income or loss is allocated between the partners in the

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

joint venture based on their respective stated ownership percentages. In other instances, net income or loss is allocated between the partners in the joint venture based on the HLBV method. We account for purchases or sales of equity interests that do not result in a change of control as equity transactions, through capital in excess of par value. In addition, we include net income attributable to the noncontrolling interests in net income in our Consolidated Statements of Income.

Accounting Estimates

The preparation of financial statements in accordance with GAAP requires us to make estimates and assumptions regarding future events that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Business Combinations

We account for acquisitions using the acquisition method and allocate the cost of the businesses acquired among tangible and recognized intangible assets and liabilities based upon their estimated fair values as of the acquisition date. Recognized intangibles primarily include the value of in-place leases, acquired lease contracts, tenant and customer relationships, trade names/trademarks and goodwill. We do not amortize goodwill, which represents the excess of the purchase price paid over the fair value of the net assets of the acquired business and is included in other assets on our Consolidated Balance Sheets.

We estimate the fair value of buildings acquired on an as-if-vacant basis and depreciate the building value over the estimated remaining life of the building, not to exceed 35 years. We determine the allocated value of other fixed assets, such as site improvements and furniture, fixtures and equipment, based upon the replacement cost and depreciate such value over the assets' estimated remaining useful lives as determined at the applicable acquisition date. We determine the value of land either by considering the sales prices of similar properties in recent transactions or based on internal analyses of recently acquired and existing comparable properties within our portfolio. We generally determine the value of construction in progress based upon the replacement cost. However, for certain acquired properties that are part of a ground-up development, we determine fair value by using the same valuation approach as for all other properties and deducting the estimated cost to complete the development. During the remaining construction period, we capitalize interest expense until the development has reached substantial completion. Construction in progress, including capitalized interest, is not depreciated until the development has reached substantial completion.

The fair value of acquired lease-related intangibles, if any, reflects: (i) the estimated value of any above and/or below market leases, determined by discounting the difference between the estimated market rent and in-place lease rent; and (ii) the estimated value of in-place leases related to the cost to obtain tenants, including leasing commissions, and an estimated value of the absorption period to reflect the value of the rent and recovery costs foregone during a reasonable lease-up period as if the acquired space was vacant. We amortize any acquired lease-related intangibles to revenue or amortization expense over the remaining life of the associated lease plus any assumed bargain renewal periods. If a lease is terminated prior to its stated expiration or not renewed upon expiration, we recognize all unamortized amounts of lease-related intangibles associated with that lease in operations at that time.

We estimate the fair value of purchase option intangible assets and liabilities by discounting the difference between the applicable property's acquisition date fair value and an estimate of its future option price. We do not amortize the resulting intangible asset or liability over the term of the lease, but rather adjust the recognized value of the asset or liability upon sale. Net real estate property for which we have recorded a tenant purchase option intangible liability (excluding properties classified as held for sale) was \$386.4 million and \$432.5 million at December 31, 2013 and 2012, respectively.

We estimate the fair value of tenant or other customer relationships acquired, if any, by considering the nature and extent of existing business relationships with the tenant or customer, growth prospects for developing new business with the tenant or customer, the tenant's credit quality, expectations of lease renewals with the tenant, and the potential for significant, additional future leasing arrangements with the tenant, and we amortize that value over the expected life of the associated arrangements or leases, including the remaining terms of the related leases and any expected

renewal periods. We estimate the fair value of trade names and trademarks using a royalty rate methodology and amortize that value over the estimated useful life of the trade name or trademark.

In connection with a business combination, we may assume rights and obligations under certain lease agreements pursuant to which we become the lessee of a given property. We assume the lease classification previously determined by the prior lessee absent a modification in the assumed lease agreement. We assess assumed operating leases, including ground leases, to determine whether the lease terms are favorable or unfavorable to us given current market conditions on the acquisition date. To the extent the lease terms are favorable or unfavorable relative to market conditions on the acquisition date, we recognize an intangible asset or liability at fair value and amortize that asset or liability to interest or rental expense in our

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Consolidated Statements of Income over the applicable lease term. We include all lease-related intangible assets and liabilities within acquired lease intangibles and accounts payable and other liabilities, respectively, on our Consolidated Balance Sheets.

We determine the fair value of loans receivable acquired in connection with a business combination by discounting the estimated future cash flows using current interest rates at which similar loans on the same terms and having the same maturities would be made to borrowers with similar credit ratings. The estimated future cash flows already reflect our judgment regarding the uncertainty of those cash flows, so we do not establish a valuation allowance at the acquisition date. We recognize the difference between the acquisition date fair value and the total expected cash flows as interest income using an effective interest method over the life of the applicable loan. Subsequent to the acquisition date, we evaluate changes regarding the uncertainty of future cash flows and the need for a valuation allowance.

We estimate the fair value of noncontrolling interests assumed using assumptions that are consistent with those used in valuing all of the underlying assets and liabilities.

We calculate the fair value of long-term debt by discounting the remaining contractual cash flows on each instrument at the current market rate for those borrowings, which we approximate based on the rate at which we would expect to incur a replacement instrument on the date of acquisition, and recognize any fair value adjustments related to long-term debt as effective yield adjustments over the remaining term of the instrument.

Impairment of Long-Lived and Intangible Assets

We periodically evaluate our long-lived assets, primarily consisting of investments in real estate, for impairment indicators. If indicators of impairment are present, we evaluate the carrying value of the related real estate investments in relation to the future undiscounted cash flows of the underlying operations. In performing this evaluation, we consider market conditions and our current intentions with respect to holding or disposing of the asset. We adjust the net book value of leased properties and other long-lived assets to fair value if the sum of the expected future undiscounted cash flows, including sales proceeds, is less than book value. We recognize an impairment loss at the time we make any such determination. We recorded real estate impairment charges of \$51.5 million, \$35.6 million, and \$0 for the years ended December 31, 2013, 2012 and 2011, respectively, primarily related to our triple-net leased properties reportable business segment. These charges are recorded primarily as a component of depreciation and amortization in both continuing and discontinued operations in our Consolidated Statements of Income.

If impairment indicators arise with respect to intangible assets with finite useful lives, we evaluate impairment by comparing the carrying amount of the asset to the estimated future undiscounted net cash flows expected to be generated by the asset. If estimated future undiscounted net cash flows are less than the carrying amount of the asset, then we estimate the fair value of the asset and compare the estimated fair value to the intangible asset's carrying value. We recognize any shortfall from carrying value as an impairment loss in the current period.

We evaluate our investments in unconsolidated entities for impairment at least annually, and whenever events or changes in circumstances indicate that the carrying value of our investment may exceed its fair value. If we determine that a decline in the fair value of our investment in an unconsolidated entity is other-than-temporary, and if such reduced fair value is below the carrying value, we record an impairment. The determination of the fair value of investments in unconsolidated entities involves significant judgment. Our estimates consider all available evidence, including, as appropriate, the present value of the expected future cash flows discounted at market rates, general economic conditions and trends and other relevant factors.

We test goodwill for impairment at least annually, and more frequently if indicators arise. We first assess qualitative factors to determine the likelihood that the fair value of a reporting unit is less than its carrying amount. Qualitative factors we assess include current macroeconomic conditions, state of the equity and capital markets and our overall financial and operating performance. If we determine it is more likely than not that the fair value of a reporting unit is less than its carrying amount, then we proceed with the two-step approach to evaluating impairment. First, we estimate the fair value of the reporting unit and compare it to the reporting unit's carrying value. If the carrying value exceeds fair value, we proceed with the second step, which requires us to assign the fair value of a reporting unit to all the assets and liabilities of the reporting unit as if it had been acquired in a business combination at the date of the impairment test. The excess fair value of the reporting unit over the amounts assigned to the assets and liabilities is the

implied value of goodwill and is used to determine the amount of impairment. We recognize an impairment loss to the extent the carrying value of goodwill exceeds the implied value in the current period.

Estimates of fair value used in our evaluation of goodwill, investments in real estate, investments in unconsolidated entities and intangible assets are based upon discounted future cash flow projections or other acceptable valuation techniques, which are based, in turn, upon level three inputs, such as revenue and expense growth rates, capitalization rates, discount rates or other available market data. Our ability to accurately predict future operating results and cash flows and to estimate and

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

allocate fair values impacts the timing and recognition of impairments. While we believe our assumptions are reasonable, changes in these assumptions may have a material impact on our financial results.

Assets Held for Sale and Discontinued Operations

We sell properties from time to time for various reasons, including favorable market conditions or the exercise of purchase options by tenants. We classify certain long-lived assets as held for sale once the criteria, as defined by GAAP, has been met. Long-lived assets to be disposed of are reported at the lower of their carrying amount or fair value minus cost to sell and are no longer depreciated. Discontinued operations is defined as a component of an entity that has either been disposed of or is deemed to be held for sale if both the operations and cash flows of the component have been or will be eliminated from ongoing operations as a result of the disposition and the entity will not have any significant continuing involvement in the operations of the component after the disposition. The results of operations and any gain or loss on assets sold or classified as held for sale are reflected in our Consolidated Statements of Income as discontinued operations for all periods presented. We allocate estimated interest expense to discontinued operations based on property values and our weighted average interest rate or the property's actual mortgage interest.

Loans Receivable

We record loans receivable, other than those acquired in connection with a business combination, on our Consolidated Balance Sheets (either in secured loans receivable and investments, net or other assets, in the case of unsecured loans receivable) at the unpaid principal balance, net of any deferred origination fees, purchase discounts or premiums and valuation allowances. We amortize net deferred origination fees, which are comprised of loan fees collected from the borrower net of certain direct costs, and purchase discounts or premiums over the contractual life of the loan using the effective interest method and immediately recognize in income any unamortized balances if the loan is repaid before its contractual maturity.

We regularly evaluate the collectibility of loans receivable based on factors such as corporate and facility-level financial and operational reports, compliance with financial covenants set forth in the applicable loan agreement, the financial strength of the borrower and any guarantor, the payment history of the borrower and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to collect all amounts due under the terms of the applicable loan agreement, we provide a reserve against the portion of the receivable that we estimate may not be collected.

Cash Equivalents

Cash equivalents consist of highly liquid investments with a maturity date of three months or less when purchased. These investments are stated at cost, which approximates fair value.

Escrow Deposits and Restricted Cash

Escrow deposits consist of amounts held by us or our lenders to provide for future real estate tax and insurance expenditures and tenant improvements related to our properties and operations. Restricted cash represents amounts paid to us for security deposits and other similar purposes.

Deferred Financing Costs

We amortize deferred financing costs as a component of interest expense over the terms of the related borrowings using a method that approximates a level yield. Deferred financing costs, net of accumulated amortization, were approximately \$62.2 million and \$42.6 million at December 31, 2013 and 2012, respectively. Amortized costs of approximately \$13.5 million, \$10.5 million and \$17.8 million were included in interest expense for the years ended December 31, 2013, 2012 and 2011, respectively.

Marketable Debt and Equity Securities

We record marketable debt and equity securities as available-for-sale and classify them as a component of other assets on our Consolidated Balance Sheets. Our interest in a government-sponsored pooled loan investment is classified as secured loans receivable and investments, net on our Consolidated Balance Sheets. We record these securities at fair value and include unrealized gains and losses recorded in stockholders' equity as a component of accumulated other comprehensive income on our Consolidated Balance Sheets. We report interest income, including discount or premium amortization, on marketable debt securities and gains or losses on securities sold, which are based on the

specific identification method, in income from loans and investments in our Consolidated Statements of Income.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Derivative Instruments

We recognize all derivative instruments in other assets or accounts payable and other liabilities on our Consolidated Balance Sheets at fair value as of the reporting date. We recognize changes in the fair value of derivative instruments in other expenses in our Consolidated Statements of Income or accumulated other comprehensive income on our Consolidated Balance Sheets, depending on the intended use of the derivative and our designation of the instrument. We do not use our derivative financial instruments, including interest rate caps and interest rate swaps, for trading or speculative purposes. Our interest rate caps were designated as having a hedging relationship with the underlying securities and therefore meet the criteria for hedge accounting under GAAP. Accordingly, our interest rate caps are recorded on our Consolidated Balance Sheets at fair value, and we recognize changes in the fair value of these instruments in accumulated other comprehensive income on our Consolidated Balance Sheets. Our interest rate swaps (excluding the interest rate swap contract of an unconsolidated joint venture described below) were not designated as having a hedging relationship with the underlying securities and therefore do not meet the criteria for hedge accounting under GAAP. Accordingly, our interest rate swaps are recorded on our Consolidated Balance Sheets at fair value, and we recognize changes in the fair value of these instruments in current earnings (in other expenses) in our Consolidated Statements of Income. One of our unconsolidated joint ventures is party to an interest rate swap contract that was designated as effectively hedging the variability of expected cash flows related to variable rate debt secured by a portion of its real estate portfolio. We recognize our proportionate share of the change in fair value of this swap in accumulated other comprehensive income on our Consolidated Balance Sheets.

Fair Values of Financial Instruments

Fair value is a market-based measurement, not an entity-specific measurement, and we determine fair value based on the assumptions that we expect market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, GAAP establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within levels one and two of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within level three of the hierarchy).

Level one inputs utilize unadjusted quoted prices for identical assets or liabilities in active markets that we have the ability to access. Level two inputs are inputs other than quoted prices included in level one that are directly or indirectly observable for the asset or liability. Level two inputs may include quoted prices for similar assets and liabilities in active markets, as well as other inputs for the asset or liability, such as interest rates, foreign exchange rates and yield curves, that are observable at commonly quoted intervals. Level three inputs are unobservable inputs for the asset or liability, which typically are based on our own assumptions, as there is little, if any, related market activity. If the determination of the fair value measurement is based on inputs from different levels of the hierarchy, the level within which the entire fair value measurement falls is the lowest level input that is significant to the fair value measurement in its entirety. If the volume and level of market activity for an asset or liability has decreased significantly relative to the normal market activity for such asset or liability (or similar assets or liabilities), then transactions or quoted prices may not accurately reflect fair value. In addition, if there is evidence that a transaction for an asset or liability is not orderly, little, if any, weight is placed on that transaction price as an indicator of fair value. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

We use the following methods and assumptions in estimating the fair value of our financial instruments.

- Cash and cash equivalents - The carrying amount of unrestricted cash and cash equivalents reported on our Consolidated Balance Sheets approximates fair value due to the short maturity of these instruments.

- Loans receivable - We estimate the fair value of loans receivable using level two and level three inputs: we discount future cash flows using current interest rates at which similar loans on the same terms and having the same maturities would be made to borrowers with similar credit ratings. Additionally, we determine the valuation allowance for losses, if any, on loans receivable using level three inputs.

Marketable debt securities - Whenever possible, we estimate the fair value of marketable debt securities using level two inputs: we observe quoted prices for similar assets or liabilities in active markets that we have the ability to access. In other cases, we estimate the fair value of marketable debt securities using level three inputs: we consider credit spreads, underlying asset performance and credit quality, default rates and any other applicable criteria.

Derivative instruments - With the assistance of a third party, we estimate the fair value of derivative instruments, including interest rate caps and interest rate swaps, using level two inputs: for interest rate caps, we observe

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

forward yield curves and other relevant information; for interest rate swaps, we observe alternative financing rates derived from market-based financing rates, forward yield curves and discount rates.

Senior notes payable and other debt - We estimate the fair value of senior notes payable and other debt using level two inputs: we discount the future cash flows using current interest rates at which we could obtain similar borrowings.

Redeemable OP unitholder interests - We estimate the fair value of our redeemable OP unitholder interests using level two inputs: we base fair value on the closing price of our common stock, as units may be redeemed at the election of the holder for cash or, at our option, 0.7866 shares of our common stock per unit, subject to adjustment in certain circumstances.

Revenue Recognition

Triple-Net Leased Properties and MOB Operations

Certain of our triple-net leases and most of our MOB leases provide for periodic and determinable increases in base rent. We recognize base rental revenues under these leases on a straight-line basis over the applicable lease term when collectability is reasonably assured. Recognizing rental income on a straight-line basis generally results in recognized revenues during the first half of a lease term exceeding the cash amounts contractually due from our tenants, creating a straight-line rent receivable that is included in other assets on our Consolidated Balance Sheets. At December 31, 2013 and 2012, this cumulative excess totaled \$150.8 million (net of allowances of \$101.4 million) and \$120.3 million (net of allowances of \$59.7 million), respectively.

Our four original master lease agreements with Kindred (the “Kindred Master Leases”) and certain of our other leases provide for periodic increases in base rent only if certain revenue parameters or other substantive contingencies are met. We recognize the increased rental revenue under these leases as the related parameters or contingencies are met, rather than on a straight-line basis over the applicable lease term.

Senior Living Operations

We recognize resident fees and services, other than move-in fees, monthly as services are provided. We recognize move-in fees on a straight-line basis over the average resident stay. Our lease agreements with residents generally have a term of 12 to 18 months and are cancelable by the resident upon 30 days’ notice.

Other

We recognize interest income from loans and investments, including discounts and premiums, using the effective interest method when collectability is reasonably assured. We apply the effective interest method on a loan-by-loan basis and recognize discounts and premiums as yield adjustments over the related loan term. We recognize interest income on an impaired loan to the extent our estimate of the fair value of the collateral is sufficient to support the balance of the loan, other receivables and all related accrued interest. When the balance of the loan, other receivables and all related accrued interest is equal to our estimate of the fair value of the collateral, we recognize interest income on a cash basis. We provide a reserve against an impaired loan to the extent our total investment in the loan exceeds our estimate of the fair value of the loan collateral.

We recognize income from rent, lease termination fees, development services, management advisory services, and all other income when all of the following criteria are met in accordance with Securities and Exchange Commission (“SEC”) Staff Accounting Bulletin 104: (i) the applicable agreement has been fully executed and delivered; (ii) services have been rendered; (iii) the amount is fixed or determinable; and (iv) collectability is reasonably assured.

Allowances

We assess the collectability of our rent receivables, including straight-line rent receivables, and we defer recognition of revenue if collectability is not reasonably assured. We base our assessment of the collectability of rent receivables (other than straight-line rent receivables) on several factors, including, among other things, payment history, the financial strength of the tenant and any guarantors, the value of the underlying collateral, if any, and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to recover the full value of the receivable, we provide a reserve against the portion of the receivable that we estimate may not be recovered. We base our assessment of the collectability of straight-line rent receivables on several factors, including, among other things, the financial strength of the tenant and any guarantors, the historical operations and operating trends of the property, the historical payment pattern of the tenant, and the type of property. If our evaluation of these factors

indicates it is probable that we will be unable to collect the rent payments due in the future, we defer recognition of the straight-line rental revenue and, in certain circumstances, provide a reserve against the previously recognized straight-line rent receivable asset for the portion, up to its full value, that we estimate may not

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

be recovered. If we change our assumptions or estimates regarding the collectibility of future rent payments required by a lease, we may adjust our reserve to increase or reduce the rental revenue recognized and/or to increase or reduce the reserve against the previously recognized straight-line rent receivable asset.

Stock-Based Compensation

We recognize share-based payments to employees and directors, including grants of stock options, in our Consolidated Statements of Income generally on a straight-line basis over the requisite service period based on the fair value of the award.

Gain on Sale of Assets

We recognize sales of assets only upon the closing of the transaction with the purchaser. We record payments received from purchasers prior to closing as deposits and classify them as other assets on our Consolidated Balance Sheets. We recognize gains on assets sold using the full accrual method upon closing if the collectibility of the sales price is reasonably assured, we are not obligated to perform any significant activities after the sale to earn the profit, we have received adequate initial investment from the purchaser, and other profit recognition criteria have been satisfied. We may defer recognition of gains in whole or in part until: (i) the profit is determinable, meaning that the collectibility of the sales price is reasonably assured or the amount that will not be collectible can be estimated; and (ii) the earnings process is virtually complete, meaning that we are not obliged to perform any significant activities after the sale to earn the profit.

Federal Income Tax

We have elected to be treated as a REIT under the applicable provisions of the Internal Revenue Code of 1986, as amended (the "Code"), for every year beginning with the year ended December 31, 1999. Accordingly, we generally are not subject to federal income tax on net income that we distribute to our stockholders, provided that we continue to qualify as a REIT. However, with respect to certain of our subsidiaries that have elected to be treated as "taxable REIT subsidiaries," we record income tax expense or benefit, as those entities are subject to federal income tax similar to regular corporations.

We account for deferred income taxes using the asset and liability method and recognize deferred tax assets and liabilities for the expected future tax consequences of events that have been included in our financial statements or tax returns. Under this method, we determine deferred tax assets and liabilities based on the differences between the financial reporting and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. Any increase or decrease in the deferred tax liability that results from a change in circumstances, and that causes us to change our judgment about expected future tax consequences of events, is included in the tax provision when such changes occur. Deferred income taxes also reflect the impact of operating loss and tax credit carryforwards. A valuation allowance is provided if we believe it is more likely than not that all or some portion of the deferred tax asset will not be realized. Any increase or decrease in the valuation allowance that results from a change in circumstances, and that causes us to change our judgment about the realizability of the related deferred tax asset, is included in the tax provision when such changes occur.

Foreign Currency

Certain of our subsidiaries' functional currencies are the local currencies of their respective foreign jurisdictions. We translate the results of operations of our foreign subsidiaries into U.S. dollars using average rates of exchange in effect during the period, and we translate balance sheet accounts using exchange rates in effect at the end of the period. We record resulting currency translation adjustments in accumulated other comprehensive income, a component of stockholders' equity, on our Consolidated Balance Sheets, and we record foreign currency transaction gains and losses in our Consolidated Statements of Income.

Segment Reporting

As of December 31, 2013, we operated through three reportable business segments: triple-net leased properties; senior living operations; and MOB operations. In our triple-net leased properties segment, we acquire and own seniors housing and healthcare properties throughout the United States and lease those properties to healthcare operating companies under "triple-net" or "absolute-net" leases that obligate the tenants to pay all property-related expenses. In our senior living operations segment, we invest in seniors housing communities throughout the United States and Canada

and engage independent operators, such as Atria and Sunrise, to manage those communities. In our MOB operations segment, we primarily acquire, own, develop, lease, and manage MOBs. See “Note 20—Segment Information.”

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Operating Leases

We account for payments made pursuant to operating leases in our Consolidated Statements of Income based on actual rent paid, plus or minus a straight-line rent adjustment for leases that provide for periodic and determinable increases in base rent.

Recently Issued or Adopted Accounting Standards

In January 2013, the FASB issued Accounting Standards Update 2013-02, Reporting of Amounts Reclassified Out of Accumulated Comprehensive Income (“ASU 2013-02”), which requires an entity to report the effect of significant reclassifications out of accumulated other comprehensive income on the respective line items in net income if GAAP requires the amount being reclassified to be reclassified in its entirety to net income. For other amounts that are not required under GAAP to be reclassified in their entirety to net income within the same reporting period, an entity is required to cross-reference other disclosures that provide additional detail about the reclassified amounts. Our adoption of ASU 2013-02 on January 1, 2013 did not have a significant impact on our consolidated financial statements or disclosures.

Reclassifications

Certain prior year amounts have been reclassified to conform to the current year presentation.

Note 3—Concentration of Credit Risk

As of December 31, 2013, Atria, Sunrise, Brookdale Senior Living and Kindred managed or operated approximately 19.9%, 13.9%, 9.7% and 3.2%, respectively, of our real estate investments based on gross book value (excluding properties classified as held for sale as of December 31, 2013). Seniors housing communities constituted approximately 64.2% of our real estate investments based on gross book value (excluding properties classified as held for sale), while MOBs, skilled nursing and other facilities, and hospitals collectively comprised the remaining 35.8%. Our properties were located in 46 states, the District of Columbia and two Canadian provinces as of December 31, 2013, with properties in only one state (California) accounting for more than 10% of our total revenues and total net operating income (“NOI,” which is defined as total revenues, excluding interest and other income, less property-level operating expenses and medical office building services costs) (in each case excluding amounts in discontinued operations) for the years ended December 31, 2013, 2012 and 2011, respectively.

Triple-Net Leased Properties

For the years ended December 31, 2013, 2012 and 2011, approximately 5.6%, 6.3% and 7.7%, respectively, of our total revenues and 9.2%, 10.5% and 12.5%, respectively, of our total NOI (in each case excluding amounts in discontinued operations) were derived from our lease agreements with Brookdale Senior Living. For the same periods, approximately 8.1%, 10.3% and 14.3%, respectively, of our total revenues and 13.4%, 17.1% and 23.4%, respectively, of our total NOI (in each case excluding amounts in discontinued operations) were derived from our lease agreements with Kindred. Each of our leases with Brookdale Senior Living and the Kindred Master Leases is a triple-net lease that obligates the tenant to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and to comply with the terms of the mortgage financing documents, if any, affecting the properties. In addition, each of these leases has guaranty and cross-default provisions tied to other leases with the same tenant or its affiliates, as well as bundled lease renewals.

The properties we lease to Brookdale Senior Living and Kindred accounted for a significant portion of our triple-net leased properties segment revenues and NOI and had a meaningful impact on our total revenues and NOI for the year ended December 31, 2013. If either Brookdale Senior Living or Kindred becomes unable or unwilling to satisfy its obligations to us or to renew its leases with us upon expiration of the terms thereof, our financial condition and results of operations could decline and our ability to service our indebtedness and to make distributions to our stockholders could be limited. We cannot assure you that Brookdale Senior Living and Kindred will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure, inability or unwillingness by Brookdale Senior Living or Kindred to do so could have a material adverse effect on our business, financial condition, results of operations and liquidity, our ability to service our indebtedness and other obligations and our ability to make distributions to our stockholders, as required for us to continue to qualify as a REIT (a “Material Adverse Effect”). We also cannot assure you that Brookdale Senior Living and Kindred will elect to renew

their respective leases with us upon expiration of the leases or that we will be able to reposition any non-renewed properties on a timely basis or on the same or better economic terms, if at all.

In September 2013, we entered into favorable agreements with Kindred to extend the leases with respect to 48 of the 108 licensed healthcare assets whose current lease term was originally scheduled to expire on April 30, 2015 (the “2015 Renewal Assets”). The 48 re-leased properties consist of 26 skilled nursing facilities and 22 long-term acute care hospitals. New annual rent, commencing October 1, 2014, will be \$95.9 million, an increase of \$15 million over then current annual base rent. On

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

October 1, 2013, Kindred also paid us \$20 million, which will be amortized over the new lease terms.

We have launched a comprehensive project to re-lease to qualified healthcare operators or otherwise reposition the remaining 60 skilled nursing facilities included in the 2015 Renewal Assets (the “Marketed Assets”). As part of our agreements, we and Kindred agreed to accelerate the expiration of the lease term for the Marketed Assets to September 30, 2014. Kindred is required to continue to perform all of its obligations, including without limitation, payment of all rental amounts, under the applicable Kindred Master Lease for the Marketed Assets until expiration of the current lease term. Subject to the terms of our agreements, we have the flexibility to transition the Marketed Assets either before or after the September 30, 2014 lease expiration date. Moreover, we own or have the rights to all licenses and CONs at the properties, and Kindred has extensive and detailed obligations to cooperate and ensure an orderly transition of the properties to another operator.

The following table sets forth the future contracted minimum rentals, excluding contingent rent escalations, but including straight-line rent adjustments where applicable, for all of our triple-net and MOB leases as of December 31, 2013 (excluding properties included in investments in unconsolidated entities and properties classified as held for sale as of December 31, 2013):

| | Brookdale Senior Living (In thousands) | Kindred | Other | Total |
|------------|---|-------------|-------------|--------------|
| 2014 | \$153,861 | \$208,883 | \$870,991 | \$1,233,735 |
| 2015 | 137,037 | 176,484 | 845,247 | 1,158,768 |
| 2016 | 135,267 | 178,383 | 795,119 | 1,108,769 |
| 2017 | 135,267 | 180,331 | 734,990 | 1,050,588 |
| 2018 | 135,267 | 146,025 | 697,882 | 979,174 |
| Thereafter | 164,725 | 616,588 | 4,371,185 | 5,152,498 |
| Total | \$861,424 | \$1,506,694 | \$8,315,414 | \$10,683,532 |

Senior Living Operations

As of December 31, 2013, Atria and Sunrise, collectively, provided comprehensive property management and accounting services with respect to 237 of our seniors housing communities, for which we pay annual management fees pursuant to long-term management agreements.

As managers, Atria and Sunrise do not lease our properties, and, therefore, we are not directly exposed to their credit risk in the same manner or to the same extent as our triple-net tenants. However, we rely on our managers’ personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on our managers to set appropriate resident fees and otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. Although we have various rights as the property owner under our management agreements, including various rights to terminate and exercise remedies under the agreements as provided therein, Atria’s or Sunrise’s failure, inability or unwillingness to satisfy its respective obligations under those agreements, to efficiently and effectively manage our properties or to provide timely and accurate accounting information with respect thereto could have a Material Adverse Effect on us. In addition, significant changes in Atria’s or Sunrise’s senior management or equity ownership or any adverse developments in their businesses and affairs or financial condition could have a Material Adverse Effect on us.

Our 34% ownership interest in Atria entitles us to certain rights and minority protections, as well as the right to appoint two directors to the Atria board of directors.

Brookdale Senior Living, Kindred, Atria and Sunrise Information

Each of Brookdale Senior Living and Kindred is subject to the reporting requirements of the SEC and is required to file with the SEC annual reports containing audited financial information and quarterly reports containing unaudited financial information. The information related to Brookdale Senior Living and Kindred contained or referred to in this Annual Report on Form 10-K has been derived from SEC filings made by Brookdale Senior Living or Kindred, as the

case may be, or other publicly available information, or was provided to us by Brookdale Senior Living or Kindred, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy. We are providing this data for informational purposes only, and you are encouraged to obtain Brookdale Senior Living's and Kindred's publicly available filings, which can be found at the SEC's website at www.sec.gov.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Neither Atria nor Sunrise is currently subject to the reporting requirements of the SEC. The information related to Atria and Sunrise contained or referred to in this Annual Report on Form 10-K has been derived from publicly available information or was provided to us by Atria or Sunrise, as the case may be, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy.

Note 4—Acquisitions of Real Estate Property

The following summarizes our acquisition and development activity in 2013, 2012 and 2011. We make acquisitions and investments in seniors housing and healthcare properties primarily to achieve an expected yield on investment, to grow and diversify our portfolio and revenue base, and to reduce our dependence on any single tenant, operator or manager, geographic location, asset type, business model or revenue source.

2013 Acquisitions

Triple-Net Leased Properties

During the year ended December 31, 2013, we acquired 27 seniors housing communities (including one property acquired through a joint venture) for approximately \$860 million. Aggregate revenues and NOI attributable to the acquired triple-net leased properties were \$21.3 million for the year ended December 31, 2013.

Senior Living Operations

During the year ended December 31, 2013, we acquired 24 seniors housing communities for approximately \$770 million. We were previously the tenant under a capital lease with respect to eight of the acquired properties (see “Note 10—Borrowing Arrangements”), and management of all of the acquired properties was transitioned to Atria at the time of closing. Aggregate revenues and NOI attributable to these seniors housing operating communities (excluding the eight capital lease assets) were \$38.3 million and \$15.4 million for the year ended December 31, 2013.

MOB Operations

During the year ended December 31, 2013, we acquired 11 MOBs (including two MOBs previously owned through a joint venture that we account for as an equity method investment; see “Note 7—Investments in Unconsolidated Entities”) for approximately \$150 million. Aggregate revenues and NOI attributable to the acquired MOBs were \$10.7 million and \$6.8 million for the year ended December 31, 2013.

Completed Developments

During the year ended December 31, 2013, we completed the development of two seniors housing communities, one MOB, and one hospital. These completed developments represent \$65.5 million of net real estate property on our Consolidated Balance Sheets as of December 31, 2013.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Estimated Fair Value

We are accounting for our 2013 acquisitions under the acquisition method in accordance with ASC Topic 805, Business Combinations (“ASC 805”), and have completed our initial accounting, which is subject to further adjustment. We accounted for the acquisition of the eight seniors housing communities that we previously leased pursuant to a capital lease in accordance with ASC Topic 840, Leases. The following table summarizes the acquisition date fair values of the assets acquired and liabilities assumed, which we determined using level two and level three inputs:

| | Triple-Net Leased Properties (In thousands) | Senior Living Operations (1) | MOB Operations | Total |
|---------------------------------|---|---------------------------------|----------------|-------------|
| Land and improvements | \$51,419 | \$45,566 | \$3,923 | \$100,908 |
| Buildings and improvements | 803,227 | 579,577 | 138,792 | 1,521,596 |
| Acquired lease intangibles | 8,945 | 16,920 | 10,362 | 36,227 |
| Other assets | 3,285 | 2,607 | 2,453 | 8,345 |
| Total assets acquired | 866,876 | 644,670 | 155,530 | 1,667,076 |
| Notes payable and other debt | 36,300 | 5,136 | — | 41,436 |
| Other liabilities | 11,423 | 12,285 | 6,510 | 30,218 |
| Total liabilities assumed | 47,723 | 17,421 | 6,510 | 71,654 |
| Noncontrolling interest assumed | 10,113 | — | 1,672 | 11,785 |
| Net assets acquired | 809,040 | 627,249 | 147,348 | 1,583,637 |
| Cash acquired | 753 | — | 1,397 | 2,150 |
| Total cash used | \$808,287 | \$627,249 | \$145,951 | \$1,581,487 |

(1) Includes settlement of a \$142.2 million capital lease obligation related to eight seniors housing communities.

Transaction Costs

As of December 31, 2013, we had incurred a total of \$12.8 million of acquisition-related costs related to our 2013 acquisitions, all of which were expensed as incurred and included in merger-related expenses and deal costs in our Consolidated Statements of Income for the applicable periods. For the year ended December 31, 2013, we expensed \$12 million of these acquisition-related costs related to our 2013 acquisitions.

2012 Acquisitions

Funds Acquisition

In December 2012, we acquired 100% of certain private equity funds (the “Funds”) previously managed by Lazard Frères Real Estate Investments LLC (“LFREI”) or its affiliates. The acquired Funds primarily owned a 34% interest in Atria, which is recorded as an investment in unconsolidated entities on our Consolidated Balance Sheets, and approximately 3.7 million shares of our common stock. In conjunction with this acquisition, we also extinguished our obligation related to the “earnout,” a contingent performance-based payment arising out of our 2011 acquisition of the real estate assets of Atria Senior Living Group, Inc. (together with its affiliates, “ASLG”), for an additional \$44 million. This amount represented the discounted net present value of the potential future payment, which was previously reflected on our Consolidated Balance Sheets as a liability.

Cogdell Acquisition

In April 2012, we acquired Cogdell Spencer Inc. (together with its subsidiaries, “Cogdell”), including its 71 real estate assets (including properties owned through joint ventures) and its MOB property management business, which had existing agreements with third parties to manage 44 MOBs, in an all-cash transaction. At closing, our investment in Cogdell, including our share of debt, was approximately \$760 million. In addition, our joint venture partners’ share of net debt assumed was \$36.3 million at the time of the acquisition.

Pursuant to the terms and subject to the conditions set forth in the agreement and plan of merger dated as of December 24, 2011, at the effective time of the merger, (a) each outstanding share of Cogdell common stock, and each outstanding unit of limited partnership interest in Cogdell’s operating partnership, Cogdell Spencer LP, that was not owned by subsidiaries of Cogdell was converted into the right to receive \$4.25 in cash, and (b) each outstanding share

of Cogdell's 8.500% Series A

97

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Cumulative Redeemable Perpetual Preferred Stock was converted into the right to receive an amount in cash equal to \$25.00, plus accrued and unpaid dividends through the date of closing. We financed our acquisition of Cogdell through the assumption of \$203.8 million of existing Cogdell mortgage debt (inclusive of our joint venture partners' share of \$36.3 million) and borrowings under our unsecured revolving credit facility. Prior to the closing, Cogdell completed the sale of its design-build and development business to an unaffiliated third party.

As of December 31, 2012, we had incurred a total of \$28.6 million of acquisition-related costs related to the Cogdell acquisition, all of which were expensed as incurred and included in merger-related expenses and deal costs in our Consolidated Statements of Income for the applicable periods.

Completed Developments

During 2012, we completed the development of three MOBs and two seniors housing communities. These completed developments represent \$116.9 million of net real estate property on our Consolidated Balance Sheets as of December 31, 2012.

Other 2012 Acquisitions

In May 2012, we acquired 16 seniors housing communities managed by Sunrise in an all-cash transaction. Sunrise continues to manage the acquired assets under existing long-term management agreements. During 2012, we also invested in 21 seniors housing communities, two skilled nursing facilities and 44 MOBs, including 36 MOBs that we had previously accounted for as investments in unconsolidated entities. See "Note 7—Investments in Unconsolidated Entities."

Estimated Fair Value

We accounted for our 2012 acquisitions under the acquisition method in accordance with ASC 805, and we have completed our accounting for these acquisitions. The following table summarizes the acquisition date fair values of the assets acquired and liabilities assumed, which we determined using level two and level three inputs:

| | Triple-Net Leased Properties (In thousands) | Senior Living Operations | MOB Operations (1) | Total |
|---------------------------------|---|-----------------------------|-----------------------|-------------|
| Land and improvements | \$21,881 | \$60,662 | \$112,504 | \$195,047 |
| Buildings and improvements | 225,950 | 413,750 | 1,085,148 | 1,724,848 |
| Construction in progress | — | — | 25,579 | 25,579 |
| Acquired lease intangibles | 2,323 | 18,070 | 182,406 | 202,799 |
| Other assets | 1,519 | 832 | 43,747 | 46,098 |
| Total assets acquired | 251,673 | 493,314 | 1,449,384 | 2,194,371 |
| Notes payable and other debt | 57,219 | — | 355,606 | 412,825 |
| Other liabilities | 13,851 | 11,806 | 106,367 | 132,024 |
| Total liabilities assumed | 71,070 | 11,806 | 461,973 | 544,849 |
| Noncontrolling interest assumed | 7,292 | — | 30,361 | 37,653 |
| Net assets acquired | 173,311 | 481,508 | 957,050 | 1,611,869 |
| Cash acquired | 1,250 | — | 24,115 | 25,365 |
| Total cash used | \$172,061 | \$481,508 | \$932,935 | \$1,586,504 |

(1) Includes the Cogdell acquisition.

2011 Acquisitions**ASLG Acquisition**

In May 2011, we acquired substantially all of the real estate assets and working capital of privately-owned ASLG. We funded a portion of the purchase price through the issuance of 24.96 million shares of our common stock (which shares had a total value of \$1.38 billion based on the acquisition date closing price of our common stock of \$55.33 per share).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

As a result of the ASLG transaction, we added to our senior living operating portfolio 117 private pay seniors housing communities and one development land parcel, located primarily in affluent coastal markets such as the New York metropolitan area, New England and California. Prior to the closing, ASLG spun off its management operations to a newly formed entity, Atria, which continues to operate the acquired assets under long-term management agreements with us. As discussed above, in December 2012, we acquired a 34% interest in Atria.

NHP Acquisition

In July 2011, we acquired Nationwide Health Properties, Inc. (“NHP”) in a stock-for-stock transaction. Pursuant to the terms and subject to the conditions set forth in the agreement and plan of merger dated as of February 27, 2011, at the effective time of the merger, each outstanding share of NHP common stock (other than shares owned by us or any of our subsidiaries or any wholly owned subsidiary of NHP) was converted into the right to receive 0.7866 shares of our common stock, with cash paid in lieu of fractional shares. In connection with the acquisition, we paid \$105 million at closing to repay amounts then outstanding and terminated the commitments under NHP’s revolving credit facility. The NHP acquisition added 643 seniors housing and healthcare properties to our portfolio (including properties owned through joint ventures).

Other 2011 Acquisitions

During 2011, we also invested approximately \$329.5 million, including the assumption of \$134.9 million in debt, in 14 MOB and five seniors housing communities.

Note 5—Dispositions

2013 Activity

Triple-Net Leased Properties

During 2013, we sold seven seniors housing communities and 12 skilled nursing facilities for aggregate consideration of \$31.7 million, including lease termination fees of \$0.3 million, and recognized a net gain on the sales of these assets of \$4.5 million.

Senior Living Operations

During 2013, we sold one seniors housing community for consideration of \$1.6 million and recognized no gain or loss on the sale of this asset.

MOB Operations

During 2013, we sold two MOB for aggregate consideration of \$1.8 million and recognized a net gain on the sales of these assets of \$0.5 million.

2012 Activity

Triple-Net Leased Properties

During 2012, we sold 36 seniors housing communities (ten of which were pursuant to the exercise of tenant purchase options) and two skilled nursing facilities for aggregate consideration of \$318.9 million, including fees of \$5.0 million. We recognized a net gain on the sales of these assets of \$81.0 million. We deposited a majority of the proceeds from the sale of 21 seniors housing communities in a Code Section 1031 exchange escrow account with a qualified intermediary, and we used approximately \$134.5 million of these proceeds for certain of our acquisitions during 2012. As of December 31, 2012, no proceeds remained in the 1031 exchange escrow account related to these sales.

Senior Living Operations

In June 2012, we declined to exercise our renewal option on the operating leases (in which we were the tenant) related to two seniors housing communities we acquired as part of the ASLG acquisition that expired on June 30, 2012.

MOB Operations

During 2012, we sold five MOB for aggregate consideration of \$27.2 million and recognized a gain on the sales of these assets of \$4.5 million.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2011 Activity

During 2011, we sold two seniors housing communities and two skilled nursing facilities pursuant to the exercise of tenant purchase options for aggregate consideration of \$20.6 million. We recognized no gain or loss from these sales.

Discontinued Operations

We present separately, as discontinued operations in all periods presented, the results of operations for all assets classified as held for sale as of December 31, 2013, and all assets disposed of and all operating leases (under which we were the lessee) not renewed during the three-year period ended December 31, 2013. Set forth below is a summary of our results of operations for properties within discontinued operations for the three years ended December 31, 2013, 2012 and 2011. As of December 31, 2013, we classified eight triple-net leased seniors housing communities, seven triple-net leased skilled nursing facilities, and four MOBs as assets held for sale. Assets classified as held for sale constituted \$155.3 million and \$111.6 million of other assets on our Consolidated Balance Sheets as of December 31, 2013 and 2012, respectively. Liabilities related to assets classified as held for sale were \$64.5 million and \$69.1 million as of December 31, 2013 and 2012, respectively, and reported within accounts payable and other liabilities on our Consolidated Balance Sheets. We recognized impairments of \$39.7 million, \$13.9 million and \$0 for the years ended December 31, 2013, 2012 and 2011, respectively, representing our estimated aggregate loss on the expected sales of assets reported as discontinued operations. These charges are primarily recorded as a component of depreciation and amortization in the table below.

| | 2013 | 2012 | 2011 |
|---|----------------|------------|----------|
| | (In thousands) | | |
| Revenues: | | | |
| Rental income | \$15,459 | \$36,722 | \$35,849 |
| Resident fees and services | 759 | 6,435 | 7,508 |
| Interest and other income | — | 5,052 | 1 |
| | 16,218 | 48,209 | 43,358 |
| Expenses: | | | |
| Interest | 5,897 | 13,755 | 18,253 |
| Depreciation and amortization | 47,922 | 50,269 | 15,511 |
| Property-level operating expenses | 1,994 | 7,971 | 6,503 |
| General, administrative and professional fees | 3 | 303 | — |
| Gain on extinguishment of debt, net | (153 |) — | — |
| Other | (407 |) 1,902 | 1,383 |
| | 55,256 | 74,200 | 41,650 |
| (Loss) income before income taxes and gain on real estate dispositions, net | (39,038 |) (25,991 |) 1,708 |
| Income tax benefit | — | 4 | 477 |
| Gain on real estate dispositions, net | 3,617 | 80,952 | — |
| Discontinued operations | \$(35,421 |) \$54,965 | \$2,185 |

Note 6—Loans Receivable and Investments

As of December 31, 2013 and 2012, we had \$414.7 million and \$697.1 million, respectively, of net loans receivable and investments relating to seniors housing and healthcare operators or properties.

During 2013, we received aggregate proceeds of \$102.3 million in final repayment of seven secured loans receivable and three unsecured loans receivable and recognized a gain of \$5.1 million.

In May 2013, we acquired an interest in a government-sponsored pooled loan investment that matures in 2023 for \$21.0 million. The investment is a marketable debt security classified as available-for-sale and included within secured loans receivable and investments, net on our Consolidated Balance Sheets. As of December 31, 2013, the investment had an amortized cost basis and fair value of \$21.7 million and \$21.5 million, respectively.

In December 2012, we made a secured loan in the aggregate principal amount of \$375.0 million, bearing interest at a fixed rate of 8.0% per annum and maturing in 2017, and in March 2013, we sold a pari passu portion of the loan

receivable, evidenced by a separate note, to a third party, at par. In July 2013, we sold a senior secured portion of our interest in the loan, evidenced by a separate note, which will accrue interest at a fixed rate of 4.5% per annum, to an institutional holder, at par, for

100

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

\$66.4 million. After these transactions, our remaining interest in the loan totals \$182.1 million principal amount and bears interest at a fixed rate of 9.4% per annum. Under the terms of the loan agreement, we act as the administrative agent for the secured loan and will continue to receive the stated interest rate on our remaining loan receivable balance.

Also in December 2012, we made a secured loan in the aggregate principal amount of \$50.0 million, bearing interest at a fixed rate of 12.0% per annum and maturing in 2017, and in May 2013, we sold a \$25.0 million pari passu portion of the loan receivable, evidenced by a separate note, to a third party, at par. In December 2013, this loan was repaid in full (included in the repayments noted above), including \$1.5 million of prepayment penalties and fees that we recognized as income from loans and investments in our Consolidated Statements of Income.

No gain or loss was recognized from the sales of a portion of our interests in the loans receivable described above. During 2012, we received aggregate proceeds of \$37.6 million in final repayment of three secured loans receivable and four unsecured loans receivable.

Note 7—Investments in Unconsolidated Entities

We report investments in unconsolidated entities over whose operating and financial policies we have the ability to exercise significant influence under the equity method of accounting. We are not required to consolidate these entities because our joint venture partners have significant participating rights, nor are these entities considered variable interest entities, as they are controlled by equity holders with sufficient capital. At December 31, 2013 and 2012, we had ownership interests (ranging from 5% to 25%) in joint ventures that owned 52 properties and 55 properties, respectively. We account for our interests in these joint ventures, as well as our 34% interest in Atria, under the equity method of accounting.

With the exception of our interest in Atria, we serve as the managing member of each unconsolidated entity and provide various services in exchange for fees and reimbursements. Total management fees earned in connection with these entities were \$5.8 million, \$7.3 million and \$5.7 million for the years ended December 31, 2013, 2012 and 2011, respectively.

In March 2013, we acquired two MOBs for aggregate consideration of approximately \$55.6 million from a joint venture entity in which we have a 5% interest and that we account for as an equity method investment. In connection with this acquisition, we re-measured our previously held equity interest (associated with the acquired MOBs) and recognized a gain of \$1.3 million, which is included in income (loss) from unconsolidated entities in our Consolidated Statements of Income. Operations relating to the acquired MOBs are now consolidated in our Consolidated Statements of Income.

In August 2012, we acquired 36 MOBs (plus one MOB that was being marketed for sale and has since been sold) from joint venture entities in which we had interests ranging between 5% and 20% and accounted for as equity method investments. We acquired these MOBs for approximately \$350.0 million, including the assumption of \$101.6 million in debt. In connection with this acquisition, we re-measured our previously held equity interests and recognized a net gain of \$16.6 million, which is included in income (loss) from unconsolidated entities in our Consolidated Statements of Income. Operations relating to these properties are now consolidated in our Consolidated Statements of Income.

Table of Contents

Note 8—Intangibles

The following is a summary of our intangibles as of December 31, 2013 and 2012:

| | December 31, 2013 | | December 31, 2012 | |
|--------------------------------------|-------------------|---|-------------------|---|
| | Balance | Remaining Weighted Average Amortization Period in Years | Balance | Remaining Weighted Average Amortization Period in Years |
| (Dollars in thousands) | | | | |
| Intangible assets: | | | | |
| Above market lease intangibles | \$214,353 | 8.4 | \$215,367 | 9.5 |
| In-place and other lease intangibles | 795,829 | 24.1 | 766,337 | 23.3 |
| Goodwill and other intangibles | 489,346 | 8.6 | 523,830 | 8.6 |
| Accumulated amortization | (458,919) | N/A | (352,692) | N/A |
| Net intangible assets | \$1,040,609 | 19.8 | \$1,152,842 | 19.3 |
| Intangible liabilities: | | | | |
| Below market lease intangibles | \$429,199 | 14.7 | \$429,907 | 15.3 |
| Other lease intangibles | 32,103 | 24.8 | 28,966 | 15.8 |
| Accumulated amortization | (119,549) | N/A | (78,560) | N/A |
| Purchase option intangibles | 29,294 | N/A | 36,048 | N/A |
| Net intangible liabilities | \$371,047 | 15.1 | \$416,361 | 15.3 |

N/A—Not Applicable

Above market lease intangibles and in-place and other lease intangibles are included in acquired lease intangibles within real estate investments on our Consolidated Balance Sheets. Goodwill and other intangibles (including non-compete agreements, trade names and trademarks) are included in other assets on our Consolidated Balance Sheets. Below market lease intangibles, other lease intangibles and purchase option intangibles are included in accounts payable and other liabilities on our Consolidated Balance Sheets. For the years ended December 31, 2013, 2012 and 2011, our net amortization expense related to these intangibles was \$65.2 million, \$123.3 million and \$62.5 million, respectively. The estimated net amortization expense related to these intangibles for each of the next five years is as follows: 2014—\$57.8 million; 2015—\$35.0 million; 2016—\$24.0 million; 2017—\$14.4 million; and 2018—\$8.9 million.

Note 9—Other Assets

The following is a summary of our other assets as of December 31, 2013 and 2012:

| | 2013 | 2012 |
|-------------------------------------|----------------|-----------|
| | (In thousands) | |
| Straight-line rent receivables, net | \$150,829 | \$120,325 |
| Unsecured loans receivable, net | 38,512 | 62,118 |
| Goodwill and other intangibles, net | 476,483 | 515,429 |
| Assets held for sale | 155,340 | 111,556 |
| Other | 125,171 | 112,257 |
| Total other assets | \$946,335 | \$921,685 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Note 10—Borrowing Arrangements

The following is a summary of our senior notes payable and other debt as of December 31, 2013 and 2012:

| | 2013 | 2012 |
|---------------------------------------|----------------|-------------|
| | (In thousands) | |
| Unsecured revolving credit facilities | \$376,343 | \$540,727 |
| 6.25% Senior Notes due 2013 | — | 269,850 |
| Unsecured term loan due 2015 (1) | — | 130,336 |
| 3.125% Senior Notes due 2015 | 400,000 | 400,000 |
| 6% Senior Notes due 2015 | 234,420 | 234,420 |
| 1.55% Senior Notes due 2016 | 550,000 | — |
| Unsecured term loan due 2017 (1) | — | 375,000 |
| Unsecured term loan due 2018 | — | 180,000 |
| 2.00% Senior Notes due 2018 | 700,000 | 700,000 |
| Unsecured term loan due 2018 (2) | 200,000 | — |
| Unsecured term loan due 2019 (2) | 800,702 | — |
| 4.00% Senior Notes due 2019 | 600,000 | 600,000 |
| 2.700% Senior Notes due 2020 | 500,000 | — |
| 4.750% Senior Notes due 2021 | 700,000 | 700,000 |
| 4.25% Senior Notes due 2022 | 600,000 | 600,000 |
| 3.25% Senior Notes due 2022 | 500,000 | 500,000 |
| 6.90% Senior Notes due 2037 | 52,400 | 52,400 |
| 6.59% Senior Notes due 2038 | 22,973 | 22,973 |
| 5.45% Senior Notes due 2043 | 258,750 | — |
| 5.70% Senior Notes due 2043 | 300,000 | — |
| Mortgage loans and other (3) (4) | 2,524,889 | 2,880,609 |
| Total | 9,320,477 | 8,186,315 |
| Capital lease obligations | — | 142,412 |
| Unamortized fair value adjustment | 69,611 | 111,623 |
| Unamortized discounts | (25,096 |) (26,704 |
| Senior notes payable and other debt | \$9,364,992 | \$8,413,646 |

These amounts represent in aggregate the approximate \$500.0 million of borrowings outstanding under our (1) previous unsecured term loan facility. Certain amounts included in the 2015 tranche were in the form of Canadian dollar borrowings.

These amounts represent in aggregate the approximate \$1.0 billion of unsecured term loan borrowings under our (2) new unsecured credit facility. Certain amounts included in the 2019 tranche are in the form of Canadian dollar borrowings.

Excludes debt related to real estate assets classified as held for sale as of December 31, 2013 and 2012, respectively. The total mortgage debt for these properties as of December 31, 2013 and 2012 was \$13.1 million and (3) \$23.2 million, respectively, and is included in accounts payable and other liabilities on our Consolidated Balance Sheets.

(4) Subsequent to December 31, 2013, we repaid in full approximately \$42.7 million of the mortgage loans outstanding as of December 31, 2013.

Unsecured Revolving Credit Facility and Unsecured Term Loans

On December 9, 2013, we entered into a new \$3.0 billion unsecured credit facility that replaced our previous \$2.0 billion unsecured revolving credit facility, as well as our \$125 million term loan that was scheduled to mature in 2015, our \$375 million term loan that was scheduled to mature in 2017 and our \$180 million term loan that was scheduled to mature in 2018. The new unsecured credit facility is comprised of a \$2.0 billion revolving credit facility initially

priced at LIBOR plus 1.0%, and a \$200.0 million four-year term loan and an \$800.0 million five-year term loan, each initially priced at LIBOR plus 1.05%.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The new revolving credit facility matures in January 2018, but may be extended, at our option subject to the satisfaction of certain conditions, for an additional period of one year. The new \$200.0 million and \$800.0 million term loans mature in January 2018 and January 2019, respectively. The new unsecured credit facility also includes an accordion feature that permits us to increase our aggregate borrowing capacity thereunder to up to \$3.5 billion. Proceeds of the new term loans were used to repay amounts outstanding under our previous revolving credit facility and approximately \$680 million outstanding under our previous term loans.

Our unsecured credit facility imposes certain customary restrictions on us, including restrictions pertaining to: (i) liens; (ii) investments; (iii) the incurrence of additional indebtedness; (iv) mergers and dissolutions; (v) certain dividend, distribution and other payments; (vi) permitted businesses; (vii) transactions with affiliates; (viii) agreements limiting certain liens; and (ix) the maintenance of certain consolidated total leverage, secured debt leverage, unsecured debt leverage and fixed charge coverage ratios and minimum consolidated adjusted net worth, and contains customary events of default.

As of December 31, 2013, we had \$376.3 million of borrowings outstanding, \$14.9 million of letters of credit outstanding and \$1.6 billion of unused borrowing capacity available under our unsecured revolving credit facility. We recognized a loss on extinguishment of debt of \$1.5 million and \$2.4 million for the years ended December 31, 2013 and 2011, respectively, representing the write-off of unamortized deferred financing fees as a result of amending our previous unsecured revolving credit facilities.

Senior Notes

As of December 31, 2013, we had outstanding \$5.1 billion aggregate principal amount of senior notes issued by our subsidiary, Ventas Realty, Limited Partnership (“Ventas Realty”) (\$4.3 billion of which was co-issued by Ventas Realty’s wholly owned subsidiary, Ventas Capital Corporation), and approximately \$309.8 million aggregate principal amount of senior notes that were issued by NHP and assumed by our subsidiary, Nationwide Health Properties, LLC (“NHP LLC”), as successor to NHP, in connection with the NHP acquisition.

In September 2013, we issued and sold: \$550.0 million aggregate principal amount of 1.55% senior notes due 2016 at a public offering price equal to 99.910% of par, for total proceeds of \$549.5 million before the underwriting discount and expenses; and \$300.0 million aggregate principal amount of 5.70% senior notes due 2043 at a public offering price equal to 99.628% of par, for total proceeds of \$298.9 million before the underwriting discount and expenses.

In March 2013, we issued and sold: \$258.8 million aggregate principal amount of 5.45% senior notes due 2043 at a public offering price equal to par, for total proceeds of \$258.8 million before the underwriting discounts and expenses; and \$500.0 million aggregate principal amount of 2.700% senior notes due 2020 at a public offering price equal to 99.942% of par, for total proceeds of \$499.7 million before the underwriting discount and expenses.

In February 2013, we repaid in full, at par, \$270.0 million principal amount then outstanding of our 6.25% senior notes due 2013 upon maturity.

In December 2012, we issued and sold \$700.0 million aggregate principal amount of 2.00% senior notes due 2018 at a public offering price equal to 99.739% of par, for total proceeds of \$698.2 million before the underwriting discount and expenses.

In August 2012, we initially issued and sold \$275.0 million aggregate principal amount of 3.25% senior notes due 2022 (the “2022 Notes”) at a public offering price equal to 99.027% of par, for total proceeds of \$272.3 million before the underwriting discount and expenses. In December 2012, we issued and sold an additional \$225.0 million principal amount of 2022 Notes at a public offering price equal to 98.509% of par, for total proceeds of \$221.6 million before the underwriting discount and expenses.

In April 2012, we issued and sold \$600.0 million aggregate principal amount of 4.00% senior notes due 2019 at a public offering price equal to 99.489% of par, for total proceeds of \$596.9 million before the underwriting discount and expenses.

In February 2012, we issued and sold \$600.0 million aggregate principal amount of 4.25% senior notes due 2022 at a public offering price equal to 99.214% of par, for total proceeds of \$595.3 million before the underwriting discount and expenses.

During 2012, we repaid in full, at par, \$155.4 million aggregate principal amount then outstanding of our 9% senior notes due 2012 and our 8.25% senior notes due 2012 upon maturity, and we redeemed: all \$225.0 million principal amount then outstanding of our 6¾% senior notes due 2017 at a redemption price equal to 103.375% of par, plus accrued and unpaid interest to the redemption date; and all \$200.0 million principal amount then outstanding of our 6½% senior notes due 2016 at a

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

redemption price equal to 103.25% of par, plus accrued and unpaid interest to the redemption date, in each case pursuant to the terms of the applicable indenture governing the notes. As a result of these redemptions, we recognized a total loss on extinguishment of debt of \$39.7 million.

In May 2011, we issued and sold \$700.0 million aggregate principal amount of 4.750% senior notes due 2021 at a public offering price equal to 99.132% of par, for total proceeds of \$693.9 million before the underwriting discount and expenses.

During 2011, we repaid in full, at par, \$339.0 million principal amount then outstanding of our 6.50% senior notes due 2011 upon maturity, and we redeemed \$200.0 million principal amount outstanding of our 6½% senior notes due 2016 at a redemption price equal to 103.25% of par, plus accrued and unpaid interest to the redemption date, pursuant to the terms of the indenture governing the notes. As a result of this redemption, we recognized a loss on extinguishment of debt of \$8.7 million.

All of Ventas Realty's senior notes are unconditionally guaranteed by Ventas. Ventas Realty's senior notes are part of our and Ventas Realty's general unsecured obligations, ranking equal in right of payment with all of our and Ventas Realty's existing and future senior obligations and ranking senior in right of payment to all of our and Ventas Realty's existing and future subordinated indebtedness. However, Ventas Realty's senior notes are effectively subordinated to our and Ventas Realty's secured indebtedness, if any, to the extent of the value of the assets securing that indebtedness. Ventas Realty's senior notes are also structurally subordinated to the preferred equity and indebtedness, whether secured or unsecured, of our subsidiaries (other than Ventas Realty and, with respect to those senior notes co-issued by Ventas Capital Corporation, Ventas Capital Corporation).

NHP LLC's senior notes are part of NHP LLC's general unsecured obligations, ranking equal in right of payment with all of NHP LLC's existing and future senior obligations and ranking senior to all of NHP LLC's existing and future subordinated indebtedness. However, NHP LLC's senior notes are effectively subordinated to NHP LLC's secured indebtedness, if any, to the extent of the value of the assets securing that indebtedness. NHP LLC's senior notes are also structurally subordinated to the preferred equity and indebtedness, whether secured or unsecured, of its subsidiaries.

Ventas Realty may redeem each series of its senior notes and NHP LLC may redeem each series of its senior notes (other than our 6.90% senior notes due 2037 and our 6.59% senior notes due 2038), in whole at any time or in part from time to time, prior to maturity at the redemption prices set forth in the applicable indenture (which include, in many instances, a make-whole premium), plus, in each case, accrued and unpaid interest thereon to the redemption date.

Our 6.90% senior notes due 2037 are subject to repurchase at the option of the holders, at par, on October 1 in each of 2017 and 2027, and our 6.59% senior notes due 2038 are subject to repurchase at the option of the holders, at par, on July 7 in each of 2018, 2023 and 2028.

Mortgages

At December 31, 2013, we had 201 mortgage loans outstanding in the aggregate principal amount of \$2.5 billion and secured by 209 of our properties. Of these loans, 184 loans in the aggregate principal amount of \$2.2 billion bear interest at fixed rates ranging from 3.9% to 8.6% per annum, and 17 loans in the aggregate principal amount of \$369.7 million bear interest at variable rates ranging from 0.7% to 2.6% per annum as of December 31, 2013. At December 31, 2013, the weighted average annual rate on our fixed rate mortgage loans was 6.0%, and the weighted average annual rate on our variable rate mortgage loans was 1.7%. Our mortgage loans had a weighted average maturity of 5.5 years as of December 31, 2013.

During 2013, we assumed or originated mortgage debt of \$178.8 million and repaid in full mortgage loans outstanding in the aggregate principal amount of \$493.7 million, and recognized a net gain on extinguishment of debt of \$0.5 million in connection with these repayments.

During 2012, we assumed mortgage debt of \$380.3 million and repaid in full mortgage loans outstanding in the aggregate principal amount of \$344.2 million, and recognized a gain on extinguishment of debt of \$2.1 million in connection with these repayments.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Scheduled Maturities of Borrowing Arrangements and Other Provisions

As of December 31, 2013, our indebtedness had the following maturities:

| | Principal Amount Due at Maturity (In thousands) | Unsecured Credit Facility(1) | Scheduled Periodic Amortization | Total Maturities |
|------------------|---|------------------------------------|---------------------------------------|---------------------|
| 2014 | \$95,657 | \$— | \$45,952 | \$141,609 |
| 2015 | 929,941 | — | 40,730 | 970,671 |
| 2016 | 960,917 | — | 33,708 | 994,625 |
| 2017 (2) | 540,072 | — | 21,964 | 562,036 |
| 2018 | 1,082,496 | 376,343 | 15,446 | 1,474,285 |
| Thereafter (3) | 5,030,288 | — | 146,963 | 5,177,251 |
| Total maturities | \$8,639,371 | \$376,343 | \$304,763 | \$9,320,477 |

(1) At December 31, 2013, we had \$94.8 million of unrestricted cash and cash equivalents, for \$281.5 million of net borrowings outstanding under our unsecured revolving credit facility.

(2) Excludes \$13.1 million of mortgage debt related to a real estate asset classified as held for sale as of December 31, 2013 that is scheduled to mature in 2017.

(3) Includes \$52.4 million aggregate principal amount of our 6.90% senior notes due 2037 that is subject to repurchase, at the option of the holders, on October 1 in each of 2017 and 2027, and \$23.0 million aggregate principal amount of 6.59% senior notes due 2038 that is subject to repurchase, at the option of the holders, on July 7 in each of 2018, 2023 and 2028.

The instruments governing our outstanding indebtedness contain covenants that limit our ability and the ability of certain of our subsidiaries to, among other things: (i) incur debt; (ii) make certain dividends, distributions and investments; (iii) enter into certain transactions; and/or (iv) merge, consolidate or sell certain assets. Ventas Realty's senior notes also require us and our subsidiaries to maintain total unencumbered assets of at least 150% of our unsecured debt. Our unsecured credit facility also requires us to maintain certain financial covenants pertaining to, among other things, our consolidated total leverage, secured debt, unsecured debt, fixed charge coverage and net worth.

As of December 31, 2013, we were in compliance with all of these covenants.

Derivatives and Hedging

In the normal course of our business, we are exposed to the effects of interest rate movements on future cash flows under our variable rate debt obligations, loans receivable and marketable debt securities and foreign currency exchange rate movements on our senior living operations. We follow established risk management policies and procedures, including the use of derivative instruments, to mitigate these risks.

For interest rate exposures, we use derivatives primarily to fix the rate on our variable rate debt and to manage our borrowing costs. We do not use derivative instruments for trading or speculative purposes, and we have a policy of entering into contracts only with major financial institutions based upon their credit ratings and other factors. When considered together with the underlying exposure that the derivative is designed to hedge, we do not expect that the use of derivatives in this manner would have any material adverse effect on our future financial condition or results of operations.

As of December 31, 2013, our variable rate debt obligations of \$1.7 billion reflect, in part, the effect of \$153.7 million notional amount of interest rate swaps with a maturity of March 21, 2016 that effectively convert fixed rate debt to variable rate debt. As of December 31, 2013, our fixed rate debt obligations of \$7.6 billion reflect, in part, the effect of \$60.0 million notional amount of interest rate swaps with maturities ranging from March 2, 2015 to April 1, 2019, in each case that effectively convert variable rate debt to fixed rate debt.

Capital Leases

As of December 31, 2012, we leased eight seniors housing communities pursuant to arrangements that were accounted for as capital leases. In January 2013, we acquired these facilities for aggregate consideration of \$145.0 million, thereby eliminating our capital lease obligation.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Unamortized Fair Value Adjustment

As of December 31, 2013, the unamortized fair value adjustment related to the long-term debt we assumed in connection with various acquisitions was \$69.6 million and will be recognized as effective yield adjustments over the remaining terms of the instruments. The estimated aggregate amortization of the fair value adjustment related to long-term debt (which is reflected as a reduction of interest expense) was \$33.5 million for the year ended December 31, 2013 and for each of the next five years will be as follows: 2014—\$25.4 million; 2015—\$15.7 million; 2016—\$9.6 million; 2017—\$5.6 million; and 2018—\$2.0 million.

Note 11—Fair Values of Financial Instruments

As of December 31, 2013 and 2012, the carrying amounts and fair values of our financial instruments were as follows:

| | 2013 | | 2012 | |
|--|-----------------|------------|-----------------|------------|
| | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| | (In thousands) | | | |
| Assets: | | | | |
| Cash and cash equivalents | \$94,816 | \$94,816 | \$67,908 | \$67,908 |
| Secured loans receivable, net | 354,775 | 355,223 | 635,002 | 636,714 |
| Unsecured loans receivable, net | 38,512 | 40,473 | 62,118 | 65,146 |
| Marketable debt securities | 21,454 | 21,454 | 5,400 | 5,400 |
| Liabilities: | | | | |
| Senior notes payable and other debt, gross | 9,320,477 | 9,405,259 | 8,186,315 | 8,600,450 |
| Derivative instruments and other liabilities | 11,105 | 11,105 | 45,966 | 45,966 |
| Redeemable OP unitholder interests | 111,607 | 111,607 | 114,933 | 114,933 |

Fair value estimates are subjective in nature and based upon several important assumptions, including estimates of future cash flows, risks, discount rates and relevant comparable market information associated with each financial instrument. The use of different market assumptions and estimation methodologies may have a material effect on the reported estimated fair value amounts. Accordingly, the estimates presented above are not necessarily indicative of the amounts we would realize in a current market exchange.

Note 12—Stock-Based Compensation

Compensation Plans

We currently have: five plans under which outstanding options to purchase common stock, shares of restricted stock or restricted stock units have been, or may in the future be, granted to our officers, employees and non-employee directors (the 2000 Incentive Compensation Plan (Employee Plan), the 2004 Stock Plan for Directors, the 2006 Incentive Plan, the 2006 Stock Plan for Directors, and the 2012 Incentive Plan); one plan under which executive officers may receive common stock in lieu of compensation (the Executive Deferred Stock Compensation Plan); and one plan under which certain non-employee directors have received or may receive common stock in lieu of director fees (the Nonemployee Directors' Deferred Stock Compensation Plan). These plans are referred to collectively as the "Plans."

During the year ended December 31, 2013, we were permitted to issue shares and grant options, restricted stock and restricted stock units only under the Executive Deferred Stock Compensation Plan, the Nonemployee Directors' Deferred Stock Compensation Plan and the 2012 Incentive Plan. The 2006 Incentive Plan and the 2006 Stock Plan for Directors (collectively, the "2006 Plans") expired on December 31, 2012, and no additional grants were permitted under those Plans after that date.

The number of shares initially reserved for issuance and the number of shares available for future grants or issuance under these Plans as of December 31, 2013 were as follows:

Executive Deferred Stock Compensation Plan—500,000 shares were reserved initially for issuance to our executive officers in lieu of the payment of all or a portion of their salary, at their option, and 500,000 shares were available for future issuance as of December 31, 2013.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Nonemployee Directors' Deferred Stock Compensation Plan—500,000 shares were reserved initially for issuance to nonemployee directors in lieu of the payment of all or a portion of their retainer and meeting fees, at their option, and 424,704 shares were available for future issuance as of December 31, 2013.

2012 Incentive Plan—8,836,614 shares (plus the number of shares or options outstanding under the 2006 Plans as of December 31, 2012 that are subsequently forfeited or expire unexercised) were reserved initially for grants or issuance to employees and non-employee directors, and 8,169,232 shares (plus the number of shares or options outstanding under the 2006 Plans as of December 31, 2013 that are subsequently forfeited or expire unexercised) were available for future issuance as of December 31, 2013.

Under the Plans that provide for the issuance of stock options, outstanding options are exercisable at the market price on the date of grant, expire ten years from the date of grant, and vest over periods of two or three years. If provided in the applicable Plan or award agreement, the vesting of stock options may accelerate upon a change of control (as defined in the applicable Plan) of Ventas and other specified events.

In connection with the NHP acquisition, we assumed certain outstanding options, shares of restricted stock and restricted stock units previously issued to NHP employees pursuant to the Nationwide Health Properties, Inc. 2005 Performance Incentive Plan, as amended (the "NHP Plan"). The outstanding awards continue to be subject to the terms and conditions of the NHP Plan and the applicable award agreements.

Stock Options

In determining the estimated fair value of our stock options as of the date of grant, we used the Black-Scholes option pricing model with the following assumptions:

| | | | | |
|--|--------------|------------------|------------------|---|
| | 2013 | 2012 | 2011 | |
| Risk-free interest rate | 0.59 - 0.63% | 0.68 - 1.39% | 1.22 - 2.78% | |
| Dividend yield | 5.00 | % 6.75 | % 6.75 | % |
| Volatility factors of the expected market price for our common stock | 24.2 - 31.7% | 35.9 - 42.9% | 35.7 - 44.3% | |
| Weighted average expected life of options | 4.17 years | 4.25 - 7.0 years | 4.25 - 7.0 years | |

The following is a summary of stock option activity in 2013:

| | Shares | Range of Exercise Prices | Weighted Average Exercise Price | Weighted Average Remaining Contractual Life (years) | Intrinsic Value (\$000's) |
|-------------------------------------|-----------|--------------------------|---------------------------------|---|---------------------------|
| Outstanding as of December 31, 2012 | 1,909,999 | \$21.57 - \$57.19 | \$47.20 | | |
| Options granted | 512,706 | 65.93 - 73.20 | 67.36 | | |
| Options exercised | (149,340) |) 22.15 - 57.19 | 48.01 | | |
| Options forfeited | (14,602) |) 55.39 - 70.34 | 67.98 | | |
| Outstanding as of December 31, 2013 | 2,258,763 | 21.57 - 73.20 | 51.59 | 6.6 | \$17,870 |
| Exercisable as of December 31, 2013 | 1,724,083 | \$21.57 - \$65.93 | \$47.65 | 5.9 | \$17,613 |

Compensation costs for all share-based awards are based on the grant date fair value and are recognized on a straight-line basis during the requisite service periods. Compensation costs related to stock options for the years ended December 31, 2013, 2012 and 2011 were \$4.5 million, \$4.4 million and \$4.2 million, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

A summary of the status of our nonvested stock options as of December 31, 2013 and changes during the year then ended follows:

| | Shares | Weighted Average Grant Date Fair Value |
|--------------------------------|------------|---|
| Nonvested at beginning of year | 421,426 | \$10.86 |
| Granted | 512,706 | 9.25 |
| Vested | (384,844) | 10.66 |
| Forfeited | (14,602) | 7.88 |
| Nonvested at end of year | 534,686 | \$9.54 |

As of December 31, 2013, we had \$1.9 million of total unrecognized compensation cost related to nonvested stock options granted under the Plans. We expect to recognize that cost over a weighted average period of 1.3 years. Aggregate proceeds received from options exercised under the Plans or the NHP Plan for the years ended December 31, 2013, 2012 and 2011 were \$7.2 million, \$21.5 million and \$2.5 million, respectively.

Restricted Stock and Restricted Stock Units

We recognize the fair value of shares of restricted stock and restricted stock units on the grant date of the award as stock-based compensation expense over the requisite service period, with charges to general and administrative expenses of approximately \$16.1 million in 2013, \$16.4 million in 2012 and \$15.1 million in 2011. Restricted stock and restricted stock units generally vest over periods ranging from two to five years. If provided in the applicable Plan or award agreement, the vesting of restricted stock and restricted stock units may accelerate upon a change of control (as defined in the applicable Plan) of Ventas and other specified events.

A summary of the status of our nonvested restricted stock and restricted stock units as of December 31, 2013, and changes during the year ended December 31, 2013 follows:

| | Restricted Stock | Weighted Average Grant Date Fair Value | Restricted Stock Units | Weighted Average Grant Date Fair Value |
|--------------------------------|---------------------|---|---------------------------|---|
| Nonvested at December 31, 2012 | 591,884 | \$52.66 | 6,825 | \$50.34 |
| Granted | 189,659 | 67.05 | 4,635 | 64.72 |
| Vested | (247,411) | 55.09 | (3,592) | 46.68 |
| Forfeited | (25,016) | 56.31 | (352) | 53.74 |
| Nonvested at December 31, 2013 | 509,116 | \$56.66 | 7,516 | \$60.80 |

As of December 31, 2013, we had \$14.2 million of unrecognized compensation cost related to nonvested restricted stock and restricted stock units under the Plans. We expect to recognize that cost over a weighted average period of 2.0 years.

Employee and Director Stock Purchase Plan

We have in effect an Employee and Director Stock Purchase Plan ("ESPP") under which our employees and directors may purchase shares of our common stock at a discount. Pursuant to the terms of the ESPP, on each purchase date, participants may purchase shares of common stock at a price not less than 90% of the market price on that date (with respect to the employee tax-favored portion of the plan) and not less than 95% of the market price on that date (with respect to the additional employee and director portion of the plan). We initially reserved 2,500,000 shares for issuance under the ESPP. As of December 31, 2013, 63,267 shares had been purchased under the ESPP and 2,436,733 shares were available for future issuance.

Employee Benefit Plan

We maintain a 401(k) plan that allows eligible employees to defer compensation subject to certain limitations imposed by the Code. In 2013, we made contributions for each qualifying employee of up to 3.5% of his or her salary, subject to certain limitations. During 2013, 2012 and 2011, our aggregate contributions were approximately \$1,036,000,

\$768,000 and \$267,000, respectively.

109

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Note 13—Income Taxes

We have elected to be taxed as a REIT under the applicable provisions of the Code for every year beginning with the year ended December 31, 1999. We have also elected for certain of our subsidiaries to be treated as taxable REIT subsidiaries (“TRS” or “TRS entities”), which are subject to federal and state income taxes. All entities other than the TRS entities are collectively referred to as the “REIT” within this Note 13.

Although we intend to continue to operate in a manner that will enable us to qualify as a REIT, such qualification depends upon our ability to meet, on a continuing basis, various distribution, stock ownership and other tests. During the years ended December 31, 2013, 2012 and 2011, our tax treatment of distributions per common share was as follows:

| | 2013 | 2012 | 2011 |
|---|-----------|-----------|-----------|
| Tax treatment of distributions: | | | |
| Ordinary income | \$2.65787 | \$2.23124 | \$2.28131 |
| Qualified ordinary income | 0.03718 | — | — |
| Long-term capital gain | 0.03995 | 0.18884 | 0.01869 |
| Unrecaptured Section 1250 gain | — | 0.05992 | — |
| Distribution reported for 1099-DIV purposes | \$2.73500 | \$2.48000 | \$2.30000 |

We believe we have met the annual REIT distribution requirement by payment of at least 90% of our estimated taxable income for 2013, 2012 and 2011. Our consolidated benefit for income taxes for the years ended December 31, 2013, 2012 and 2011 was as follows:

| | 2013 | 2012 | 2011 |
|----------|----------------|------------|-------------|
| | (In thousands) | | |
| Current | \$2,684 | \$1,208 | \$(4,080) |
| Deferred | (14,512) | (7,490) | (26,580) |
| Total | \$(11,828) | \$(6,282) | \$(30,660) |

The income tax benefit for the year ended December 31, 2013 primarily relates to the release of valuation allowances against certain deferred tax assets of our TRS entities. The income tax benefit for the year ended December 31, 2012 primarily relates to the income tax benefit of ordinary losses related to our TRS entities, partially offset by a valuation allowance recorded against certain deferred tax assets of one of our other TRS entities. We did not recognize any income tax expense as a result of the litigation proceeds that we received in the third and fourth quarters of 2011, as no income taxes are payable on these proceeds.

For the tax years ended December 31, 2013, 2012 and 2011, the Canadian income tax provision included in the consolidated benefit for income taxes was a benefit of \$0.3 million, a benefit of \$0.7 million and an expense of \$0.5 million, respectively.

Although the TRS entities have paid minimal cash federal income taxes, their federal income tax liabilities may increase in future years as we exhaust net operating loss (“NOL”) carryforwards and as our senior living operations reportable business segment grows. Such increases could be significant.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

A reconciliation of income tax expense, which is computed by applying the federal corporate tax rate for the years ended December 31, 2013, 2012 and 2011, to the income tax benefit is as follows:

| | 2013 | 2012 | 2011 |
|---|----------------|------------|-------------|
| | (In thousands) | | |
| Tax at statutory rate on earnings from continuing operations before unconsolidated entities, noncontrolling interest and income taxes | \$ 167,469 | \$ 105,185 | \$ 115,645 |
| State income taxes, net of federal benefit | (1,857 |) (842 |) (2,364 |
| Increase in valuation allowance | 7,145 | 33,577 | 8,783 |
| Increase (decrease) in ASC 740 income tax liability | 2,805 | 656 | (4,084 |
| Tax at statutory rate on earnings not subject to federal income taxes | (186,938 |) (144,698 |) (150,331 |
| Other differences | (452 |) (160 |) 1,691 |
| Income tax benefit | \$(11,828 |) \$(6,282 |) \$(30,660 |

The REIT made no income tax payments for the years ended December 31, 2013, 2012 and 2011.

In connection with our acquisitions of Sunrise Senior Living Real Estate Investment Trust (“Sunrise REIT”) in 2007 and ASLG in 2011, we established a beginning net deferred tax liability of \$306.3 million and \$44.6 million, respectively, related to temporary differences between the financial reporting and tax bases of assets acquired and liabilities assumed (primarily property, intangible and related assets, net of NOL carryforwards). No net deferred tax asset or liability was recorded for the Lillibridge acquisition in 2010.

Each TRS is a tax paying component for purposes of classifying deferred tax assets and liabilities. The tax effects of temporary differences and carryforwards included in the net deferred tax liabilities at December 31, 2013, 2012 and 2011 are summarized as follows:

| | 2013 | 2012 | 2011 |
|---|----------------|--------------|--------------|
| | (In thousands) | | |
| Property, primarily differences in depreciation and amortization, the tax basis of land assets and the treatment of interests and certain costs | \$(309,775 |) \$(310,756 |) \$(332,111 |
| Operating loss and interest deduction carryforwards | 377,645 | 366,590 | 343,843 |
| Expense accruals and other | 13,421 | 13,984 | 11,511 |
| Valuation allowance | (331,458 |) (326,837 |) (281,954 |
| Net deferred tax liabilities (1) | \$(250,167 |) \$(257,019 |) \$(258,711 |

(1) Includes approximately \$0.0 million, \$2.7 million and \$2.0 million, respectively, of deferred tax assets included in other assets on our Consolidated Balance Sheets.

Our net deferred tax liability decreased \$6.9 million during 2013 primarily due to the reversal of valuation allowances against deferred tax assets. Our net deferred tax liability decreased \$1.7 million during 2012 primarily due to the reversal of deferred liabilities.

Due to uncertainty regarding the realization of certain deferred tax assets, we have established valuation allowances, primarily in connection with the NOL carryforward related to the REIT.

For the years ended December 31, 2013 and 2012, the net difference between tax bases and the reported amount of REIT assets and liabilities for federal income tax purposes was approximately \$4.7 billion and \$5.1 billion, respectively, less than the book bases of those assets and liabilities for financial reporting purposes.

We are subject to corporate level taxes for any asset dispositions during the ten-year period immediately after the assets were owned by a C corporation (either prior to our REIT election, through stock acquisition or merger) (“built-in gains tax”). The amount of income potentially subject to built-in gains tax is generally equal to the lesser of the excess of the fair value of the asset over its adjusted tax basis as of the date it became a REIT asset or the actual amount of gain. Some, but not all, future gains could be offset by available NOL carryforwards.

Generally, we are subject to audit under the statute of limitations by the Internal Revenue Service (“IRS”) for the year ended December 31, 2010 and subsequent years and are subject to audit by state taxing authorities for the year ended

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

December 31, 2009 and subsequent years. The statute of limitations with respect to our 2009 U.S. federal income tax returns expired in September 2013. We are also subject to audit by the Canada Revenue Agency (“CRA”) and provincial authorities generally for periods subsequent to 2008 related to entities acquired or formed in connection with our Sunrise REIT acquisition.

At December 31, 2013, we had a combined NOL carryforward of \$311 million related to the TRS entities and an NOL carryforward of \$714 million related to the REIT. These amounts can be used to offset future taxable income (and/or taxable income for prior years if an audit determines that tax is owed), if any. The REIT will be entitled to utilize NOLs and tax credit carryforwards only to the extent that REIT taxable income exceeds our deduction for dividends paid. Lillibridge and ASLG NOL carryforwards are limited as to their utilization by Section 382 of the Code. The NOL carryforwards begin to expire in 2024 with respect to the TRS entities and in 2016 for the REIT.

As a result of our uncertainty regarding the use of existing REIT NOLs, we have not ascribed any net deferred tax benefit to REIT NOL carryforwards as of December 31, 2013 and 2012. The IRS may challenge our entitlement to these tax attributes during its review of the tax returns for the previous tax years. We believe we are entitled to these tax attributes but cannot assure you as to the outcome of these matters.

The following table summarizes the activity related to our unrecognized tax benefits:

| | 2013 | 2012 |
|--|----------------|----------|
| | (In thousands) | |
| Balance as of January 1 | \$19,466 | \$19,583 |
| Additions to tax positions related to the current year | 3,901 | 3,489 |
| Additions to tax positions related to prior years | — | 59 |
| Subtractions to tax positions related to prior years | (513 |) (968 |
| Subtractions to tax positions related to settlements | — | (47 |
| Subtractions to tax positions as a result of the lapse of the statute of limitations | (948 |) (2,650 |
| Balance as of December 31 | \$21,906 | \$19,466 |

Included in these unrecognized tax benefits of \$21.9 million and \$19.5 million at December 31, 2013 and 2012, respectively, were \$20.4 million and \$17.9 million of tax benefits at December 31, 2013 and 2012, respectively, that, if recognized, would reduce our annual effective tax rate. We accrued interest of \$0.4 million related to the unrecognized tax benefits during 2013, but no penalties. We expect our unrecognized tax benefits to increase by \$1.0 million during 2014.

Note 14—Commitments and Contingencies

Certain Obligations, Liabilities and Litigation

We may be subject to various obligations, liabilities and litigation assumed in connection with or arising out of our acquisitions or otherwise arising in connection with our business, some of which may be indemnifiable by third parties. However, if these liabilities are greater than expected or were not known to us at the time of acquisition, if we are not entitled to indemnification, or if the responsible third party fails to indemnify us, such obligations, liabilities and litigation could have a Material Adverse Effect on us. In addition, in connection with the sale or leasing of our properties, we may incur various obligations and liabilities, including indemnification obligations to the buyer or tenant, relating to the operations of those properties, which could have a Material Adverse Effect on us.

Other

With respect to certain of our properties, we are subject to operating and ground lease obligations that generally require fixed monthly or annual rent payments and may include escalation clauses and renewal options. These leases have terms that expire during the next 87 years, excluding extension options. Our future minimum lease obligations under non-cancelable operating and ground leases as of December 31, 2013 were \$31.6 million in 2014, \$30.2 million in 2015, \$26.3 million in 2016, \$19.1 million in 2017, \$15.3 million in 2018, and \$490.3 million thereafter.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Note 15—Earnings Per Share

The following table shows the amounts used in computing our basic and diluted earnings per common share:

| | For the Year Ended December 31, | | |
|---|--|-----------|-----------|
| | 2013 | 2012 | 2011 |
| | (In thousands, except per share amounts) | | |
| Numerator for basic and diluted earnings per share: | | | |
| Income from continuing operations attributable to common stockholders | \$488,930 | \$307,835 | \$362,308 |
| Discontinued operations | (35,421 |) 54,965 | 2,185 |
| Net income attributable to common stockholders | \$453,509 | \$362,800 | \$364,493 |
| Denominator: | | | |
| Denominator for basic earnings per share—weighted average shares | 292,654 | 292,064 | 228,453 |
| Effect of dilutive securities: | | | |
| Stock options | 534 | 496 | 449 |
| Restricted stock awards | 99 | 92 | 53 |
| OP units | 1,823 | 1,836 | 942 |
| Convertible notes | — | — | 893 |
| Denominator for diluted earnings per share—adjusted weighted average shares | 295,110 | 294,488 | 230,790 |
| Basic earnings per share: | | | |
| Income from continuing operations attributable to common stockholders | \$1.67 | \$1.05 | \$1.59 |
| Discontinued operations | (0.12 |) 0.19 | 0.01 |
| Net income attributable to common stockholders | \$1.55 | \$1.24 | \$1.60 |
| Diluted earnings per share: | | | |
| Income from continuing operations attributable to common stockholders | \$1.66 | \$1.04 | \$1.57 |
| Discontinued operations | (0.12 |) 0.19 | 0.01 |
| Net income attributable to common stockholders | \$1.54 | \$1.23 | \$1.58 |

There were 504,815, 372,440 and 309,650 anti-dilutive options outstanding for the years ended December 31, 2013, 2012 and 2011, respectively.

Note 16—Litigation

Proceedings against Tenants, Operators and Managers

From time to time, Brookdale Senior Living, Kindred, Atria, Sunrise and our other tenants, operators and managers are parties to certain legal actions, regulatory investigations and claims arising in the conduct of their business and operations. Even though we generally are not party to these proceedings, the unfavorable resolution of any such actions, investigations or claims could, individually or in the aggregate, materially adversely affect such tenants', operators' or managers' liquidity, financial condition or results of operations and their ability to satisfy their respective obligations to us, which, in turn, could have a Material Adverse Effect on us.

Proceedings Indemnified and Defended by Third Parties

From time to time, we are party to certain legal actions, regulatory investigations and claims for which third parties are contractually obligated to indemnify, defend and hold us harmless. The tenants of our triple-net leased properties and, in some cases, their affiliates are required by the terms of their leases and other agreements with us to indemnify, defend and hold us harmless against certain actions, investigations and claims arising in the course of their business and related to the operations of our triple-net leased properties. In addition, third parties from whom we acquired certain of our assets and, in some cases, their affiliates are required by the terms of the related conveyance documents to indemnify, defend and hold us harmless against certain actions, investigations and claims related to the acquired assets and arising prior to our ownership or related to excluded assets and liabilities. In some cases, a portion of the

purchase price consideration is held in escrow for a specified period of time as collateral for these indemnification obligations. We are presently being defended by certain tenants and other obligated

113

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

third parties in these types of matters. We cannot assure you that our tenants, their affiliates or other obligated third parties will continue to defend us in these matters, that our tenants, their affiliates or other obligated third parties will have sufficient assets, income and access to financing to enable them to satisfy their defense and indemnification obligations to us or that any purchase price consideration held in escrow will be sufficient to satisfy claims for which we are entitled to indemnification. The unfavorable resolution of any such actions, investigations or claims could, individually or in the aggregate, materially adversely affect our tenants' or other obligated third parties' liquidity, financial condition or results of operations and their ability to satisfy their respective obligations to us, which, in turn, could have a Material Adverse Effect on us.

Proceedings Arising in Connection with Senior Living and MOB Operations; Other Litigation

From time to time, we are party to various legal actions, regulatory investigations and claims (some of which may not be insured and some of which may allege large damage amounts) arising in connection with our senior living and MOB operations or otherwise in the course of our business. In limited circumstances, the manager of the applicable seniors housing community or MOB may be contractually obligated to indemnify, defend and hold us harmless against such actions, investigations and claims. It is the opinion of management that, except as otherwise set forth in this Note 16, the disposition of any such actions, investigations and claims that are currently pending will not, individually or in the aggregate, have a Material Adverse Effect on us. However, regardless of their merits, we may be forced to expend significant financial resources to defend and resolve these matters. We are unable to predict the ultimate outcome of these actions, investigations and claims, and if management's assessment of our liability with respect thereto is incorrect, such actions, investigations and claims could have a Material Adverse Effect on us.

Note 17—Permanent and Temporary Equity

Capital Stock

In March 2013, we established an "at-the-market" ("ATM") equity offering program through which we may sell from time to time up to an aggregate of \$750 million of our common stock. Through December 31, 2013, we issued and sold a total of 2,069,200 shares of common stock under the program for aggregate net proceeds of \$141.5 million (\$35.4 million of which was received in the fourth quarter of 2013), after sales agent commissions of \$2.1 million. As of December 31, 2013, approximately \$606.4 million of our common stock remained available for sale under our ATM equity offering program.

In December 2012, through our acquisition of the Funds, we acquired 3.7 million shares of our common stock that are reflected as treasury stock on our Consolidated Balance Sheets. See "Note 4—Acquisitions of Real Estate Property." In June 2012, we completed the public offering and sale of 5,980,000 shares of our common stock for \$342.5 million in aggregate proceeds.

Excess Share Provision

In order to preserve our ability to maintain REIT status, our Charter provides that if a person acquires beneficial ownership of more than 9% of our outstanding common stock or 9.9% of our outstanding preferred stock, the shares that are beneficially owned in excess of such limit are deemed to be excess shares. These shares are automatically deemed transferred to a trust for the benefit of a charitable institution or other qualifying organization selected by our Board of Directors. The trust is entitled to all dividends with respect to the shares and the trustee may exercise all voting power over the shares.

We have the right to buy the excess shares for a purchase price equal to the lesser of the price per share in the transaction that created the excess shares or the market price on the date we buy the shares, and we may defer payment of the purchase price for the excess shares for up to five years. If we do not purchase the excess shares, the trustee of the trust is required to transfer the excess shares at the direction of the Board of Directors. The owner of the excess shares is entitled to receive the lesser of the proceeds from the sale or the original purchase price for such excess shares, and any additional amounts are payable to the beneficiary of the trust.

Our Board of Directors is empowered to grant waivers from the excess share provisions of our Charter.

Distribution Reinvestment and Stock Purchase Plan

Under our Distribution Reinvestment and Stock Purchase Plan ("DRIP"), existing stockholders may purchase shares of common stock by reinvesting all or a portion of the cash distribution on their shares of our common stock,

subject to certain limits. Existing stockholders and new investors also may purchase shares of our common stock under the DRIP by making optional cash payments, subject to certain limits. We currently offer a 1% discount on the purchase price of our common stock to shareholders who reinvest their dividends or make optional cash purchases through the DRIP. The amount and availability of this discount is at our discretion. The granting of a discount for one month or quarter, as applicable, will not insure the

114

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

availability or amount of a discount in future periods, and each month or quarter, as applicable, we may lower or eliminate the discount without prior notice. In addition, we may change our determination as to whether common shares will be purchased by the plan administrator directly from us or in the open market without prior notice to investors.

Accumulated Other Comprehensive Income

The following is a summary of our accumulated other comprehensive income as of December 31, 2013 and 2011:

| | 2013 | 2012 |
|--|----------------|----------|
| | (In thousands) | |
| Foreign currency translation | \$18,019 | \$23,441 |
| Unrealized (loss) gain on marketable debt securities | (216 |) 807 |
| Other | 1,856 | (894 |
| Total accumulated other comprehensive income | \$19,659 | \$23,354 |

Redeemable OP Unitholder and Noncontrolling Interest

The following is a rollforward of our redeemable OP unitholder interests and noncontrolling interests, respectively for 2013:

| | Redeemable OP Unitholder Interests | Redeemable Noncontrolling Interests | Total Redeemable OP Unitholder and Noncontrolling Interests |
|---------------------------------|---------------------------------------|---|--|
| | (In thousands) | | |
| Balance as of December 31, 2012 | \$114,933 | \$59,622 | \$174,555 |
| New issuances | 11,053 | — | 11,053 |
| Change in valuation | (8,683 |) 11,861 | 3,178 |
| Distributions and other | (5,139 |) (1,052 |) (6,191 |
| Redemptions | (557 |) (25,378 |) (25,935 |
| Balance as of December 31, 2013 | \$111,607 | \$45,053 | \$156,660 |

Note 18—Related Party Transactions

We own an MOB located on the Sutter Medical Center-Castro Valley campus that is subject to a ground lease from Sutter Health and is 100% leased by Sutter Health pursuant to long-term triple-net leases. We received \$2.1 million of base rent from Sutter Health for this MOB in 2013. Robert D. Reed, Senior Vice President and Chief Financial Officer of Sutter Health, has served as a member of our Board of Directors since March 2008.

Upon consummation of the ASLG acquisition in May 2011, we entered into long-term management agreements with Atria to operate the acquired assets. During 2011 and 2012 we paid Atria \$20.2 million and \$33.9 million, respectively, in management fees under our agreements. Matthew J. Lustig, a member of our Board of Directors since May 2011, served as Chairman of Atria until our acquisition of the Funds on December 21, 2012 (see “Note 4—Acquisitions of Real Estate Property”) and is employed by affiliates of LFREI.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Note 19—Quarterly Financial Information (Unaudited)

Summarized unaudited consolidated quarterly information for the years ended December 31, 2013 and 2012 is provided below.

| | For the Year Ended December 31, 2013 | | | |
|---|--|-------------------|------------------|-------------------|
| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| | (In thousands, except per share amounts) | | | |
| Revenues (1) | \$682,509 | \$683,764 | \$710,924 | \$732,856 |
| Income from continuing operations attributable to common stockholders (1) | \$120,429 | \$132,895 | \$127,268 | \$108,338 |
| Discontinued operations (1) | (8,236 |) (18,315 |) (8,972 |) 102 |
| Net income attributable to common stockholders | \$112,193 | \$114,580 | \$118,296 | \$108,440 |
| Earnings per share: | | | | |
| Basic: | | | | |
| Income from continuing operations attributable to common stockholders | \$0.41 | \$0.45 | \$0.43 | \$0.37 |
| Discontinued operations | (0.03 |) (0.06 |) (0.03 |) — |
| Net income attributable to common stockholders | \$0.38 | \$0.39 | \$0.40 | \$0.37 |
| Diluted: | | | | |
| Income from continuing operations attributable to common stockholders | \$0.41 | \$0.45 | \$0.43 | \$0.37 |
| Discontinued operations | (0.03 |) (0.06 |) (0.03 |) — |
| Net income attributable to common stockholders | \$0.38 | \$0.39 | \$0.40 | \$0.37 |
| Dividends declared per share | \$0.67 | \$0.67 | \$0.67 | \$0.725 |

The amounts presented for the three months ended March 31, 2013, June 30, 2013 and September 30, 2013 differ (1) from the amounts previously reported in our Quarterly Reports on Form 10-Q as a result of discontinued operations consisting of properties sold in 2013 or classified as held for sale as of December 31, 2013.

| | For the Three Months Ended | | |
|---|--|------------------|-----------------------|
| | March 31, 2013 | June 30, 2013 | September 30, 2013 |
| | (In thousands, except per share amounts) | | |
| Revenues, previously reported in Form 10-Q | \$684,868 | \$685,846 | \$712,386 |
| Revenues, previously reported in Form 10-Q, subsequently reclassified to discontinued operations | (2,359 |) (2,082 |) (1,462 |
| Total revenues disclosed in Form 10-K | \$682,509 | \$683,764 | \$710,924 |
| Income from continuing operations attributable to common stockholders, previously reported in Form 10-Q | \$117,820 | \$132,635 | \$127,380 |
| Income from continuing operations attributable to common stockholders, previously reported in Form 10-Q, subsequently reclassified to discontinued operations | 2,609 | 260 | (112 |
| Income from continuing operations attributable to common stockholders disclosed in Form 10-K | \$120,429 | \$132,895 | \$127,268 |
| Discontinued operations, previously reported in Form 10-Q | \$(5,627 |) \$(18,055 |) \$(9,084 |
| Discontinued operations from properties sold or held for sale subsequent to the respective reporting period | (2,609 |) (260 |) 112 |
| Discontinued operations disclosed in Form 10-K | \$(8,236 |) \$(18,315 |) \$(8,972 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

| | For the Year Ended December 31, 2012 | | | |
|---|--|-------------------|------------------|-------------------|
| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| | (In thousands, except per share amounts) | | | |
| Revenues (1) | \$564,597 | \$610,188 | \$637,218 | \$655,730 |
| Income from continuing operations attributable to common stockholders (1) | \$47,246 | \$43,413 | \$115,737 | \$101,439 |
| Discontinued operations (1) | 43,380 | 30,612 | (3,855 |) (15,172) |
| Net income attributable to common stockholders | \$90,626 | \$74,025 | \$111,882 | \$86,267 |
| Earnings per share: | | | | |
| Basic: | | | | |
| Income from continuing operations attributable to common stockholders | \$0.16 | \$0.15 | \$0.39 | \$0.35 |
| Discontinued operations | 0.15 | 0.11 | (0.01 |) (0.05) |
| Net income attributable to common stockholders | \$0.31 | \$0.26 | \$0.38 | \$0.30 |
| Diluted: | | | | |
| Income from continuing operations attributable to common stockholders | \$0.16 | \$0.15 | \$0.39 | \$0.35 |
| Discontinued operations | 0.15 | 0.10 | (0.01 |) (0.05) |
| Net income attributable to common stockholders | \$0.31 | \$0.25 | \$0.38 | \$0.30 |
| Dividends declared per share | \$0.62 | \$0.62 | \$0.62 | \$0.62 |

(1) The amounts presented for the three months ended March 31, 2012, June 30, 2012, September 30, 2012 and December 31, 2012 differ from the amounts previously reported in our Annual Report on Form 10-K for the year ended December 31, 2012 as a result of discontinued operations consisting of properties sold in 2013 or classified as held for sale as of December 31, 2013.

| | For the Three Months Ended | | | |
|---|--|------------------|-----------------------|----------------------|
| | March 31, 2012 | June 30, 2012 | September 30, 2012 | December 31, 2012 |
| | (In thousands, except per share amounts) | | | |
| Revenues, previously reported in Form 10-K | \$568,566 | \$614,502 | \$641,520 | \$660,711 |
| Revenues, previously reported in Form 10-K, subsequently reclassified to discontinued operations | (3,969 |) (4,314 |) (4,302 |) (4,981) |
| Total revenues disclosed in Form 10-K | \$564,597 | \$610,188 | \$637,218 | \$655,730 |
| Income from continuing operations attributable to common stockholders, previously reported in Form 10-K | \$48,110 | \$43,496 | \$115,975 | \$97,992 |
| Income from continuing operations attributable to common stockholders, previously reported in Form 10-K, subsequently reclassified to discontinued operations | (864 |) (83 |) (238 |) 3,447 |
| Income from continuing operations attributable to common stockholders disclosed in Form 10-K | \$47,246 | \$43,413 | \$115,737 | \$101,439 |
| Discontinued operations, previously reported in Form 10-K | \$42,516 | \$30,529 | \$(4,093 |) \$(11,725) |
| Discontinued operations from properties sold or held for sale subsequent to the respective reporting | 864 | 83 | 238 | (3,447) |

period

| | | | | | |
|--|----------|----------|----------|-------------|---|
| Discontinued operations disclosed in Form 10-K | \$43,380 | \$30,612 | \$(3,855 |) \$(15,172 |) |
|--|----------|----------|----------|-------------|---|

117

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Note 20—Segment Information

As of December 31, 2013, we operated through three reportable business segments: triple-net leased properties; senior living operations and MOB operations. In our triple-net leased properties segment, we acquire and own seniors housing and healthcare properties throughout the United States and lease those properties to healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses. In our senior living operations segment, we invest in seniors housing communities throughout the United States and Canada and engage independent operators, such as Atria and Sunrise, to manage those communities. In our MOB operations segment, we primarily acquire, own, develop, lease, and manage MOBs. Information provided for “all other” includes income from loans and investments and other miscellaneous income and various corporate-level expenses not directly attributable to our three reportable business segments. Assets included in “all other” consist primarily of corporate assets, including cash, restricted cash, deferred financing costs, loans receivable and investments, and miscellaneous accounts receivable.

We evaluate performance of the combined properties in each reportable business segment based on segment profit, which we define as NOI adjusted for income/loss from unconsolidated entities. We define NOI as total revenues, less interest and other income, property-level operating expenses and medical office building services costs. Although we believe that net income, as defined by GAAP, is the most appropriate earnings measurement, we consider segment profit a useful supplement to net income because it allows investors, analysts and our management to measure unlevered property-level operating results and to compare our operating results to the operating results of other real estate companies and between periods on a consistent basis. Segment profit should not be considered as an alternative to net income (determined in accordance with GAAP) as an indicator of our financial performance. In order to facilitate a clear understanding of our historical consolidated historical operating results, segment profit should be examined in conjunction with net income as presented in our Consolidated Financial Statements and other financial data included elsewhere in this Annual Report on Form 10-K.

Interest expense, depreciation and amortization, general, administrative and professional fees, income tax expense, discontinued operations and other non-property specific revenues and expenses are not allocated to individual reportable business segments for purposes of assessing segment performance. There are no intersegment sales or transfers.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Summary information by reportable business segment is as follows:

For the year ended December 31, 2013:

| | Triple-Net Leased Properties (In thousands) | Senior Living Operations | MOB Operations | All Other | Total |
|---|--|--------------------------------|-------------------|--------------|-------------|
| Revenues: | | | | | |
| Rental income | \$875,877 | \$— | \$450,107 | \$— | \$1,325,984 |
| Resident fees and services | — | 1,406,005 | — | — | 1,406,005 |
| Medical office building and other services revenue | 4,469 | — | 12,077 | 1,263 | 17,809 |
| Income from loans and investments | — | — | — | 58,208 | 58,208 |
| Interest and other income | — | — | — | 2,047 | 2,047 |
| Total revenues | \$880,346 | \$1,406,005 | \$462,184 | \$61,518 | \$2,810,053 |
| Total revenues | \$880,346 | \$1,406,005 | \$462,184 | \$61,518 | \$2,810,053 |
| Less: | | | | | |
| Interest and other income | — | — | — | 2,047 | 2,047 |
| Property-level operating expenses | — | 956,684 | 152,948 | — | 1,109,632 |
| Medical office building services costs | — | — | 8,315 | — | 8,315 |
| Segment NOI | 880,346 | 449,321 | 300,921 | 59,471 | 1,690,059 |
| Income (loss) from unconsolidated entities | 475 | (1,980 |) 1,451 | (454 |) (508 |
| Segment profit | \$880,821 | \$447,341 | \$302,372 | \$59,017 | 1,689,551 |
| Interest and other income | | | | | 2,047 |
| Interest expense | | | | | (334,484 |
| Depreciation and amortization | | | | | (721,959 |
| General, administrative and professional fees | | | | | (115,106 |
| Loss on extinguishment of debt, net | | | | | (1,201 |
| Merger-related expenses and deal costs | | | | | (21,634 |
| Other | | | | | (18,732 |
| Income tax benefit | | | | | 11,828 |
| Discontinued operations | | | | | (35,421 |
| Net income | | | | | \$454,889 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended December 31, 2012:

| | Triple-Net Leased Properties (In thousands) | Senior Living Operations | MOB Operations | All Other | Total |
|---|--|--------------------------------|-------------------|--------------|-------------|
| Revenues: | | | | | |
| Rental income | \$818,000 | \$— | \$360,849 | \$— | \$1,178,849 |
| Resident fees and services | — | 1,227,124 | — | — | 1,227,124 |
| Medical office building and other services revenue | 4,438 | — | 16,303 | — | 20,741 |
| Income from loans and investments | — | — | — | 39,913 | 39,913 |
| Interest and other income | — | — | — | 1,106 | 1,106 |
| Total revenues | \$822,438 | \$1,227,124 | \$377,152 | \$41,019 | \$2,467,733 |
| Total revenues | \$822,438 | \$1,227,124 | \$377,152 | \$41,019 | \$2,467,733 |
| Less: | | | | | |
| Interest and other income | — | — | — | 1,106 | 1,106 |
| Property-level operating expenses | — | 841,022 | 125,400 | — | 966,422 |
| Medical office building services costs | — | — | 9,883 | — | 9,883 |
| Segment NOI | 822,438 | 386,102 | 241,869 | 39,913 | 1,490,322 |
| Income (loss) from unconsolidated entities | 1,313 | (48 |) 16,889 | — | 18,154 |
| Segment profit | \$823,751 | \$386,054 | \$258,758 | \$39,913 | 1,508,476 |
| Interest and other income | | | | | 1,106 |
| Interest expense | | | | | (288,276) |
| Depreciation and amortization | | | | | (714,505) |
| General, administrative and professional fees | | | | | (98,510) |
| Loss on extinguishment of debt, net | | | | | (37,640) |
| Merger-related expenses and deal costs | | | | | (63,183) |
| Other | | | | | (6,940) |
| Income tax benefit | | | | | 6,282 |
| Discontinued operations | | | | | 54,965 |
| Net income | | | | | \$361,775 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended December 31, 2011:

| | Triple-Net Leased Properties (In thousands) | Senior Living Operations | MOB Operations | All Other | Total |
|--|--|--------------------------------|-------------------|-----------------|--------------------|
| Revenues: | | | | | |
| Rental income | \$627,723 | \$— | \$166,079 | \$— | \$793,802 |
| Resident fees and services | — | 865,800 | — | — | 865,800 |
| Medical office building and other services revenue | 2,217 | — | 34,254 | — | 36,471 |
| Income from loans and investments | — | — | — | 34,415 | 34,415 |
| Interest and other income | — | — | — | 1,216 | 1,216 |
| Total revenues | \$629,940 | \$865,800 | \$200,333 | \$35,631 | \$1,731,704 |
| Total revenues | \$629,940 | \$865,800 | \$200,333 | \$35,631 | \$1,731,704 |
| Less: | | | | | |
| Interest and other income | — | — | — | 1,216 | 1,216 |
| Property-level operating expenses | — | 588,095 | 56,987 | — | 645,082 |
| Medical office building services costs | — | — | 27,082 | — | 27,082 |
| Segment NOI | 629,940 | 277,705 | 116,264 | 34,415 | 1,058,324 |
| Income (loss) from unconsolidated entities | 295 | — | (347) | — | (52) |
| Segment profit | \$630,235 | \$277,705 | \$115,917 | \$34,415 | 1,058,272 |
| Interest and other income | | | | | 1,216 |
| Interest expense | | | | | (223,804) |
| Depreciation and amortization | | | | | (444,193) |
| General, administrative and professional fees | | | | | (74,537) |
| Loss on extinguishment of debt, net | | | | | (27,604) |
| Litigation proceeds, net | | | | | 202,259 |
| Merger-related expenses and deal costs | | | | | (153,923) |
| Other | | | | | (7,270) |
| Income tax benefit | | | | | 30,660 |
| Discontinued operations | | | | | 2,185 |
| Net income | | | | | \$363,261 |

Assets by reportable business segment are as follows:

| | As of December 31, | | | | |
|------------------------------|------------------------|--------------|-----------------------|--------------|----------|
| | 2013 | | 2012 | | |
| | (Dollars in thousands) | | | | |
| Assets: | | | | | |
| Triple-net leased properties | \$8,919,360 | 45.2 | % \$8,368,186 | 44.1 | % |
| Senior living operations | 6,648,754 | 33.7 | 6,274,207 | 33.1 | |
| MOB operations | 3,701,344 | 18.8 | 3,703,453 | 19.5 | |
| All other assets | 462,036 | 2.3 | 634,154 | 3.3 | |
| Total assets | \$19,731,494 | 100.0 | % \$18,980,000 | 100.0 | % |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Capital expenditures, including investments in real estate property and development project expenditures, by reportable business segment are as follows:

| | For the Year Ended December 31, | | |
|------------------------------|---------------------------------|-------------|-----------|
| | 2013 | 2012 (1) | 2011 |
| | (In thousands) | | |
| Capital expenditures: | | | |
| Triple-net leased properties | \$847,945 | \$139,680 | \$133,761 |
| Senior living operations | 576,459 | 758,371 | 370,455 |
| MOB operations | 189,953 | 1,003,865 | 125,453 |
| Total capital expenditures | \$1,614,357 | \$1,901,916 | \$629,669 |

(1) Includes funds held in a Code Section 1031 exchange escrow account with a qualified intermediary as follows: triple-net leased – \$58.1 million; senior living – \$64.7 million; and MOB – \$11.2 million.

Our portfolio of properties and mortgage loan and other investments are located in the United States and Canada. Revenues are attributed to an individual country based on the location of each property.

Geographic information regarding our operations is as follows:

| | For the Year Ended December 31, | | |
|----------------|---------------------------------|-------------|-------------|
| | 2013 | 2012 | 2011 |
| | (In thousands) | | |
| Revenues: | | | |
| United States | \$2,716,835 | \$2,371,764 | \$1,639,665 |
| Canada | 93,218 | 95,969 | 92,039 |
| Total revenues | \$2,810,053 | \$2,467,733 | \$1,731,704 |

| | As of December 31, | |
|--------------------------------|--------------------|--------------|
| | 2013 | 2012 |
| | (In thousands) | |
| Net real estate property: | | |
| United States | \$17,705,962 | \$16,711,508 |
| Canada | 369,624 | 400,024 |
| Total net real estate property | \$18,075,586 | \$17,111,532 |

Note 21—Condensed Consolidating Information

We have fully and unconditionally guaranteed the obligation to pay principal and interest with respect to the outstanding senior notes issued by our 100% owned subsidiary, Ventas Realty, including the senior notes that were jointly issued with Ventas Capital Corporation. Ventas Capital Corporation is a direct 100% owned subsidiary of Ventas Realty that has no assets or operations, but was formed in 2002 solely to facilitate offerings of senior notes by a limited partnership. None of our other subsidiaries (excluding Ventas Realty and Ventas Capital Corporation, the “Ventas Subsidiaries”) is obligated with respect to Ventas Realty’s outstanding senior notes.

In connection with the NHP acquisition, our 100% owned subsidiary, NHP LLC, as successor to NHP, assumed the obligation to pay principal and interest with respect to the outstanding senior notes issued by NHP. Neither we nor any of our subsidiaries (other than NHP LLC) is obligated with respect to any of NHP LLC’s outstanding senior notes. Contractual and legal restrictions, including those contained in the instruments governing our subsidiaries’ outstanding mortgage indebtedness, may under certain circumstances restrict our ability to obtain cash from our subsidiaries for the purpose of meeting our debt service obligations, including our guarantee of the payment of principal and interest on Ventas Realty’s senior notes. Certain of our real estate assets are also subject to mortgages.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following summarizes our condensed consolidating information as of December 31, 2013 and 2012 and for the years ended December 31, 2013, 2012, and 2011:

CONDENSED CONSOLIDATING BALANCE SHEET

As of December 31, 2013

| | Ventas, Inc. (In thousands) | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|--------------------------------|----------------------|------------------------|-----------------------------|---------------------|
| Assets | | | | | |
| Net real estate investments | \$7,009 | \$374,590 | \$18,161,872 | \$— | \$18,543,471 |
| Cash and cash equivalents | 28,169 | — | 66,647 | — | 94,816 |
| Escrow deposits and restricted cash | 2,104 | 1,211 | 81,342 | — | 84,657 |
| Deferred financing costs, net | 758 | 54,022 | 7,435 | — | 62,215 |
| Investment in and advances to affiliates | 10,481,466 | 3,201,998 | — | (13,683,464) | — |
| Other assets | 29,450 | 14,102 | 902,783 | — | 946,335 |
| Total assets | \$10,548,956 | \$3,645,923 | \$19,220,079 | \$(13,683,464) | \$19,731,494 |
| Liabilities and equity | | | | | |
| Liabilities: | | | | | |
| Senior notes payable and other debt | \$— | \$6,336,240 | \$3,028,752 | \$— | \$9,364,992 |
| Intercompany loans | 4,247,853 | (4,682,119) | 434,266 | — | — |
| Accrued interest | — | 39,561 | 14,788 | — | 54,349 |
| Accounts payable and other liabilities | 94,495 | 28,152 | 878,868 | — | 1,001,515 |
| Deferred income taxes | 250,167 | — | — | — | 250,167 |
| Total liabilities | 4,592,515 | 1,721,834 | 4,356,674 | — | 10,671,023 |
| Redeemable OP unitholder and noncontrolling interests | — | — | 156,660 | — | 156,660 |
| Total equity | 5,956,441 | 1,924,089 | 14,706,745 | (13,683,464) | 8,903,811 |
| Total liabilities and equity | \$10,548,956 | \$3,645,923 | \$19,220,079 | \$(13,683,464) | \$19,731,494 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING BALANCE SHEET

As of December 31, 2012

| | Ventas, Inc. (In thousands) | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|--------------------------------|----------------------|------------------------|-----------------------------|---------------------|
| Assets | | | | | |
| Net real estate investments | \$7,615 | \$412,362 | \$17,421,966 | \$— | \$17,841,943 |
| Cash and cash equivalents | 16,734 | — | 51,174 | — | 67,908 |
| Escrow deposits and restricted cash | 7,565 | 1,952 | 96,396 | — | 105,913 |
| Deferred financing costs, net | 757 | 34,044 | 7,750 | — | 42,551 |
| Investment in and advances to affiliates | 8,979,830 | 3,201,998 | — | (12,181,828) | — |
| Other assets | 26,282 | 4,043 | 891,360 | — | 921,685 |
| Total assets | \$9,038,783 | \$3,654,399 | \$18,468,646 | \$(12,181,828) | \$18,980,000 |
| Liabilities and equity | | | | | |
| Liabilities: | | | | | |
| Senior notes payable and other debt | \$— | \$4,570,296 | \$3,843,350 | \$— | \$8,413,646 |
| Intercompany loans | 2,061,334 | (2,791,885) | 730,551 | — | — |
| Accrued interest | — | 24,045 | 23,520 | — | 47,565 |
| Accounts payable and other liabilities | 99,631 | 7,776 | 887,749 | — | 995,156 |
| Deferred income taxes | 259,715 | — | — | — | 259,715 |
| Total liabilities | 2,420,680 | 1,810,232 | 5,485,170 | — | 9,716,082 |
| Redeemable OP unitholder and noncontrolling interests | 119,244 | — | 55,311 | — | 174,555 |
| Total equity | 6,498,859 | 1,844,167 | 12,928,165 | (12,181,828) | 9,089,363 |
| Total liabilities and equity | \$9,038,783 | \$3,654,399 | \$18,468,646 | \$(12,181,828) | \$18,980,000 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING STATEMENT OF INCOME

For the Year Ended December 31, 2013

| | Ventas, Inc. (In thousands) | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|--------------------------------|----------------------|------------------------|-----------------------------|------------------|
| Revenues: | | | | | |
| Rental income | \$2,486 | \$277,779 | \$1,045,719 | \$— | \$1,325,984 |
| Resident fees and services | — | — | 1,406,005 | — | 1,406,005 |
| Medical office building and other services revenues | — | (11) | 17,820 | — | 17,809 |
| Income from loans and investments | 1,262 | 908 | 56,038 | — | 58,208 |
| Equity earnings in affiliates | 449,677 | — | 800 | (450,477) | — |
| Interest and other income | 2,963 | 26 | (942) | — | 2,047 |
| Total revenues | 456,388 | 278,702 | 2,525,440 | (450,477) | 2,810,053 |
| Expenses: | | | | | |
| Interest | (2,167) | 147,158 | 189,493 | — | 334,484 |
| Depreciation and amortization | 4,990 | 30,007 | 686,962 | — | 721,959 |
| Property-level operating expenses | — | 514 | 1,109,118 | — | 1,109,632 |
| Medical office building services costs | — | — | 8,315 | — | 8,315 |
| General, administrative and professional fees | 2,695 | 21,160 | 91,251 | — | 115,106 |
| Loss (gain) on extinguishment of debt, net | 3 | 1,510 | (312) | — | 1,201 |
| Merger-related expenses and deal costs | 11,917 | — | 9,717 | — | 21,634 |
| Other | 884 | 44 | 17,804 | — | 18,732 |
| Total expenses | 18,322 | 200,393 | 2,112,348 | — | 2,331,063 |
| Income from continuing operations before income (loss) from unconsolidated entities, income taxes and noncontrolling interest | 438,066 | 78,309 | 413,092 | (450,477) | 478,990 |
| Income (loss) from unconsolidated entities | — | 673 | (1,181) | — | (508) |
| Income tax benefit | 11,828 | — | — | — | 11,828 |
| Income from continuing operations | 449,894 | 78,982 | 411,911 | (450,477) | 490,310 |
| Discontinued operations | 3,615 | 1,012 | (40,048) | — | (35,421) |
| Net income | 453,509 | 79,994 | 371,863 | (450,477) | 454,889 |
| Net income attributable to noncontrolling interest | — | — | 1,380 | — | 1,380 |
| Net income attributable to common stockholders | \$453,509 | \$79,994 | \$370,483 | \$(450,477) | \$453,509 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING STATEMENT OF INCOME

For the Year Ended December 31, 2012

| | Ventas, Inc. (In thousands) | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|--------------------------------|----------------------|------------------------|-----------------------------|--------------|
| Revenues: | | | | | |
| Rental income | \$2,538 | \$272,506 | \$903,805 | \$— | \$1,178,849 |
| Resident fees and services | — | — | 1,227,124 | — | 1,227,124 |
| Medical office building and other services revenues | — | — | 20,741 | — | 20,741 |
| Income from loans and investments | 2,944 | 1,871 | 35,098 | — | 39,913 |
| Equity earnings in affiliates | 322,660 | — | 998 | (323,658) | — |
| Interest and other income | 476 | 25 | 605 | — | 1,106 |
| Total revenues | 328,618 | 274,402 | 2,188,371 | (323,658) | 2,467,733 |
| Expenses: | | | | | |
| Interest | (3,858) |) 92,597 | 199,537 | — | 288,276 |
| Depreciation and amortization | 2,777 | 35,414 | 676,314 | — | 714,505 |
| Property-level operating expenses | — | 535 | 965,887 | — | 966,422 |
| Medical office building services costs | — | — | 9,883 | — | 9,883 |
| General, administrative and professional fees | 3,682 | 30,317 | 64,511 | — | 98,510 |
| Loss (gain) on extinguishment of debt, net | — | 39,737 | (2,097) |) — | 37,640 |
| Merger-related expenses and deal costs | 53,199 | — | 9,984 | — | 63,183 |
| Other | 78 | — | 6,862 | — | 6,940 |
| Total expenses | 55,878 | 198,600 | 1,930,881 | — | 2,185,359 |
| Income from continuing operations before income (loss) from unconsolidated entities, income taxes and noncontrolling interest | 272,740 | 75,802 | 257,490 | (323,658) |) 282,374 |
| Income (loss) from unconsolidated entities | — | 18,266 | (112) |) — | 18,154 |
| Income tax benefit | 6,282 | — | — | — | 6,282 |
| Income from continuing operations | 279,022 | 94,068 | 257,378 | (323,658) |) 306,810 |
| Discontinued operations | 83,778 | 5,722 | (34,535) |) — | 54,965 |
| Net income | 362,800 | 99,790 | 222,843 | (323,658) |) 361,775 |
| Net loss attributable to noncontrolling interest | — | — | (1,025) |) — | (1,025) |
| Net income attributable to common stockholders | \$362,800 | \$99,790 | \$223,868 | \$(323,658) |) \$362,800 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING STATEMENT OF INCOME

For the Year Ended December 31, 2011

| | Ventas, Inc. (In thousands) | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|--|--------------------------------|----------------------|------------------------|-----------------------------|--------------|
| Revenues: | | | | | |
| Rental income | \$2,471 | \$265,039 | \$526,292 | \$— | \$793,802 |
| Resident fees and services | — | — | 865,800 | — | 865,800 |
| Medical office building and other services revenues | — | — | 36,471 | — | 36,471 |
| Income from loans and investments | 6,305 | 8,570 | 19,540 | — | 34,415 |
| Equity earnings in affiliates | 231,779 | — | 1,447 | (233,226) | — |
| Interest and other income | 208 | 57 | 951 | — | 1,216 |
| Total revenues | 240,763 | 273,666 | 1,450,501 | (233,226) | 1,731,704 |
| Expenses: | | | | | |
| Interest | (1,897) |) 66,633 | 159,068 | — | 223,804 |
| Depreciation and amortization | 1,714 | 30,473 | 412,006 | — | 444,193 |
| Property-level operating expenses | — | 510 | 644,572 | — | 645,082 |
| Medical office building services costs | — | — | 27,082 | — | 27,082 |
| General, administrative and professional fees | (5,322) |) 29,336 | 50,523 | — | 74,537 |
| Loss on extinguishment of debt, net | 2,071 | 8,769 | 16,764 | — | 27,604 |
| Litigation proceeds, net | (202,259) |) — | — | — | (202,259) |
| Merger-related expenses and deal costs | 111,845 | — | 42,078 | — | 153,923 |
| Other | 778 | — | 6,492 | — | 7,270 |
| Total expenses | (93,070) |) 135,721 | 1,358,585 | — | 1,401,236 |
| Income from continuing operations before loss from unconsolidated entities, income taxes and noncontrolling interest | 333,833 | 137,945 | 91,916 | (233,226) | 330,468 |
| Loss from unconsolidated entities | — | (52) |) — | — | (52) |
| Income tax benefit | 30,660 | — | — | — | 30,660 |
| Income from continuing operations | 364,493 | 137,893 | 91,916 | (233,226) | 361,076 |
| Discontinued operations | — | 6,789 | (4,604) |) — | 2,185 |
| Net income | 364,493 | 144,682 | 87,312 | (233,226) | 363,261 |
| Net loss attributable to noncontrolling interest | — | — | (1,232) |) — | (1,232) |
| Net income attributable to common stockholders | \$364,493 | \$144,682 | \$88,544 | \$(233,226) | \$364,493 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended December 31, 2013

| | Ventas, Inc. | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|----------------|----------------------|------------------------|-----------------------------|--------------|
| | (In thousands) | | | | |
| Net income | \$453,509 | \$79,994 | \$371,863 | \$(450,477) |) \$454,889 |
| Other comprehensive loss: | | | | | |
| Foreign currency translation | — | — | (5,422) |) — | (5,422) |
| Change in unrealized gain on marketable debt securities | (1,023 |) — | — | — | (1,023) |
| Other | — | — | 2,750 | — | 2,750 |
| Total other comprehensive loss | (1,023 |) — | (2,672) |) — | (3,695) |
| Comprehensive income | 452,486 | 79,994 | 369,191 | (450,477) |) 451,194 |
| Comprehensive income attributable to noncontrolling interest | — | — | 1,380 | — | 1,380 |
| Comprehensive income attributable to common stockholders | \$452,486 | \$79,994 | \$367,811 | \$(450,477) |) \$449,814 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended December 31, 2012

| | Ventas, Inc. | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|----------------|----------------------|------------------------|-----------------------------|--------------|
| | (In thousands) | | | | |
| Net income | \$362,800 | \$99,790 | \$222,843 | \$(323,658) |) \$361,775 |
| Other comprehensive (loss) income: | | | | | |
| Foreign currency translation | — | — | 2,375 | — | 2,375 |
| Change in unrealized gain on marketable debt securities | (1,296 |) — | — | — | (1,296) |
| Other | — | — | 213 | — | 213 |
| Total other comprehensive (loss) income | (1,296 |) — | 2,588 | — | 1,292 |
| Comprehensive income | 361,504 | 99,790 | 225,431 | (323,658) |) 363,067 |
| Comprehensive loss attributable to noncontrolling interest | — | — | (1,025) |) — | (1,025) |
| Comprehensive income attributable to common stockholders | \$361,504 | \$99,790 | \$226,456 | \$(323,658) |) \$364,092 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended December 31, 2011

| | Ventas, Inc. | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|----------------|----------------------|------------------------|-----------------------------|--------------|
| | (In thousands) | | | | |
| Net income | \$ 364,493 | \$ 144,682 | \$ 87,312 | \$ (233,226) | \$ 363,261 |
| Other comprehensive loss: | | | | | |
| Foreign currency translation | — | — | (1,944) | — | (1,944) |
| Change in unrealized gain on marketable debt securities | (2,691) | — | — | — | (2,691) |
| Other | — | — | (171) | — | (171) |
| Total other comprehensive loss | (2,691) | — | (2,115) | — | (4,806) |
| Comprehensive income | 361,802 | 144,682 | 85,197 | (233,226) | 358,455 |
| Comprehensive loss attributable to noncontrolling interest | — | — | (1,232) | — | (1,232) |
| Comprehensive income attributable to common stockholders | \$ 361,802 | \$ 144,682 | \$ 86,429 | \$ (233,226) | \$ 359,687 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2013

| | Ventas, Inc. (In thousands) | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|--------------------------------|----------------------|------------------------|-----------------------------|--------------|
| Net cash (used in) provided by operating activities | \$(1,362) | \$ 129,023 | \$ 1,067,094 | \$— | \$ 1,194,755 |
| Net cash (used in) provided by investing activities | (1,416,336) | 22,835 | 110,741 | — | (1,282,760) |
| Cash flows from financing activities: | | | | | |
| Net change in borrowings under credit facilities | — | (168,000) | 3,971 | — | (164,029) |
| Proceeds from debt | — | 2,330,435 | 437,111 | — | 2,767,546 |
| Repayment of debt | — | (400,000) | (1,392,492) | — | (1,792,492) |
| Net change in intercompany debt | 2,156,519 | (1,890,234) | (266,285) | — | — |
| Payment of deferred financing costs | — | (29,586) | (1,691) | — | (31,277) |
| Issuance of common stock, net | 141,343 | — | — | — | 141,343 |
| Cash distribution (to) from affiliates | (69,525) | 5,610 | 63,915 | — | — |
| Cash distribution to common stockholders | (802,123) | — | — | — | (802,123) |
| Cash distribution to redeemable OP unitholders | (5,040) | — | — | — | (5,040) |
| Purchases of redeemable OP units | (659) | — | — | — | (659) |
| Contributions from noncontrolling interest | — | — | 2,395 | — | 2,395 |
| Distributions to noncontrolling interest | — | — | (9,286) | — | (9,286) |
| Other | 8,618 | — | — | — | 8,618 |
| Net cash provided by (used in) financing activities | 1,429,133 | (151,775) | (1,162,362) | — | 114,996 |
| Net increase in cash and cash equivalents | 11,435 | 83 | 15,473 | — | 26,991 |
| Effect of foreign currency translation on cash and cash equivalents | — | (83) | — | — | (83) |
| Cash and cash equivalents at beginning of period | 16,734 | — | 51,174 | — | 67,908 |
| Cash and cash equivalents at end of period | \$ 28,169 | \$— | \$ 66,647 | \$— | \$ 94,816 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2012

| | Ventas, Inc. (In thousands) | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|--------------------------------|----------------------|------------------------|-----------------------------|--------------|
| Net cash (used in) provided by operating activities | \$(761) | \$193,544 | \$800,033 | \$— | \$992,816 |
| Net cash used in investing activities | (1,364,125) | (100) | (805,464) | — | (2,169,689) |
| Cash flows from financing activities: | | | | | |
| Net change in borrowings under revolving credit facility | — | 92,000 | (7,062) | — | 84,938 |
| Proceeds from debt | — | 2,364,360 | 346,045 | — | 2,710,405 |
| Repayment of debt | — | (521,527) | (671,496) | — | (1,193,023) |
| Net change in intercompany debt | 2,151,815 | (2,085,801) | (66,014) | — | — |
| Payment of deferred financing costs | — | (21,404) | (2,366) | — | (23,770) |
| Issuance of common stock, net | 342,469 | — | — | — | 342,469 |
| Cash distribution (to) from affiliates | (398,071) | (21,132) | 419,203 | — | — |
| Cash distribution to common stockholders | (728,546) | — | — | — | (728,546) |
| Cash distribution to redeemable OP unitholders | (4,446) | — | — | — | (4,446) |
| Purchases of redeemable OP units | (4,601) | — | — | — | (4,601) |
| Contributions from noncontrolling interest | — | — | 38 | — | 38 |
| Distributions to noncontrolling interest | — | — | (5,215) | — | (5,215) |
| Other | 20,665 | — | — | — | 20,665 |
| Net cash provided by (used in) financing activities | 1,379,285 | (193,504) | 13,133 | — | 1,198,914 |
| Net increase (decrease) in cash and cash equivalents | 14,399 | (60) | 7,702 | — | 22,041 |
| Effect of foreign currency translation on cash and cash equivalents | — | 60 | — | — | 60 |
| Cash and cash equivalents at beginning of period | 2,335 | — | 43,472 | — | 45,807 |
| Cash and cash equivalents at end of period | \$16,734 | \$— | \$51,174 | \$— | \$67,908 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2011

| | Ventas, Inc. (In thousands) | Ventas Realty (1) | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|---|--------------------------------|----------------------|------------------------|-----------------------------|--------------|
| Net cash provided by operating activities | \$ 124,784 | \$ 199,431 | \$ 448,982 | \$— | \$ 773,197 |
| Net cash (used in) provided by investing activities | (618,663) | (500,879) | 122,103 | — | (997,439) |
| Cash flows from financing activities: | | | | | |
| Net change in borrowings under revolving credit facilities | — | 405,000 | 132,452 | — | 537,452 |
| Proceeds from debt | (230,000) | 1,069,374 | 504,266 | — | 1,343,640 |
| Repayment of debt | — | (206,500) | (1,182,462) | — | (1,388,962) |
| Net change in intercompany debt | 1,363,963 | (1,559,518) | 195,555 | — | — |
| Payment of deferred financing costs | — | (19,661) | (379) | — | (20,040) |
| Issuance of common stock, net | 299,847 | — | — | — | 299,847 |
| Cash distribution (to) from affiliates | (417,763) | 612,798 | (195,035) | — | — |
| Cash distribution to common stockholders | (521,046) | — | — | — | (521,046) |
| Cash distribution to redeemable OP unitholders | (2,359) | — | — | — | (2,359) |
| Purchases of redeemable OP units | — | — | (185) | — | (185) |
| Contributions from noncontrolling interest | — | — | 2 | — | 2 |
| Distributions to noncontrolling interest | — | — | (2,556) | — | (2,556) |
| Other | 2,489 | — | — | — | 2,489 |
| Net cash provided by (used in) financing activities | 495,131 | 301,493 | (548,342) | — | 248,282 |
| Net increase in cash and cash equivalents | 1,252 | 45 | 22,743 | — | 24,040 |
| Effect of foreign currency translation on cash and cash equivalents | — | (45) | — | — | (45) |
| Cash and cash equivalents at beginning of period | 1,083 | — | 20,729 | — | 21,812 |
| Cash and cash equivalents at end of period | \$ 2,335 | \$— | \$ 43,472 | \$— | \$ 45,807 |

(1) Certain of Ventas Realty's outstanding senior notes were issued jointly with our 100% owned subsidiary, Ventas Capital Corporation, which has no assets or operations.

VENTAS, INC.
SCHEDULE III
REAL ESTATE AND ACCUMULATED DEPRECIATION
December 31, 2013
(Dollars in Thousands)

| | For the Years Ended December 31, | | |
|--|----------------------------------|--------------|--------------|
| | 2013 | 2012 | 2011 |
| | (In thousands) | | |
| Reconciliation of real estate: | | | |
| Carrying cost: | | | |
| Balance at beginning of period | \$18,763,903 | \$17,029,404 | \$6,600,886 |
| Additions during period: | | | |
| Acquisitions | 1,623,648 | 1,889,592 | 10,491,275 |
| Capital expenditures | 183,929 | 184,675 | 102,918 |
| Dispositions: | | | |
| Sales and/or transfers to assets held for sale | (155,184) | (349,456) | (157,764) |
| Foreign currency translation | (22,885) | 9,688 | (7,911) |
| Balance at end of period | \$20,393,411 | \$18,763,903 | \$17,029,404 |
| Accumulated depreciation: | | | |
| Balance at beginning of period | \$2,289,783 | \$1,729,976 | \$1,368,219 |
| Additions during period: | | | |
| Depreciation expense | 674,141 | 620,076 | 380,734 |
| Dispositions: | | | |
| Sales and/or transfers to assets held for sale | (78,061) | (61,583) | (16,536) |
| Foreign currency translation | (3,913) | 1,314 | (2,441) |
| Balance at end of period | \$2,881,950 | \$2,289,783 | \$1,729,976 |

VENTAS, INC.
SCHEDULE III
REAL ESTATE AND ACCUMULATED DEPRECIATION
December 31, 2013
(Dollars in Thousands)

| Property Name | City | State / Province | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed | | |
|--|---------------|------------------|-------------------------|----------------------------|---|----------------------------|--------------------------|----------------------|---------------|--|------|----------|
| | | | Land | Buildings and Improvements | Land | Buildings and Improvements | | | | | | |
| KINDRED SKILLED NURSING FACILITIES | | | | | | | | | | | | |
| Whitesburg Gardens Health Care Center | Huntsville | AL | \$534 | \$4,216 | \$534 | \$4,216 | \$4,750 | \$3,825 | \$925 | 1968 | 1991 | 25 years |
| Desert Life Rehabilitation and Care Center | Tucson | AZ | —611 | 5,117 | —611 | 5,117 | 5,728 | 4,418 | 1,310 | 1979 | 1982 | 37 years |
| Canyonwood Nursing and Rehab Center | Redding | CA | —401 | 3,784 | —401 | 3,784 | 4,185 | 2,121 | 2,064 | 1989 | 1989 | 45 years |
| The Tunnell Center for Rehabilitation & Healthcare | San Francisco | CA | —1,902 | 7,531 | —1,902 | 7,531 | 9,433 | 5,592 | 3,841 | 1967 | 1993 | 28 years |
| Lawton Healthcare Center | San Francisco | CA | —943 | 514 | —943 | 514 | 1,457 | 480 | 977 | 1962 | 1996 | 20 years |
| Village Square Nursing and Rehabilitation Center | San Marcos | CA | —766 | 3,507 | —766 | 3,507 | 4,273 | 1,754 | 2,519 | 1989 | 1993 | 42 years |
| Valley Gardens Health Care & Rehabilitation Center | Stockton | CA | —516 | 3,405 | —516 | 3,405 | 3,921 | 1,985 | 1,936 | 1988 | 1988 | 29 years |
| Aurora Care Center | Aurora | CO | —197 | 2,328 | —197 | 2,328 | 2,525 | 1,680 | 845 | 1962 | 1995 | 30 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | |
|--|-----------------|--|------|-------|------|-------|-------|-------|-------|------|------|----------|
| Cherry Hills Health Care Center Parkway | Englewood CO | | —241 | 2,180 | —241 | 2,180 | 2,421 | 1,639 | 782 | 1960 | 1995 | 30 years |
| Pavilion Healthcare | Enfield CT | | —337 | 3,607 | —337 | 3,607 | 3,944 | 2,938 | 1,006 | 1968 | 1994 | 28 years |
| The Crossings West Campus | New London CT | | —202 | 2,363 | —202 | 2,363 | 2,565 | 1,788 | 777 | 1969 | 1994 | 28 years |
| The Crossings East Campus | New London CT | | —401 | 2,776 | —401 | 2,776 | 3,177 | 2,263 | 914 | 1968 | 1992 | 29 years |
| Windsor Rehabilitation and Healthcare Center | Windsor CT | | —368 | 2,520 | —368 | 2,520 | 2,888 | 2,044 | 844 | 1965 | 1994 | 30 years |
| Lafayette Nursing and Rehab Center | Fayetteville GA | | —598 | 6,623 | —598 | 6,623 | 7,221 | 6,042 | 1,179 | 1989 | 1995 | 20 years |
| Savannah Specialty Care Center | Savannah GA | | —157 | 2,219 | —157 | 2,219 | 2,376 | 1,908 | 468 | 1972 | 1991 | 26 years |
| Canyon West Health and Rehabilitation Center | Caldwell ID | | —312 | 2,050 | —312 | 2,050 | 2,362 | 940 | 1,422 | 1974 | 1998 | 45 years |
| Mountain Valley Care & Rehabilitation Center | Kellogg ID | | —68 | 1,280 | —68 | 1,280 | 1,348 | 1,297 | 51 | 1971 | 1984 | 25 years |
| Lewiston Rehabilitation & Care Center | Lewiston ID | | —133 | 3,982 | —133 | 3,982 | 4,115 | 3,388 | 727 | 1964 | 1984 | 29 years |
| Aspen Park Healthcare | Moscow ID | | —261 | 2,571 | —261 | 2,571 | 2,832 | 2,402 | 430 | 1955 | 1990 | 25 years |
| Nampa Care Center | Nampa ID | | —252 | 2,810 | —252 | 2,810 | 3,062 | 2,688 | 374 | 1950 | 1983 | 25 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|---|---------------|------------------|--------------|-------------------------|---|---|-----------|--------------------------|----------------------|---------------|--|
| | City | State / Province | | Land Improvements | Buildings and Improvements to Acquisition | Land and Buildings Improvements | Total | | | | |
| Weiser Rehabilitation & Care Center | Weiser | ID | — | 157 1,760 | — | 157 1,760 | 1,917,820 | 1963 | 1983 | 25 years | |
| Meadowvale Health and Rehabilitation Center | Bluffton | IN | — | 7 787 | — | 7 787 | 794,631 | 1962 | 1995 | 22 years | |
| Bremen Health Care Center | Bremen | IN | — | 109 3,354 | — | 109 3,354 | 3,463,135 | 1982 | 1996 | 45 years | |
| Wedgewood Healthcare Center | Clarksville | IN | — | 119 5,115 | — | 119 5,115 | 5,234,294 | 1985 | 1995 | 35 years | |
| Columbus Health and Rehabilitation Center | Columbus | IN | — | 345 6,817 | — | 345 6,817 | 7,162,130 | 1966 | 1991 | 25 years | |
| Harrison Health and Rehabilitation Centre | Corydon | IN | — | 125 6,068 | — | 125 6,068 | 6,192,167 | 1998 | 1998 | 45 years | |
| Valley View Health Care Center | Elkhart | IN | — | 87 2,665 | — | 87 2,665 | 2,752,216 | 1985 | 1993 | 25 years | |
| Wildwood Health Care Center | Indianapolis | IN | — | 134 4,983 | — | 134 4,983 | 3,147,096 | 1988 | 1993 | 25 years | |
| Windsor Estates Health & Rehab Center | Kokomo | IN | — | 256 6,625 | — | 256 6,625 | 5,884,162 | 1962 | 1995 | 35 years | |
| Rolling Hills Health Care Center | New Albany | IN | — | 81 1,894 | — | 81 1,894 | 1,975,577 | 1984 | 1993 | 25 years | |
| Southwood Health & Rehabilitation Center | Terre Haute | IN | — | 90 2,868 | — | 90 2,868 | 2,958,376 | 1988 | 1993 | 25 years | |
| Rosewood Health Care Center | Bowling Green | KY | — | 248 5,371 | — | 248 5,371 | 5,619,195 | 1970 | 1990 | 30 years | |
| Riverside Manor Healthcare | Calhoun | KY | — | 103 2,119 | — | 103 2,119 | 2,226,754 | 1963 | 1990 | 30 years | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | |
|---|---------------------|----|---|-----------|---|-----------|---------------|------|----------|
| Center Danville Centre for Health and Rehabilitation Woodland | Danville | KY | — | 322 3,538 | — | 322 3,538 | 8,603,991,469 | 1995 | 30 years |
| Terrace Health Care Facility Maple Manor Health Care Center | Elizabethtown | KY | — | 216 1,795 | — | 216 1,795 | 2,011,898,131 | 1982 | 26 years |
| Harrodsburg Health Care Center | Harrodsburg | KY | — | 59 3,187 | — | 59 3,187 | 2,465,147,321 | 1990 | 30 years |
| Hillcrest Health Care Center | Owensboro | KY | — | 137 1,830 | — | 137 1,830 | 1,967,576,911 | 1985 | 35 years |
| Blueberry Hill Skilled Nursing & Rehabilitation Center | Beverly | MA | — | 544 2,619 | — | 544 2,619 | 3,163,712,511 | 1982 | 22 years |
| Walden Rehabilitation and Nursing Center | Concord | MA | — | 129 4,290 | — | 129 4,290 | 4,413,324,099 | 1968 | 40 years |
| Crawford Skilled Nursing and Rehabilitation Center | Fall River | MA | — | 181 1,347 | — | 181 1,347 | 1,528,382,461 | 1968 | 40 years |
| Hillcrest Nursing and Rehabilitation Center | Fitchburg | MA | — | 127 1,109 | — | 127 1,109 | 1,236,112,241 | 1982 | 29 years |
| Franklin Skilled Nursing and Rehabilitation Center | Franklin | MA | — | 175 1,461 | — | 175 1,461 | 1,636,475,611 | 1984 | 25 years |
| Timberlyn Heights Nursing and Rehabilitation Center | Great Barrington | MA | — | 156 757 | — | 156 757 | 913,798 115 | 1969 | 40 years |
| Great Barrington Rehabilitation and Nursing Center | Great Barrington | MA | — | 120 1,305 | — | 120 1,305 | 1,425,275,501 | 1982 | 29 years |
| River Terrace Healthcare | Lancaster | MA | — | 60 1,142 | — | 60 1,142 | 2,202,145,819 | 1969 | 40 years |
| | | | — | 268 957 | — | 268 957 | 1,225,123,021 | 1969 | 40 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial | Gross | Land and Building Improvements | Land and Building Improvements | Land and Building Improvements | Land and Building Improvements | Land and Building Improvements | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|---|--------------|------------------|--------------|-----------------|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|----------------------|---------------|--|
| | City | State / Province | | Cost to Company | Amount Carried at Close of Period | | | | | | | | |
| Hallmark Nursing and Rehabilitation Center | New Bedford | MA | — | 2022,694 | 2022,694 | 2,896,474 | 4,221,968 | | | | 1982 | | 26 years |
| Brigham Manor Nursing and Rehabilitation Center | Newburyport | MA | — | 1261,708 | 1261,708 | 1,834,607 | 2,271,806 | | | | 1982 | | 27 years |
| Quincy Rehabilitation and Nursing Center | Quincy | MA | — | 2162,911 | 2162,911 | 1,277,776 | 3,571,965 | | | | 1984 | | 24 years |
| Den-Mar Rehabilitation and Nursing Center | Rockport | MA | — | 231,560 | 231,560 | 1,583,508 | 2,196,368 | | | | 1985 | | 30 years |
| Hammersmith House Nursing Care Center | Saugus | MA | — | 1121,919 | 1121,919 | 2,031,753 | 3,278,196 | | | | 1982 | | 28 years |
| Eagle Pond Rehabilitation and Living Center | South Dennis | MA | — | 2966,896 | 2966,896 | 1,192,856 | 3,349,852 | | | | 1987 | | 50 years |
| Blue Hills Alzheimer's Care Center | Stoughton | MA | — | 5111,026 | 5111,026 | 1,537,394 | 4,431,965 | | | | 1982 | | 28 years |
| Country Gardens Skilled Nursing & Rehabilitation Center | Swansea | MA | — | 4152,675 | 4152,675 | 3,090,507 | 5,831,969 | | | | 1984 | | 27 years |
| Harrington House Nursing and Rehabilitation Center | Walpole | MA | — | 44,444 | 44,444 | 4,482,821 | 4,527,991 | | | | 1991 | | 45 years |
| Oakwood Rehabilitation and Nursing | Webster | MA | — | 1021,154 | 1021,154 | 1,256,173 | 2,331,967 | | | | 1982 | | 31 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | |
|--|----------------|----|---|---------|---|---------|------------|-----------|------|------------|----------|
| Center Westgate Manor Parkview Acres Care and Rehabilitation Center | Bangor | ME | — | 287,271 | — | 287,271 | 8,005,493 | 131,969 | 1985 | 31 years | |
| Park Place Health Care Center | Dillon | MT | — | 207,257 | — | 207,257 | 8,785,904 | 811,965 | 1993 | 29 years | |
| Pettigrew Rehabilitation and Healthcare Center | Great Falls | MT | — | 600,631 | — | 600,631 | 16,941,624 | 2,287,663 | 1993 | 28 years | |
| Rose Manor Healthcare Center | Durham | NC | — | 101,288 | — | 101,288 | 9,902,227 | 671,969 | 1993 | 28 years | |
| Guardian Care of Elizabeth City | Durham | NC | — | 200,352 | — | 200,352 | 7,737,035 | 592,192 | 1991 | 26 years | |
| Guardian Care of Henderson | Elizabeth City | NC | — | 71,561 | — | 71,561 | 632,632 | — | 1977 | 1982 | 20 years |
| Lincoln Nursing Center | Henderson | NC | — | 206,199 | — | 206,199 | 7,203,470 | 733,195 | 1993 | 29 years | |
| Rehabilitation and Nursing Center of Monroe | Lincolnton | NC | — | 39,330 | — | 39,330 | 9,348,626 | 622,196 | 1986 | 35 years | |
| Sunnybrook Healthcare and Rehabilitation Specialists Raleigh Rehabilitation & Healthcare Center | Monroe | NC | — | 185,265 | — | 185,265 | 4,839,057 | 782,196 | 1993 | 28 years | |
| Guardian Care of Rocky Mount | Raleigh | NC | — | 187,340 | — | 187,340 | 9,596,066 | 630,191 | 1991 | 25 years | |
| Cypress Pointe Rehabilitation and Health Care Centre | Raleigh | NC | — | 316,547 | — | 316,547 | 6,786,880 | 900,196 | 1991 | 25 years | |
| Silas Creek Manor | Rocky Mount | NC | — | 240,173 | — | 240,173 | 2,972,487 | 785,195 | 1997 | 25 years | |
| Guardian Care of Zebulon | Wilmington | NC | — | 233,371 | — | 233,371 | 8,943,871 | 1,071,966 | 1993 | 28.5 years | |
| Hanover Terrace Healthcare | Winston-Salem | NC | — | 211,189 | — | 211,189 | 3,104,408 | 896,196 | 1993 | 28.5 years | |
| | Zebulon | NC | — | 179,193 | — | 179,193 | 3,112,427 | 685,193 | 1993 | 29 years | |
| | Hanover | NH | — | 326,182 | — | 326,182 | 5,151,333 | 318,196 | 1993 | 29 years | |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial | Costs | Gross | Land | Buildings | Land | Buildings | Total | Head of | Year | Life on |
|--|------------------|------------------|--------------|-----------------|-------|-----------------------------------|--------|-----------|------|-----------|----------|---------|------|---------|
| | City | State / Province | | Cost to Company | | Amount Carried at Close of Period | | | | | | | | |
| Greenbriar Terrace Healthcare | Nashua | NH | — | 776 6,011 | — | 776 6,011 | 16,787 | 362,421 | 1963 | 1990 | 25 years | | | |
| Cambridge Health & Rehabilitation Center | Cambridge | OH | — | 108 2,642 | — | 108 2,642 | 2,750 | 205,491 | 1975 | 1993 | 25 years | | | |
| Winchester Place Nursing and Rehabilitation Center | Canal Winchester | OH | — | 454 7,149 | — | 454 7,149 | 7,603 | 771,832 | 1974 | 1993 | 28 years | | | |
| Franklin Woods Nursing and Rehabilitation Center | Columbus | OH | — | 190 4,712 | — | 190 4,712 | 4,902 | 742,160 | 1986 | 1992 | 38 years | | | |
| Lebanon Country Manor | Lebanon | OH | — | 105 3,617 | — | 105 3,617 | 7,224 | 521,270 | 1984 | 1986 | 43 years | | | |
| Logan Health Care Center | Logan | OH | — | 169 3,750 | — | 169 3,750 | 3,912 | 833,080 | 1979 | 1991 | 30 years | | | |
| Pickerington Nursing & Rehabilitation Center | Pickerington | OH | — | 312 4,382 | — | 312 4,382 | 4,692 | 582,105 | 1984 | 1992 | 37 years | | | |
| Sunnyside Care Center | Salem | OR | — | 1,512,249 | — | 1,512,249 | 3,761 | 512,250 | 1981 | 1991 | 30 years | | | |
| Wyomissing Nursing and Rehabilitation Center | Reading | PA | — | 61 5,095 | — | 61 5,095 | 5,152 | 272,880 | 1966 | 1993 | 45 years | | | |
| Oak Hill Nursing and Rehabilitation Center | Pawtucket | RI | — | 91 6,724 | — | 91 6,724 | 6,815 | 044,770 | 1966 | 1990 | 45 years | | | |
| Masters Health Care Center | Algood | TN | — | 524 4,370 | — | 524 4,370 | 4,892 | 249,645 | 1981 | 1987 | 38 years | | | |
| Wasatch Care Center | Ogden | UT | — | 373 597 | — | 373 597 | 970 | 600 370 | 1964 | 1990 | 25 years | | | |
| St. George Care and | St. George | UT | — | 419 4,465 | — | 419 4,465 | 4,883 | 004,880 | 1976 | 1993 | 29 years | | | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | |
|---|----------------|----|---|-----------|-------|-----------|-----------|-----------|------|------------|
| Rehabilitation Center Nansemond Pointe | Suffolk | VA | — | 534 6,990 | — | 534 6,990 | 7,524,923 | 2,609,663 | 1991 | 32 years |
| Rehabilitation and Healthcare Center River Pointe | Virginia Beach | VA | — | 770 4,440 | — | 770 4,440 | 5,214,051 | 1,159,953 | 1991 | 25 years |
| Bay Pointe Medical and Rehabilitation Center | Virginia Beach | VA | — | 805 2,886 | (380) | 425 2,886 | 3,312,075 | 1,230,711 | 1993 | 29 years |
| Birchwood Terrace Healthcare | Burlington | VT | — | 15 4,656 | — | 15 4,656 | 4,674,317 | 541,965 | 1990 | 27 years |
| Northwest Continuum Care Center | Longview | WA | — | 145 2,563 | — | 145 2,563 | 2,708,937 | 761,955 | 1992 | 29 years |
| Rainier Vista Care Center | Puyallup | WA | — | 520 4,780 | — | 520 4,780 | 5,300,662 | 6,349,861 | 1991 | 40 years |
| Arden Rehabilitation and Healthcare Center | Seattle | WA | — | 1,114,013 | — | 1,114,013 | 5,122,952 | 1,689,501 | 1993 | 28.5 years |
| Lakewood Healthcare Center | Tacoma | WA | — | 504 3,511 | — | 504 3,511 | 4,015,165 | 1,850,989 | 1989 | 45 years |
| Vancouver Health & Rehabilitation Center | Vancouver | WA | — | 449 2,964 | — | 449 2,964 | 3,413,239 | 1,149,701 | 1993 | 28 years |
| Eastview Medical and Rehabilitation Center | Antigo | WI | — | 200 4,047 | — | 200 4,047 | 4,247,547 | 705,162 | 1991 | 28 years |
| Mount Carmel Medical and Rehabilitation Center | Burlington | WI | — | 274 7,205 | — | 274 7,205 | 7,479,862 | 2,611,971 | 1991 | 30 years |
| San Luis Medical and Rehabilitation Center | Green Bay | WI | — | 259 5,299 | — | 259 5,299 | 5,558,421 | 1,137,968 | 1996 | 25 years |
| Sheridan Medical Complex | Kenosha | WI | — | 282 4,910 | — | 282 4,910 | 5,192,338 | 561,964 | 1991 | 25 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial | Gross | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed | |
|--|-----------|------------------|--------------|-------------------|--|--------------------------|----------------------|---------------|--|----------|
| | City | State / Province | | Cost to Company | Amount Carried at Close of Period | | | | | |
| | | | | Land Improvements | Costs Capitalized and Subsequent Improvements to Acquisition | Total | | | | |
| Woodstock Health and Rehabilitation Center | Kenosha | WI | — | 562 7,424 | — | 562 7,424 | 7,986,767 | 1970 | 1991 | 25 years |
| North Ridge Medical and Rehabilitation Center | Manitowoc | WI | — | 206 3,785 | — | 206 3,785 | 3,991,927 | 1,064,964 | 1992 | 29 years |
| Colonial Manor Medical and Rehabilitation Center | Wausau | WI | — | 169 3,370 | — | 169 3,370 | 3,532,305 | 1,234,964 | 1995 | 30 years |
| Mountain Towers Healthcare and Rehabilitation Center | Cheyenne | WY | — | 342 3,468 | — | 342 3,468 | 3,812,492 | 1,318,864 | 1992 | 29 years |
| South Central Wyoming Healthcare and Rehabilitation Center | Rawlins | WY | — | 151 1,738 | — | 151 1,738 | 1,889,270 | 619,955 | 1993 | 29 years |
| Wind River Healthcare and Rehabilitation Center | Riverton | WY | — | 179 1,559 | — | 179 1,559 | 1,738,121 | 1,617,967 | 1992 | 29 years |
| TOTAL KINDRED SKILLED NURSING FACILITIES | | | — | 31,735,000 | (2,380) | 31,345,000 | 281,268 | 1,253,106 | | |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial | Gross | Land | Buildings | Land | Buildings | Total | Mean | Year | Life on |
|---|--------------|------------------|--------------|-------------------|--|--------------|--------------|--------------|--------------|--------------|-----------------|----------|--|
| | | | | Cost to Company | Amount Carried at Close of Period | | | | | | | | |
| | | | | Land Improvements | Costs Capitalized and Subsequent Improvements to Acquisition | Improvements | Improvements | Improvements | Improvements | Improvements | of Construction | Acquired | Which Depreciation in Income Statement is Computed |
| NON-KINDRED SKILLED NURSING FACILITIES | | | | | | | | | | | | | |
| Heartland | Benton | AR | — | 650 13,540 | 8 | 650 13,558 | 4,208 | 293,079 | 2 | 2011 | 35 years | | |
| Southern Trace | Bryant | AR | — | 480 12,455 | — | 480 12,455 | 2,934 | 411,898 | 9 | 2011 | 35 years | | |
| Beverly Health Care Golfinks | Hot Springs | AR | — | 500 11,311 | — | 500 11,311 | 1,891 | 10,827 | 8 | 2011 | 35 years | | |
| Lake Village | Lake Village | AR | — | 560 8,594 | 23 | 560 8,617 | 9,177 | 64 8,413 | 9 | 2011 | 35 years | | |
| Belle View | Monticello | AR | — | 260 9,542 | — | 260 9,542 | 9,807 | 9 9,004 | 9 | 2011 | 35 years | | |
| River Chase | Morrilton | AR | — | 240 9,476 | — | 240 9,476 | 9,717 | 4 8,922 | 8 | 2011 | 35 years | | |
| Brookridge Cove | Morrilton | AR | — | 410 11,069 | — | 410 11,071 | 1,485 | 10,536 | 6 | 2011 | 35 years | | |
| River Ridge | Wynne | AR | — | 290 10,763 | — | 290 10,764 | 1,054 | 10,169 | 0 | 2011 | 35 years | | |
| Kachina Point Health Care and Rehabilitation Center | Sedona | AZ | — | 364 4,179 | 197 | 364 4,376 | 4,740 | 731,667 | 8 | 1984 | 45 years | | |
| Villa Campana Health Care Center | Tucson | AZ | — | 533 2,201 | 395 | 533 2,596 | 3,120 | 444,685 | 8 | 1993 | 35 years | | |
| Bay View Nursing and Rehabilitation Center | Alameda | CA | — | 1,462,981 | 282 | 1,462,263 | 7,255 | 973,120 | 6 | 1993 | 45 years | | |
| Chowchilla Convalescent Center | Chowchilla | CA | — | 1,780,097 | — | 1,780,097 | 6,875 | 6,424 | 6 | 2011 | 35 years | | |
| Driftwood Orange Hills Convalescent Hospital | Gilroy | CA | — | 3,330,665 | — | 3,330,665 | 6,993 | 170,826 | 8 | 2011 | 35 years | | |
| Brighton Care Center | Orange | CA | — | 960 20,968 | — | 960 20,968 | 1,928 | 20,238 | 7 | 2011 | 35 years | | |
| Malley Healthcare and Rehabilitation Center | Brighton | CO | — | 282 3,377 | 306 | 282 3,683 | 3,965 | 559,400 | 6 | 1992 | 30 years | | |
| Park Place Health Center | Northglenn | CO | — | 501 8,294 | 243 | 501 8,537 | 9,038 | 868,170 | 7 | 1993 | 29 years | | |
| Spectrum Healthcare | Hartford | CT | — | 1,370,908 | — | 1,370,908 | 4,274 | 3,837 | 6 | 2011 | 35 years | | |
| | Torrington | CT | — | 1,770,716 | 420 | 1,770,136 | 4,906 | 4,290 | 6 | 2011 | 35 years | | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | |
|--|-------------------|----|---|------------|------------|--------|--------|------|------------|
| Torrington Beverly Health - Ft. Pierce | Fort Pierce | FL | — | 840 16,318 | 840 16,318 | 17,158 | 15,706 | 2011 | 35 years |
| Willowood Health & Rehab Center | Flowery Branch | GA | — | 1,130,219 | 1,130,219 | 10,378 | 9,569 | 2011 | 35 years |
| Specialty Care of Marietta | Marietta | GA | — | 241 2,782 | 241 3,152 | 3,392 | 11,262 | 1993 | 28.5 years |
| Savannah Rehabilitation & Nursing Center | Savannah | GA | — | 213 2,772 | 213 3,097 | 3,312 | 1,257 | 1993 | 28.5 years |
| Boise Health and Rehabilitation Center | Boise | ID | — | 256 3,593 | 256 3,874 | 4,130 | 2,589 | 1998 | 45 years |
| Westbury | Lisle | IL | — | 730 9,270 | 730 9,270 | 10,008 | 6,140 | 2009 | 35 years |
| Meadowbrooke Rehab Centre & Suites | Anderson | IN | — | 1,606,710 | 1,606,710 | 8,316 | 7,699 | 2011 | 35 years |
| Chalet Village Vermillion | Berne | IN | — | 590 1,654 | 590 1,654 | 2,229 | 2,011 | 2011 | 35 years |
| Convalescent Center | Clinton | IN | — | 700 11,057 | 700 11,057 | 1,754 | 10,807 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial Cost to Company | Gross Amount Carried at Close of Period | Land Improvements | Buildings | Costs of Land and Buildings to Acquisition | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|--|---------------|------------------|--------------|-------------------------|---|-------------------|------------|--|--------------------------|----------------------|---------------|--|
| Willow Crossing Health & Rehab Center | Columbus | IN | — | 880 4,963 | 880 4,963 | — | 880 4,963 | 5,848 | 5,361 | 1988 | 2011 | 35 years |
| Greenhill Manor | Fowler | IN | — | 380 7,659 | 380 7,659 | — | 380 7,659 | 9,034 | 7,399 | 1973 | 2011 | 35 years |
| Twin City Healthcare | Gas City | IN | — | 350 3,012 | 350 3,012 | — | 350 3,012 | 3,609 | 3,051 | 1974 | 2011 | 35 years |
| Hanover Nursing Center | Hanover | IN | — | 1,073,903 | 1,073,903 | — | 1,073,903 | 4,975 | 4,515 | 1975 | 2011 | 35 years |
| Bridgewater Center for Health & Rehab | Hartford City | IN | — | 470 1,855 | 470 1,855 | — | 470 1,855 | 3,254 | 2,084 | 1988 | 2011 | 35 years |
| Oakbrook Village | Huntington | IN | — | 600 1,950 | 600 1,950 | — | 600 1,950 | 2,521 | 2,331 | 1987 | 2011 | 35 years |
| Lakeview Manor | Indianapolis | IN | — | 2,780,927 | 2,780,927 | — | 2,780,927 | 10,706 | 9,901 | 1968 | 2011 | 35 years |
| Wintersong Village | Knox | IN | — | 420 2,019 | 420 2,019 | — | 420 2,019 | 4,330 | 2,231 | 1984 | 2011 | 35 years |
| Woodland Hills Care Center | Lawrenceburg | IN | — | 340 3,757 | 340 3,757 | — | 340 3,757 | 4,094 | 3,689 | 1966 | 2011 | 35 years |
| Parkwood Health Care Center | Lebanon | IN | — | 121 4,512 | 121 4,512 | 721 | 121 5,233 | 3,534 | 3,731 | 1977 | 1993 | 25 years |
| Whispering Pines | Monticello | IN | — | 460 8,461 | 460 8,461 | — | 460 8,461 | 18,921 | 15 8,206 | 1988 | 2011 | 35 years |
| Muncie Health & Rehabilitation Center | Muncie | IN | — | 108 4,202 | 108 4,202 | 1,124 | 108 5,326 | 5,434 | 4,671 | 1980 | 1993 | 25 years |
| Willow Bend Living Center | Muncie | IN | — | 1,080,026 | 1,080,026 | — | 1,080,026 | 6,105 | 4,731 | 1976 | 2011 | 35 years |
| Liberty Village | Muncie | IN | — | 1,520,542 | 1,520,542 | — | 1,520,542 | 2,066 | 8,320 | 1901 | 2011 | 35 years |
| Petersburg Health Care Center | Petersburg | IN | — | 310 8,443 | 310 8,443 | — | 310 8,443 | 38,753 | 8,021 | 1970 | 2011 | 35 years |
| Persimmon Ridge Center | Portland | IN | — | 400 9,597 | 400 9,597 | — | 400 9,597 | 9,983 | 9 1,161 | 1964 | 2011 | 35 years |
| Oakridge Convalescent Center | Richmond | IN | — | 640 11,128 | 640 11,128 | — | 640 11,128 | 1,768 | 10,807 | 1975 | 2011 | 35 years |
| Royal Oaks Health Care and Rehabilitation Center | Terre Haute | IN | — | 418 5,779 | 418 5,779 | 1,044 | 418 6,813 | 27,241 | 21,594 | 1995 | 1995 | 45 years |
| Westridge Healthcare | Terre Haute | IN | — | 690 5,384 | 690 5,384 | — | 690 5,384 | 6,074 | 5,591 | 1965 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | |
|--|--------------|----|---|------------|------------|------------|------------------|------|----------|
| Center Washington Nursing Center | Washington | IN | — | 220 10,054 | 220 10,054 | 10,286 | 9,388 | 2011 | 35 years |
| Pine Knoll Rehabilitation Center | Winchester | IN | — | 730 6,039 | 730 6,039 | 6,761 | 6,219 | 2011 | 35 years |
| Belleville Health Care Center | Belleville | KS | — | 590 4,170 | 590 4,170 | 4,769 | 4,369 | 2011 | 35 years |
| Oak Ridge Acres | Hiawatha | KS | — | 350 590 | — | 350 590 | 940 104 836 | 2011 | 35 years |
| Smokey Hill Rehab Center | Salina | KS | — | 360 3,705 | — | 360 3,705 | 4,061 0 3,619 | 2011 | 35 years |
| Westwood Manor | Topeka | KS | — | 250 3,735 | — | 250 3,735 | 3,985 47 3,638 | 2011 | 35 years |
| Infinia at Wichita | Wichita | KS | — | 350 13,065 | — | 350 13,065 | 13,416 54 12,306 | 2011 | 35 years |
| Jackson Manor Colonial Health & Rehabilitation Center | Annville | KY | — | 131 4,442 | — | 131 4,442 | 4,571 09 3,664 | 2006 | 35 years |
| Oakview Nursing and Rehabilitation Center | Calvert City | KY | — | 124 2,882 | 787 | 124 3,669 | 3,793 28 1,519 | 1990 | 30 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed | |
|--|--------------|------------------|--------------|-------------------------|---|---|-------|--------------------------|----------------------|---------------|--|----------|
| | City | State / Province | | Land Improvements | Buildings and Improvements to Acquisition | Land and Buildings Improvements | Total | | | | | |
| Green Valley Health & Rehabilitation Center | Carrollton | KY | — | 29 | 2,325 | — | 29 | 2,325 | 3,547 | 1,878 | 2006 | 35 years |
| Summit Manor Health & Rehabilitation Center | Columbia | KY | — | 38 | 12,510 | — | 38 | 12,510 | 2,548 | 2,980 | 2006 | 35 years |
| Glasgow Health & Rehabilitation Center | Glasgow | KY | — | 21 | 2,997 | — | 21 | 2,997 | 3,014 | 2,404 | 2006 | 35 years |
| Professional Care Health & Rehabilitation Center | Hartford | KY | — | 22 | 7,905 | — | 22 | 7,905 | 7,927 | 6,308 | 2006 | 35 years |
| Hart County Health Center | Horse Cave | KY | — | 68 | 6,059 | — | 68 | 6,059 | 6,127 | 4,880 | 2006 | 35 years |
| Heritage Hall Health & Rehabilitation Center | Lawrenceburg | KY | — | 38 | 3,920 | — | 38 | 3,920 | 3,950 | 3,159 | 2006 | 35 years |
| Tanbark Health & Rehabilitation Center | Lexington | KY | — | 868 | 6,061 | — | 868 | 6,061 | 6,929 | 245,688 | 2006 | 35 years |
| Northfield Centre for Health and Rehabilitation | Louisville | KY | — | 285 | 1,555 | 583 | 285 | 2,138 | 2,423 | 354,069 | 1985 | 30 years |
| Jefferson Manor | Louisville | KY | — | 2,169 | 9,075 | — | 2,169 | 9,075 | 2,434 | 5,410 | 2006 | 35 years |
| Jefferson Place | Louisville | KY | — | 1,309 | 1,175 | — | 1,309 | 1,175 | 10,488 | 7,609 | 2006 | 35 years |
| Meadowview Health & Rehabilitation Center | Louisville | KY | — | 317 | 4,666 | — | 317 | 4,666 | 4,985 | 4,028 | 2006 | 35 years |
| Rockford Health & Rehabilitation Center | Louisville | KY | — | 364 | 9,568 | — | 364 | 9,568 | 9,932 | 9,975 | 2006 | 35 years |
| Summerfield Health & Rehabilitation | Louisville | KY | — | 1,089 | 9,756 | — | 1,089 | 9,756 | 11,821 | 102,649 | 2006 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | |
|--|---------------------|----|---|------------|-------|------------|---------------|----------------|------|------------|
| Center McCreary Health & Rehabilitation Center | Pine Knot | KY | — | 73 2,443 | — | 73 2,443 | 2,510 2,010 | 1990 | 2006 | 35 years |
| Center North Hardin Health & Rehabilitation Center | Radcliff | KY | — | 218 11,944 | — | 218 11,944 | 12,140 7,108 | 1986 | 2006 | 35 years |
| Center Monroe Health & Rehabilitation Center | Tompkinsville | KY | — | 32 8,756 | — | 32 8,756 | 8,788 7,995 | 1969 | 2006 | 35 years |
| Center Fountain Circle Health and Rehabilitation Colony House Nursing and Rehabilitation Center | Winchester | KY | — | 137 6,120 | 707 | 137 6,827 | 6,964 812,140 | 1967 | 1990 | 30 years |
| Center Wingate at Andover | Abington | MA | — | 132 999 | 194 | 132 1,193 | 1,325 102,171 | 1965 | 1969 | 40 years |
| Center Wingate at Brighton | Andover | MA | — | 1,450 | 4,798 | — | 1,450 4,798 | 6,248 884,900 | 2011 | 35 years |
| Center Sachem Skilled Nursing & Rehabilitation Center | Brighton | MA | — | 1,070 | 383 | — | 1,070 383 | 3,453 3 7,710 | 2011 | 35 years |
| Center Chestnut Hill Rehab & Nursing | East Bridgewater | MA | — | 529 1,238 | 232 | 529 1,470 | 1,990 589,101 | 1968 | 1982 | 27 years |
| Center Wingate at Haverhill Skilled Care Center at Silver Lake | East Longmeadow | MA | — | 3,050 | 392 | — | 3,050 392 | 2,457 6 7,860 | 2011 | 35 years |
| Center Wentworth Skilled Care Center | Haverhill | MA | — | 810 9,288 | — | 810 9,288 | 10,084 9,214 | 1973 | 2011 | 35 years |
| Center Bolton Manor Nursing and Rehabilitation Center | Kingston | MA | — | 3,230 | 9,870 | — | 3,230 9,870 | 13,100 641,190 | 2011 | 35 years |
| | Lowell | MA | — | 820 11,220 | — | 820 11,220 | 12,046 11,076 | 1966 | 2011 | 35 years |
| | Marlborough | MA | — | 222 2,431 | 228 | 222 2,659 | 2,881 1,473 | 1973 | 1984 | 34.5 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | Land Encumbrances | Buildings and Improvements | Costs Capitalized and Subject to Depreciation | Land Improvements | Buildings and Improvements | Total Depreciation | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|---|------------------|------------------|--------------|-------------------------|----------------------------|---|-------------------|----------------------------|---|-------------------|----------------------------|--------------------|---------------|--|
| | | | | Land Encumbrances | Buildings and Improvements | | | | | | | | | |
| The Eliot Healthcare Center | Natick | MA | — | 249 | 1,328,230 | 249 | 1,558,180 | 7,395,412 | 1996 | 1982 | 31 years | | | |
| Wingate at Needham | Needham Heights | MA | — | 920 | 9,236 | — | 920 | 9,236 | 10,186 | 9,275 | 1996 | 2011 | 35 years | |
| Country Rehabilitation and Nursing Center | Newburyport | MA | — | 199 | 3,004,378 | 199 | 3,382,582 | 8,207,611 | 1968 | 1982 | 27 years | | | |
| Wingate at Reading | Reading | MA | — | 920 | 7,499 | — | 920 | 7,499 | 8,412 | 6,693 | 1988 | 2011 | 35 years | |
| Wingate at South Hadley | South Hadley | MA | — | 1,870 | 5,572 | — | 1,870 | 5,572 | 7,443 | 116,119 | 1988 | 2011 | 35 years | |
| Ring East | Springfield | MA | — | 1,250 | 3,564 | — | 1,250 | 3,564 | 14,811 | 212,359 | 1987 | 2011 | 35 years | |
| Wingate at Sudbury | Sudbury | MA | — | 1,540 | 1,100 | — | 1,540 | 1,100 | 6,482 | 7,813 | 1997 | 2011 | 35 years | |
| Newton and Wellesley Alzheimer Center | Wellesley | MA | — | 297 | 3,250,172 | 297 | 3,422,371 | 12,883,371 | 1971 | 1984 | 30 years | | | |
| Riverdale Gardens Rehab & Nursing | West Springfield | MA | — | 2,140 | 9,971,077 | 2,140 | 10,492,428 | 8,410,660 | 2011 | 2011 | 35 years | | | |
| Wingate at Wilbraham | Wilbraham | MA | — | 4,070 | 0,777 | — | 4,070 | 0,777 | 4,847,008 | 3,839,988 | 2011 | 2011 | 35 years | |
| Worcester Skilled Care Center | Worcester | MA | — | 620 | 10,958 | — | 620 | 10,958 | 1,578,391 | 10,539,70 | 2011 | 2011 | 35 years | |
| Cumberland Villa Nursing Center | Cumberland | MD | — | 660 | 23,970 | — | 660 | 23,970 | 24,630 | 22,726 | 1968 | 2011 | 35 years | |
| Colton Villa | Hagerstown | MD | — | 1,550 | 6,973 | — | 1,550 | 6,973 | 8,524 | 367,087 | 1971 | 2011 | 35 years | |
| Westminster Nursing & Convalescent Center | Westminster | MD | — | 2,160 | 5,934 | — | 2,160 | 5,934 | 18,093 | 476,747 | 1973 | 2011 | 35 years | |
| Augusta Rehabilitation Center | Augusta | ME | — | 152 | 1,074,146 | 152 | 1,220,137 | 2,057,151 | 1968 | 1985 | 30 years | | | |
| Eastside Rehabilitation and Living | Bangor | ME | — | 316 | 1,349,134 | 316 | 1,483,179 | 2,275,211 | 1967 | 1985 | 30 years | | | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | |
|--|-------------|----|---|---------------|---------------|-----------|------|------|----------|
| Center Winship Green Nursing Center | Bath | ME | — | 110 1,455,128 | 110 1,583,169 | 3,254,371 | 1974 | 1985 | 35 years |
| Brewer Rehabilitation and Living Center | Brewer | ME | — | 228 2,737,304 | 228 3,041,326 | 2,260,009 | 1974 | 1985 | 33 years |
| Kennebunk Nursing and Rehabilitation Center | Kennebunk | ME | — | 99 1,898,161 | 99 2,059,215 | 1,543,197 | 1977 | 1985 | 35 years |
| Norway Rehabilitation & Living Center | Norway | ME | — | 133 1,658,118 | 133 1,776,190 | 3,105,991 | 1972 | 1985 | 39 years |
| Brentwood Rehabilitation and Nursing Center | Yarmouth | ME | — | 181 2,789,146 | 181 2,935,116 | 2,855,194 | 1945 | 1985 | 45 years |
| Autumn Woods Residential Health Care Facility | Warren | MI | — | 1,493,015 | 1,493,015 | 1,073,207 | 2012 | 2012 | 35 years |
| Hopkins Healthcare | Hopkins | MN | — | 4,470,409 | 4,470,409 | 2,879,424 | 1961 | 2011 | 35 years |
| Andrew Care Home | Minneapolis | MN | — | 3,280,083 | 3,280,163 | 8,447,698 | 1941 | 2011 | 35 years |
| Golden Living Center - Rochester East | Rochester | MN | — | 639 3,497 | 639 3,497 | 1,365,558 | 1967 | 1982 | 28 years |
| Ashland Healthcare | Ashland | MO | — | 770 4,400 | 770 4,400 | 5,170,471 | 1993 | 2011 | 35 years |
| South Hampton Place | Columbia | MO | — | 710 11,279 | 710 11,279 | 1,988,000 | 1964 | 2011 | 35 years |
| Dixon Nursing & Rehab | Dixon | MO | — | 570 3,342 | 570 3,342 | 3,912,359 | 1989 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial | Gross | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed | | |
|--|----------------|------------------|--------------|------------------------------------|--|--------------------------|----------------------|---------------|--|------|----------|
| | | | | Cost to Company | Amount Carried at Close of Period | | | | | | |
| | | | | Land Encumbrances and Improvements | Costs Capitalized and Subsequent Improvements to Acquisition | Land and Buildings Total | | | | | |
| Current River Nursing | Doniphan | MO | — | 4507,703 | — | 4507,703 | 8,153 | 09 | 7,449 | 2011 | 35 years |
| Forsyth Care Center | Forsyth | MO | — | 7106,731 | — | 7106,731 | 7,464 | 11 | 6,799 | 2011 | 35 years |
| Maryville Health Care Center | Maryville | MO | — | 6305,825 | — | 6305,825 | 5,456 | 11 | 5,899 | 2011 | 35 years |
| Glenwood Healthcare | Seymour | MO | — | 6703,737 | — | 6703,737 | 4,407 | 11 | 4,038 | 2011 | 35 years |
| Silex Community Care | Silex | MO | — | 7302,689 | — | 7302,689 | 3,417 | 11 | 3,149 | 2011 | 35 years |
| Gravios Nursing Center | St. Louis | MO | — | 1,560,582 | — | 1,560,582 | 2,995 | 11 | 1,196 | 2011 | 35 years |
| Bellefontaine Gardens | St. Louis | MO | — | 1,614,314 | — | 1,614,314 | 5,925 | 11 | 5,479 | 2011 | 35 years |
| Strafford Care Center | Strafford | MO | — | 1,678,251 | — | 1,678,251 | 9,920 | 11 | 9,221 | 2011 | 35 years |
| Windsor Healthcare | Windsor | MO | — | 5103,345 | — | 5103,345 | 3,852 | 11 | 3,534 | 2011 | 35 years |
| Chapel Hill Rehabilitation and Healthcare Center | Chapel Hill | NC | — | 3473,029 | 429 | 3473,458 | 3,805 | 93 | 3,479 | 1993 | 28 years |
| Rehabilitation and Health Center of Gastonia | Gastonia | NC | — | 1582,359 | 422 | 1582,781 | 2,933 | 92 | 3,109 | 1992 | 29 years |
| Lakewood Manor | Hendersonville | NC | — | 1,610,759 | — | 1,610,759 | 3,694 | 11 | 8,629 | 2011 | 35 years |
| Kinston Rehabilitation and Healthcare Center | Kinston | NC | — | 1863,038 | 442 | 1863,480 | 3,665 | 93 | 3,184 | 1993 | 29 years |
| Guardian Care of Roanoke Rapids | Roanoke Rapids | NC | — | 3394,132 | 504 | 3394,636 | 4,975 | 91 | 3,196 | 1991 | 25 years |
| Dover Rehabilitation and Living Center | Dover | NH | — | 3553,797 | 217 | 3554,014 | 4,369 | 90 | 3,686 | 1990 | 25 years |
| | Phillipsburg | NJ | — | 1,490,233 | 636 | 1,490,869 | 3,826 | 04 | 3,369 | 2004 | 30 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | |
|--|-----------------|----|---|-------------|--------------------|------------------|------|----------|
| Lopatcong Center Las Vegas Healthcare and Rehabilitation Center | Las Vegas | NV | — | 454,101,818 | 7 454,120,516,337 | 4 985,194,000 | 1992 | 30 years |
| Torrey Pines Care Center | Las Vegas | NV | — | 256,132,427 | 0 256,159,418,501 | 0 107,461,971 | 1992 | 29 years |
| Wingate at St. Francis | Beacon | NY | — | 1,900,811 | 5 1,900,811 | 20,015,538,202 | 2011 | 35 years |
| Garden Gate | Cheektowaga | NY | — | 760,156,430 | 0 760,156,716,433 | 7 85,095,900 | 2011 | 35 years |
| Brookhaven | East Patchogue | NY | — | 1,102,584 | 0 1,102,587,26,970 | 6 24,908 | 2011 | 35 years |
| Wingate at Dutchess | Fishkill | NY | — | 1,300,968 | 5 1,300,968 | 20,985,719,399 | 2011 | 35 years |
| Autumn View | Hamburg | NY | — | 1,192,468 | 7 1,192,472 | 15,921,072,3,898 | 2011 | 35 years |
| Wingate at Ulster | Highland | NY | — | 1,500,822 | 3 1,500,822 | 19,723,888,299 | 2011 | 35 years |
| North Gate | North Tonawanda | NY | — | 1,010,480 | 0 1,010,481 | 15,853,354,596 | 2011 | 35 years |
| Seneca | West Seneca | NY | — | 1,400,349 | 1 1,400,349 | 64,896,813,795 | 2011 | 35 years |
| Harris Hill | Williamsville | NY | — | 1,243,573 | 3 1,243,607 | 4,847,32,199 | 2011 | 35 years |
| Chillicothe Nursing & Rehabilitation Center | Chillicothe | OH | — | 128,348,131 | 2 128,379,33,921 | 969,561,976 | 1985 | 34 years |
| Burlington House | Cincinnati | OH | — | 918,508 | 7 918,508 | 76,005,615,390 | 2004 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial | Gross | Land | Buildings | Total | Mean | Year | Life on Which Depreciation in Income Statement is Computed | | |
|--|------------------------|------------------|--------------|-------------------|--|--------------|--------------|--------------|-----------------|----------|--|----------|----------|
| | | | | Cost to Company | Amount Carried at Close of Period | | | | | | | | |
| | | | | Land Improvements | Costs Capitalized and Subsequent Improvements to Acquisition | Improvements | Improvements | Depreciation | of Construction | Acquired | | | |
| Minerva Park Nursing and Rehabilitation Center | Columbus | OH | — | 210 3,684 | 339 | 210 4,023 | 4,233 | 617,610 | 73 | 1997 | 45 years | | |
| Regency Manor Coshocton Health & Rehabilitation Center | Columbus | OH | — | 606 16,424 | 401 | 606 16,825 | 7,481 | 833,598 | 83 | 2004 | 35 years | | |
| Olentangy Woods Marietta Convalescent Center | Coshocton | OH | — | 203 1,979 | 324 | 203 2,303 | 2,506 | 653,511 | 974 | 1993 | 25 years | | |
| Renaissance North | Galion | OH | — | 540 6,324 | (1,872) | 540 4,452 | 4,993 | 7 4,551 | 567 | 2011 | 35 years | | |
| Country Glenn | Marietta | OH | — | 158 3,266 | 75 | 158 3,341 | 3,492 | 780,191 | 972 | 1993 | 25 years | | |
| Willow Park Health Care Center | Warren | OH | — | 1,108 | 196(3,831) | 1,059 | 4,405 | 4,665 | 568,991 | 967 | 2011 | 35 years | |
| Temple Manor Nursing Home | Washington Court House | OH | — | 490 13,460 | (1,700) | 490 11,760 | 2,250 | 11,278 | 4 | 2011 | 35 years | | |
| Tuttle Care Center | Lawton | OK | — | 300 12,164 | — | 300 12,164 | 2,459 | 206,549 | 85 | 2011 | 35 years | | |
| Avamere Rehab of Coos Bay | Temple | OK | — | 300 1,779 | — | 300 1,779 | 2,079 | 1,888 | 71 | 2011 | 35 years | | |
| Avamere Riverpark of Eugene | Tuttle | OK | — | 150 1,377 | — | 150 1,377 | 1,527 | 1,360 | 60 | 2011 | 35 years | | |
| Avamere Rehab of Eugene | Coos Bay | OR | — | 1,920 | 394 | — | 1,920 | 3,945 | 3,132 | 4,982 | 268 | 2011 | 35 years |
| Avamere Rehab of Clackamas | Eugene | OR | — | 1,960 | 7,622 | — | 1,960 | 7,622 | 9,582 | 3,718 | 1,488 | 2011 | 35 years |
| Avamere Rehab of Hillsboro | Eugene | OR | — | 1,080 | 2,257 | — | 1,080 | 2,257 | 3,374 | 7,691 | 966 | 2011 | 35 years |
| Avamere Rehab of King City | Gladstone | OR | — | 820 3,844 | — | 820 3,844 | 4,636 | 4,302 | 61 | 2011 | 35 years | | |
| Avamere Rehab of Junction City | Hillsboro | OR | — | 1,390 | 6,28 | — | 1,390 | 6,281 | 0,754 | 9,264 | 73 | 2011 | 35 years |
| Avamere Rehab of King City | Junction City | OR | — | 590 5,583 | — | 590 5,583 | 6,178 | 5,693 | 966 | 2011 | 35 years | | |
| | King City | OR | — | 1,290 | 0,646 | — | 1,290 | 0,646 | 1,892 | 11,047 | 75 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | |
|---|--------------|----|---|------------|------------|---------------|------|----------|
| Avamere Rehab of Lebanon Medford Rehabilitation and Healthcare Center | Lebanon | OR | — | 980 12,954 | 980 12,954 | 3,930,501,887 | 2011 | 35 years |
| Newport Rehabilitation & Specialty Care Center | Newport | OR | — | 362 4,610 | 362 4,815 | 5,173,491,680 | 1991 | 34 years |
| Mountain View Avamere | Oregon City | OR | — | 1,056,831 | 1,056,831 | 7,883,751,977 | 2012 | 35 years |
| Crestview of Portland | Portland | OR | — | 1,610,942 | 1,610,942 | 5,525,214,406 | 2011 | 35 years |
| Avamere Twin Oaks of Sweet Home | Sweet Home | OR | — | 290 4,536 | 290 4,536 | 4,828,644,407 | 2011 | 35 years |
| Balanced Care at Bloomsburg | Bloomsburg | PA | — | 621 1,371 | 621 1,371 | 1,992,811,711 | 2006 | 35 years |
| The Belvedere | Chester | PA | — | 822 7,203 | 822 7,203 | 8,025,593,433 | 2004 | 30 years |
| Mountain View Nursing Home | Greensburg | PA | — | 580 12,817 | 580 12,817 | 3,307,162,207 | 2011 | 35 years |
| Pennsburg Manor | Pennsburg | PA | — | 1,097,871 | 1,097,871 | 8,962,898,064 | 2004 | 30 years |
| Chapel Manor | Philadelphia | PA | — | 1,595,398 | 1,595,340 | 6,953,544,159 | 2004 | 30 years |
| Wayne Center | Strafford | PA | — | 662 6,872 | 662 7,722 | 8,384,845,543 | 2004 | 30 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial | Gross | Land | Buildings | Land | Buildings | Total | NBV | Year | Life on Which Depreciation in Income Statement is Computed |
|--|----------------|------------------|--------------|-------------------|---|--------------|--------------|--------------|--------------|--------------|-----|------|--|
| | City | State / Province | | Cost to Company | Amount Carried at Close of Period | | | | | | | | |
| | | | | Land Improvements | Costs Incurred and Subject to Acquisition | Improvements | Improvements | Improvements | Improvements | Improvements | | | |
| Epic- Bayview | Beaufort | SC | — | 890 14,314 | — | 890 14,314 | 15,202 | 663,935 | 70 | | | 2011 | 35 years |
| Dundee Nursing Home | Bennettsville | SC | — | 320 8,693 | — | 320 8,693 | 9,017 | 68 8,249 | 58 | | | 2011 | 35 years |
| Epic-Conway | Conway | SC | — | 1,090 6,880 | — | 1,090 6,880 | 7,974 | 591 6,517 | 75 | | | 2011 | 35 years |
| Mt. Pleasant Nursing Center | Mount Pleasant | SC | — | 1,810 7,079 | — | 1,810 7,079 | 10,887 | 10,067 | 77 | | | 2011 | 35 years |
| Firesteel Fountain Springs Healthcare Center | Mitchell | SD | — | 690 15,360 | — | 690 15,360 | 6,003 | 4,747 | 66 | | | 2011 | 35 years |
| Brookewood Health Care Center | Rapid City | SD | — | 940 28,647 | — | 940 28,647 | 29,587 | 198 27,388 | 89 | | | 2011 | 35 years |
| Tri-State Comp Care Center | Decatur | TN | — | 470 4,617 | — | 470 4,617 | 5,084 | 747 4,640 | 81 | | | 2011 | 35 years |
| Madison Healthcare and Rehabilitation Center | Harrogate | TN | — | 1,520 1,515 | — | 1,520 1,515 | 13,074 | 12,060 | 90 | | | 2011 | 35 years |
| Primacy Healthcare and Rehabilitation Center | Madison | TN | — | 168 1,445 | 269 | 168 1,714 | 1,882 | 124 758 | 196 | | | 1992 | 29 years |
| Green Acres - Baytown | Memphis | TN | — | 1,228 3,442 | 294 | 1,228 3,638 | 9,860 | 547 4,311 | 980 | | | 1990 | 37 years |
| Allenbrook Healthcare | Baytown | TX | — | 490 9,104 | — | 490 9,104 | 9,597 | 65 8,829 | 70 | | | 2011 | 35 years |
| Summer Place Nursing and Rehab | Baytown | TX | — | 470 11,304 | — | 470 11,304 | 1,761 | 10,897 | 75 | | | 2011 | 35 years |
| Green Acres - Center | Beaumont | TX | — | 1,160 5,934 | — | 1,160 5,934 | 7,003 | 375 2,570 | 9 | | | 2011 | 35 years |
| Regency Nursing Home | Center | TX | — | 200 5,446 | — | 200 5,446 | 5,651 | 5,130 | 72 | | | 2011 | 35 years |
| Park Manor - Conroe | Clarksville | TX | — | 380 8,711 | — | 380 8,711 | 9,097 | 81 8,310 | 89 | | | 2011 | 35 years |
| Trisun Care Center Westwood | Conroe | TX | — | 1,310 2,318 | — | 1,310 2,318 | 3,628 | 521 2,800 | 1 | | | 2011 | 35 years |
| | Corpus Christi | TX | — | 440 8,624 | — | 440 8,624 | 9,064 | 1 8,329 | 73 | | | 2011 | 35 years |
| | | TX | — | 890 7,695 | — | 890 7,695 | 8,580 | 6 7,879 | 94 | | | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | |
|--------------------------------|------------------|----|---|------------|------------|------------|--------|------|----------|
| Trisun Care Center River Ridge | Corpus Christi | | | | | | | | |
| Heritage Oaks West | Corsicana | TX | — | 510 15,806 | 510 15,806 | 66,311,620 | 14,999 | 2011 | 35 years |
| Park Manor | DeSoto | TX | — | 1,080,484 | 1,080,484 | 5,562,401 | 4,328 | 2011 | 35 years |
| Hill Country Care | Dripping Springs | TX | — | 740 3,973 | 756 3,973 | 4,727 | 4,358 | 2011 | 35 years |
| Sandstone Ranch Pecan Tree | El Paso | TX | — | 1,588,396 | 1,588,396 | 9,976,068 | 9,201 | 2011 | 35 years |
| Rehab & Healthcare | Gainesville | TX | — | 430 11,499 | 430 11,499 | 1,928 | 10,949 | 2011 | 35 years |
| Pleasant Valley Health & Rehab | Garland | TX | — | 1,040,383 | 1,040,383 | 10,426 | 9,567 | 2011 | 35 years |
| Upshur Manor | Gilmer | TX | — | 770 8,126 | 770 8,126 | 8,896 | 8,168 | 2011 | 35 years |
| Beechnut Manor | Houston | TX | — | 1,080,030 | 1,080,030 | 3,111,053 | 2,058 | 2011 | 35 years |
| Park Manor - Cypress Station | Houston | TX | — | 1,450,542 | 1,450,542 | 20,903 | 19,420 | 2011 | 35 years |
| Park Manor of Westchase | Houston | TX | — | 2,760,715 | 2,760,715 | 19,473 | 18,100 | 2011 | 35 years |
| Park Manor - Cyfair | Houston | TX | — | 1,720,717 | 1,720,717 | 17,482 | 15,229 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location City | State / Province | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | Accumulated Depreciation | Year of Construction Acquired | Life on Which Depreciation in Income Statement is Computed |
|----------------------------------|------------------|---------------------|--------------|-------------------------|---|---|--------------------------|-------------------------------|--|
| | | | | Land Improvements | Buildings and Improvements to Acquisition | | | | |
| Green Acres - Humble | Humble | TX | — | 2,060,738 | — | 2,060,738 | 8,159 | 2011 | 35 years |
| Park Manor - Humble | Humble | TX | — | 1,650,257 | — | 1,650,257 | 9,406 | 2011 | 35 years |
| Green Acres - Huntsville | Huntsville | TX | — | 290,256 | 8,529 | 290,256 | 2,562 | 2011 | 35 years |
| Legend Oaks Healthcare | Jacksonville | TX | — | 760,639 | — | 760,639 | 9,523 | 2011 | 35 years |
| Avalon Kirbyville | Kirbyville | TX | — | 260,713 | — | 260,713 | 7,219 | 2011 | 35 years |
| Millbrook Healthcare | Lancaster | TX | — | 750,480 | — | 750,480 | 8,232 | 2011 | 35 years |
| Nexion Health at Linden | Linden | TX | — | 680,349 | 5,175 | 680,349 | 4,751 | 2011 | 35 years |
| SWLTC Marshall Conroe | Marshall | TX | — | 810,093 | — | 810,093 | 9,909 | 2011 | 35 years |
| McKinney Healthcare & Rehab | McKinney | TX | — | 1,450,345 | — | 1,450,345 | 11,727 | 2011 | 35 years |
| Park Manor of McKinney | McKinney | TX | — | 1,540,042 | 4,592 | 1,540,042 | 9,979 | 2011 | 35 years |
| Midland Nursing Center | Midland | TX | — | 530,133 | 113,840 | 530,133 | 11,840 | 2011 | 35 years |
| Park Manor of Quail Valley | Missouri City | TX | — | 1,920,684 | 18,763 | 1,920,684 | 18,763 | 2011 | 35 years |
| Nexion Health at Mt. Pleasant | Mount Pleasant | TX | — | 520,050 | 5,725 | 520,050 | 5,725 | 2011 | 35 years |
| The Meadows Nursing and Rehab | Orange | TX | — | 380,077 | 1,157 | 380,077 | 1,157 | 2011 | 35 years |
| Cypress Glen Nursing and Rehab | Port Arthur | TX | — | 1,340,142 | 4,482 | 1,340,142 | 4,482 | 2011 | 35 years |
| Cypress Glen East | Port Arthur | TX | — | 490,066 | 1,024 | 490,066 | 1,024 | 2011 | 35 years |
| Trisun Care Center Coastal Palms | Portland | TX | — | 390,548 | 8,938 | 390,548 | 8,938 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | |
|--|-----------------|----|---|-------------|-------------|----------------|------|----------|
| Legend Oaks Healthcare San Angelo | San Angelo | TX | — | 870,122,282 | 870,122,282 | 11,504,812,100 | 2011 | 35 years |
| Parklane West | San Antonio | TX | — | 770,102,421 | 770,102,421 | 10,099,888 | 2011 | 35 years |
| San Pedro Manor | San Antonio | TX | — | 740,114,982 | 740,114,982 | 9,480,986 | 2011 | 35 years |
| Nexion Health at Sherman | Sherman | TX | — | 250,636 | 250,636 | 6,862,617 | 2011 | 35 years |
| Avalon Trinity | Trinity | TX | — | 330,941 | 330,941 | 8,919,855 | 2011 | 35 years |
| Renfro Nursing Home | Waxahachie | TX | — | 510,760 | 510,760 | 7,374,976 | 2011 | 35 years |
| Avalon Wharton Federal Heights Rehabilitation and Nursing Center | Wharton | TX | — | 270,510 | 270,510 | 4,856,888 | 2011 | 35 years |
| Infinia at Granite Hills | Salt Lake City | UT | — | 201,232,247 | 201,232,247 | 1,954,962 | 1992 | 29 years |
| Crosslands Rehabilitation & Healthcare Center | Sandy | UT | — | 740,124,700 | 740,124,700 | 2,449,725 | 2011 | 35 years |
| Sleepy Hollow Manor | Annandale | VA | — | 334,430,275 | 334,430,275 | 2,419,877 | 1992 | 40 years |
| The Cedars Nursing Home | Charlottesville | VA | — | 7,210,562 | 7,210,562 | 19,486,373 | 2011 | 35 years |
| | | | — | 2,810,763 | 2,810,763 | 12,606,473 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial | Gross | Land Encumbrances | Buildings and Improvements | Costs Capitalized and Subsequent Improvements to Acquisition | Land Improvements | Buildings and Improvements | Total Depreciation | NBV | Year of Construction Acquired | Life on Which Depreciation in Income Statement is Computed |
|--|------------|------------------|--------------|-----------------|-----------------------------------|-------------------|----------------------------|--|-------------------|----------------------------|--------------------|-----|-------------------------------|--|
| | City | State / Province | | Cost to Company | Amount Carried at Close of Period | | | | | | | | | |
| Emporia Manor | Emporia | VA | — | 620 | 7,492,151 | 635 | 7,492,151 | 2,599 | 7,428,711 | 2011 | 35 years | | | |
| Harbour Pointe Medical and Rehabilitation Center | Norfolk | VA | — | 427 | 4,441,838 | 427 | 5,279,706 | 415,291 | 5,291,669 | 1993 | 28 years | | | |
| Walnut Hill Convalescent Center | Petersburg | VA | — | 930 | 11,597,524 | 930 | 11,597,524 | — | 11,597,524 | 2011 | 35 years | | | |
| Battlefield Park Convalescent Center | Petersburg | VA | — | 1,010 | 2,489,403 | 1,010 | 2,489,403 | — | 2,489,403 | 2011 | 35 years | | | |
| Bellingham Health Care and Rehabilitation Services | Bellingham | WA | — | 441 | 3,824,153 | 441 | 3,977,412 | 1,863,551 | 3,597,212 | 1993 | 28.5 years | | | |
| St. Francis of Bellingham | Bellingham | WA | — | 1,740 | 3,581,215 | 1,740 | 3,581,215 | — | 3,581,215 | 2011 | 35 years | | | |
| Evergreen North Cascades | Bellingham | WA | — | 1,220 | 2,554,773 | 1,220 | 2,554,773 | — | 2,554,773 | 2011 | 35 years | | | |
| Everett Rehabilitation & Care | Everett | WA | — | 2,750 | 7,337,081 | 2,750 | 7,337,081 | — | 7,337,081 | 2011 | 35 years | | | |
| Avamere Georgian Lakewood | Lakewood | WA | — | 620 | 3,896,167 | 620 | 3,896,167 | — | 3,896,167 | 2011 | 35 years | | | |
| SunRise Care & Rehab Moses Lake | Moses Lake | WA | — | 660 | 17,439,004 | 660 | 17,439,004 | — | 17,439,004 | 2011 | 35 years | | | |
| SunRise Care & Rehab Lake Ridge | Moses Lake | WA | — | 660 | 8,866,526 | 660 | 8,866,526 | — | 8,866,526 | 2011 | 35 years | | | |
| Queen Anne Healthcare | Seattle | WA | — | 570 | 2,750,228 | 570 | 2,978,548 | 1,136,412 | 2,978,548 | 1993 | 29 years | | | |
| Richmond Beach Rehab | Seattle | WA | — | 2,930 | 6,199,129 | 2,930 | 6,199,129 | — | 6,199,129 | 2011 | 35 years | | | |
| Avamere Olympic Rehab of Sequim | Sequim | WA | — | 590 | 16,896,488 | 590 | 16,896,488 | — | 16,896,488 | 2011 | 35 years | | | |
| Shelton Nursing Home | Shelton | WA | — | 510 | 8,570,082 | 510 | 8,570,082 | — | 8,570,082 | 2011 | 35 years | | | |
| Avamere Heritage Rehab of Tacoma | Tacoma | WA | — | 1,760 | 6,616,375 | 1,760 | 6,616,375 | — | 6,616,375 | 2011 | 35 years | | | |
| | Tacoma | WA | — | 1,320 | 2,544,826 | 1,320 | 2,544,826 | — | 2,544,826 | 2011 | 35 years | | | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | |
|---|-----------------|----|---|------------|------------|-----------|-----------|-------|----------|----------|
| Avamere Skilled Nursing Tacoma Cascade Park Care Center | Vancouver | WA | — | 1,860,854 | 1,860,854 | 6,711,493 | 5,529 | 2011 | 35 years | |
| Colony Oaks Care Center | Appleton | WI | — | 353,571 | 353,571 | 3,709 | 4,062,875 | 1,879 | 1993 | 29 years |
| Chilton Health and Rehab | Chilton | WI | — | 440,614 | 440,614 | 6,552 | 4,703,851 | 1,063 | 2011 | 35 years |
| Florence Villa | Florence | WI | — | 340,563 | 340,563 | 15,975 | 14,545 | 1,070 | 2011 | 35 years |
| Western Village | Green Bay | WI | — | 1,310,882 | 1,310,882 | 6,192 | 2,568 | 1,065 | 2011 | 35 years |
| Vallhaven Care Center | Neenah | WI | — | 337,512 | 337,512 | 228 | 3,353,690 | 1,692 | 1993 | 28 years |
| Kennedy Park Medical & Rehabilitation Center | Schofield | WI | — | 301,359 | 301,359 | 627 | 1,638,685 | 483 | 1982 | 29 years |
| Greendale Health & Rehab | Sheboygan | WI | — | 880,194 | 880,194 | 12,823 | 2,589 | 1,067 | 2011 | 35 years |
| South Shore Manor | St. Francis | WI | — | 630,230 | 630,230 | 2,932 | 2,711 | 1,060 | 2011 | 35 years |
| Waukesha Springs (Westmoreland) | Waukesha | WI | — | 1,380,205 | 1,380,205 | 7,584 | 8,106 | 1,053 | 2011 | 35 years |
| Wisconsin Dells Health & Rehab | Wisconsin Dells | WI | — | 730,18,994 | 730,18,994 | 9,724 | 9,018,237 | 1,472 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial | Gross | Land and Buildings | Capitalized Costs and Improvements | Accumulated Depreciation | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|--|-----------------------|------------------|--------------|-----------------|-----------------------------------|--------------------|------------------------------------|--------------------------|---------------|--|
| | City | State / Province | | Cost to Company | Amount Carried at Close of Period | | | | | |
| Logan Center | Logan | WV | — | 300 | 12,959 | 300 | 12,959 | 3,250 | 2011 | 35 years |
| Ravenswood Healthcare Center | Ravenswood | WV | — | 320 | 12,710 | 320 | 12,710 | 1,030 | 2011 | 35 years |
| Valley Center | South Charleston | WV | — | 750 | 24,115 | 750 | 24,115 | 4,869 | 2011 | 35 years |
| White Sulphur | White Sulphur Springs | WV | — | 250 | 13,055 | 250 | 13,055 | 3,306 | 2011 | 35 years |
| Sage View Care Center | Rock Springs | WY | — | 287 | 2,392 | 287 | 2,550 | 2,837 | 1993 | 30 years |
| TOTAL NON-KINDRED SKILLED NURSING FACILITIES | | | — | 225 | 2,463 | 225 | 2,624 | 2,206 | | 11,016 |
| TOTAL FOR SKILLED NURSING FACILITIES | | | — | 256 | 2,683 | 256 | 2,659 | 2,248 | | 24,122 |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial Cost to Company | Costs Incurred and Subsequent Improvements to Acquisition | Gross Amount Carried at Close of Period | Accumulated Depreciation | Net Book Value | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|---|--------------------|------------------|--------------|-------------------------|---|---|--------------------------|----------------|---------------|--|
| KINDRED HOSPITALS | | | | | | | | | | |
| Kindred Hospital - Arizona - Phoenix | Phoenix | AZ | — | 226 3,359 | — | 226 3,359 | 3,585,512 | 1,073,980 | 1992 | 30 years |
| Kindred Hospital - Scottsdale | Scottsdale | AZ | — | 2,316,322 | (6,578,040) | 2,054,282 | 2,054,286 | — | 2011 | 35 years |
| Kindred Hospital - Tucson | Tucson | AZ | — | 130 3,091 | — | 130 3,091 | 3,221,740 | 481,196 | 1994 | 25 years |
| Kindred Hospital - Brea | Brea | CA | — | 3,142,611 | — | 3,142,611 | 5,755,188 | 4,567,990 | 1995 | 40 years |
| Kindred Hospital - Ontario | Ontario | CA | — | 523 2,988 | — | 523 2,988 | 3,512,658 | 601,950 | 1994 | 25 years |
| Kindred Hospital - San Diego | San Diego | CA | — | 670 11,764 | — | 670 11,764 | 2,404,623 | 1,196,655 | 1994 | 25 years |
| Kindred Hospital - San Francisco Bay Area | San Leandro | CA | — | 2,735,870 | — | 2,735,870 | 8,605,943 | 3,662,962 | 1993 | 25 years |
| Kindred Hospital - Westminster | Westminster | CA | — | 727 7,384 | — | 727 7,384 | 8,117,476 | 6,351,973 | 1993 | 20 years |
| Kindred Hospital - Denver | Denver | CO | — | 896 6,367 | — | 896 6,367 | 7,266,606 | 6,621,963 | 1994 | 20 years |
| Kindred Hospital - South Florida - Coral Gables | Coral Gables | FL | — | 1,075,348 | — | 1,075,348 | 6,410,628 | 1,791,956 | 1992 | 30 years |
| Kindred Hospital - South Florida - Ft. Lauderdale | Fort Lauderdale | FL | — | 1,758,080 | — | 1,758,080 | 5,833,862 | 2,976,764 | 1989 | 30 years |
| Kindred Hospital - North Florida - Green Cove Springs | Green Cove Springs | FL | — | 145 4,613 | — | 145 4,613 | 3,758,095 | 5,631,956 | 1994 | 20 years |
| Kindred Hospital - South Florida - Hollywood | Hollywood | FL | — | 605 5,229 | — | 605 5,229 | 8,354,207 | 6,271,937 | 1995 | 20 years |
| Kindred Hospital - Bay Area - St. Petersburg | St. Petersburg | FL | — | 1,401,706 | — | 1,401,706 | 6,117,130 | 9,618,668 | 1997 | 40 years |
| Kindred Hospital - Central Tampa | Tampa | FL | — | 2,732,676 | — | 2,732,676 | 10,408,455 | 5,863,970 | 1993 | 40 years |
| | Chicago | IL | — | 1,583,980 | — | 1,583,980 | 2,533,007 | 5,516,649 | 1995 | 25 years |

| | | | | | | | | |
|---|--------------|----|---|-----------|-----------|----------------|------|----------|
| Kindred Hospital - Chicago (North Campus) | Chicago | IL | — | 1,519,525 | 1,519,525 | 11,028,381,700 | 1976 | 20 years |
| Kindred - Chicago - Lakeshore Kindred Hospital | Chicago | IL | — | 1,519,525 | 1,519,525 | 11,028,381,700 | 1976 | 20 years |
| Kindred Hospital - Chicago (Northlake Campus) | Northlake | IL | — | 850,649 | 850,649 | 87,348,398,950 | 1991 | 30 years |
| Kindred Hospital - Sycamore | Sycamore | IL | — | 77,854 | 77,854 | 8,626,366,260 | 1993 | 20 years |
| Kindred Hospital - Indianapolis | Indianapolis | IN | — | 985,380 | 985,380 | 14,786,129,650 | 1993 | 30 years |
| Kindred Hospital - Louisville | Louisville | KY | — | 3,041 | 3,041 | 2,279,320,420 | 1995 | 20 years |
| Kindred Hospital - New Orleans | New Orleans | LA | — | 648,497 | 648,497 | 15,614,184,435 | 1978 | 20 years |
| Kindred Hospital - Boston | Brighton | MA | — | 1,559,796 | 1,559,796 | 11,381,852,480 | 1994 | 25 years |
| Kindred Hospital - Boston North Shore | Peabody | MA | — | 543,756 | 543,756 | 8,115,272,832 | 1993 | 40 years |
| Kindred Hospital - Kansas City | Kansas City | MO | — | 277,291 | 277,291 | 4,192,487,090 | 1992 | 30 years |
| Kindred Hospital - St. Louis | St. Louis | MO | — | 1,128,087 | 1,128,087 | 3,218,778,435 | 1991 | 40 years |
| Kindred Hospital - Greensboro | Greensboro | NC | — | 1,010,586 | 1,010,586 | 8,596,325,271 | 1994 | 20 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Year Acquired | Life on Which Depreciation in Income Statement is Computed | |
|--|---------------|------------------|--------------|-------------------------|---|---|--------------------------|---------------|--|----------|
| | City | State / Province | | Land Improvements | Buildings and Improvements to Acquisition | Land and Buildings | Accumulated Depreciation | | | |
| Kindred Hospital - Albuquerque | Albuquerque | NM | — | 11 4,253 | — | 11 4,253 | 2,646,271,639 | 1985 | 40 years | |
| Kindred Hospital - Las Vegas (Sahara) | Las Vegas | NV | — | 1,112,177 | — | 1,112,177 | 3,287,246,049 | 1980 | 40 years | |
| Kindred Hospital - Oklahoma City | Oklahoma City | OK | — | 2935,607 | — | 2935,607 | 7,900,188,712 | 1958 | 30 years | |
| Kindred Hospital - Pittsburgh | Oakdale | PA | — | 66212,854 | — | 66212,854 | 3,310,441,519 | 1972 | 40 years | |
| Kindred Hospital - Philadelphia | Philadelphia | PA | — | 1355,223 | — | 1355,223 | 3,528,923,415 | N/A | 1995 | 35 years |
| Kindred Hospital - Chattanooga | Chattanooga | TN | — | 7564,415 | — | 7564,415 | 1,731,786,389 | 1975 | 1993 | 22 years |
| Kindred Hospital - Tarrant County (Fort Worth Southwest) | Fort Worth | TX | — | 2,342,458 | — | 2,342,458 | 9,800,211,589 | 1987 | 1986 | 20 years |
| Kindred Hospital - Fort Worth | Fort Worth | TX | — | 64810,608 | — | 64810,608 | 1,257,153,049 | 1960 | 1994 | 34 years |
| Kindred Hospital (Houston Northwest) | Houston | TX | — | 1,699,788 | — | 1,699,788 | 8,487,989,498 | 1986 | 1985 | 40 years |
| Kindred Hospital - Houston | Houston | TX | — | 33 7,062 | — | 33 7,062 | 7,095,383,121 | N/A | 1994 | 20 years |
| Kindred Hospital - Mansfield | Mansfield | TX | — | 2672,462 | — | 2672,462 | 7,297,795,019 | 1983 | 1990 | 40 years |
| Kindred Hospital - San Antonio | San Antonio | TX | — | 24911,413 | — | 24911,413 | 1,660,743,588 | 1981 | 1993 | 30 years |
| TOTAL FOR KINDRED HOSPITALS | | | — | 40,432,282,780 | — | 40,432,282,780 | 22,974,286,836 | 1950 | | |
| NON-KINDRED HOSPITALS | | | | | | | | | | |
| Southern Arizone Rehab | Tucson | AZ | — | 77025,589 | — | 77025,589 | 26,359,104,499 | 1992 | 2011 | 35 years |
| HealthBridge Children's Hospital | Orange | CA | — | 1,330,317 | — | 1,330,317 | 10,645 9,930,000 | 2000 | 2011 | 35 years |
| HealthSouth Rehabilitation | Tustin | CA | — | 2,812,248 | — | 2,812,248 | 48,058,206,198 | 1981 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | |
|---|-----------|----|---|------------|-----------|------------|-----------|---------|------|----------|
| Hospital Gateway Rehabilitation Hospital at Florence University Hospitals | Florence | KY | — | 3,600,924 | — | 3,600,924 | 4,524,008 | 5,2601 | 2006 | 35 years |
| Rehabilitation Hospital | Beachwood | OH | — | — | — | 18,244,800 | 6,448,268 | 17,8813 | 2012 | 35 years |
| The Ranch/Touchstone Highlands Regional Rehabilitation Hospital | Conroe | TX | — | 2,712,428 | 4,592,710 | 1,8874,597 | 2,732,490 | 2 | 2011 | 35 years |
| Hospital | El Paso | TX | — | 1,902,616 | — | 1,902,616 | 2,518,360 | 6,899 | 2006 | 35 years |
| Houston Children's Hospital | Houston | TX | — | 1,800,770 | — | 1,800,770 | 7,570,976 | 3,999 | 2011 | 35 years |
| Beacon Specialty Hospital | Spring | TX | — | 960,498 | — | 960,498 | 7,4586 | 6,93295 | 2011 | 35 years |
| TOTAL FOR NON-KINDRED HOSPITALS | | | — | 15,880,390 | 7,680,297 | 6,197,586 | 2,391 | | | |
| TOTAL FOR HOSPITALS | | | — | 56,362,672 | 1,257,892 | 2,490,245 | 9,248,441 | | | |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Total | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Life of Which Depreciation is Computed |
|--|------------------|------------------|-------------------------|----------------------------|--|---|--------------|--------------|--------|--------------------------|--------|----------------------|---------------|--|
| | City | State / Province | Land Encumbrances | Buildings and Improvements | Costs Capitalized and Subsequent Improvements to Acquisition | Land and Buildings | Improvements | Depreciation | | | | | | |
| BROOKDALE SENIORS HOUSING COMMUNITIES | | | | | | | | | | | | | | |
| Wellington Place at Muscle Shoals | Muscle Shoals | AL | — | 340 | 4,017 | — | 340 | 4,017 | 4,357 | 365 | 3,992 | 1999 | 2011 | 35 years |
| Sterling House of Chandler | Chandler | AZ | — | 2,000 | 6,538 | — | 2,000 | 6,538 | 8,538 | 560 | 7,978 | 1998 | 2011 | 35 years |
| Park Regency Premier Club | Chandler | AZ | — | 2,260 | 19,338 | — | 2,260 | 19,338 | 21,598 | 1,808 | 19,790 | 1992 | 2011 | 35 years |
| The Springs of East Mesa | Mesa | AZ | — | 2,747 | 24,918 | — | 2,747 | 24,918 | 27,665 | 8,272 | 19,393 | 1986 | 2005 | 35 years |
| Sterling House of Mesa | Mesa | AZ | — | 655 | 6,998 | — | 655 | 6,998 | 7,653 | 2,297 | 5,356 | 1998 | 2005 | 35 years |
| Clare Bridge of Oro Valley | Oro Valley | AZ | — | 666 | 6,169 | — | 666 | 6,169 | 6,835 | 2,025 | 4,810 | 1998 | 2005 | 35 years |
| Sterling House of Peoria | Peoria | AZ | — | 598 | 4,872 | — | 598 | 4,872 | 5,470 | 1,599 | 3,871 | 1998 | 2005 | 35 years |
| Clare Bridge of Tempe | Tempe | AZ | — | 611 | 4,066 | — | 611 | 4,066 | 4,677 | 1,335 | 3,342 | 1997 | 2005 | 35 years |
| Sterling House on East Speedway | Tucson | AZ | — | 506 | 4,745 | — | 506 | 4,745 | 5,251 | 1,558 | 3,693 | 1998 | 2005 | 35 years |
| Woodside Terrace | Redwood City | CA | — | 7,669 | 66,691 | — | 7,669 | 66,691 | 74,360 | 22,389 | 51,971 | 1988 | 2005 | 35 years |
| The Atrium | San Jose | CA | — | 6,240 | 66,329 | 1,608 | 6,240 | 67,937 | 74,177 | 21,177 | 53,000 | 1987 | 2005 | 35 years |
| Brookdale Place | San Marcos | CA | — | 4,288 | 36,204 | — | 4,288 | 36,204 | 40,492 | 12,252 | 28,240 | 1987 | 2005 | 35 years |
| Ridge Point Assisted Living Inn | Boulder | CO | — | 1,290 | 20,683 | — | 1,290 | 20,683 | 21,973 | 1,644 | 20,329 | 1985 | 2011 | 35 years |
| Wynwood of Colorado Springs | Colorado Springs | CO | — | 715 | 9,279 | — | 715 | 9,279 | 9,994 | 3,046 | 6,948 | 1997 | 2005 | 35 years |
| Wynwood of Pueblo | Pueblo | CO | 5,082 | 840 | 9,403 | — | 840 | 9,403 | 10,243 | 3,087 | 7,156 | 1997 | 2005 | 35 years |
| The Gables at Farmington | Farmington | CT | — | 3,995 | 36,310 | — | 3,995 | 36,310 | 40,305 | 12,048 | 28,257 | 1984 | 2005 | 35 years |
| Chatfield | West Hartford | CT | — | 2,493 | 22,833 | — | 2,493 | 22,833 | 25,326 | 7,561 | 17,765 | 1989 | 2005 | 35 years |
| Clare Bridge of Ft. Myers | Fort Myers | FL | — | 1,510 | 7,862 | — | 1,510 | 7,862 | 9,372 | 622 | 8,750 | 1996 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|----------------------------------|-------------------|----|-------|-------|--------|---|-------|--------|--------|-------|--------|------|------|-------|
| Wellington Place at Ft Walton | Fort Walton Beach | FL | — | 2,610 | 11,041 | — | 2,610 | 11,041 | 13,651 | 872 | 12,779 | 2000 | 2011 | 35 ye |
| Sterling House of Merrimac | Jacksonville | FL | — | 860 | 16,745 | — | 860 | 16,745 | 17,605 | 1,268 | 16,337 | 1997 | 2011 | 35 ye |
| Clare Bridge of Jacksonville | Jacksonville | FL | — | 1,300 | 9,659 | — | 1,300 | 9,659 | 10,959 | 753 | 10,206 | 1997 | 2011 | 35 ye |
| Sterling House of Ormond Beach | Ormond Beach | FL | — | 1,660 | 9,738 | — | 1,660 | 9,738 | 11,398 | 765 | 10,633 | 1997 | 2011 | 35 ye |
| Sterling House of Palm Coast | Palm Coast | FL | — | 470 | 9,187 | — | 470 | 9,187 | 9,657 | 728 | 8,929 | 1997 | 2011 | 35 ye |
| Sterling House of Pensacola | Pensacola | FL | — | 633 | 6,087 | — | 633 | 6,087 | 6,720 | 1,998 | 4,722 | 1998 | 2005 | 35 ye |
| Sterling House of Englewood (FL) | Rotonda West | FL | — | 1,740 | 4,331 | — | 1,740 | 4,331 | 6,071 | 414 | 5,657 | 1997 | 2011 | 35 ye |
| Clare Bridge of Tallahassee | Tallahassee | FL | 4,513 | 667 | 6,168 | — | 667 | 6,168 | 6,835 | 2,025 | 4,810 | 1998 | 2005 | 35 ye |
| Sterling House of Tavares | Tavares | FL | — | 280 | 15,980 | — | 280 | 15,980 | 16,260 | 1,216 | 15,044 | 1997 | 2011 | 35 ye |
| Clare Bridge of West Melbourne | West Melbourne | FL | 6,431 | 586 | 5,481 | — | 586 | 5,481 | 6,067 | 1,799 | 4,268 | 2000 | 2005 | 35 ye |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Life When Depreciated |
|--------------------------------------|-----------------|------------------|--------------|-------------------------|--------------|---------------------------|---|---------------|---------|--------------------------|--------|----------------------|---------------|-----------------------|
| | City | State / Province | | Land | Building | Costs | Land | Buildings and | Total | | | | | |
| | | | | Improvements | Improvements | Subsequent to Acquisition | and Subsequent Improvements | Improvements | | | | | | |
| The Classic at West Palm Beach | West Palm Beach | FL | 25,826 | 3,758 | 33,072 | — | 3,758 | 33,072 | 36,830 | 11,068 | 25,762 | 1990 | 2005 | 35 y |
| Clare Bridge Cottage of Winter Haven | Winter Haven | FL | — | 232 | 3,006 | — | 232 | 3,006 | 3,238 | 987 | 2,251 | 1997 | 2005 | 35 y |
| Sterling House of Winter Haven | Winter Haven | FL | — | 438 | 5,549 | — | 438 | 5,549 | 5,987 | 1,822 | 4,165 | 1997 | 2005 | 35 y |
| Wynwood of Twin Falls | Twin Falls | ID | — | 703 | 6,153 | — | 703 | 6,153 | 6,856 | 2,020 | 4,836 | 1997 | 2005 | 35 y |
| The Hallmark | Chicago | IL | — | 11,057 | 107,517 | 3,266 | 11,057 | 110,783 | 121,840 | 35,120 | 86,720 | 1990 | 2005 | 35 y |
| The Kenwood of Lake View | Chicago | IL | — | 3,072 | 26,668 | — | 3,072 | 26,668 | 29,740 | 8,957 | 20,783 | 1950 | 2005 | 35 y |
| The Heritage | Des Plaines | IL | 32,000 | 6,871 | 60,165 | — | 6,871 | 60,165 | 67,036 | 20,162 | 46,874 | 1993 | 2005 | 35 y |
| Devonshire of Hoffman Estates | Hoffman Estates | IL | — | 3,886 | 44,130 | — | 3,886 | 44,130 | 48,016 | 13,880 | 34,136 | 1987 | 2005 | 35 y |
| The Devonshire | Lisle | IL | 33,000 | 7,953 | 70,400 | — | 7,953 | 70,400 | 78,353 | 23,523 | 54,830 | 1990 | 2005 | 35 y |
| Seasons at Glenview | Northbrook | IL | — | 1,988 | 39,762 | — | 1,988 | 39,762 | 41,750 | 11,557 | 30,193 | 1999 | 2004 | 35 y |
| Hawthorn Lakes | Vernon Hills | IL | — | 4,439 | 35,044 | — | 4,439 | 35,044 | 39,483 | 12,087 | 27,396 | 1987 | 2005 | 35 y |
| The Willows | Vernon Hills | IL | — | 1,147 | 10,041 | — | 1,147 | 10,041 | 11,188 | 3,365 | 7,823 | 1999 | 2005 | 35 y |
| Sterling House of Evansville | Evansville | IN | 3,620 | 357 | 3,765 | — | 357 | 3,765 | 4,122 | 1,236 | 2,886 | 1998 | 2005 | 35 y |
| Berkshire of Castleton | Indianapolis | IN | — | 1,280 | 11,515 | — | 1,280 | 11,515 | 12,795 | 3,831 | 8,964 | 1986 | 2005 | 35 y |
| Sterling House of | Marion | IN | — | 207 | 3,570 | — | 207 | 3,570 | 3,777 | 1,172 | 2,605 | 1998 | 2005 | 35 y |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|--|------------------|----|-------|-------|--------|-------|-------|--------|--------|--------|--------|------|------|------|
| Marion Sterling House of Portage | Portage | IN | — | 128 | 3,649 | — | 128 | 3,649 | 3,777 | 1,198 | 2,579 | 1999 | 2005 | 35 y |
| Sterling House of Richmond | Richmond | IN | — | 495 | 4,124 | — | 495 | 4,124 | 4,619 | 1,354 | 3,265 | 1998 | 2005 | 35 y |
| Sterling House of Derby | Derby | KS | — | 440 | 4,422 | — | 440 | 4,422 | 4,862 | 358 | 4,504 | 1994 | 2011 | 35 y |
| Clare Bridge of Leawood | Leawood | KS | 3,687 | 117 | 5,127 | — | 117 | 5,127 | 5,244 | 1,683 | 3,561 | 2000 | 2005 | 35 y |
| Sterling House of Salina II | Salina | KS | — | 300 | 5,657 | — | 300 | 5,657 | 5,957 | 461 | 5,496 | 1996 | 2011 | 35 y |
| Clare Bridge Cottage of Topeka | Topeka | KS | 4,937 | 370 | 6,825 | — | 370 | 6,825 | 7,195 | 2,241 | 4,954 | 2000 | 2005 | 35 y |
| Sterling House of Wellington | Wellington | KS | — | 310 | 2,434 | — | 310 | 2,434 | 2,744 | 216 | 2,528 | 1994 | 2011 | 35 y |
| River Bay Club | Quincy | MA | — | 6,101 | 57,862 | — | 6,101 | 57,862 | 63,963 | 18,991 | 44,972 | 1986 | 2005 | 35 y |
| Woven Hearts of Davison | Davison | MI | — | 160 | 3,189 | 2,543 | 160 | 5,732 | 5,892 | 283 | 5,609 | 1997 | 2011 | 35 y |
| Clare Bridge of Delta | Delta Township | MI | — | 730 | 11,471 | — | 730 | 11,471 | 12,201 | 890 | 11,311 | 1998 | 2011 | 35 y |
| Charter Woven Hearts of Delta | Delta Township | MI | — | 820 | 3,313 | — | 820 | 3,313 | 4,133 | 361 | 3,772 | 1998 | 2011 | 35 y |
| Charter Clare Bridge of Farmington Hills I | Farmington Hills | MI | — | 580 | 10,497 | — | 580 | 10,497 | 11,077 | 917 | 10,160 | 1994 | 2011 | 35 y |
| Clare Bridge of Farmington Hills II | Farmington Hills | MI | — | 700 | 10,246 | — | 700 | 10,246 | 10,946 | 929 | 10,017 | 1994 | 2011 | 35 y |
| Wynwood of Meridian Lansing II | Haslett | MI | — | 1,340 | 6,134 | — | 1,340 | 6,134 | 7,474 | 540 | 6,934 | 1998 | 2011 | 35 y |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Land and Buildings and Improvements to Acquisition | Buildings and Improvements | Total | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|---------------------------------------|---------------------|------------------|--------------|-------------------------|----------------------------|---|----------------------------|--|----------------------------|--------|--------------------------|------|----------------------|---------------|--|
| | | | | Land | Buildings and Improvements | Land | Buildings and Improvements | | | | | | | | |
| Clare Bridge of Grand Blanc I | Holly | MI | — | 450 | 12,373 | 450 | 12,373 | 12,823 | 965 | 11,858 | 1998 | 2011 | 35 years | | |
| Wynwood of Grand Blanc II | Holly | MI | — | 620 | 14,627 | 620 | 14,627 | 15,247 | 1,155 | 14,092 | 1998 | 2011 | 35 years | | |
| Wynwood of Northville | Northville | MI | 7,261 | 407 | 6,068 | 407 | 6,068 | 6,475 | 1,992 | 4,483 | 1996 | 2005 | 35 years | | |
| Clare Bridge of Troy I | Troy | MI | — | 630 | 17,178 | 630 | 17,178 | 17,808 | 1,320 | 16,488 | 1998 | 2011 | 35 years | | |
| Wynwood of Troy II | Troy | MI | — | 950 | 12,503 | 950 | 12,503 | 13,453 | 1,036 | 12,417 | 1998 | 2011 | 35 years | | |
| Wynwood of Utica | Utica | MI | — | 1,142 | 11,808 | 1,142 | 11,808 | 12,950 | 3,876 | 9,074 | 1996 | 2005 | 35 years | | |
| Clare Bridge of Utica | Utica | MI | — | 700 | 8,657 | 700 | 8,657 | 9,357 | 717 | 8,640 | 1995 | 2011 | 35 years | | |
| Sterling House of Blaine | Blaine | MN | — | 150 | 1,675 | 150 | 1,675 | 1,825 | 550 | 1,275 | 1997 | 2005 | 35 years | | |
| Clare Bridge of Eden Prairie | Eden Prairie | MN | — | 301 | 6,228 | 301 | 6,228 | 6,529 | 2,045 | 4,484 | 1998 | 2005 | 35 years | | |
| Woven Hearts of Faribault | Faribault | MN | — | 530 | 1,085 | 530 | 1,085 | 1,615 | 111 | 1,504 | 1997 | 2011 | 35 years | | |
| Sterling House of Inver Grove Heights | Inver Grove Heights | MN | 2,857 | 253 | 2,655 | 253 | 2,655 | 2,908 | 872 | 2,036 | 1997 | 2005 | 35 years | | |
| Woven Hearts of Mankato | Mankato | MN | — | 490 | 410 | 490 | 410 | 900 | 81 | 819 | 1996 | 2011 | 35 years | | |
| Edina Park Plaza | Minneapolis | MN | 15,392 | 3,621 | 33,141 | 3,621 | 33,141 | 36,762 | 10,977 | 25,785 | 1998 | 2005 | 35 years | | |
| Clare Bridge of North Oaks | North Oaks | MN | — | 1,057 | 8,296 | 1,057 | 8,296 | 9,353 | 2,723 | 6,630 | 1998 | 2005 | 35 years | | |
| Clare Bridge of Plymouth | Plymouth | MN | — | 679 | 8,675 | 679 | 8,675 | 9,354 | 2,848 | 6,506 | 1998 | 2005 | 35 years | | |
| Woven Hearts of Sauk Rapids | Sauk Rapids | MN | — | 480 | 3,178 | 480 | 3,178 | 3,658 | 263 | 3,395 | 1997 | 2011 | 35 years | | |
| Woven Hearts of Wilmar | Wilmar | MN | — | 470 | 4,833 | 470 | 4,833 | 5,303 | 379 | 4,924 | 1997 | 2011 | 35 years | | |
| Woven Hearts of Winona | Winona | MN | — | 800 | 1,390 | 800 | 1,390 | 2,190 | 223 | 1,967 | 1997 | 2011 | 35 years | | |
| Wellington Place of | Greenville | MS | — | 600 | 1,522 | 600 | 1,522 | 2,122 | 184 | 1,938 | 1999 | 2011 | 35 years | | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | | |
|-------------------------------|-------------------|----|--------|-------|--------|------------------|--------|--------|-------|--------|------|------|----------|--|--|
| Greenville | | | | | | | | | | | | | | | |
| Clare Bridge of Cary | Cary | NC | — | 724 | 6,466 | 724 | 6,466 | 7,190 | 2,123 | 5,067 | 1997 | 2005 | 35 years | | |
| Sterling House of Hickory | Hickory | NC | — | 330 | 10,981 | 330 | 10,981 | 11,311 | 854 | 10,457 | 1997 | 2011 | 35 years | | |
| Clare Bridge of Winston-Salem | Winston-Salem | NC | — | 368 | 3,497 | 368 | 3,497 | 3,865 | 1,148 | 2,717 | 1997 | 2005 | 35 years | | |
| Brendenwood | Voorhees Township | NJ | 17,989 | 3,158 | 29,909 | 3,158 | 29,909 | 33,067 | 9,819 | 23,248 | 1987 | 2005 | 35 years | | |
| Clare Bridge of Westampton | Westampton | NJ | — | 881 | 4,741 | 881 | 4,741 | 5,622 | 1,557 | 4,065 | 1997 | 2005 | 35 years | | |
| Sterling House of Deptford | Woodbury | NJ | — | 1,190 | 5,482 | 1,190 | 5,482 | 6,672 | 475 | 6,197 | 1998 | 2011 | 35 years | | |
| Ponce de Leon | Santa Fe | NM | — | — | 28,178 | — | 28,178 | 28,178 | 8,970 | 19,208 | 1986 | 2005 | 35 years | | |
| Westwood Assisted Living | Sparks | NV | — | 1,040 | 7,376 | 1,040 | 7,376 | 8,416 | 713 | 7,703 | 1991 | 2011 | 35 years | | |
| Westwood Active Retirement | Sparks | NV | — | 1,520 | 9,280 | 1,520 | 9,280 | 10,800 | 948 | 9,852 | 1993 | 2011 | 35 years | | |
| Wynwood of Kenmore | Buffalo | NY | 13,538 | 1,487 | 15,170 | 1,487 | 15,170 | 16,657 | 4,980 | 11,677 | 1995 | 2005 | 35 years | | |
| Villas of Sherman Brook | Clinton | NY | — | 947 | 7,528 | 947 | 7,528 | 8,475 | 2,471 | 6,004 | 1991 | 2005 | 35 years | | |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciated in Income Statement is Computed | |
|------------------------------------|---------------|------------------|--------------|-------------------------|-----------|--|---|-----------|--------|--------------------------|----------------------|---------------|---|----------|
| | City | State / Province | | Land | Buildings | Costs Capitalized and Subsequent Improvements to Acquisition | Land | Buildings | Total | | | | | |
| Wynwood of Liberty (Manlius) | Manlius | NY | — | 890 | 28,237 | — | 890 | 28,237 | 29,127 | 2,150 | 26,977 | 1994 | 2011 | 35 years |
| Clare Bridge of Perinton | Pittsford | NY | — | 611 | 4,066 | — | 611 | 4,066 | 4,677 | 1,335 | 3,342 | 1997 | 2005 | 35 years |
| The Gables at Brighton | Rochester | NY | — | 1,131 | 9,498 | — | 1,131 | 9,498 | 10,629 | 3,220 | 7,409 | 1988 | 2005 | 35 years |
| Clare Bridge of Niskayuna | Schenectady | NY | — | 1,021 | 8,333 | — | 1,021 | 8,333 | 9,354 | 2,735 | 6,619 | 1997 | 2005 | 35 years |
| Wynwood of Niskayuna | Schenectady | NY | 17,013 | 1,884 | 16,103 | — | 1,884 | 16,103 | 17,987 | 5,286 | 12,701 | 1996 | 2005 | 35 years |
| Villas of Summerfield | Syracuse | NY | — | 1,132 | 11,434 | — | 1,132 | 11,434 | 12,566 | 3,754 | 8,812 | 1991 | 2005 | 35 years |
| Clare Bridge of Williamsville | Williamsville | NY | 6,999 | 839 | 3,841 | — | 839 | 3,841 | 4,680 | 1,261 | 3,419 | 1997 | 2005 | 35 years |
| Sterling House of Alliance | Alliance | OH | 2,302 | 392 | 6,283 | — | 392 | 6,283 | 6,675 | 2,063 | 4,612 | 1998 | 2005 | 35 years |
| Clare Bridge Cottage of Austintown | Austintown | OH | — | 151 | 3,087 | — | 151 | 3,087 | 3,238 | 1,013 | 2,225 | 1999 | 2005 | 35 years |
| Sterling House of Barberton | Barberton | OH | — | 440 | 10,884 | — | 440 | 10,884 | 11,324 | 847 | 10,477 | 1997 | 2011 | 35 years |
| Sterling House of Beaver Creek | Beavercreek | OH | — | 587 | 5,381 | — | 587 | 5,381 | 5,968 | 1,767 | 4,201 | 1998 | 2005 | 35 years |
| Sterling House of Englewood (OH) | Clayton | OH | — | 630 | 6,477 | — | 630 | 6,477 | 7,107 | 532 | 6,575 | 1997 | 2011 | 35 years |
| Sterling House of Westerville | Columbus | OH | 1,883 | 267 | 3,600 | — | 267 | 3,600 | 3,867 | 1,182 | 2,685 | 1999 | 2005 | 35 years |
| Sterling House of Greenville | Greenville | OH | — | 490 | 4,144 | — | 490 | 4,144 | 4,634 | 401 | 4,233 | 1997 | 2011 | 35 years |
| | Lancaster | OH | — | 460 | 4,662 | — | 460 | 4,662 | 5,122 | 403 | 4,719 | 1998 | 2011 | 35 years |

| | | | | | | | | | | | | | | |
|--------------------------------------|----------------|----|-------|-------|--------|-------|-------|--------|--------|-------|--------|------|------|----------|
| Sterling House of Lancaster | Marion | OH | — | 620 | 3,306 | — | 620 | 3,306 | 3,926 | 308 | 3,618 | 1998 | 2011 | 35 years |
| Sterling House of Marion | Salem | OH | — | 634 | 4,659 | — | 634 | 4,659 | 5,293 | 1,529 | 3,764 | 1998 | 2005 | 35 years |
| Sterling House of Springdale | Springdale | OH | — | 1,140 | 9,134 | — | 1,140 | 9,134 | 10,274 | 722 | 9,552 | 1997 | 2011 | 35 years |
| Sterling House of Bartlesville | Bartlesville | OK | — | 250 | 10,529 | — | 250 | 10,529 | 10,779 | 806 | 9,973 | 1997 | 2011 | 35 years |
| Sterling House of Bethany | Bethany | OK | — | 390 | 1,499 | — | 390 | 1,499 | 1,889 | 152 | 1,737 | 1994 | 2011 | 35 years |
| Sterling House of Broken Arrow | Broken Arrow | OK | — | 940 | 6,312 | 6,410 | 1,873 | 11,789 | 13,662 | 507 | 13,155 | 1996 | 2011 | 35 years |
| Forest Grove Residential Community | Forest Grove | OR | — | 2,320 | 9,633 | — | 2,320 | 9,633 | 11,953 | 840 | 11,113 | 1994 | 2011 | 35 years |
| The Heritage at Mt. Hood McMinnville | Gresham | OR | — | 2,410 | 9,093 | — | 2,410 | 9,093 | 11,503 | 793 | 10,710 | 1988 | 2011 | 35 years |
| Residential Estates | McMinnville | OR | 1,973 | 1,230 | 7,561 | — | 1,230 | 7,561 | 8,791 | 732 | 8,059 | 1989 | 2011 | 35 years |
| Homewood Residence at Deane Hill | Knoxville | TN | — | 1,150 | 15,705 | — | 1,150 | 15,705 | 16,855 | 1,317 | 15,538 | 2001 | 2011 | 35 years |
| Wellington Place at Newport | Newport | TN | — | 820 | 4,046 | — | 820 | 4,046 | 4,866 | 370 | 4,496 | 2000 | 2011 | 35 years |
| Trinity Towers | Corpus Christi | TX | — | 1,920 | 71,661 | — | 1,920 | 71,661 | 73,581 | 5,578 | 68,003 | 1985 | 2011 | 35 years |
| Sterling House of Denton | Denton | TX | — | 1,750 | 6,712 | — | 1,750 | 6,712 | 8,462 | 538 | 7,924 | 1996 | 2011 | 35 years |
| Sterling House of Ennis | Ennis | TX | — | 460 | 3,284 | — | 460 | 3,284 | 3,744 | 289 | 3,455 | 1996 | 2011 | 35 years |
| Broadway Plaza at Westover Hill | Fort Worth | TX | — | 1,660 | 25,703 | — | 1,660 | 25,703 | 27,363 | 1,997 | 25,366 | 2001 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | NBV | Year of Construction |
|-----------------------------------|-------------|------------------|--------------|-------------------------|--------------|---|---|--------------|--------|--------------------------|--------|----------------------|
| | City | State / Province | | Land | Buildings | Costs | Land | Buildings | Total | | | |
| | | | | Improvements | Improvements | Capitalized and Subsequent to Acquisition | Improvements | Improvements | | | | |
| Hampton at Pinegate | Houston | TX | — | 3,440 | 15,913 | — | 3,440 | 15,913 | 19,353 | 1,307 | 18,046 | 1998 |
| Hampton at Shadowlake | Houston | TX | — | 2,520 | 13,770 | — | 2,520 | 13,770 | 16,290 | 1,153 | 15,137 | 1999 |
| Hampton at Spring Shadow | Houston | TX | — | 1,250 | 15,760 | — | 1,250 | 15,760 | 17,010 | 1,253 | 15,757 | 1999 |
| Sterling House of Kerrville | Kerrville | TX | — | 460 | 8,548 | — | 460 | 8,548 | 9,008 | 667 | 8,341 | 1997 |
| Sterling House of Lancaster | Lancaster | TX | — | 410 | 1,478 | — | 410 | 1,478 | 1,888 | 164 | 1,724 | 1997 |
| Sterling House of Paris | Paris | TX | — | 360 | 2,411 | — | 360 | 2,411 | 2,771 | 231 | 2,540 | 1996 |
| Hampton at Pearland | Pearland | TX | — | 1,250 | 12,869 | — | 1,250 | 12,869 | 14,119 | 1,072 | 13,047 | 1998 |
| Sterling House of San Antonio | San Antonio | TX | — | 1,400 | 10,051 | — | 1,400 | 10,051 | 11,451 | 796 | 10,655 | 1997 |
| Sterling House of Temple | Temple | TX | — | 330 | 5,081 | — | 330 | 5,081 | 5,411 | 428 | 4,983 | 1997 |
| Clare Bridge of Lynwood | Lynnwood | WA | — | 1,219 | 9,573 | — | 1,219 | 9,573 | 10,792 | 3,143 | 7,649 | 1999 |
| Clare Bridge of Puyallup | Puyallup | WA | 9,867 | 1,055 | 8,298 | — | 1,055 | 8,298 | 9,353 | 2,724 | 6,629 | 1998 |
| Columbia Edgewater | Richland | WA | — | 960 | 23,270 | — | 960 | 23,270 | 24,230 | 1,867 | 22,363 | 1990 |
| Park Place | Spokane | WA | — | 1,622 | 12,895 | — | 1,622 | 12,895 | 14,517 | 4,439 | 10,078 | 1915 |
| Crossings at Allenmore | Tacoma | WA | — | 620 | 16,186 | — | 620 | 16,186 | 16,806 | 1,254 | 15,552 | 1997 |
| Union Park at Allenmore | Tacoma | WA | — | 1,710 | 3,326 | — | 1,710 | 3,326 | 5,036 | 419 | 4,617 | 1988 |
| Crossings at Yakima | Yakima | WA | — | 860 | 15,276 | — | 860 | 15,276 | 16,136 | 1,221 | 14,915 | 1998 |
| Sterling House of Fond du Lac | Fond du Lac | WI | — | 196 | 1,603 | — | 196 | 1,603 | 1,799 | 526 | 1,273 | 2000 |
| Clare Bridge of Kenosha | Kenosha | WI | — | 551 | 5,431 | 2,772 | 551 | 8,203 | 8,754 | 2,208 | 6,546 | 2000 |
| Woven Hearts of Kenosha | Kenosha | WI | — | 630 | 1,694 | — | 630 | 1,694 | 2,324 | 157 | 2,167 | 1997 |
| Clare Bridge Cottage of La Crosse | La Crosse | WI | — | 621 | 4,056 | 1,126 | 621 | 5,182 | 5,803 | 1,505 | 4,298 | 2004 |
| | La Crosse | WI | — | 644 | 5,831 | 2,637 | 644 | 8,468 | 9,112 | 2,320 | 6,792 | 1998 |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | |
|---|----------------|----|---|---------|---------|-----------|--------|---------|-----------|-----------|---------|-----------|
| Sterling House of La Crosse | | | | | | | | | | | | |
| Sterling House of Middleton | Middleton | WI | — | 360 | 5,041 | — | 360 | 5,041 | 5,401 | 397 | 5,004 | 1997 |
| Woven Hearts of Neenah | Neenah | WI | — | 340 | 1,030 | — | 340 | 1,030 | 1,370 | 108 | 1,262 | 1996 |
| Woven Hearts of Onalaska | Onalaska | WI | — | 250 | 4,949 | — | 250 | 4,949 | 5,199 | 387 | 4,812 | 1995 |
| Woven Hearts of Oshkosh | Oshkosh | WI | — | 160 | 1,904 | — | 160 | 1,904 | 2,064 | 172 | 1,892 | 1996 |
| Woven Hearts of Sun Prairie | Sun Prairie | WI | — | 350 | 1,131 | — | 350 | 1,131 | 1,481 | 115 | 1,366 | 1994 |
| TOTAL FOR BROOKDALE SENIORS HOUSING COMMUNITIES SUNRISE SENIORS HOUSING COMMUNITIES | | | | | | | | | | | | |
| | | | | 216,170 | 188,370 | 1,854,131 | 20,362 | 189,303 | 1,873,560 | 2,062,863 | 437,527 | 1,625,336 |
| Sunrise of Chandler | Chandler | AZ | — | 4,344 | 14,455 | 129 | 4,344 | 14,584 | 18,928 | 883 | 18,045 | 2007 |
| Sunrise of Scottsdale | Scottsdale | AZ | — | 2,229 | 27,575 | 368 | 2,255 | 27,917 | 30,172 | 5,738 | 24,434 | 2007 |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Land and Buildings Subsequent to Acquisition | Land Improvements | Buildings and Improvements | Total | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Days in Service |
|------------------------------|-------------------|------------------|--------------|-------------------------|-----------|-------------------|--|-------------------|----------------------------|-------|--------------------------|------|----------------------|---------------|-----------------|
| | City | State / Province | | Land | Buildings | Costs Capitalized | | | | | | | | | |
| Sunrise of River Road | Tucson | AZ | — | 2,971 | 12,399 | 26 | 2,971 | 12,425 | 15,396 | 688 | 14,708 | 2008 | 2012 | 3 | |
| Sunrise of Lynn Valley | Vancouver | BC | 13,213 | 11,759 | 37,424 | (2,644) | 11,001 | 35,538 | 46,539 | 7,239 | 39,300 | 2002 | 2007 | 3 | |
| Sunrise of Vancouver | Vancouver | BC | — | 6,649 | 31,937 | 311 | 6,665 | 32,232 | 38,897 | 7,114 | 31,783 | 2005 | 2007 | 3 | |
| Sunrise of Victoria | Victoria | BC | 12,559 | 8,332 | 29,970 | (1,966) | 7,808 | 28,528 | 36,336 | 5,946 | 30,390 | 2001 | 2007 | 3 | |
| Sunrise at La Costa | Carlsbad | CA | — | 4,890 | 20,590 | 847 | 4,920 | 21,407 | 26,327 | 5,014 | 21,313 | 1999 | 2007 | 3 | |
| Sunrise of Carmichael | Carmichael | CA | — | 1,269 | 14,598 | 27 | 1,269 | 14,625 | 15,894 | 853 | 15,041 | 2009 | 2012 | 3 | |
| Sunrise of Fair Oaks | Fair Oaks | CA | 10,799 | 1,456 | 23,679 | 1,458 | 2,190 | 24,403 | 26,593 | 5,346 | 21,247 | 2001 | 2007 | 3 | |
| Sunrise of Mission Viejo | Mission Viejo | CA | — | 3,802 | 24,560 | 897 | 3,821 | 25,438 | 29,259 | 5,620 | 23,639 | 1998 | 2007 | 3 | |
| Sunrise of Pacific Palisades | Pacific Palisades | CA | 7,592 | 4,458 | 17,064 | 765 | 4,461 | 17,826 | 22,287 | 4,122 | 18,165 | 2001 | 2007 | 3 | |
| Sunrise at Canyon Crest | Riverside | CA | — | 5,486 | 19,658 | 753 | 5,515 | 20,382 | 25,897 | 4,593 | 21,304 | 2006 | 2007 | 3 | |
| Sunrise of Rocklin | Rocklin | CA | — | 1,378 | 23,565 | 561 | 1,409 | 24,095 | 25,504 | 5,013 | 20,491 | 2007 | 2007 | 3 | |
| Sunrise of San Mateo | San Mateo | CA | — | 2,682 | 35,335 | 1,124 | 2,686 | 36,455 | 39,141 | 7,448 | 31,693 | 1999 | 2007 | 3 | |
| Sunrise of Sunnyvale | Sunnyvale | CA | — | 2,933 | 34,361 | 604 | 2,948 | 34,950 | 37,898 | 7,226 | 30,672 | 2000 | 2007 | 3 | |
| Sunrise at Sterling Canyon | Valencia | CA | 17,043 | 3,868 | 29,293 | 3,561 | 3,966 | 32,756 | 36,722 | 7,170 | 29,552 | 1998 | 2007 | 3 | |
| Sunrise of Westlake Village | Westlake Village | CA | — | 4,935 | 30,722 | 594 | 4,947 | 31,304 | 36,251 | 6,484 | 29,767 | 2004 | 2007 | 3 | |
| Sunrise at Yorba Linda | Yorba Linda | CA | — | 1,689 | 25,240 | 850 | 1,714 | 26,065 | 27,779 | 5,350 | 22,429 | 2002 | 2007 | 3 | |
| Sunrise at Cherry Creek | Denver | CO | — | 1,621 | 28,370 | 749 | 1,702 | 29,038 | 30,740 | 6,144 | 24,596 | 2000 | 2007 | 3 | |
| Sunrise at Pinehurst | Denver | CO | — | 1,417 | 30,885 | 1,269 | 1,431 | 32,140 | 33,571 | 7,059 | 26,512 | 1998 | 2007 | 3 | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|--------------------------|---------------|----|--------|-------|--------|--------|-------|--------|--------|--------|--------|------|------|---|
| Sunrise at Orchard | Littleton | CO | 10,727 | 1,813 | 22,183 | 1,032 | 1,846 | 23,182 | 25,028 | 5,128 | 19,900 | 1997 | 2007 | 3 |
| Sunrise of Westminster | Westminster | CO | 7,679 | 2,649 | 16,243 | 891 | 2,686 | 17,097 | 19,783 | 3,880 | 15,903 | 2000 | 2007 | 3 |
| Sunrise of Stamford | Stamford | CT | — | 4,612 | 28,533 | 1,200 | 4,629 | 29,716 | 34,345 | 6,584 | 27,761 | 1999 | 2007 | 3 |
| Sunrise of Jacksonville | Jacksonville | FL | — | 2,390 | 17,671 | 127 | 2,392 | 17,696 | 20,088 | 1,044 | 19,044 | 2009 | 2012 | 3 |
| Sunrise of Ivey Ridge | Alpharetta | GA | 5,233 | 1,507 | 18,516 | 720 | 1,513 | 19,230 | 20,743 | 4,384 | 16,359 | 1998 | 2007 | 3 |
| Sunrise of Huntcliff I | Atlanta | GA | 31,200 | 4,232 | 66,161 | 11,031 | 4,226 | 77,198 | 81,424 | 14,368 | 67,056 | 1987 | 2007 | 3 |
| Sunrise of Huntcliff II | Atlanta | GA | 5,025 | 2,154 | 17,137 | 1,543 | 2,154 | 18,680 | 20,834 | 3,932 | 16,902 | 1998 | 2007 | 3 |
| Sunrise at East Cobb | Marietta | GA | 9,640 | 1,797 | 23,420 | 1,098 | 1,799 | 24,516 | 26,315 | 5,253 | 21,062 | 1997 | 2007 | 3 |
| Sunrise of Barrington | Barrington | IL | — | 859 | 15,085 | 45 | 859 | 15,130 | 15,989 | 890 | 15,099 | 2007 | 2012 | 3 |
| Sunrise of Bloomingdale | Bloomingdale | IL | — | 1,287 | 38,625 | 1,112 | 1,311 | 39,713 | 41,024 | 8,283 | 32,741 | 2000 | 2007 | 3 |
| Sunrise of Buffalo Grove | Buffalo Grove | IL | — | 2,154 | 28,021 | 781 | 2,251 | 28,705 | 30,956 | 6,221 | 24,735 | 1999 | 2007 | 3 |
| Sunrise of Lincoln Park | Chicago | IL | — | 3,485 | 26,687 | 463 | 3,504 | 27,131 | 30,635 | 5,498 | 25,137 | 2003 | 2007 | 3 |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Total | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Life on Which Depreciated in Income Statement is Computed | |
|-----------------------------|------------------|------------------|--------------|-------------------------|-----------|---|-------------------------|--------|--------------------------|--------|----------------------|---------------|---|---------|
| | City | State / Province | | Land | Buildings | Capitalized Land and Buildings | Subsequent Improvements | | | | | | | |
| Sunrise of Glen Ellyn | Glen Ellyn | IL | — | 2,455 | 34,064 | 947 | 2,475 | 34,991 | 37,466 | 7,585 | 29,881 | 2000 | 2007 | 35 year |
| Sunrise of Naperville | Naperville | IL | — | 1,946 | 28,538 | 1,733 | 1,977 | 30,240 | 32,217 | 6,547 | 25,670 | 1999 | 2007 | 35 year |
| Sunrise of Palos Park | Palos Park | IL | 19,271 | 2,363 | 42,205 | 747 | 2,369 | 42,946 | 45,315 | 9,102 | 36,213 | 2001 | 2007 | 35 year |
| Sunrise of Park Ridge | Park Ridge | IL | — | 5,533 | 39,557 | 1,294 | 5,612 | 40,772 | 46,384 | 8,403 | 37,981 | 1998 | 2007 | 35 year |
| Sunrise of Willowbrook | Willowbrook | IL | 19,057 | 1,454 | 60,738 | 1,860 | 2,039 | 62,013 | 64,052 | 11,175 | 52,877 | 2000 | 2007 | 35 year |
| Sunrise of Old Meridian | Carmel | IN | — | 8,550 | 31,746 | 18 | 8,550 | 31,764 | 40,314 | 1,862 | 38,452 | 2009 | 2012 | 35 year |
| Sunrise of Leawood | Leawood | KS | — | 651 | 16,401 | 113 | 719 | 16,446 | 17,165 | 875 | 16,290 | 2006 | 2012 | 35 year |
| Sunrise of Overland Park | Overland Park | KS | — | 650 | 11,015 | 41 | 650 | 11,056 | 11,706 | 659 | 11,047 | 2007 | 2012 | 35 year |
| Sunrise of Baton Rouge | Baton Rouge | LA | 8,237 | 1,212 | 23,547 | 902 | 1,236 | 24,425 | 25,661 | 5,191 | 20,470 | 2000 | 2007 | 35 year |
| Sunrise of Arlington | Arlington | MA | 17,645 | 86 | 34,393 | 696 | 107 | 35,068 | 35,175 | 7,614 | 27,561 | 2001 | 2007 | 35 year |
| Sunrise of Norwood | Norwood | MA | — | 2,230 | 30,968 | 1,313 | 2,258 | 32,253 | 34,511 | 6,640 | 27,871 | 1997 | 2007 | 35 year |
| Sunrise of Columbia | Columbia | MD | — | 1,780 | 23,083 | 1,535 | 1,855 | 24,543 | 26,398 | 5,166 | 21,232 | 1996 | 2007 | 35 year |
| Sunrise of Rockville | Rockville | MD | — | 1,039 | 39,216 | 767 | 1,066 | 39,956 | 41,022 | 8,029 | 32,993 | 1997 | 2007 | 35 year |
| Sunrise of North Ann Arbor | Ann Arbor | MI | — | 1,703 | 15,857 | 819 | 1,673 | 16,706 | 18,379 | 3,710 | 14,669 | 2000 | 2007 | 35 year |
| Sunrise of Bloomfield Hills | Bloomfield Hills | MI | — | 3,736 | 27,657 | 1,418 | 3,742 | 29,069 | 32,811 | 6,076 | 26,735 | 2006 | 2007 | 35 year |
| Sunrise of Cascade | Grand Rapids | MI | — | 1,273 | 21,782 | 55 | 1,273 | 21,837 | 23,110 | 1,225 | 21,885 | 2007 | 2012 | 35 year |
| Sunrise of Northville | Plymouth | MI | — | 1,445 | 26,090 | 873 | 1,466 | 26,942 | 28,408 | 5,846 | 22,562 | 1999 | 2007 | 35 year |
| Sunrise of Rochester | Rochester | MI | — | 2,774 | 38,666 | 711 | 2,778 | 39,373 | 42,151 | 8,324 | 33,827 | 1998 | 2007 | 35 year |
| | Troy | MI | — | 1,758 | 23,727 | 501 | 1,833 | 24,153 | 25,986 | 5,299 | 20,687 | 2001 | 2007 | 35 year |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|---------------------------|----------------|----|--------|-------|--------|-------|-------|--------|--------|-------|--------|------|------|---------|
| Sunrise of Troy | Edina | MN | 9,102 | 3,181 | 24,224 | 1,861 | 3,212 | 26,054 | 29,266 | 5,660 | 23,606 | 1999 | 2007 | 35 year |
| Sunrise of Edina | Edina | MN | 9,102 | 3,181 | 24,224 | 1,861 | 3,212 | 26,054 | 29,266 | 5,660 | 23,606 | 1999 | 2007 | 35 year |
| Sunrise on Providence | Charlotte | NC | — | 1,976 | 19,472 | 929 | 1,988 | 20,389 | 22,377 | 4,477 | 17,900 | 1999 | 2007 | 35 year |
| Sunrise at North Hills | Raleigh | NC | — | 749 | 37,091 | 3,415 | 758 | 40,497 | 41,255 | 7,947 | 33,308 | 2000 | 2007 | 35 year |
| Sunrise of East Brunswick | East Brunswick | NJ | — | 2,784 | 26,173 | 1,344 | 2,813 | 27,488 | 30,301 | 6,126 | 24,175 | 1999 | 2007 | 35 year |
| Sunrise of Jackson | Jackson | NJ | — | 4,009 | 15,029 | 993 | 4,014 | 15,117 | 19,131 | 917 | 18,214 | 2008 | 2012 | 35 year |
| Sunrise of Morris Plains | Morris Plains | NJ | 18,762 | 1,492 | 32,052 | 1,246 | 1,510 | 33,280 | 34,790 | 6,921 | 27,869 | 1997 | 2007 | 35 year |
| Sunrise of Old Tappan | Old Tappan | NJ | 17,424 | 2,985 | 36,795 | 1,228 | 2,998 | 38,010 | 41,008 | 7,782 | 33,226 | 1997 | 2007 | 35 year |
| Sunrise of Wall | Wall Township | NJ | 9,757 | 1,053 | 19,101 | 538 | 1,063 | 19,629 | 20,692 | 4,381 | 16,311 | 1999 | 2007 | 35 year |
| Sunrise of Wayne | Wayne | NJ | 13,841 | 1,288 | 24,990 | 1,193 | 1,300 | 26,171 | 27,471 | 5,569 | 21,902 | 1996 | 2007 | 35 year |
| Sunrise of Westfield | Westfield | NJ | 18,341 | 5,057 | 23,803 | 1,174 | 5,068 | 24,966 | 30,034 | 5,353 | 24,681 | 1996 | 2007 | 35 year |
| Sunrise of Woodcliff Lake | Woodcliff Lake | NJ | — | 3,493 | 30,801 | 839 | 3,502 | 31,631 | 35,133 | 7,027 | 28,106 | 2000 | 2007 | 35 year |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Land and Buildings Subsequent to Acquisition | Gross Amount Carried at Close of Period | Total | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciated in Income Statement is Computed |
|---------------------------|----------------|------------------|--------------|-------------------------|-----------|---------|--|---|--------|--------------------------|----------------------|---------------|---|
| | City | State / Province | | Land | Buildings | Costs | | | | | | | |
| Sunrise of North Lynbrook | Lynbrook | NY | — | 4,622 | 38,087 | 1,273 | 4,700 | 39,282 | 43,982 | 8,718 | 1999 | 2007 | 35 years |
| Sunrise at Fleetwood | Mount Vernon | NY | — | 4,381 | 28,434 | 1,381 | 4,398 | 29,798 | 34,196 | 6,487 | 1999 | 2007 | 35 years |
| Sunrise of New City | New City | NY | — | 1,906 | 27,323 | 838 | 1,908 | 28,159 | 30,067 | 6,083 | 1999 | 2007 | 35 years |
| Sunrise of Smithtown | Smithtown | NY | 13,150 | 2,853 | 25,621 | 1,416 | 3,038 | 26,852 | 29,890 | 6,356 | 1999 | 2007 | 35 years |
| Sunrise of Staten Island | Staten Island | NY | — | 7,237 | 23,910 | (58) | 7,284 | 23,805 | 31,089 | 6,476 | 2006 | 2007 | 35 years |
| Sunrise at Parma | Cleveland | OH | — | 695 | 16,641 | 808 | 720 | 17,424 | 18,144 | 3,695 | 2000 | 2007 | 35 years |
| Sunrise of Cuyahoga Falls | Cuyahoga Falls | OH | — | 626 | 10,239 | 668 | 631 | 10,902 | 11,533 | 2,438 | 2000 | 2007 | 35 years |
| Sunrise of Aurora | Aurora | ON | — | 1,570 | 36,113 | (1,923) | 1,476 | 34,284 | 35,760 | 7,125 | 2002 | 2007 | 35 years |
| Sunrise of Burlington | Burlington | ON | — | 1,173 | 24,448 | 422 | 1,190 | 24,853 | 26,043 | 5,107 | 2001 | 2007 | 35 years |
| Sunrise of Unionville | Markham | ON | 13,395 | 2,322 | 41,140 | (1,853) | 2,213 | 39,396 | 41,609 | 8,011 | 2000 | 2007 | 35 years |
| Sunrise of Mississauga | Mississauga | ON | 11,722 | 3,554 | 33,631 | (1,716) | 3,370 | 32,099 | 35,469 | 6,602 | 2000 | 2007 | 35 years |
| Sunrise of Erin Mills | Mississauga | ON | — | 1,957 | 27,020 | (1,291) | 1,834 | 25,852 | 27,686 | 5,704 | 2007 | 2007 | 35 years |
| Sunrise of Oakville | Oakville | ON | — | 2,753 | 37,489 | 660 | 2,756 | 38,146 | 40,902 | 7,751 | 2002 | 2007 | 35 years |
| Sunrise of Richmond Hill | Richmond Hill | ON | 11,042 | 2,155 | 41,254 | (2,053) | 2,024 | 39,332 | 41,356 | 7,902 | 2002 | 2007 | 35 years |
| Thorne Mill of Steeles | Vaughan | ON | — | 2,563 | 57,513 | (465) | 1,365 | 58,246 | 59,611 | 10,695 | 2003 | 2007 | 35 years |
| Sunrise of Windsor | Windsor | ON | — | 1,813 | 20,882 | 433 | 1,836 | 21,292 | 23,128 | 4,472 | 2001 | 2007 | 35 years |
| Sunrise of Abington | Abington | PA | 23,570 | 1,838 | 53,660 | 2,523 | 1,875 | 56,146 | 58,021 | 11,484 | 1997 | 2007 | 35 years |
| Sunrise of Haverford | Ardmore | PA | 7,395 | 941 | 25,872 | 1,137 | 962 | 26,988 | 27,950 | 5,627 | 1997 | 2007 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | |
|----------------------------|--------------|----|---------------------------|---------------------------|------------------------------------|-------------|----------|----------|
| Sunrise of Blue Bell | Blue Bell | PA | — | 1,765,239,201,506 | 1,814,253,772,719,156,355 | 21,556,2006 | 2007 | 35 years |
| Sunrise of Exton | Exton | PA | — | 1,123,177,765,1064 | 1,151,188,019,952,419,815,754,2000 | 2007 | 35 years | |
| Sunrise at Granite Run | Media | PA | 11,381,1,272,31,781,1,507 | 1,335,33,225,34,560,6,774 | 27,786,1997 | 2007 | 35 years | |
| Sunrise of Westtown | West Chester | PA | — | 1,547,22,996,987 | 1,566,23,964,25,530,5,594 | 19,936,1999 | 2007 | 35 years |
| Sunrise of Lower Makefield | Yardley | PA | — | 3,165,21,337,41 | 3,165,21,378,24,543,1,257 | 23,286,2008 | 2012 | 35 years |
| Sunrise of Hillcrest | Dallas | TX | — | 2,616,27,680,413 | 2,624,28,085,30,709,5,953 | 24,756,2006 | 2007 | 35 years |
| Sunrise of Fort Worth | Fort Worth | TX | — | 2,024,18,587,45 | 2,024,18,632,20,656,1,079 | 19,577,2007 | 2012 | 35 years |
| Sunrise of Frisco | Frisco | TX | — | 2,523,14,547,49 | 2,535,14,584,17,119,761 | 16,358,2009 | 2012 | 35 years |
| Sunrise of Cinco Ranch | Katy | TX | — | 2,512,21,600,45 | 2,524,21,633,24,157,1,234 | 22,923,2007 | 2012 | 35 years |
| Sunrise of Holladay | Holladay | UT | — | 2,542,44,771,154 | 2,542,44,925,47,467,2,539 | 44,928,2008 | 2012 | 35 years |
| Sunrise of Sandy | Sandy | UT | — | 2,576,22,987(103) | 2,612,22,848,25,460,4,955 | 20,505,2007 | 2007 | 35 years |
| Sunrise of Alexandria | Alexandria | VA | 5,357 88 | 14,811,1,221 158 | 15,962,16,120,3,923 | 12,197,1998 | 2007 | 35 years |
| Sunrise of Richmond | Richmond | VA | — | 1,120,17,446,1,021 | 1,148,18,439,19,587,4,171 | 15,416,1999 | 2007 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | NBV | Year Cons |
|---|---------------|------------------|--------------|-------------------------|------------------------|---|---|----------------------------|-----------|--------------------------|-----------|-----------|
| | City | State / Province | | Land Improvements | Buildings Improvements | Costs Capitalized and Subsequent to Acquisition | Land and Improvements | Buildings and Improvements | Total | | | |
| Sunrise of Bon Air | Richmond | VA | — | 2,047 | 22,079 | 32 | 2,047 | 22,111 | 24,158 | 1,311 | 22,847 | 2008 |
| Sunrise of Springfield | Springfield | VA | 8,468 | 4,440 | 18,834 | 1,201 | 4,454 | 20,021 | 24,475 | 4,367 | 20,108 | 1997 |
| TOTAL FOR SUNRISE SENIORS HOUSING COMMUNITIES ATRIA SENIORS HOUSING COMMUNITIES | | | 387,627 | 254,131 | 2,599,161 | 71,812 | 254,376 | 2,670,728 | 2,925,104 | 516,487 | 2,408,617 | |
| Atria Regency | Mobile | AL | — | 950 | 11,897 | 594 | 950 | 12,491 | 13,441 | 1,418 | 12,023 | 1996 |
| Atria Chandler Villas | Chandler | AZ | 7,821 | 3,650 | 8,450 | 676 | 3,665 | 9,111 | 12,776 | 1,424 | 11,352 | 1988 |
| Atria Campana Del Rio | Tucson | AZ | — | 5,861 | 37,284 | 560 | 5,892 | 37,813 | 43,705 | 4,142 | 39,563 | 1964 |
| Atria Valley Manor | Tucson | AZ | — | 1,709 | 60 | 192 | 1,709 | 252 | 1,961 | 90 | 1,871 | 1963 |
| Atria Bell Court Gardens | Tucson | AZ | 18,681 | 3,010 | 30,969 | 320 | 3,010 | 31,289 | 34,299 | 3,031 | 31,268 | 1964 |
| Atria Burlingame | Burlingame | CA | 7,422 | 2,494 | 12,373 | 464 | 2,501 | 12,830 | 15,331 | 1,326 | 14,005 | 1977 |
| Atria Las Posas | Camarillo | CA | — | 4,500 | 28,436 | 321 | 4,508 | 28,749 | 33,257 | 2,724 | 30,533 | 1997 |
| Atria Carmichael Oaks | Carmichael | CA | 19,284 | 2,118 | 49,694 | — | 2,118 | 49,694 | 51,812 | 628 | 51,184 | 1992 |
| Atria El Camino Gardens | Carmichael | CA | — | 6,930 | 32,318 | 1,164 | 6,971 | 33,441 | 40,412 | 3,305 | 37,107 | 1984 |
| Atria Covina | Covina | CA | — | 170 | 4,131 | 315 | 176 | 4,440 | 4,616 | 581 | 4,035 | 1977 |
| Atria Daly City | Daly City | CA | 7,550 | 3,090 | 13,448 | 392 | 3,090 | 13,840 | 16,930 | 1,381 | 15,549 | 1975 |
| Atria Covell Gardens | Davis | CA | 19,369 | 2,163 | 39,657 | 4,076 | 2,254 | 43,642 | 45,896 | 4,134 | 41,762 | 1987 |
| Atria Encinitas | Encinitas | CA | — | 5,880 | 9,212 | 465 | 5,891 | 9,666 | 15,557 | 1,104 | 14,453 | 1984 |
| Atria Grass Valley | Grass Valley | CA | 12,026 | 1,965 | 28,414 | — | 1,965 | 28,414 | 30,379 | 453 | 29,926 | 2000 |
| Atria Golden Creek | Irvine | CA | — | 6,900 | 23,544 | 592 | 6,905 | 24,131 | 31,036 | 2,582 | 28,454 | 1985 |
| Atria Woodbridge | Irvine | CA | — | — | 5 | 1,074 | — | 1,079 | 1,079 | 19 | 1,060 | 1997 |
| Atria Lafayette | Lafayette | CA | 20,249 | 5,679 | 56,922 | — | 5,679 | 56,922 | 62,601 | 694 | 61,907 | 2007 |
| Atria Del Sol | Mission Viejo | CA | — | 3,500 | 12,458 | 833 | 3,502 | 13,289 | 16,791 | 1,259 | 15,532 | 1985 |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | |
|--------------------------|---------------------|----|-------|-------|--------|-------|-------|--------|--------|-------|--------|------|
| Atria Tamalpais Creek | Novato | CA | — | 5,812 | 24,703 | 314 | 5,817 | 25,012 | 30,829 | 2,381 | 28,448 | 1978 |
| Atria Palm Desert | Palm Desert | CA | — | 2,887 | 9,843 | 771 | 3,097 | 10,404 | 13,501 | 1,824 | 11,677 | 1988 |
| Atria Hacienda | Palm Desert | CA | — | 6,680 | 85,900 | 1,562 | 6,797 | 87,345 | 94,142 | 7,517 | 86,625 | 1989 |
| Atria Paradise | Paradise | CA | 5,488 | 2,265 | 28,262 | — | 2,265 | 28,262 | 30,527 | 351 | 30,176 | 1999 |
| Atria Del Rey | Rancho Cucamonga | CA | — | 3,290 | 17,427 | 4,280 | 3,444 | 21,553 | 24,997 | 2,594 | 22,403 | 1987 |
| Atria Collwood | San Diego | CA | — | 290 | 10,650 | 302 | 314 | 10,928 | 11,242 | 1,252 | 9,990 | 1976 |
| Atria Rancho Park | San Dimas | CA | — | 4,066 | 14,306 | 749 | 4,103 | 15,018 | 19,121 | 1,776 | 17,345 | 1975 |
| Atria Chateau Gardens | San Jose | CA | — | 39 | 487 | 271 | 39 | 758 | 797 | 322 | 475 | 1977 |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|--------------------------|---------------------|------------------|--------------|-------------------------|-----------|--|---|-----------|--------|--------------------------|--------|----------------------|---------------|--|
| | City | State / Province | | Land | Buildings | Costs Capitalized and Subsequent Improvements to Acquisition | Land | Buildings | Total | | | | | |
| Atria Willow Glen | San Jose | CA | — | 8,521,431 | 1,617,852 | 1,617,852 | 44,780 | 53,306 | 3,147 | 50,159 | 1976 | 2011 | 35 years | |
| Atria Chateau San Juan | San Juan Capistrano | CA | — | 5,110,294 | 367,695 | 5,305,369 | 36,936 | 42,241 | 4,116 | 38,125 | 1985 | 2011 | 35 years | |
| Atria Hillsdale | San Mateo | CA | — | 5,240,159 | 564,488 | 5,251,164 | 433,216 | 841,678 | 20,006 | 1,986 | 1986 | 2011 | 35 years | |
| Atria Bayside Landing | Stockton | CA | — | — | 467 | 301 | — | 768 | 768 | 308 | 460 | 1998 | 2011 | 35 years |
| Atria Sunnyvale | Sunnyvale | CA | — | 6,120,300 | 681,077 | 6,211,310 | 543,265 | 2,894 | 34,371 | 1,977 | 1977 | 2011 | 35 years | |
| Atria Tarzana | Tarzana | CA | — | 960 | 47,547 | — | 960 | 47,547 | 48,507 | 426 | 48,081 | 2008 | 2013 | 35 years |
| Atria Vintage Hills | Temecula | CA | 13,018 | 4,674 | 44,341 | — | 4,674 | 44,341 | 49,015 | 700 | 48,315 | 2000 | 2013 | 35 years |
| Atria Grand Oaks | Thousand Oaks | CA | 22,350 | 5,994 | 50,309 | — | 5,994 | 50,309 | 56,303 | 795 | 55,508 | 2002 | 2013 | 35 years |
| Atria Hillcrest | Thousand Oaks | CA | — | 6,020 | 25,635 | 8,879 | 6,393 | 34,141 | 40,534 | 2,826 | 37,708 | 1987 | 2011 | 35 years |
| Atria Montego Heights | Walnut Creek | CA | — | 6,910 | 15,797 | 897 | 6,910 | 16,694 | 23,604 | 2,050 | 21,554 | 1978 | 2011 | 35 years |
| Atria Valley View | Walnut Creek | CA | 18,145 | 7,139 | 53,914 | 473 | 7,147 | 54,379 | 61,526 | 7,470 | 54,056 | 1977 | 2011 | 35 years |
| Atria Applewood | Lakewood | CO | — | 3,656 | 48,657 | — | 3,656 | 48,657 | 52,313 | 936 | 51,377 | 2008 | 2013 | 35 years |
| Atria Inn at Lakewood | Lakewood | CO | 22,260 | 6,281 | 50,095 | 338 | 6,281 | 50,433 | 56,714 | 4,417 | 52,297 | 1999 | 2011 | 35 years |
| Atria Vistas in Longmont | Longmont | CO | — | 2,807 | 24,877 | 150 | 2,807 | 25,027 | 27,834 | 1,515 | 26,319 | 2009 | 2012 | 35 years |
| Atria Darien | Darien | CT | 20,447 | 653 | 37,587 | 2,060 | 824 | 39,476 | 40,300 | 3,637 | 36,663 | 1997 | 2011 | 35 years |
| Atria Larson Place | Hamden | CT | — | 1,850 | 16,098 | 668 | 1,865 | 16,751 | 18,616 | 1,817 | 16,799 | 1999 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|-------------------------------------|------------------|----|--------|-------|--------|-------|-------|--------|--------|-------|--------|------|------|----------|
| Atria Greenridge Place | Rocky Hill | CT | — | 2,170 | 32,553 | 925 | 2,191 | 33,457 | 35,648 | 3,031 | 32,617 | 1998 | 2011 | 35 years |
| Atria Stamford | Stamford | CT | 38,046 | 1,200 | 62,432 | 3,006 | 1,242 | 65,396 | 66,638 | 5,954 | 60,684 | 1975 | 2011 | 35 years |
| Atria Stratford | Stratford | CT | 15,474 | 3,210 | 27,865 | 645 | 3,210 | 28,510 | 31,720 | 2,865 | 28,855 | 1999 | 2011 | 35 years |
| Atria Crossroads Place | Waterford | CT | — | 2,401 | 36,495 | 1,112 | 2,401 | 37,607 | 40,008 | 3,359 | 36,649 | 2000 | 2011 | 35 years |
| Atria Hamilton Heights | West Hartford | CT | — | 3,120 | 14,674 | 1,477 | 3,151 | 16,120 | 19,271 | 2,003 | 17,268 | 1904 | 2011 | 35 years |
| Atria Windsor Woods | Hudson | FL | — | 1,610 | 32,432 | 559 | 1,612 | 32,989 | 34,601 | 3,485 | 31,116 | 1988 | 2011 | 35 years |
| Atria Baypoint Village | Hudson | FL | 16,361 | 2,083 | 28,841 | 829 | 2,094 | 29,659 | 31,753 | 3,382 | 28,371 | 1986 | 2011 | 35 years |
| Atria San Pablo | Jacksonville | FL | 5,781 | 1,620 | 14,920 | 283 | 1,636 | 15,187 | 16,823 | 1,437 | 15,386 | 1999 | 2011 | 35 years |
| Atria at St. Joseph's | Jupiter | FL | 16,400 | 5,520 | 30,720 | — | 5,520 | 30,720 | 36,240 | 401 | 35,839 | 2007 | 2013 | 35 years |
| Atria Meridian | Lake Worth | FL | — | — | 10 | 329 | — | 339 | 339 | 34 | 305 | 1986 | 2012 | 35 years |
| Atria Heritage at Lake Forest | Sanford | FL | — | 3,589 | 32,586 | 1,641 | 3,589 | 34,227 | 37,816 | 2,761 | 35,055 | 2002 | 2011 | 35 years |
| Atria Evergreen Woods | Spring Hill | FL | — | 2,370 | 28,371 | 1,967 | 2,406 | 30,302 | 32,708 | 3,337 | 29,371 | 1981 | 2011 | 35 years |
| Atria Buckhead | Atlanta | GA | — | 3,660 | 5,274 | 295 | 3,672 | 5,557 | 9,229 | 795 | 8,434 | 1996 | 2011 | 35 years |
| Atria Mableton | Austell | GA | — | 1,911 | 18,879 | — | 1,911 | 18,879 | 20,790 | 360 | 20,430 | 2000 | 2013 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location City | State / Province | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Total | Accumulated Depreciation NBV | Year of Construction | Year Acquired | Life of Which Depreciation in Income Statement is Computed |
|-------------------------------|--------------------|---------------------|--------------|----------------------------|---------------------------|--|---|---------------------------|---------------------------|-------|------------------------------------|-------------------------|------------------|---|
| | | | | Land Improvements | Buildings Improvements | Costs Capitalized Subsequent to Acquisition | Land and Buildings Improvements | Buildings Improvements | Buildings Improvements | | | | | |
| Atria Johnson Ferry | Marietta | GA | — | 990 | 6,453 | 136 | 990 | 6,589 | 7,579 | 747 | 6,832 | 1995 | 2011 | 35 years |
| Atria Tucker | Tucker | GA | — | 1,103 | 20,679 | — | 1,103 | 20,679 | 21,782 | 388 | 21,394 | 2000 | 2013 | 35 years |
| Atria Newburgh | Newburgh | IN | — | 1,150 | 22,880 | 256 | 1,150 | 23,136 | 24,286 | 2,153 | 22,133 | 1998 | 2011 | 35 years |
| Atria Hearthstone East | Topeka | KS | — | 1,150 | 20,544 | 470 | 1,167 | 20,997 | 22,164 | 2,092 | 20,072 | 1998 | 2011 | 35 years |
| Atria Hearthstone West | Topeka | KS | — | 1,230 | 28,379 | 713 | 1,230 | 29,092 | 30,322 | 3,091 | 27,231 | 1987 | 2011 | 35 years |
| Atria Highland Crossing | Covington | KY | 11,299 | 1,677 | 14,393 | 618 | 1,680 | 15,008 | 16,688 | 1,813 | 14,875 | 1988 | 2011 | 35 years |
| Atria Summit Hills | Crestview Hills | KY | 6,212 | 1,780 | 15,769 | 524 | 1,784 | 16,289 | 18,073 | 1,686 | 16,387 | 1998 | 2011 | 35 years |
| Atria Elizabethtown | Elizabethtown | KY | — | 850 | 12,510 | 233 | 869 | 12,724 | 13,593 | 1,242 | 12,351 | 1996 | 2011 | 35 years |
| Atria St. Matthews | Louisville | KY | 7,521 | 939 | 9,274 | 454 | 939 | 9,728 | 10,667 | 1,347 | 9,320 | 1998 | 2011 | 35 years |
| Atria Stony Brook | Louisville | KY | — | 1,860 | 17,561 | 303 | 1,888 | 17,836 | 19,724 | 1,839 | 17,885 | 1999 | 2011 | 35 years |
| Atria Springdale | Louisville | KY | — | 1,410 | 16,702 | 352 | 1,410 | 17,054 | 18,464 | 1,757 | 16,707 | 1999 | 2011 | 35 years |
| Atria Marland Place | Andover | MA | — | 1,831 | 34,592 | 1,734 | 1,834 | 36,323 | 38,157 | 3,259 | 34,898 | 1996 | 2011 | 35 years |
| Atria Longmeadow Place | Burlington | MA | 22,944 | 5,310 | 58,021 | 757 | 5,310 | 58,778 | 64,088 | 5,054 | 59,034 | 1998 | 2011 | 35 years |
| Atria Fairhaven (Alden) | Fairhaven | MA | — | 1,100 | 16,093 | 421 | 1,100 | 16,514 | 17,614 | 1,531 | 16,083 | 1999 | 2011 | 35 years |
| Atria Woodbriar Place | Falmouth | MA | 30,000 | 4,630 | — | 32,388 | 6,254 | 30,764 | 37,018 | 544 | 36,474 | 2013 | 2011 | CIP |
| Atria Woodbriar | Falmouth | MA | — | 1,970 | 43,693 | 1,640 | 1,974 | 45,329 | 47,303 | 3,774 | 43,529 | 1975 | 2011 | 35 years |
| Atria Draper Place | Hopedale | MA | — | 1,140 | 17,794 | 583 | 1,154 | 18,363 | 19,517 | 1,744 | 17,773 | 1998 | 2011 | 35 years |
| | Newburyport | MA | — | 2,774 | 40,645 | 800 | 2,800 | 41,419 | 44,219 | 3,558 | 40,661 | 2000 | 2011 | 35 years |

| | | | | | | | | | | | | | | |
|-----------------------------|---------------------|----|--------|-------|--------|-------|-------|--------|--------|-------|--------|------|------|-------|
| Atria Merrimack Place | Quincy | MA | — | 2,590 | 33,899 | 818 | 2,605 | 34,702 | 37,307 | 3,258 | 34,049 | 1999 | 2011 | 35 ye |
| Atria Marina Place | Quincy | MA | — | 2,590 | 33,899 | 818 | 2,605 | 34,702 | 37,307 | 3,258 | 34,049 | 1999 | 2011 | 35 ye |
| Atria Manresa | Annapolis | MD | — | 4,193 | 19,000 | 701 | 4,450 | 19,444 | 23,894 | 1,858 | 22,036 | 1920 | 2011 | 35 ye |
| Atria Salisbury | Salisbury | MD | — | 1,940 | 24,500 | 224 | 1,940 | 24,724 | 26,664 | 2,206 | 24,458 | 1995 | 2011 | 35 ye |
| Atria Kennebunk | Kennebunk | ME | — | 1,090 | 23,496 | 402 | 1,092 | 23,896 | 24,988 | 2,269 | 22,719 | 1998 | 2011 | 35 ye |
| Atria Kinghaven | Riverview | MI | 14,003 | 1,440 | 26,260 | 529 | 1,496 | 26,733 | 28,229 | 2,807 | 25,422 | 1987 | 2011 | 35 ye |
| Atria Shorehaven | Sterling Heights | MI | — | — | 8 | 457 | — | 465 | 465 | 24 | 441 | 1989 | 2012 | 35 ye |
| Atria Merrywood | Charlotte | NC | — | 1,678 | 36,892 | 652 | 1,678 | 37,544 | 39,222 | 3,888 | 35,334 | 1991 | 2011 | 35 ye |
| Atria Southpoint | Durham | NC | 17,250 | 2,130 | 25,920 | — | 2,130 | 25,920 | 28,050 | 506 | 27,544 | 2009 | 2013 | 35 ye |
| Atria Oakridge | Raleigh | NC | 16,000 | 1,482 | 28,838 | — | 1,482 | 28,838 | 30,320 | 557 | 29,763 | 2009 | 2013 | 35 ye |
| Atria Cranford | Cranford | NJ | 26,922 | 8,260 | 61,411 | 2,092 | 8,310 | 63,453 | 71,763 | 5,771 | 65,992 | 1993 | 2011 | 35 ye |
| Atria Tinton Falls | Tinton Falls | NJ | — | 6,580 | 13,258 | 644 | 6,584 | 13,898 | 20,482 | 1,696 | 18,786 | 1999 | 2011 | 35 ye |
| Atria Vista del Rio | Albuquerque | NM | — | — | 36 | 332 | 27 | 341 | 368 | 24 | 344 | 1997 | 2012 | 35 ye |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Costs Capitalized and Subsequent Improvements to Acquisition | Land and Buildings Improvements | Total | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Life of Which Depreciation is Computed |
|------------------------|--------------------|------------------|--------------|-------------------------|-----------|--------------|--|---------------------------------|--------|--------------------------|--------|----------------------|---------------|--|
| | City | State / Province | | Land | Buildings | Improvements | | | | | | | | |
| Atria Sunlake | Las Vegas | NV | — | 7 | 732 | 301 | 7 | 1,033 | 1,040 | 494 | 546 | 1998 | 2011 | 35 years |
| Atria Sutton | Las Vegas | NV | — | — | 863 | 448 | 23 | 1,288 | 1,311 | 581 | 730 | 1998 | 2011 | 35 years |
| Atria Seville | Las Vegas | NV | — | — | 796 | 379 | — | 1,175 | 1,175 | 512 | 663 | 1999 | 2011 | 35 years |
| Atria Summit Ridge | Reno | NV | — | 4 | 407 | 143 | 4 | 550 | 554 | 276 | 278 | 1997 | 2011 | 35 years |
| Atria Shaker | Albany | NY | 12,452 | 1,520 | 29,667 | 437 | 1,626 | 29,998 | 31,624 | 2,836 | 28,788 | 1997 | 2011 | 35 years |
| Atria Crossgate | Albany | NY | — | 1,080 | 20,599 | 314 | 1,080 | 20,913 | 21,993 | 2,057 | 19,936 | 1980 | 2011 | 35 years |
| Atria Woodlands | Ardsley | NY | 47,277 | 7,660 | 65,581 | 686 | 7,682 | 66,245 | 73,927 | 6,028 | 67,899 | 2005 | 2011 | 35 years |
| Atria Bay Shore | Bay Shore | NY | 15,275 | 4,440 | 31,983 | 732 | 4,448 | 32,707 | 37,155 | 3,044 | 34,111 | 1900 | 2011 | 35 years |
| Atria Briarcliff Manor | Briarcliff Manor | NY | 14,381 | 6,560 | 33,885 | 1,159 | 6,585 | 35,019 | 41,604 | 3,264 | 38,340 | 1997 | 2011 | 35 years |
| Atria Riverdale | Bronx | NY | 22,076 | 1,020 | 24,149 | 3,239 | 1,035 | 27,373 | 28,408 | 2,667 | 25,741 | 1999 | 2011 | 35 years |
| Atria Delmar Place | Delmar | NY | — | 1,201 | 24,850 | — | 1,201 | 24,850 | 26,051 | — | 26,051 | 2004 | 2013 | 35 years |
| Atria East Northport | East Northport | NY | — | 9,960 | 34,467 | 1,219 | 9,960 | 35,686 | 45,646 | 3,430 | 42,216 | 1996 | 2011 | 35 years |
| Atria Glen Cove | Glen Cove | NY | — | 2,035 | 25,190 | 714 | 2,049 | 25,890 | 27,939 | 4,561 | 23,378 | 1997 | 2011 | 35 years |
| Atria Great Neck | Great Neck | NY | — | 3,390 | 54,051 | 397 | 3,390 | 54,448 | 57,838 | 4,723 | 53,115 | 1998 | 2011 | 35 years |
| Atria Cutter Mill | Great Neck | NY | 35,532 | 2,750 | 47,919 | 485 | 2,756 | 48,398 | 51,154 | 4,369 | 46,785 | 1999 | 2011 | 35 years |
| Atria Huntington | Huntington Station | NY | — | 8,190 | 1,169 | 928 | 8,207 | 2,080 | 10,287 | 703 | 9,584 | 1987 | 2011 | 35 years |
| Atria Hertlin House | Lake Ronkonkoma | NY | — | 7,886 | 16,391 | 303 | 7,886 | 16,694 | 24,580 | 620 | 23,960 | 2002 | 2012 | 35 years |
| Atria Lynbrook | Lynbrook | NY | — | 3,145 | 5,489 | 402 | 3,147 | 5,889 | 9,036 | 925 | 8,111 | 1996 | 2011 | 35 years |
| Atria Tanglewood | Lynbrook | NY | 26,195 | 4,120 | 37,348 | 319 | 4,142 | 37,645 | 41,787 | 3,354 | 38,433 | 2005 | 2011 | 35 years |
| Atria 86th Street | New York | NY | — | 80 | 73,685 | 2,828 | 122 | 76,471 | 76,593 | 7,067 | 69,526 | 1998 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|------------------------|----------------|----|--------|--------|--------|-------|--------|--------|--------|-------|--------|------|------|---------|
| Atria on the Hudson | Ossining | NY | — | 8,123 | 63,089 | 2,049 | 8,141 | 65,120 | 73,261 | 6,280 | 66,981 | 1972 | 2011 | 35 year |
| Atria Penfield | Penfield | NY | — | 620 | 22,036 | 366 | 622 | 22,400 | 23,022 | 2,140 | 20,882 | 1972 | 2011 | 35 year |
| Atria Plainview | Plainview | NY | 13,740 | 2,480 | 16,060 | 477 | 2,492 | 16,525 | 19,017 | 1,666 | 17,351 | 2000 | 2011 | 35 year |
| Atria Rye Brook | Port Chester | NY | 44,418 | 9,660 | 74,936 | 569 | 9,665 | 75,500 | 85,165 | 6,739 | 78,426 | 2004 | 2011 | 35 year |
| Atria Kew Gardens | Queens | NY | 28,453 | 3,051 | 66,013 | 2,012 | 3,051 | 68,025 | 71,076 | 5,742 | 65,334 | 1999 | 2011 | 35 year |
| Atria Forest Hills | Queens | NY | — | 2,050 | 16,680 | 287 | 2,050 | 16,967 | 19,017 | 1,699 | 17,318 | 2001 | 2011 | 35 year |
| Atria Greece | Rochester | NY | — | 410 | 14,967 | 460 | 412 | 15,425 | 15,837 | 1,505 | 14,332 | 1970 | 2011 | 35 year |
| Atria on Roslyn Harbor | Roslyn | NY | 65,000 | 12,909 | 72,720 | 667 | 12,909 | 73,387 | 86,296 | 6,409 | 79,887 | 2006 | 2011 | 35 year |
| Atria Guilderland | Slingerlands | NY | — | 1,170 | 22,414 | 206 | 1,171 | 22,619 | 23,790 | 2,115 | 21,675 | 1950 | 2011 | 35 year |
| Atria South Setauket | South Setauket | NY | — | 8,450 | 14,534 | 579 | 8,770 | 14,793 | 23,563 | 2,162 | 21,401 | 1967 | 2011 | 35 year |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Initial Cost to Company | | | | Gross Amount Carried at Close of Period | | | | Accumulated Depreciation | Year Completed |
|--------------------------------|----------------------|------------------|-------------------------|-----------------------|------------------------|---|---|------------------------|-----------|---------|--------------------------|----------------|
| | City | State / Province | Encumbrances | Land and Improvements | Buildings Improvements | Costs Capitalized and Subsequent to Acquisition | Land and Improvements | Buildings Improvements | Total | | | |
| Atria Northgate Park | Cincinnati | OH | — | — | — | 201 | — | 201 | 201 | 20 | 181 | 198 |
| Atria Bethlehem | Bethlehem | PA | — | 2,479 | 22,870 | 305 | 2,479 | 23,175 | 25,654 | 2,395 | 23,259 | 199 |
| Atria Center City | Philadelphia | PA | 23,770 | 3,460 | 18,291 | 1,288 | 3,460 | 19,579 | 23,039 | 2,113 | 20,926 | 196 |
| Atria Woodbridge Place | Phoenixville | PA | 11,756 | 1,510 | 19,130 | 252 | 1,510 | 19,382 | 20,892 | 1,944 | 18,948 | 199 |
| Atria South Hills | Pittsburgh | PA | — | 880 | 10,884 | 257 | 895 | 11,126 | 12,021 | 1,323 | 10,698 | 199 |
| Atria Bay Spring Village | Barrington | RI | 13,383 | 2,000 | 33,400 | 1,667 | 2,066 | 35,001 | 37,067 | 3,621 | 33,446 | 200 |
| Atria Harborhill Place | East Greenwich | RI | — | 2,089 | 21,702 | 552 | 2,113 | 22,230 | 24,343 | 2,064 | 22,279 | 183 |
| Atria Lincoln Place | Lincoln | RI | — | 1,440 | 12,686 | 246 | 1,464 | 12,908 | 14,372 | 1,458 | 12,914 | 200 |
| Atria Aquidneck Place | Portsmouth | RI | — | 2,810 | 31,623 | 320 | 2,810 | 31,943 | 34,753 | 2,738 | 32,015 | 199 |
| Atria Forest Lake | Columbia | SC | — | 670 | 13,946 | 190 | 680 | 14,126 | 14,806 | 1,365 | 13,441 | 199 |
| Atria Weston Place | Knoxville | TN | 9,864 | 793 | 7,961 | 356 | 800 | 8,310 | 9,110 | 1,006 | 8,104 | 199 |
| Atria Village at Arboretum | Austin | TX | — | 8,280 | 61,764 | 185 | 8,292 | 61,937 | 70,229 | 2,272 | 67,957 | 200 |
| Atria Collier Park | Beaumont | TX | — | — | — | 358 | 2 | 356 | 358 | 34 | 324 | 199 |
| Atria Carrollton | Carrollton | TX | 7,458 | 360 | 20,465 | 476 | 364 | 20,937 | 21,301 | 2,029 | 19,272 | 199 |
| Atria Grapevine | Grapevine | TX | — | 2,070 | 23,104 | 177 | 2,070 | 23,281 | 25,351 | 2,226 | 23,125 | 199 |
| Atria Westchase | Houston | TX | — | 2,318 | 22,278 | 213 | 2,318 | 22,491 | 24,809 | 2,209 | 22,600 | 199 |
| Atria Kingwood | Kingwood | TX | — | 1,170 | 4,518 | 110 | 1,173 | 4,625 | 5,798 | 642 | 5,156 | 199 |
| Atria at Hometown | North Richland Hills | TX | — | 1,932 | 30,382 | — | 1,932 | 30,382 | 32,314 | 590 | 31,724 | 200 |
| Atria Canyon Creek | Plano | TX | — | 3,110 | 45,999 | — | 3,110 | 45,999 | 49,109 | 887 | 48,222 | 200 |
| Atria Richardson | Richardson | TX | — | 1,590 | 23,662 | 317 | 1,590 | 23,979 | 25,569 | 2,265 | 23,304 | 199 |
| Atria Cypresswood | Spring | TX | 9,372 | 880 | 9,192 | 123 | 880 | 9,315 | 10,195 | 995 | 9,200 | 199 |
| Atria Sugar Land | Sugar Land | TX | — | 970 | 17,542 | 478 | 971 | 18,019 | 18,990 | 1,697 | 17,293 | 199 |
| Atria Copeland | Tyler | TX | 10,158 | 1,879 | 17,901 | 257 | 1,879 | 18,158 | 20,037 | 1,835 | 18,202 | 199 |
| Atria Willow Park | Tyler | TX | — | 920 | 31,271 | 419 | 920 | 31,690 | 32,610 | 3,230 | 29,380 | 198 |
| Atria Sandy | Sandy | UT | — | 3,356 | 18,805 | 698 | 3,480 | 19,379 | 22,859 | 2,333 | 20,526 | 198 |
| Atria Virginia Beach (Hilltop) | Virginia Beach | VA | — | 1,749 | 33,004 | 341 | 1,749 | 33,345 | 35,094 | 3,224 | 31,870 | 199 |
| Other Projects | | | — | — | 1,662 | — | — | 1,662 | 1,662 | — | 1,662 | CIP |
| | | | 868,883 | 419,260 | 3,647,066 | 140,122 | 424,171 | 3,782,277 | 4,206,448 | 317,214 | 3,889,234 | |

TOTAL FOR
ATRIA
SENIORS
HOUSING
COMMUNITIES

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Total | | Accumulated Depreciation | | Year of Construction | Year Acquired | Life on Which Depreciated in Income Statement is Computed |
|--|---------------|------------------|-------------------------|--|---|----------------------------|--------|--------|--------------------------|--------|----------------------|---------------|---|
| | City | State / Province | Land Improvements | Buildings and Subsequent Improvements to Acquisition | Land and Subsequent Improvements | Buildings and Improvements | | | | NBV | | | |
| OTHER SENIORS HOUSING COMMUNITIES | | | | | | | | | | | | | |
| Elmcroft of Grayson Valley | Birmingham | AL | 1,040 | 19,145 | 392 | 1,046 | 19,531 | 20,577 | 1,565 | 19,012 | 2000 | 2011 | 35 years |
| Elmcroft of Byrd Springs | Huntsville | AL | 1,720 | 11,270 | 399 | 1,720 | 11,669 | 13,389 | 1,012 | 12,377 | 1999 | 2011 | 35 years |
| Elmcroft of Heritage Woods | Mobile | AL | 1,020 | 10,241 | 367 | 1,020 | 10,608 | 11,628 | 933 | 10,695 | 2000 | 2011 | 35 years |
| Elmcroft of Halcyon | Montgomery | AL | 220 | 5,476 | — | 220 | 5,476 | 5,696 | 1,121 | 4,575 | 1999 | 2006 | 35 years |
| Rosewood Manor (AL) | Scottsboro | AL | 680 | 4,038 | — | 680 | 4,038 | 4,718 | 335 | 4,383 | 1998 | 2011 | 35 years |
| Four Season | Benton | AR | 330 | 1,462 | — | 330 | 1,462 | 1,792 | 161 | 1,631 | 1990 | 2011 | 35 years |
| West Shores | Hot Springs | AR | 1,326 | 10,904 | — | 1,326 | 10,904 | 12,230 | 2,702 | 9,528 | 1988 | 2005 | 35 years |
| Elmcroft of Maumelle | Maumelle | AR | 1,252 | 7,601 | — | 1,252 | 7,601 | 8,853 | 1,556 | 7,297 | 1997 | 2006 | 35 years |
| Elmcroft of Mountain Home | Mountain Home | AR | 204 | 8,971 | — | 204 | 8,971 | 9,175 | 1,837 | 7,338 | 1997 | 2006 | 35 years |
| Elmcroft of Sherwood | Sherwood | AR | 1,320 | 5,693 | — | 1,320 | 5,693 | 7,013 | 1,166 | 5,847 | 1997 | 2006 | 35 years |
| Chandler Memory Care Community | Chandler | AZ | 2,910 | — | 9,066 | 3,094 | 8,882 | 11,976 | 651 | 11,325 | 2011 | 2011 | 35 years |
| Cottonwood Village | Cottonwood | AZ | 1,200 | 15,124 | — | 1,200 | 15,124 | 16,324 | 3,718 | 12,606 | 1986 | 2005 | 35 years |
| Silver Creek Inn Memory Care Community | Gilbert | AZ | 890 | 5,918 | — | 890 | 5,918 | 6,808 | 319 | 6,489 | 2012 | 2012 | 35 years |
| Arbor Rose | Mesa | AZ | 1,100 | 11,880 | 2,434 | 1,100 | 14,314 | 15,414 | 1,503 | 13,911 | 1999 | 2011 | 35 years |
| Elmcroft of Tempe | Tempe | AZ | 1,090 | 12,942 | 712 | 1,090 | 13,654 | 14,744 | 1,131 | 13,613 | 1999 | 2011 | 35 years |
| Elmcroft of River Centre | Tucson | AZ | 1,940 | 5,195 | 368 | 1,940 | 5,563 | 7,503 | 552 | 6,951 | 1999 | 2011 | 35 years |
| Emeritus at Fairwood Manor | Anaheim | CA | 2,464 | 7,908 | — | 2,464 | 7,908 | 10,372 | 2,286 | 8,086 | 1977 | 2005 | 35 years |
| Careage Banning | Banning | CA | 2,970 | 16,037 | — | 2,970 | 16,037 | 19,007 | 1,416 | 17,591 | 2004 | 2011 | 35 years |
| | Carlsbad | CA | 1,760 | 30,469 | — | 1,760 | 30,469 | 32,229 | 6,239 | 25,990 | 1987 | 2006 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | |
|--|-------------|----|------------------------------|-------------|--------------|--------|------|------|----------|
| Las Villas Del Carlsbad Villa Bonita | Chula Vista | CA | 1,610 9,169 — | 1,6109,169 | 10,779857 | 9,922 | 1989 | 2011 | 35 years |
| Emeritus at Barrington Court | Danville | CA | 360 4,640 — | 360 4,640 | 5,000 1,076 | 3,924 | 1999 | 2006 | 35 years |
| Las Villas Del Norte | Escondido | CA | 2,791 32,632— | 2,79132,632 | 35,4236,682 | 28,741 | 1986 | 2006 | 35 years |
| Alder Bay Assisted Living | Eureka | CA | 1,170 5,228 (70) | 1,1705,158 | 6,328 479 | 5,849 | 1997 | 2011 | 35 years |
| Elmcroft of La Mesa | La Mesa | CA | 2,431 6,101 — | 2,4316,101 | 8,532 1,249 | 7,283 | 1997 | 2006 | 35 years |
| Grossmont Gardens | La Mesa | CA | 9,104 59,349— | 9,10459,349 | 68,45312,152 | 56,301 | 1964 | 2006 | 35 years |
| Palms, The Mountview | La Mirada | CA | 2,700 43,919— | 2,70043,919 | 46,619367 | 46,252 | 1990 | 2013 | 35 years |
| Retirement Residence | Montrose | CA | 1,089 15,449— | 1,08915,449 | 16,5383,163 | 13,375 | 1974 | 2006 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation is Computed | |
|-----------------------------|---------------------|------------------|--------------|-------------------------|-----------|--|---|----------------------------|--------|--------------------------|----------------------|---------------|--|----------|
| | City | State / Province | | Land | Buildings | Costs Capitalized and Subsequent Improvements to Acquisition | Land | Buildings and Improvements | Total | | | | | |
| Redwood Retirement | Napa | CA | — | 2,798 | 12,639 | — | 2,798 | 12,639 | 15,437 | 108 | 15,329 | 1986 | 2013 | 35 years |
| Villa de Palma | Placentia | CA | — | 1,260 | 10,174 | — | 1,260 | 10,174 | 11,434 | 922 | 10,512 | 1982 | 2011 | 35 years |
| Valencia Commons | Rancho Cucamonga | CA | — | 1,439 | 36,363 | — | 1,439 | 36,363 | 37,802 | 303 | 37,499 | 2002 | 2013 | 35 years |
| Mission Hills | Rancho Mirage | CA | — | 6,800 | 3,637 | — | 6,800 | 3,637 | 10,437 | 536 | 9,901 | 1999 | 2011 | 35 years |
| Shasta Estates | Redding | CA | — | 1,180 | 23,463 | — | 1,180 | 23,463 | 24,643 | 196 | 24,447 | 2009 | 2013 | 35 years |
| The Vistas | Redding | CA | — | 1,290 | 22,033 | — | 1,290 | 22,033 | 23,323 | 1,776 | 21,547 | 2007 | 2011 | 35 years |
| Elmcroft of Point Loma | San Diego | CA | — | 2,117 | 6,865 | — | 2,117 | 6,865 | 8,982 | 1,406 | 7,576 | 1999 | 2006 | 35 years |
| Regency of Evergreen Valley | San Jose | CA | — | 2,700 | 7,994 | — | 2,700 | 7,994 | 10,694 | 873 | 9,821 | 1998 | 2011 | 35 years |
| Villa del Obispo | San Juan Capistrano | CA | — | 2,660 | 9,560 | — | 2,660 | 9,560 | 12,220 | 851 | 11,369 | 1985 | 2011 | 35 years |
| Villa Santa Barbara | Santa Barbara | CA | — | 1,219 | 12,426 | — | 1,219 | 12,426 | 13,645 | 3,069 | 10,576 | 1977 | 2005 | 35 years |
| Eagle Lake Village | Susanville | CA | — | 1,165 | 6,719 | — | 1,165 | 6,719 | 7,884 | 331 | 7,553 | 2006 | 2012 | 35 years |
| Emeritus at Heritage Place | Tracy | CA | — | 1,110 | 13,296 | — | 1,110 | 13,296 | 14,406 | 3,494 | 10,912 | 1986 | 2005 | 35 years |
| Bonaventure, The | Ventura | CA | — | 5,294 | 32,747 | — | 5,294 | 32,747 | 38,041 | 278 | 37,763 | 2005 | 2013 | 35 years |
| Vista Village | Vista | CA | — | 1,630 | 5,640 | 61 | 1,630 | 5,701 | 7,331 | 580 | 6,751 | 1980 | 2011 | 35 years |
| Rancho Vista | Vista | CA | — | 6,730 | 21,828 | — | 6,730 | 21,828 | 28,558 | 4,470 | 24,088 | 1982 | 2006 | 35 years |
| Westminster Terrace | Westminster | CA | — | 1,700 | 11,514 | — | 1,700 | 11,514 | 13,214 | 944 | 12,270 | 2001 | 2011 | 35 years |
| Highland Trail | Broomfield | CO | — | 2,511 | 26,431 | — | 2,511 | 26,431 | 28,942 | 222 | 28,720 | 2009 | 2013 | 35 years |
| Caley Ridge Garden | Englewood | CO | — | 1,157 | 13,133 | — | 1,157 | 13,133 | 14,290 | 646 | 13,644 | 1999 | 2012 | 35 years |
| Square at Westlake | Greeley | CO | — | 630 | 8,211 | — | 630 | 8,211 | 8,841 | 699 | 8,142 | 1998 | 2011 | 35 years |
| | Greeley | CO | — | 330 | 2,735 | — | 330 | 2,735 | 3,065 | 242 | 2,823 | 1995 | 2011 | 35 years |

| | | | | | | | | |
|---|----------------|----|--------|----------------------|----------------------------------|-------------|------|----------|
| Garden Square of Greeley Lakewood Estates | Lakewood | CO | — | 1,30621,137— | 1,30621,13722,443 177 | 22,266 1988 | 2013 | 35 years |
| Sugar Valley Estates | Loveland | CO | — | 1,25521,837— | 1,25521,83723,092 183 | 22,909 2009 | 2013 | 35 years |
| Devonshire Acres | Sterling | CO | — | 950 13,569(3,501)950 | 10,068 11,018 878 | 10,140 1979 | 2011 | 35 years |
| Gardenside Terrace | Branford | CT | — | 7,00031,518— | 7,00031,518 38,518 2,543 35,975 | 1999 | 2011 | 35 years |
| Hearth at Tuxis Pond | Madison | CT | — | 1,61044,322— | 1,61044,322 45,932 3,402 42,530 | 2002 | 2011 | 35 years |
| White Oaks Emeritus at South Windsor | Manchester | CT | — | 2,58434,507— | 2,58434,507 37,091 289 | 36,802 2007 | 2013 | 35 years |
| Hampton Manor | South Windsor | CT | — | 2,187 12,682— | 2,187 12,682 14,869 3,581 11,288 | 1999 | 2004 | 35 years |
| Belleview Emeritus at Bonita Springs | Bellevue | FL | — | 390 8,337 — | 390 8,337 8,727 707 | 8,020 1988 | 2011 | 35 years |
| Emeritus at Boynton Beach | Bonita Springs | FL | 9,155 | 1,540 10,783— | 1,540 10,783 12,323 3,481 8,842 | 1989 | 2005 | 35 years |
| | Boynton Beach | FL | 14,030 | 2,317 16,218— | 2,317 16,218 18,535 5,051 13,484 | 1999 | 2005 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed | |
|-------------------------------|------------------|------------------|--------------|-------------------------|----------------------------|--|---|----------------------------|--------|--------------------------|----------------------|---------------|--|----------|
| | City | State / Province | | Land | Buildings and Improvements | Costs Capitalized and Subject to Acquisition | Land | Buildings and Improvements | Total | | | | | |
| Sabal House | Cantonment | FL | — | 430 | 5,902 | — | 430 | 5,902 | 6,332 | 487 | 5,845 | 1999 | 2011 | 35 years |
| Bristol Park of Coral Springs | Coral Springs | FL | — | 3,280 | 11,877 | — | 3,280 | 11,877 | 15,157 | 1,039 | 14,118 | 1999 | 2011 | 35 years |
| Emeritus at Deer Creek | Deerfield Beach | FL | — | 1,399 | 9,791 | — | 1,399 | 9,791 | 11,190 | 3,409 | 7,781 | 1999 | 2005 | 35 years |
| Stanley House | Defuniak Springs | FL | — | 410 | 5,659 | — | 410 | 5,659 | 6,069 | 467 | 5,602 | 1999 | 2011 | 35 years |
| The Peninsula | Hollywood | FL | — | 3,660 | 9,122 | — | 3,660 | 9,122 | 12,782 | 924 | 11,858 | 1972 | 2011 | 35 years |
| Elmcroft of Timberlin Parc | Jacksonville | FL | — | 455 | 5,905 | — | 455 | 5,905 | 6,360 | 1,209 | 5,151 | 1998 | 2006 | 35 years |
| Emeritus at Jensen Beach | Jensen Beach | FL | 12,590 | 1,831 | 12,820 | — | 1,831 | 12,820 | 14,651 | 4,123 | 10,528 | 1999 | 2005 | 35 years |
| Forsyth House | Milton | FL | — | 610 | 6,503 | — | 610 | 6,503 | 7,113 | 530 | 6,583 | 1999 | 2011 | 35 years |
| The Carlisle | Naples | FL | — | 8,406 | 78,091 | — | 8,406 | 78,091 | 86,497 | 5,810 | 80,687 | N/A | 2011 | 35 years |
| Hampton Manor at 24th Road | Ocala | FL | — | 690 | 8,767 | — | 690 | 8,767 | 9,457 | 715 | 8,742 | 1996 | 2011 | 35 years |
| Hampton Manor at Deerwood | Ocala | FL | — | 790 | 5,605 | — | 790 | 5,605 | 6,395 | 512 | 5,883 | 2005 | 2011 | 35 years |
| Las Palmas Outlook | Palm Coast | FL | — | 984 | 30,009 | — | 984 | 30,009 | 30,993 | 250 | 30,743 | 2009 | 2013 | 35 years |
| Pointe at Pensacola | Pensacola | FL | — | 2,230 | 2,362 | — | 2,230 | 2,362 | 4,592 | 322 | 4,270 | 1999 | 2011 | 35 years |
| Magnolia House | Quincy | FL | — | 400 | 5,190 | — | 400 | 5,190 | 5,590 | 436 | 5,154 | 1999 | 2011 | 35 years |
| Outlook Pointe at Tallahassee | Tallahassee | FL | — | 2,430 | 17,745 | — | 2,430 | 17,745 | 20,175 | 1,524 | 18,651 | 1999 | 2011 | 35 years |
| Magnolia Place | Tallahassee | FL | — | 640 | 8,013 | — | 640 | 8,013 | 8,653 | 641 | 8,012 | 1999 | 2011 | 35 years |
| Bristol Park of Tamarac | Tamarac | FL | — | 3,920 | 14,130 | — | 3,920 | 14,130 | 18,050 | 1,196 | 16,854 | 2000 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|--|-----------------|----|---|-------|--------|-----|-------|--------|--------|-------|--------|------|------|----------|
| Elmcroft of Carrolwood | Tampa | FL | — | 5,410 | 20,944 | 527 | 5,410 | 21,471 | 26,881 | 1,755 | 25,126 | 2001 | 2011 | 35 years |
| Augusta Gardens | Augusta | GA | — | 530 | 10,262 | — | 530 | 10,262 | 10,792 | 858 | 9,934 | 1997 | 2011 | 35 years |
| Elmcroft of Mt. Zion | Jonesboro | GA | — | 1,140 | 15,447 | 466 | 1,142 | 15,911 | 17,053 | 1,335 | 15,718 | 2000 | 2011 | 35 years |
| Elmcroft of Milford Chase | Marietta | GA | — | 3,350 | 7,431 | 470 | 3,350 | 7,901 | 11,251 | 789 | 10,462 | 2000 | 2011 | 35 years |
| Elmcroft of Martinez | Martinez | GA | — | 408 | 6,764 | — | 408 | 6,764 | 7,172 | 1,256 | 5,916 | 1997 | 2007 | 35 years |
| Crownpointe of Carmel | Carmel | IN | — | 1,110 | 1,933 | — | 1,110 | 1,933 | 3,043 | 231 | 2,812 | 1998 | 2011 | 35 years |
| Azalea Hills | Floyds Knobs | IN | — | 2,370 | 8,708 | — | 2,370 | 8,708 | 11,078 | 739 | 10,339 | 2008 | 2011 | 35 years |
| Georgetowne Place | Fort Wayne | IN | — | 1,315 | 18,185 | — | 1,315 | 18,185 | 19,500 | 4,335 | 15,165 | 1987 | 2005 | 35 years |
| Crown Pointe Senior Living Community | Greensburg | IN | — | 420 | 1,764 | — | 420 | 1,764 | 2,184 | 188 | 1,996 | 1999 | 2011 | 35 years |
| Summit West | Indianapolis | IN | — | 1,240 | 7,922 | — | 1,240 | 7,922 | 9,162 | 709 | 8,453 | 1998 | 2011 | 35 years |
| The Harrison Lakeview | Indianapolis | IN | — | 1,200 | 5,740 | — | 1,200 | 5,740 | 6,940 | 1,506 | 5,434 | 1985 | 2005 | 35 years |
| Commons Assisted Living | Monticello | IN | — | 250 | 5,263 | — | 250 | 5,263 | 5,513 | 420 | 5,093 | 1999 | 2011 | 35 years |
| Elmcroft of Muncie | Muncie | IN | — | 244 | 11,218 | — | 244 | 11,218 | 11,462 | 2,083 | 9,379 | 1998 | 2007 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Capitalized and Subsequent Improvements to Acquisition | Gross Amount Carried at Close of Period | | | Accumulated Depreciation NBY | Year of Construction | Year Acquired | Life on Which Depreciation is Computed in Income Statement |
|--------------------------------------|-----------------------------|------------------|--------------|-------------------------|-----------|-------|--|---|-----------|-------|------------------------------|----------------------|---------------|--|
| | City | State / Province | | Land | Buildings | Costs | | Land | Buildings | Total | | | | |
| Wood Ridge | South Bend | IN | — | 590 | 4,850 | (35) | 590 | 4,815 | 5,405 | 427 | 4,978 | 1990 | 2011 | 35 years |
| Drury Place at Alvamar | Lawrence | KS | — | 1,700 | 9,156 | — | 1,700 | 9,156 | 10,856 | 794 | 10,062 | 1995 | 2011 | 35 years |
| Drury Place at Salina | Salina | KS | — | 1,300 | 1,738 | — | 1,300 | 1,738 | 3,038 | 248 | 2,790 | 1989 | 2011 | 35 years |
| Drury Place Retirement Apartments | Topeka | KS | — | 390 | 6,217 | — | 390 | 6,217 | 6,607 | 531 | 6,076 | 1986 | 2011 | 35 years |
| Hartland Hills | Lexington | KY | — | 1,468 | 23,929 | — | 1,468 | 23,929 | 25,397 | 200 | 25,197 | 2001 | 2013 | 35 years |
| Heritage Woods | Agawam | MA | — | 1,249 | 4,625 | — | 1,249 | 4,625 | 5,874 | 1,852 | 4,022 | 1997 | 2004 | 30 years |
| Emeritus at Farm Pond | Framingham | MA | — | 5,819 | 33,361 | — | 5,819 | 33,361 | 39,180 | 8,908 | 30,272 | 1999 | 2004 | 35 years |
| Emeritus at Cape Cod (WhiteHall) | Hyannis | MA | 6,481 | 1,277 | 9,063 | — | 1,277 | 9,063 | 10,340 | 2,338 | 8,002 | 1999 | 2005 | 35 years |
| Wingate at Silver Lake | Kingston | MA | — | 3,330 | 20,624 | — | 3,330 | 20,624 | 23,954 | 1,873 | 22,081 | 1996 | 2011 | 35 years |
| Devonshire Estates | Lenox | MA | — | 1,832 | 31,124 | — | 1,832 | 31,124 | 32,956 | 260 | 32,696 | 1998 | 2013 | 35 years |
| Outlook Pointe at Hagerstown | Hagerstown | MD | — | 2,010 | 1,293 | — | 2,010 | 1,293 | 3,303 | 226 | 3,077 | 1999 | 2011 | 35 years |
| Clover Healthcare | Auburn | ME | — | 1,400 | 26,895 | — | 1,400 | 26,895 | 28,295 | 2,313 | 25,982 | 1982 | 2011 | 35 years |
| Gorham House | Gorham | ME | — | 1,360 | 33,147 | 1,472 | 1,360 | 34,619 | 35,979 | 2,564 | 33,415 | 1990 | 2011 | 35 years |
| Kittery Estates | Kittery | ME | — | 1,531 | 30,811 | — | 1,531 | 30,811 | 32,342 | 257 | 32,085 | 2009 | 2013 | 35 years |
| Woods at Canco | Portland | ME | — | 1,441 | 45,578 | — | 1,441 | 45,578 | 47,019 | 380 | 46,639 | 2000 | 2013 | 35 years |
| Sentry Hill | York Harbor | ME | — | 3,490 | 19,869 | — | 3,490 | 19,869 | 23,359 | 1,594 | 21,765 | 2000 | 2011 | 35 years |
| Elmcroft of Downriver | Brownstown Charter Township | MI | 2,285 | 320 | 32,652 | 334 | 371 | 32,935 | 33,306 | 2,537 | 30,769 | 2000 | 2011 | 35 years |
| Independence Village of East Lansing | East Lansing | MI | 7,289 | 1,956 | 18,122 | — | 1,956 | 18,122 | 20,078 | 836 | 19,242 | 1989 | 2012 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|----------------------------|-----------------|----|--------|-------|--------|-----|-------|--------|--------|-------|--------|------|------|----------|
| Elmcroft of Kentwood | Kentwood | MI | — | 510 | 13,976 | 416 | 510 | 14,392 | 14,902 | 1,253 | 13,649 | 2001 | 2011 | 35 years |
| Primrose Austin | Austin | MN | — | 2,540 | 11,707 | — | 2,540 | 11,707 | 14,247 | 917 | 13,330 | 2002 | 2011 | 35 years |
| Primrose Duluth | Duluth | MN | — | 6,190 | 8,296 | — | 6,190 | 8,296 | 14,486 | 747 | 13,739 | 2003 | 2011 | 35 years |
| Primrose Mankato | Mankato | MN | — | 1,860 | 8,920 | — | 1,860 | 8,920 | 10,780 | 765 | 10,015 | 1999 | 2011 | 35 years |
| Rose Arbor | Maple Grove | MN | — | 1,140 | 12,421 | — | 1,140 | 12,421 | 13,561 | 4,274 | 9,287 | 2000 | 2006 | 35 years |
| Wildflower Lodge | Maple Grove | MN | — | 504 | 5,035 | — | 504 | 5,035 | 5,539 | 1,737 | 3,802 | 1981 | 2006 | 35 years |
| Lodge at White Bear Canyon | White Bear Lake | MN | — | 732 | 24,999 | — | 732 | 24,999 | 25,731 | 208 | 25,523 | 2002 | 2013 | 35 years |
| Creek Inn Memory Care | Billings | MT | — | 420 | 11,217 | 77 | 420 | 11,224 | 11,644 | 812 | 10,832 | 2011 | 2011 | 35 years |
| Springs at Missoula | Missoula | MT | 16,608 | 1,975 | 34,390 | — | 1,975 | 34,390 | 36,365 | 1,370 | 34,995 | 2004 | 2012 | 35 years |
| Carillon ALF of Asheboro | Asheboro | NC | — | 680 | 15,370 | — | 680 | 15,370 | 16,050 | 1,223 | 14,827 | 1998 | 2011 | 35 years |
| Elmcroft of Little Avenue | Charlotte | NC | — | 250 | 5,077 | — | 250 | 5,077 | 5,327 | 1,040 | 4,287 | 1997 | 2006 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Total | Accumulated Depreciation | Year of Construction | Year Acquired | Life Which Depreciation State is Computed |
|--------------------------------------|----------------|------------------|--------------|-------------------------|-----------|--------------|---|-----------|--------------|-------|--------------------------|----------------------|---------------|---|
| | | | | Land | Buildings | Improvements | Land | Buildings | Improvements | | | | | |
| Carillon ALF of Cramer Mountain | Cramerton | NC | — | 530 | 18,225 | — | 530 | 18,225 | 18,755 | 1,464 | 17,291 | 1999 | 2011 | 35 years |
| Carillon ALF of Harrisburg | Harrisburg | NC | — | 1,660 | 15,130 | — | 1,660 | 15,130 | 16,790 | 1,209 | 15,581 | 1997 | 2011 | 35 years |
| Carillon ALF of Hendersonville | Hendersonville | NC | — | 2,210 | 7,372 | — | 2,210 | 7,372 | 9,582 | 670 | 8,912 | 2005 | 2011 | 35 years |
| Carillon ALF of Hillsborough | Hillsborough | NC | — | 1,450 | 19,754 | — | 1,450 | 19,754 | 21,204 | 1,551 | 19,653 | 2005 | 2011 | 35 years |
| Willow Grove | Matthews | NC | — | 763 | 27,544 | — | 763 | 27,544 | 28,307 | 229 | 28,078 | 2009 | 2013 | 35 years |
| Carillon ALF of Newton | Newton | NC | — | 540 | 14,935 | — | 540 | 14,935 | 15,475 | 1,190 | 14,285 | 2000 | 2011 | 35 years |
| Independence Village of Olde Raleigh | Raleigh | NC | 10,123 | 1,989 | 18,648 | — | 1,989 | 18,648 | 20,637 | 878 | 19,759 | 1991 | 2012 | 35 years |
| Elmcroft of Northridge | Raleigh | NC | — | 184 | 3,592 | — | 184 | 3,592 | 3,776 | 735 | 3,041 | 1984 | 2006 | 35 years |
| Carillon ALF of Salisbury | Salisbury | NC | — | 1,580 | 25,026 | — | 1,580 | 25,026 | 26,606 | 1,950 | 24,656 | 1999 | 2011 | 35 years |
| Carillon ALF of Shelby | Shelby | NC | — | 660 | 15,471 | — | 660 | 15,471 | 16,131 | 1,235 | 14,896 | 2000 | 2011 | 35 years |
| Elmcroft of Southern Pines | Southern Pines | NC | — | 1,196 | 10,766 | — | 1,196 | 10,766 | 11,962 | 1,153 | 10,809 | 1998 | 2010 | 35 years |
| Carillon ALF of Southport | Southport | NC | — | 1,330 | 10,356 | — | 1,330 | 10,356 | 11,686 | 883 | 10,803 | 2005 | 2011 | 35 years |
| Primrose Bismarck | Bismarck | ND | — | 1,210 | 9,768 | — | 1,210 | 9,768 | 10,978 | 792 | 10,186 | 1994 | 2011 | 35 years |
| Crown Pointe | Omaha | NE | — | 1,316 | 11,950 | — | 1,316 | 11,950 | 13,266 | 2,976 | 10,290 | 1985 | 2005 | 35 years |
| Birch Heights | Derry | NH | — | 1,413 | 30,267 | — | 1,413 | 30,267 | 31,680 | 253 | 31,427 | 2009 | 2013 | 35 years |
| Brandywine at Brick | Brick | NJ | — | 1,490 | 16,747 | — | 1,490 | 16,747 | 18,237 | 3,147 | 15,090 | 1999 | 2011 | 35 years |
| Bear Canyon Estates | Albuquerque | NM | — | 1,879 | 36,223 | — | 1,879 | 36,223 | 38,102 | 302 | 37,800 | 1997 | 2013 | 35 years |
| Elmcroft of Quintessence | Albuquerque | NM | — | 1,150 | 26,527 | 343 | 1,165 | 26,855 | 28,020 | 2,077 | 25,943 | 1998 | 2011 | 35 years |
| Cottonbloom Assisted Living | Las Cruces | NM | — | 153 | 897 | 370 | 153 | 1,267 | 1,420 | 207 | 1,213 | 1996 | 2009 | 35 years |
| | Roswell | NM | — | 161 | 2,161 | 666 | 161 | 2,827 | 2,988 | 389 | 2,599 | 1999 | 2010 | 35 years |

| | | | | | | | | | | | | | | |
|--|--------------|----|---|-------|--------|-------|-------|--------|--------|-------|--------|------|------|------|
| Peachtree Village Retirement Community The Amberleigh | Buffalo | NY | — | 3,498 | 19,097 | — | 3,498 | 19,097 | 22,595 | 4,941 | 17,654 | 1988 | 2005 | 35 y |
| Castle Gardens | Vestal | NY | — | 1,830 | 20,312 | 2,230 | 1,885 | 22,487 | 24,372 | 1,956 | 22,416 | 1994 | 2011 | 35 y |
| Emeritus at Lakeview | Columbus | OH | — | 770 | 11,220 | — | 770 | 11,220 | 11,990 | 936 | 11,054 | 1998 | 2011 | 35 y |
| Elmcroft of Lima | Lima | OH | — | 490 | 3,368 | — | 490 | 3,368 | 3,858 | 690 | 3,168 | 1998 | 2006 | 35 y |
| Elmcroft of Ontario | Mansfield | OH | — | 523 | 7,968 | — | 523 | 7,968 | 8,491 | 1,632 | 6,859 | 1998 | 2006 | 35 y |
| Emeritus at Camelot Place | Medina | OH | — | 340 | 21,566 | — | 340 | 21,566 | 21,906 | 1,698 | 20,208 | 1995 | 2011 | 35 y |
| Emeritus at Medina | Medina | OH | — | 1,110 | 24,700 | — | 1,110 | 24,700 | 25,810 | 1,918 | 23,892 | 2000 | 2011 | 35 y |
| Elmcroft of Medina | Medina | OH | — | 661 | 9,788 | — | 661 | 9,788 | 10,449 | 2,004 | 8,445 | 1999 | 2006 | 35 y |
| Elmcroft of Washington Township | Miamisburg | OH | — | 1,235 | 12,611 | — | 1,235 | 12,611 | 13,846 | 2,582 | 11,264 | 1998 | 2006 | 35 y |
| Emeritus at Hillenvale | Mount Vernon | OH | — | 1,100 | 12,493 | — | 1,100 | 12,493 | 13,593 | 1,031 | 12,562 | 2001 | 2011 | 35 y |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | Capitalized Costs and Subsequent Improvements to Acquisition | Land and Buildings | Buildings and Improvements | Total | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|------------------------------|---------------|------------------|--------------|-------------------------|-----------|--|--------------------|----------------------------|--------|--------------------------|--------|----------------------|---------------|--|
| | City | State / Province | | Land | Buildings | | | | | | | | | |
| Elmcroft of Sagamore Hills | Northfield | OH | — | 980 | 12,604 | — | 980 | 12,604 | 13,584 | 2,581 | 11,003 | 2000 | 2006 | 35 years |
| Elmcroft of Lorain | Vermilion | OH | — | 500 | 15,461 | 434 | 557 | 15,838 | 16,395 | 1,330 | 15,065 | 2000 | 2011 | 35 years |
| Elmcroft of Xenia | Xenia | OH | — | 653 | 2,801 | — | 653 | 2,801 | 3,454 | 574 | 2,880 | 1999 | 2006 | 35 years |
| Emeritus at North Hills | Zanesville | OH | — | 1,560 | 11,067 | — | 1,560 | 11,067 | 12,627 | 944 | 11,683 | 1996 | 2011 | 35 years |
| Arbor House of Mustang | Mustang | OK | — | 372 | 3,587 | — | 372 | 3,587 | 3,959 | 120 | 3,839 | 1999 | 2012 | 35 years |
| Arbor House of Norman | Norman | OK | — | 444 | 7,525 | — | 444 | 7,525 | 7,969 | 250 | 7,719 | 2000 | 2012 | 35 years |
| Arbor House Reminisce Center | Norman | OK | — | 438 | 3,028 | — | 438 | 3,028 | 3,466 | 102 | 3,364 | 2004 | 2012 | 35 years |
| Arbor House of Midwest City | Oklahoma City | OK | — | 544 | 9,133 | — | 544 | 9,133 | 9,677 | 304 | 9,373 | 2004 | 2012 | 35 years |
| Elmcroft of Quail Springs | Oklahoma City | OK | — | 500 | 16,632 | 290 | 500 | 16,922 | 17,422 | 1,396 | 16,026 | 1999 | 2011 | 35 years |
| Mansion at Waterford | Oklahoma City | OK | — | 2,077 | 14,184 | — | 2,077 | 14,184 | 16,261 | 698 | 15,563 | 1999 | 2012 | 35 years |
| Edgewood Downs | Beaverton | OR | — | 2,356 | 15,476 | — | 2,356 | 15,476 | 17,832 | 131 | 17,701 | 1977 | 2013 | 35 years |
| Avamere at Hillsboro | Hillsboro | OR | — | 4,400 | 8,353 | 301 | 4,400 | 8,654 | 13,054 | 791 | 12,263 | 2000 | 2011 | 35 years |
| The Springs at Tanasbourne | Hillsboro | OR | 35,992 | 4,689 | 55,035 | — | 4,689 | 55,035 | 59,724 | 1,264 | 58,460 | 2009 | 2013 | 35 years |
| Avamere court at Keizer | Keizer | OR | — | 1,260 | 30,183 | (6) | 1,260 | 30,177 | 31,437 | 2,490 | 28,947 | 1970 | 2011 | 35 years |
| Keizer River ALZ Facility | Keizer | OR | — | — | — | 970 | 800 | 170 | 970 | — | 970 | 2012 | 2012 | 35 years |
| The Stafford | Lake Oswego | OR | — | 1,800 | 16,122 | — | 1,800 | 16,122 | 17,922 | 1,376 | 16,546 | 2008 | 2011 | 35 years |
| | | OR | — | 2,000 | 12,880 | — | 2,000 | 12,880 | 14,880 | 1,071 | 13,809 | 2005 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | |
|--|------------------------|----|--------|---------------|-----|---------------|--------|-------|--------|------|------|----------|
| The Pearl at Kruse Way Avamere at Three Fountains | Lake Oswego Medford | OR | — | 2,340,331,871 | — | 2,340,331,873 | 35,527 | 2,705 | 32,822 | 1974 | 2011 | 35 years |
| The Springs at Clackamas Woods (ILF) Clackamas Woods Assisted Living | Milwaukie | OR | 10,896 | 1,264,224,291 | — | 1,264,224,292 | 23,693 | 894 | 22,799 | 1999 | 2012 | 35 years |
| Avamere at Newberg | Newberg | OR | — | 1,320,466,424 | 1 | 1,320,490,562 | 225 | 467 | 5,758 | 1999 | 2011 | 35 years |
| Avamere Living at Berry Park | Oregon City | OR | — | 1,910,424,969 | — | 1,910,485,867 | 6,768 | 481 | 6,287 | 1972 | 2011 | 35 years |
| Avamere at Bethany | Portland | OR | — | 3,150,167,401 | — | 3,150,167,401 | 19,890 | 1,410 | 18,480 | 2002 | 2011 | 35 years |
| Avamere at Sandy | Sandy | OR | — | 1,000,730,998 | — | 1,000,740,840 | 7,407 | 665 | 7,742 | 1999 | 2011 | 35 years |
| Suzanne Elise ALF | Seaside | OR | — | 1,940,402,700 | — | 1,940,402,700 | 5,967 | 466 | 5,501 | 1998 | 2011 | 35 years |
| Avamere at Sherwood | Sherwood | OR | — | 1,010,705,100 | — | 1,010,715,816 | 8,161 | 647 | 7,514 | 2000 | 2011 | 35 years |
| Chateau Gardens | Springfield | OR | — | 1,550,419,700 | — | 1,550,419,700 | 5,747 | 345 | 5,402 | 1991 | 2011 | 35 years |
| Avamere at St Helens | St. Helens | OR | — | 1,410,104,961 | 103 | 1,410,105,991 | 12,009 | 897 | 11,112 | 2000 | 2011 | 35 years |
| Elmcroft of Allison Park | Allison Park | PA | — | 1,171,568,600 | — | 1,171,568,600 | 6,857 | 1,164 | 5,693 | 1986 | 2006 | 35 years |
| Elmcroft of Chippewa | Beaver Falls | PA | — | 1,394,858,600 | — | 1,394,858,600 | 9,980 | 1,758 | 8,222 | 1998 | 2006 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Land Improvements | Buildings and Improvements | Capitalized Buildings and Improvements | Total | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|-----------------------------------|---------------|------------------|-------------------------|-----------|---|-----------|-------------------|----------------------------|--|--------|--------------------------|----------------------|---------------|--|
| | | | Land | Buildings | Land | Buildings | | | | | | | | |
| Elmcroft of Berwick Outlook | Berwick | PA | 411 | 6,741 | — | 111 | 6,741 | 6,852 | 1,380 | 5,472 | 1998 | 2006 | 35 years | |
| Pointe at Lakemont | Bridgeville | PA | 1,660 | 12,624 | — | 1,660 | 12,624 | 14,284 | 1,109 | 13,175 | 1999 | 2011 | 35 years | |
| Elmcroft of Dillsburg | Dillsburg | PA | 432 | 7,797 | — | 432 | 7,797 | 8,229 | 1,597 | 6,632 | 1998 | 2006 | 35 years | |
| Elmcroft of Altoona | Hollidaysburg | PA | 331 | 4,729 | — | 331 | 4,729 | 5,060 | 968 | 4,092 | 1997 | 2006 | 35 years | |
| Elmcroft of Lebanon | Lebanon | PA | 240 | 7,336 | — | 240 | 7,336 | 7,576 | 1,502 | 6,074 | 1999 | 2006 | 35 years | |
| Elmcroft of Lewisburg | Lewisburg | PA | 232 | 5,666 | — | 232 | 5,666 | 5,898 | 1,160 | 4,738 | 1999 | 2006 | 35 years | |
| Lehigh Commons | Macungie | PA | 420 | 4,406 | 450 | 420 | 4,856 | 5,276 | 1,721 | 3,555 | 1997 | 2004 | 30 years | |
| Elmcroft of Loyalsock | Montoursville | PA | 413 | 3,412 | — | 413 | 3,412 | 3,825 | 699 | 3,126 | 1999 | 2006 | 35 years | |
| Highgate at Paoli Pointe | Paoli | PA | 1,151 | 9,079 | — | 1,151 | 9,079 | 10,230 | 3,166 | 7,064 | 1997 | 2004 | 30 years | |
| Sanatoga Court | Pottstown | PA | 360 | 3,233 | — | 360 | 3,233 | 3,593 | 1,199 | 2,394 | 1997 | 2004 | 30 years | |
| Berkshire Commons | Reading | PA | 470 | 4,301 | — | 470 | 4,301 | 4,771 | 1,592 | 3,179 | 1997 | 2004 | 30 years | |
| Mifflin Court | Reading | PA | 689 | 4,265 | 351 | 689 | 4,616 | 5,305 | 1,408 | 3,897 | 1997 | 2004 | 35 years | |
| Elmcroft of Reading | Reading | PA | 638 | 4,942 | — | 638 | 4,942 | 5,580 | 1,012 | 4,568 | 1998 | 2006 | 35 years | |
| Elmcroft of Reedsville | Reedsville | PA | 189 | 5,170 | — | 189 | 5,170 | 5,359 | 1,059 | 4,300 | 1998 | 2006 | 35 years | |
| Elmcroft of Saxonburg | Saxonburg | PA | 770 | 5,949 | — | 770 | 5,949 | 6,719 | 1,218 | 5,501 | 1994 | 2006 | 35 years | |
| Elmcroft of Shippensburg | Shippensburg | PA | 203 | 7,634 | — | 203 | 7,634 | 7,837 | 1,563 | 6,274 | 1999 | 2006 | 35 years | |
| Elmcroft of State College Outlook | State College | PA | 320 | 7,407 | — | 320 | 7,407 | 7,727 | 1,517 | 6,210 | 1997 | 2006 | 35 years | |
| Pointe at York | York | PA | 1,260 | 6,923 | — | 1,260 | 6,923 | 8,183 | 607 | 7,576 | 1999 | 2011 | 35 years | |
| Forest Pines | Columbia | SC | 1,058 | 27,471 | — | 1,058 | 27,471 | 28,529 | 229 | 28,300 | 1997 | 2013 | 35 years | |
| Elmcroft of Florence SC | Florence | SC | 108 | 7,620 | — | 108 | 7,620 | 7,728 | 1,560 | 6,168 | 1998 | 2006 | 35 years | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | |
|--------------------------------|--------------|----|-------|--------|-----|-------|--------|--------|-------|--------|------|------|----------|
| Primrose Aberdeen | Aberdeen | SD | 850 | 659 | — | 850 | 659 | 1,509 | 128 | 1,381 | 1991 | 2011 | 35 years |
| Primrose Place | Aberdeen | SD | 310 | 3,242 | — | 310 | 3,242 | 3,552 | 275 | 3,277 | 2000 | 2011 | 35 years |
| Primrose Rapid City | Rapid City | SD | 860 | 8,722 | — | 860 | 8,722 | 9,582 | 734 | 8,848 | 1997 | 2011 | 35 years |
| Primrose Sioux Falls | Sioux Falls | SD | 2,180 | 12,936 | — | 2,180 | 12,936 | 15,116 | 1,103 | 14,013 | 2002 | 2011 | 35 years |
| Outlook Pointe of Bristol | Bristol | TN | 470 | 16,006 | — | 470 | 16,006 | 16,476 | 1,263 | 15,213 | 1999 | 2011 | 35 years |
| Elmcroft of Hamilton Place | Chattanooga | TN | 87 | 4,248 | — | 87 | 4,248 | 4,335 | 870 | 3,465 | 1998 | 2006 | 35 years |
| Elmcroft of Shallowford | Chattanooga | TN | 580 | 7,568 | 413 | 582 | 7,979 | 8,561 | 755 | 7,806 | 1999 | 2011 | 35 years |
| Regency House | Hixson | TN | 140 | 6,611 | — | 140 | 6,611 | 6,751 | 545 | 6,206 | 2000 | 2011 | 35 years |
| Trenton Health Care Center | Humboldt | TN | 460 | 6,058 | — | 460 | 6,058 | 6,518 | 570 | 5,948 | 1974 | 2011 | 35 years |
| Outlook Pointe at Johnson City | Johnson City | TN | 590 | 10,043 | — | 590 | 10,043 | 10,633 | 818 | 9,815 | 1999 | 2011 | 35 years |
| Elmcroft of Kingsport | Kingsport | TN | 22 | 7,815 | — | 22 | 7,815 | 7,837 | 1,600 | 6,237 | 2000 | 2006 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Capitalized Land and Buildings Subsequent Improvements to Acquisition | Gross Amount Carried at Close of Period | Total | Accumulated Depreciation | NBV | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|----------------------------------|--------------|------------------|--------------|-------------------------|-----------|-------|---|---|--------|--------------------------|--------|----------------------|---------------|--|
| | City | State / Province | | Land | Buildings | Costs | | | | | | | | |
| Elmcroft of West Knoxville | Knoxville | TN | — | 439 | 10,697 | — | 439 | 10,697 | 11,136 | 2,190 | 8,946 | 2000 | 2006 | 35 years |
| Elmcroft of Lebanon | Lebanon | TN | — | 180 | 7,086 | — | 180 | 7,086 | 7,266 | 1,451 | 5,815 | 2000 | 2006 | 35 years |
| Elmcroft of Twin Hills | Madison | TN | — | 860 | 8,208 | 399 | 862 | 8,605 | 9,467 | 799 | 8,668 | 1999 | 2011 | 35 years |
| Elmcroft of Bartlett | Memphis | TN | — | 570 | 25,552 | 281 | 570 | 25,833 | 26,403 | 2,019 | 24,384 | 1999 | 2011 | 35 years |
| Kennington Place | Memphis | TN | — | 1,820 | 4,748 | 304 | 1,820 | 5,052 | 6,872 | 632 | 6,240 | 1989 | 2011 | 35 years |
| Glenmary Senior Manor | Memphis | TN | — | 510 | 5,860 | 46 | 510 | 5,906 | 6,416 | 670 | 5,746 | 1964 | 2011 | 35 years |
| Outlook Pointe at Murfreesboro | Murfreesboro | TN | — | 940 | 8,030 | — | 940 | 8,030 | 8,970 | 685 | 8,285 | 1999 | 2011 | 35 years |
| Elmcroft of Brentwood | Nashville | TN | — | 960 | 22,020 | 567 | 960 | 22,587 | 23,547 | 1,829 | 21,718 | 1998 | 2011 | 35 years |
| Elmcroft of Arlington | Arlington | TX | — | 2,650 | 14,060 | 446 | 2,650 | 14,506 | 17,156 | 1,230 | 15,926 | 1998 | 2011 | 35 years |
| Meadowbrook ALZ | Arlington | TX | — | 755 | 4,677 | 940 | 755 | 5,617 | 6,372 | 190 | 6,182 | 2012 | 2012 | 35 years |
| Elmcroft of Austin | Austin | TX | — | 2,770 | 25,820 | 467 | 2,770 | 26,287 | 29,057 | 2,085 | 26,972 | 2000 | 2011 | 35 years |
| Elmcroft of Bedford | Bedford | TX | 7,242 | 770 | 19,691 | 1431 | 770 | 20,122 | 20,892 | 1,612 | 19,280 | 1999 | 2011 | 35 years |
| Highland Estates | Cedar Park | TX | — | 1,679 | 28,943 | — | 1,679 | 28,943 | 30,622 | 242 | 30,380 | 2009 | 2013 | 35 years |
| Elmcroft of Rivershire | Conroe | TX | — | 860 | 32,671 | 597 | 860 | 33,268 | 34,128 | 2,577 | 31,551 | 1997 | 2011 | 35 years |
| Heritage Oaks Retirement Village | Corsicana | TX | — | 790 | 30,636 | — | 790 | 30,636 | 31,426 | 2,446 | 28,980 | 1996 | 2011 | 35 years |
| Flower Mound | Flower Mound | TX | — | 900 | 5,512 | — | 900 | 5,512 | 6,412 | 462 | 5,950 | 1995 | 2011 | 35 years |
| Arbor House Granbury | Granbury | TX | — | 390 | 8,186 | — | 390 | 8,186 | 8,576 | 272 | 8,304 | 2007 | 2012 | 35 years |
| Copperfield Estates | Houston | TX | — | 1,216 | 21,135 | — | 1,216 | 21,135 | 22,351 | 177 | 22,174 | 2009 | 2013 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|-----------------------------------|--------------|----|---|-------|--------|-------|-------|--------|--------|-------|--------|------|------|----------|
| Elmcroft of Braeswood | Houston | TX | — | 3,970 | 15,919 | 606 | 3,970 | 16,525 | 20,495 | 1,375 | 19,120 | 1999 | 2011 | 35 years |
| Elmcroft of Cy-Fair | Houston | TX | — | 1,580 | 21,801 | 368 | 1,593 | 22,156 | 23,749 | 1,757 | 21,992 | 1998 | 2011 | 35 years |
| Elmcroft of Irving | Irving | TX | — | 1,620 | 18,755 | 424 | 1,620 | 19,179 | 20,799 | 1,545 | 19,254 | 1999 | 2011 | 35 years |
| Whitley Place | Keller | TX | — | — | 5,100 | — | — | 5,100 | 5,100 | 862 | 4,238 | 1998 | 2008 | 35 years |
| Elmcroft of Lake Jackson | Lake Jackson | TX | — | 710 | 14,765 | 334 | 710 | 15,099 | 15,809 | 1,239 | 14,570 | 1998 | 2011 | 35 years |
| Arbor House Lewisville | Lewisville | TX | — | 824 | 10,308 | — | 824 | 10,308 | 11,132 | 344 | 10,788 | 2007 | 2012 | 35 years |
| Elmcroft of Vista Ridge | Lewisville | TX | — | 6,280 | 10,548 | 719 | 6,303 | 11,244 | 17,547 | 980 | 16,567 | 1998 | 2011 | 35 years |
| Polo Park Estates | Midland | TX | — | 765 | 29,447 | — | 765 | 29,447 | 30,212 | 245 | 29,967 | 1996 | 2013 | 35 years |
| Arbor Hills Memory Care Community | Plano | TX | — | — | — | 6,733 | 1,014 | 5,719 | 6,733 | 93 | 6,640 | 2013 | 2011 | 35 years |
| Arbor House of Rockwall | Rockwall | TX | — | 1,537 | 12,883 | — | 1,537 | 12,883 | 14,420 | 432 | 13,988 | 2009 | 2012 | 35 years |
| Elmcroft of Windcrest | San Antonio | TX | — | 920 | 13,011 | 525 | 920 | 13,536 | 14,456 | 1,157 | 13,299 | 1999 | 2011 | 35 years |
| Paradise Springs | Spring | TX | — | 1,488 | 24,556 | — | 1,488 | 24,556 | 26,044 | 205 | 25,839 | 2007 | 2013 | 35 years |
| Arbor House of Temple | Temple | TX | — | 473 | 6,750 | — | 473 | 6,750 | 7,223 | 225 | 6,998 | 2008 | 2012 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciated in Income Statement is Computed | |
|--|---------------|------------------|--------------|-------------------------|-----------|-------------------|---|-------------------------|--------|--------------------------|----------------------|---------------|---|----------|
| | City | State / Province | | Land | Buildings | Costs Capitalized | Land and Buildings | Subsequent Improvements | Total | | | | | |
| Elmcroft of Cottonwood | Temple | TX | — | 630 | 17,515 | 385 | 630 | 17,900 | 18,530 | 1,435 | 17,095 | 1997 | 2011 | 35 years |
| Elmcroft of Mainland | Texas City | TX | — | 520 | 14,849 | 359 | 520 | 15,208 | 15,728 | 1,248 | 14,480 | 1996 | 2011 | 35 years |
| Elmcroft of Victoria | Victoria | TX | — | 440 | 13,040 | 401 | 440 | 13,441 | 13,881 | 1,095 | 12,786 | 1997 | 2011 | 35 years |
| Arbor House of Weatherford | Weatherford | TX | — | 233 | 3,347 | — | 233 | 3,347 | 3,580 | 111 | 3,469 | 1994 | 2012 | 35 years |
| Elmcroft of Wharton | Wharton | TX | — | 320 | 13,799 | 666 | 320 | 14,465 | 14,785 | 1,171 | 13,614 | 1996 | 2011 | 35 years |
| Elmcroft of Chesterfield | Richmond | VA | — | 829 | 6,534 | — | 829 | 6,534 | 7,363 | 1,338 | 6,025 | 1999 | 2006 | 35 years |
| Pheasant Ridge | Roanoke | VA | — | 1,813 | 9,027 | — | 1,813 | 9,027 | 10,840 | 444 | 10,396 | 1999 | 2012 | 35 years |
| Emeritus at Ridgewood Gardens | Salem | VA | — | 1,900 | 16,219 | — | 1,900 | 16,219 | 18,119 | 4,733 | 13,386 | 1998 | 2011 | 35 years |
| Cooks Hill Manor | Centralia | WA | — | 520 | 6,144 | — | 520 | 6,144 | 6,664 | 554 | 6,110 | 1993 | 2011 | 35 years |
| The Sequoia | Olympia | WA | — | 1,490 | 13,724 | — | 1,490 | 13,724 | 15,214 | 1,154 | 14,060 | 1995 | 2011 | 35 years |
| Willow Gardens | Puyallup | WA | — | 1,959 | 35,492 | — | 1,959 | 35,492 | 37,451 | 297 | 37,154 | 1996 | 2013 | 35 years |
| Birchview | Sedro-Woolley | WA | — | 210 | 14,145 | — | 210 | 14,145 | 14,355 | 1,087 | 13,268 | 1996 | 2011 | 35 years |
| Discovery Memory care | Sequim | WA | — | 320 | 10,544 | — | 320 | 10,544 | 10,864 | 852 | 10,012 | 1961 | 2011 | 35 years |
| The Academy Retirement Comm | Spokane | WA | — | 650 | 3,741 | — | 650 | 3,741 | 4,391 | 408 | 3,983 | 1959 | 2011 | 35 years |
| The Village Retirement & Assisted Living | Tacoma | WA | — | 2,200 | 5,938 | — | 2,200 | 5,938 | 8,138 | 663 | 7,475 | 1976 | 2011 | 35 years |
| Matthews of Appleton I | Appleton | WI | — | 130 | 1,834 | (41) | 130 | 1,793 | 1,923 | 160 | 1,763 | 1996 | 2011 | 35 years |
| Matthews of Appleton II | Appleton | WI | — | 140 | 2,016 | (49) | 140 | 1,967 | 2,107 | 175 | 1,932 | 1997 | 2011 | 35 years |
| | Beaver Dam | WI | — | 260 | 2,380 | — | 260 | 2,380 | 2,640 | 206 | 2,434 | 1998 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | |
|----------------------------|------------|----|-------|-------|--------|------|-------|--------|--------|-------|--------|------|------|----------|
| Hunters Ridge Harbor House | Beloit | WI | — | 150 | 4,356 | — | 150 | 4,356 | 4,506 | 345 | 4,161 | 1990 | 2011 | 35 years |
| Harbor House | Clinton | WI | — | 290 | 4,390 | — | 290 | 4,390 | 4,680 | 348 | 4,332 | 1991 | 2011 | 35 years |
| Creekside | Cudahy | WI | — | 760 | 1,693 | — | 760 | 1,693 | 2,453 | 160 | 2,293 | 2001 | 2011 | 35 years |
| Harmony of Denmark Harbor | Denmark | WI | 1,137 | 220 | 2,228 | — | 220 | 2,228 | 2,448 | 196 | 2,252 | 1995 | 2011 | 35 years |
| Harbor House | Eau Claire | WI | — | 210 | 6,259 | — | 210 | 6,259 | 6,469 | 484 | 5,985 | 1996 | 2011 | 35 years |
| Chapel Valley | Fitchburg | WI | — | 450 | 2,372 | — | 450 | 2,372 | 2,822 | 208 | 2,614 | 1998 | 2011 | 35 years |
| Matthews of Milwaukee II | Fox Point | WI | — | 1,810 | 943 | 37 | 1,820 | 970 | 2,790 | 111 | 2,679 | 1999 | 2011 | 35 years |
| Harmony of Brenwood Park | Franklin | WI | 5,939 | 1,870 | 13,804 | — | 1,870 | 13,804 | 15,674 | 1,070 | 14,604 | 2003 | 2011 | 35 years |
| Harmony of Green Bay | Green Bay | WI | 2,961 | 640 | 5,008 | — | 640 | 5,008 | 5,648 | 420 | 5,228 | 1990 | 2011 | 35 years |
| Layton Terrace | Greenfield | WI | 7,523 | 3,490 | 39,201 | — | 3,490 | 39,201 | 42,691 | 3,161 | 39,530 | 1999 | 2011 | 35 years |
| Matthews of Hartland | Hartland | WI | — | 640 | 1,663 | 43 | 652 | 1,694 | 2,346 | 166 | 2,180 | 1985 | 2011 | 35 years |
| Matthews of Horicon | Horicon | WI | — | 340 | 3,327 | (95) | 345 | 3,227 | 3,572 | 303 | 3,269 | 2002 | 2011 | 35 years |
| Jefferson | Jefferson | WI | — | 330 | 2,384 | — | 330 | 2,384 | 2,714 | 207 | 2,507 | 1997 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Initial Cost to Company | | | | Gross Amount Carried at Close of Period | | | | Year of Construction | Year Acquired | Life on Which Depreciation is Computed | |
|-------------------------------|-----------------|------------------|-------------------------|----------------------------|---------------------------|--------------------|---|--------|--------------------------|----------------|----------------------|---------------|--|----------|
| | City | State / Province | Land Encumbrances | Buildings and Improvements | Costs Incurred to Acquire | Land and Buildings | Capitalized Improvements | Total | Accumulated Depreciation | Net Book Value | | | | |
| Harmony of Kenosha | Kenosha | WI | 3,853 | 1,180 | 8,717 | — | 1,180 | 8,717 | 9,897 | 689 | 9,208 | 1999 | 2011 | 35 years |
| Harbor House Kenosha | Kenosha | WI | — | 710 | 3,254 | — | 710 | 3,254 | 3,964 | 269 | 3,695 | 1996 | 2011 | 35 years |
| Harmony of Madison | Madison | WI | 3,989 | 650 | 4,279 | — | 650 | 4,279 | 4,929 | 384 | 4,545 | 1998 | 2011 | 35 years |
| Harmony of Manitowoc | Manitowoc | WI | 4,681 | 450 | 10,101 | — | 450 | 10,101 | 10,551 | 797 | 9,754 | 1997 | 2011 | 35 years |
| Harbor House Manitowoc | Manitowoc | WI | — | 140 | 1,520 | — | 140 | 1,520 | 1,660 | 127 | 1,533 | 1997 | 2011 | 35 years |
| Harmony of McFarland | McFarland | WI | 3,576 | 640 | 4,647 | — | 640 | 4,647 | 5,287 | 401 | 4,886 | 1998 | 2011 | 35 years |
| Adare II | Menasha | WI | — | 110 | 537 | 20 | 110 | 557 | 667 | 59 | 608 | 1994 | 2011 | 35 years |
| Adare IV | Menasha | WI | — | 110 | 537 | 5 | 110 | 542 | 652 | 57 | 595 | 1994 | 2011 | 35 years |
| Adare III | Menasha | WI | — | 90 | 557 | 5 | 90 | 562 | 652 | 61 | 591 | 1993 | 2011 | 35 years |
| Adare I | Menasha | WI | — | 90 | 557 | 5 | 90 | 562 | 652 | 59 | 593 | 1993 | 2011 | 35 years |
| Riverview Village | Menomonee Falls | WI | 5,668 | 2,170 | 11,758 | — | 2,170 | 11,758 | 13,928 | 922 | 13,006 | 2003 | 2011 | 35 years |
| The Arboretum | Menomonee Falls | WI | 5,185 | 5,640 | 49,083 | — | 5,640 | 49,083 | 54,723 | 4,065 | 50,658 | 1989 | 2011 | 35 years |
| Matthews of Milwaukee I | Milwaukee | WI | — | 1,800 | 935 | 119 | 1,800 | 1,054 | 2,854 | 108 | 2,746 | 1999 | 2011 | 35 years |
| Laurel Oaks | Milwaukee | WI | — | 2,390 | 43,587 | — | 2,390 | 43,587 | 45,977 | 3,444 | 42,533 | 1988 | 2011 | 35 years |
| Hart Park Square | Milwaukee | WI | 6,600 | 1,900 | 21,628 | — | 1,900 | 21,628 | 23,528 | 1,756 | 21,772 | 2005 | 2011 | 35 years |
| Harbor House Monroe | Monroe | WI | — | 490 | 4,964 | — | 490 | 4,964 | 5,454 | 400 | 5,054 | 1990 | 2011 | 35 years |
| Matthews of Neenah I | Neenah | WI | — | 710 | 1,157 | 62 | 713 | 1,216 | 1,929 | 127 | 1,802 | 2006 | 2011 | 35 years |
| Matthews of Neenah II | Neenah | WI | — | 720 | 2,339 | (50) | 720 | 2,289 | 3,009 | 209 | 2,800 | 2007 | 2011 | 35 years |
| Matthews of Irish Road | Neenah | WI | — | 320 | 1,036 | 87 | 320 | 1,123 | 1,443 | 117 | 1,326 | 2001 | 2011 | 35 years |
| Matthews of Oak Creek | Oak Creek | WI | — | 800 | 2,167 | (2) | 812 | 2,153 | 2,965 | 191 | 2,774 | 1997 | 2011 | 35 years |
| Wilkinson Woods of Oconomowoc | Oconomowoc | WI | — | 1,100 | 12,436 | — | 1,100 | 12,436 | 13,536 | 996 | 12,540 | 1992 | 2011 | 35 years |
| | Oshkosh | WI | — | 190 | 949 | — | 190 | 949 | 1,139 | 104 | 1,035 | 1993 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | | | | | | | | |
|-------------------------------------|---------------|----|-------|-------|--------|-------|-------|--------|--------|-------|--------|------|------|----------|--|--|--|--|--|--|--|
| Harbor House Oshkosh | | | | | | | | | | | | | | | | | | | | | |
| Harmony of Racine | Racine | WI | 9,377 | 590 | 11,726 | — | 590 | 11,726 | 12,316 | 908 | 11,408 | 1998 | 2011 | 35 years | | | | | | | |
| Harmony of Commons of Racine | Racine | WI | — | 630 | 11,245 | — | 630 | 11,245 | 11,875 | 879 | 10,996 | 2003 | 2011 | 35 years | | | | | | | |
| Harmony of Sheboygan | Sheboygan | WI | 8,677 | 810 | 17,908 | — | 810 | 17,908 | 18,718 | 1,394 | 17,324 | 1996 | 2011 | 35 years | | | | | | | |
| Harbor House Sheboygan | Sheboygan | WI | — | 1,060 | 6,208 | — | 1,060 | 6,208 | 7,268 | 488 | 6,780 | 1995 | 2011 | 35 years | | | | | | | |
| Matthews of St. Francis I | St. Francis | WI | — | 1,370 | 1,428 | (113) | 1,389 | 1,296 | 2,685 | 135 | 2,550 | 2000 | 2011 | 35 years | | | | | | | |
| Matthews of St. Francis II | St. Francis | WI | — | 1,370 | 1,666 | 15 | 1,377 | 1,674 | 3,051 | 153 | 2,898 | 2000 | 2011 | 35 years | | | | | | | |
| Howard Village of St. Francis | St. Francis | WI | 5,280 | 2,320 | 17,232 | — | 2,320 | 17,232 | 19,552 | 1,431 | 18,121 | 2001 | 2011 | 35 years | | | | | | | |
| Harmony of Stevens Point | Stevens Point | WI | 7,919 | 790 | 10,081 | — | 790 | 10,081 | 10,871 | 809 | 10,062 | 2002 | 2011 | 35 years | | | | | | | |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | Net Book Value |
|---|------------------|------------------|--------------|-------------------------|----------------------------|---|---|----------------------------|------------|--------------------------|----------------|
| | City | State / Province | | Land Improvements | Buildings and Improvements | Capitalized Costs Subsequent to Acquisition | Land Improvements | Buildings and Improvements | Total | | |
| Harmony Commons of Stevens Point | Stevens Point | WI | — | 760 | 2,242 | — | 760 | 2,242 | 3,002 | 239 | 2,763 |
| Harmony of Stoughton | Stoughton | WI | 1,573 | 490 | 9,298 | — | 490 | 9,298 | 9,788 | 734 | 9,054 |
| Harbor House Stoughton | Stoughton | WI | — | 450 | 3,191 | — | 450 | 3,191 | 3,641 | 278 | 3,363 |
| Harmony of Two Rivers | Two Rivers | WI | 2,526 | 330 | 3,538 | — | 330 | 3,538 | 3,868 | 301 | 3,567 |
| Matthews of Pewaukee | Waukesha | WI | — | 1,180 | 4,124 | 204 | 1,197 | 4,311 | 5,508 | 388 | 5,120 |
| Oak Hill Terrace | Waukesha | WI | 5,105 | 2,040 | 40,298 | — | 2,040 | 40,298 | 42,338 | 3,258 | 39,080 |
| Harmony of Terrace Court | Wausau | WI | 7,047 | 430 | 5,037 | — | 430 | 5,037 | 5,467 | 417 | 5,050 |
| Harmony of Terrace Commons | Wausau | WI | — | 740 | 6,556 | — | 740 | 6,556 | 7,296 | 546 | 6,750 |
| Harbor House Rib Mountain | Wausau | WI | — | 350 | 3,413 | — | 350 | 3,413 | 3,763 | 278 | 3,485 |
| Library Square | West Allis | WI | 5,150 | 1,160 | 23,714 | — | 1,160 | 23,714 | 24,874 | 1,920 | 22,954 |
| Harmony of Wisconsin Rapids | Wisconsin Rapids | WI | 1,053 | 520 | 4,349 | — | 520 | 4,349 | 4,869 | 381 | 4,488 |
| Matthews of Wrightstown | Wrightstown | WI | — | 140 | 376 | 12 | 140 | 388 | 528 | 60 | 468 |
| Outlook Pointe at Teays Valley | Hurricane | WV | — | 1,950 | 14,489 | — | 1,950 | 14,489 | 16,439 | 1,139 | 15,300 |
| Elmcroft of Martinsburg | Martinsburg | WV | — | 248 | 8,320 | — | 248 | 8,320 | 8,568 | 1,704 | 6,864 |
| Garden Square Assisted Living of Casper | Casper | WY | — | 355 | 3,197 | — | 355 | 3,197 | 3,552 | 214 | 3,338 |
| Whispering Chase | Cheyenne | WY | — | 1,800 | 20,354 | — | 1,800 | 20,354 | 22,154 | 171 | 21,983 |
| TOTAL FOR OTHER SENIORS HOUSING COMMUNITIES | | | 243,339 | 420,377 | 3,964,503 | 38,110 | 422,686 | 4,000,304 | 4,422,990 | 376,059 | 4,046,931 |
| TOTAL FOR SENIORS HOUSING COMMUNITIES | | | 1,716,019 | 1,282,138 | 12,064,861 | 270,406 | 1,290,536 | 12,326,869 | 13,617,405 | 1,647,287 | 11,970,118 |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accumulated Depreciation | Year Acquired | Life on Which Depreciation in Income Statement is Computed | | |
|---|------------|------------------|--------------|-------------------------|----------------------------|--|---|--------------|--------|--------------------------|---------------|--|------|----------|
| | City | State / Province | | Land and Improvements | Buildings and Improvements | Capitalized and Subsequent Improvements to Acquisition | Land and Buildings | Improvements | Total | | | | | |
| PERSONAL CARE FACILITIES | | | | | | | | | | | | | | |
| ResCare Tangram - Hacienda | Kingsbury | TX | — | 31 | 841 | 83 | 31 | 924 | 955 | 644 | 311 | N/A | 1998 | 20 years |
| ResCare Tangram - Texas Hill Country School | Maxwell | TX | — | 54 | 934 | 8 | 62 | 934 | 996 | 712 | 284 | N/A | 1998 | 20 years |
| ResCare Tangram - Chaparral | Maxwell | TX | — | 82 | 552 | 150 | 82 | 702 | 784 | 421 | 363 | N/A | 1998 | 20 years |
| ResCare Tangram - Sierra Verde & Roca Vista | Maxwell | TX | — | 20 | 910 | 56 | 20 | 966 | 986 | 696 | 290 | N/A | 1998 | 20 years |
| ResCare Tangram - 618 W. Hutchinson | San Marcos | TX | — | 226 | 1,175 | (480) | 126 | 795 | 921 | 606 | 315 | N/A | 1998 | 20 years |
| ResCare Tangram - Ranch | Seguin | TX | — | 147 | 806 | 113 | 147 | 919 | 1,066 | 619 | 447 | N/A | 1998 | 20 years |
| ResCare Tangram - Mesquite | Seguin | TX | — | 15 | 1,078 | 140 | 15 | 1,218 | 1,238 | 25 | 408 | N/A | 1998 | 20 years |
| ResCare Tangram - Linda | Seguin | TX | — | 40 | 220 | — | 40 | 220 | 260 | 168 | 92 | N/A | 1998 | 20 years |
| TOTAL FOR PERSONAL CARE FACILITIES | | | | — | 615 | 6,516 | 70 | 523 | 6,678 | 7,204 | 1,692 | 510 | | |
| MEDICAL OFFICE BUILDINGS | | | | | | | | | | | | | | |
| St. Vincent's Medical Center East #46 | Birmingham | AL | — | — | 25,298 | 752 | — | 29,059 | 29,059 | 054 | 125,300 | 05 | 2010 | 35 years |
| | Birmingham | AL | — | — | 12,698 | 801 | — | 12,899 | 12,899 | 801 | 903 | 10,998 | 2010 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | |
|---|------------|----|-----------|--------|-----------|-----|------------|------------|-----------|------|----------|
| St. Vincent's Medical Center East #48 | | | | | | | | | | | |
| St. Vincent's Medical Center East #52 | Birmingham | AL | — | — | 7,608,669 | — | 8,277,277 | 4,439,838 | 85 | 2010 | 35 years |
| Crestwood Medical Pavilion | Huntsville | AL | 4,951,625 | 16,178 | 6 | 625 | 16,254,687 | 4,531,429 | 94 | 2011 | 35 years |
| Canyon Springs Medical Plaza | Gilbert | AZ | 15,966 | — | 27,497 | 4 | — | 27,512,751 | 94,25,200 | 2012 | 35 years |
| Mercy Gilbert Medical Plaza | Gilbert | AZ | 7,805,720 | 11,277 | — | 720 | 11,277,192 | 10,787 | 7 | 2011 | 35 years |
| Thunderbird Paseo Medical Plaza | Glendale | AZ | 10,144 | — | 12,904 | 44 | — | 13,148,396 | 12,189 | 2011 | 35 years |
| Thunderbird Paseo Medical Plaza II | Glendale | AZ | 6,651 | — | 8,100 | 38 | — | 8,138,138 | 7,460 | 2011 | 35 years |
| Cobre Valley Medical Plaza | Globe | AZ | 2,395 | — | 3,785 | 58 | — | 3,843,843 | 3,571 | 2011 | 35 years |
| Desert Medical Pavilion | Mesa | AZ | — | — | 32,768 | — | — | 32,768,768 | 31,900 | 2013 | 35 years |
| Desert Samaritan Medical Building I | Mesa | AZ | 7,506 | — | 11,922 | 20 | — | 12,148,283 | 11,307 | 2011 | 35 years |
| Desert Samaritan Medical Building II | Mesa | AZ | 5,589 | — | 7,395 | 44 | — | 7,439,743 | 6,840 | 2011 | 35 years |
| Desert Samaritan Medical Building III | Mesa | AZ | 9,596 | — | 13,665 | 73 | — | 13,838,838 | 12,768 | 2011 | 35 years |
| Deer Valley Medical Office Building II | Phoenix | AZ | 13,584 | — | 22,664 | 02 | 12 | 23,053,065 | 21,360 | 2011 | 35 years |
| Deer Valley Medical Office Building III | Phoenix | AZ | 11,198 | — | 19,523 | — | 12 | 19,519,524 | 338,000 | 2011 | 35 years |
| Edwards Medical Plaza | Phoenix | AZ | 12,006 | — | 18,994 | 40 | — | 19,439,439 | 87,658 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Accumulated Depreciation | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|--|---------------|------------------|-------------------------|----------------------------|---|----------------------------|--------------------------|---------------|--|
| | City | State / Province | Land Encumbrances | Buildings and Improvements | Land and Improvements | Buildings and Improvements | | | |
| Papago Medical Park | Phoenix | AZ | — | 12,172 | — | 12,392 | 1,238 | 2011 | 35 years |
| Burbank Medical Plaza | Burbank | CA | 12,812 | 13,322 | 1,242 | 13,457 | 2,260 | 2011 | 35 years |
| Burbank Medical Plaza II | Burbank | CA | 29,382 | 45,644 | 491 | 46,128 | 6,988 | 2011 | 35 years |
| Eden Medical Plaza | Castro Valley | CA | — | 258,245 | 258 | 2,550 | 2,389 | 2011 | 25 years |
| PMB Chula Vista | Chula Vista | CA | 15,622 | 19,393 | 2,964 | 19,562 | 2,095 | 2011 | 35 years |
| NorthBay Corporate Headquarters | Fairfield | CA | — | 19,187 | — | 19,187 | 1,672 | 2012 | 35 years |
| Gateway Medical Plaza | Fairfield | CA | — | 12,872 | — | 12,872 | 1,462 | 2012 | 35 years |
| Solano NorthBay Health Plaza | Fairfield | CA | — | 8,880 | — | 8,880 | 8,881 | 2012 | 35 years |
| NorthBay Healthcare MOB | Fairfield | CA | — | 8,507 | — | 8,507 | — | 2013 | CIP |
| Verdugo Hills Professional Bldg I | Glendale | CA | — | 6,689 | 6,689 | 6,631 | 6,465 | 2012 | 23 years |
| Verdugo Hills Professional Bldg II | Glendale | CA | — | 4,463 | 4,463 | 4,721 | 7,562 | 2012 | 19 years |
| St. Francis Medical | Lynwood | CA | — | 688,838 | 688,830 | 8,309,518 | 2,698,249 | 2011 | 32 years |
| PMB Mission Hills | Mission Hills | CA | — | 15,468 | 15,468 | 8,650,329 | 3,649,101 | 2012 | 35 years |
| PDP Mission Viejo | Mission Viejo | CA | 45,118 | 7,022 | 1,917 | 7,162 | 2,072 | 2011 | 35 years |
| PDP Orange | Orange | CA | 47,590 | 1,645 | 1,766 | 1,696 | 3,452 | 2011 | 35 years |
| NHP/PMB Pasadena Western | Pasadena | CA | 60,000 | 1,383,412 | 3,130 | 1,709,882 | 2,645,570 | 2011 | 35 years |
| University of Health Sciences Medical Pavilion | Pomona | CA | — | 91,315 | 91,315 | 31,614 | 1,829,000 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | |
|----------------------------------|------------------|----|------------|-----------|------------|------------|------------|------|------|----------|
| Pomerado Outpatient Pavilion | Poway | CA | — | 3,233,433 | 3,852,323 | 3,233,427 | 7,565,970 | 2007 | 2011 | 35 years |
| NHP SB 399-401 East Highland | San Bernardino | CA | — | 789,113 | 3,291,789 | 11,424,211 | 5,521,507 | 2011 | 2011 | 27 years |
| NHP SB 399-401 East Highland | San Bernardino | CA | — | 416,562 | 5,299,416 | 5,924,340 | 7,407,543 | 2011 | 2011 | 26 years |
| Sutter Medical Center | San Diego | CA | — | — | 25,088,371 | — | 26,452,479 | 2012 | 2012 | 35 years |
| San Gabriel Valley Medical | San Gabriel | CA | 9,091 | 914,551 | 10,160,914 | 5,670,581 | 6,581,600 | 2011 | 2011 | 35 years |
| Santa Clarita Valley Medical | Santa Clarita | CA | 22,269,708 | 20,028 | 21,972,008 | 29,809,212 | 7,888,885 | 2011 | 2011 | 35 years |
| Kenneth E Watts Medical Plaza | Torrance | CA | — | 262,694 | 5,535,276 | 7,466,742 | 10,084,653 | 2011 | 2011 | 23 years |
| Vaca Valley Health Plaza | Vacaville | CA | — | — | 9,634 | — | 9,634,633 | 2012 | 2012 | 35 years |
| Potomac Medical Plaza | Aurora | CO | — | 2,409,118 | 2,061,246 | 4,116,538 | 3,813,767 | 2007 | 2007 | 35 years |
| Briargate Medical Campus | Colorado Springs | CO | — | 1,238,230 | 1,263,124 | 2,558,301 | 2,651,637 | 2007 | 2007 | 35 years |
| Printers Park Medical Plaza | Colorado Springs | CO | — | 2,644,750 | 829,264 | 4,335,977 | 7,139,269 | 2007 | 2007 | 35 years |
| Green Valley Ranch MOB | Denver | CO | 6,072 | — | 12,139 | 43,235 | 12,047,282 | 2012 | 2012 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Land Improvements | Costs of Buildings and Improvements to Acquisition | Land and Buildings Improvements | Total | Accumulated Depreciation | Net Book Value | Year of Construction Acquired | Life on Which Depreciation in Income Statement is Computed |
|---------------------------------------|---------------|------------------|--------------|-------------------|--|---------------------------------|-------------|--------------------------|----------------|-------------------------------|--|
| | | | | | | | | | | | |
| Community Physicians Pavilion | Lafayette | CO | — | — | 10,436,47 | — | 11,381,38 | 3,366,82 | 8,014,56 | 2004 | 35 years |
| Exempla Good Samaritan Medical Center | Lafayette | CO | — | — | 4,393 | — | 4,393,39 | 0 | 4,393,39 | 2013 | 35 years |
| Avista Two Medical Plaza | Louisville | CO | — | — | 17,330,335 | — | 18,665,86 | 5,340,53 | 13,325,33 | 2009 | 35 years |
| The Sierra Medical Building | Parker | CO | 491 | 1,444,052 | 9,641 | 1,444,700 | 8,134,305 | 4,820,99 | 3,313,31 | 2009 | 35 years |
| Crown Point Healthcare Plaza | Parker | CO | — | 852 | 5,210 | — | 852,5,210 | 6,065 | 5,967,08 | 2013 | 35 years |
| Lutheran Medical Office Building II | Wheat Ridge | CO | — | — | 2,655,691 | — | 3,346,346 | 486 | 2,760,976 | 2010 | 35 years |
| Lutheran Medical Office Building IV | Wheat Ridge | CO | — | — | 7,266,648 | — | 7,914,914 | 1,106,808 | 6,808,106 | 2010 | 35 years |
| Lutheran Medical Office Building III | Wheat Ridge | CO | — | — | 11,947,0 | — | 11,957,195 | 729,022 | 11,228,173 | 2010 | 35 years |
| DePaul Professional Office Building | Washington DC | | — | — | 6,424,359 | — | 7,783,783 | 736,050 | 7,047,733 | 2010 | 35 years |
| Providence Medical Office Building | Washington DC | | — | — | 2,473,521 | — | 2,994,299 | 410 | 2,284,475 | 2010 | 35 years |
| RTS Arcadia | Arcadia | FL | — | 345 | 2,884 | — | 345,2,884 | 3,229 | 2,933,993 | 2011 | 30 years |
| RTS Cape Coral | Cape Coral | FL | — | 368 | 5,448 | — | 368,5,448 | 85,147 | 5,343,984 | 2011 | 34 years |
| RTS Englewood | Englewood | FL | — | 1,073 | 5,516 | — | 1,073,5,516 | 4,587 | 4,260,992 | 2011 | 35 years |
| RTS Ft. Myers | Fort Myers | FL | — | 1,153 | 1,127 | — | 1,153,1,127 | 2,802 | 4,851,989 | 2011 | 31 years |
| RTS Key West | Key West | FL | — | 486 | 4,380 | — | 486,4,380 | 4,863 | 4,520,887 | 2011 | 35 years |
| JFK Medical Plaza | Lake Worth | FL | — | 453 | 1,711 | 139 | 453,1,850 | 2,362 | 1,740,999 | 2004 | 35 years |
| Palms West Building 6 | Loxahatchee | FL | — | 965 | 2,678 | 45 | 965,2,723 | 3,684 | 2,940,000 | 2004 | 35 years |
| Regency Medical Office | Melbourne | FL | — | 770 | 3,809 | 277 | 781,4,075 | 4,856 | 1,143,740 | 2004 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | |
|--|--------------|----|--------|---------------|---------------|---------------|------|----------|
| Park Phase II Regency Medical Office | Melbourne | FL | — | 590 3,156,250 | 616 3,380,399 | 608 3,088,995 | 2004 | 35 years |
| Park Phase I Aventura Heart & Health | Miami | FL | 16,257 | 25,362,961 | — | 28,322,832 | 2007 | 35 years |
| RTS Naples Woodlands | Naples | FL | — | 1,153,726 | — | 1,153,726 | 2011 | 35 years |
| Center for Specialized Med RTS Pt. Charlotte | Pensacola | FL | 15,662 | 2,518,009 | 2,518,033 | 2,518,033 | 2012 | 35 years |
| RTS Sarasota University Medical Office Building | Pt Charlotte | FL | — | 966 4,581 | — | 966 4,581 | 2011 | 34 years |
| UMC Tamarac | Sarasota | FL | — | 1,913,889 | — | 1,913,889 | 2011 | 35 years |
| RTS Venice Augusta Medical Plaza | Tamarac | FL | — | — | 6,690,132 | — | 2007 | 35 years |
| | Tamarac | FL | — | 2,032,936 | (3,179) | 1,385,111 | 2011 | 22 years |
| | Venice | FL | — | 1,536,104 | — | 1,536,104 | 2011 | 35 years |
| | Augusta | GA | — | 594 4,847,312 | 594 5,159,753 | 594 4,921,972 | 2011 | 25 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial | Gross | Land and Buildings | Land and Buildings | Total | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|--|---------------|------------------|--------------|-----------------|-----------------------------------|--------------------|--------------------|-----------|--------------------------|----------------------|---------------|--|
| | | | | Cost to Company | Amount Carried at Close of Period | | | | | | | |
| Augusta Professional Building | Augusta | GA | — | 687 6,057,349 | 687 6,406,709 | 6,057,349 | 6,406,709 | 3,063,030 | 3,083 | 2011 | | 27 years |
| Augusta POB I | Augusta | GA | — | 233 7,894,309 | 233 8,203,843 | 7,894,309 | 8,203,843 | 1,007,036 | 1,078 | 2012 | | 14 years |
| Augusta POB II | Augusta | GA | — | 735 13,717,020 | 735 13,814,557 | 13,717,020 | 13,814,557 | 4,741,788 | 4,887 | 2012 | | 23 years |
| Augusta POB III | Augusta | GA | — | 535 3,857(2) | 535 3,855,439 | 3,857,000 | 3,855,439 | 596 3,794 | 494 | 2012 | | 22 years |
| Augusta POB IV | Augusta | GA | — | 675 2,182,686 | 675 2,868,354 | 2,182,686 | 2,868,354 | 329 3,214 | 495 | 2012 | | 23 years |
| Cobb Physicians Center | Austell | GA | 8,499 | 1,143 6,803,080 | 1,143 7,113,823 | 1,143,000 | 7,113,823 | 3,221,613 | 3,392 | 2011 | | 35 years |
| Summit Professional Plaza I | Brunswick | GA | 5,096 | 1,822 2,974(4) | 1,822 2,970,439 | 1,822,000 | 2,970,439 | 4,352 | 2,004 | 2012 | | 31 years |
| Summit Professional Plaza II | Brunswick | GA | 10,829 | 81 13,814 | 81 13,814,479 | 81,000 | 13,814,479 | 56 13,829 | 898 | 2012 | | 35 years |
| Columbia Medical Plaza Parkway | Evans | GA | — | 268 1,497,121 | 268 1,618,188 | 1,497,121 | 1,618,188 | 51 1,535 | 1,940 | 2011 | | 23 years |
| Physicians Center Eastside | Ringgold | GA | 5,996 | 476 10,017,490 | 476 10,166,642 | 4,996,000 | 10,166,642 | 4,449,420 | 4,804 | 2011 | | 35 years |
| Physicians Center Eastside | Snellville | GA | — | 1,282 5,019,177 | 1,282 6,198,743 | 5,019,177 | 6,198,743 | 2,142,279 | 2,194 | 2008 | | 35 years |
| Physicians Plaza Good Shepherd | Snellville | GA | 6,697 | 294 12,948 | 294 12,891,313 | 294,000 | 12,891,313 | 661,821 | 603 | 2008 | | 35 years |
| Physician Office Building I | Barrington | IL | — | 152 3,224 | 152 3,224,376 | 3,224,000 | 3,224,376 | 7 3,329 | 79 | 2013 | | 35 years |
| Physician Office Building II | Barrington | IL | — | 512 12,977 | 512 12,973,489 | 12,977,000 | 12,973,489 | 1,299 | 6 | 2013 | | 35 years |
| Buffalo Grove Acute Care | Buffalo Grove | IL | — | 1,826 30 (766) | 1,445 49 1,992 | 30 (766) | 1,445,49 | 1,992,07 | 1,783 | 2011 | | 26 years |
| Trinity Hospital Physician Office Building | Chicago | IL | — | 139 3,329 | 139 3,329,346 | 3,329,000 | 3,329,346 | 87 3,411 | 1,971 | 2013 | | 35 years |
| Physicians Plaza East | Decatur | IL | — | — 791 603 | — 1,394 1,394 | 791 603 | 1,394,382 | 1,012 | 1,976 | 2010 | | 35 years |
| | Decatur | IL | — | — 1,943 132 | — 2,075 2,075 | 1,943 132 | 2,075,35 | 1,540 | 1,987 | 2010 | | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | | | | | |
|--------------------------------|---------|----|---|-----|-------|-----|---|-------|-------|-------|-------|-------|------|----------|----------|
| Physicians Plaza West | | | | | | | | | | | | | | | |
| Physicians and Dental Building | Decatur | IL | — | — | 676 | 1 | — | 677 | 677 | 221 | 456 | 1972 | 2010 | 35 years | |
| Monroe Medical Center | Decatur | IL | — | — | 93 | 8 | — | 101 | 101 | 29 | 72 | 1971 | 2010 | 35 years | |
| Kenwood Medical Center | Decatur | IL | — | — | 3,900 | 30 | — | 3,930 | 3,930 | 0,017 | 2,911 | 1996 | 2010 | 35 years | |
| 304 W Hay Building | Decatur | IL | — | — | 8,702 | 42 | — | 8,744 | 8,744 | 4,447 | 3,000 | 2002 | 2010 | 35 years | |
| 302 W Hay Building | Decatur | IL | — | — | 3,467 | 122 | — | 3,589 | 3,589 | 13 | 2,776 | 1993 | 2010 | 35 years | |
| ENTA | Decatur | IL | — | — | 1,150 | — | — | 1,150 | 1,150 | 094 | 956 | 1996 | 2010 | 35 years | |
| 301 W Hay Building | Decatur | IL | — | — | 640 | — | — | 640 | 640 | 149 | 491 | 1980 | 2010 | 35 years | |
| South Shore Medical Building | Decatur | IL | — | 902 | 129 | — | — | 902 | 129 | 1,039 | 2 | 939 | 1991 | 2010 | 35 years |
| SIU Family Practice | Decatur | IL | — | — | 1,689 | 19 | — | 1,708 | 1,708 | 360 | 1,348 | 1997 | 2010 | 35 years | |
| Corporate Health Services | Decatur | IL | — | 934 | 1,386 | — | — | 934 | 1,386 | 2,328 | 7 | 2,033 | 1996 | 2010 | 35 years |
| Rock Springs Medical | Decatur | IL | — | 399 | 495 | — | — | 399 | 495 | 894 | 109 | 785 | 1990 | 2010 | 35 years |
| 575 W Hay Building | Decatur | IL | — | 111 | 739 | — | — | 111 | 739 | 850 | 137 | 713 | 1984 | 2010 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Accumulated Depreciation | Year Acquired | Life on Which Depreciation in Income Statement is Computed | | |
|---|-------------------|------------------|--------------|-------------------------|----------------------------|---|----------------------------|--------------------------|---------------|--|----------|----------|
| | | | | Land and Improvements | Buildings and Improvements | Land and Improvements | Buildings and Improvements | | | | | |
| Good Samaritan Physician Office Building I | Downers Grove | IL | — | 407 | 10,337 | 407 | 10,337 | 7,450 | 10,597 | 2013 | 35 years | |
| Good Samaritan Physician Office Building II | Downers Grove | IL | — | 1,013 | 3,370 | 1,013 | 3,370 | 26,387 | 26,019 | 2013 | 35 years | |
| Eberle Medical Office Building ("Eberle MOB") | Elk Grove Village | IL | — | — | 16,316 | — | 16,378 | 6,378 | 8,881 | 2009 | 35 years | |
| Grayslake MOB | Grayslake | IL | — | 2,740 | 0,029 | 2,762 | 0,724 | 8,452 | 4,311 | 2011 | 25 years | |
| 1425 Hunt Club Road MOB | Gurnee | IL | — | 249 | 1,452 | 249 | 1,504 | 1,752 | 1,510 | 2011 | 34 years | |
| 1445 Hunt Club Drive | Gurnee | IL | — | 216 | 1,405 | 216 | 1,675 | 1,893 | 1,532 | 2011 | 31 years | |
| Gurnee Imaging Center | Gurnee | IL | — | 82 | 2,731 | 82 | 2,731 | 2,812 | 2,562 | 2011 | 35 years | |
| Gurnee Center Club | Gurnee | IL | — | 627 | 17,854 | 627 | 17,851 | 18,478 | 16,740 | 2011 | 35 years | |
| Gurnee Acute Care | Gurnee | IL | — | 166 | 1,115 | 1,018 | 175 | 263 | 115 | 148 | 2011 | 30 years |
| South Suburban Hospital Physician Office Building | Hazel Crest | IL | — | 191 | 4,370 | 191 | 4,370 | 4,567 | 4,480 | 2013 | 35 years | |
| Doctors Office Building III ("DOB III") | Hoffman Estates | IL | — | — | 24,550 | — | 24,610 | 4,610 | 1,139 | 2009 | 35 years | |
| 755 Milwaukee MOB | Libertyville | IL | — | 421 | 3,716 | 479 | 4,470 | 4,982 | 3,967 | 2011 | 18 years | |
| 890 Professional MOB | Libertyville | IL | — | 214 | 2,630 | 214 | 2,696 | 2,914 | 2,490 | 2011 | 26 years | |
| Libertyville Center Club | Libertyville | IL | — | 1,020 | 7,176 | 1,020 | 7,176 | 8,196 | 6,488 | 2011 | 35 years | |
| Christ Medical Center Physician Office Building | Oak Lawn | IL | — | 658 | 16,421 | 658 | 16,421 | 17,071 | 16,838 | 2013 | 35 years | |
| Round Lake ACC | Round Lake | IL | — | 758 | 370 | 58 | 785 | 401 | 1,187 | 2011 | 13 years | |
| | | IL | — | 3,376 | 94 | 116 | 3,378 | 10 | 4,186 | 2011 | 15 years | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | |
|---|-----------------|----|-------|-----------|-----------|------------|------------|-----------|------|------|----------|
| Vernon Hills Acute Care Center | Vernon Hills | | | | | | | | | | |
| Wilbur S. Roby Building | Anderson | IN | — | — | 2,653,363 | — | 3,016,301 | 1,615,240 | 1992 | 2010 | 35 years |
| Ambulatory Services Building | Anderson | IN | — | — | 4,266,964 | — | 5,230,230 | 1,081,149 | 1995 | 2010 | 35 years |
| St. John's Medical Arts Building | Anderson | IN | — | — | 2,281,275 | — | 2,556,255 | 362,199 | 1973 | 2010 | 35 years |
| Carmel I | Carmel | IN | — | 466,595 | 433,466 | 5,987,454 | 5,964,485 | | | 2012 | 30 years |
| Carmel II | Carmel | IN | — | 455,597 | 629,455 | 6,005,460 | 6,008,889 | | | 2012 | 33 years |
| Carmel III | Carmel | IN | — | 422,619 | 446,623 | 6,240,664 | 6,220,001 | | | 2012 | 35 years |
| Elkhart Harcourt | Elkhart | IN | 1,230 | 1,256,973 | — | 1,256,973 | 3,224,272 | 2,802,994 | | 2011 | 32 years |
| Professional Office Building | Indianapolis | IN | — | 519,289 | 548,351 | 29,432,953 | 29,166,787 | | | 2012 | 28 years |
| Cardiac Professional Office Building | Indianapolis | IN | — | 498,274 | 330,498 | 27,660,158 | 27,417,495 | | | 2012 | 35 years |
| Oncology Medical Office Building | Indianapolis | IN | — | 470,570 | 310,247 | 5,805,275 | 5,852,003 | | | 2012 | 35 years |
| St. Francis South Medical Office Building | Indianapolis | IN | — | 20,649 | — | 20,649,697 | 20,052,925 | | | 2013 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Accumulated Depreciation | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|---|--------------|------------------|--------------|-------------------------|---|---|----------------------------|--------------------------|---------------|--|
| | | | | Land and Improvements | Buildings and Improvements to Acquisition | Land and Improvements | Buildings and Improvements | | | |
| Methodist Professional Center I | Indianapolis | IN | — | 61 | 37,411,742 | 61 | 39,153,921 | 2,437,978 | 2012 | 25 years |
| LaPorte | La Porte | IN | 764 | 553 | 1,309 | — | 553 | 1,309 | 2011 | 34 years |
| Mishawaka | Mishawaka | IN | 3,522 | 3,785 | 5,543 | — | 3,785 | 5,543 | 2011 | 35 years |
| South Bend | South Bend | IN | 1,450 | 792 | 2,530 | — | 792 | 2,530 | 2011 | 34 years |
| OLBH Same Day Surgery Center MOB | Ashland | KY | — | 101 | 19,065 | 57 | 101 | 19,122 | 2012 | 26 years |
| St. Elizabeth Covington | Covington | KY | — | 345 | 12,790 | 16 | 345 | 12,774 | 2012 | 35 years |
| St. Elizabeth Florence MOB | Florence | KY | — | 402 | 8,279 | 78 | 402 | 8,357 | 2012 | 35 years |
| Jefferson Clinic Lakeview MOB | Louisville | KY | — | — | 673 | — | — | 673 | 2013 | CIP |
| Medical Arts Courtyard | Covington | LA | — | 1,838 | 5,508 | (2,307) | 1,276 | 5,763 | 2011 | 28 years |
| SW Louisiana POB | Lafayette | LA | — | 388 | 1,893 | 280 | 388 | 2,173 | 2011 | 18 years |
| Lakeview Surgery Center | Lafayette | LA | — | 867 | 5,010 | 537 | 884 | 5,530 | 2011 | 18 years |
| East Jefferson Medical Plaza | Mandeville | LA | — | 753 | 956 | (1,134) | 570 | 575 | 2011 | 16 years |
| East Jefferson MOB | Metairie | LA | — | 168 | 17,264 | 41 | 168 | 17,305 | 2012 | 32 years |
| Lakeside POB I | Metairie | LA | 7,943 | 107 | 15,135 | 50 | 107 | 15,185 | 2012 | 28 years |
| Lakeside POB II | Metairie | LA | — | 3,334 | 974 | 939 | 3,334 | 913 | 2011 | 22 years |
| RTS Berlin Charles O. Fisher Medical Building | Berlin | MD | — | 1,046 | 289 | — | 1,046 | 1,335 | 2011 | 7 years |
| Medical Specialties Building North | Berlin | MD | — | — | 2,216 | — | — | 2,216 | 2011 | 29 years |
| Professional Building | Westminster | MD | 11,494 | — | 13,793 | 380 | — | 14,574 | 2009 | 35 years |
| Borgess Navigation | Kalamazoo | MI | — | — | 19,246 | 61 | — | 19,903 | 2010 | 35 years |
| | Kalamazoo | MI | — | — | 7,228 | 478 | — | 7,706 | 2010 | 35 years |
| | Kalamazoo | MI | — | — | 2,391 | — | — | 2,391 | 2010 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | |
|--------------------------------------|-----------------------|----|---|-----|------------|----|------------|------------|------|----------|
| Center Borgess Visiting Nurses | Kalamazoo | MI | — | 90 | 2,328,107 | 90 | 2,435,255 | 2,175,900 | 2010 | 35 years |
| Borgess Health & Fitness Center | Kalamazoo | MI | — | — | 11,959,970 | — | 12,129,210 | 11,378,410 | 2010 | 35 years |
| Heart Center Building | Kalamazoo | MI | — | — | 8,420,281 | — | 8,701,379 | 8,329,800 | 2010 | 35 years |
| Medical Commons Building | Kalamazoo Township | MI | — | — | 661,600 | — | 667,667 | 558,197 | 2010 | 35 years |
| RTS Madison Heights | Madison Heights | MI | — | 401 | 2,946,000 | — | 401,268 | 3,079,002 | 2011 | 35 years |
| RTS Monroe | Monroe | MI | — | 281 | 3,450,000 | — | 281,353 | 3,378,997 | 2011 | 31 years |
| Pro Med Center Plainwell | Plainwell | MI | — | — | 697,000 | — | 697,130 | 567,199 | 2010 | 35 years |
| Pro Med Center Richland | Richland | MI | — | 233 | 2,267,300 | — | 233,383 | 2,149,960 | 2010 | 35 years |
| Cogdell Duluth MOB | Duluth | MN | — | — | 33,406,190 | — | 33,383,382 | 33,746,200 | 2012 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | Gross Amount Carried at Close of Period | | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|---|------------------|------------------|--------------|-------------------------|---|---|----------------------------|--------------------------|----------------------|---------------|--|
| | City | State / Province | | Land and Improvements | Buildings and Improvements to Acquisition | Land and Improvements | Buildings and Improvements | | | | |
| HealthPartners Medical & Dental Clinics | Sartell | MN | — | 2,492 | 25,693 | 2,492 | 25,729 | 8,221 | 2010 | 2010 | 35 years |
| Arnold Urgent Care | Arnold | MO | — | 1,058 | 56 40 | 1,058 | 96 1,651 | 99 1,453 | 2011 | 2011 | 35 years |
| DePaul Health Center North | Bridgeton | MO | 6,456 | 996 10,045 | 996 | 10,115 | 1,111,056 | 10,057 | 2012 | 2012 | 21 years |
| DePaul Health Center South | Bridgeton | MO | 6,664 | 910 12,162 | 910 | 12,375 | 13,285 | 12,329 | 2012 | 2012 | 30 years |
| St. Mary's Health Center MOB D | Clayton | MO | 2,497 | 103 2,780 | 103 | 3,086 | 3,182 | 2,898 | 2012 | 2012 | 22 years |
| Fenton Urgent Care Center | Fenton | MO | — | 183 2,714 | (4) 183 | 2,710 | 2,893 | 2,492 | 2011 | 2011 | 35 years |
| Broadway Medical Office Building | Kansas City | MO | 6,088 | 1,300 2,602 | 1,812 1,336 | 4,378 | 5,748 | 791 | 2007 | 2007 | 35 years |
| St. Joseph Medical Building | Kansas City | MO | — | 305 7,445 | 2,068 305 | 9,513 | 9,813 | 9,440 | 2012 | 2012 | 32 years |
| St. Joseph Medical Mall | Kansas City | MO | — | 530 9,115 | 178 530 | 9,293 | 9,826 | 9,183 | 2012 | 2012 | 33 years |
| Carondelet Medical Building | Kansas City | MO | — | 745 12,437 | 9 745 | 12,476 | 13,239 | 12,287 | 2012 | 2012 | 29 years |
| St. Joseph Hospital West Medical Office Building II | Lake Saint Louis | MO | 3,129 | 524 3,229 | 95 524 | 3,324 | 3,842 | 3,592 | 2012 | 2012 | 35 years |
| St. Joseph O'Fallon Medical Office Building | O'Fallon | MO | 760 | 940 5,556 | 9 940 | 5,565 | 6,505 | 6,159 | 2012 | 2012 | 35 years |
| St. Joseph Health Center Medical Building 1 | St. Charles | MO | 3,494 | 503 4,336 | 171 503 | 4,507 | 5,014 | 4,539 | 2012 | 2012 | 20 years |
| St. Joseph Health Center Medical Building 2 | St. Charles | MO | 2,529 | 369 2,963 | 10 369 | 2,973 | 3,426 | 3,073 | 2012 | 2012 | 32 years |
| Physicians Office Center | St. Louis | MO | — | 1,445 | 3,828 | 1,445 | 3,909 | 5,350 | 2011 | 2011 | 35 years |
| 12700 Southford Road Medical | St. Louis | MO | — | 595 12,589 | 13 595 | 13,497 | 14,092 | 12,249 | 2011 | 2011 | 32 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | | | |
|--------------------------------------|------------|----|-----------|---------------|-----------------------|----------|-----------|------|---------|----------|--|
| Plaza | | | | | | | | | | | |
| St Anthony's MOB A | St. Louis | MO | — | 409 4,687,287 | 409 4,974,538 | 315 | 4,468,975 | | 2011 | 20 years | |
| St Anthony's MOB B | St. Louis | MO | — | 350 3,942,167 | 350 4,109,458 | 373 | 3,586,980 | | 2011 | 21 years | |
| Lemay Urgent Care Center | St. Louis | MO | — | 2,317,120,263 | 2,317,383,706 | 87 | 5,011,983 | | 2011 | 22 years | |
| St. Mary's Health Center MOB B | St. Louis | MO | 2,875,119 | 4,161,281 | 119 4,442,456 | 406 | 4,159,79 | | 2012 | 23 years | |
| St. Mary's Health Center MOB C | St. Louis | MO | 3,343,136 | 6,018(11) | 136 6,007,614 | 515 | 5,628,69 | | 2012 | 20 years | |
| St. Joseph Endoscopy Center | St. Peters | MO | 308 | 133 — 5 | 138 — 138 | — | 138N/A | | 2012 | N/A | |
| University Physicians - Grants Ferry | Flowood | MS | 9,805,279 | 62,125(13) | 2,796,2,112,4,988 | 7 | 14,021,10 | | 2012 | 35 years | |
| Barclay Downs | Charlotte | NC | — | 3,538,82 199 | 3,547,069,4,616 | 48 | 4,368,87 | | 2012 | 20 years | |
| Randolph | Charlotte | NC | — | 6,370,929,205 | 6,370,134,9,504,175 | 8,329,73 | | 2012 | 4 years | | |
| Mallard Crossing I | Charlotte | NC | — | 3,222,072,15 | 3,222,087,5,316 | 23 | 4,793,997 | | 2012 | 25 years | |
| Medical Arts Building | Concord | NC | — | 701 11,734 | 2 701 11,766,2,46,737 | 11,139 | 7 | | 2012 | 31 years | |
| Gateway Medical Office Building | Concord | NC | — | 1,109,904,284 | 1,100,188,1,288 | 4 | 10,370,5 | | 2012 | 35 years | |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | Land Improvements | Costs Incurred to Acquire | | Land and Buildings Improvements | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|---|--------------|------------------|--------------|-------------------------|-----------|-------------------|---------------------------|-----------|---------------------------------|--------------------------|----------------------|---------------|--|
| | City | State / Province | | Land | Buildings | | Land | Buildings | | | | | |
| Copperfield Medical Mall | Concord | NC | — | 1,982,846 | 256 | 1,983,102 | 5,082 | 16 | 4,660 | 689 | 2012 | 25 years | |
| Weddington Internal & Pediatric Medicine | Concord | NC | — | 574,688 | 4 | 574,692 | 1,266 | 10 | 1,136 | 600 | 2012 | 27 years | |
| Gaston Professional Center | Gastonia | NC | — | 833,248,876 | 76 | 833,249,625 | 799 | 223,897 | 797 | 2012 | 35 years | | |
| Harrisburg Family Physicians | Harrisburg | NC | — | 679,164 | (2) | 679,164 | 2,323 | 35 | 2,188 | 896 | 2012 | 35 years | |
| Harrisburg Medical Mall | Harrisburg | NC | — | 1,332,292 | 254 | 1,332,546 | 3,885 | 52 | 3,439 | 997 | 2012 | 27 years | |
| Northcross REX Knightdale MOB & Wellness Center | Huntersville | NC | — | 623,278 | (1) | 623,277 | 900 | 97 | 803 | 1993 | 2012 | 22 years | |
| Mulberry Medical Park | Lenoir | NC | — | 211,258 | (2) | 211,258 | 7,987 | 6 | 2,412 | 982 | 2012 | 23 years | |
| Lincoln/Lakemont Family Practice | Lincolnton | NC | — | 788,184 | (3) | 788,183 | 2,628 | 3 | 2,349 | 998 | 2012 | 29 years | |
| Alamance Regional Mebane Outpatient Ctr. | Mebane | NC | 11,948,964 | 4,291 | 16 | 1,964,276 | 5,238 | 98 | 4,840 | 808 | 2012 | 35 years | |
| Midland Medical Park | Midland | NC | — | 1,228,471 | 12 | 1,228,59 | 2,080 | 4 | 1,886 | 698 | 2012 | 25 years | |
| East Rocky Mount Kidney Center | Rocky Mount | NC | — | 803,998 | (2) | 803,996 | 1,799 | 40 | 1,629 | 000 | 2012 | 33 years | |
| Rocky Mount Kidney Center | Rocky Mount | NC | — | 479,129 | 79 | 479,133 | 6,815 | 79 | 1,636 | 690 | 2012 | 25 years | |
| Rocky Mount Medical Park | Rocky Mount | NC | — | 2,552,779 | 61 | 2,552,840 | 10,397 | 7 | 9,619 | 991 | 2012 | 30 years | |
| English Road Medical Center | Rocky Mount | NC | 4,719 | 1,321,747 | (5) | 1,321,742 | 5,067 | 5 | 4,588 | 802 | 2012 | 35 years | |
| Rowan Outpatient Surgery Center | Salisbury | NC | — | 1,039,184 | (5) | 1,039,179 | 6,218 | 3 | 5,815 | 603 | 2012 | 35 years | |
| Del E Webb Medical Plaza | Henderson | NV | — | 1,028,699 | 385 | 1,028,737 | 8,406 | 90 | 16,496 | 99 | 2011 | 35 years | |
| The Terrace at South Meadows | Reno | NV | 7,101 | 504,996 | 684 | 504,10,350 | 10,852 | 109 | 6,290 | 4 | 2011 | 35 years | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | |
|---|------------|----|------------|------------|--------------|---------------|------|----------|
| Central NY Medical Center | Syracuse | NY | 24,500,786 | 26,103,86 | 1,786,488 | 28,273,26,109 | 2012 | 33 years |
| Anderson Medical Arts Building I | Cincinnati | OH | — | — | 9,632,475 | — 11,107,108 | 2007 | 35 years |
| Anderson Medical Arts Building II | Cincinnati | OH | — | — | 15,123,159 | — 17,287,280 | 2007 | 35 years |
| 745 W State Street Riverside North Medical Office Building | Columbus | OH | 7,746,545 | 10,686,685 | 5,405,002 | 5,493 4,849 | 2011 | 35 years |
| Riverside South Medical Office Building | Columbus | OH | 8,420,785 | 8,519,122 | 785,649 | 4,289 8,537 | 2012 | 25 years |
| 340 East Town Medical Office Building | Columbus | OH | 6,315,867 | 7,298,26 | 586,732 | 4,910 7,240 | 2012 | 27 years |
| 393 East Town Medical Office Building | Columbus | OH | 5,862,10 | 9,443,11 | 10 9,854,86 | 70 9,194 | 2012 | 29 years |
| 141 South Sixth Medical Office Building | Columbus | OH | 3,288,61 | 4,760 | 61 4,765,82 | 65 4,391 | 2012 | 20 years |
| | Columbus | OH | 1,544,80 | 1,113,7 |)80 1,106,18 | 67 1,029 | 2012 | 14 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Initial | Gross | Costs | | Land | Buildings | Accumulated | Year | Year | Life on |
|--|------------|------------------|-----------------|-----------------------------------|-------------------|----------------------------|---------------------------------|--------------|--------------------|-----------------|----------|--|
| | City | State / Province | Cost to Company | Amount Carried at Close of Period | Land Encumbrances | Buildings and Improvements | and Improvements to Acquisition | Improvements | Total Depreciation | of Construction | Acquired | Which Depreciation in Income Statement is Computed |
| Doctors West Medical Office Building | Columbus | OH | 4,705,414 | 5,362,391 | 414 | 5,753,616 | 746 | 5,721,998 | 2012 | 35 years | | |
| Eastside Health Center | Columbus | OH | 4,399,956 | 3,472,295 | 123 | 3,470,426 | 459 | 3,967,777 | 2012 | 15 years | | |
| East Main Medical Office Building | Columbus | OH | 5,226,440 | 4,771,244 | 440 | 4,747,518 | 3705 | 4,882,006 | 2012 | 35 years | | |
| Heart Center Medical Office Building | Columbus | OH | 11,201,063 | 12,140,606 | 1,063 | 12,216,329 | 591 | 12,428,404 | 2012 | 35 years | | |
| Wilkins Medical Office Building | Columbus | OH | — | 123,18,062 | 111 | 123,17,951 | 8,074 | 531,702 | 2012 | 35 years | | |
| Grady Medical Office Building | Delaware | OH | 1,824,239 | 2,263,178 | 239 | 2,442,682 | 440 | 2,440,991 | 2012 | 25 years | | |
| Dublin Northwest Medical Office Building | Dublin | OH | 3,118,342 | 3,278,123 | 342 | 3,290,363 | 268 | 3,362,001 | 2012 | 34 years | | |
| Preserve III Medical Office Building | Dublin | OH | 9,684,249 | 9,025,666 | 2,440 | 9,959,408 | 838 | 8,870,006 | 2012 | 35 years | | |
| Zanesville Surgery Center | Zanesville | OH | — | 172,9,403 | — | 172,9,403 | 578 | 8,752,000 | 2011 | 35 years | | |
| Dialysis Center | Zanesville | OH | — | 534,855 | — | 534,855 | 1,382 | 1,187,960 | 2011 | 21 years | | |
| Genesis Children's Center | Zanesville | OH | — | 538,3,781 | — | 538,3,781 | 14,319 | 3,862,006 | 2011 | 30 years | | |
| Medical Arts Building I | Zanesville | OH | — | 429,2,405 | 110 | 436,2,508 | 2,944 | 2,519,970 | 2011 | 20 years | | |
| Medical Arts Building II | Zanesville | OH | — | 485,6,013 | 229 | 490,6,237 | 7,727 | 15,646,995 | 2011 | 25 years | | |
| Medical Arts Building III | Zanesville | OH | — | 94,1,248 | — | 94,1,248 | 1,342 | 1,136,970 | 2011 | 25 years | | |
| Primecare Building | Zanesville | OH | — | 130,1,344 | — | 130,1,344 | 1,473 | 1,179,978 | 2011 | 20 years | | |
| Outpatient Rehabilitation Building | Zanesville | OH | — | 82,1,541 | — | 82,1,541 | 1,622 | 1,423,985 | 2011 | 28 years | | |
| Radiation Oncology | Zanesville | OH | — | 105,1,201 | — | 105,1,201 | 1,306 | 1,129,988 | 2011 | 25 years | | |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | |
|--|--|---|---|--|--|----------|
| Building Healthplex Physicians Pavilion Zanesville | Zanesville OH | — | 2,488,584,940 | 2,488,638,988,877,967,919,990 | 2011 | 32 years |
| Zanesville Northside Pharmacy Bethesda Campus MOB III Tuality 7th Avenue Medical Plaza | Zanesville OH | — | 422,629,727 | 422,656,969,993,5,998,990 | 2011 | 25 years |
| Professional Office Building I DCMH Medical Office Building Penn State University Outpatient Center Lancaster Rehabilitation Hospital Lancaster ASC MOB St. Joseph Medical Office Building | Hillsboro OR Chester PA Drexel Hill PA Hershey PA Lancaster PA Lancaster PA Reading PA | 19,489,516,638,31 — — 57,415 10,899,591,661,016 9,507,593,17,117,14 — | 1,516,496,26,48,560,23,920,3 6,283,149 10,424,198 55,439 959,16,594,7,55,161,6,390,7 17,103,7,69,626,6,370,7 10,823,15 — | 2011 2004 2004 2010 2012 2012 2010 | 35 years 30 years 30 years 35 years 35 years 35 years 35 years | |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial | Gross | Accumulated Depreciation | Net Book Value | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|--|------------|------------------|--------------|-------------------|--|--------------------------|----------------|---------------|--|
| | City | State / Province | | Cost to Company | Amount Carried at Close of Period | | | | |
| | | | | Land Improvements | Costs Capitalized and Subsequent Improvements to Acquisition | | | | |
| Doylestown Health & Wellness Center | Warrington | PA | — | 4,452,383 | 4,497,482 | 1,983,520 | 2,513,962 | 2012 | 34 years |
| Beaufort Medical Plaza | Beaufort | SC | — | 593,959 | 593,958 | 1,197,979 | 9,198,999 | 2012 | 35 years |
| Roper Medical Office Building | Charleston | SC | 8,768 | 127,147,392 | 127,156,645 | 7,952,114 | 14,277,900 | 2012 | 28 years |
| St. Francis Medical Plaza (Charleston) | Charleston | SC | — | 447,394 | 447,411 | 24,559 | 4,127,003 | 2012 | 35 years |
| Providence MOB I | Columbia | SC | — | 225,427 | 225,429 | 4,526 | 3,831,979 | 2012 | 18 years |
| Providence MOB II | Columbia | SC | — | 122,183 | 122,184 | 619 | 1,672,985 | 2012 | 18 years |
| Providence MOB III | Columbia | SC | — | 766,440 | 766,459 | 3,601 | 4,841,990 | 2012 | 23 years |
| One Medical Park | Columbia | SC | — | 210,793 | 214,792 | 88,142 | 2,087,069 | 2012 | 19 years |
| Three Medical Park | Columbia | SC | — | 40,106 | 40,106 | 740 | 1,409,508 | 2012 | 25 years |
| St. Francis Millennium Medical Office Building | Greenville | SC | 15,644 | 13,062 | 20,453 | 23,513 | 3,519,028 | 2009 | 35 years |
| 200 Andrews | Greenville | SC | — | 789,201 | 789,201 | 2,799 | 2,401,994 | 2012 | 29 years |
| St. Francis CMOB | Greenville | SC | — | 501,766 | 501,762 | 8,260 | 7,652,001 | 2012 | 35 years |
| St. Francis Outpatient Surgery Center | Greenville | SC | — | 1,007,536 | 1,007,527 | 27,529 | 2816,200 | 2012 | 35 years |
| St. Francis Professional Medical Center | Greenville | SC | — | 342,633 | 360,645 | 8,168 | 6,120,984 | 2012 | 24 years |
| St. Francis Women's | Greenville | SC | — | 322,487 | 322,487 | 15,197 | 4,492,991 | 2012 | 24 years |
| St. Francis Medical Plaza (Greenville) | Greenville | SC | — | 88,587 | 88,588 | 15,961 | 5,351,998 | 2012 | 24 years |
| | Irmo | SC | 7,529 | 1,725,414 | 1,725,470 | 7,196 | 6,433,004 | 2011 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | | |
|---|----------------|----|---------------------|---------------------|--------------------|------------|------|------------|--|
| Irmo Professional MOB | | | | | | | | | |
| River Hills Medical Plaza | Little River | SC | — | 1,406,813(2) | 1,406,811(3,217)59 | 2,951,899 | 2012 | 27 years | |
| Mount Pleasant Medical Office | Mount Pleasant | SC | — | 670 4,455(48) | 670 4,503(5,173)38 | 4,632,001 | 2012 | 34 years | |
| Longpoint Carolina Forest Medical Plaza | Myrtle Beach | SC | — | 1,742,279(6) | 1,742,273(7,015)80 | 6,432,007 | 2012 | 35 years | |
| Medical Arts Center of Orangeburg | Orangeburg | SC | — | 823 3,299(8) | 823 3,307(4,134)52 | 3,671,884 | 2012 | 28 years | |
| Mary Black Westside Medical Office Bldg | Spartanburg | SC | — | 291 5,057(35) | 291 5,092(5,385)17 | 4,866,091 | 2012 | 31 years | |
| Colleton Medical Arts Health Park | Walterboro | SC | — | 983 2,780(1,837)82 | 1,144(1,926)58 | 1,561,898 | 2011 | 27 years | |
| Medical Office Building | Chattanooga | TN | 6,555(2,308)92 | 6,552(3,089)42 | 2,308(2,951)11 | 10,506,004 | 2012 | 35 years | |
| Peerless Crossing Medical Center | Cleveland | TN | 6,910(1,216)46 | 6,910(1,216)46 | 7,192(7,647)79 | 7,192,006 | 2012 | 35 years | |
| Medical Center Physicians Tower | Jackson | TN | 13,885(49 27,074)16 | 13,885(49 27,074)16 | 27,058(27,600)52 | 25,507,000 | 2012 | 35 years | |
| Grandview MOB | Jasper | TN | — | 1,015,322(4,750)01 | 1,015,322(4,750)01 | 1,211,498 | 2011 | 29.5 years | |
| Abilene Medical Commons I | Abilene | TX | — | 179 1,611(143) | 179 1,654(1,834)44 | 1,382,000 | 2004 | 35 years | |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | City | State / Province | Encumbrances | Land and Improvements | Costs Capitalized and Substantiated to Acquisition | Land and Building Improvements | Accumulated Depreciation | Year of Construction | Year Acquired | Life on Which Depreciation in Income Statement is Computed |
|--|----------------|------------------|--------------|-----------------------|--|--------------------------------|--------------------------|----------------------|---------------|--|
| Seton Medical Park Tower | Austin | TX | — | 80541,527 | 20 | 80542,347 | 15,268 | 2012 | 2012 | 35 years |
| Seton Northwest Health Plaza | Austin | TX | — | 44422,632 | 032444 | 23,624 | 10,857 | 2012 | 2012 | 35 years |
| Seton Southwest Health Plaza | Austin | TX | — | 2945,317 | 17 | 2945,318 | 5,619 | 2012 | 2012 | 35 years |
| Seton Southwest Health Plaza II | Austin | TX | — | 44710,154 | 44 | 44710,168 | 8,654 | 2012 | 2012 | 35 years |
| East Houston MOB, LLC | Houston | TX | — | 3562,877 | (486) | 3282,412 | 2,745 | 2011 | 2011 | 15 years |
| East Houston Medical Plaza | Houston | TX | — | 671426 | 269 | 671695 | 1,368 | 2011 | 2011 | 11 years |
| Mansfield MOB | Mansfield | TX | — | 4111,134 | 34 | 4111,137 | 5,485 | 2011 | 2011 | 27 years |
| Bayshore Surgery Center MOB | Pasadena | TX | — | 7659,123 | 359 | 7659,482 | 10,248 | 2005 | 2005 | 35 years |
| Bayshore Rehabilitation Center MOB | Pasadena | TX | — | 95 1,128 | — | 95 1,128 | 1,223 | 2005 | 2005 | 35 years |
| Seton Williamson Medical Plaza | Round Rock | TX | — | — | 15,074 | 119 | — | 2010 | 2010 | 35 years |
| 251 Medical Center | Webster | TX | — | 1,158 | 2,073 | 1,158 | 2,073 | 2011 | 2011 | 35 years |
| 253 Medical Center | Webster | TX | — | 1,181 | 1,862 | 1,181 | 1,862 | 2011 | 2011 | 35 years |
| MRMC MOB I | Mechanicsville | VA | 5,600 | 1,662 | 024 | 1,31 | 1,662 | 2012 | 2012 | 31 years |
| Henrico MOB | Richmond | VA | — | 9686,182 | 250 | 9686,437 | 7,407 | 2011 | 2011 | 25 years |
| St. Mary's MOB | Richmond | VA | — | 2272,961 | (4) | 2272,957 | 3,184 | 2012 | 2012 | 22 years |
| Bonney Lake Medical Office Building | Bonney Lake | WA | 11,160 | 1,764 | 3,752 | 5,176 | 4,919 | 2012 | 2012 | 35 years |
| Good Samaritan Medical Office Building | Puyallup | WA | 14,707 | 8130,368 | (833) | 78130,235 | 1,018 | 2012 | 2012 | 35 years |
| Holy Family Hospital Central MOB | Spokane | WA | — | — | 19,085 | — | 19,085 | 2012 | 2012 | 35 years |

Edgar Filing: VENTAS INC - Form 10-K

| | | | | | | | | |
|--------------------------------|-----------|----|---|-----------|-----------|------------|------|----------|
| Physician's Pavilion | Vancouver | WA | — | 1,413,932 | 1,413,062 | 4,464,100 | 2011 | 35 years |
| Administration Building | Vancouver | WA | — | 296,856 | 296,856 | 8,157,319 | 2011 | 35 years |
| Medical Center | | | | | | | | |
| Physician's Building | Vancouver | WA | — | 1,225,246 | 1,225,432 | 3,650,280 | 2011 | 35 years |
| Memorial MOB | Vancouver | WA | — | 663,262 | 663,261 | 7,420,812 | 2011 | 35 years |
| Salmon Creek MOB | Vancouver | WA | — | 1,325,238 | 1,325,238 | 10,565,961 | 2011 | 35 years |
| Fisher's Landing MOB | Vancouver | WA | — | 1,596,420 | 1,596,420 | 7,014,631 | 2011 | 34 years |
| Healthy Steps Clinic | Vancouver | WA | — | 626,505 | 1,085,534 | 900,943 | 2011 | 35 years |
| Columbia Medical Plaza | Vancouver | WA | — | 281,526 | 281,526 | 5,656,508 | 2011 | 35 years |
| Appleton Heart Institute | Appleton | WI | — | 7,775 | 7,775 | 7,776,236 | 2010 | 39 years |
| Appleton Medical Offices West | Appleton | WI | — | 5,756 | 5,762 | 7,639,481 | 2010 | 39 years |
| Appleton Medical Offices South | Appleton | WI | — | 9,058 | 9,229 | 2,254,047 | 2010 | 39 years |

Edgar Filing: VENTAS INC - Form 10-K

| Property Name | Location | | Encumbrances | Initial Cost to Company | | | Gross Amount Carried at Close of Period | | | Accum Deprec |
|------------------------------------|------------|------------------|--------------|-------------------------|----------------------------|---|---|----------------------------|--------------|--------------|
| | City | State / Province | | Land and Improvements | Buildings and Improvements | Capitalized Costs Subsequent to Acquisition | Land and Improvements | Buildings and Improvements | Total | |
| Brookfield Clinic | Brookfield | WI | — | 2,638 | 4,093 | — | 2,638 | 4,093 | 6,731 | 498 |
| Hartland Clinic | Hartland | WI | — | 321 | 5,050 | — | 321 | 5,050 | 5,371 | 523 |
| Theda Clark Medical Center | Neenah | WI | — | — | 7,080 | 33 | — | 7,113 | 7,113 | 1,008 |
| Office Pavilion | | | | | | | | | | |
| Aylward Medical Building | Neenah | WI | — | — | 4,462 | — | — | 4,462 | 4,462 | 608 |
| Condo Floors 3 & 4 | | | | | | | | | | |
| New Berlin Clinic | New Berlin | WI | — | 678 | 7,121 | — | 678 | 7,121 | 7,799 | 793 |
| WestWood Health & Fitness | Pewaukee | WI | — | 823 | 11,649 | — | 823 | 11,649 | 12,472 | 1,309 |
| Watertown Clinic | Watertown | WI | — | 166 | 3,234 | — | 166 | 3,234 | 3,400 | 323 |
| Southside Clinic | Waukesha | WI | — | 218 | 5,273 | — | 218 | 5,273 | 5,491 | 534 |
| Rehabilitation Hospital | Waukesha | WI | — | 372 | 15,636 | — | 372 | 15,636 | 16,008 | 1,388 |
| Casper WY MOB | Casper | WY | — | 3,015 | 26,513 | 99 | 3,017 | 26,610 | 29,627 | 5,019 |
| TOTAL FOR MEDICAL OFFICE BUILDINGS | | | 808,868 | 252,017 | 3,107,833 | 69,967 | 250,414 | 3,179,403 | 3,429,817 | 361,541 |
| TOTAL FOR ALL PROPERTIES | | | \$2,524,887 | \$1,848,099 | \$18,181,186 | \$364,126 | \$1,855,968 | \$18,537,443 | \$20,393,411 | \$2,881,181 |

ITEM 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure
Not applicable.

ITEM 9A. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

As required by Rules 13a-15(b) and 15d-15(b) of the Exchange Act, our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of December 31, 2013. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) were effective as of December 31, 2013, at the reasonable assurance level.

Internal Control over Financial Reporting

The information set forth under “Management Report on Internal Control over Financial Reporting” and “Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting” included in Part II, Item 8 of this Annual Report on Form 10-K is incorporated by reference into this Item 9A.

Internal Control Changes

During the fourth quarter of 2013, there were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

ITEM 9B. Other Information

Not applicable.

PART III

ITEM 10. Directors, Executive Officers and Corporate Governance

The information required by this Item 10 is incorporated by reference to the material under the headings “Proposals Requiring Your Vote—Proposal 1: Election of Directors,” “Our Executive Officers,” “Securities Ownership—Section 16(a) Beneficial Ownership Reporting Compliance,” “Corporate Governance—Governance Policies” and “Audit and Compliance Committee” in our definitive Proxy Statement for the 2014 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2014.

ITEM 11. Executive Compensation

The information required by this Item 11 is incorporated by reference to the material under the headings “Executive Compensation,” “Non-Employee Director Compensation” and “Executive Compensation Committee” in our definitive Proxy Statement for the 2014 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2014.

ITEM 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this Item 12 is incorporated by reference to the material under the headings “Equity Compensation Plan Information” and “Securities Ownership” in our definitive Proxy Statement for the 2014 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2014.

ITEM 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this Item 13 is incorporated by reference to the material under the headings “Corporate Governance—Transactions with Related Persons,” “Our Board of Directors—Director Independence,” “Audit and Compliance Committee,” “Executive Compensation Committee” and “Nominating and Corporate Governance Committee” in our definitive Proxy Statement for the 2014 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2014.

ITEM 14. Principal Accountant Fees and Services

The information required by this Item 14 is incorporated by reference to the material under the heading “Proposals Requiring Your Vote—Proposal 2: Ratification of the Selection of Ernst & Young as Our Independent Registered Public Accounting Firm for Fiscal Year 2014” in our definitive Proxy Statement for the 2014 Annual Meeting of Stockholders, which we will file with the SEC not later than April 30, 2014.

PART IV

ITEM 15. Exhibits and Financial Statement Schedules

Financial Statements and Financial Statement Schedules

The following documents have been included in Part II, Item 8 of this Annual Report on Form 10-K:

| | Page |
|---|------------|
| <u>Report of Independent Registered Public Accounting Firm</u> | <u>78</u> |
| <u>Consolidated Balance Sheets as of December 31, 2013 and 2012</u> | <u>80</u> |
| <u>Consolidated Statements of Income for the years ended December 31, 2013, 2012 and 2011</u> | <u>81</u> |
| <u>Consolidated Statements of Comprehensive Income for the years ended December 31, 2013, 2012 and 2011</u> | <u>82</u> |
| <u>Consolidated Statements of Equity for the years ended December 31, 2013, 2012 and 2011</u> | <u>83</u> |
| <u>Consolidated Statements of Cash Flows for the years ended December 31, 2013, 2012 and 2011</u> | <u>84</u> |
| <u>Notes to Consolidated Financial Statements</u> | <u>86</u> |
| Consolidated Financial Statement Schedule | |
| <u>Schedule III—Real Estate and Accumulated Depreciation</u> | <u>134</u> |

All other schedules have been omitted because they are inapplicable, not required or the information is included elsewhere in the Consolidated Financial Statements or notes thereto.

Edgar Filing: VENTAS INC - Form 10-K

Exhibits

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|--|
| 3.1 | Amended and Restated Certificate of Incorporation, as amended, of Ventas, Inc. | Incorporated by reference to Exhibit 3.1 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011. |
| 3.2 | Fourth Amended and Restated Bylaws, as amended, of Ventas, Inc. | Incorporated by reference to Exhibit 3.2 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011. |
| 4.1 | Specimen common stock certificate. | Incorporated by reference to Exhibit 4.1 to our Annual Report on Form 10-K for the year ended December 31, 2012. |
| 4.2 | Ventas, Inc. Distribution Reinvestment and Stock Purchase Plan. | Incorporated by reference to the Prospectus included in our Registration Statement on Form S-3, filed on November 25, 2011, File No. 333-178185. |
| 4.3 | Indenture dated as of September 19, 2006 by and among Ventas, Inc., Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuer(s), the Guarantors named therein, as Guarantors, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.9 to our Registration Statement on Form S-3, filed on April 7, 2006, File No. 333-133115. |
| 4.4 | Third Supplemental Indenture dated as of November 16, 2010 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on November 18, 2010. |
| 4.5 | Fourth Supplemental Indenture dated as of May 17, 2011 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on May 20, 2011. |
| 4.6 | Fifth Supplemental Indenture dated as of February 10, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on February 14, 2012. |

- 4.7 Sixth Supplemental Indenture dated as of April 17, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on April 18, 2012.
- 4.8 Seventh Supplemental Indenture dated as of August 3, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. Incorporated by reference to Exhibit 4.1 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2012.
- 4.9 Eighth Supplemental Indenture dated as of December 13, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on December 13, 2012.
- 4.10 Ninth Supplemental Indenture dated as of March 7, 2013 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. Incorporated by reference to Exhibit 4.2 to our Registration Statement on Form 8-A, filed on March 7, 2013.

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|---|
| 4.11 | Tenth Supplemental Indenture dated as of March 19, 2013 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on March 19, 2013. |
| 4.12 | Indenture dated as of September 26, 2013 by and among Ventas, Inc., Ventas Realty, Limited Partnership, as Issuer, the Guarantors named therein, as Guarantors, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.7 to our Registration Statement on Form S-3, filed on April 2, 2012, File No. 333-180521. |
| 4.13 | First Supplemental Indenture dated as of September 26, 2013 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on September 26, 2013. |
| 4.14 | Second Supplemental Indenture dated as of September 26, 2013 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on September 26, 2013. |
| 4.15 | Indenture dated as of August 19, 1997 by and between Nationwide Health Properties, Inc. and The Bank of New York, as Trustee. | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Registration Statement on Form S-3, filed on July 25, 1997, File No. 333-32135. |
| 4.16 | Indenture dated as of January 13, 1999 by and between Nationwide Health Properties, Inc. and Chase Manhattan Bank and Trust Company, National Association, as Trustee. | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Registration Statement on Form S-3, filed on January 15, 1999, File No. 333-70707. |
| 4.17 | First Supplemental Indenture dated as of May 18, 2005 by and between Nationwide Health Properties, Inc. and J.P. Morgan Trust Company, National Association, as Trustee. | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on May 11, 2005, File No. 001-09028. |
| 10.1 | First Amended and Restated Agreement of Limited Partnership of Ventas Realty, Limited Partnership. | Incorporated by reference to Exhibit 3.5 to our Registration Statement on Form S-4, as amended, File No. 333-89312. |
| 10.2.1 | | |

Edgar Filing: VENTAS INC - Form 10-K

| | | |
|----------|--|---|
| | Form of Property Lease Agreement with respect to the Brookdale properties. | Incorporated by reference to Exhibit 10.13 to Amendment No. 2 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on January 18, 2005, File No. 333-120206. |
| 10.2.2 | Form of Lease Guaranty with respect to the Brookdale properties. | Incorporated by reference to Exhibit 10.16 to Amendment No. 2 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on January 18, 2005, File No. 333-120206. |
| 10.2.3 | Schedule of Agreements Substantially Identical in All Material Respects to the agreements incorporated by reference as Exhibits 10.2.1 and 10.2.2 to this Annual Report on Form 10-K, pursuant to Instruction 2 to Item 601 of Regulation S-K. | Incorporated by reference to Exhibit 10.3 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2005. |
| 10.2.4.1 | Agreement Regarding Leases dated as of October 19, 2004 by and between Brookdale Provident Properties LLC and PSLT-BLC Properties Holdings, LLC. | Incorporated by reference to Exhibit 10.14 to Amendment No. 2 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on January 18, 2005, File No. 333-120206. |

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|---|
| 10.2.4.2 | Letter Agreement dated March 28, 2005 by and among Brookdale Provident Properties LLC, PSLT-BLC Properties Holdings, LLC and Ventas Provident, LLC (successor to Provident Senior Living Trust). | Incorporated by reference to Exhibit 10.19 to Amendment No. 4 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on April 11, 2005, File No. 333-120206. |
| 10.2.4.3 | Letter Agreement dated April 4, 2008 by and between Brookdale Provident Properties LLC and PSLT-BLC Properties Holdings, LLC. | Incorporated by reference to Exhibit 10.2.4.3 to our Annual Report on Form 10-K for the year ended December 31, 2009. |
| 10.2.4.4 | First Amendment to Agreement Regarding Leases dated as of February 11, 2009 by and between PSLT-BLC Properties Holdings, LLC, Brookdale Provident Properties LLC, Brookdale Provident Management LLC and Ventas Provident, LLC. | Incorporated by reference to Exhibit 10.2.4.3 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.2.4.5 | Second Amendment to Agreement Regarding Leases dated as of March 2, 2009 by and between PSLT-BLC Properties Holdings, LLC and Brookdale Provident Properties LLC, et al. | Incorporated by reference to Exhibit 10.2.4.5 to our Annual Report on Form 10-K for the year ended December 31, 2009. |
| 10.2.4.6 | Third Amendment to Agreement Regarding Leases dated as of November 6, 2009 by and between PSLT-BLC Properties Holdings, LLC and Brookdale Provident Properties LLC, et al. | Incorporated by reference to Exhibit 10.2.4.6 to our Annual Report on Form 10-K for the year ended December 31, 2009. |
| 10.2.4.7 | Guaranty of Agreement Regarding Leases dated as of October 19, 2004 by Brookdale Living Communities, Inc. in favor of PSLT-BLC Properties Holdings, LLC. | Incorporated by reference to Exhibit 10.15 to Amendment No. 2 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on January 18, 2005, File No. 333-120206. |
| 10.2.5 | Guaranty dated as of February 11, 2009 by Brookdale Senior Living Inc., for the benefit of the landlords with respect to the Brookdale and Alterra properties, PSLT-BLC Properties Holdings, LLC and PSLT-ALS Properties Holdings, LLC. | Incorporated by reference to Exhibit 10.2.9 to our Annual Report on Form 10-K for the year ended December 31, 2009. |
| 10.3 | Amended and Restated Credit and Guaranty Agreement, dated as of December 9, 2013, among Ventas Realty, Limited Partnership, Ventas SSL Ontario II, Inc. and Ventas SSL Ontario III, Inc., as Borrowers, Ventas, Inc., as Guarantor, the Lenders identified therein, and Bank of America, N.A., as Administrative Agent, Swing Line Lender, L/C Issuer and Alternative Currency Fronting Lender. | Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on December 9, 2013. |

Edgar Filing: VENTAS INC - Form 10-K

| | | |
|---------|---|--|
| 10.4* | Ventas, Inc. 2004 Stock Plan for Directors, as amended. | Incorporated by reference to Exhibit 10.16.1 to our Annual Report on Form 10-K for the year ended December 31, 2004. |
| 10.5.1* | Ventas, Inc. 2006 Incentive Plan, as amended. | Incorporated by reference to Exhibit 10.10.1 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.5.2* | Form of Stock Option Agreement—2006 Incentive Plan. | Incorporated by reference to Exhibit 10.15.2 to our Annual Report on Form 10-K for the year ended December 31, 2006. |
| 10.5.3* | Form of Restricted Stock Agreement—2006 Incentive Plan. | Incorporated by reference to Exhibit 10.15.3 to our Annual Report on Form 10-K for the year ended December 31, 2006. |
| 10.6.1* | Ventas, Inc. 2006 Stock Plan for Directors, as amended. | Incorporated by reference to Exhibit 10.1 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2012. |
| 10.6.2* | Form of Stock Option Agreement—2006 Stock Plan for Directors. | Incorporated by reference to Exhibit 10.11.2 to our Annual Report on Form 10-K for the year ended December 31, 2008. |

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|--|--|
| 10.6.3* | Form of Amendment to Stock Option Agreement—2006 Stock Plan for Directors. | Incorporated by reference to Exhibit 10.2 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2012. |
| 10.6.4* | Form of Restricted Stock Unit Agreement—2006 Stock Plan for Directors. | Incorporated by reference to Exhibit 10.11.4 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.7.1* | Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on May 23, 2012. |
| 10.7.2* | Form of Stock Option Agreement (Employees) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.2 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.7.3* | Form of Restricted Stock Agreement (Employees) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.3 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.7.4* | Form of Stock Option Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.4 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.7.5* | Form of Restricted Stock Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.5 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.7.6* | Form of Restricted Stock Unit Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.6 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.8.1* | Ventas Executive Deferred Stock Compensation Plan, as amended. | Incorporated by reference to Exhibit 10.12.1 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.8.2* | Deferral Election Form under the Ventas Executive Deferred Stock Compensation Plan. | Incorporated by reference to Exhibit 10.12.2 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.9.1* | Ventas Nonemployee Directors' Deferred Stock Compensation Plan, as amended. | Incorporated by reference to Exhibit 10.13.1 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.9.2* | Deferral Election Form under the Ventas Nonemployee Directors' Deferred Stock Compensation Plan. | Incorporated by reference to Exhibit 10.13.2 to our Annual Report on Form 10-K for the year ended December 31, 2008. |

| | | |
|----------|---|--|
| 10.10.1* | Nationwide Health Properties, Inc. 2005 Performance Incentive Plan. | Incorporated by reference to Appendix B to the Nationwide Health Properties, Inc. definitive Proxy Statement for the 2005 Annual Meeting, filed on March 24, 2005, File No. 001-09028. |
| 10.10.2* | First Amendment to the Nationwide Health Properties, Inc. 2005 Performance Incentive Plan, dated October 28, 2008. | Incorporated by reference to Exhibit 10.1 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028. |
| 10.11.1* | Nationwide Health Properties, Inc. Retirement Plan for Directors, as amended and restated on April 20, 2006. | Incorporated by reference to Exhibit 10.1 to the Nationwide Health Properties, Inc. Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, File No. 001-09028. |
| 10.11.2* | Amendment to the Nationwide Health Properties, Inc. Retirement Plan for Directors, as amended and restated on April 20, 2006. | Incorporated by reference to Exhibit 10.9 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028. |

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|--|
| 10.12* | Amended and Restated Deferred Compensation Plan of Nationwide Health Properties, Inc. dated October 28, 2008. | Incorporated by reference to Exhibit 10.6 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028. |
| 10.13* | Second Amended and Restated Employment Agreement dated as of March 22, 2011 between Ventas, Inc. and Debra A. Cafaro. | Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on March 24, 2011. |
| 10.14.1* | Employment Agreement dated as of July 31, 1998 between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.15.2.1 to our Annual Report on Form 10-K for the year ended December 31, 2002. |
| 10.14.2* | Amendment dated as of September 30, 1999 to Employment Agreement between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.15.2.2 to our Annual Report on Form 10-K for the year ended December 31, 2002. |
| 10.14.3* | Amendment dated as of March 19, 2007 to Employment Agreement between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on March 23, 2007. |
| 10.14.4* | Amendment dated as of December 31, 2008 to Employment Agreement between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.15.4 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.14.5* | Amended and Restated Change-in-Control Severance Agreement dated as of March 22, 2011 between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on March 24, 2011. |
| 10.15.1* | Amended and Restated Employment Agreement dated as of December 31, 2004 between Ventas, Inc. and Richard A. Schweinhart. | Incorporated by reference to Exhibit 10.4 to our Current Report on Form 8-K filed on January 6, 2005. |
| 10.15.2* | Amendment dated as of March 19, 2007 to Amended and Restated Employment Agreement between Ventas, Inc. and Richard A. Schweinhart. | Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on March 23, 2007. |
| 10.15.3* | Amendment dated as of December 31, 2008 to Amended and Restated Employment Agreement between Ventas, Inc. and Richard A. Schweinhart. | Incorporated by reference to Exhibit 10.16.3 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.16.1* | Employment Agreement dated as of September 18, 2002 between Ventas, Inc. and Raymond J. Lewis. | Incorporated by reference to Exhibit 10.3 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2002. |
| 10.16.2* | | |

Edgar Filing: VENTAS INC - Form 10-K

| | | |
|----------|--|--|
| | Amendment dated as of March 19, 2007 to Employment Agreement between Ventas, Inc. and Raymond J. Lewis. | Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K, filed on March 23, 2007. |
| 10.16.3* | Amendment dated as of December 31, 2008 to Employment Agreement between Ventas, Inc. and Raymond J. Lewis. | Incorporated by reference to Exhibit 10.17.3 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.17* | Employment Agreement dated as of June 22, 2010 between Ventas, Inc. and Todd W. Lillibridge. | Incorporated by reference to Exhibit 10.1 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2010. |
| 10.18* | Employee Protection and Noncompetition Agreement dated as of October 21, 2013 between Ventas, Inc. and John D. Cobb. | Filed herewith |
| 10.19* | Letter Agreement dated as of June 30, 2011 between Ventas, Inc. and Douglas M. Pasquale. | Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K, filed on July 11, 2011. |
| 10.20* | Ventas Employee and Director Stock Purchase Plan, as amended. | Incorporated by reference to Exhibit 10.18 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 12 | Statement Regarding Computation of Ratios of Earnings to Fixed Charges. | Filed herewith. |
| 21 | Subsidiaries of Ventas, Inc. | Filed herewith. |

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|--|----------------------|
| 23 | Consent of Ernst & Young LLP. | Filed herewith. |
| 31.1 | Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(a) under the Exchange Act. | Filed herewith. |
| 31.2 | Certification of Richard A. Schweinhart, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(a) under the Exchange Act. | Filed herewith. |
| 32.1 | Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. 1350. | Filed herewith. |
| 32.2 | Certification of Richard A. Schweinhart, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. 1350. | Filed herewith. |
| 101 | Interactive Data File. | Filed herewith. |

* Management contract or compensatory plan or arrangement required to be filed as an exhibit pursuant to Item 15(b) of Form 10-K.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: February 18, 2014

VENTAS, INC.

By: /s/ DEBRA A. CAFARO
Debra A. Cafaro
Chairman and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| Signature | Title | Date |
|--|--|-------------------|
| /s/ DEBRA A. CAFARO Debra A. Cafaro | Chairman and Chief Executive Officer (Principal Executive Officer) | February 18, 2014 |
| /s/ RICHARD A. SCHWEINHART Richard A. Schweinhart | Executive Vice President and Chief Financial Officer (Principal Financial Officer) | February 18, 2014 |
| /s/ ROBERT J. BREHL Robert J. Brehl | Chief Accounting Officer and Controller (Principal Accounting Officer) | February 18, 2014 |
| /s/ DOUGLAS CROCKER II Douglas Crocker II | Director | February 18, 2014 |
| /s/ RONALD G. GEARY Ronald G. Geary | Director | February 18, 2014 |
| /s/ JAY M. GELLERT Jay M. Gellert | Director | February 18, 2014 |
| /s/ RICHARD I. GILCHRIST Richard I. Gilchrist | Director | February 18, 2014 |
| /s/ MATTHEW J. LUSTIG Matthew J. Lustig | Director | February 18, 2014 |
| /s/ DOUGLAS M. PASQUALE Douglas M. Pasquale | Director | February 18, 2014 |
| /s/ ROBERT D. REED Robert D. Reed | Director | February 18, 2014 |

Edgar Filing: VENTAS INC - Form 10-K

| Signature | Title | Date |
|--|----------|-------------------|
| /s/ SHELI Z. ROSENBERG Sheli Z. Rosenberg | Director | February 18, 2014 |
| /s/ GLENN J. RUFRANO Glenn J. Rufrano | Director | February 18, 2014 |
| /s/ JAMES D. SHELTON James D. Shelton | Director | February 18, 2014 |

Edgar Filing: VENTAS INC - Form 10-K

EXHIBIT INDEX

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|--|
| 3.1 | Amended and Restated Certificate of Incorporation, as amended, of Ventas, Inc. | Incorporated by reference to Exhibit 3.1 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011. |
| 3.2 | Fourth Amended and Restated Bylaws, as amended, of Ventas, Inc. | Incorporated by reference to Exhibit 3.2 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011. |
| 4.1 | Specimen common stock certificate. | Incorporated by reference to Exhibit 4.1 to our Annual Report on Form 10-K for the year ended December 31, 2012. |
| 4.2 | Ventas, Inc. Distribution Reinvestment and Stock Purchase Plan. | Incorporated by reference to the Prospectus included in our Registration Statement on Form S-3, filed on November 25, 2011, File No. 333-178185. |
| 4.3 | Indenture dated as of September 19, 2006 by and among Ventas, Inc., Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuer(s), the Guarantors named therein, as Guarantors, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.9 to our Registration Statement on Form S-3, filed on April 7, 2006, File No. 333-133115. |
| 4.4 | Third Supplemental Indenture dated as of November 16, 2010 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on November 18, 2010. |
| 4.5 | Fourth Supplemental Indenture dated as of May 17, 2011 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on May 20, 2011. |
| 4.6 | Fifth Supplemental Indenture dated as of February 10, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on February 14, 2012. |
| 4.7 | Sixth Supplemental Indenture dated as of April 17, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on April 18, 2012. |

- 4.8 Seventh Supplemental Indenture dated as of August 3, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. Incorporated by reference to Exhibit 4.1 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2012.
- 4.9 Eighth Supplemental Indenture dated as of December 13, 2012 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on December 13, 2012.
- 4.10 Ninth Supplemental Indenture dated as of March 7, 2013 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. Incorporated by reference to Exhibit 4.2 to our Registration Statement on Form 8-A, filed on March 7, 2013.

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|---|
| 4.11 | Tenth Supplemental Indenture dated as of March 19, 2013 by and among Ventas Realty, Limited Partnership and Ventas Capital Corporation, as Issuers, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on March 19, 2013. |
| 4.12 | Indenture dated as of September 26, 2013 by and among Ventas, Inc., Ventas Realty, Limited Partnership, as Issuer, the Guarantors named therein, as Guarantors, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.7 to our Registration Statement on Form S-3, filed on April 2, 2012, File No. 333-180521. |
| 4.13 | First Supplemental Indenture dated as of September 26, 2013 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K, filed on September 26, 2013. |
| 4.14 | Second Supplemental Indenture dated as of September 26, 2013 by and among Ventas Realty, Limited Partnership, as Issuer, Ventas, Inc., as Guarantor, and U.S. Bank National Association, as Trustee. | Incorporated by reference to Exhibit 4.3 to our Current Report on Form 8-K, filed on September 26, 2013. |
| 4.15 | Indenture dated as of August 19, 1997 by and between Nationwide Health Properties, Inc. and The Bank of New York, as Trustee. | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Registration Statement on Form S-3, filed on July 25, 1997, File No. 333-32135. |
| 4.16 | Indenture dated as of January 13, 1999 by and between Nationwide Health Properties, Inc. and Chase Manhattan Bank and Trust Company, National Association, as Trustee. | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Registration Statement on Form S-3, filed on January 15, 1999, File No. 333-70707. |
| 4.17 | First Supplemental Indenture dated as of May 18, 2005 by and between Nationwide Health Properties, Inc. and J.P. Morgan Trust Company, National Association, as Trustee. | Incorporated by reference to Exhibit 4.1 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on May 11, 2005, File No. 001-09028. |
| 10.1 | First Amended and Restated Agreement of Limited Partnership of Ventas Realty, Limited Partnership. | Incorporated by reference to Exhibit 3.5 to our Registration Statement on Form S-4, as amended, File No. 333-89312. |
| 10.2.1 | Form of Property Lease Agreement with respect to the Brookdale properties. | Incorporated by reference to Exhibit 10.13 to Amendment No. 2 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on January 18, 2005, File No. 333-120206. |

- | | | |
|----------|--|---|
| 10.2.2 | Form of Lease Guaranty with respect to the Brookdale properties. | Incorporated by reference to Exhibit 10.16 to Amendment No. 2 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on January 18, 2005, File No. 333-120206. |
| 10.2.3 | Schedule of Agreements Substantially Identical in All Material Respects to the agreements incorporated by reference as Exhibits 10.2.1 and 10.2.2 to this Annual Report on Form 10-K, pursuant to Instruction 2 to Item 601 of Regulation S-K. | Incorporated by reference to Exhibit 10.3 to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2005. |
| 10.2.4.1 | Agreement Regarding Leases dated as of October 19, 2004 by and between Brookdale Provident Properties LLC and PSLT-BLC Properties Holdings, LLC. | Incorporated by reference to Exhibit 10.14 to Amendment No. 2 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on January 18, 2005, File No. 333-120206. |

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|---|
| 10.2.4.2 | Letter Agreement dated March 28, 2005 by and among Brookdale Provident Properties LLC, PSLT-BLC Properties Holdings, LLC and Ventas Provident, LLC (successor to Provident Senior Living Trust). | Incorporated by reference to Exhibit 10.19 to Amendment No. 4 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on April 11, 2005, File No. 333-120206. |
| 10.2.4.3 | Letter Agreement dated April 4, 2008 by and between Brookdale Provident Properties LLC and PSLT-BLC Properties Holdings, LLC. | Incorporated by reference to Exhibit 10.2.4.3 to our Annual Report on Form 10-K for the year ended December 31, 2009. |
| 10.2.4.4 | First Amendment to Agreement Regarding Leases dated as of February 11, 2009 by and between PSLT-BLC Properties Holdings, LLC, Brookdale Provident Properties LLC, Brookdale Provident Management LLC and Ventas Provident, LLC. | Incorporated by reference to Exhibit 10.2.4.3 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.2.4.5 | Second Amendment to Agreement Regarding Leases dated as of March 2, 2009 by and between PSLT-BLC Properties Holdings, LLC and Brookdale Provident Properties LLC, et al. | Incorporated by reference to Exhibit 10.2.4.5 to our Annual Report on Form 10-K for the year ended December 31, 2009. |
| 10.2.4.6 | Third Amendment to Agreement Regarding Leases dated as of November 6, 2009 by and between PSLT-BLC Properties Holdings, LLC and Brookdale Provident Properties LLC, et al. | Incorporated by reference to Exhibit 10.2.4.6 to our Annual Report on Form 10-K for the year ended December 31, 2009. |
| 10.2.4.7 | Guaranty of Agreement Regarding Leases dated as of October 19, 2004 by Brookdale Living Communities, Inc. in favor of PSLT-BLC Properties Holdings, LLC. | Incorporated by reference to Exhibit 10.15 to Amendment No. 2 to Provident Senior Living Trust's Registration Statement on Form S-11, filed on January 18, 2005, File No. 333-120206. |
| 10.2.5 | Guaranty dated as of February 11, 2009 by Brookdale Senior Living Inc., for the benefit of the landlords with respect to the Brookdale and Alterra properties, PSLT-BLC Properties Holdings, LLC and PSLT-ALS Properties Holdings, LLC. | Incorporated by reference to Exhibit 10.2.9 to our Annual Report on Form 10-K for the year ended December 31, 2009. |
| 10.3 | Amended and Restated Credit and Guaranty Agreement, dated as of December 9, 2013, among Ventas Realty, Limited Partnership, Ventas SSL Ontario II, Inc. and Ventas SSL Ontario III, Inc., as Borrowers, Ventas, Inc., as Guarantor, the Lenders identified therein, and Bank of America, N.A., as Administrative Agent, Swing Line Lender, L/C Issuer and Alternative Currency Fronting Lender. | Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on December 9, 2013. |

Edgar Filing: VENTAS INC - Form 10-K

| | | |
|---------|---|--|
| 10.4* | Ventas, Inc. 2004 Stock Plan for Directors, as amended. | Incorporated by reference to Exhibit 10.16.1 to our Annual Report on Form 10-K for the year ended December 31, 2004. |
| 10.5.1* | Ventas, Inc. 2006 Incentive Plan, as amended. | Incorporated by reference to Exhibit 10.10.1 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.5.2* | Form of Stock Option Agreement—2006 Incentive Plan. | Incorporated by reference to Exhibit 10.15.2 to our Annual Report on Form 10-K for the year ended December 31, 2006. |
| 10.5.3* | Form of Restricted Stock Agreement—2006 Incentive Plan. | Incorporated by reference to Exhibit 10.15.3 to our Annual Report on Form 10-K for the year ended December 31, 2006. |
| 10.6.1* | Ventas, Inc. 2006 Stock Plan for Directors, as amended. | Incorporated by reference to Exhibit 10.1 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2012. |

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|--|
| 10.6.2* | Form of Stock Option Agreement—2006 Stock Plan for Directors. | Incorporated by reference to Exhibit 10.11.2 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.6.3* | Form of Amendment to Stock Option Agreement—2006 Stock Plan for Directors. | Incorporated by reference to Exhibit 10.2 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2012. |
| 10.6.4* | Form of Restricted Stock Unit Agreement—2006 Stock Plan for Directors. | Incorporated by reference to Exhibit 10.11.4 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.7.1* | Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on May 23, 2012. |
| 10.7.2* | Form of Stock Option Agreement (Employees) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.2 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.7.3* | Form of Restricted Stock Agreement (Employees) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.3 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.7.4* | Form of Stock Option Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.4 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.7.5* | Form of Restricted Stock Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.5 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.7.6* | Form of Restricted Stock Unit Agreement (Directors) under the Ventas, Inc. 2012 Incentive Plan. | Incorporated by reference to Exhibit 10.6 to our Registration Form on S-8, filed on August 7, 2012, File No. 333-183121. |
| 10.8.1* | Ventas Executive Deferred Stock Compensation Plan, as amended. | Incorporated by reference to Exhibit 10.12.1 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.8.2* | Deferral Election Form under the Ventas Executive Deferred Stock Compensation Plan. | Incorporated by reference to Exhibit 10.12.2 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.9.1* | Ventas Nonemployee Directors' Deferred Stock Compensation Plan, as amended. | Incorporated by reference to Exhibit 10.13.1 to our Annual Report on Form 10-K for the year ended December 31, 2008. |

Edgar Filing: VENTAS INC - Form 10-K

| | | |
|----------|--|--|
| 10.9.2* | Deferral Election Form under the Ventas Nonemployee Directors' Deferred Stock Compensation Plan. | Incorporated by reference to Exhibit 10.13.2 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.10.1* | Nationwide Health Properties, Inc. 2005 Performance Incentive Plan. | Incorporated by reference to Appendix B to the Nationwide Health Properties, Inc. definitive Proxy Statement for the 2005 Annual Meeting, filed on March 24, 2005, File No. 001-09028. |
| 10.10.2* | First Amendment to the Nationwide Health Properties, Inc. 2005 Performance Incentive Plan, dated October 28, 2008. | Incorporated by reference to Exhibit 10.1 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028. |
| 10.11.1* | Nationwide Health Properties, Inc. Retirement Plan for Directors, as amended and restated on April 20, 2006. | Incorporated by reference to Exhibit 10.1 to the Nationwide Health Properties, Inc. Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, File No. 001-09028. |

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|---|--|
| 10.11.2* | Amendment to the Nationwide Health Properties, Inc. Retirement Plan for Directors, as amended and restated on April 20, 2006. | Incorporated by reference to Exhibit 10.9 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028. |
| 10.12* | Amended and Restated Deferred Compensation Plan of Nationwide Health Properties, Inc. dated October 28, 2008. | Incorporated by reference to Exhibit 10.6 to the Nationwide Health Properties, Inc. Current Report on Form 8-K, filed on November 3, 2008, File No. 001-09028. |
| 10.13* | Second Amended and Restated Employment Agreement dated as of March 22, 2011 between Ventas, Inc. and Debra A. Cafaro. | Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on March 24, 2011. |
| 10.14.1* | Employment Agreement dated as of July 31, 1998 between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.15.2.1 to our Annual Report on Form 10-K for the year ended December 31, 2002. |
| 10.14.2* | Amendment dated as of September 30, 1999 to Employment Agreement between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.15.2.2 to our Annual Report on Form 10-K for the year ended December 31, 2002. |
| 10.14.3* | Amendment dated as of March 19, 2007 to Employment Agreement between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K, filed on March 23, 2007. |
| 10.14.4* | Amendment dated as of December 31, 2008 to Employment Agreement between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.15.4 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.14.5* | Amended and Restated Change-in-Control Severance Agreement dated as of March 22, 2011 between Ventas, Inc. and T. Richard Riney. | Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on March 24, 2011. |
| 10.15.1* | Amended and Restated Employment Agreement dated as of December 31, 2004 between Ventas, Inc. and Richard A. Schweinhart. | Incorporated by reference to Exhibit 10.4 to our Current Report on Form 8-K filed on January 6, 2005. |
| 10.15.2* | Amendment dated as of March 19, 2007 to Amended and Restated Employment Agreement between Ventas, Inc. and Richard A. Schweinhart. | Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K, filed on March 23, 2007. |
| 10.15.3* | Amendment dated as of December 31, 2008 to Amended and Restated Employment Agreement between Ventas, Inc. and Richard A. Schweinhart. | Incorporated by reference to Exhibit 10.16.3 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.16.1* | Employment Agreement dated as of September 18, 2002 between Ventas, Inc. and | Incorporated by reference to Exhibit 10.3 to our Quarterly Report on Form 10-Q for the quarter |

Edgar Filing: VENTAS INC - Form 10-K

| | | |
|----------|--|--|
| | Raymond J. Lewis. | ended September 30, 2002. |
| 10.16.2* | Amendment dated as of March 19, 2007 to Employment Agreement between Ventas, Inc. and Raymond J. Lewis. | Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K, filed on March 23, 2007. |
| 10.16.3* | Amendment dated as of December 31, 2008 to Employment Agreement between Ventas, Inc. and Raymond J. Lewis. | Incorporated by reference to Exhibit 10.17.3 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 10.17* | Employment Agreement dated as of June 22, 2010 between Ventas, Inc. and Todd W. Lillibridge. | Incorporated by reference to Exhibit 10.1 to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2010. |
| 10.18* | Employee Protection and Noncompetition Agreement dated as of October 21, 2013 between Ventas, Inc. and John D. Cobb. | Filed herewith |
| 10.19* | Letter Agreement dated as of June 30, 2011 between Ventas, Inc. and Douglas M. Pasquale. | Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K, filed on July 11, 2011. |

Edgar Filing: VENTAS INC - Form 10-K

| Exhibit Number | Description of Document | Location of Document |
|----------------|--|--|
| 10.20* | Ventas Employee and Director Stock Purchase Plan, as amended. | Incorporated by reference to Exhibit 10.18 to our Annual Report on Form 10-K for the year ended December 31, 2008. |
| 12 | Statement Regarding Computation of Ratios of Earnings to Fixed Charges. | Filed herewith. |
| 21 | Subsidiaries of Ventas, Inc. | Filed herewith. |
| 23 | Consent of Ernst & Young LLP. | Filed herewith. |
| 31.1 | Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(a) under the Exchange Act. | Filed herewith. |
| 31.2 | Certification of Richard A. Schweinhart, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(a) under the Exchange Act. | Filed herewith. |
| 32.1 | Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. 1350. | Filed herewith. |
| 32.2 | Certification of Richard A. Schweinhart, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. 1350. | Filed herewith. |
| 101 | Interactive Data File. | Filed herewith. |

* Management contract or compensatory plan or arrangement required to be filed as an exhibit pursuant to Item 15(b) of Form 10-K.