

RLJ Lodging Trust  
Form 10-Q  
August 04, 2017  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the quarterly period ended June 30, 2017

OR  
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-35169

RLJ LODGING TRUST  
(Exact Name of Registrant as Specified in Its Charter)

Maryland 27-4706509  
(State or Other Jurisdiction of Incorporation or Organization) (I.R.S. Employer Identification No.)

3 Bethesda Metro Center, Suite 1000  
Bethesda, Maryland 20814  
(Address of Principal Executive Offices) (Zip Code)

(301) 280-7777  
(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No  
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No  
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer,"

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"accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer

Non-accelerated filer  (do not check if a smaller reporting company) Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

As of July 26, 2017, 124,638,717 common shares of beneficial interest of the Registrant, \$0.01 par value per share, were outstanding.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements.

## RLJ Lodging Trust

## Consolidated Balance Sheets

(Amounts in thousands, except share and per share data)

|   | June 30,<br>2017<br>(unaudited) | December 31,<br>2016 |
|---|---------------------------------|----------------------|
| Assets  |                                 |                      |
| Investment in hotel properties, net   | \$3,323,705                     | \$ 3,368,674         |
| Cash and cash equivalents   | 479,879                         | 456,672              |
| Restricted cash reserves  | 60,697                          | 67,206               |
| Hotel and other receivables, net of allowance of \$181 and \$182, respectively  | 34,408                          | 26,018               |
| Deferred income tax asset   | 42,353                          | 44,614               |
| Prepaid expense and other assets  | 60,624                          | 60,209               |
| Total assets  | \$4,001,666                     | \$ 4,023,393         |
| Liabilities and Equity  |                                 |                      |
| Debt, net   | \$1,582,114                     | \$ 1,582,715         |
| Accounts payable and other liabilities  | 127,064                         | 137,066              |
| Deferred income tax liability   | 11,430                          | 11,430               |
| Advance deposits and deferred revenue   | 10,492                          | 11,975               |
| Accrued interest  | 3,918                           | 3,444                |
| Distributions payable   | 41,914                          | 41,486               |
| Total liabilities   | 1,776,932                       | 1,788,116            |
| Commitments and Contingencies (Note 9)  |                                 |                      |
| Equity  |                                 |                      |
| Shareholders' equity:   |                                 |                      |
| Preferred shares of beneficial interest, \$0.01 par value, 50,000,000 shares authorized; zero shares issued and outstanding at June 30, 2017 and December 31, 2016, respectively                      | —                               | —                    |
| Common shares of beneficial interest, \$0.01 par value, 450,000,000 shares authorized; 124,639,939 and 124,364,178 shares issued and outstanding at June 30, 2017 and December 31, 2016, respectively | 1,246                           | 1,244                |
| Additional paid-in capital  | 2,191,661                       | 2,187,333            |
| Accumulated other comprehensive loss  | (1,069                          | ) (4,902 )           |
| Retained earnings   | 19,674                          | 38,249               |
| Total shareholders' equity  | 2,211,512                       | 2,221,924            |
| Noncontrolling interest:  |                                 |                      |
| Noncontrolling interest in consolidated joint venture   | 5,936                           | 5,973                |
| Noncontrolling interest in the Operating Partnership  | 7,286                           | 7,380                |
| Total noncontrolling interest   | 13,222                          | 13,353               |
| Total equity  | 2,224,734                       | 2,235,277            |
| Total liabilities and equity  | \$4,001,666                     | \$ 4,023,393         |

The accompanying notes are an integral part of these consolidated financial statements.



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## RLJ Lodging Trust

## Consolidated Statements of Operations and Comprehensive Income

(Amounts in thousands, except share and per share data)

(unaudited)

|  | For the three months<br>ended June 30, |             | For the six months<br>ended June 30, |             |
|--|--|-------------|--------------------------------------|-------------|
|  | 2017                                   | 2016        | 2017                                 | 2016        |
| Revenue  |  |             |                                      |             |
| Operating revenue  |  |             |                                      |             |
| Room revenue   | \$253,739                              | \$ 277,039  | \$478,704                            | \$ 516,552  |
| Food and beverage revenue                                  | 29,121                                 | 30,047      | 55,812                               | 56,601      |
| Other operating department revenue                         | 9,424                                  | 10,026      | 18,000                               | 19,130      |
| Total revenue  | \$292,284                              | \$ 317,112  | \$552,516                            | \$ 592,283  |
| Expense  |  |             |                                      |             |
| Operating expense  |  |             |                                      |             |
| Room expense   | \$55,221                               | \$ 59,085   | \$107,143                            | \$ 114,113  |
| Food and beverage expense                                  | 20,101                                 | 20,525      | 39,398                               | 40,342      |
| Management and franchise fee expense                       | 29,626                                 | 32,762      | 56,539                               | 61,263      |
| Other operating expense                                    | 59,058                                 | 61,950      | 116,880                              | 121,971     |
| Total property operating expense                           | 164,006                                | 174,322     | 319,960                              | 337,689     |
| Depreciation and amortization                              | 38,240                                 | 40,849      | 76,905                               | 81,579      |
| Property tax, insurance and other                          | 18,152                                 | 19,302      | 37,310                               | 39,457      |
| General and administrative                                 | 10,129                                 | 6,658       | 19,252                               | 16,307      |
| Transaction and pursuit costs                              | 3,691                                  | 80          | 4,316                                | 159         |
| Total operating expense                                    | 234,218                                | 241,211     | 457,743                              | 475,191     |
| Operating income   | 58,066                                 | 75,901      | 94,773                               | 117,092     |
| Other income (expense)                                     | 73                                     | (326)       | ) 214                                | (24)        |
| Interest income  | 664                                    | 414         | 1,149                                | 810         |
| Interest expense   | (14,548)                               | ) (14,789)  | ) (28,877)                           | ) (29,681)  |
| Income before income tax expense                           | 44,255                                 | 61,200      | 67,259                               | 88,197      |
| Income tax expense   | (1,821)                                | ) (2,482)   | ) (2,987)                            | ) (3,958)   |
| Income from operations                                     | 42,434                                 | 58,718      | 64,272                               | 84,239      |
| Gain (loss) on sale of hotel properties                    | 30                                     | 22          | (30)                                 | ) (150)     |
| Net income   | 42,464                                 | 58,740      | 64,242                               | 84,089      |
| Net (income) loss attributable to noncontrolling interests |  |             |                                      |             |
| Noncontrolling interest in consolidated joint venture      | (29)                                   | ) (37)      | ) 37                                 | 25          |
| Noncontrolling interest in the Operating Partnership       | (189)                                  | ) (256)     | ) (275)                              | ) (370)     |
| Net income attributable to common shareholders             | \$42,246                               | \$ 58,447   | \$64,004                             | \$ 83,744   |
| Basic per common share data:                               |  |             |                                      |             |
| Net income per share attributable to common shareholders   | \$0.34                                 | \$ 0.47     | \$0.51                               | \$ 0.67     |
| Weighted-average number of common shares                   | 123,785,735                            | 123,544,034 | 123,760,096                          | 123,641,928 |

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|   |             |             |             |             |
|---|-------------|-------------|-------------|-------------|
| Diluted per common share data:  |             |             |             |             |
| Net income per share attributable to common shareholders  | \$ 0.34     | \$ 0.47     | \$ 0.51     | \$ 0.67     |
| Weighted-average number of common shares  | 123,871,762 | 123,942,846 | 123,856,388 | 124,051,956 |
| Dividends declared per common share   | \$ 0.33     | \$ 0.33     | \$ 0.66     | \$ 0.66     |
| Amounts attributable to the Company's common shareholders:  |             |             |             |             |
| Income from operations  | \$ 42,216   | \$ 58,425   | \$ 64,034   | \$ 83,894   |
| Gain (loss) on sale of hotel properties   | 30          | 22          | (30)        | (150)       |
| Net income attributable to common shareholders  | \$ 42,246   | \$ 58,447   | \$ 64,004   | \$ 83,744   |
| Comprehensive income:   |             |             |             |             |
| Net income  | \$ 42,464   | \$ 58,740   | \$ 64,242   | \$ 84,089   |
| Unrealized (loss) gain on interest rate derivatives   | (1,715)     | (5,366)     | 3,833       | (25,614)    |
| Comprehensive income  | 40,749      | 53,374      | 68,075      | 58,475      |
| Comprehensive (income) loss attributable to the noncontrolling interest in consolidated joint venture | (29)        | (37)        | 37          | 25          |
| Comprehensive income attributable to the noncontrolling interest in the Operating Partnership         | (189)       | (256)       | (275)       | (370)       |
| Comprehensive income attributable to the Company  | \$ 40,531   | \$ 53,081   | \$ 67,837   | \$ 58,130   |

The accompanying notes are an integral part of these consolidated financial statements.



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RLJ Lodging Trust  
 Consolidated Statements of Changes in Equity  
 (Amounts in thousands, except share data)  
 (unaudited)

|   | Shareholders' Equity |           |                         |                   | Noncontrolling Interest  |             |               |                          |             | Total Equity |
|---|----------------------|-----------|-------------------------|-------------------|--------------------------|-------------|---------------|--------------------------|-------------|--------------|
|   | Common Stock         |           |                         |                   | Accumulated              | Operating   | Consolidated  | Total                    |             |              |
|   | Shares               | Par Value | Additional Paid Capital | Retained Earnings | Other Comprehensive Loss | Partnership | Joint Venture | Non-controlling Interest |             |              |
| Balance at December 31, 2016  | 124,364,178          | \$1,244   | \$2,187,333             | \$38,249          | \$(4,902)                | \$7,380     | \$5,973       | \$13,353                 | \$2,235,277 |              |
| Net income (loss)   | —                    | —         | —                       | 64,004            | —                        | 275         | (37)          | 238                      | 64,242      |              |
| Unrealized gain on interest-rate derivatives  | —                    | —         | —                       | —                 | 3,833                    | —           | —             | —                        | 3,833       |              |
| Issuance of restricted stock  | 333,836              | 3         | (3)                     | —                 | —                        | —           | —             | —                        | —           |              |
| Amortization of share-based compensation  | —                    | —         | 5,469                   | —                 | —                        | —           | —             | —                        | 5,469       |              |
| Shares acquired to satisfy minimum required federal and state tax withholding on vesting restricted stock | (53,284)             | (1)       | (1,138)                 | —                 | —                        | —           | —             | —                        | (1,139)     |              |
| Forfeiture of restricted stock  | (4,791)              | —         | —                       | —                 | —                        | —           | —             | —                        | —           |              |
| Distributions on common shares and units  | —                    | —         | —                       | (82,579)          | —                        | (369)       | —             | (369)                    | (82,948)    |              |
| Balance at June 30, 2017  | 124,639,939          | \$1,246   | \$2,191,661             | \$19,674          | \$(1,069)                | \$7,286     | \$5,936       | \$13,222                 | \$2,224,734 |              |

The accompanying notes are an integral part of these consolidated financial statements.



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RLJ Lodging Trust  
Consolidated Statements of Changes in Equity  
(Amounts in thousands, except share data)  
(unaudited)

|   | Shareholders' Equity<br>Common Stock |           |                            |                   | Noncontrolling Interest              |                       |                            |                                |              | Total Equity |
|---|--------------------------------------|-----------|----------------------------|-------------------|--------------------------------------|-----------------------|----------------------------|--------------------------------|--------------|--------------|
|   | Shares                               | Par Value | Additional Paid-in Capital | Retained Earnings | Accumulated Other Comprehensive Loss | Operating Partnership | Consolidated Joint Venture | Total Non-controlling Interest |              |              |
| Balance at December 31, 2015  | 124,635,675                          | \$ 1,246  | \$ 2,195,732               | \$ 2,439          | \$(16,602)                           | \$ 11,532             | \$ 6,177                   | \$ 17,709                      | \$ 2,200,524 |              |
| Net income (loss)   | —                                    | —         | —                          | 83,744            | —                                    | 370                   | (25)                       | 345                            | 84,089       |              |
| Unrealized loss on interest rate derivatives  | —                                    | —         | —                          | —                 | (25,614)                             | —                     | —                          | —                              | (25,614)     |              |
| Distributions to joint venture partner  | —                                    | —         | —                          | —                 | —                                    | —                     | (259)                      | (259)                          | (259)        |              |
| Redemption of Operating Partnership units   | 335,250                              | 3         | 4,322                      | —                 | —                                    | (4,325)               | —                          | (4,325)                        | —            |              |
| Issuance of restricted stock  | 439,996                              | 4         | (4)                        | —                 | —                                    | —                     | —                          | —                              | —            |              |
| Amortization of share-based compensation  | —                                    | —         | 2,014                      | —                 | —                                    | —                     | —                          | —                              | 2,014        |              |
| Share grants to trustees  | 2,554                                | —         | 57                         | —                 | —                                    | —                     | —                          | —                              | 57           |              |
| Shares acquired to satisfy minimum required federal and state tax withholding on vesting restricted stock | (54,566)                             | —         | (1,117)                    | —                 | —                                    | —                     | —                          | —                              | (1,117)      |              |
| Shares acquired as  | (610,607)                            | (6)       | (13,265)                   | —                 | —                                    | —                     | —                          | —                              | (13,271)     |              |

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|   |             |          |              |          |             |          |          |           |              |   |
|---|-------------|----------|--------------|----------|-------------|----------|----------|-----------|--------------|---|
| part of a share<br>repurchase<br>program          |             |          |              |          |             |          |          |           |              |   |
| Forfeiture of<br>restricted<br>stock              | (419,656 )  | (4 )     | 4            | —        | —           | —        | —        | —         | —            | — |
| Distributions<br>on common<br>shares and<br>units | —           | —        | —            | (82,306) | —           | (366 )   | —        | (366 )    | (82,672 )    |   |
| Balance at<br>June 30, 2016                       | 124,328,646 | \$ 1,243 | \$ 2,187,743 | \$ 3,877 | \$(42,216 ) | \$ 7,211 | \$ 5,893 | \$ 13,104 | \$ 2,163,751 |   |

The accompanying notes are an integral part of these consolidated financial statements.

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RLJ Lodging Trust  
 Consolidated Statements of Cash Flows  
 (Amounts in thousands)  
 (unaudited)

|  | For the six months ended June 30,<br>2017 |   | 2016      |
|--|---|---|-----------|
| Cash flows from operating activities   |   |   |           |
| Net income   | \$ 64,242                                 |   | \$ 84,089 |
| Adjustments to reconcile net income to cash flow provided by operating activities: |   |   |           |
| Loss on sale of hotel properties   | 30  |   | 150       |
| Depreciation and amortization  | 76,905                                    |   | 81,579    |
| Amortization of deferred financing costs   | 1,704                                     |   | 2,222     |
| Amortization of deferred management fees   | 375                                       |   | 376       |
| Accretion of interest income on investment in loan                                 | (460)                                     | ) | (270)     |
| Share grants to trustees—  |   |   | 57        |
| Amortization of share-based compensation   | 5,469                                     |   | 2,014     |
| Deferred income taxes  | 2,261                                     |   | 3,028     |
| Changes in assets and liabilities:   |   |   |           |
| Hotel and other receivables, net   | (8,390)                                   | ) | (8,531)   |
| Prepaid expense and other assets   | (1,466)                                   | ) | (732)     |
| Accounts payable and other liabilities   | 1,852                                     |   | 1,669     |
| Advance deposits and deferred revenue  | (1,483)                                   | ) | 234       |
| Accrued interest   | 474                                       |   | (1,698)   |
| Net cash flow provided by operating activities                                     | 141,513                                   |   | 164,187   |
| Cash flows from investing activities   |   |   |           |
| Proceeds from the sale of hotel properties, net                                    | (30)                                      | ) | 2,634     |
|  | (39,186)                                  | ) | (41,346)  |

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|  |            |   |            |   |
|--|------------|---|------------|---|
| Improvements and additions to hotel properties                           |            |   |            |   |
| Additions to property and equipment                                      | (64        | ) | (157       | ) |
| Decrease (increase) in restricted cash reserves, net                     | 6,509      |   | (5,815     | ) |
| Net cash flow used in investing activities                               | (32,771    | ) | (44,684    | ) |
| Cash flows from financing activities                                     |            |   |            |   |
| Borrowings under Revolver  | —          |   | 51,000     |   |
| Repayments under Revolver  | —          |   | (51,000    | ) |
| Proceeds from mortgage loans   | —          |   | 11,000     |   |
| Payments of mortgage loans principal                                     | (1,801     | ) | (1,872     | ) |
| Repurchase of common shares under a share repurchase program             | —          |   | (13,271    | ) |
| Repurchase of common shares to satisfy employee withholding requirements | (1,139     | ) | (1,117     | ) |
| Distributions on common shares   | (82,161    | ) | (82,316    | ) |
| Distributions on Operating Partnership units                             | (360       | ) | (475       | ) |
| Payments of deferred financing costs                                     | (74        | ) | (5,331     | ) |
| Distribution to joint venture partner                                    | —          |   | (259       | ) |
| Net cash flow used in financing activities                               | (85,535    | ) | (93,641    | ) |
| Net change in cash and cash equivalents                                  | 23,207     |   | 25,862     |   |
| Cash and cash equivalents, beginning of period                           | 456,672    |   | 134,192    |   |
| Cash and cash equivalents, end of period                                 | \$ 479,879 |   | \$ 160,054 |   |

The accompanying notes are an integral part of these consolidated financial statements.



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RLJ Lodging Trust  
Notes to the Consolidated Financial Statements  
(unaudited)

1. Organization

RLJ Lodging Trust (the "Company") was formed as a Maryland real estate investment trust ("REIT") on January 31, 2011. The Company is a self-advised and self-administered REIT that acquires primarily premium-branded, focused-service and compact full-service hotels. The Company elected to be taxed as a REIT, for U.S. federal income tax purposes, commencing with its taxable year ended December 31, 2011.

Substantially all of the Company's assets and liabilities are held by, and all of its operations are conducted through, RLJ Lodging Trust, L.P. (the "Operating Partnership"). The Company is the sole general partner of the Operating Partnership. As of June 30, 2017, there were 125,198,689 units of limited partnership interest in the Operating Partnership ("OP units") outstanding and the Company owned, through a combination of direct and indirect interests, 99.6% of the outstanding OP units.

As of June 30, 2017, the Company owned 122 hotel properties with approximately 20,100 rooms, located in 21 states and the District of Columbia, and an interest in one mortgage loan secured by a hotel. The Company, through wholly-owned subsidiaries, owned a 100% interest in all of its hotel properties, with the exception of the DoubleTree Metropolitan Hotel New York City, in which the Company, through wholly-owned subsidiaries, owned a 98.3% controlling interest in a joint venture, DBT Met Hotel Venture, LP, which was formed to engage in the hotel operations related to this hotel. An independent operator manages the operations of each hotel property.

On April 23, 2017, the Company and FelCor Lodging Trust Incorporated ("FelCor") entered into a definitive Agreement and Plan of Merger (the "Merger Agreement") under which FelCor will merge with and into an indirect subsidiary of the Company in a stock-for-stock merger transaction. Under the terms of the Merger Agreement, each share of FelCor common stock will be converted into 0.362 common shares of the Company. In addition, each FelCor Lodging Limited Partnership ("FelCor LP") common unit will be converted into 0.362 OP units unless the respective limited partner of FelCor LP elects to redeem his or her units and receive 0.362 common shares of the Company for each unit. Lastly, each share of FelCor's Series A cumulative convertible preferred stock will be converted into a Series A cumulative convertible preferred share of the Company. A joint proxy statement/prospectus was filed with the Securities and Exchange Commission (the "SEC") that became effective on July 18, 2017. The transaction is expected to close on August 31, 2017. The transaction is subject to customary closing conditions, including the approval of certain aspects of the transaction by both the Company's and FelCor's shareholders.

2. Summary of Significant Accounting Policies

The Company's Annual Report on Form 10-K for the year ended December 31, 2016 contains a discussion of the significant accounting policies. Other than noted below, there have been no other significant changes to the Company's significant accounting policies since December 31, 2016.

Basis of Presentation and Principles of Consolidation

The unaudited consolidated financial statements and related notes have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP") and in conformity with the rules and regulations of the Securities and Exchange Commission ("SEC") applicable to financial information. The unaudited financial statements include all adjustments that are necessary, in the opinion of management, to fairly state the consolidated balance sheets, statements of operations and comprehensive income,



statements of changes in equity and statements of cash flows.

The unaudited consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto as of and for the year ended December 31, 2016, included in the Company's Annual Report on Form 10-K filed with the SEC on February 23, 2017.

The consolidated financial statements include the accounts of the Company, the Operating Partnership and its wholly-owned subsidiaries, and a joint venture in which the Company has a majority voting interest and control. For the controlled subsidiaries that are not wholly-owned, the third-party ownership interest represents a noncontrolling interest, which is presented separately in the consolidated financial statements. All intercompany balances and transactions have been eliminated in consolidation.

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### Reclassifications

Certain prior year amounts in these financial statements have been reclassified to conform to the current year presentation with no impact to net income, shareholders' equity or cash flows.

### Use of Estimates

The preparation of the Company's financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and the amounts of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### Recently Issued Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers, which supersedes or replaces nearly all GAAP revenue recognition guidance. The new guidance establishes a new control-based revenue recognition model that changes the basis for deciding when revenue is recognized over time or at a point in time and expands the disclosures about revenue. The new guidance also applies to sales of real estate and the new principles-based approach is largely based on the transfer of control of the real estate to the buyer. The guidance is effective for annual reporting periods beginning after December 15, 2017, and the interim periods within those annual periods, with early adoption permitted. The Company expects to adopt this new standard on January 1, 2018 using the modified retrospective transition method. Based on the Company's assessment, the adoption of this standard will not have a material impact on the Company's consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). The new guidance will require lessees to recognize a right-of-use asset and a lease liability for most of their leases on the balance sheet, and an entity will need to classify its leases as either an operating or finance lease in order to determine the income statement presentation. Leases with a term of 12 months or less will be accounted for similar to the existing guidance today for operating leases. Lessors will classify their leases using an approach that is substantially equivalent to the existing guidance today for operating, direct financing, or sales-type leases. Lessors may only capitalize the incremental direct costs of leasing, so any indirect costs of leasing will be expensed as incurred. The new guidance requires an entity to separate the lease components from the non-lease components in a contract, with the lease components being accounted for in accordance with ASC 842 and the non-lease components being accounted for in accordance with other applicable accounting guidance. The guidance is effective for annual reporting periods beginning after December 15, 2018, and the interim periods within those annual periods, with early adoption permitted. The Company expects to adopt this new standard on January 1, 2019. The Company has not yet completed its analysis on this new standard, but it believes the application of the new standard will result in the recording of a right-of-use asset and a lease liability on the consolidated balance sheet for each of its ground leases and equipment leases, which represent the majority of the Company's current operating lease payments. The Company does not expect the adoption of this standard will materially affect its consolidated statements of operations.

In August 2016, the FASB issued ASU 2016-15, Statement of Cash Flows (Topic 230), Classification of Certain Cash Receipts and Cash Payments. This new guidance is intended to reduce the diversity in practice in how certain transactions are classified in the statement of cash flows. In addition, in November 2016, the FASB issued ASU 2016-18, Statement of Cash Flows (Topic 230), Restricted Cash. This new guidance provides additional guidance related to transfers between cash and restricted cash and how entities present, in their statement of cash flows, the cash receipts and cash payments that directly affect the restricted cash accounts. Both of these ASUs will be effective for

the annual reporting periods beginning after December 15, 2017, and the interim periods within those annual periods. Early adoption is permitted, provided that all of the amendments are adopted in the same period, and the guidance requires application using a retrospective transition method. The Company expects to adopt the new guidance on January 1, 2018. The adoption of ASU 2016-15 and ASU 2016-18 will modify the Company's current disclosures and classifications within the consolidated statement of cash flows, but they are not expected to have a material impact on the Company's consolidated financial statements.

In January 2017, the FASB issued ASU 2017-01, Business Combinations (Topic 805): Clarifying the Definition of a Business. The new guidance clarifies the definition of a business with the objective of adding guidance to assist companies and other reporting organizations with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The changes to the definition of a business will likely result in more acquisitions being accounted for as asset acquisitions across all industries. The guidance is effective for annual reporting periods beginning after December 15, 2017, and the interim periods within those annual periods. The Company expects to adopt this new guidance on January 1,

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2018. The Company is currently evaluating whether this ASU will have a material impact on the Company's consolidated financial statements.

In February 2017, the FASB issued ASU 2017-05, Other Income - Gains and Losses from the Derecognition of Nonfinancial Assets (Subtopic 610-20): Clarifying the Scope of Asset Derecognition Guidance and Accounting for Partial Sales of Nonfinancial Assets. The new guidance clarifies that ASC 610-20 applies to the derecognition of nonfinancial assets, including real estate, and in substance nonfinancial assets, which are defined as assets or a group of assets for which substantially all of the fair value consists of nonfinancial assets and the group or subsidiary is not a business. As a result of the new guidance, sales and partial sales of real estate assets will be accounted for similar to all other sales of nonfinancial and in substance nonfinancial assets. The guidance is effective for annual reporting periods beginning after December 15, 2017, and the interim periods within those annual periods, with early adoption permitted. The Company expects to adopt this new guidance on January 1, 2018. Based on the Company's assessment, the adoption of this guidance will not have a material impact on the Company's consolidated financial statements.

### 3. Investment in Hotel Properties

Investment in hotel properties consisted of the following (in thousands):

|   | June 30,<br>2017 | December 31,<br>2016 |
|---|------------------|----------------------|
| Land and improvements                     | \$676,897        | \$ 675,889           |
| Buildings and improvements                | 3,065,406        | 3,050,043            |
| Furniture, fixtures and equipment         | 606,479          | 595,816              |
| Intangible assets                         | 2,309            | 2,309                |
|   | 4,351,091        | 4,324,057            |
| Accumulated depreciation and amortization | (1,027,386 )     | (955,383 )           |
| Investment in hotel properties, net       | \$3,323,705      | \$ 3,368,674         |

For the three and six months ended June 30, 2017, the Company recognized depreciation and amortization expense related to its investment in hotel properties of approximately \$38.2 million and \$76.8 million, respectively. For the three and six months ended June 30, 2016, the Company recognized depreciation and amortization expense related to its investment in hotel properties of approximately \$40.8 million and \$81.4 million, respectively.

### Impairment

The Company determined that there was no impairment of any assets for either the three and six months ended June 30, 2017 or 2016.

### 4. Sale of Hotel Properties

During the six months ended June 30, 2017, the Company did not sell any hotel properties.

During the six months ended June 30, 2016, the Company sold one hotel property for a sale price of approximately \$2.9 million. In conjunction with this transaction, the Company recorded a \$0.2 million loss on sale which is included in the accompanying consolidated statement of operations.

The following table discloses the hotel property that was sold during the six months ended June 30, 2016:

| Property Name                    | Location         | Sale Date         | Rooms |
|----------------------------------|------------------|-------------------|-------|
| Holiday Inn Express Merrillville | Merrillville, IN | February 22, 2016 | 62    |

Total 62

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## 5. Debt

Debt consisted of the following (in thousands):

|                              | June 30,<br>2017 | December 31,<br>2016 |
|------------------------------|------------------|----------------------|
| Revolver and Term Loans, net | \$ 1,170,120     | \$ 1,169,308         |
| Mortgage loans, net          | 411,994          | 413,407              |
| Debt, net                    | \$ 1,582,114     | \$ 1,582,715         |

## Revolver and Term Loans

The Company has the following unsecured credit agreements in place:

\$400.0 million revolving credit facility with a scheduled maturity date of April 22, 2020 with a one-year extension option if certain conditions are satisfied (the "Revolver");

\$400.0 million term loan with a scheduled maturity date of March 20, 2019 (the "\$400 Million Term Loan Maturing 2019");

\$225.0 million term loan with a scheduled maturity date of November 20, 2019 (the "\$225 Million Term Loan Maturing 2019");

\$400.0 million term loan with a scheduled maturity date of April 22, 2021 (the "\$400 Million Term Loan Maturing 2021"); and

\$150.0 million term loan with a scheduled maturity date of January 22, 2022 (the "\$150 Million Term Loan Maturing 2022").

The \$400 Million Term Loan Maturing 2019, the \$225 Million Term Loan Maturing 2019, the \$400 Million Term Loan Maturing 2021, and the \$150 Million Term Loan Maturing 2022 are collectively the "Term Loans". The Revolver and Term Loans are subject to customary financial covenants. As of June 30, 2017 and December 31, 2016, the Company was in compliance with all financial covenants.

As of June 30, 2017 and December 31, 2016, the details of the unsecured credit agreements were as follows (in thousands):

|                                       | Interest Rate at June 30, 2017<br>(1) | Maturity Date | Outstanding Borrowings at<br>June 30,<br>2017 | December 31,<br>2016 |
|---------------------------------------|---------------------------------------|---------------|---|----------------------|
| Revolver (2)                          | 2.72%                                 | April 2020    | \$—   | \$—                  |
| \$400 Million Term Loan Maturing 2019 | 2.72%                                 | March 2019    | 400,000                                       | 400,000              |
| \$225 Million Term Loan Maturing 2019 | 4.04%                                 | November 2019 | 225,000                                       | 225,000              |
| \$400 Million Term Loan Maturing 2021 | 3.00%                                 | April 2021    | 400,000                                       | 400,000              |
| \$150 Million Term Loan Maturing 2022 | 3.43%                                 | January 2022  | 150,000                                       | 150,000              |
|                                       |                                       |               | 1,175,000                                     | 1,175,000            |
| Deferred financing costs, net (3)     |                                       |               | (4,880 )                                      | (5,692 )             |
| Total Revolver and Term Loans, net    |                                       |               | \$ 1,170,120                                  | \$ 1,169,308         |

(1) Interest rate at June 30, 2017 gives effect to interest rate hedges.

- (2) At June 30, 2017 and December 31, 2016, there was \$400.0 million of borrowing capacity on the Revolver. Excludes \$2.0 million and \$2.3 million as of June 30, 2017 and December 31, 2016, respectively, related to
- (3) deferred financing costs on the Revolver, which are included in prepaid expense and other assets in the accompanying consolidated balance sheets.

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## Mortgage Loans

As of June 30, 2017 and December 31, 2016, the Company had the following mortgage loans (in thousands):

| Lender                        | Number of Assets Encumbered | Interest Rate at June 30, 2017 (1) | Maturity Date    | Principal balance at |                   |
|-------------------------------|-----------------------------|------------------------------------|------------------|----------------------|-------------------|
|                               |                             |                                    |                  | June 30, 2017        | December 31, 2016 |
| Wells Fargo                   | 4                           | 4.03%                              | (2) October 2017 | (3) \$ 150,000       | \$ 150,000        |
| Wells Fargo (4)               | 4                           | 4.04%                              | March 2018       | (3) 144,750          | 146,250           |
| PNC Bank (5)                  | 5                           | 3.32%                              | (2) March 2021   | (6) 85,000           | 85,000            |
| Wells Fargo (7)               | 1                           | 5.25%                              | June 2022        | 33,271               | 33,666            |
|                               | 14                          |                                    |                  | 413,021              | 414,916           |
| Deferred financing costs, net |                             |                                    |                  | (1,027 )             | (1,509 )          |
| Total mortgage loans, net     |                             |                                    |                  | \$ 411,994           | \$ 413,407        |

(1) Interest rate at June 30, 2017 gives effect to interest rate hedges.

(2) Requires payments of interest only through maturity.

(3) Maturity date may be extended for four one-year terms at the Company's option, subject to certain lender requirements.

(4) Two of the four hotels encumbered by the Wells Fargo loan are cross-collateralized.

(5) The five hotels encumbered by the PNC Bank loan are cross-collateralized.

(6) Maturity date may be extended for two one-year terms at the Company's option, subject to certain lender requirements.

(7) Includes \$0.9 million and \$1.0 million at June 30, 2017 and December 31, 2016, respectively, related to a fair value adjustment on mortgage debt assumed in conjunction with an acquisition.

Certain mortgage agreements are subject to customary financial covenants. The Company was in compliance with all financial covenants at June 30, 2017 and December 31, 2016.

## Interest Expense

For the three and six months ended June 30, 2017 and 2016, the components of interest expense were as follows (in thousands):

|  | For the three months ended |          | For the six months ended |          |
|--|----------------------------|----------|--------------------------|----------|
|  | June 30, 2017              | 2016     | June 30, 2017            | 2016     |
| Revolver and Term Loans                  | \$9,629                    | \$9,617  | \$19,147                 | \$19,476 |
| Mortgage loans                           | 4,058                      | 3,963    | 8,026                    | 7,983    |
| Amortization of deferred financing costs | 861                        | 1,209    | 1,704                    | 2,222    |
| Total interest expense                   | \$14,548                   | \$14,789 | \$28,877                 | \$29,681 |





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## 6. Derivatives and Hedging

As of June 30, 2017 and December 31, 2016, the Company had entered into the following interest rate swaps (in thousands):

| Hedge type         | Interest rate | Maturity       | Notional value at |                   | Fair value at |                   |
|--------------------|---------------|----------------|-------------------|-------------------|---------------|-------------------|
|                    |               |                | June 30, 2017     | December 31, 2016 | June 30, 2017 | December 31, 2016 |
| Swap-cash flow     | 1.12%         | November 2017  | \$275,000         | \$ 275,000        | \$ 134        | \$ (558 )         |
| Swap-cash flow     | 1.56%         | March 2018     | 175,000           | 175,000           | (380 )        | (1,251 )          |
| Swap-cash flow     | 1.64%         | March 2018     | 175,000           | 175,000           | (477 )        | (1,413 )          |
| Swap-cash flow     | 1.83%         | September 2018 | 15,923            | 16,088            | (92 )         | (193 )            |
| Swap-cash flow     | 1.75%         | September 2018 | 15,923            | 16,088            | (77 )         | (172 )            |
| Swap-cash flow     | 1.83%         | September 2018 | 39,083            | 39,488            | (226 )        | (474 )            |
| Swap-cash flow     | 1.75%         | September 2018 | 40,047            | 40,462            | (194 )        | (433 )            |
| Swap-cash flow     | 1.83%         | September 2018 | 17,370            | 17,550            | (101 )        | (211 )            |
| Swap-cash flow     | 1.75%         | September 2018 | 16,405            | 16,575            | (79 )         | (177 )            |
| Swap-cash flow     | 2.02%         | March 2019     | 125,000           | 125,000           | (1,240 )      | (2,090 )          |
| Swap-cash flow     | 1.94%         | March 2019     | 100,000           | 100,000           | (862 )        | (1,505 )          |
| Swap-cash flow     | 1.27%         | March 2019     | 125,000           | 125,000           | 430           | 54                |
| Swap-cash flow (1) | 1.96%         | March 2019     | 100,000           | 100,000           | (547 )        | (516 )            |
| Swap-cash flow (1) | 1.85%         | March 2019     | 50,000            | 50,000            | (199 )        | (184 )            |
| Swap-cash flow (1) | 1.81%         | March 2019     | 50,000            | 50,000            | (174 )        | (159 )            |
| Swap-cash flow (1) | 1.74%         | March 2019     | 25,000            | 25,000            | (65 )         | (57 )             |
| Swap-cash flow (2) | 1.80%         | September 2020 | 33,000            | 33,000            | 15            | 111               |
| Swap-cash flow (2) | 1.80%         | September 2020 | 82,000            | 82,000            | 38            | 277               |
| Swap-cash flow (2) | 1.80%         | September 2020 | 35,000            | 35,000            | 16            | 118               |
| Swap-cash flow     | 1.81%         | October 2020   | 143,000           | 143,000           | (714 )        | (1,113 )          |
| Swap-cash flow (3) | 1.15%         | April 2021     | 100,000           | 100,000           | 2,074         | 2,513             |

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|                    |       |            |             |             |           |            |
|--------------------|-------|------------|-------------|-------------|-----------|------------|
| Swap-cash flow (3) | 1.20% | April 2021 | 100,000     | 100,000     | 1,921     | 2,360      |
| Swap-cash flow (3) | 2.15% | April 2021 | 75,000      | 75,000      | (746 )    | (410 )     |
| Swap-cash flow (3) | 1.91% | April 2021 | 75,000      | —           | (188 )    | —          |
| Swap-cash flow     | 1.61% | June 2021  | 50,000      | 50,000      | 248       | 224        |
| Swap-cash flow     | 1.56% | June 2021  | 50,000      | 50,000      | 363       | 352        |
| Swap-cash flow     | 1.71% | June 2021  | 50,000      | 50,000      | 53        | 5          |
|                    |       |            | \$2,137,751 | \$2,064,251 | \$(1,069) | \$(4,902 ) |

(1)Effective between the maturity of the existing swap in November 2017 and the maturity of the debt in March 2019.

(2)Effective between the maturity of the existing swaps in September 2018 and September 2020.

(3)Effective between the maturity of the existing swaps in March 2018 and the maturity of the debt in April 2021.

As of June 30, 2017 and December 31, 2016, the aggregate fair value of the interest rate swap assets of \$5.3 million and \$6.0 million, respectively, was included in prepaid expense and other assets in the accompanying consolidated balance sheets. As of June 30, 2017 and December 31, 2016, the aggregate fair value of the interest rate swap liabilities of \$6.4 million and \$10.9 million, respectively, was included in accounts payable and other liabilities in the accompanying consolidated balance sheets.

As of June 30, 2017 and December 31, 2016, there was approximately \$1.1 million and \$4.9 million, respectively, of unrealized losses included in accumulated other comprehensive loss related to interest rate hedges that are effective in offsetting the variable cash flows. There was no ineffectiveness recorded on the designated hedges during the three and six month periods ended June 30, 2017 and 2016. For the three and six months ended June 30, 2017, approximately \$2.0 million and \$4.9 million, respectively, of amounts included in accumulated other comprehensive loss were reclassified into interest

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expense. For the three and six months ended June 30, 2016, approximately \$4.1 million and \$8.3 million, respectively, of amounts included in accumulated other comprehensive loss were reclassified into interest expense. Approximately \$4.6 million of the net unrealized losses included in accumulated other comprehensive loss at June 30, 2017 is expected to be reclassified into interest expense within the next 12 months.

## 7. Fair Value

## Fair Value Measurement

Fair value is defined as the price that would be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or most advantageous market. The fair value hierarchy has three levels of inputs, both observable and unobservable:

Level 1 — Inputs include quoted market prices in an active market for identical assets or liabilities.

Level 2 — Inputs are market data, other than Level 1, that are observable either directly or indirectly. Level 2 inputs include quoted market prices for similar assets or liabilities, quoted market prices in an inactive market, and other observable information that can be corroborated by market data.

Level 3 — Inputs are unobservable and corroborated by little or no market data.

## Fair Value of Financial Instruments

The Company used the following market assumptions and/or estimation methods:

Cash and cash equivalents, restricted cash reserves, hotel and other receivables, accounts payable and other liabilities — The carrying amounts reported in the consolidated balance sheets for these financial instruments approximate fair value because of their short term maturities.

Debt — The carrying amounts, excluding deferred financing costs, reported in the consolidated balance sheets for these financial instruments approximate fair value because the interest rates are at, or approximate, market interest rates. The Company determined that its debt is classified in Level 3 of the fair value hierarchy.

## Recurring Fair Value Measurements

The following table presents the Company's fair value hierarchy for those financial assets and liabilities measured at fair value on a recurring basis as of June 30, 2017 (in thousands):

|                              | Fair Value at June 30, 2017 |           |               |
|------------------------------|-----------------------------|-----------|---------------|
|                              | Level 1                     | Level 2   | Level 3 Total |
| Interest rate swap asset     | \$—                         | \$5,292   | \$—           |
| Interest rate swap liability | —                           | (6,361)   | —             |
| Total                        | \$—                         | \$(1,069) | \$(1,069)     |

The following table presents the Company's fair value hierarchy for those financial assets and liabilities measured at fair value on a recurring basis as of December 31, 2016 (in thousands):

|  | Fair Value at December 31, 2016 |         |               |
|--|---------------------------------|---------|---------------|
|  | Level 1                         | Level 2 | Level 3 Total |

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|                              |               |    |             |
|------------------------------|---------------|----|-------------|
| Interest rate swap asset     | \$-\$6,014    | \$ | -\$6,014    |
| Interest rate swap liability | —(10,916)     | —  | (10,916)    |
| Total                        | \$-\$ (4,902) | \$ | -\$ (4,902) |

The fair values of the derivative financial instruments are determined using widely accepted valuation techniques including a discounted cash flow analysis on the expected cash flows for each derivative. The Company determined that the significant inputs, such as interest yield curves and discount rates, used to value its derivatives fall within Level 2 of the fair value

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hierarchy and that the credit valuation adjustments associated with the Company's counterparties and its own credit risk utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by itself and its counterparties. As of June 30, 2017, the Company assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and determined that the credit valuation adjustments were not significant to the overall valuation of its derivatives. As a result, the Company determined that its derivative valuations in their entirety are classified in Level 2 of the fair value hierarchy.

### 8. Income Taxes

The Company has elected to be taxed as a REIT under Sections 856 through 860 of the Internal Revenue Code, as amended, commencing with its taxable year ended December 31, 2011. To qualify as a REIT, the Company must meet a number of organizational and operational requirements, including a requirement that it distribute at least 90% of its REIT taxable income, subject to certain adjustments and excluding any net capital gain, to shareholders. The Company's intention is to adhere to the REIT qualification requirements and to maintain its qualification for taxation as a REIT. As a REIT, the Company is generally not subject to federal corporate income tax on the portion of taxable income that is distributed to shareholders. If the Company fails to qualify for taxation as a REIT in any taxable year, the Company will be subject to federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and it may not be able to qualify as a REIT for four subsequent taxable years. As a REIT, the Company may be subject to certain state and local taxes on its income and property, and to federal income and excise taxes on undistributed taxable income. The Company's taxable REIT subsidiaries ("TRS") will generally be subject to federal, state, and local income taxes at the applicable rates.

The Company accounts for income taxes using the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to the differences between the financial statement carrying amounts of existing assets and liabilities and their respective income tax bases, and for net operating loss, capital loss and tax credit carryforwards. The deferred tax assets and liabilities are measured using the enacted income tax rates in effect for the year in which those temporary differences are expected to be realized or settled. The effect on the deferred tax assets and liabilities from a change in tax rates is recognized in earnings in the period when the new rate is enacted. However, deferred tax assets are recognized only to the extent that it is more likely than not that they will be realized based on consideration of all available evidence, including the future reversals of existing taxable temporary differences, future projected taxable income and tax planning strategies. Valuation allowances are provided if, based upon the weight of the available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized.

The Company had no accruals for tax uncertainties as of June 30, 2017 and December 31, 2016.

### 9. Commitments and Contingencies

#### Restricted Cash Reserves

The Company is obligated to maintain cash reserve funds for future capital expenditures at the hotels (including the periodic replacement or refurbishment of furniture, fixtures and equipment ("FF&E")) as determined pursuant to the management agreements, franchise agreements and/or mortgage loan documents. The management agreements, franchise agreements and/or mortgage loan documents require the Company to reserve cash ranging typically from 3.0% to 5.0% of the individual hotel's revenues and maintain the reserves in restricted cash reserve escrows. Any unexpended amounts will remain the property of the Company upon termination of the management agreements, franchise agreements or mortgage loan documents. As of June 30, 2017 and December 31, 2016, approximately \$60.7 million and \$67.2 million, respectively, was available in the restricted cash reserves for future capital expenditures, real estate taxes and insurance.

## Litigation

Other than the legal proceedings mentioned below, neither the Company nor any of its subsidiaries is currently involved in any regulatory or legal proceedings that management believes will have a material and adverse effect on the Company's financial position, results of operations or cash flows.

The Company and several affiliated entities have been named as defendants in two putative shareholder class action lawsuits filed in connection with the Company's proposed merger with FelCor. The first case, *Assad v. FelCor Lodging Trust, Inc. et al.*, Case No. 1:17-cv-01744 (D. Md.) (the "Assad Lawsuit"), names as defendants the Company and certain affiliated entities, as well as FelCor, its directors and FelCor LP. The Assad Lawsuit was filed on June 26, 2017 in the United States District Court for the District of Maryland. The second case, *Bagheri v. FelCor Lodging Trust, Inc., et al.*, Case No. 3:17-cv-01892 (N.D. Tex.) (the "Bagheri Lawsuit"), names as defendants the Company and certain affiliated entities, as well as

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FelCor, its directors and FelCor LP. The Bagheri Lawsuit was filed on July 17, 2017 in the United States District Court for the Northern District of Texas. Both the Assad Lawsuit and the Bagheri Lawsuit allege violations of the Securities and Exchange Act of 1934 (the "Exchange Act") arising in connection with the filing of the Company's Registration Statement on Form S-4 (the "Registration Statement") that was filed in connection with the Company's proposed merger with FelCor. The plaintiffs in the Assad Lawsuit and the Bagheri Lawsuit seek, among other things, damages, an order enjoining consummation of the proposed merger with FelCor, changes to the Registration Statement, an award of attorney's fees and declaratory relief stating that the defendants violated the Exchange Act.

The Company has not yet been served with process or the complaint in either the Assad Lawsuit or the Bagheri Lawsuit. The Company disputes the allegations raised in both actions and will vigorously defend the Company and related defendants. Because these matters are in the early stages, the timing and resolution of them is uncertain.

## Management Agreements

As of June 30, 2017, 122 of the Company's hotel properties were operated pursuant to long-term management agreements with initial terms ranging from 3 to 25 years. This number includes four and ten hotels that receive the benefits of a franchise agreement pursuant to management agreements with Marriott and Hyatt, respectively. Each management company receives a base management fee generally between 3.0% and 3.5% of hotel revenues. Management agreements that include the benefits of a franchise agreement incur a base management fee generally equal to 7.0% of hotel revenues. The management companies are also eligible to receive an incentive management fee if hotel operating income, as defined in the management agreements, exceeds certain thresholds. The incentive management fee is generally calculated as a percentage of hotel operating income after the Company has received a priority return on its investment in the hotel. Management fees are included in management and franchise fee expense in the accompanying consolidated statements of operations. For the three and six months ended June 30, 2017, the Company incurred management fee expense, including amortization of deferred management fees, of approximately \$11.1 million and \$21.6 million, respectively. For the three and six months ended June 30, 2016, the Company incurred management fee expense, including amortization of deferred management fees, of approximately \$12.6 million and \$23.7 million, respectively.

## Franchise Agreements

As of June 30, 2017, 108 of the Company's hotel properties were operated under franchise agreements with initial terms ranging from 10 to 30 years. This number excludes four and ten hotels that receive the benefits of a franchise agreement pursuant to management agreements with Marriott and Hyatt, respectively. Franchise agreements allow the hotel properties to operate under the respective brands. Pursuant to the franchise agreements, the Company pays a royalty fee, generally between 4.0% and 6.0% of room revenue, plus additional fees for marketing, central reservation systems and other franchisor costs generally between 1.0% and 4.3% of room revenue. Certain hotels are also charged a royalty fee generally between 1.5% and 3.0% of food and beverage revenues. Franchise fees are included in management and franchise fee expense in the accompanying consolidated statements of operations. For the three and six months ended June 30, 2017, the Company incurred franchise fee expense of approximately \$18.5 million and \$35.0 million, respectively. For the three and six months ended June 30, 2016, the Company incurred franchise fee expense of approximately \$20.2 million and \$37.6 million, respectively.

## 10. Equity

In 2015, the Company's board of trustees authorized a share repurchase program to acquire up to \$400.0 million of the Company's common shares through December 31, 2016. On February 17, 2017, the Company's board of trustees extended the duration of the share repurchase program to February 28, 2018 and increased the authorized amount that may be repurchased by \$40.0 million to a total of \$440.0 million. During the six months ended June 30, 2017, the



Company did not repurchase and retire any of its common shares. As of June 30, 2017, the share repurchase program had a remaining capacity of \$201.5 million. During the six months ended June 30, 2016, the Company repurchased and retired 610,607 of its common shares for approximately \$13.3 million.

The Company consolidates the Operating Partnership, which is a majority-owned limited partnership that has a noncontrolling interest. The outstanding OP units held by the limited partners are redeemable for cash, or at the option of the Company, for a like number of common shares of beneficial interest of the Company. During the six months ended June 30, 2016, the Company issued 335,250 common shares of beneficial interest in exchange for redeemed units. After the redemption, 558,750 outstanding OP units are held by the limited partners. The noncontrolling interest is included in the noncontrolling interest in the Operating Partnership on the consolidated balance sheets.

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## 11. Equity Incentive Plan

The Company may issue share-based awards to officers, employees, non-employee trustees and other eligible persons under the RLJ Lodging Trust 2015 Equity Incentive Plan (the "2015 Plan"). The 2015 Plan provides for a maximum of 7,500,000 common shares of beneficial interest to be issued in the form of share options, share appreciation rights, restricted share awards, unrestricted share awards, share units, dividend equivalent rights, long-term incentive units, other equity-based awards and cash bonus awards.

## Share Awards

From time to time, the Company may award unvested restricted shares under the 2015 Plan as compensation to officers, employees and non-employee trustees. The issued shares vest over a period of time as determined by the board of trustees at the date of grant. The Company recognizes compensation expense for time-based unvested restricted shares on a straight-line basis over the vesting period based upon the fair market value of the shares on the date of issuance, adjusted for forfeitures.

Non-employee trustees may also elect to receive unrestricted shares under the 2015 Plan as compensation that would otherwise be paid in cash for their services. The shares issued to non-employee trustees in lieu of cash compensation are unrestricted and include no vesting conditions. The Company recognizes compensation expense for the unrestricted shares issued in lieu of cash compensation on the date of issuance based upon the fair market value of the shares on that date.

A summary of the unvested restricted shares as of June 30, 2017 is as follows:

|                        | 2017      |                  |
|------------------------|-----------|------------------|
|                        | Number of | Weighted-Average |
|                        | Shares    | Grant Date Fair  |
|                        |           | Value            |
| Unvested at January 1, | 649,447   | \$ 23.00         |
| Granted                | 333,836   | 23.49            |
| Vested                 | (150,949) | 23.62            |
| Forfeited              | (4,791 )  | 23.25            |
| Unvested at June 30,   | 827,543   | \$ 23.09         |

For the three and six months ended June 30, 2017, the Company recognized approximately \$2.7 million and \$4.7 million, respectively, of share-based compensation expense related to restricted share awards. For the three and six months ended June 30, 2016, the Company recognized approximately \$1.3 million and \$3.4 million, respectively, of share-based compensation expense related to restricted share awards, which includes a benefit of \$0.5 million as a result of the forfeiture of unvested restricted shares upon the resignation of the Company's President and Chief Executive Officer in May 2016. As of June 30, 2017, there was \$16.6 million of total unrecognized compensation costs related to unvested restricted share awards and these costs are expected to be recognized over a weighted-average period of 2.6 years. The total fair value of the shares vested (calculated as the number of shares multiplied by the vesting date share price) during the six months ended June 30, 2017 and 2016 was approximately \$3.2 million and \$3.1 million, respectively.

## Performance Units

In July 2012, the Company awarded performance units to certain employees. The performance units vested over a four-year period, including three years of performance-based vesting (the "2012 performance units measurement period") plus an additional one year of time-based vesting. In July 2015, following the end of the 2012 performance

units measurement period, the Company issued 838,934 restricted shares upon conversion of the performance units. Half of the restricted shares vested immediately and the remaining half vested in July 2016. In May 2016, 133,467 unvested restricted shares related to the conversion of the performance units were forfeited upon the resignation of the Company's President and Chief Executive Officer.

In May 2016, the Company awarded 280,000 performance units with a grant date fair value of \$10.31 per unit to certain employees. The performance units vest over a four-year period, including three years of performance-based vesting plus an additional one year of time-based vesting.

In February 2017, the Company awarded 259,000 performance units with a grant date fair value of \$14.93 per unit to certain employees. The performance units vest over a four-year period, including three years of performance-based vesting (the

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“2017 performance units measurement period”) plus an additional one year of time-based vesting. These performance units may convert into restricted shares at a range of 25% to 150% of the number of performance units granted contingent upon the Company achieving an absolute total shareholder return and a relative total shareholder return over the measurement period at specified percentiles of the peer group, as defined by the award. If at the end of the 2017 performance units measurement period the target criterion is met, then 50% of the restricted shares will vest immediately. The remaining 50% will vest one year later. The award recipients will not be entitled to receive any dividends prior to the date of conversion. For any restricted shares issued upon conversion, the award recipient will be entitled to receive payment of an amount equal to all dividends that would have been paid if such restricted shares had been issued at the beginning of the 2017 performance units measurement period. The fair value of the performance units is determined using a Monte Carlo simulation with the following assumptions: a risk-free interest rate of 1.57%, volatility of 25.73%, and an expected term equal to the requisite service period for the awards. The Company estimated the compensation expense for the performance units on a straight line basis using a calculation that recognizes 50% of the grant date fair value over three years and 50% of the grant date fair value over four years.

For the three and six months ended June 30, 2017, the Company recognized approximately \$0.4 million and \$0.8 million, respectively, of share-based compensation expense related to the performance unit awards. For the three and six months ended June 30, 2016, the Company recognized a net benefit of \$1.9 million and \$1.4 million, respectively, related to the performance unit awards, which includes a benefit of \$2.3 million as a result of the forfeiture of unvested restricted shares related to the conversion of the performance units upon the resignation of the Company's President and Chief Executive Officer in May 2016. As of June 30, 2017, there was \$5.3 million of total unrecognized compensation cost related to the performance unit awards and these costs are expected to be recognized over a weighted-average period of 2.9 years.

As of June 30, 2017, there were 3,545,497 common shares available for future grant under the 2015 Plan.

## 12. Earnings per Common Share

Basic earnings per common share is calculated by dividing net income attributable to common shareholders by the weighted-average number of common shares outstanding during the period excluding the weighted-average number of unvested restricted shares outstanding during the period. Diluted earnings per common share is calculated by dividing net income attributable to common shareholders by the weighted-average number of common shares outstanding during the period, plus any shares that could potentially be outstanding during the period. The potential shares consist of the unvested restricted share grants and unvested performance units, calculated using the treasury stock method. Any anti-dilutive shares have been excluded from the diluted earnings per share calculation.

Unvested share-based payment awards that contain non-forfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating shares and are considered in the computation of earnings per share pursuant to the two-class method. If there were any undistributed earnings allocable to the participating shares, they would be deducted from net income attributable to common shareholders used in the basic and diluted earnings per share calculations.

The limited partners' outstanding limited partnership units in the Operating Partnership (which may be redeemed for common shares of beneficial interest under certain circumstances) have been excluded from the diluted earnings per share calculation as there was no effect on the amounts for the three and six months ended June 30, 2017 and 2016, since the limited partners' share of income would also be added back to net income attributable to common shareholders.



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The computation of basic and diluted earnings per common share is as follows (in thousands, except share and per share data):

|   | For the three months<br>ended June 30, |             | For the six months<br>ended June 30, |             |
|---|--|-------------|--------------------------------------|-------------|
|   | 2017                                   | 2016        | 2017                                 | 2016        |
| Numerator:  |  |             |                                      |             |
| Net income attributable to common shareholders  | \$42,246                               | \$ 58,447   | \$64,004                             | \$ 83,744   |
| Less: Dividends paid on unvested restricted shares  | (273 )                                 | (274 )      | (555 )                               | (687 )      |
| Less: Undistributed earnings attributable to unvested restricted shares                                     | (7 )                                   | (117 )      | —                                    | (10 )       |
| Net income attributable to common shareholders excluding amounts attributable to unvested restricted shares | \$41,966                               | \$ 58,056   | \$63,449                             | \$ 83,047   |
| Denominator:  |  |             |                                      |             |
| Weighted-average number of common shares - basic  | 123,785,733                            | 123,544,034 | 123,760,096                          | 123,641,928 |
| Unvested restricted shares  | 86,027                                 | 373,039     | 96,292                               | 387,755     |
| Unvested performance units  | —                                      | 25,773      | —                                    | 22,273      |
| Weighted-average number of common shares - diluted  | 123,871,760                            | 123,942,846 | 123,856,388                          | 124,051,956 |
| Net income per share attributable to common shareholders - basic  | \$0.34                                 | \$ 0.47     | \$0.51                               | \$ 0.67     |
| Net income per share attributable to common shareholders - diluted  | \$0.34                                 | \$ 0.47     | \$0.51                               | \$ 0.67     |

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## 13. Supplemental Information to Statements of Cash Flows (in thousands)

|   | For the six months<br>ended June 30, |          |
|---|--------------------------------------|----------|
|   | 2017                                 | 2016     |
| Interest paid   | \$26,793                             | \$29,157 |
| Income taxes paid   | \$1,107                              | \$1,400  |
| Supplemental investing and financing transactions                                     |                                      |          |
| In conjunction with the sale of hotel properties, the Company recorded the following: |                                      |          |
| Sale of hotel properties  | \$—                                  | \$2,850  |
| Transaction costs   | (30 )                                | (117 )   |
| Operating proration   | —                                    | (99 )    |
| Proceeds from the sale of hotel properties, net                                       | \$(30 )                              | \$2,634  |
| Supplemental non-cash transactions  |                                      |          |
| Accrued capital expenditures  | \$—                                  | \$2,500  |
| Redemption of Operating Partnership units   | \$—                                  | \$4,325  |

## 14. Subsequent Events

In connection with the proposed merger with FelCor, the Company filed with the SEC a registration statement on Form S-4 (File No. 333-218439) that includes a joint proxy statement of the Company and FelCor that also constitutes a prospectus of the Company. The registration statement was declared effective by the SEC on July 18, 2017 and the joint proxy/prospectus has been mailed or otherwise disseminated to the Company's shareholders.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion and analysis should be read in conjunction with our consolidated financial statements and related notes included elsewhere in this report, as well as the information contained in our Annual Report on Form 10-K for the year ended December 31, 2016, filed with the SEC on February 23, 2017 (the "Annual Report"), which is accessible on the SEC's website at [www.sec.gov](http://www.sec.gov).

## Statement Regarding Forward-Looking Information

The following information contains certain statements, other than purely historical information, including estimates, projections, statements relating to our business plans, objectives and expected operating results, and the assumptions upon which those statements are based, that are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements generally are identified by the use of the words "believe," "project," "expect," "anticipate," "estimate," "plan," "may," "will," "will continue," "intend," "should," or similar expressions. Although we believe that the expectations reflected in such forward-looking statements are based upon reasonable assumptions, beliefs and expectations, such forward-looking statements are not predictions of future events or guarantees of future performance and our actual results could differ materially from those set forth in the forward-looking statements. Some factors that might cause such a difference include the following: the current global economic uncertainty, increased direct competition, changes in government regulations or accounting rules, changes in local, national and global real estate conditions, declines in the lodging

industry, seasonality of the lodging industry, risks related to natural disasters, such as earthquakes and hurricanes, hostilities, including future terrorist attacks or fear of hostilities that affect travel, our ability to obtain lines of credit or permanent financing on satisfactory terms, changes in interest rates, access to capital through offerings of our common and preferred shares of beneficial interest, or debt, our ability to identify suitable acquisitions, our ability to close on identified acquisitions and integrate those businesses and inaccuracies of our accounting estimates. Given these uncertainties, undue reliance should not be placed on such statements.



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Except as required by law, we undertake no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise. We caution investors not to place undue reliance on these forward-looking statements and urge investors to carefully review the disclosures we make concerning risks and uncertainties in the sections entitled "Forward-Looking Statements," "Risk Factors," and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report, as well as the risks, uncertainties and other factors discussed in this Quarterly Report on Form 10-Q and identified in other documents filed by us with the SEC.

Overview

We are a self-advised and self-administered Maryland real estate investment trust ("REIT") that acquires primarily premium-branded, focused-service and compact full-service hotels. We are one of the largest U.S. publicly-traded lodging REITs in terms of both number of hotels and number of rooms. Our hotels are concentrated in markets that we believe exhibit multiple demand generators and high barriers to entry. We believe premium-branded, focused-service and compact full-service hotels with these characteristics generate high levels of Revenue per Available Room ("RevPAR"), strong operating margins and attractive returns.

Our strategy is to acquire primarily premium-branded, focused-service and compact full-service hotels. Focused-service and compact full-service hotels typically generate most of their revenue from room rentals, have limited food and beverage outlets and meeting space, and require fewer employees than traditional full-service hotels. We believe these types of hotels have the potential to generate attractive returns relative to other types of hotels due to their ability to achieve RevPAR levels at or close to those achieved by traditional full-service hotels while achieving higher profit margins due to their more efficient operating model and less volatile cash flows.

As we look at factors that could impact our business, we find that the consumer is generally in good health, job creation remains positive and wages are increasing at a moderate pace. While geopolitical and global economic uncertainty still exists, we remain hopeful that positive employment trends and an improving consumer balance sheet will continue to drive economic expansion in the U.S.

We are cautiously optimistic that continued expansion of the U.S. economy will generate positive lodging demand growth for the industry and another year of RevPAR growth. However, in light of accelerating supply, RevPAR growth is likely to be moderate.

We continue to follow a prudent and disciplined capital allocation strategy. We will continue to look for and weigh all possible investment decisions against the highest and best returns for our shareholders over the long term. We believe that our cash on hand and expected access to capital (including availability under our revolving credit facility ("Revolver")) along with our senior management team's experience, extensive industry relationships and asset management expertise, will enable us to pursue investment opportunities that generate additional internal and external growth.

As of June 30, 2017, we owned 122 hotels with approximately 20,100 rooms, located in 21 states and the District of Columbia, and an interest in a mortgage loan secured by a hotel. We own, through wholly-owned subsidiaries, 100% of the interests in all hotel properties, with the exception of one hotel property in which we own a 98.3% controlling interest in a joint venture.

For U.S. federal income tax purposes, we elected to be taxed as a REIT commencing with our taxable year ended December 31, 2011. Substantially all of our assets and liabilities are held by, and all of our operations are conducted through, our operating partnership RLJ Lodging Trust, L.P. (the "Operating Partnership"). We are the sole general partner of the Operating Partnership. As of June 30, 2017, we owned, through a combination of direct and indirect

interests, 99.6% of the units of limited partnership interest in the Operating Partnership ("OP units").

#### Recent Significant Activities

Our significant activities reflect our commitment to creating long-term shareholder value through enhancing our portfolio's quality, recycling capital and maintaining a prudent capital structure. During the six months ended June 30, 2017, the following significant activities took place:

In April 2017, we entered into a definitive Agreement and Plan of Merger (the "Merger Agreement") with FelCor Lodging Trust Incorporated ("FelCor") under which FelCor will merge with and into an indirect subsidiary of the Company in a stock-for-stock merger transaction. Under the terms of the Merger Agreement, each share of FelCor common stock will be converted into 0.362 common shares of the Company. In addition, each FelCor

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Lodging Limited Partnership ("FelCor LP") common unit will be converted into 0.362 OP units unless the respective limited partner of FelCor LP elects to redeem his or her units and receive 0.362 common shares of the Company for each unit. Lastly, each share of FelCor's Series A cumulative convertible preferred stock will be converted into a Series A cumulative convertible preferred share of the Company. The transaction is expected to close on August 31, 2017. The transaction is subject to customary closing conditions, including the approval of certain aspects of the transaction by both the Company's and FelCor's shareholders.

¶We declared a cash dividend of \$0.33 per share for both the first and second quarters of 2017.

## Our Customers

Substantially all of our hotels consist of premium-branded, focused-service and compact full-service hotels. As a result of this property profile, the majority of our customers are transient in nature. Transient business typically represents individual business or leisure travelers. The majority of our hotels are located in business districts within major metropolitan areas. Accordingly, business travelers represent the majority of the transient demand at our hotels. As a result, macroeconomic factors impacting business travel have a greater effect on our business than factors impacting leisure travel.

Group business is typically defined as a minimum of 10 guestrooms booked together as part of the same piece of business. Group business may or may not use the meeting space at any given hotel. Given the limited meeting space at the majority of our hotels, group business that utilizes meeting space represents a small component of our customer base.

A number of our hotels are affiliated with brands marketed toward extended-stay customers. Extended-stay customers are generally defined as those staying five nights or longer.

## Our Revenues and Expenses

Our revenue is primarily derived from the operation of hotels, including the sale of rooms, food and beverage revenue and other operating department revenue, which consists of parking fees, gift shop sales and other guest service fees.

Our operating costs and expenses consist of the costs to provide hotel services, including room expense, food and beverage expense, management and franchise fees and other operating expenses. Room expense includes housekeeping and front office wages and payroll taxes, reservation systems, room supplies, laundry services and other costs. Food and beverage expense primarily includes the cost of food, the cost of beverages and associated labor costs. Other operating expenses include labor and other costs associated with the other operating department revenue, as well as labor and other costs associated with administrative departments, sales and marketing, repairs and maintenance and utility costs. Our hotels that are subject to franchise agreements are charged a royalty fee, plus additional fees for marketing, central reservation systems and other franchisor costs, in order for the properties to operate under the respective brands. Franchise fees are based on a percentage of room revenue and for certain hotels additional franchise fees are charged for food and beverage revenue. Our hotels are managed by independent, third-party management companies under long-term agreements pursuant to which the management companies typically earn base and incentive management fees based on the levels of revenues and profitability of each individual hotel. We generally receive a cash distribution from the hotel management companies on a monthly basis, which reflects hotel-level sales less hotel-level operating expenses.

## Key Indicators of Financial Performance

We use a variety of operating, financial and other information to evaluate the operating performance of our business. These key indicators include financial information that is prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") as well as other financial measures that are non-GAAP measures. In addition, we use other information that may not be financial in nature, including industry standard statistical information and comparative data. We use this information to measure the operating performance of our individual hotels, groups of hotels and/or business as a whole. We also use these metrics to evaluate the hotels in our portfolio and potential acquisition opportunities to determine each hotel's contribution to cash flow and its potential to provide attractive long-term total returns. The key indicators include:

▲ Average Daily Rate ("ADR")

○ Occupancy

■ RevPAR

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ADR, Occupancy and RevPAR are commonly used measures within the lodging industry to evaluate operating performance. RevPAR is an important statistic for monitoring operating performance at the individual hotel level and across our entire business. We evaluate individual hotel RevPAR performance on an absolute basis with comparisons to budget and prior periods, as well as on a regional and company-wide basis. ADR and RevPAR include only room revenue.

We also use non-GAAP measures such as FFO, Adjusted FFO, EBITDA and Adjusted EBITDA to evaluate the operating performance of our business. For a more in depth discussion of the non-GAAP measures, please refer to the "Non-GAAP Financial Measures" section.

Critical Accounting Policies

The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of our financial statements and the reported amounts of revenues and expenses during the reporting period. It is possible that the actual amounts may differ significantly from these estimates and assumptions. We evaluate our estimates, assumptions and judgments on an ongoing basis, based on information that is available to us, our business and industry experience, and various other matters that we believe are reasonable and appropriate for consideration under the circumstances. Our Annual Report on Form 10-K for the year ended December 31, 2016 contains a discussion of our critical accounting policies. There have been no significant changes to our critical accounting policies since December 31, 2016.

Results of Operations

At June 30, 2017 and 2016, we owned 122 and 125 hotel properties, respectively. Based on when a hotel property is acquired, sold or closed for renovation, the operating results for certain hotel properties are not comparable for the three and six months ended June 30, 2017 and 2016. The non-comparable hotel properties include four dispositions that were completed between January 1, 2016 and June 30, 2017.

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Comparison of the three months ended June 30, 2017 to the three months ended June 30, 2016

|   | For the three months<br>ended June 30, |           |            |          |
|---|--|-----------|------------|----------|
|   | 2017                                   | 2016      | \$ Change  | % Change |
|   | (amounts in thousands)                 |           |            |          |
| Revenue   |  |           |            |          |
| Operating revenue                                     |  |           |            |          |
| Room revenue  | \$253,739                              | \$277,039 | \$(23,300) | (8.4)%   |
| Food and beverage revenue                             | 29,121                                 | 30,047    | (926)      | (3.1)%   |
| Other operating department revenue                    | 9,424                                  | 10,026    | (602)      | (6.0)%   |
| Total revenue   | \$292,284                              | \$317,112 | \$(24,828) | (7.8)%   |
| Expense   |  |           |            |          |
| Operating expense                                     |  |           |            |          |
| Room expense  | \$55,221                               | \$59,085  | \$(3,864)  | (6.5)%   |
| Food and beverage expense                             | 20,101                                 | 20,525    | (424)      | (2.1)%   |
| Management and franchise fee expense                  | 29,626                                 | 32,762    | (3,136)    | (9.6)%   |
| Other operating expense                               | 59,058                                 | 61,950    | (2,892)    | (4.7)%   |
| Total property operating expense                      | 164,006                                | 174,322   | (10,316)   | (5.9)%   |
| Depreciation and amortization                         | 38,240                                 | 40,849    | (2,609)    | (6.4)%   |
| Property tax, insurance and other                     | 18,152                                 | 19,302    | (1,150)    | (6.0)%   |
| General and administrative                            | 10,129                                 | 6,658     | 3,471      | 52.1%    |
| Transaction and pursuit costs                         | 3,691                                  | 80        | 3,611      | —%       |
| Total operating expense                               | 234,218                                | 241,211   | (6,993)    | (2.9)%   |
| Operating income                                      | 58,066                                 | 75,901    | (17,835)   | (23.5)%  |
| Other income (expense)                                | 73                                     | (326)     | 399        | —%       |
| Interest income                                       | 664                                    | 414       | 250        | 60.4%    |
| Interest expense                                      | (14,548)                               | (14,789)  | 241        | (1.6)%   |
| Income before income tax expense                      | 44,255                                 | 61,200    | (16,945)   | (27.7)%  |
| Income tax expense                                    | (1,821)                                | (2,482)   | 661        | (26.6)%  |
| Income from operations                                | 42,434                                 | 58,718    | (16,284)   | (27.7)%  |
| Gain on sale of hotel properties                      | 30                                     | 22        | 8          | 36.4%    |
| Net income  | 42,464                                 | 58,740    | (16,276)   | (27.7)%  |
| Net income attributable to noncontrolling interests   |  |           |            |          |
| Noncontrolling interest in consolidated joint venture | (29)                                   | (37)      | 8          | (21.6)%  |
| Noncontrolling interest in the Operating Partnership  | (189)                                  | (256)     | 67         | (26.2)%  |
| Net income attributable to common shareholders        | \$42,246                               | \$58,447  | \$(16,201) | (27.7)%  |

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## Revenue

Total revenue decreased \$24.8 million, or 7.8%, to \$292.3 million for the three months ended June 30, 2017 from \$317.1 million for the three months ended June 30, 2016. The decrease was the result of a \$23.3 million decrease in room revenue, a \$0.9 million decrease in food and beverage revenue and a \$0.6 million decrease in other operating department revenue.

## Room Revenue

Room revenue decreased \$23.3 million, or 8.4%, to \$253.7 million for the three months ended June 30, 2017 from \$277.0 million for the three months ended June 30, 2016. The decrease was a result of a \$14.5 million decrease in room revenue attributable to the non-comparable properties and an \$8.8 million decrease in room revenue attributable to the comparable properties. The decrease in room revenue from the comparable properties was attributable to a 3.4% decrease in RevPAR, led by RevPAR decreases in our Houston and Austin markets of 14.2% and 8.7%, respectively, which were partially offset by RevPAR increases in our Southern California and South Florida markets of 5.1% and 3.0%, respectively.

The following are the quarter-to-date key hotel operating statistics for the comparable properties owned at June 30, 2017 and 2016, respectively:

|  | For the three months<br>ended June 30, |          |             |
|--|--|----------|-------------|
|  | 2017                                   | 2016     | %<br>Change |
| Number of comparable properties (at end of period) | 122                                    | 122      | —           |
| Occupancy  | 80.8                                   | % 82.6   | % (2.1 )%   |
| ADR  | \$171.28                               | \$173.42 | (1.2 )%     |
| RevPAR   | \$138.47                               | \$143.28 | (3.4 )%     |

## Food and Beverage Revenue

Food and beverage revenue decreased \$0.9 million, or 3.1%, to \$29.1 million for the three months ended June 30, 2017 from \$30.0 million for the three months ended June 30, 2016. The decrease was a result of a \$0.8 million decrease in food and beverage revenue attributable to the comparable properties and a \$0.1 million decrease in food and beverage revenue attributable to the non-comparable properties.

## Other Operating Department Revenue

Other operating department revenue, which includes revenue derived from ancillary sources such as parking fees, gift shop sales and other guest service fees, decreased \$0.6 million, or 6.0%, to \$9.4 million for the three months ended June 30, 2017 from \$10.0 million for the three months ended June 30, 2016. The decrease was due to a \$0.3 million decrease in other operating department revenue attributable to the comparable properties and a \$0.3 million decrease in other operating department revenue attributable to the non-comparable properties.

## Property Operating Expense

Property operating expense decreased \$10.3 million, or 5.9%, to \$164.0 million for the three months ended June 30, 2017 from \$174.3 million for the three months ended June 30, 2016. The decrease was due to an \$8.1 million decrease in property operating expense attributable to the non-comparable properties and a \$2.2 million decrease in property operating expense attributable to the comparable properties. The decrease in property operating expense attributable to

the comparable properties was due to lower room expense, food and beverage expense, other operating department costs, and management and franchise fees. Room expense, food and beverage expense and other operating department costs fluctuate based on various factors, including changes in occupancy, labor costs, utilities and insurance costs. Management fees and franchise fees, which are computed as a percentage of gross revenue and room revenue, respectively, decreased as a result of lower revenues.

#### Depreciation and Amortization

Depreciation and amortization expense decreased \$2.6 million, or 6.4%, to \$38.2 million for the three months ended June 30, 2017 from \$40.8 million for the three months ended June 30, 2016. The decrease was a result of a \$1.4 million decrease in depreciation and amortization expense attributable to the non-comparable properties and a \$1.2 million decrease in depreciation and amortization expense attributable to the comparable properties.



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## Property Tax, Insurance and Other

Property tax, insurance and other expense decreased \$1.2 million, or 6.0%, to \$18.2 million for the three months ended June 30, 2017 from \$19.3 million for the three months ended June 30, 2016. The decrease was attributable to a \$1.5 million decrease in property tax, insurance and other expense attributable to the non-comparable properties, partially offset by a \$0.4 million increase in property tax, insurance and other expense attributable to the comparable properties.

## General and Administrative

General and administrative expense increased \$3.5 million, or 52.1%, to \$10.1 million for the three months ended June 30, 2017 from \$6.7 million for the three months ended June 30, 2016. The increase in general and administrative expense was primarily attributable to a \$3.8 million increase in compensation expense, partially offset by a net decrease of \$0.3 million in other general and administrative costs, including legal fees and other professional fees and costs. The increase in compensation expense for the three months ended June 30, 2017 was primarily due to the benefit realized from the forfeiture of restricted shares and performance units upon the resignation of the Company's President and Chief Executive Officer during the three months ended June 30, 2016.

## Transaction and Pursuit Costs

Transaction and pursuit costs increased \$3.6 million to \$3.7 million for the three months ended June 30, 2017 from \$0.1 million for the three months ended June 30, 2016. The increase in transaction and pursuit costs was primarily attributable to legal, accounting, financial advisory and other transaction costs related to the proposed merger with FelCor.

## Interest Expense

The components of our interest expense for the six months ended June 30, 2017 and 2016 were as follows (in thousands):

|  | For the three<br>months ended<br>June 30, |          | \$<br>Change | %<br>Change |   |
|--|---|----------|--------------|-------------|---|
|  | 2017                                      | 2016     |              |             |   |
| Revolver and Term Loans                  | \$9,629                                   | \$9,617  | \$12         | 0.1         | % |
| Mortgage loans                           | 4,058                                     | 3,963    | 95           | 2.4         | % |
| Amortization of deferred financing costs | 861                                       | 1,209    | (348)        | (28.8)      | % |
| Total interest expense                   | \$14,548                                  | \$14,789 | \$(241)      | (1.6)       | % |

Interest expense decreased \$0.2 million, or 1.6%, to \$14.5 million for the three months ended June 30, 2017 from \$14.8 million for the three months ended June 30, 2016. The decrease in amortization of the deferred financing costs was attributable to the accelerated amortization of the deferred financing costs associated with the debt refinancing transactions in 2016, partially offset by the additional amortization of the costs capitalized in conjunction with the debt refinancing transactions in 2016.

## Income Taxes

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The effective tax rates were 4.1% for each of the three months ended June 30, 2017 and 2016. Income tax expense decreased \$0.7 million to \$1.8 million for the three months ended June 30, 2017 from \$2.5 million for the three months ended June 30, 2016. The decrease in income tax expense was primarily due to lower pretax income during the three months ended June 30, 2017 as compared to the three months ended June 30, 2016.

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Comparison of the six months ended June 30, 2017 to the six months ended June 30, 2016

|  | For the six months<br>ended June 30, |           |            |          |
|--|--------------------------------------|-----------|------------|----------|
|  | 2017                                 | 2016      | \$ Change  | % Change |
|  | (amounts in thousands)               |           |            |          |
| Revenue  |                                      |           |            |          |
| Operating revenue  |                                      |           |            |          |
| Room revenue   | \$478,704                            | \$516,552 | \$(37,848) | (7.3)%   |
| Food and beverage revenue                                  | 55,812                               | 56,601    | (789)      | (1.4)%   |
| Other operating department revenue                         | 18,000                               | 19,130    | (1,130)    | (5.9)%   |
| Total revenue  | \$552,516                            | \$592,283 | \$(39,767) | (6.7)%   |
| Expense  |                                      |           |            |          |
| Operating expense  |                                      |           |            |          |
| Room expense   | \$107,143                            | \$114,113 | \$(6,970)  | (6.1)%   |
| Food and beverage expense                                  | 39,398                               | 40,342    | (944)      | (2.3)%   |
| Management and franchise fee expense                       | 56,539                               | 61,263    | (4,724)    | (7.7)%   |
| Other operating expense                                    | 116,880                              | 121,971   | (5,091)    | (4.2)%   |
| Total property operating expense                           | 319,960                              | 337,689   | (17,729)   | (5.3)%   |
| Depreciation and amortization                              | 76,905                               | 81,579    | (4,674)    | (5.7)%   |
| Property tax, insurance and other                          | 37,310                               | 39,457    | (2,147)    | (5.4)%   |
| General and administrative                                 | 19,252                               | 16,307    | 2,945      | 18.1%    |
| Transaction and pursuit costs                              | 4,316                                | 159       | 4,157      | —%       |
| Total operating expense                                    | 457,743                              | 475,191   | (17,448)   | (3.7)%   |
| Operating income   | 94,773                               | 117,092   | (22,319)   | (19.1)%  |
| Other income (expense)                                     | 214                                  | (24)      | 238        | —%       |
| Interest income  | 1,149                                | 810       | 339        | 41.9%    |
| Interest expense   | (28,877)                             | (29,681)  | 804        | (2.7)%   |
| Income before income tax expense                           | 67,259                               | 88,197    | (20,939)   | (23.7)%  |
| Income tax expense   | (2,987)                              | (3,958)   | 971        | (24.5)%  |
| Income from operations                                     | 64,272                               | 84,239    | (19,967)   | (23.7)%  |
| Loss on sale of hotel properties                           | (30)                                 | (150)     | 120        | (80.0)%  |
| Net income   | 64,242                               | 84,089    | (19,847)   | (23.6)%  |
| Net loss (income) attributable to noncontrolling interests |                                      |           |            |          |
| Noncontrolling interest in consolidated joint venture      | 37                                   | 25        | 12         | 48.0%    |
| Noncontrolling interest in the Operating Partnership       | (275)                                | (370)     | 95         | (25.7)%  |
| Net income attributable to common shareholders             | \$64,004                             | \$83,744  | \$(19,740) | (23.6)%  |

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## Revenue

Total revenue decreased \$39.8 million, or 6.7%, to \$552.5 million for the six months ended June 30, 2017 from \$592.3 million for the six months ended June 30, 2016. The decrease was a result of a \$37.8 million decrease in room revenue, a \$1.1 million decrease in other operating department revenue, and a \$0.8 million decrease in food and beverage revenue.

## Room Revenue

Room revenue decreased \$37.8 million, or 7.3%, to \$478.7 million for the six months ended June 30, 2017 from \$516.6 million for the six months ended June 30, 2016. The decrease was a result of a \$25.1 million decrease in room revenue attributable to the non-comparable properties and a \$12.8 million decrease in room revenue attributable to the comparable properties. The decrease in room revenue from the comparable properties was attributable to a 2.1% decrease in RevPAR, led by RevPAR decreases in our Louisville and Northern California markets of 13.0% and 7.2%, respectively, which were partially offset by RevPAR increases in our Washington, D.C. and Southern California markets of 7.0% and 6.2%, respectively.

The following are the year-to-date key hotel operating statistics for the comparable properties owned at June 30, 2017 and 2016, respectively:

|  | For the six months<br>ended June 30, |          |             |
|--|--------------------------------------|----------|-------------|
|  | 2017                                 | 2016     | %<br>Change |
| Number of comparable properties (at end of period) | 122                                  | 122      | —           |
| Occupancy  | 77.6                                 | 78.8     | (1.5)%      |
| ADR  | \$169.15                             | \$170.18 | (0.6)%      |
| RevPAR   | \$131.34                             | \$134.10 | (2.1)%      |

## Food and Beverage Revenue

Food and beverage revenue decreased \$0.8 million, or 1.4%, to \$55.8 million for the six months ended June 30, 2017 from \$56.6 million for the six months ended June 30, 2016. The decrease was a result of a \$0.6 million decrease in food and beverage revenue attributable to the comparable properties and a \$0.2 million decrease in food and beverage revenue attributable to the non-comparable properties.

## Other Operating Department Revenue

Other operating department revenue, which includes revenue derived from ancillary sources such as parking fees, gift shop sales and other guest service fees, decreased \$1.1 million, or 5.9%, to \$18.0 million for the six months ended June 30, 2017 from \$19.1 million for the six months ended June 30, 2016. The decrease was due to a \$0.6 million decrease in other operating department revenue attributable to the comparable properties and a \$0.6 million decrease in other operating department revenue attributable to the non-comparable properties.

## Property Operating Expense

Property operating expense decreased \$17.7 million, or 5.3%, to \$320.0 million for the six months ended June 30, 2017 from \$337.7 million for the six months ended June 30, 2016. The decrease was due to a \$15.8 million decrease in property operating expense attributable to the non-comparable properties and a \$1.9 million decrease in property operating expense attributable to the comparable properties. The decrease in property operating expense attributable to

the comparable properties was primarily due to lower management and franchise fees. Management fees and franchise fees, which are computed as a percentage of gross revenue and room revenue, respectively, decreased as a result of lower revenues.

#### Depreciation and Amortization

Depreciation and amortization expense decreased \$4.7 million, or 5.7%, to \$76.9 million for the six months ended June 30, 2017 from \$81.6 million for the six months ended June 30, 2016. The decrease was a result of a \$2.8 million decrease in depreciation and amortization expense attributable to the non-comparable properties and a \$1.9 million decrease in depreciation and amortization expense attributable to the comparable properties.

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## Property Tax, Insurance and Other

Property tax, insurance and other expense decreased \$2.1 million, or 5.4%, to \$37.3 million for the six months ended June 30, 2017 from \$39.5 million for the six months ended June 30, 2016. The decrease was attributable to a \$3.1 million decrease in property tax, insurance and other expense attributable to the non-comparable properties, partially offset by a \$0.9 million increase in property tax, insurance and other expense attributable to the comparable properties.

## General and Administrative

General and administrative expense increased \$2.9 million, or 18.1%, to \$19.3 million for the six months ended June 30, 2017 from \$16.3 million for the six months ended June 30, 2016. The increase in general and administrative expense was primarily attributable to a \$3.6 million increase in compensation expense, partially offset by a net decrease of \$0.6 million in other general and administrative costs, including legal fees and other professional fees and costs. The increase in compensation expense for the six months ended June 30, 2017 was primarily due to the benefit realized from the forfeiture of restricted shares and performance units upon the resignation of the Company's President and Chief Executive Officer during the six months ended June 30, 2016.

## Transaction and Pursuit Costs

Transaction and pursuit costs increased \$4.2 million to \$4.3 million for the six months ended June 30, 2017 from \$0.2 million for the six months ended June 30, 2016. The increase in transaction and pursuit costs was primarily attributable to legal, accounting, financial advisory and other transaction costs related to the proposed merger with FelCor.

## Interest Expense

The components of our interest expense for the six months ended June 30, 2017 and 2016 were as follows (in thousands):

|  | For the six<br>months ended<br>June 30, |          | \$<br>Change | %<br>Change |
|--|---|----------|--------------|-------------|
|  | 2017                                    | 2016     |              |             |
| Revolver and Term Loans                  | \$19,147                                | \$19,476 | \$(329)      | (1.7)%      |
| Mortgage loans                           | 8,026                                   | 7,983    | 43           | 0.5%        |
| Amortization of deferred financing costs | 1,704                                   | 2,222    | (518)        | (23.3)%     |
| Total interest expense                   | \$28,877                                | \$29,681 | \$(804)      | (2.7)%      |

Interest expense decreased \$0.8 million, or 2.7%, to \$28.9 million for the six months ended June 30, 2017 from \$29.7 million for the six months ended June 30, 2016. The decrease in interest expense from the Revolver and Term Loans was attributable to lower interest rates as a result of debt refinancing transactions in 2016. The decrease in amortization of the deferred financing costs was attributable to the accelerated amortization of the deferred financing costs associated with the debt refinancing transactions in 2016, partially offset by the additional amortization of the costs capitalized in conjunction with the debt refinancing transactions in 2016.

## Income Taxes

The effective tax rates were 4.4% and 4.5% for the six months ended June 30, 2017 and 2016, respectively. Our income tax expense decreased \$1.0 million to \$3.0 million for the six months ended June 30, 2017 from \$4.0 million for the six months ended June 30, 2016. The decrease in income tax expense was primarily due to lower pretax income during the six months ended June 30, 2017 as compared to the six months ended June 30, 2016.

#### Non-GAAP Financial Measures

We consider the following non-GAAP financial measures useful to investors as key supplemental measures of our performance: (1) FFO, (2) Adjusted FFO, (3) EBITDA, and (4) Adjusted EBITDA. These non-GAAP financial measures should be considered along with, but not as alternatives to, net income or loss as a measure of our operating performance. FFO, Adjusted FFO, EBITDA and Adjusted EBITDA, as calculated by us, may not be comparable to FFO, Adjusted FFO, EBITDA and Adjusted EBITDA as reported by other companies that do not define such terms exactly as we define such terms.

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## Funds From Operations

We calculate funds from operations ("FFO") in accordance with standards established by the National Association of Real Estate Investment Trusts ("NAREIT"), which defines FFO as net income or loss (calculated in accordance with GAAP), excluding gains or losses from sales of real estate, impairment, the cumulative effect of changes in accounting principles, plus depreciation and amortization, and adjustments for unconsolidated partnerships and joint ventures. Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, most real estate industry investors consider FFO to be helpful in evaluating a real estate company's operations. We believe that the presentation of FFO provides useful information to investors regarding our operating performance and can facilitate comparisons of operating performance between periods and between REITs, even though FFO does not represent an amount that accrues directly to common shareholders. Our calculation of FFO may not be comparable to measures calculated by other companies who do not use the NAREIT definition of FFO or do not calculate FFO per diluted share in accordance with NAREIT guidance. Additionally, FFO may not be helpful when comparing us to non-REITs. We present FFO attributable to common shareholders, which includes our OP units, because our OP units may be redeemed for common shares. We believe it is meaningful for the investor to understand FFO attributable to all common shares and OP units.

We further adjust FFO for certain additional items that are not in NAREIT's definition of FFO, such as hotel transaction and pursuit costs, non-cash income tax expense or benefit, the amortization of share-based compensation, and certain other expenses that we consider outside the normal course of operations. We believe that Adjusted FFO provides useful supplemental information to investors regarding our ongoing operating performance that, when considered with net income and FFO, is beneficial to an investor's understanding of our operating performance.

The following is a reconciliation of our GAAP net income to FFO attributable to common shareholders and unitholders and Adjusted FFO attributable to common shareholders and unitholders for the three and six months ended June 30, 2017 and 2016 (in thousands):

|   | For the three months<br>ended June 30, |           | For the six months<br>ended June 30, |           |
|---|--|-----------|--------------------------------------|-----------|
|   | 2017                                   | 2016      | 2017                                 | 2016      |
| Net income  | \$42,464                               | \$58,740  | \$64,242                             | \$84,089  |
| Depreciation and amortization                         | 38,240                                 | 40,849    | 76,905                               | 81,579    |
| (Gain) loss on sale of hotel properties               | (30 )                                  | (22 )     | 30                                   | 150       |
| Noncontrolling interest in consolidated joint venture | (29 )                                  | (37 )     | 37                                   | 25        |
| Adjustments related to consolidated joint venture (1) | (30 )                                  | (39 )     | (62 )                                | (78 )     |
| FFO   | 80,615                                 | 99,491    | 141,152                              | 165,765   |
| Transaction and pursuit costs                         | 3,691                                  | 80        | 4,316                                | 159       |
| Amortization of share-based compensation              | 3,134                                  | (578 )    | 5,469                                | 2,014     |
| Non-cash income tax expense                           | 1,323                                  | 1,897     | 2,261                                | 3,028     |
| Loan related costs (2)                                | —                                      | 906       | —                                    | 1,247     |
| Other expenses (3)                                    | —                                      | 330       | —                                    | 686       |
| Adjusted FFO  | \$88,763                               | \$102,126 | \$153,198                            | \$172,899 |

(1) Includes depreciation and amortization expense allocated to the noncontrolling interest in the joint venture.

(2) Represents debt modification costs.

(3) Represents expenses outside of the normal course of operations, including property-level severance costs.

## Earnings Before Interest, Taxes, Depreciation and Amortization



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Earnings before interest, taxes, depreciation and amortization ("EBITDA") is defined as net income or loss excluding: (1) interest expense; (2) provision for income taxes, including income taxes applicable to sales of assets; and (3) depreciation and amortization. We consider EBITDA useful to an investor in evaluating and facilitating comparisons of our operating performance between periods and between REITs by removing the impact of our capital structure (primarily interest expense) and asset base (primarily depreciation and amortization) from our operating results. In addition, EBITDA is used as one measure in determining the value of hotel acquisitions and disposals. We present EBITDA attributable to common shareholders, which includes our OP units, because our OP units may be redeemed for common shares. We believe it is meaningful for the investor to understand EBITDA attributable to all common shares and OP units.

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We further adjust EBITDA for certain additional items such as gains or losses on dispositions, hotel transaction and pursuit costs, impairment losses, the amortization of share-based compensation, and certain other expenses that we consider outside the normal course of operations. We believe that Adjusted EBITDA provides useful supplemental information to investors regarding our ongoing operating performance that, when considered with net income and EBITDA, is beneficial to an investor's understanding of our operating performance.

The following is a reconciliation of our GAAP net income to EBITDA attributable to common shareholders and unitholders and Adjusted EBITDA attributable to common shareholders and unitholders for the three and six months ended June 30, 2017 and 2016 (in thousands):

|   | For the three months |           | For the six months |           |
|---|----------------------|-----------|--------------------|-----------|
|   | ended June 30,       |           | ended June 30,     |           |
|   | 2017                 | 2016      | 2017               | 2016      |
| Net income  | \$42,464             | \$58,740  | \$64,242           | \$84,089  |
| Depreciation and amortization                         | 38,240               | 40,849    | 76,905             | 81,579    |
| Interest expense, net (1)                             | 14,399               | 14,782    | 28,716             | 29,668    |
| Income tax expense                                    | 1,821                | 2,482     | 2,987              | 3,958     |
| Noncontrolling interest in consolidated joint venture | (29)                 | (37)      | 37                 | 25        |
| Adjustments related to consolidated joint venture (2) | (30)                 | (39)      | (62)               | (78)      |
| EBITDA  | 96,865               | 116,777   | 172,825            | 199,241   |
| Transaction and pursuit costs                         | 3,691                | 80        | 4,316              | 159       |
| (Gain) loss on sale of hotel properties               | (30)                 | (22)      | 30                 | 150       |
| Amortization of share-based compensation              | 3,134                | (578)     | 5,469              | 2,014     |
| Loan related costs (3)                                | —                    | 582       | —                  | 924       |
| Other expenses (4)                                    | —                    | 330       | —                  | 686       |
| Adjusted EBITDA                                       | \$103,660            | \$117,169 | \$182,640          | \$203,174 |

Excludes amounts attributable to investment in loans of \$0.5 million and \$1.0 million for the three and six months (1) ended June 30, 2017, respectively, and \$0.4 million and \$0.8 million for the three and six months ended June 30, 2016, respectively.

(2) Includes depreciation and amortization expense allocated to the noncontrolling interest in the joint venture.

(3) Represents debt modification costs.

(4) Represents expenses outside of the normal course of operations, including property-level severance costs.

### Liquidity and Capital Resources

Our short-term liquidity requirements consist primarily of funds necessary to pay for operating expenses and other expenditures directly associated with our hotel properties, including:

- recurring maintenance and capital expenditures necessary to maintain our hotel properties in accordance with brand standards;

- interest expense and scheduled principal payments on outstanding indebtedness; and

- distributions necessary to qualify for taxation as a REIT.

We expect to meet our short-term liquidity requirements generally through the net cash provided by operations, existing cash balances and, if necessary, short-term borrowings under our Revolver, of which \$400.0 million was available at June 30, 2017, or proceeds from public offerings of common shares.

Our long-term liquidity requirements consist primarily of the funds necessary to pay for the costs of acquiring additional hotel properties, the redevelopments, renovations, expansions and other capital expenditures that need to be made periodically to our hotel properties, and scheduled debt payments, at maturity or otherwise. We expect to meet our long-term liquidity requirements through various sources of capital, including our Revolver and future equity (including OP units) or debt offerings, existing working capital, net cash provided by operations, long-term mortgage loans and other secured and unsecured borrowings.

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### Sources and Uses of Cash

As of June 30, 2017, we had \$479.9 million of cash and cash equivalents as compared to \$456.7 million at December 31, 2016.

### Cash flows from Operating Activities

Net cash flow provided by operating activities totaled \$141.5 million and \$164.2 million for the six months ended June 30, 2017 and 2016, respectively. Our cash flows provided by operating activities generally consist of the net cash generated by our hotel operations, partially offset by the cash paid for corporate expenses and other working capital changes. Refer to the "Results of Operations" section for further discussion of our operating results for the six months ended June 30, 2017 and 2016.

### Cash flows from Investing Activities

Net cash flow used in investing activities totaled \$32.8 million for the six months ended June 30, 2017 primarily due to \$39.2 million in routine capital improvements and additions to our hotel properties. The net cash flow used in investing activities was partially offset by a net decrease in the restricted cash reserves of \$6.5 million.

Net cash flow used in investing activities totaled \$44.7 million for the six months ended June 30, 2016 primarily due to \$41.3 million in routine capital improvements and additions to our hotel properties and the net increase in the restricted cash reserves of \$5.8 million. The net cash flow used in investing activities was partially offset by \$2.6 million of net proceeds from the sale of one hotel property.

### Cash flows from Financing Activities

Net cash flow used in financing activities totaled \$85.5 million for the six months ended June 30, 2017 primarily due to \$82.5 million in distributions to shareholders and unitholders, \$1.8 million in mortgage loans principal payments, and \$1.1 million paid to repurchase common shares.

Net cash flow used in financing activities totaled \$93.6 million for the six months ended June 30, 2016 primarily due to \$82.8 million in distributions to shareholders and unitholders, \$13.3 million paid to repurchase common shares under a share repurchase program, and \$5.3 million in deferred financing cost payments. The net cash flow used in financing activities was partially offset by \$11.0 million in additional mortgage loan debt.

### Capital Expenditures and Reserve Funds

We maintain each of our hotel properties in good repair and condition and in conformity with applicable laws and regulations, franchise agreements and management agreements. The cost of all such routine improvements and alterations are paid out of furniture, fixtures and equipment ("FF&E") reserves, which are funded by a portion of each hotel property's gross revenues. Routine capital expenditures are administered by the property management companies. However, we have approval rights over the capital expenditures as part of the annual budget process for each of our hotel properties.

From time to time, certain of our hotels may undergo renovations as a result of our decision to upgrade portions of the hotels, such as guestrooms, public space, meeting space, and/or restaurants, in order to better compete with other hotels and alternative lodging options in our markets. In addition, upon acquisition of a hotel we often are required to complete a property improvement plan in order to bring the hotel up to the respective franchisor's standards. If permitted by the terms of the management agreement, funding for a renovation will first come from the FF&E

reserves. To the extent that the FF&E reserves are not available or sufficient to cover the cost of the renovation, we will fund all or the remaining portion of the renovation with cash and cash equivalents on hand, our Revolver and/or other sources of available liquidity.

With respect to some of our hotels that are operated under franchise agreements with major national hotel brands and for some of our hotels subject to first mortgage liens, we are obligated to maintain FF&E reserve accounts for future capital expenditures at these hotels. The amount funded into each of these reserve accounts is generally determined pursuant to the management agreements, franchise agreements and/or mortgage loan documents for each of the respective hotels, and typically ranges between 3.0% and 5.0% of the respective hotel's total gross revenue. As of June 30, 2017, approximately \$60.5 million was held in FF&E reserve accounts for future capital expenditures.

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## Off-Balance Sheet Arrangements

As of June 30, 2017, we had no off-balance sheet arrangements.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Market risk includes the risks that arise from changes in interest rates, equity prices and other market changes that affect market sensitive instruments. Our primary market risk exposure is to changes in interest rates on our variable rate debt. As of June 30, 2017, we had approximately \$1.6 billion of total variable rate debt outstanding (or 98.0% of total indebtedness) with a weighted-average interest rate of 3.33% per annum. After taking into consideration the effect of interest rate swaps, \$142.0 million (or 8.9% of total indebtedness) was subject to variable rates. If market interest rates on our variable rate debt outstanding as of June 30, 2017 were to increase by 1.00%, or 100 basis points, interest expense would decrease future earnings and cash flows by approximately \$1.4 million annually, taking into account our existing contractual hedging arrangements.

Our interest rate risk objectives are to limit the impact of interest rate fluctuations on earnings and cash flows and to lower our overall borrowing costs. To achieve these objectives, we manage our exposure to fluctuations in market interest rates through the use of fixed rate debt instruments to the extent that reasonably favorable rates are obtainable. We have entered into derivative financial instruments such as interest rate swaps to mitigate our interest rate risk or to effectively lock the interest rate on a portion of our variable rate debt. We do not enter into derivative or interest rate transactions for speculative purposes.

The following table provides information about our financial instruments that are sensitive to changes in interest rates. For debt obligations outstanding as of June 30, 2017, the following table presents the principal repayments and related weighted-average interest rates by contractual maturity dates (in thousands):

|                                    | 2017      | 2018      | 2019      | 2020   | 2021      | Thereafter | Total       |
|------------------------------------|-----------|-----------|-----------|--------|-----------|------------|-------------|
| Fixed rate debt (1)(2)             | \$247     | \$626     | \$660     | \$691  | \$734     | \$29,389   | \$32,347    |
| Weighted-average interest rate     | 5.25      | % 5.25    | % 5.25    | % 5.25 | % 5.25    | % 5.25     | % 5.25      |
| Variable rate debt (2)             | \$151,500 | \$143,250 | \$625,000 | \$—    | \$485,000 | \$150,000  | \$1,554,750 |
| Weighted-average interest rate (3) | 4.03      | % 4.04    | % 3.19    | % —    | % 3.06    | % 3.43     | % 3.33      |
| Total                              | \$151,747 | \$143,876 | \$625,660 | \$691  | \$485,734 | \$179,389  | \$1,587,097 |

(1) Excludes \$0.9 million related to a fair value adjustment on mortgage debt assumed in conjunction with an acquisition.

(2) Excludes \$4.9 million and \$1.0 million of net deferred financing costs on the Term Loans and mortgage loans, respectively.

(3) The weighted-average interest rate gives effect to interest rate swaps, as applicable.

Our ultimate realized gain or loss with respect to interest rate fluctuations will depend on the exposures that arise during future periods, prevailing interest rates, and our hedging strategies at that time.

Changes in market interest rates on our fixed rate debt impact the fair value of our debt, but such changes have no impact to our consolidated financial statements. As of June 30, 2017, the estimated fair value of our fixed rate debt was \$33.6 million, which is based on having the same debt service requirements that could have been borrowed at the date presented, at prevailing current market interest rates. If interest rates were to rise by 1.00%, or 100 basis points, and our fixed rate debt balance remains constant, we expect the fair value of our debt to decrease by approximately \$1.4 million.

Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures

In accordance with Rule 13a-15(b) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), the Company's management, under the supervision and participation of the Company's Chief Executive Officer and the Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) as of the end of the period covered by this report. Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of June 30, 2017.

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### Changes in Internal Control over Financial Reporting

There have been no changes in the Company's internal control over financial reporting (as defined in Rule 13a-15 and 15d-15 of the Exchange Act) during the period ended June 30, 2017 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings.

The nature of the operations of our hotels exposes our hotels, the Company and the Operating Partnership to the risk of claims and litigation in the normal course of their business. Other than the legal proceedings mentioned below, the Company is not presently subject to any material litigation nor, to the Company's knowledge, is any material litigation threatened against the Company.

The Company and several affiliated entities have been named as defendants in two putative shareholder class action lawsuits filed in connection with the Company's proposed merger with FelCor. The first case, *Assad v. FelCor Lodging Trust, Inc. et al.*, Case No. 1:17-cv-01744 (D. Md.) (the "Assad Lawsuit"), names as defendants the Company and certain affiliated entities, as well as FelCor, its directors and FelCor LP. The Assad Lawsuit was filed on June 26, 2017 in the United States District Court for the District of Maryland. The second case, *Bagheri v. FelCor Lodging Trust, Inc., et al.*, Case No. 3:17-cv-01892 (N.D. Tex.) (the "Bagheri Lawsuit"), names as defendants the Company and certain affiliated entities, as well as FelCor, its directors and FelCor LP. The Bagheri Lawsuit was filed on July 17, 2017 in the United States District Court for the Northern District of Texas. Both the Assad Lawsuit and the Bagheri Lawsuit allege violations of the Securities and Exchange Act of 1934 (the "Exchange Act") arising in connection with the filing of the Company's Registration Statement on Form S-4 (the "Registration Statement") that was filed in connection with the Company's proposed merger with FelCor. The plaintiffs in the Assad Lawsuit and the Bagheri Lawsuit seek, among other things, damages, an order enjoining consummation of the proposed merger with FelCor, changes to the Registration Statement, an award of attorney's fees and declaratory relief stating that the defendants violated the Exchange Act.

The Company has not yet been served with process or the complaint in either the Assad Lawsuit or the Bagheri Lawsuit. The Company disputes the allegations raised in both actions and will vigorously defend the Company and related defendants. Because these matters are in the early stages, the timing and resolution of them is uncertain.

### Item 1A. Risk Factors.

For a discussion of our potential risks and uncertainties, please refer to the "Risk Factors" section in the Annual Report which is accessible on the SEC's website at [www.sec.gov](http://www.sec.gov). Other than the risks related to the Merger Agreement set forth below, there have been no material changes to the risk factors previously disclosed in the Annual Report.

On April 23, 2017, the Company, the Operating Partnership, Rangers Sub I, LLC, a Maryland limited liability company and a wholly owned subsidiary of the Operating Partnership ("REIT Merger Sub") and Rangers Sub II, LP, a Delaware limited partnership and an indirect wholly owned subsidiary of the Operating Partnership ("Partnership Merger Sub") entered into the Merger Agreement with FelCor and FelCor Lodging Limited Partnership ("FelCor LP") pursuant to which Partnership Merger Sub will merge with and into FelCor LP, with FelCor LP surviving as a wholly owned subsidiary of the Operating Partnership (the "Partnership Merger"), and, immediately thereafter, FelCor will merge with and into REIT Merger Sub, with REIT Merger Sub surviving as a wholly owned subsidiary of the Operating Partnership (the "REIT Merger" and, together with the Partnership Merger, the "Mergers"), in an all-stock transaction.



### Risks Related to the Mergers

The mergers are subject to a number of conditions which, if not satisfied or waived in a timely manner, would delay the mergers or adversely impact our ability to complete the transactions.

The completion of the Mergers is subject to the satisfaction or waiver of a number of conditions. In addition, under circumstances specified in the Merger Agreement, we or FelCor may terminate the Merger Agreement. In particular, the completion of the Mergers requires (i) the approval of the REIT Merger by the FelCor common stockholders, and (ii) the approval of the proposed issuance of our common shares in connection with the REIT Merger by our shareholders. While it is currently anticipated that the Mergers will be completed shortly after the FelCor stockholder meeting to approve the REIT Merger and our shareholder meeting to approve the proposed issuance of our Common Shares (as defined below), there can be

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no assurance that the conditions to closing will be satisfied in a timely manner or at all, or that an effect, event, circumstance, occurrence, development or change will not transpire that could delay or prevent these conditions from being satisfied. Accordingly, we cannot provide any assurances with respect to the timing of the closing of the Mergers, whether the Mergers will be completed at all and when the FelCor stockholders would receive the consideration for the Mergers, if at all.

Failure to consummate the Mergers as currently contemplated or at all could adversely affect the price of our Common Shares and our future business and financial results.

Completion of the Mergers is subject to the satisfaction or waiver of a number of conditions, including approval by our shareholders of the issuance of the Common Shares and the Series A Preferred Shares (as defined below) proposed to be issued in the REIT Merger and approval by FelCor's stockholders of the Mergers. We cannot guarantee when or if these conditions will be satisfied or that the Mergers will be successfully completed. The consummation of the Mergers may be delayed, the Mergers may be consummated on terms different than those contemplated by the Merger Agreement, or the Mergers may not be consummated at all. If the Mergers are not completed, or are completed on different terms than as contemplated by the Merger Agreement, we could be adversely affected and subject to a variety of risks associated with the failure to complete the Mergers, or to complete the Mergers as contemplated by the Merger Agreement, including the following:

- our shareholders may be prevented from realizing the anticipated benefits of the Mergers;
- the market price of our Common Shares could decline significantly;
- reputational harm due to the adverse perception of any failure to successfully complete the Mergers;
- we are being required, under certain circumstances, to pay to the other party a termination fee of \$95.0 million and/or \$20.0 million in expense reimbursement;
- incurrence of substantial costs relating to the proposed Mergers, such as legal, accounting, financial advisor, filing, printing and mailing fees; and
- our management's and employees' attention may be diverted from our day-to-day business and operational matters and our relationships with our hotel properties may be disrupted as a result of efforts relating to attempting to consummate the Mergers.

Any delay in the consummation of the Mergers or any uncertainty about the consummation of the Mergers on terms other than those contemplated by the Merger Agreement, or if the Mergers are not completed, could materially adversely affect our business, financial results and share price.

If the Mergers do not occur, we may incur payment obligations to FelCor.

If the Merger Agreement is terminated under certain circumstances, including as a result of a material breach by us of any covenant or agreement under the Merger Agreement, we may be obligated to pay FelCor a termination fee of \$95.0 million and/or reimburse FelCor's transaction expenses in an amount equal to \$20.0 million. Circumstances that may require the payment of the termination fee include the following: (i) if we terminate to enter into an alternative acquisition agreement with respect to a superior proposal; (ii) if an acquisition proposal to us is pending and the Merger Agreement is terminated due to (a) failure to obtain our shareholder approval or FelCor's stockholder approval, as applicable or (b) a material uncured breach of the Merger Agreement, and, with respect to each of clauses (a) and (b), within 12 months we consummate a transaction regarding or enter into an alternative acquisition agreement with respect to any acquisition proposal; or (iii) if our board changes its recommendation regarding the issuance of our Common Shares in a manner adverse to FelCor or we enter into an alternative acquisition agreement (with respect to an acquisition proposal or superior proposal). Circumstances that may require the payment of the expense amount include the following: (i) if our shareholders do not approve the issuance of our Common Shares and we or FelCor terminate the Merger Agreement and (ii) if we have a material uncured breach of the Merger Agreement and FelCor terminates the Merger

Agreement due only to such breach. If we pay the expense amount and subsequently become obligated to pay the termination fee, the termination fee will be reduced by the amount of the previously paid expense amount. For purposes of these termination provisions, the term "acquisition proposal" means a proposal for more than 50% of the Company, and the term "superior proposal" means a proposal for more than 50% of the Company, that our board determines in good faith is more favorable to the Company and its shareholders from a financial point of view than the transactions contemplated by the Merger Agreement.

These provisions could discourage a potential competing acquirer that might have an interest in acquiring all or a significant part of us from considering or proposing a competing acquisition, even if the potential competing acquirer was

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prepared to pay consideration with a higher per share cash value than that market value proposed to be received or realized in the Mergers, or might result in a potential competing acquirer proposing to pay a lower price than it might otherwise have proposed to pay of the added expense of the termination fee or expense amount that may become payable in certain circumstances under the Merger Agreement.

We expect to incur substantial expenses related and unrelated to the Mergers.

We have incurred substantial legal, accounting, financial advisory and other costs, and our management has devoted considerable time and effort in connection with the Mergers. We may incur significant additional costs in connection with the completion of the Mergers or in connection with any delay in completing the Mergers or termination of the Merger Agreement, in addition to the other costs already incurred. If the Mergers are not completed, we will bear certain fees and expenses associated with the Mergers without realizing the benefits of the Mergers. If the Mergers are completed, we expect to incur substantial expenses in connection with integrating the business, operations, network, systems, technologies, policies and procedures of the two companies. The fees and expenses may be significant and could have an adverse impact on our results of operations.

Although we have assumed that a certain level of transaction and integration expenses would be incurred, there are a number of factors beyond our control that could affect the total amount or the timing of the integration expenses. Many of the expenses that will be incurred, by their nature, are difficult to estimate accurately at the present time. As a result, the transaction and integration expenses associated with the Mergers could, particularly in the near term, exceed the savings that we expect to achieve from the elimination of duplicative expenses and the realization of economies of scale and cost savings related to the integration of the businesses following the completion of the Mergers.

The pendency of the Mergers could adversely affect our business and operations.

In connection with the pending Mergers, some of our current or prospective hotel management companies or lenders may delay or defer decisions, which could negatively impact our revenues, earnings, cash flows and expenses, regardless of whether the Mergers are completed. In addition, under the Merger Agreement, we are subject to certain restrictions on the conduct of our respective business prior to completing the Mergers. These restrictions may prevent us from pursuing certain strategic transactions, acquiring and disposing assets, undertaking certain capital projects, undertaking certain financing transactions and otherwise pursuing other actions that are not in the ordinary course of business, even if such actions could prove beneficial. These restrictions may impede our growth which could negatively impact our revenue, earnings and cash flows. Additionally, the pendency of the Mergers may make it more difficult for us to effectively retain and incentivize key personnel.

Following the Mergers, we may be unable to integrate our business and FelCor's business successfully and realize the anticipated synergies and other expected benefits of the Mergers on the anticipated timeframe or at all.

The Mergers involve the combination of two companies that currently operate as independent public companies. The combined company expects to benefit from the elimination of duplicative costs associated with supporting a public company platform and the resulting economies of scale. These savings are not expected to be realized upon full integration, which is not expected to occur until 2018. We will be required to devote significant management attention and resources to the integration of our and FelCor's business practices and operations. The potential difficulties we may encounter in the integration process include the following:

- the inability to successfully combine our and FelCor's business in a manner that permits us to achieve the cost savings anticipated to result from the Mergers, which would result in the anticipated benefits of the Mergers not being realized in the timeframe currently anticipated or at all;
- the complexities associated with integrating personnel from the two companies;

the complexities of combining two companies with different histories, cultures, geographic footprints and hotel properties;

potential unknown liabilities and unforeseen increased expenses, delays or conditions associated with the Mergers; and

performance shortfalls as a result of the diversion of management's attention caused by completing the Mergers and integrating the companies' operations.

For all these reasons, you should be aware that it is possible that the integration process could result in the distraction of our management, the disruption of our ongoing business or inconsistencies in our operations, services, standards, controls, policies and procedures, any of which could adversely affect our ability to deliver exceptional service to our hotel guests, to

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maintain relationships with our guests, vendors and employees, to achieve the anticipated benefits of the Mergers, or could otherwise materially and adversely affect our business and financial results.

Because the number of Common Shares exchanged per share of FelCor Common Stock (as defined below) is fixed and will not be adjusted in the event of any change in our share price or FelCor's stock price, the value of the common shares issued by us and received by FelCor's stockholders may be higher or lower at the closing of the Mergers than when the Merger Agreement was executed.

Upon the consummation of the REIT Merger, each share of common stock, par value \$0.01 per share, of FelCor (the "FelCor Common Stock") (other than shares, if any, held by us, any of our subsidiaries or any wholly owned subsidiaries of FelCor) will be converted into 0.362 common shares (the "Common Exchange Ratio") of beneficial interest, par value \$0.01 per share of the Company (the "Common Shares") and each share of \$1.95 Series A cumulative convertible preferred stock, par value \$0.01 per share, of FelCor (the "FelCor Series A Preferred Stock") will be converted into one Series A cumulative convertible preferred share, par value \$0.01, of the Company (our "Series A Preferred Shares") (the "Preferred Exchange Ratio" and, together with the Common Exchange Ratio, the "Exchange Ratios"). The Exchange Ratios are fixed in the Merger Agreement and will not be adjusted for changes in the market price of either our Common Shares or the FelCor Common Stock. Changes in the market price of shares of our Common Shares prior to the REIT Merger will affect the market value of the consideration that FelCor stockholders will receive on the closing date of the mergers. Stock price changes may result from a variety of factors (many of which are beyond our control), including the following factors:

• market reaction to the announcement of the Mergers;

• changes in our or FelCor's respective businesses, operations, assets, liabilities and prospects;

• changes in market assessments of the business, operations, financial position and prospects of either company or the combined company;

• market assessments of the likelihood that the Mergers will be completed;

• interest rates, general market and economic conditions and other factors generally affecting the market prices of our Common Shares and the FelCor Common Stock;

• the actual or perceived impact of U.S. monetary policy;

• federal, state and local legislation, governmental regulation and legal developments in the businesses in which we and FelCor operate; and

• other factors beyond our control, including those described or referred to elsewhere in this "Risk Factors" section.

The market price of our Common Shares at the closing of the REIT Merger may vary from its price on the date the Merger Agreement was executed, on the date of the joint proxy statement/prospectus and on the dates of our and FelCor's special meetings. As a result, the market value of the consideration for the REIT Merger represented by the Common Exchange Ratio also will vary.

Therefore, while the number of our Common Shares to be issued per share of FelCor Common Stock is fixed, (1) our shareholders cannot be sure of the market value of the consideration that will be paid to FelCor's stockholders upon completion of the Mergers and (2) FelCor's stockholders cannot be sure of the market value of the consideration they will receive upon completion of the Mergers. Neither we nor FelCor has the right to terminate the Merger Agreement based on an increase or decrease in the market price of our Common Shares.

The REIT Merger and related transactions are subject to approval by our shareholders and FelCor's stockholders.

The REIT Merger cannot be completed unless (i) FelCor's common stockholders approve the REIT Merger and the other transactions contemplated by the Merger Agreement by the affirmative vote of the holders of at least a majority of all outstanding shares of FelCor Common Stock and (ii) our shareholders approve the issuance of our Common Shares and our Series A Preferred Shares proposed to be issued in the REIT Merger by the affirmative vote of a

majority of the votes cast. If shareholder approval is not obtained by FelCor's stockholders or our shareholders, the REIT Merger and related transactions cannot be completed.

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Our shareholders ownership percentage of us will be diluted by the REIT Merger.

The REIT Merger will dilute the ownership position of our shareholders and result in FelCor's stockholders having an ownership stake in the combined company. Following the issuance of our Common Shares and our Series A Preferred Shares to FelCor stockholders pursuant to the Merger Agreement, we estimate that our shareholders will own approximately 71% of our outstanding Common Shares, and FelCor's stockholders will own approximately 29% of our outstanding Common Shares immediately after the Mergers. Consequently, our shareholders will have less influence over our management and policies after the effective time of the REIT Merger than they currently exercise over the management and policies of us.

If the Mergers are not consummated by December 28, 2017, we or FelCor may terminate the Merger Agreement.

Either we or FelCor may terminate the Merger Agreement under certain circumstances, including if the Mergers have not been consummated by December 28, 2017. However, this termination right will not be available to a party if that party failed to fulfill its obligations under the Merger Agreement and that failure was the cause of, or resulted in, the failure to consummate the Mergers.

Our future results will suffer if we do not effectively manage our expanded operations following the Mergers.

Following the Mergers, we expect to continue to expand our operations through additional acquisitions of properties, some of which may involve complex challenges. Our future success will depend, in part, upon our ability to manage our expansion opportunities, which may pose substantial challenges for us to integrate new operations into our existing business in an efficient and timely manner, and upon our ability to successfully monitor our operations, costs, regulatory compliance and service quality, and to maintain other necessary internal controls. There is no assurance that our expansion or acquisition opportunities will be successful, or that we will realize our expected operating efficiencies, cost savings, revenue enhancements, synergies or other benefits.

The market price of our Common Shares may decline as a result of the Mergers and the market price of our Common Shares after the consummation of the Mergers may be affected by factors different from those affecting the price of our Common Shares or the FelCor Common Stock before the Mergers.

The market price of our Common Shares may decline as a result of the Mergers if we do not achieve the perceived benefits of the Mergers or the effect of the Mergers on our financial results is not consistent with the expectations of financial or industry analysts.

In addition, the consummation of the Mergers will result in the combination of two companies that currently operate as independent public companies. We and FelCor have different histories, markets, hotel properties and customer bases. For example, FelCor operates in different geographic markets than us and owns hotel properties that operate under different hotel brands from ours. As a result, while we expect to benefit from certain synergies, following the Mergers, we may also encounter new risks and liabilities associated with these differences. Following the Mergers, our shareholders and FelCor's stockholders will own interests in a combined company operating an expanded business and may not wish to continue to invest in the combined company, or for other reasons may wish to dispose of some or all of our Common Shares. If, following the effective time of the Mergers, large amounts of our Common Shares are sold, the price of our Common Shares could decline.

Further, our results of operations, as well as the market price of our Common Shares after the Mergers may be affected by factors in addition to those currently affecting our or FelCor's results of operations and the market prices of our Common Shares and the FelCor Common Stock, particularly the increase in our leverage compared to that in place today, and other differences in assets and capitalization. Accordingly, our and FelCor's historical market prices



and financial results may not be indicative of these matters for us after the Mergers.

An adverse judgment in any litigation challenging the Mergers may prevent the Mergers from becoming effective or from becoming effective within the expected timeframe.

Four putative class actions have been filed by purported stockholders of FelCor challenging the Mergers, two of which name us as a defendant. For more information on the two putative class actions, see "Legal Proceedings". It is possible that our shareholders or FelCor stockholders may file additional lawsuits challenging the Mergers or the other transactions contemplated by the Merger Agreement, which may name us as defendants. The outcome of such lawsuits cannot be assured, including the amount of costs associated with defending these claims or any other liabilities that may be incurred in connection with the litigation of these claims. If plaintiffs are successful in obtaining an injunction prohibiting the parties from completing the Mergers on the agreed-upon terms, such an injunction may delay the consummation of the Mergers in the expected

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timeframe, or may prevent the Mergers from being consummated altogether. Whether or not any plaintiff's claim is successful, this type of litigation may result in significant costs and divert management's attention and resources, which could adversely affect our business.

### Risks Related to the Combined Company Following the Mergers

Following the REIT Merger, we may not continue to pay dividends at or above the rate currently paid by us.

Following the REIT Merger, our shareholders may not receive dividends at the same rate that they did as our shareholders prior to the REIT Merger for various reasons, including the following:

- we may not have enough cash to pay such dividends due to changes in our cash requirements, capital spending plans, cash flow or financial position;
  - decisions on whether, when and in what amounts to make any future dividends will remain at all times entirely at the discretion of our board of trustees, which reserves the right to change our dividend practices at any time and for any reason; and
  - the amount of dividends that our subsidiaries may distribute to us may be subject to restrictions imposed by state law and restrictions imposed by the terms of any current or future indebtedness that these subsidiaries may incur.
- Our shareholders will have no contractual or other legal right to dividends that have not been declared by our board of trustees.

We will have a significant amount of indebtedness and may need to incur more in the future.

We will have substantial indebtedness following completion of the Mergers. In addition, in connection with executing our business strategies following the Mergers, we expect to continue to evaluate the possibility of acquiring additional properties and making strategic investments, and we may elect to finance these endeavors by incurring additional indebtedness. The amount of such indebtedness could have material adverse consequences for us, including:

- hindering our ability to adjust to changing market, industry or economic conditions;
- limiting our ability to access the capital markets to raise additional equity or refinance maturing debt on favorable terms or to fund acquisitions or emerging businesses;
- limiting the amount of free cash flow available for future operations, acquisitions, dividends, stock repurchases or other uses;
- making us more vulnerable to economic or industry downturns, including interest rate increases; and
- placing us at a competitive disadvantage compared to less leveraged competitors.

Moreover, to respond to competitive challenges, we may be required to raise substantial additional capital to execute our business strategy. Our ability to arrange additional financing will depend on, among other factors, our financial position and performance, as well as prevailing market conditions and other factors beyond our control. If we are able to obtain additional financing, our credit ratings could be further adversely affected, which could further raise our borrowing costs and further limit our future access to capital and our ability to satisfy our obligations under our indebtedness.

The historical and unaudited pro forma condensed combined financial information included in the Registration Statement, also known as the joint proxy statement/prospectus, may not be representative of our results after the Mergers, and accordingly, you have limited financial information on which to evaluate us following the Mergers.

The unaudited pro forma condensed combined financial information included in the Registration Statement, also known as the joint proxy statement/prospectus, has been presented for informational purposes only and is not necessarily indicative of the financial position or results of operations that actually would have occurred had the Mergers been completed as of the dates indicated, nor is it indicative of our future operating results or financial position following the Mergers. The

unaudited pro forma condensed combined financial information does not reflect future events that may occur after the Mergers. The unaudited pro forma condensed combined financial information presented in the joint proxy statement/prospectus is based in part on certain assumptions regarding the Mergers that we believe are reasonable under the circumstances. We cannot assure you that the assumptions will prove to be accurate over time.

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Risks Related to Taxes and the Mergers

We would incur adverse tax consequences if we or FelCor failed to qualify as a REIT for United States federal income tax purposes.

We have assumed, based on public filings, that FelCor has qualified and will continue to qualify as a REIT for United States federal income tax purposes prior to the Mergers and that we will be able to continue to qualify as a REIT following the Mergers. However, if FelCor has failed or fails to qualify as a REIT, we and REIT Merger Sub generally would succeed to or incur significant tax liabilities (including the significant tax liability that would result from the deemed sale of assets by FelCor pursuant to the Mergers), and we could possibly lose our REIT status should disqualifying activities continue after the acquisition.

REITs are subject to a range of complex organizational and operational requirements. As a REIT, we must distribute with respect to each year at least 90% of our REIT taxable income to our shareholders. Other restrictions apply to our income and assets. Our REIT status is also dependent upon the ongoing qualification of subsidiary entities as REITs, as a result of our substantial ownership interest in those entities.

For any taxable year that we fail to qualify as a REIT and are unable to avail ourselves of certain savings provisions set forth in the Code, we would be subject to federal income tax at the regular corporate rates on all of our taxable income, whether or not we make any distributions to our shareholders. Those taxes would reduce the amount of cash available for distribution to our shareholders or for reinvestment and would adversely affect our earnings. As a result, our failure to qualify as a REIT during any taxable year could have a material adverse effect upon us and our shareholders. Furthermore, unless certain relief provisions apply, we would not be eligible to elect REIT status again until the fifth taxable year that begins after the first year for which we failed to qualify.

Some of FelCor's hotels will be subject to property tax reappraisal.

As a result of the Mergers, some of FelCor's hotels will be subject to property tax reappraisal that could increase property tax expense and adversely affect our profitability. Ten of FelCor's hotel properties, or approximately 26%, are located in jurisdictions that may provide for property tax reappraisal upon a change of ownership and so may face such a reassessment. Further, an additional five of FelCor's hotel properties, or approximately 13%, are located in jurisdictions where the property tax value is subject to a ceiling that will no longer be applicable following the Mergers. The Mergers and the associated publicity together with the related transfers of property and property name changes that will occur in connection with the Mergers may cause other jurisdictions, in which the timing of the reappraisals is discretionary with the taxing authorities, to decide to reappraise FelCor's properties in those jurisdictions and may correspondingly increase the property tax expense to the combined company. Due to the significant uncertainties involved, the possible increases in property tax expense have not been quantified.

We might lose our REIT status and incur significant tax liabilities.

We have elected to be taxed as a REIT under the Code, commencing with our taxable year ended December 31, 2011. So

long as we meet the requirements under the Code for qualification as a REIT each year, we can deduct dividends paid to our shareholders when calculating our taxable income. To qualify as a REIT, we must meet detailed technical requirements,

including income, asset, distribution and stock ownership tests, under several Code provisions that have not been extensively

interpreted by judges or administrative officers. In addition, we do not control the determination of all factual matters and

circumstances that affect our ability to qualify as a REIT. New legislation, regulations, administrative interpretations or court

decisions might significantly change the tax laws with respect to REIT qualification or the federal income tax consequences

of such qualification. We believe that we are organized so that we qualify as a REIT under the Code and that we have operated

and will continue to operate so that we continue to qualify. However, we cannot guarantee that we will qualify as a REIT in

any given year because:

- the rules governing REITs are highly complex;
- we do not control all factual determinations that affect REIT status; and
- our circumstances may change in the future.

For any taxable year that we fail to qualify as a REIT, we would not be entitled to deduct dividends paid to our shareholders from our taxable income. Consequently, our net assets and distributions to shareholders would be substantially

reduced because of our increased tax liability. If we made distributions in anticipation of our qualification as a REIT, we might

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be required to borrow additional funds or to liquidate some of our investments in order to pay the applicable tax. If our qualification as a REIT terminates, we may not be able to elect to be treated as a REIT for the four taxable years following the year we lost the qualification.

We may pay taxes even if we continue to qualify as a REIT.

Even if we continue to qualify as a REIT, we are required to pay some federal, state, local and foreign taxes on our income and property. For example, certain of our (and FelCor's) subsidiaries have elected to be treated as taxable REIT subsidiaries. We will be subject to a 100% penalty tax on payments we receive from these subsidiaries if the economic arrangements between the REIT and the taxable subsidiaries are not comparable to similar arrangements between unrelated third parties. We also could be subject to tax in the event we, among other things: sell property that is considered to be held for sale to customers in the ordinary course of our trade or business (for example, inventory) for federal income tax purposes; or fail to satisfy certain distribution rules, as described below.

Our REIT distribution requirements are complex and may create tax difficulties.

To maintain our status as a REIT for federal income tax purposes, we generally must distribute to our shareholders at least 90% of our taxable income each year. In addition, we are subject to a 4% nondeductible excise tax on the amount by which our distributions for a calendar year are less than the sum of:

- 85% of our ordinary income for the calendar year;
- 95% of our capital gain net income for the calendar year; and
- any amount of our income that we did not distribute in prior years.

For tax purposes, we may be required to treat interest, rent and other items as earned even though we have not yet received these amounts. In addition, we may not be able to deduct currently as expenses for tax purposes some items that we have actually paid. We could also realize income, such as income from cancellation of indebtedness that is not accompanied by cash proceeds. If one or more of these events happened, we could have taxable income in excess of cash available for distribution. In such circumstances, we might have to borrow money or sell investments on unfavorable terms in order to meet the distribution requirements applicable to a REIT.

FelCor's taxable REIT subsidiaries will be limited in using certain tax net operating loss carryovers.

If a corporation undergoes an "ownership change" within the meaning of Section 382 of the Code and the Treasury Regulations thereunder, such corporation's ability to use net operating losses ("NOLs"), generated prior to the time of that ownership change may be limited. To the extent the affected corporation's ability to use NOLs is limited, such corporation's taxable income may increase. As of December 31, 2016, FelCor's taxable REIT subsidiaries had approximately \$336 million of NOLs which will begin to expire in 2023 for federal tax purposes and during the period from 2019 to 2033 for state tax purposes if not utilized. An ownership change within the meaning of Section 382 of the Code with respect to FelCor's taxable REIT subsidiaries will occur in connection with the Mergers. Accordingly, FelCor's taxable REIT subsidiaries' ability to use NOLs incurred prior to the ownership change in such future years will be limited, and FelCor's taxable REIT subsidiaries will have greater taxable income as a result of such limitation.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Unregistered Sales of Equity Securities

The Company did not sell any securities during the quarter ended June 30, 2017 that were not registered under the Securities Act of 1933, as amended (the "Securities Act").

Issuer Purchases of Equity Securities

On February 17, 2017, the Company's board of trustees extended the duration of the share repurchase program to February 28, 2018 and increased the authorized amount that may be repurchased by \$40.0 million to a total of \$440.0 million.

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During the six months ended June 30, 2017, certain of the Company's employees surrendered common shares owned by them to satisfy their statutory minimum federal and state tax obligations associated with the vesting of restricted common shares of beneficial interest issued under the 2015 Plan.

The following table summarizes all of the share repurchases during the six months ended June 30, 2017:

| Period                                     | Total number of shares purchased | Average price paid per share | Total number of shares purchased as part of publicly announced plans or programs | Maximum number of shares that may yet be purchased under the plans or programs (1) |
|--|----------------------------------|------------------------------|--|--|
| January 1, 2017 through January 31, 2017   | 1,335                            | \$ 24.15                     | —  | 8,683,441  |
| February 1, 2017 through February 28, 2017 | 19,526                           | \$ 23.26                     | —  | 8,855,126  |
| March 1, 2017 through March 31, 2017       | —                                | \$ —                         | —  | 8,572,636  |
| April 1, 2017 through April 30, 2017       | 1,298                            | \$ 22.66                     | —  | 9,378,440  |
| May 1, 2017 through May 31, 2017           | 31,125                           | \$ 20.02                     | —  | 9,903,817  |
| June 1, 2017 through June 30, 2017         | —                                | \$ —                         | —  | 10,143,063   |
| Total                                      | 53,284                           |                              | —  |  |

The maximum number of shares that may yet be repurchased under the share repurchase program is calculated by (1) dividing the total dollar amount available to repurchase shares by the closing price of our common shares on the last business day of the respective month.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not Applicable.

Item 5. Other Information.

None.

Item 6. Exhibits.

The exhibits required to be filed by Item 601 of Regulation S-K are listed in the Exhibit Index on page 43 of this report, which is incorporated by reference herein.



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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RLJ LODGING TRUST

Dated: August 4, 2017 /s/ ROSS H. BIERKAN

Ross H. Bierkan

President, Chief Executive Officer, Chief Investment Officer and Trustee

Dated: August 4, 2017 /s/ LESLIE D. HALE

Leslie D. Hale

Chief Operating Officer, Chief Financial Officer and Executive Vice President  
(Principal Financial Officer)

Dated: August 4, 2017 /s/ CHRISTOPHER A. GORMSEN

Christopher A. Gormsen

Chief Accounting Officer

(Principal Accounting Officer)

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Exhibit Index

| Exhibit<br>Number | Description of Exhibit  |   |
|-------------------|---|---|
| 2.1               | Agreement and Plan of Merger, dated April 23, 2017, by and among RLJ Lodging Trust, RLJ Lodging Trust, L.P., Rangers Sub I, LLC, Rangers Sub II, LP, FelCor Lodging Trust Incorporated and FelCor Lodging Limited Partnership (incorporated by reference to Exhibit 2.1 to the Registrant's Current Report on Form 8-K filed on April 25, 2017) |   |
| 3.1               | Articles of Amendment and Restatement of Declaration of Trust of RLJ Lodging Trust (incorporated by reference to Exhibit 3.1 to Amendment No. 4 to the Registrant's Registration Statement on Form S-11 (File. No. 333-172011) filed on May 5, 2011)  |   |
| 3.2               | Articles of Amendment to Articles of Amendment and Restatement of Declaration of Trust of RLJ Lodging Trust (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K filed on May 7, 2015)  |   |
| 3.3               | Articles of Amendment to Articles of Amendment and Restatement of Declaration of Trust of RLJ Lodging Trust (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K filed on May 5, 2016)  |   |
| 3.4               | Articles Supplementary to Articles of Amendment and Restatement of Declaration of Trust (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K filed on February 26, 2015)  |   |
| 3.5               | Third Amended and Restated Bylaws of RLJ Lodging Trust (incorporated by reference to Exhibit 3.2 to the Registrant's Current Report on Form 8-K filed on May 5, 2016)   |   |
| 31.1*             | Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |   |
| 31.2*             | Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |   |
| 32.1*             | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002   |   |
| 101.INS           | XBRL Instance Document  | Submitted electronically with this report |
| 101.SCH           | XBRL Taxonomy Extension Schema Document   | Submitted electronically with this report |
| 101.CAL           | XBRL Taxonomy Calculation Linkbase Document   | Submitted electronically with this report |
| 101.DEF           | XBRL Taxonomy Extension Definition Linkbase Document  | Submitted electronically with this report |
| 101.LAB           | XBRL Taxonomy Label Linkbase Document   | Submitted electronically with this report |
| 101.PRE           | XBRL Taxonomy Presentation Linkbase Document  | Submitted electronically with this report |

\*Filed herewith