

VALSPAR CORP  
Form 10-Q  
September 09, 2015  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 31, 2015

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-3011

THE VALSPAR CORPORATION

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

36-2443580  
(I.R.S. Employer  
Identification No.)

1101 3rd Street South,  
Minneapolis, Minnesota  
(Address of principal executive offices)

55415  
(Zip Code)

(612) 851-7000  
(Registrant's telephone number, including area code)

N/A  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No  
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer   
Non-accelerated filer

Accelerated filer   
Smaller reporting company

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

As of September 1, 2015, The Valspar Corporation had 79,466,752 shares of common stock outstanding, excluding 38,975,872 shares held in treasury. The company had no other classes of stock outstanding.

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## THE VALSPAR CORPORATION

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for the Quarter Ended July 31, 2015

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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## THE VALSPAR CORPORATION AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

| ASSETS  | July 31,<br>2015<br>(Unaudited) | October 31,<br>2014<br>(Note) | July 25,<br>2014<br>(Unaudited) |
|---|---------------------------------|-------------------------------|---------------------------------|
| <b>CURRENT ASSETS:</b>  |                                 |                               |                                 |
| Cash and cash equivalents   | \$342,647                       | \$128,203                     | \$146,505                       |
| Restricted cash   | 1,628                           | 2,868                         | 3,121                           |
| Accounts and notes receivable less allowance<br>(7/31/15 - \$12,803; 10/31/14 - \$10,585; 7/25/14 - \$13,221) | 876,800                         | 840,447                       | 870,954                         |
| Inventories   | 512,609                         | 486,262                       | 526,438                         |
| Deferred income taxes   | 28,120                          | 28,898                        | 40,057                          |
| Prepaid expenses and other  | 103,241                         | 90,579                        | 101,275                         |
| <b>TOTAL CURRENT ASSETS</b>   | <b>1,865,045</b>                | <b>1,577,257</b>              | <b>1,688,350</b>                |
| <br>  |                                 |                               |                                 |
| GOODWILL  | 1,304,831                       | 1,125,824                     | 1,145,730                       |
| INTANGIBLES, NET  | 653,020                         | 592,512                       | 602,516                         |
| OTHER ASSETS  | 117,415                         | 83,072                        | 93,035                          |
| LONG-TERM DEFERRED INCOME TAXES   | 6,893                           | 10,184                        | 7,098                           |
| Property, plant and equipment, gross  | 1,585,308                       | 1,629,753                     | 1,695,943                       |
| Less accumulated depreciation   | (954,494                        | ) (984,651                    | ) (1,052,874                    |
| <b>PROPERTY, PLANT AND EQUIPMENT, NET</b>   | <b>630,814</b>                  | <b>645,102</b>                | <b>643,069</b>                  |
| <b>TOTAL ASSETS</b>   | <b>\$4,578,018</b>              | <b>\$4,033,951</b>            | <b>\$4,179,798</b>              |

NOTE: The Balance Sheet at October 31, 2014 has been derived from the audited consolidated financial statements at that date.

See Notes to Condensed Consolidated Financial Statements

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## THE VALSPAR CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS - CONTINUED  
(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

| LIABILITIES AND STOCKHOLDERS' EQUITY   | July 31,<br>2015<br>(Unaudited) | October 31,<br>2014<br>(Note) | July 25,<br>2014<br>(Unaudited) |
|--|---------------------------------|-------------------------------|---------------------------------|
| <b>CURRENT LIABILITIES:</b>  |                                 |                               |                                 |
| Short-term debt  | \$474,169                       | \$443,854                     | \$553,557                       |
| Current portion of long-term debt  | 158,091                         | 162,502                       | 4,500                           |
| Trade accounts payable   | 554,493                         | 600,875                       | 655,933                         |
| Income taxes payable   | 43,530                          | 26,017                        | 32,026                          |
| Other accrued liabilities  | 390,590                         | 471,173                       | 424,408                         |
| <b>TOTAL CURRENT LIABILITIES</b>   | <b>1,620,873</b>                | <b>1,704,421</b>              | <b>1,670,424</b>                |
| <b>LONG-TERM DEBT, NET OF CURRENT PORTION</b>  | <b>1,706,950</b>                | <b>950,035</b>                | <b>1,077,921</b>                |
| <b>LONG-TERM DEFERRED INCOME TAXES</b>   | <b>226,798</b>                  | <b>219,261</b>                | <b>241,037</b>                  |
| <b>OTHER LIABILITIES</b>   | <b>139,188</b>                  | <b>149,143</b>                | <b>134,568</b>                  |
| <b>TOTAL LIABILITIES</b>   | <b>3,693,809</b>                | <b>3,022,860</b>              | <b>3,123,950</b>                |
| <b>STOCKHOLDERS' EQUITY:</b>   |                                 |                               |                                 |
| Common stock (par value - \$0.50; authorized - 250,000,000 shares; shares issued, including shares in treasury - 118,442,624)  | 59,220                          | 59,220                        | 59,220                          |
| Additional paid-in capital   | 459,567                         | 458,409                       | 438,135                         |
| Retained earnings  | 2,131,106                       | 1,907,001                     | 1,820,486                       |
| Accumulated other comprehensive income (loss)  | (139,166)                       | ) (19,670)                    | ) 53,968                        |
| Less cost of common stock in treasury (7/31/15 - 38,657,543 shares; 10/31/14 - 36,229,538 shares; 7/25/14 - 35,414,799 shares) | (1,626,518)                     | ) (1,393,869)                 | ) (1,315,961)                   |
| <b>TOTAL STOCKHOLDERS' EQUITY</b>  | <b>884,209</b>                  | <b>1,011,091</b>              | <b>1,055,848</b>                |
| <b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>  | <b>\$4,578,018</b>              | <b>\$4,033,951</b>            | <b>\$4,179,798</b>              |

NOTE: The Balance Sheet at October 31, 2014 has been derived from the audited consolidated financial statements at that date.

See Notes to Condensed Consolidated Financial Statements

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## THE VALSPAR CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)  
(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

|  | Three Months Ended |                  | Nine Months Ended |                  |
|--|--------------------|------------------|-------------------|------------------|
|  | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| Net sales                                    | \$ 1,149,126       | \$ 1,229,304     | \$ 3,243,084      | \$ 3,364,247     |
| Cost of sales                                | 733,572            | 809,310          | 2,094,956         | 2,230,067        |
| Restructuring charges - cost of sales        | 1,319              | 3,302            | 7,398             | 17,677           |
| Acquisition-related charges - cost of sales  | 2,952              | —                | 2,952             | —                |
| Gross profit                                 | 411,283            | 416,692          | 1,137,778         | 1,116,503        |
| Research and development                     | 34,951             | 34,285           | 99,590            | 100,428          |
| Selling, general and administrative          | 206,432            | 219,527          | 600,310           | 608,274          |
| Restructuring charges                        | 3,280              | 4,351            | 5,994             | 10,638           |
| Acquisition-related charges                  | 892                | —                | 892               | —                |
| Operating expenses                           | 245,555            | 258,163          | 706,786           | 719,340          |
| Gain on sale of certain assets               | —                  | —                | 48,001            | —                |
| Income (loss) from operations                | 165,728            | 158,529          | 478,993           | 397,163          |
| Interest expense                             | 22,622             | 16,137           | 59,178            | 47,825           |
| Other (income)/expense - net                 | 70                 | 1,812            | 799               | 2,501            |
| Income (loss) before income taxes            | 143,036            | 140,580          | 419,016           | 346,837          |
| Income taxes                                 | 40,174             | 42,747           | 121,866           | 109,492          |
| Net income (loss)                            | \$ 102,862         | \$ 97,833        | \$ 297,150        | \$ 237,345       |
| Net income (loss) per common share - basic   | \$ 1.29            | \$ 1.18          | \$ 3.68           | \$ 2.82          |
| Net income (loss) per common share - diluted | \$ 1.25            | \$ 1.14          | \$ 3.58           | \$ 2.74          |
| Average number of common shares outstanding  |                    |                  |                   |                  |
| - basic                                      | 80,020,089         | 83,194,913       | 80,857,078        | 84,168,188       |
| - diluted                                    | 81,999,701         | 85,477,072       | 82,910,996        | 86,547,612       |
| Dividends paid per common share              | \$ 0.30            | \$ 0.26          | \$ 0.90           | \$ 0.78          |

See Notes to Condensed Consolidated Financial Statements

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THE VALSPAR CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)  
(DOLLARS IN THOUSANDS)

|                                   | Three Months Ended |                  | Nine Months Ended |                  |
|-----------------------------------|--------------------|------------------|-------------------|------------------|
|                                   | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| Net income (loss)                 | \$ 102,862         | \$ 97,833        | \$ 297,150        | \$ 237,345       |
| Other comprehensive income (loss) | 4,025              | 4,281            | (119,496          | ) 549            |
| Comprehensive income (loss)       | \$ 106,887         | \$ 102,114       | \$ 177,654        | \$ 237,894       |

See Notes to Condensed Consolidated Financial Statements

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## THE VALSPAR CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)  
(DOLLARS IN THOUSANDS)

|  | Nine Months Ended |                  |
|--|-------------------|------------------|
|  | July 31,<br>2015  | July 25,<br>2014 |
| <b>OPERATING ACTIVITIES:</b>   |                   |                  |
| Net income (loss)  | \$297,150         | \$237,345        |
| Adjustments to reconcile net income (loss) to net cash (used in)/provided by operating activities: |                   |                  |
| Depreciation   | 61,346            | 68,058           |
| Amortization   | 6,712             | 6,194            |
| Stock-based compensation   | 9,481             | 13,901           |
| (Gain)/loss on asset divestitures  | (51,193)          | (2,719)          |
| Changes in certain assets and liabilities:   |                   |                  |
| (Increase)/decrease in accounts and notes receivable   | (91,046)          | (102,521)        |
| (Increase)/decrease in inventories and other assets  | (88,891)          | (124,636)        |
| Increase/(decrease) in trade accounts payable and other accrued liabilities                        | (30,897)          | 48,355           |
| Increase/(decrease) in income taxes payable  | 8,385             | 18,804           |
| Increase/(decrease) in other deferred liabilities  | (3,616)           | (5,212)          |
| Other  | (4,835)           | (6,111)          |
| Net Cash (Used In)/Provided By Operating Activities  | 112,596           | 151,458          |
| <b>INVESTING ACTIVITIES:</b>   |                   |                  |
| Purchases of property, plant and equipment   | (60,846)          | (75,880)         |
| Acquisition of businesses, net of cash acquired  | (348,749)         | —                |
| Divestiture of businesses  | 54,552            | 4,716            |
| Cash proceeds on disposal of assets  | 5,663             | 1,541            |
| (Increase)/decrease in restricted cash   | 1,240             | 430              |
| Net Cash (Used In)/Provided By Investing Activities  | (348,140)         | (69,193)         |
| <b>FINANCING ACTIVITIES:</b>   |                   |                  |
| Net proceeds from issuance of debt   | 1,187,357         | 70,000           |
| Payments of debt   | (477,676)         | (24,949)         |
| Net change in other borrowings   | 7,377             | 8,673            |
| Net proceeds (repayments) of commercial paper  | 56,960            | 96,415           |
| Proceeds from stock options exercised  | 9,878             | 15,606           |
| Treasury stock purchases   | (251,415)         | (258,246)        |
| Excess tax benefit from stock-based compensation   | 11,297            | 13,718           |
| Dividends paid   | (73,056)          | (65,886)         |
| Net Cash (Used In)/Provided By Financing Activities  | 470,722           | (144,669)        |
| Increase/(Decrease) in Cash and Cash Equivalents   | 235,178           | (62,404)         |
| Effect of exchange rate changes on Cash and Cash Equivalents                                       | (20,734)          | (7,241)          |
| Cash and Cash Equivalents at Beginning of Period   | 128,203           | 216,150          |
| Cash and Cash Equivalents at End of Period   | \$342,647         | \$146,505        |

See Notes to Condensed Consolidated Financial Statements





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THE VALSPAR CORPORATION AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)  
 July 31, 2015  
 (DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

**NOTE 1 – BASIS OF PRESENTATION**

The accompanying unaudited condensed consolidated financial statements of The Valspar Corporation have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the quarter ended July 31, 2015 are not necessarily indicative of the results that may be expected for the year ending October 30, 2015.

Certain amounts in the 2014 financial statements have been reclassified to conform to the 2015 presentation. In the first quarter of 2015, we changed our policy on the classification of freight costs on shipments to our customers to properly reflect such costs as cost of sales in the Condensed Consolidated Statements of Operations. This change is reflected in all periods presented and the effect on third quarter and year-to-date 2014 results was to increase both net sales and cost of sales by \$26,242 and \$74,888, respectively. Reclassifications had no effect on net income (loss), cash flows or stockholders' equity as previously reported.

The Condensed Consolidated Balance Sheet at October 31, 2014 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by GAAP for complete financial statements.

For further information, refer to the consolidated financial statements and footnotes thereto included in our annual report on Form 10-K for the year ended October 31, 2014.

**NOTE 2 – ACQUISITIONS AND DIVESTITURES**

On June 1, 2015, we purchased the performance coating businesses of Quest Specialty Chemicals (Quest), which include automotive refinish, aerosol and related specialty paint products, for total consideration of approximately \$350,000. The acquisition was recorded at fair value in our Paints segment during the third quarter and an allocation of the purchase price has been completed, with the exception of certain tax items and working capital adjustments. These adjustments are not expected to have a material impact on our consolidated financial statements. We expect to finalize the purchase price allocation within one year of the date of acquisition. The actual allocation of the final purchase price and the resulting effect on income from operations may differ from the unaudited amounts included herein.

On December 17, 2014, we completed the divestiture of a non-strategic specialty product offering in our Coatings segment. The divested assets consisted primarily of goodwill, working capital and intellectual property. We recorded the sale in the first quarter of fiscal year 2015 and recorded a pre-tax gain of \$48,001 to income from operations. Pro forma results of operations for the acquisition and divestiture noted above are not presented, as they were immaterial to the reported results.

**NOTE 3 – INVENTORIES**

Our major classes of inventories consist of the following:

|  | July 31,<br>2015 | October 31,<br>2014 | July 25,<br>2014 |
|--|------------------|---------------------|------------------|
| Manufactured products                        | \$327,171        | \$314,354           | \$331,743        |
| Raw materials, supplies and work-in-progress | 185,438          | 171,908             | 194,695          |
| Total Inventories                            | \$512,609        | \$486,262           | \$526,438        |

Our international inventories are recorded using the first-in, first-out method. Domestic inventories are recorded using the last-in, first-out (LIFO) method. An actual valuation of inventory under the LIFO method can be made only at the end of the year based on inventory levels and costs at that time. Interim LIFO calculations are based on management reviews of price changes, as well as estimates of expected year-end inventory levels and costs, and are subject to the final year-end LIFO inventory valuation.

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THE VALSPAR CORPORATION AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)  
 July 31, 2015  
 (DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

**NOTE 4 – GOODWILL AND OTHER INTANGIBLE ASSETS**

The carrying amount of goodwill as of July 31, 2015 is \$1,304,831, an increase of \$179,007 from the end of fiscal year 2014. The increase is primarily due to our Quest acquisition, partially offset by foreign currency translation and the divestiture of a non-strategic specialty product offering in our Coatings segment.

Intangibles, net, as of July 31, 2015 are \$653,020, an increase of \$60,508 from the end of fiscal year 2014. The increase is primarily due to acquired customer lists, trademarks and technology recognized in the Quest acquisition, partially offset by foreign currency translation.

Total intangible asset amortization expense for the nine months ended July 31, 2015 was \$6,712, compared to \$6,194 for the same period last year. Estimated annual amortization expense for fiscal 2015 and for each of the five succeeding fiscal years based on the intangible assets as of July 31, 2015 is expected to be approximately \$10,000 and \$12,000, respectively. The increase in expected amortization expense is primarily due to our Quest acquisition. See Note 2 in the Condensed Consolidated Financial Statements for further information on the acquisition and divestiture.

**NOTE 5 – GUARANTEES AND CONTRACTUAL OBLIGATIONS**

**Furniture Protection Plans and Warranties:** We sell extended furniture protection plans and offer warranties for certain products. In the U.S., revenue related to furniture protection plans is deferred and recognized over the contract life. Historical claims data is used to forecast claims payments over the contract period and revenue is recognized based on the forecasted claims payments. Actual claims costs are reflected in earnings in the period incurred. For product warranties, we estimate the costs that may be incurred under these warranties based on historical claims data and record a liability in the amount of such costs at the time revenue is recognized. Losses in excess of previous estimates are charged to earnings when identified.

We periodically assess the adequacy of these recorded amounts and adjust as necessary. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses can be estimated. The extended furniture protection plans that we enter into have fixed prices. To the extent the actual costs to complete contracts differ from the amounts estimated as of the date of the financial statements, gross margin would be affected in future periods when we revise our estimates.

Changes in the recorded amounts included in other accrued liabilities and other long-term liabilities during the period are as follows:

|  | Nine Months Ended |                  |
|--|-------------------|------------------|
|  | July 31,<br>2015  | July 25,<br>2014 |
| Beginning balance  | \$80,627          | \$78,818         |
| Additional net deferred revenue/accrual made during the period | 8,631             | 8,933            |
| Payments made during the period                                | (6,792)           | (4,751)          |
| Ending Balance   | \$82,466          | \$83,000         |



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THE VALSPAR CORPORATION AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)  
 July 31, 2015  
 (DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

Contractual Purchase Commitments: We are obligated to make payments under contractual purchase commitments, including unconditional purchase obligations. The majority of our unconditional purchase obligations relates to contracts for the supply of raw materials with five-year initial terms. The contracts require the purchase of minimum quantities of raw materials at current market prices. We have estimated our payment obligations under existing contracts using current market prices and currently expect our purchases to exceed our minimum payment obligations. Payments for contracts with remaining terms in excess of one year are summarized below:

|                   | July 31,<br>2015 |
|-------------------|------------------|
| Remainder of 2015 | \$—              |
| 2016              | 10,897           |
| 2017              | 1,526            |
| 2018              | —                |
| 2019              | —                |
| Thereafter        | —                |
| Total             | \$12,423         |

Total payments relating to unconditional purchase obligations were approximately \$7,992 and \$29,858 in the three and nine months ended July 31, 2015, respectively, compared to \$16,041 and \$48,700 in the three and nine months ended July 25, 2014, respectively.

**NOTE 6 – FAIR VALUE MEASUREMENT**

We measure certain assets and liabilities at fair value and disclose the fair value of certain assets and liabilities recorded at cost in the Condensed Consolidated Financial Statements on both a recurring and non-recurring basis. Fair value is defined as an exit price, or the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value accounting rules establish a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs. Observable inputs must be used when available. Observable inputs are inputs that market participants would use in valuing the asset or liability based on market data obtained from independent sources. Unobservable inputs are inputs that reflect our assumptions about the factors market participants would use in valuing the asset or liability based upon the best information available. Assets and liabilities measured at fair value are to be categorized into one of the three hierarchy levels based on the inputs used in the valuation. We classify assets and liabilities in their entirety based on the lowest level of input significant to the fair value measurement. Transfers of instruments between levels are recorded based on end of period values. There were no transfers between levels for all periods presented. The three levels are defined as follows:

• Level 1: Observable inputs based on quoted prices (unadjusted) in active markets for identical assets or liabilities.

• Level 2: Observable inputs based on quoted prices for similar assets and liabilities in active markets, or quoted prices for identical assets and liabilities in inactive markets.

• Level 3: Unobservable inputs that reflect an entity's own assumptions about what inputs a market participant would use in pricing the asset or liability based on the best information available in the circumstances.

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THE VALSPAR CORPORATION AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)  
 July 31, 2015  
 (DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

## Recurring Fair Value Measurements

The following tables provide information by level for assets and liabilities that are recorded at fair value on a recurring basis:

|  | Fair Value at July<br>31, 2015 | Fair Value Measurements Using Inputs<br>Level 1 | Fair Value Measurements Using Inputs<br>Level 2 | Considered as<br>Level 3 |
|--|--------------------------------|---|---|--------------------------|
| Assets   |                                |   |   |                          |
| Cash equivalents                               | \$195,504                      | \$195,504                                       | \$—   | \$—                      |
| Restricted cash <sup>1</sup>                   | 1,628                          | 1,628   | —   | —                        |
| Foreign currency contracts <sup>2</sup>        | 485                            | —   | 485   | —                        |
| Deferred compensation plan assets <sup>3</sup> | 6,721                          | 6,721   | —   | —                        |
| Total Assets                                   | \$204,338                      | \$203,853                                       | \$485   | \$—                      |

|   | Fair Value at<br>October 31, 2014 | Fair Value Measurements Using Inputs<br>Level 1 | Fair Value Measurements Using Inputs<br>Level 2 | Considered as<br>Level 3 |
|---|-----------------------------------|---|---|--------------------------|
| Assets                                  |                                   |   |   |                          |
| Cash equivalents                        | \$48,198                          | \$48,198  | \$—   | \$—                      |
| Restricted cash <sup>1</sup>            | 2,868                             | 2,868   | —   | —                        |
| Foreign currency contracts <sup>2</sup> | 455                               | —   | 455   | —                        |
| Total Assets                            | \$51,521                          | \$51,066  | \$455   | \$—                      |

|   | Fair Value at July<br>25, 2014 | Fair Value Measurements Using Inputs<br>Level 1 | Fair Value Measurements Using Inputs<br>Level 2 | Considered as<br>Level 3 |
|---|--------------------------------|---|---|--------------------------|
| Assets                                  |                                |   |   |                          |
| Cash equivalents                        | \$18,619                       | \$18,619  | \$—   | \$—                      |
| Restricted cash <sup>1</sup>            | 3,121                          | 3,121   | —   | —                        |
| Total Assets                            | \$21,740                       | \$21,740  | \$—   | \$—                      |
| Liabilities                             |                                |   |   |                          |
| Foreign currency contracts <sup>2</sup> | \$338                          | \$—   | \$338   | \$—                      |
| Total Liabilities                       | \$338                          | \$—   | \$338   | \$—                      |

<sup>1</sup> Restricted cash represents cash that is restricted from withdrawal for contractual or legal reasons.

<sup>2</sup> In the Condensed Consolidated Balance Sheets, foreign currency contracts are included in prepaid expenses and other when in an asset position and other accrued liabilities when in a liability position. The fair market value was estimated using observable market data for similar financial instruments. See Note 7 for additional information on derivative financial instruments.

<sup>3</sup> The Deferred Compensation Plan Assets consist of the investment funds maintained for the future payments under the Company's deferred compensation plan, which is structured as a rabbi trust. Investments held in the rabbi trust primarily consist of publicly traded mutual funds. Rabbi trust assets are considered irrevocable, and may only be used to pay participant benefits under the plan. The only exception is the event of bankruptcy, in which case the assets in the rabbi trust would be subject to the claims of creditors of the corporation. In the Condensed Consolidated Balance Sheets, rabbi trust assets are included in other assets.

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The following tables provide information regarding the estimated fair value of our outstanding debt, which is recorded at carrying value in the Condensed Consolidated Balance Sheets:

|                          | Fair Value at July<br>31, 2015    | Fair Value Measurements Using Inputs<br>Level 1 | Level 2   | Considered as<br>Level 3 |
|--------------------------|-----------------------------------|---|-----------|--------------------------|
| Debt <sup>4</sup>        |                                   |   |           |                          |
| Publicly traded debt     | \$1,897,759                       | \$1,897,759                                     | \$—       | \$—                      |
| Non-publicly traded debt | 487,789                           | —   | 487,789   | —                        |
| Other <sup>5</sup>       | 1,420                             | —   | 1,420     | —                        |
| Total Debt               | \$2,386,968                       | \$1,897,759                                     | \$489,209 | \$—                      |
|                          | Fair Value at<br>October 31, 2014 | Fair Value Measurements Using Inputs<br>Level 1 | Level 2   | Considered as<br>Level 3 |
| Debt <sup>4</sup>        |                                   |   |           |                          |
| Publicly traded debt     | \$1,099,695                       | \$1,099,695                                     | \$—       | \$—                      |
| Non-publicly traded debt | 532,397                           | —   | 532,397   | —                        |
| Other <sup>5</sup>       | 23,838                            | —   | 23,838    | —                        |
| Total Debt               | \$1,655,930                       | \$1,099,695                                     | \$556,235 | \$—                      |
|                          | Fair Value at July<br>25, 2014    | Fair Value Measurements Using Inputs<br>Level 1 | Level 2   | Considered as<br>Level 3 |
| Debt <sup>4</sup>        |                                   |   |           |                          |
| Publicly traded debt     | \$1,101,814                       | \$1,101,814                                     | \$—       | \$—                      |
| Non-publicly traded debt | 635,604                           | —   | 635,604   | —                        |
| Total Debt               | \$1,737,418                       | \$1,101,814                                     | \$635,604 | \$—                      |

<sup>4</sup> Debt is recorded at carrying value of \$2,339,210, \$1,556,391 and \$1,635,978 on the Condensed Consolidated Balance Sheet as of July 31, 2015, October 31, 2014 and July 25, 2014, respectively. The fair value of our publicly traded debt is based on quoted prices (unadjusted) in active markets. The fair value of our non-publicly traded debt was estimated using a discounted cash flow analysis based on our current borrowing costs for debt with similar maturities. In addition, the carrying values of our commercial paper included in non-publicly traded debt approximate the financial instrument's fair value as the maturities are less than three months. See Note 8 for additional information on debt.

<sup>5</sup> Other consists of bankers' acceptance drafts and commercial acceptance drafts from our customers that have been sold with recourse to financial institutions but have not yet matured. Refer to Note 8 for additional information.

#### Nonrecurring Fair Value Measurements

We measure certain assets at fair value on a nonrecurring basis. These assets primarily include assets acquired and liabilities assumed as part of a business acquisition, as well as property, plant and equipment that is impaired when the planned use of the asset changes. See Note 2 for additional information on acquisitions and Note 15 for additional information on restructuring.



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## NOTE 7 – DERIVATIVE FINANCIAL INSTRUMENTS

We use derivative financial instruments to manage interest rate and foreign currency exchange risks. We enter into derivative financial instruments with high credit-quality counterparties and diversify our positions among such counterparties to reduce our exposure to credit losses. We do not have any credit-risk-related contingent features in our derivative contracts as of July 31, 2015.

At July 31, 2015, we had foreign currency contracts maturing during fiscal years 2015 and 2016 with notional amounts of \$7,946 and \$4,793, respectively. These foreign currency contracts have been designated as cash flow hedges with unrealized gains or losses recorded in accumulated other comprehensive income (loss). Gains and losses are reclassified from accumulated other comprehensive income (loss) to other expense (income) in the Condensed Consolidated Statement of Operations when the underlying hedged item is realized. At July 25, 2014, we had foreign currency contracts with a notional amount of \$8,211 and \$5,828 maturing in fiscal year 2014 and 2015, respectively. There was no material ineffectiveness related to these hedges during the quarters ended July 31, 2015 or July 25, 2014.

At July 31, 2015 and July 25, 2014, we had no treasury lock contracts in place. The accumulated other comprehensive loss amount in our Condensed Consolidated Balance Sheets as of July 31, 2015 and July 25, 2014 represents the unamortized gains and losses, net of tax, from treasury lock contracts settled in previous periods. Unamortized gains and losses are reclassified ratably from accumulated other comprehensive income (loss) to interest expense in our Condensed Consolidated Statements of Operations over the term of the related debt. At July 31, 2015, the amount that will be recognized in interest expense in the next twelve months is \$1,191.

Our derivative assets and liabilities subject to fair value measurement (see Note 6) include the following:

|                            | Fair Value at<br>July 31, 2015 | Fair Value at<br>October 31, 2014 | Fair Value at<br>July 25, 2014 |
|----------------------------|--------------------------------|-----------------------------------|--------------------------------|
| Assets                     |                                |                                   |                                |
| Prepaid expenses and other |                                |                                   |                                |
| Foreign currency contracts | \$485                          | \$455                             | \$—                            |
| Total Assets               | \$485                          | \$455                             | \$—                            |
| Liabilities                |                                |                                   |                                |
| Accrued liabilities other  |                                |                                   |                                |
| Foreign currency contracts | \$—                            | \$—                               | \$338                          |
| Total Liabilities          | \$—                            | \$—                               | \$338                          |

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Derivative gains (losses) recognized in AOCI<sup>1</sup> and on the Condensed Consolidated Statements of Operations for the three and nine months ended July 31, 2015 and July 25, 2014, respectively, are as follows:

| Three Months Ended July 31, 2015                 | Amount of Gain<br>(Loss)<br>recognized in<br>AOCI <sup>1</sup> | Statement of Operations<br>Classification | Gain (Loss) in<br>Income |
|--|--|---|--------------------------|
| Derivatives designated as cash flow hedges       |  |   |                          |
| Foreign currency contracts                       | \$(328   | ) Other income / (expense), net           | \$362                    |
| Treasury lock contracts                          | 320  | Interest expense                          | (320 )                   |
| Total derivatives designated as cash flow hedges | \$(8   | ) Total                                   | \$42                     |
|  |  |   |                          |
| Three Months Ended July 25, 2014                 | Amount of Gain<br>(Loss)<br>recognized in<br>AOCI <sup>1</sup> | Statement of Operations<br>Classification | Gain (Loss) in<br>Income |
| Derivatives designated as cash flow hedges       |  |   |                          |
| Foreign currency contracts                       | \$154  | Other income / (expense), net             | \$(15 )                  |
| Treasury lock contracts                          | 319  | Interest expense                          | (319 )                   |
| Total derivatives designated as cash flow hedges | \$473  | Total                                     | \$(334 )                 |
|  |  |   |                          |
| Nine Months Ended July 31, 2015                  | Amount of Gain<br>(Loss)<br>recognized in<br>AOCI <sup>1</sup> | Statement of Operations<br>Classification | Gain (Loss) in<br>Income |
| Derivatives designated as cash flow hedges       |  |   |                          |
| Foreign currency contracts                       | \$30   | Other income / (expense), net             | \$1,024                  |
| Treasury lock contracts                          | 958  | Interest expense                          | (958 )                   |
| Total derivatives designated as cash flow hedges | \$988  | Total                                     | \$66                     |
|  |  |   |                          |
| Nine Months Ended July 25, 2014                  | Amount of Gain<br>(Loss)<br>recognized in<br>AOCI <sup>1</sup> | Statement of Operations<br>Classification | Gain (Loss) in<br>Income |
| Derivatives designated as cash flow hedges       |  |   |                          |
| Foreign currency contracts                       | \$(193   | ) Other income / (expense), net           | \$(236 )                 |
| Treasury lock contracts                          | 958  | Interest expense                          | (958 )                   |
| Total derivatives designated as cash flow hedges | \$765  | Total                                     | \$(1,194 )               |

<sup>1</sup> Accumulated other comprehensive income (loss) (AOCI) is included in the Condensed Consolidated Balance Sheets in the Stockholders' Equity section and is reported net of tax. The amounts disclosed in the above table are reported pretax and represent the year-to-date derivative activity.

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## NOTE 8 – DEBT

Debt consists of the following:

|                                   | July 31,<br>2015 | October 31,<br>2014 | July 25,<br>2014 |
|-----------------------------------|------------------|---------------------|------------------|
| Short-term debt                   | \$474,169        | \$443,854           | \$553,557        |
| Current portion of long-term debt | 158,091          | 162,502             | 4,500            |
| Long-term debt                    | 1,706,950        | 950,035             | 1,077,921        |
| Total Debt                        | \$2,339,210      | \$1,556,391         | \$1,635,978      |

On July 27, 2015, we issued \$350,000 of unsecured Senior Notes that mature on January 15, 2026 with a coupon rate of 3.95%. The net proceeds of the issuance were approximately \$345,000. The public offering was made pursuant to a registration statement filed with the U.S. Securities and Exchange Commission (SEC). We used the net proceeds from this offering for the repayment of borrowings under the term loan credit facility that was entered into on May 29, 2015.

On May 29, 2015, we entered into a \$350,000 term loan credit agreement with a syndicate of banks with a maturity date of November 29, 2016. This facility was used to provide funding for the acquisition of Quest. See Note 2 in the Condensed Consolidated Financial Statements for further information on the acquisition. This facility was repaid on July 29, 2015 primarily using the net proceeds from the unsecured Senior Notes issued in July 2015.

On January 21, 2015, we issued \$250,000 of unsecured Senior Notes that mature on February 1, 2025 with a coupon rate of 3.30%, and \$250,000 of unsecured Senior Notes that mature on February 1, 2045 with a coupon rate of 4.40%. The net proceeds of both issuances were approximately \$492,000 in the aggregate. The public offering was made pursuant to a registration statement filed with the SEC. We used the net proceeds to repay short-term borrowings under our commercial paper program and credit facility in the first quarter of 2015.

Subsequent to our quarter-end, we retired \$150,000 of Senior Notes in accordance with their scheduled maturity on August 3, 2015.

In certain geographies we accept bankers' acceptance drafts and commercial acceptance drafts as payment from customers. When we sell these instruments with recourse to a financial institution we record them as short-term secured borrowings from the time they are sold until they reach maturity. These instruments are classified as short-term debt and the balance outstanding was \$1,420 at July 31, 2015 and \$23,838 at October 31, 2014, respectively.

Our credit facilities have covenants that require us to maintain certain financial ratios. We were in compliance with these covenants as of July 31, 2015. Our debt covenants do not limit, nor are they reasonably likely to limit, our ability to obtain additional debt or equity financing.

To ensure availability of funds, we maintain uncommitted bank lines of credit sufficient to cover outstanding short-term borrowings. These arrangements are reviewed periodically for renewal and modification.

## NOTE 9 – STOCK-BASED COMPENSATION

Compensation expense associated with our stock-based compensation plans was \$2,105 and \$9,481 for the three and nine months ended July 31, 2015, respectively, compared to \$4,222 and \$13,901 for the three and nine months ended

July 25, 2014, respectively.

In January 2015, we granted stock-settled restricted stock units to certain officers and key employees. Stock-settled restricted stock units granted through our 2015 Omnibus Plan will reduce the pool of reserved shares at a multiple of 3.51 times the actual number of units awarded upon vesting, three years after the date of grant. The fair value of a stock-settled restricted stock unit is equal to the market value of a share of our stock on the date of grant. Certain units have time-based vesting features while other units have both time-based and performance-based vesting features. Time-based stock-settled restricted stock units vest over the three-year period following the date of grant, unless forfeited, and will be paid out in the form of stock at the end of the three-year

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vesting period. Performance-based stock-settled restricted stock units vest based on achieving specific annual performance targets for earnings per share growth over the three fiscal year-end periods following the date of grant. Unless forfeited, the performance-based stock-settled restricted stock units will be paid out in the form of stock at the end of the three-year performance period if the performance targets are achieved. If the performance targets are achieved, the amount paid for the awards may range from 50% to 250% of the original performance-based grant. Compensation expense associated with grants of stock-settled restricted stock units has been included in the statement of operations since the date of grant.

**NOTE 10 – PENSIONS AND OTHER POSTRETIREMENT BENEFITS**

We sponsor a number of defined benefit pension plans for certain hourly and salaried employees. The benefits for most of these plans are generally based on stated amounts for each year of service.

The net periodic benefit cost of our pension benefits is as follows:

|                                    | Three Months Ended |                  | Nine Months Ended |                  |
|------------------------------------|--------------------|------------------|-------------------|------------------|
|                                    | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| Service cost                       | \$764              | \$1,097          | \$2,782           | \$3,278          |
| Interest cost                      | 3,491              | 3,728            | 10,570            | 11,139           |
| Expected return on plan assets     | (4,891)            | (4,994)          | (14,729)          | (14,925)         |
| Amortization of prior service cost | 123                | 120              | 360               | 360              |
| Recognized actuarial (gain)/loss   | 1,642              | 1,552            | 4,958             | 4,643            |
| Curtailment (gain)/loss            | —                  | —                | (3,083)           | —                |
| Net Periodic Benefit (Gain)/Cost   | \$1,129            | \$1,503          | \$858             | \$4,495          |

The net periodic benefit cost of our post-retirement medical benefits is as follows:

|                                    | Three Months Ended |                  | Nine Months Ended |                  |
|------------------------------------|--------------------|------------------|-------------------|------------------|
|                                    | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| Service cost                       | \$51               | \$38             | \$153             | \$114            |
| Interest cost                      | 92                 | 95               | 276               | 285              |
| Amortization of prior service cost | (32)               | (32)             | (96)              | (96)             |
| Recognized actuarial (gain)/loss   | 108                | 92               | 324               | 276              |
| Net Periodic Benefit Cost          | \$219              | \$193            | \$657             | \$579            |

**NOTE 11 – INCOME TAXES**

Our effective income tax rates for the three and nine months ended July 31, 2015 and July 25, 2014 are as follows:

|                    | Three Months Ended |                  | Nine Months Ended |                  |
|--------------------|--------------------|------------------|-------------------|------------------|
|                    | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| Effective Tax Rate | 28.1               | % 30.4           | % 29.1            | % 31.6           |

The effective tax rate for the three and nine months ended July 31, 2015 is lower than the U.S. federal statutory rate of 35.0% primarily due to earnings in foreign jurisdictions, which are taxed at rates lower than the U.S. federal statutory rate, and also the U.S. foreign tax credit. The effective tax rate for the three and nine months ended July 25, 2014 was lower than the U.S. federal statutory rate primarily due to earnings in foreign jurisdictions, which are taxed at rates lower than the U.S. federal statutory rate, and benefits related to foreign and domestic tax incentives.



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At October 31, 2014, we had a \$18,766 liability recorded for gross unrecognized tax benefits (excluding interest and penalties). Of this total, \$18,169 represents the amount of unrecognized tax benefits that, if recognized, would affect the effective tax rate. We recognize interest and penalties related to unrecognized tax benefits in income tax expense. As of October 31, 2014, we had accrued approximately \$5,380 of interest and penalties relating to unrecognized tax benefits. There were no material adjustments to our recorded liability for unrecognized tax benefits or interest and penalties during the first, second or third quarter of fiscal years 2014 and 2015.

## NOTE 12 – NET INCOME (LOSS) PER COMMON SHARE

The following table presents the net income (loss) per common share calculations for the three and nine months ended July 31, 2015 and July 25, 2014:

|   | Three Months Ended |                  | Nine Months Ended |                  |
|---|--------------------|------------------|-------------------|------------------|
|   | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| Basic   |                    |                  |                   |                  |
| Net income (loss)   | \$ 102,862         | \$ 97,833        | \$ 297,150        | \$ 237,345       |
| Weighted-average common shares outstanding - basic            | 80,020,089         | 83,194,913       | 80,857,078        | 84,168,188       |
| Net Income (Loss) per Common Share - Basic                    | \$ 1.29            | \$ 1.18          | \$ 3.68           | \$ 2.82          |
| Diluted   |                    |                  |                   |                  |
| Net income (loss)   | \$ 102,862         | \$ 97,833        | \$ 297,150        | \$ 237,345       |
| Weighted-average common shares outstanding - basic            | 80,020,089         | 83,194,913       | 80,857,078        | 84,168,188       |
| Diluted effect of stock options and unvested restricted stock | 1,979,612          | 2,282,159        | 2,053,918         | 2,379,424        |
| Weighted-average common shares outstanding - diluted          | 81,999,701         | 85,477,072       | 82,910,996        | 86,547,612       |
| Net Income (Loss) per Common Share - Diluted                  | \$ 1.25            | \$ 1.14          | \$ 3.58           | \$ 2.74          |

Basic earnings per share are based on the weighted-average number of common shares outstanding during each period. In computing diluted earnings per share, the number of common shares outstanding is increased by common stock options with exercise prices lower than the average market prices of common shares during each period and reduced by the number of shares assumed to have been purchased with proceeds from the exercised options. Potential common shares of 269,501 and 282,674 related to our outstanding stock options were excluded from the computation of diluted earnings per share for the three and nine months ended July 31, 2015, respectively, as inclusion of these shares would have been antidilutive. Potential common shares of 192,595 and 276,031 related to our outstanding stock options were excluded from the computation of diluted earnings per share for the three and nine months ended July 25, 2014, respectively, as inclusion of these shares would have been antidilutive.



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## NOTE 13 – ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

Accumulated other comprehensive income (loss), net of tax, consisted of the following for the three and nine months ended July 31, 2015 and July 25, 2014:

|  | Foreign<br>Currency<br>Translation <sup>1</sup> | Benefit<br>Obligations <sup>2</sup> | Financial<br>Instruments <sup>3</sup> | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) |
|--|---|-------------------------------------|---------------------------------------|--|
| Three Months Ended July 31, 2015   |   |                                     |                                       |  |
| Balance, May 1, 2015   | \$ (59,622                                      | ) \$ (76,232                        | ) \$ (7,337                           | ) \$ (143,191  |
| Other comprehensive income before reclassifications                          | 2,329   | —                                   | 34                                    | 2,363  |
| Amounts reclassified from accumulated other comprehensive income to earnings | —   | 1,827                               | (165)                                 | ) 1,662  |
| Balance, July 31, 2015   | \$ (57,293                                      | ) \$ (74,405                        | ) \$ (7,468                           | ) \$ (139,166  |
| Three Months Ended July 25, 2014   | Foreign<br>Currency<br>Translation <sup>1</sup> | Benefit<br>Obligations <sup>2</sup> | Financial<br>Instruments <sup>3</sup> | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) |
| Balance, April 25, 2014  | \$ 126,374                                      | \$ (67,489                          | ) \$ (9,198                           | ) \$ 49,687  |
| Other comprehensive income before reclassifications                          | 2,199   | —                                   | 139                                   | 2,338  |
| Amounts reclassified from accumulated other comprehensive income to earnings | —   | 1,732                               | 211                                   | 1,943  |
| Balance, July 25, 2014   | \$ 128,573                                      | \$ (65,757                          | ) \$ (8,848                           | ) \$ 53,968  |
| Nine Months Ended July 31, 2015  | Foreign<br>Currency<br>Translation <sup>1</sup> | Benefit<br>Obligations <sup>2</sup> | Financial<br>Instruments <sup>3</sup> | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) |
| Balance, October 31, 2014  | \$ 70,820                                       | \$ (82,402                          | ) \$ (8,088                           | ) \$ (19,670   |
| Other comprehensive income before reclassifications                          | (128,113  | ) —                                 | 1,054                                 | (127,059   |
| Amounts reclassified from accumulated other comprehensive income to earnings | —   | 7,997                               | (434)                                 | ) 7,563  |
| Balance, July 31, 2015   | \$ (57,293                                      | ) \$ (74,405                        | ) \$ (7,468                           | ) \$ (139,166  |
| Nine Months Ended July 25, 2014  | Foreign<br>Currency<br>Translation <sup>1</sup> | Benefit<br>Obligations <sup>2</sup> | Financial<br>Instruments <sup>3</sup> | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) |
| Balance, October 25, 2013  | \$ 133,603                                      | \$ (70,940                          | ) \$ (9,244                           | ) \$ 53,419  |
| Other comprehensive income before reclassifications                          | (5,030  | ) —                                 | (429)                                 | ) (5,459   |
| Amounts reclassified from accumulated other comprehensive income to earnings | —   | 5,183                               | 825                                   | 6,008  |



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Amounts related to financial instruments are reclassified from accumulated other comprehensive income (loss) to net income based on the nature of the instrument. Gains and losses on foreign currency contracts are reclassified to other expense (income) in the Condensed Consolidated Statement of Operations when the underlying hedged item is realized. Unamortized gains and losses on treasury lock contracts are reclassified ratably to interest expense in our Condensed Consolidated Statements of Operations over the term of the related debt. See Note 7 for further information on financial instrument reclassifications.

Amounts related to pension and post-retirement medical adjustments are reclassified from accumulated other comprehensive income (loss) to pension cost, which is allocated to cost of sales and operating expenses based on salaries and wages, approximately as follows:

|                                     | Three Months Ended |                  | Nine Months Ended |                  |
|-------------------------------------|--------------------|------------------|-------------------|------------------|
|                                     | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| Cost of sales                       | \$719              | \$678            | \$3,085           | \$2,019          |
| Research and Development            | 223                | 221              | 1,164             | 663              |
| Selling, General and Administrative | 885                | 833              | 3,748             | 2,501            |
| Total Before Income Taxes           | \$1,827            | \$1,732          | \$7,997           | \$5,183          |

## NOTE 14 – SEGMENT INFORMATION

Based on the nature of our products, technology, manufacturing processes, customers and regulatory environment, we aggregate our operating segments into two reportable segments: Coatings and Paints. We are required to report segment information in the same way that management internally organizes its business for assessing performance and making decisions regarding allocation of resources. We evaluate the performance of operating segments based on profit or loss from operations before interest expense and taxes (EBIT).

The Coatings segment aggregates our industrial product lines and our packaging product line. Industrial products include a broad range of decorative and protective coatings for metal, wood and plastic. Packaging products include both interior and exterior coatings used in metal packaging containers, principally food containers and beverage cans. The products of this segment are sold throughout the world.

The Paints segment aggregates our consumer paints and automotive refinish product lines. Consumer paint products include interior and exterior decorative paints, stains, primers, varnishes, high performance floor paints and specialty decorative products, such as enamels, aerosols and faux finishes primarily distributed for the do-it-yourself and professional markets in Australia, China, Europe and North America. Automotive paint products include refinish paints and aerosol spray paints sold through automotive refinish distributors, body shops and automotive supply distributors and retailers in many countries around the world.

Our remaining activities are included in Other and Administrative. These activities include specialty polymers and colorants that are used internally and sold to other coatings manufacturers, as well as related products and furniture protection plans. Also included within Other and Administrative are our corporate administrative expenses. The administrative expenses include expenses not directly allocated to any other reportable segment.

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In the following table, sales between segments are recorded at selling prices that are below market prices, generally intended to recover internal costs. Segment EBIT includes income realized on intersegment sales. Comparative segment data for the three and nine months ended July 31, 2015 and July 25, 2014 are as follows:

|                            | Three Months Ended |                  | Nine Months Ended |                  |
|----------------------------|--------------------|------------------|-------------------|------------------|
|                            | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| Net Sales                  |                    |                  |                   |                  |
| Coatings                   | \$640,225          | \$684,647        | \$1,858,103       | \$1,871,125      |
| Paints                     | 443,844            | 479,575          | 1,209,346         | 1,321,956        |
| Other and Administrative   | 125,986            | 112,366          | 337,356           | 305,365          |
| Less Intersegment Sales    | (60,929            | ) (47,284        | ) (161,721        | ) (134,199       |
| Total Net Sales            | \$1,149,126        | \$1,229,304      | \$3,243,084       | \$3,364,247      |
| <br>EBIT                   |                    |                  |                   |                  |
| Coatings                   | \$117,311          | \$114,874        | \$360,942         | \$282,896        |
| Paints                     | 45,897             | 43,224           | 117,797           | 124,644          |
| Other and Administrative   | 2,450              | (1,381           | ) (545            | ) (12,878        |
| Total EBIT                 | 165,658            | 156,717          | 478,194           | 394,662          |
| Interest Expense           | 22,622             | 16,137           | 59,178            | 47,825           |
| Income Before Income Taxes | \$143,036          | \$140,580        | \$419,016         | \$346,837        |

It is not practicable to obtain the information needed to disclose revenues attributable to each of our identified product lines within our reportable segments.

## NOTE 15 – RESTRUCTURING

Restructuring charges in fiscal year 2015 included the following: (i) actions in the Coatings and Paints segments to rationalize manufacturing operations in the Australia region, (ii) other actions to consolidate administrative operations in the Europe region, and (iii) initiatives in the Paints segment to improve our North American cost structure through non-manufacturing headcount reductions and other activities to rationalize our manufacturing operations. These restructuring activities resulted in pre-tax charges of \$4,599 and \$13,392 in the three and nine months ended July 31, 2015, respectively. Included in restructuring charges are non-cash asset impairment charges of \$8 and \$1,407 for the three and nine months ended July 31, 2015, respectively.

Restructuring charges in fiscal year 2014 related primarily to initiatives that began in fiscal year 2013, including the following: (i) actions in the Paints segment to consolidate manufacturing and distribution operations following the acquisition of Ace Hardware Corporation's paint manufacturing business and ongoing profit improvement plans in Australia, (ii) actions in our Coatings segment to consolidate manufacturing operations in Europe following the acquisition of the Inver Group and other actions to rationalize manufacturing operations and lower operating expenses, (iii) overall initiatives to improve our global cost structure, including non-manufacturing headcount reductions, and (iv) in the fourth quarter of 2014, activities initiated to rationalize manufacturing operations in the Coatings segment in the Australia region. These restructuring activities resulted in pre-tax charges of \$7,653 and \$28,315 in the three and nine months ended July 25, 2014, respectively. Included in restructuring charges are non-cash asset impairment charges of \$(636) and \$7,208 for the three and nine months ended July 25, 2014, respectively. Restructuring charges were \$41,139 for the full fiscal year 2014, including non-cash asset impairment charges of \$11,141.

The expenses comprising the above restructuring initiatives included severance and employee benefits, asset impairments, professional services and site clean-up.

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THE VALSPAR CORPORATION AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)  
 July 31, 2015  
 (DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

The following restructuring charges by segment were recorded in the 2015 and 2014 periods:

| Nine Months Ended July 31, 2015       | Liability<br>Beginning<br>Balance<br>10/31/2014 | Expense  | Payments and<br>Other Activity | Liability Ending<br>Balance<br>7/31/2015 |
|---------------------------------------|---|----------|--------------------------------|--|
| <b>Coatings</b>                       |   |          |                                |  |
| Severance and employee benefits       | \$8,711   | \$7,355  | \$(9,000 )                     | \$7,066                                  |
| Exit costs (consulting/site clean-up) | 4,437   | 154      | (4,591 )                       | —  |
| Total Coatings                        | 13,148  | 7,509    | (13,591 )                      | 7,066                                    |
| <b>Paints</b>                         |   |          |                                |  |
| Severance and employee benefits       | 803   | 2,892    | (2,291 )                       | 1,404                                    |
| Asset impairments                     | —   | 1,407    | (1,407 )                       | —  |
| Exit costs (consulting/site clean-up) | 1,901   | 1,593    | (2,419 )                       | 1,075                                    |
| Total Paints                          | 2,704   | 5,892    | (6,117 )                       | 2,479                                    |
| <b>Other and Administrative</b>       |   |          |                                |  |
| Severance and employee benefits       | 152   | (9 )     | (94 )                          | 49                                       |
| Total Other and Administrative        | 152   | (9 )     | (94 )                          | 49                                       |
| Total                                 | \$16,004  | \$13,392 | \$(19,802 )                    | \$9,594                                  |
| Nine Months Ended July 25, 2014       | Liability<br>Beginning<br>Balance<br>10/25/2013 | Expense  | Payments and<br>Other Activity | Liability Ending<br>Balance<br>7/25/2014 |
| <b>Coatings</b>                       |   |          |                                |  |
| Severance and employee benefits       | \$18,899  | \$9,685  | \$(14,340 )                    | \$14,244                                 |
| Asset impairments                     | —   | 5,751    | (5,751 )                       | —  |
| Exit costs (consulting/site clean-up) | 119   | 2,968    | (2,970 )                       | 117                                      |
| Total Coatings                        | 19,018  | 18,404   | (23,061 )                      | 14,361                                   |
| <b>Paints</b>                         |   |          |                                |  |
| Severance and employee benefits       | 6,118   | 6,304    | (10,841 )                      | 1,581                                    |
| Asset impairments                     | —   | 1,457    | (1,457 )                       | —  |
| Exit costs (consulting/site clean-up) | 2,196   | 1,874    | (1,886 )                       | 2,184                                    |
| Total Paints                          | 8,314   | 9,635    | (14,184 )                      | 3,765                                    |
| <b>Other and Administrative</b>       |   |          |                                |  |
| Severance and employee benefits       | 1,791   | 276      | (1,349 )                       | 718                                      |
| Total Other and Administrative        | 1,791   | 276      | (1,349 )                       | 718                                      |
| Total                                 | \$29,123  | \$28,315 | \$(38,594 )                    | \$18,844                                 |

The ending liability balance at July 31, 2015 and July 25, 2014 is included in other accrued liabilities and other long-term liabilities on our Condensed Consolidated Balance Sheets. The restructuring reserve balances presented are considered adequate to cover committed restructuring actions.

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THE VALSPAR CORPORATION AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)  
 July 31, 2015  
 (DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

Restructuring charges were recorded in the Statement of Operations for the three and nine months ended July 31, 2015 and July 25, 2014 approximately as follows:

|                                     | Three Months Ended |               | Nine Months Ended |               |
|-------------------------------------|--------------------|---------------|-------------------|---------------|
|                                     | July 31, 2015      | July 25, 2014 | July 31, 2015     | July 25, 2014 |
| Cost of sales                       | \$ 1,319           | \$ 3,302      | \$ 7,398          | \$ 17,677     |
| Research and Development            | —                  | 1,285         | 536               | 1,300         |
| Selling, General and Administrative | 3,280              | 3,066         | 5,458             | 9,338         |
| Total Restructuring Charges         | \$ 4,599           | \$ 7,653      | \$ 13,392         | \$ 28,315     |

**NOTE 16 – RECENTLY ISSUED ACCOUNTING STANDARDS**

In July 2015, the Financial Accounting Standards Board (“FASB”) issued guidance that simplifies the measurement of inventory by requiring certain inventory to be measured at the lower of cost or net realizable value. The guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2016, which means the first quarter of our fiscal year 2018. Adoption of this guidance will not have a material impact on our consolidated financial statements.

In April 2015, the FASB issued guidance that changes the presentation of debt issuance costs in financial statements. Under the new guidance, debt issuance costs will be presented as a direct deduction from the carrying value of the related debt liability, consistent with debt discounts. The guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2015, which means the first quarter of our fiscal year 2017, and retrospective presentation is required. Adoption of this guidance will not have a material impact on our consolidated financial statements.

In May 2014, the FASB issued revised guidance on revenue recognition. The standard provides a single revenue recognition model which is intended to improve comparability over a range of industries, companies and geographical boundaries and to enhance disclosures. The guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2016, which means the first quarter of our fiscal year 2018. In July 2015, the FASB issued a one-year deferral, which means the guidance is now effective in the first quarter of our fiscal year 2019, but would allow early adoption as of the original date. Either full retrospective or modified retrospective adoption is permitted. We are currently reviewing the revised guidance and assessing the potential impact on our consolidated financial statements.

In April 2014, the FASB issued guidance that changes the criteria for determining which disposals can be presented as discontinued operations, and modifies related disclosure requirements. Under the new guidance, a discontinued operation is defined as a component or group of components that is disposed of or is classified as held for sale and represents a strategic shift that has or will have a major effect on an entity’s operations and financial results. We adopted this guidance in the first quarter of 2015. Adoption of this guidance did not have an effect on our consolidated financial statements.

In July 2013, the FASB issued guidance on classification of an unrecognized tax benefit. An unrecognized tax benefit should be presented as a reduction of a deferred tax asset for a net operating loss carry-forward or other tax credit carry-forward when settlement in this manner is available under the tax law. The change was effective for fiscal years, and interim periods within those years, beginning after December 15, 2013 and was to be applied prospectively. We adopted the new requirements in the first quarter of 2015. Adoption of this accounting guidance did not have an effect on our consolidated financial statements.

In March 2013, the FASB issued guidance on a parent’s accounting for the cumulative translation adjustment (CTA) under certain circumstances. The new guidance requires a transfer from CTA into net income when a parent either

sells a part or all of its investment in a foreign entity, or no longer holds a controlling financial interest in a subsidiary or group of assets that is a business. This update aims to resolve diversity in practice in accounting for the CTA transfer into net income. The change was effective for fiscal years, and interim reporting periods within those years, beginning after December 15, 2013 and was to be applied prospectively. We adopted the new requirements in the first quarter of 2015. Adoption of these updated disclosure requirements did not have an effect on our consolidated financial statements.

We have determined that all other recently issued accounting standards will have no impact on our consolidated financial statements or do not apply to our operations.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) is intended to provide a reader of our financial statements with a narrative from the perspective of management on our financial condition, results of operations, liquidity and certain other factors that may affect our future results. Unless otherwise noted, transactions, trends and other factors significantly impacting our financial condition, results of operations and liquidity are discussed in order of magnitude. In addition, unless expressly stated otherwise, the comparisons presented in this MD&A refer to the same period in the prior year. Our MD&A is presented in seven sections:

Overview

Results of Operations

Financial Condition

Non-GAAP Financial Measures

Critical Accounting Estimates

Off-Balance Sheet Arrangements

Forward Looking Statements

Our MD&A should be read in conjunction with our Annual Report on Form 10-K for the fiscal year ended October 31, 2014, as well as our reports on Forms 10-Q and 8-K and other publicly available information. All amounts herein are unaudited.

OVERVIEW

The Valspar Corporation is a global leader in the paints and coatings industry. We develop, manufacture and distribute a broad range of coatings, paints and related products, and we operate our business in two reportable segments: Coatings and Paints. Our Coatings segment aggregates our industrial product lines and our packaging product line. Our Paints segment aggregates our consumer paints and automotive refinish product lines. See Note 14 in Notes to Consolidated Financial Statements for further information on our reportable segments.

We operate in over 25 countries, and approximately 46% of our total net sales in the first nine months of 2015 was generated outside of the U.S. In the discussions of our operating results, we sometimes refer to the impact of changes in foreign currency exchange rates or the impact of foreign currency exchange rate fluctuations, which are references to the differences between the foreign currency exchange rates we use to convert international operating results from local currencies into U.S. dollars for reporting purposes. The impact of foreign currency exchange rate fluctuations is calculated as the difference between current period activity translated using the current period's currency exchange rates and the comparable prior-year period's currency exchange rates. We use this method to calculate the impact of changes in foreign currency exchange rates for all countries where the functional currency is not the U.S. dollar.

Our fundamental business objective is to create long-term value for our shareholders. We intend to accomplish this by:

• Focusing on Customer Success by delivering coatings products and solutions that add value for our customers;

• Building Strong Brands and Distribution Partners by investing in brands that are well recognized in the markets in which we operate and building differentiated distribution networks in key markets;

• Developing Differentiated Technologies by investing in technologies that enhance our competitive position and add value for our customers;

• Driving Industry-Leading Innovation by developing unique products and services that differentiate us in the marketplace with our customers; and

• Attracting and Developing the Best People by creating a world class team with deep expertise and stockholder value orientation.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

In addition to creating value for our shareholders, we are committed to:

• Adhering to our values, ethical business conduct and doing business with integrity;

• Improving the safety and reducing the environmental footprint of our business and the products we manufacture while also delivering coatings solutions that enable our customers to meet their environmental and safety objectives; and

• Demonstrating our corporate citizenship by supporting the communities in which we work and live through volunteer efforts and philanthropy.

The following discussion of financial condition and results of operations should be read in the context of this overview.

RESULTS OF OPERATIONS

Overview

Net sales declined 6.5% for the third quarter of 2015, primarily due to the impact of foreign currency exchange and lower sales in our Consumer Paints product line due to a change in product line offering at a key North America customer that took effect in the first quarter of 2015. This decline was partially offset by net new business in our Coatings segment and the acquisition of the performance coating businesses of Quest Specialty Chemicals (Quest) in our Paints segment. Gross profit as a percent of net sales increased to 35.8% from 33.9% driven by improved productivity, including benefits from previously completed restructuring actions, and favorable price/cost comparison. Operating expense spending decreased in dollars but increased slightly as a percent of net sales. Net income as a percent of net sales increased to 9.0% from 8.0%.

Foreign currency translation had a \$67 million negative impact on our net sales during the quarter. The earnings impact was partially mitigated by our management of operating activities at the local level, with underlying costs generally denominated in the same currency as sales. This foreign currency exchange impact reflects the strengthening of the U.S. dollar against many international currencies in the third quarter versus the prior year. If the U.S. dollar further strengthens against international currencies, the unfavorable currency translation impact on 2015 sales and earnings could increase.

On June 1, 2015, we purchased the performance coating businesses of Quest Specialty Chemicals (Quest), which include automotive refinish, aerosol and related specialty paint products, for total consideration of approximately \$350,000. The acquisition was recorded at fair value in our Paints segment, and the corresponding assets, liabilities and operating results have been included in our financial statements from the date of acquisition.

Restructuring

Restructuring charges in fiscal year 2015 included the following: (i) actions in the Coatings and Paints segments to rationalize manufacturing operations in the Australia region, (ii) actions to consolidate administrative operations in the Europe region, and (iii) initiatives in the Paints segment to improve our North American cost structure through non-manufacturing headcount reductions and other activities to rationalize our manufacturing operations. These restructuring activities resulted in pre-tax charges of \$4,599 or \$0.04 per share and \$13,392 or \$0.11 per share in the three and nine months ended July 31, 2015, respectively, and we expect the total pre-tax cost related to these activities to be approximately \$24,000 to \$30,000 or \$0.19 to \$0.24 per share in fiscal 2015. Included in restructuring charges are non-cash asset impairment charges of \$8 and \$1,407 for the three and nine months ended July 31, 2015, respectively.

Restructuring charges in fiscal year 2014 related primarily to initiatives that began in fiscal year 2013, including the following: (i) actions in the Paints segment to consolidate manufacturing and distribution operations following the acquisition of Ace Hardware Corporation's paint manufacturing business and ongoing profit improvement plans in Australia, (ii) actions in our Coatings segment to consolidate manufacturing operations in Europe following the acquisition of the Inver Group and other actions to rationalize manufacturing operations and lower operating expenses, (iii) overall initiatives to improve our global cost structure, including non-manufacturing headcount reductions, and (iv) in the fourth quarter of 2014, activities initiated to rationalize manufacturing operations in the

Coatings segment in the Australia region. These restructuring activities resulted in pre-tax charges of \$7,653 or \$0.07 per share and \$28,315 or \$0.23 per share in the three and nine months ended July 25, 2014, respectively. Included in restructuring charges are non-cash asset impairment charges of \$(636) and \$7,208 for the three and nine months ended July 25, 2014, respectively. Restructuring activities resulted in pre-tax charges of \$41,139 and \$0.34 per share for the full fiscal year 2014, including non-cash pre-tax charges of \$11,141. See Note 15 in Notes to Condensed Consolidated Financial Statements for further

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

information on restructuring. See reconciliation in "Management's Discussion and Analysis of Financial Condition and Results of Operations – Non-GAAP Financial Measures" for more information on the per-share impact of restructuring charges.

## Financial Results

The following tables present selected financial data for the three and nine months ended July 31, 2015 and July 25, 2014.

| Net Sales                | Three Months Ended |                  |          | Nine Months Ended |                  |          |
|--------------------------|--------------------|------------------|----------|-------------------|------------------|----------|
|                          | July 31,<br>2015   | July 25,<br>2014 | % Change | July 31,<br>2015  | July 25,<br>2014 | % Change |
| Coatings                 | \$640,225          | \$684,647        | (6.5)%   | \$1,858,103       | \$1,871,125      | (0.7)%   |
| Paints                   | 443,844            | 479,575          | (7.5)%   | 1,209,346         | 1,321,956        | (8.5)%   |
| Other and Administrative | 65,057             | 65,082           | —%       | 175,635           | 171,166          | 2.6%     |
| Consolidated Net Sales   | \$1,149,126        | \$1,229,304      | (6.5)%   | \$3,243,084       | \$3,364,247      | (3.6)%   |

Consolidated Net Sales – Consolidated net sales for the third quarter of 2015 decreased 6.5%, including a negative impact of 5.5% from foreign currency exchange. Excluding foreign currency exchange, the decrease was primarily due to lower sales in our Consumer Paints product line due to a change in product line offering at a key North America customer that took effect in the first quarter of 2015, partially offset by net new business in our Coatings segment and the acquisition of Quest in our Paints segment. Year-to-date consolidated net sales decreased 3.6%, including a negative impact of 4.6% from foreign currency exchange. Excluding foreign currency exchange, the increase was primarily due to net new business in our Coatings segment, partially offset by declines in our Paints segment.

Coatings Segment Net Sales – Our Coatings segment net sales for the third quarter of 2015 decreased 6.5%, including a negative impact of 6.7% from foreign currency exchange. Excluding foreign currency exchange, the slight increase was due to net new business wins, partially offset by soft end markets in certain Industrial product lines. Year-to-date, our Coatings segment net sales decreased 0.7%, including a negative impact of 5.5% from foreign currency exchange. Excluding foreign currency exchange, the increase was primarily due to net new business wins across all product lines.

Paints Segment Net Sales – Our Paints segment net sales for the third quarter of 2015 decreased 7.5%, including a negative impact of 4.0% from foreign currency exchange. Year-to-date, our Paints segment net sales decreased 8.5%, including a negative impact of 3.4% from foreign currency exchange. Excluding foreign currency exchange, the decrease in net sales was driven by a change in our product line offering at a North America home improvement channel customer that took effect in the first quarter of 2015 and a change in sales mix in our Asia Consumer business, partially offset by the acquisition of Quest in the quarter. Excluding foreign currency exchange, the decrease in net sales in the year-to-date period was also impacted by difficult comparisons to prior year results, which included the launch of several new products in North America, partially offset by sales growth in our Europe and Australia regions.

Paints segment sales in North America in fiscal year 2015 have declined versus the previous year primarily due to an adjustment in our product line offering by a significant customer in the home improvement channel. This customer informed us that in fiscal year 2015 they were discontinuing one of the several products that we supply. The impact of this adjustment on the third quarter of 2015 net sales was significant, and we expect net sales in North America to continue to decline through the first quarter of fiscal year 2016 as a result of this adjustment. The total impact of this adjustment on fiscal year 2015 net sales is expected to be in the range of \$150,000 to \$180,000. We have taken actions to mitigate a portion of the effect on our business of this expected sales decline, including reductions in operating expenses as well as restructuring activities in the Paints segment (see Note 15 in the Condensed Consolidated

Financial Statements for more information on restructuring activities).

Other and Administrative Net Sales – The Other and Administrative category includes net sales for the following product lines: resins, furniture protection plans and colorants. Other and Administrative net sales for the third quarter of 2015 was flat, including a negative impact of 3.0% from foreign currency exchange. Year-to-date Other and Administrative

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

net sales increased 2.6%, including a negative impact of 2.4% from foreign currency exchange. Excluding foreign currency exchange, the increase was primarily due to net new business in resins in both periods.

Due to the seasonal nature of portions of our business, sales for the third quarter are not necessarily indicative of sales for subsequent quarters or for the full year.

| Gross Profit              | Three Months Ended |               | Nine Months Ended |               |
|---------------------------|--------------------|---------------|-------------------|---------------|
|                           | July 31, 2015      | July 25, 2014 | July 31, 2015     | July 25, 2014 |
| Consolidated Gross Profit | \$411,283          | \$416,692     | \$1,137,778       | \$1,116,503   |
| As a percent of Net Sales | 35.8               | % 33.9        | % 35.1            | % 33.2        |

Gross Profit – The gross profit rate increased compared to the third quarter and year-to-date periods of the prior year. Foreign currency exchange had a negative impact of 1.9 percentage points on gross profit rate for the third quarter of 2015 and a negative impact of 1.5 percentage points year-to-date. Excluding foreign currency exchange, the increase in gross profit rate in both periods was primarily driven by improved productivity, including benefits from previously completed restructuring actions, favorable price/cost comparison and lower restructuring charges, partially offset by acquisition-related charges from the Quest acquisition. Restructuring charges of \$1,319 or 0.1% of net sales and \$7,398 or 0.2% of net sales were included in the third quarter and year-to-date of 2015, respectively. Restructuring charges of \$3,302 or 0.3% of net sales and \$17,677 or 0.5% of net sales were included in the third quarter and year-to-date of 2014, respectively. Acquisition-related charges of \$2,952 were included in the third quarter and year-to-date of 2015.

| Operating Expenses <sup>1</sup> | Three Months Ended |               | Nine Months Ended |               |
|---------------------------------|--------------------|---------------|-------------------|---------------|
|                                 | July 31, 2015      | July 25, 2014 | July 31, 2015     | July 25, 2014 |
| Consolidated Operating Expenses | \$245,555          | \$258,163     | \$706,786         | \$719,340     |
| As a percent of Net Sales       | 21.4               | % 21.0        | % 21.8            | % 21.4        |

<sup>1</sup> Includes research and development, selling, general and administrative and restructuring costs. For breakout, see Condensed Consolidated Statements of Operations.

Consolidated Operating Expenses (dollars) – Consolidated operating expenses for the third quarter of 2015 decreased \$12,608 or 4.9%, including a favorable impact of 5.6% from foreign currency and the addition of acquisition operating expenses of 1.7%. Excluding foreign currency exchange and the Quest acquisition, the change in dollars in the quarter decreased slightly. The decrease was driven by lower spending, as 2014 included significant investments in our Paints segment to support new product launches, benefits in 2015 from previously completed restructuring actions and lower incentive compensation in 2015, partially offset by higher bad debt expense. Year-to-date consolidated operating expenses decreased \$12,554 or 1.7%, including a favorable impact of 4.2% from foreign currency and the addition of acquisition operating expenses of 0.6%. Excluding foreign currency exchange and the Quest acquisition, dollars in the year-to-date period increased primarily due to investments to support our growth initiatives and higher bad debt expense, partially offset by lower incentive compensation accruals and benefits from previously completed restructuring actions. In both the quarter and year-to-date periods we also benefited from lower restructuring charges. Restructuring charges of \$3,280 or 0.3% of net sales, and \$5,994 or 0.2% of net sales were included in the third quarter and year-to-date of 2015, respectively. Restructuring charges of \$4,351 or 0.4% of net sales, and \$10,638 or 0.3% of net sales were included in the third quarter and year-to-date of 2014, respectively. Acquisition-related charges of \$892 were included in the third quarter and year-to-date of 2015.

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

| EBIT <sup>1</sup>         | Three Months Ended |               | Nine Months Ended |               |
|---------------------------|--------------------|---------------|-------------------|---------------|
|                           | July 31, 2015      | July 25, 2014 | July 31, 2015     | July 25, 2014 |
| Coatings                  | \$117,311          | \$114,874     | \$360,942         | \$282,896     |
| As a percent of Net Sales | 18.3               | % 16.8        | % 19.4            | % 15.1        |
| Paints                    | \$45,897           | \$43,224      | \$117,797         | \$124,644     |
| As a percent of Net Sales | 10.3               | % 9.0         | % 9.7             | % 9.4         |
| Other and Administrative  | \$2,450            | \$(1,381)     | \$(545)           | \$(12,878)    |
| As a percent of Net Sales | 3.8                | % (2.1)       | % (0.3)           | % (7.5)       |
| Consolidated EBIT         | \$165,658          | \$156,717     | \$478,194         | \$394,662     |
| As a percent of Net Sales | 14.4               | % 12.7        | % 14.7            | % 11.7        |

<sup>1</sup> We evaluate the performance of operating segments and allocate resources based on earnings (operating income) before interest expense and taxes (EBIT).

Consolidated EBIT – EBIT for the third quarter of 2015 increased \$8,941 or 5.7% from the prior year. Year-to-date EBIT increased \$83,532 or 21.2% from the prior year. Fiscal year 2015 includes a pre-tax gain on sale of certain assets of a non-strategic specialty product line of \$48,001. Restructuring charges of \$4,599 or 0.4% of net sales and \$13,392 or 0.4% of net sales were included in the third quarter and year-to-date of 2015, respectively. Restructuring charges of \$7,653 or 0.6% of net sales and \$28,315 or 0.8% of net sales were included in the third quarter and year-to-date of 2014, respectively. Acquisition-related charges of \$3,844 or 0.3% of net sales and \$3,844 or 0.1% of net sales were included in the third quarter and year-to-date of 2015.

Foreign currency exchange had a negative impact of 4.0% on EBIT for the third quarter of 2015 and a negative impact of 4.4% year-to-date. The effect of foreign currency exchange fluctuation on Consolidated EBIT in the third quarter and year-to-date of 2015 may not be indicative of the effect of foreign currency exchange fluctuation in subsequent quarters or for the full year. If the current unfavorable exchange rates persist, the translation impact on consolidated EBIT could be material in the balance of the fiscal year.

Coatings Segment EBIT – EBIT as a percent of net sales increased 1.5 percentage points for the third quarter. Foreign currency exchange had a negative impact of 1.2 percentage points on EBIT as a percent of net sales. Excluding foreign currency exchange, the increase was primarily due to improved productivity, including the effect of previously-completed restructuring actions, favorable price/cost comparison and lower restructuring charges, partially offset by higher spending to support net new business. Year-to-date EBIT as a percentage of net sales increased 4.3 percentage points. Foreign currency exchange had a negative impact of 1.1 percentage points on EBIT as a percent of net sales. Excluding foreign currency exchange, the increase was primarily due to the gain on sale of certain assets of a non-strategic specialty product offering of \$48,001, improved productivity, including the effect of previously-completed restructuring actions, favorable price/cost comparison, leverage on increased volumes in all product lines and lower restructuring charges, partially offset by higher spending to support net new business. Restructuring charges of \$2,600 or 0.4% of net sales and \$7,509 or 0.4% of net sales were included in the third quarter and year-to-date of 2015, respectively. Restructuring charges of \$7,145 or 1.0% of net sales and \$18,404 or 1.0% of net sales were included in the third quarter and year-to-date of 2014, respectively.

Paints Segment EBIT – EBIT as a percent of net sales for the third quarter increased 1.3 percentage points. Foreign currency exchange had a negative impact of 0.3 percentage points on EBIT as a percent of net sales. Excluding foreign currency exchange, the increase was driven by improved productivity, including benefits from previously-completed restructuring actions, a decrease in operating expenses primarily due to lower spending, as 2014 included significant investments to support new product launches, and favorable price/cost comparison, partially offset by the effect of lower volumes in our consumer product line in North America and acquisition-related charges from the Quest acquisition. Year-to-date EBIT as a percent of net sales increased 0.3 percentage points. Foreign

currency exchange had a negative impact of 0.3 percentage points on EBIT as a percent of net sales. Improved productivity, including benefits from previously-completed restructuring actions, favorable price/cost comparison and lower restructuring costs were partially offset by the effect of lower volumes in our consumer product line in North America and acquisition-related charges from the Quest acquisition. Restructuring charges of \$1,999 or 0.5% of net sales and \$5,892 or 0.5% of net sales were included in the

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

third quarter and year-to-date of 2015, respectively. Restructuring charges of \$480 or 0.1% of net sales and \$9,635 or 0.7% of net sales were included in the third quarter and year-to-date of 2014, respectively. Acquisition-related charges of \$3,844 or 0.3% of net sales and \$3,844 or 0.1% of net sales were included in the third quarter and year-to-date of 2015.

Other and Administrative EBIT – Other and Administrative EBIT includes corporate expenses. EBIT as a percent of net sales for the third quarter and year-to-date periods in 2015 was favorable compared to the prior year periods, primarily due to improved operating performance and lower operating expenses. Restructuring charges of \$0 or 0.0% of net sales and \$(9) and 0.0% of net sales were included in the third quarter and year-to-date of 2015, respectively. Restructuring charges of \$28 or 0.0% of net sales and \$276 or 0.2% of net sales were included in the third quarter and year-to-date of 2014, respectively.

Due to the seasonal nature of portions of our business, EBIT for the third quarter is not necessarily indicative of EBIT for subsequent quarters or for the full year.

|                               |                    |          |                   |          |
|-------------------------------|--------------------|----------|-------------------|----------|
| Interest Expense              | Three Months Ended |          | Nine Months Ended |          |
|                               | July 31,           | July 25, | July 31,          | July 25, |
|                               | 2015               | 2014     | 2015              | 2014     |
| Consolidated Interest Expense | \$22,622           | \$16,137 | \$59,178          | \$47,825 |

Interest Expense – Interest expense increased compared to the third quarter and year-to-date periods of 2014 due to higher average debt levels and higher average interest rates as a result of the Quest acquisition.

|                    |                    |               |                   |               |
|--------------------|--------------------|---------------|-------------------|---------------|
| Effective Tax Rate | Three Months Ended |               | Nine Months Ended |               |
|                    | July 31, 2015      | July 25, 2014 | July 31, 2015     | July 25, 2014 |
| Effective Tax Rate | 28.1               | % 30.4        | % 29.1            | % 31.6        |

Effective Tax Rate – The lower third quarter 2015 effective tax rate was primarily due to recognition of U.S. foreign tax credits in fiscal year 2015. The lower effective tax rate for the year-to-date period of 2015 was due to the sale of a specialty product offering in a foreign location, which is taxed at a lower rate than the U.S. federal statutory rate, and the U.S. foreign tax credit.

|                         |                    |          |          |                   |           |          |
|-------------------------|--------------------|----------|----------|-------------------|-----------|----------|
| Net Income              | Three Months Ended |          |          | Nine Months Ended |           |          |
|                         | July 31,           | July 25, | % Change | July 31,          | July 25,  | % Change |
|                         | 2015               | 2014     |          | 2015              | 2014      |          |
| Consolidated Net Income | \$102,862          | \$97,833 | 5.1      | % \$297,150       | \$237,345 | 25.2     |

## FINANCIAL CONDITION

## Cash Flow

Cash flow provided by operations was \$112,596 for the nine months ended July 31, 2015, compared to cash provided by operations of \$151,458 for the same period last year. Cash flow provided by operations decreased due to higher incentive compensation payments, timing of accounts payable payments, prepayments for raw materials and higher income tax payments, partially offset by payments to fund growth initiatives in the Paints segment in the prior year.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

During the first nine months of 2015, we used our borrowing capacity and cash on hand to fund \$251,415 in share repurchases, \$60,846 in capital expenditures and our seasonal working capital needs. We used cash on hand to fund \$73,056 in dividend payments.

Debt and Capital Resources

Our debt classified as current was \$632,260 at July 31, 2015 compared to \$606,356 and \$558,057 at October 31, 2014 and July 25, 2014, respectively. Total debt was \$2,339,210 at July 31, 2015 compared to \$1,556,391 and \$1,635,978 at October 31, 2014 and July 25, 2014, respectively. The increase in total debt from October 31, 2014 was primarily due to borrowings to fund the Quest acquisition, share repurchases and capital expenditures. The ratio of total debt to capital was 72.6% at July 31, 2015, compared to 60.6% at October 31, 2014 and 60.8% at July 25, 2014.

On July 27, 2015, we issued \$350,000 of unsecured Senior Notes that mature on January 15, 2026 with a coupon rate of 3.95%. The net proceeds of the issuance were approximately \$345,000. The public offering was made pursuant to a registration statement filed with the U.S. Securities and Exchange Commission (SEC). We used the net proceeds from this offering for the repayment of borrowings under the term loan credit facility that was entered into on May 29, 2015.

On May 29, 2015, we entered into a \$350,000 term loan credit agreement with a syndicate of banks with a maturity date of November 29, 2016. This facility was used to provide funding for the acquisition of Quest. See Note 2 in the Condensed Consolidated Financial Statements for further information on the acquisition. This facility was repaid on July 29, 2015 primarily using the net proceeds from the unsecured Senior Notes issued in July 2015.

On January 21, 2015, we issued \$250,000 of unsecured Senior Notes that mature on February 1, 2025 with a coupon rate of 3.30%, and \$250,000 of unsecured Senior Notes that mature on February 1, 2045 with a coupon rate of 4.40%. The net proceeds of both issuances were approximately \$492,000 in the aggregate. The public offering was made pursuant to a registration statement filed with the SEC. We used the net proceeds to repay short-term borrowings under our commercial paper program and credit facility in the first quarter of 2015.

Subsequent to our quarter-end, we retired \$150,000 of Senior Notes in accordance with their scheduled maturity on August 3, 2015.

We maintain an unsecured revolving credit facility with a syndicate of banks. On December 16, 2013, we entered into an amended and restated \$750,000 credit facility with a syndicate of banks with a maturity date of December 14, 2018. Under certain circumstances we have the option to increase this credit facility to \$1,000,000.

We maintain uncommitted bank lines of credit to meet short-term funding needs in certain of our international locations. These arrangements are reviewed periodically for renewal and modification.

Our credit facilities have covenants that require us to maintain certain financial ratios. We were in compliance with these covenants as of July 31, 2015. Our debt covenants do not limit, nor are they reasonably likely to limit, our ability to obtain additional debt or equity financing.

As of July 31, 2015, we had \$342,647 in cash and cash equivalents and \$304,164 in unused committed bank credit facilities, providing total committed liquidity of \$646,811 compared to \$389,327 of committed liquidity as of October 31, 2014. Our cash and cash equivalent balances consist of high quality, short-term money market instruments and cash held by our international subsidiaries. Cash and cash equivalents held by our international subsidiaries are used to fund their day-to-day operating needs and have also been used to finance acquisitions outside the U.S. Our investment policy on excess cash is to preserve principal. As of July 31, 2015, \$144,115 of our \$342,647 of cash (on the Condensed Consolidated Balance Sheets) was held by our international subsidiaries. If these funds were repatriated to the U.S., we would be required to accrue and pay income taxes. No provision has been made for U.S.

federal income taxes on certain undistributed earnings of foreign subsidiaries that we intend to permanently invest or that may be remitted substantially tax-free.

We believe future cash flow from operations, existing lines of credit, access to credit facilities and access to debt and capital markets will be sufficient to meet our domestic and international liquidity needs. In the current market conditions, we have demonstrated continued access to capital markets.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

We use derivative instruments with a number of counterparties principally to manage interest rate and foreign currency exchange risks. We evaluate the financial stability of each counterparty and spread the risk among several financial institutions to limit our exposure. We will continue to monitor counterparty risk on an ongoing basis. We do not have any credit-risk related contingent features in our derivative contracts as of July 31, 2015.

Share Repurchases

Weighted-average common shares outstanding – diluted for the third quarter of 2015 were 81,999,701, down 3,477,371 from the same period in the prior year. During the quarter, we repurchased 902,700 shares for \$75,374. Year-to-date we have repurchased 2,966,545 shares for \$251,415. On November 21, 2014, the Board approved a new share repurchase program, with no expiration date, authorizing us to purchase up to \$1,500,000 of outstanding shares of common stock. This new program was effective immediately and replaced the previous repurchase authorization. As of July 31, 2015, \$1,264,770 remained available for purchases under the new authorization. In the first quarter of 2015, we repurchased 192,500 shares for \$16,185 under the previous authorization.

NON-GAAP FINANCIAL MEASURES

This section includes financial information prepared in accordance with accounting principles generally accepted in the United States (GAAP), as well as certain non-GAAP financial measures such as adjusted gross profit, adjusted operating expense, adjusted EBIT, adjusted net income and adjusted net income per common share – diluted. Generally, a non-GAAP financial measure is a numerical measure of financial performance that excludes (or includes) amounts that are included in (or excluded from) the most directly comparable measure calculated and presented in accordance with GAAP. The non-GAAP financial measures should be viewed as a supplement to, and not a substitute for, financial measures presented in accordance with GAAP. Non-GAAP measures as presented herein may not be comparable to similarly titled measures used by other companies.

We believe that the non-GAAP financial measures provide meaningful information to assist investors in understanding our financial results and assessing prospects for future performance without regard to restructuring charges, acquisition-related charges, and gain on sale of certain assets. We believe adjusted gross profit, adjusted operating expense, adjusted EBIT, adjusted net income and adjusted net income per common share – diluted are important indicators of our operations because they exclude items that may not be indicative of or are unrelated to our core operating results and provide a baseline for analyzing trends in our underlying business. To measure adjusted gross profit, adjusted operating expense and adjusted EBIT, we remove the impact of before-tax restructuring charges, acquisition-related charges, and gain on sale of certain assets. Adjusted net income and adjusted net income per common share – diluted are calculated by removing the after-tax impact of restructuring charges, acquisition-related charges, and gain on sale of certain assets from our calculated net income and net income per common share – diluted. Since non-GAAP financial measures are not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures. These non-GAAP financial measures are an additional way to view aspects of our operations that, when viewed with our GAAP results and the reconciliations to corresponding GAAP financial measures below, provide a more complete understanding of our business. We strongly encourage investors and shareholders to review our financial statements and publicly filed reports in their entirety and not to rely on any single financial measure.

The following table reconciles gross profit, operating expense, EBIT, net income and net income per common share – diluted (GAAP financial measures) to adjusted gross profit, adjusted operating expense, adjusted EBIT, adjusted net income and adjusted net income per common share – diluted (non-GAAP financial measures) for the periods presented:

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

|   | Three Months Ended |                  | Nine Months Ended |                  |
|---|--------------------|------------------|-------------------|------------------|
|   | July 31,<br>2015   | July 25,<br>2014 | July 31,<br>2015  | July 25,<br>2014 |
| <b>Coatings Segment</b>                               |                    |                  |                   |                  |
| Earnings before interest and taxes (EBIT)             | \$ 117,311         | \$ 114,874       | \$ 360,942        | \$ 282,896       |
| Restructuring charges – cost of sales                 | 825                | 2,776            | 3,776             | 9,509            |
| Restructuring charges – operating expense             | 1,775              | 4,369            | 3,733             | 8,895            |
| Gain on sale of certain assets                        | —                  | —                | (48,001 )         | —                |
| Adjusted EBIT   | \$ 119,911         | \$ 122,019       | \$ 320,450        | \$ 301,300       |
| <b>Paints Segment</b>                                 |                    |                  |                   |                  |
| EBIT  | \$ 45,897          | \$ 43,224        | \$ 117,797        | \$ 124,644       |
| Restructuring charges – cost of sales                 | 494                | 499              | 3,622             | 8,102            |
| Acquisition-related charges – cost of sales           | 2,952              | —                | 2,952             | —                |
| Restructuring charges – operating expense             | 1,505              | (19 )            | 2,270             | 1,533            |
| Acquisition-related charges – operating expense       | 892                | —                | 892               | —                |
| Adjusted EBIT   | \$ 51,740          | \$ 43,704        | \$ 127,533        | \$ 134,279       |
| <b>Other and Administrative</b>                       |                    |                  |                   |                  |
| EBIT  | \$ 2,450           | \$(1,381 )       | \$(545 )          | \$(12,878 )      |
| Restructuring charges – cost of sales                 | —                  | 27               | —                 | 66               |
| Restructuring charges – operating expense             | —                  | 1                | (9 )              | 210              |
| Adjusted EBIT   | \$ 2,450           | \$(1,353 )       | \$(554 )          | \$(12,602 )      |
| <b>Consolidated</b>                                   |                    |                  |                   |                  |
| Gross profit  | \$ 411,283         | \$ 416,692       | \$ 1,137,778      | \$ 1,116,503     |
| Restructuring charges – cost of sales                 | 1,319              | 3,302            | 7,398             | 17,677           |
| Acquisition-related charges – cost of sales           | 2,952              | —                | 2,952             | —                |
| Adjusted gross profit                                 | \$ 415,554         | \$ 419,994       | \$ 1,148,128      | \$ 1,134,180     |
| Operating expense                                     | \$ 245,555         | \$ 258,163       | \$ 706,786        | \$ 719,340       |
| Restructuring charges – operating expense             | (3,280 )           | (4,351 )         | (5,994 )          | (10,638 )        |
| Acquisition-related charges – operating expense       | (892 )             | —                | (892 )            | —                |
| Adjusted operating expense                            | \$ 241,383         | \$ 253,812       | \$ 699,900        | \$ 708,702       |
| EBIT  | \$ 165,658         | \$ 156,717       | \$ 478,194        | \$ 394,662       |
| Restructuring charges – total                         | 4,599              | 7,653            | 13,392            | 28,315           |
| Acquisition-related charges – total                   | 3,844              | —                | 3,844             | —                |
| Gain on sale of certain assets                        | —                  | —                | (48,001 )         | —                |
| Adjusted EBIT   | \$ 174,101         | \$ 164,370       | \$ 447,429        | \$ 422,977       |
| Net income  | \$ 102,862         | \$ 97,833        | \$ 297,150        | \$ 237,345       |
| After tax restructuring charges – total               | 3,202              | 5,616            | 9,169             | 19,858           |
| After tax acquisition-related charges – total         | 2,712              | —                | 2,712             | —                |
| After tax gain on sale of certain assets <sup>1</sup> | —                  | —                | (37,216 )         | —                |

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|   |            |            |            |            |
|---|------------|------------|------------|------------|
| Adjusted net income   | \$ 108,776 | \$ 103,449 | \$ 271,815 | \$ 257,203 |
| Net income per common share – diluted                       | \$ 1.25    | \$ 1.14    | \$ 3.58    | \$ 2.74    |
| After tax restructuring charges – total                     | 0.04       | 0.07       | 0.11       | 0.23       |
| After tax acquisition-related charges – total               | 0.03       | —          | 0.03       | —          |
| Gain on sale of certain assets                              | —          | —          | (0.45 )    | —          |
| Adjusted net income per common share – diluted <sup>2</sup> | \$ 1.33    | \$ 1.21    | \$ 3.28    | \$ 2.97    |

<sup>1</sup> The tax effect of restructuring charges, acquisition-related charges, and gain on sale of assets is calculated using the effective tax rate of the jurisdiction in which the charges were incurred.

<sup>2</sup> Per share data has been rounded to the nearest \$0.01 and, therefore, may not sum.

See Note 15 in Notes to Condensed Consolidated Financial Statements for further information on restructuring.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

CRITICAL ACCOUNTING ESTIMATES

The discussion and analysis of our financial condition and results of operations are based upon our Condensed Consolidated Financial Statements, which have been prepared in accordance with generally accepted accounting principles in the United States (GAAP). The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosure of any contingent assets and liabilities at the date of the financial statements. We regularly review our estimates and assumptions, which are based on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

A comprehensive discussion of our critical accounting estimates is included in the Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended October 31, 2014. There were no material changes to our critical accounting estimates in the third quarter of fiscal year 2015.

OFF-BALANCE SHEET ARRANGEMENTS

We do not have off-balance sheet arrangements that have, or are reasonably likely to have, a current or future material effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

FORWARD-LOOKING STATEMENTS

Certain statements contained in "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in this report constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

Forward-looking statements are based on management's current expectations, estimates, assumptions and beliefs about future events, conditions and financial performance. Forward-looking statements are subject to risks, uncertainties and other factors, many of which are outside our control and could cause actual results to differ materially from such statements. Any statement that is not historical in nature is a forward-looking statement. We may identify forward-looking statements with words and phrases such as "expects," "projects," "estimates," "anticipates," "believes," "could," "may," "will," "plans to," "intends," "should" and similar expressions.

These risks, uncertainties and other factors include, but are not limited to, deterioration in general economic conditions, both domestic and international, that may adversely affect our business; fluctuations in availability and prices of raw materials, including raw material shortages and other supply chain disruptions, and the inability to pass along or delays in passing along raw material cost increases to our customers; dependence of internal sales and earnings growth on business cycles affecting our customers and growth in the domestic and international coatings industry; market share loss to, and pricing or margin pressure from, larger competitors with greater financial resources; significant indebtedness that restricts the use of cash flow from operations for acquisitions and other investments; dependence on acquisitions for growth, and risks related to future acquisitions, including adverse changes in the results of acquired businesses, the assumption of unforeseen liabilities and disruptions resulting from the integration of acquisitions; risks and uncertainties associated with operating in foreign markets, including achievement of profitable growth in developing markets; impact of fluctuations in foreign currency exchange rates on our financial results; loss of business with key customers; damage to our reputation and business resulting from product claims or recalls, litigation, customer perception and other matters; our ability to respond to technology changes and to protect our technology; possible interruption, failure or compromise of the information systems we use to operate our business; changes in governmental regulation, including more stringent environmental, health and safety regulations; our reliance on the efforts of vendors, government agencies, utilities and other third parties to

achieve adequate compliance and avoid disruption of our business; unusual weather conditions adversely affecting sales; changes in accounting policies and standards and taxation requirements such as new tax laws or revised tax law interpretations; the nature, cost and outcome of pending and future litigation and other legal proceedings; and civil unrest and the outbreak of war and other significant national and international events.

We undertake no obligation to subsequently revise any forward-looking statement to reflect new information, events or circumstances after the date of such statement, except as required by law.

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**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We conduct business in various regions throughout the world and are subject to market risk due to changes in the exchange rate of foreign currencies in relation to our reporting currency, the U.S. dollar. The functional currencies of our foreign operations are generally the local currency in the corresponding country. We manage our operating activities at the local level, and generally our underlying costs are denominated in the same currency as our sales, thereby partially mitigating the earnings risk associated with changes in foreign exchange. We have not used derivative financial instruments to hedge our exposure to translation gains and losses. A 10% adverse change applied equally to all foreign currency exchange rates is not expected to have a material effect on our net income or financial position. A change of greater than 10% in the exchange rates for individual currencies in geographies where we have a significant presence could have a material impact on our net income or financial position. At July 31, 2015, the regions where we have the largest exposure to our net sales, net income and financial position were China (CNY), Europe (EUR), Mexico (MXN), Australia (AUD), the UK (GBP), Singapore (SGD), and Brazil (BRL).

We are also subject to interest rate risk. At July 31, 2015, approximately 20.6% of our total debt consisted of floating rate debt. From time to time, we may enter into interest rate derivatives to hedge a portion of either our variable or fixed rate debt. Assuming the current level of borrowings, a 10% increase in interest rates from those in effect at the end of the third quarter would not have a material impact on our results of operations or financial position.

**ITEM 4. CONTROLS AND PROCEDURES**

Disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) are our controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

We have evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of July 31, 2015. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective.

There were no changes in our internal control over financial reporting during the quarter ended July 31, 2015 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

During the period covered by this report, there were no legal proceedings instituted that are reportable, and there were no material developments in any of the legal proceedings that were previously reported on our Form 10-K for the year ended October 31, 2014.

**ITEM 1A. RISK FACTORS**

There were no material changes to the risk factors disclosed in our Form 10-K for the year ended October 31, 2014.

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THE VALSPAR CORPORATION AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)  
 July 31, 2015  
 (DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(a) Not applicable

(b) Not applicable

(c) We made the following repurchases of equity securities during the quarter ended July 31, 2015:

| Period                                      | Total<br>Number<br>of Shares<br>Purchased | Average<br>Price Paid<br>per Share | Total Number<br>of<br>Shares<br>Purchased as<br>Part<br>of Publicly<br>Announced<br>Plans or<br>Programs | Maximum<br>Amount that May<br>Yet be Spent<br>Under the Plans<br>or Programs <sup>1</sup> |
|---|---|------------------------------------|--|---|
| 5/2/2015 - 5/29/2015<br>Repurchase Program  | 220,000                                   | \$84.67                            | 220,000  | \$1,321,510,267   |
| 5/30/2015 - 6/26/2015<br>Repurchase Program | 300,000                                   | \$84.02                            | 300,000  | \$1,296,294,761   |
| 6/27/2015 - 7/31/2015<br>Repurchase Program | 382,700                                   | \$82.34                            | 382,700  | \$1,264,770,011   |

<sup>1</sup> On November 21, 2014 the board authorized the purchase of up to \$1.5 billion of the corporation's outstanding shares of common stock, with no expiration date. This new program was effective immediately and replaced the previous repurchase authorization. On July 31, 2015, there were 2,774,045 shares purchased under this program.

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## ITEM 6. EXHIBITS

| Exhibit<br>Number | Description  |
|-------------------|--|
| 4.1               | Sixth Supplemental Indenture, among the Company, The Bank of New York Mellon Trust Company, N.A. (as successor to Bank One Trust Company, N.A.) and U.S. Bank National Association, as series trustee, dated as of July 27, 2015, to Indenture dated as of April 24, 2002, between the Company and The Bank of New York Mellon Trust Company, N.A. (as successor to Bank One Trust Company, N.A.) (incorporated by reference to Form 8-K filed on July 28, 2015) |
| 31.1 *            | Section 302 Certification of the Chief Executive Officer   |
| 31.2 *            | Section 302 Certification of the Chief Financial Officer   |
| 32.1 *            | Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. §1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002   |
| 101.INS *         | XBRL Instance Document   |
| 101.SCH *         | XBRL Schema Document   |
| 101.CAL *         | XBRL Calculation Linkbase Document   |
| 101.DEF *         | XBRL Definition Linkbase Document  |
| 101.LAB *         | XBRL Label Linkbase Document   |
| 101.PRE *         | XBRL Presentation Linkbase Document  |

\* Filed electronically herewith

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THE VALSPAR CORPORATION AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)  
July 31, 2015  
(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE VALSPAR CORPORATION

Date: September 9, 2015

By /s/ Rolf Engh  
Rolf Engh  
Executive Vice President, General  
Counsel and Secretary

Date: September 9, 2015

By /s/ James L. Muehlbauer  
James L. Muehlbauer  
Executive Vice President, Chief  
Financial and Administrative Officer