

SJW CORP  
Form 10-Q  
November 02, 2015

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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FORM 10-Q  
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended September 30, 2015  
Commission file number 1-8966  
SJW Corp.  
(Exact name of registrant as specified in its charter)

California 77-0066628  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)

110 West Taylor Street, San Jose, CA 95110  
(Address of principal executive offices) (Zip Code)  
408-279-7800  
(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," "non-accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (check one)

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

APPLICABLE ONLY TO CORPORATE ISSUERS:

As of October 21, 2015, there were 20,381,949 shares of the registrant's Common Stock outstanding.

## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

SJW Corp. and Subsidiaries

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(UNAUDITED)

(in thousands, except share and per share data)

|                                                                         | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |            |
|-------------------------------------------------------------------------|-------------------------------------|------------|------------------------------------|------------|
|                                                                         | 2015                                | 2014       | 2015                               | 2014       |
| OPERATING REVENUE                                                       | \$82,955                            | 125,430    | \$217,469                          | 250,382    |
| OPERATING EXPENSE:                                                      |                                     |            |                                    |            |
| Production Expenses:                                                    |                                     |            |                                    |            |
| Purchased water                                                         | 22,085                              | 15,616     | 47,371                             | 37,288     |
| Power                                                                   | 2,500                               | 3,453      | 5,200                              | 7,565      |
| Groundwater extraction charges                                          | 7,920                               | 17,286     | 22,053                             | 42,250     |
| Other production expenses                                               | 3,033                               | 3,073      | 9,095                              | 8,936      |
| Total production expenses                                               | 35,538                              | 39,428     | 83,719                             | 96,039     |
| Administrative and general<br>Maintenance                               | 12,101                              | 10,574     | 34,861                             | 29,534     |
| Property taxes and other non-income taxes                               | 3,975                               | 3,975      | 11,187                             | 10,822     |
| Depreciation and amortization                                           | 2,893                               | 2,872      | 8,878                              | 8,251      |
| Total operating expense                                                 | 10,188                              | 9,467      | 30,549                             | 28,447     |
| OPERATING INCOME                                                        | 64,695                              | 66,316     | 169,194                            | 173,093    |
| OTHER (EXPENSE) INCOME:                                                 |                                     |            |                                    |            |
| Interest on long-term debt                                              | (5,200                              | ) (5,050   | ) (15,838                          | ) (14,145  |
| Mortgage and other interest expense                                     | (316                                | ) (347     | ) (948                             | ) (1,076   |
| Gain on sale of California Water Service Group stock                    | —                                   | —          | —                                  | 2,017      |
| Gain on sale of real estate investment                                  | 1,886                               | 281        | 1,886                              | 554        |
| Dividend income                                                         | 43                                  | 42         | 130                                | 147        |
| Other, net                                                              | 398                                 | 57         | 921                                | 716        |
| Income before income taxes                                              | 15,071                              | 54,097     | 34,426                             | 65,502     |
| Provision for income taxes                                              | 5,537                               | 15,731     | 12,736                             | 19,384     |
| NET INCOME                                                              | 9,534                               | 38,366     | 21,690                             | 46,118     |
| Other comprehensive income (loss), net of tax:                          |                                     |            |                                    |            |
| Unrealized loss on investment                                           | (112                                | ) (271     | ) (382                             | ) (32      |
| Reclassification adjustment for gain realized on sale of<br>investments | —                                   | —          | —                                  | (1,171     |
| COMPREHENSIVE INCOME                                                    | \$9,422                             | 38,095     | \$21,308                           | 44,915     |
| EARNINGS PER SHARE                                                      |                                     |            |                                    |            |
| Basic                                                                   | \$0.47                              | 1.90       | \$1.07                             | 2.28       |
| Diluted                                                                 | \$0.46                              | 1.88       | \$1.06                             | 2.26       |
| DIVIDENDS PER SHARE                                                     | \$0.20                              | 0.19       | \$0.59                             | 0.56       |
| WEIGHTED AVERAGE SHARES OUTSTANDING                                     |                                     |            |                                    |            |
| Basic                                                                   | 20,375,960                          | 20,231,426 | 20,353,487                         | 20,213,676 |
| Diluted                                                                 | 20,531,855                          | 20,424,140 | 20,504,701                         | 20,402,605 |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.



SJW Corp. and Subsidiaries  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (UNAUDITED)  
 (in thousands, except share and per share data)

|                                                           | September 30,<br>2015 | December 31,<br>2014 |
|-----------------------------------------------------------|-----------------------|----------------------|
| <b>ASSETS</b>                                             |                       |                      |
| Utility plant:                                            |                       |                      |
| Land                                                      | \$ 17,209             | 16,838               |
| Depreciable plant and equipment                           | 1,410,176             | 1,353,772            |
| Construction in progress                                  | 42,717                | 23,208               |
| Intangible assets                                         | 22,139                | 19,333               |
|                                                           | 1,492,241             | 1,413,151            |
| Less accumulated depreciation and amortization            | 478,606               | 450,137              |
|                                                           | 1,013,635             | 963,014              |
| Real estate investments                                   | 74,546                | 73,794               |
| Less accumulated depreciation and amortization            | 12,763                | 11,593               |
|                                                           | 61,783                | 62,201               |
| <b>CURRENT ASSETS:</b>                                    |                       |                      |
| Cash and cash equivalents                                 | 6,271                 | 2,399                |
| Accounts receivable:                                      |                       |                      |
| Customers, net of allowances for uncollectible accounts   | 20,255                | 14,997               |
| Income tax                                                | 4,638                 | 8,871                |
| Other                                                     | 2,682                 | 3,385                |
| Accrued unbilled utility revenue                          | 23,050                | 18,074               |
| Current regulatory assets, net                            | 15,035                | 16,853               |
| Other current assets                                      | 4,948                 | 3,514                |
|                                                           | 76,879                | 68,093               |
| <b>OTHER ASSETS:</b>                                      |                       |                      |
| Investment in California Water Service Group              | 5,732                 | 6,378                |
| Unamortized debt issuance, broker and reacquisition costs | 4,845                 | 5,218                |
| Net regulatory assets, less current portion               | 153,929               | 158,010              |
| Other                                                     | 6,572                 | 6,390                |
|                                                           | 171,078               | 175,996              |
|                                                           | \$ 1,323,375          | 1,269,304            |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

SJW Corp. and Subsidiaries  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (UNAUDITED)  
 (in thousands, except share and per share data)

|                                                                                                                                                                   | September 30,<br>2015 | December 31,<br>2014 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------------------|
| <b>CAPITALIZATION AND LIABILITIES</b>                                                                                                                             |                       |                      |
| <b>CAPITALIZATION:</b>                                                                                                                                            |                       |                      |
| Shareholders' equity:                                                                                                                                             |                       |                      |
| Common stock, \$0.521 par value; authorized 36,000,000 shares; issued and outstanding 20,381,949 shares on September 30, 2015 and 20,286,840 on December 31, 2014 | \$10,616              | 10,567               |
| Additional paid-in capital                                                                                                                                        | 68,241                | 66,298               |
| Retained earnings                                                                                                                                                 | 290,030               | 280,773              |
| Accumulated other comprehensive income                                                                                                                            | 2,135                 | 2,517                |
| Total shareholders' equity                                                                                                                                        | 371,022               | 360,155              |
| Long-term debt, less current portion                                                                                                                              | 380,951               | 384,365              |
|                                                                                                                                                                   | 751,973               | 744,520              |
| <b>CURRENT LIABILITIES:</b>                                                                                                                                       |                       |                      |
| Line of credit                                                                                                                                                    | 21,200                | 13,200               |
| Current portion of long-term debt                                                                                                                                 | 3,563                 | 584                  |
| Accrued groundwater extraction charges, purchased water and power                                                                                                 | 11,290                | 6,030                |
| Accounts payable                                                                                                                                                  | 17,523                | 7,001                |
| Accrued interest                                                                                                                                                  | 5,747                 | 6,361                |
| Accrued property taxes and other non-income taxes                                                                                                                 | 3,157                 | 1,607                |
| Accrued payroll                                                                                                                                                   | 4,246                 | 3,755                |
| Other current liabilities                                                                                                                                         | 6,319                 | 6,156                |
|                                                                                                                                                                   | 73,045                | 44,694               |
| DEFERRED INCOME TAXES                                                                                                                                             | 189,503               | 185,506              |
| ADVANCES FOR CONSTRUCTION                                                                                                                                         | 77,126                | 73,303               |
| CONTRIBUTIONS IN AID OF CONSTRUCTION                                                                                                                              | 139,659               | 138,502              |
| POSTRETIREMENT BENEFIT PLANS                                                                                                                                      | 76,713                | 74,187               |
| REGULATORY LIABILITY                                                                                                                                              | 6,413                 | —                    |
| OTHER NONCURRENT LIABILITIES                                                                                                                                      | 8,943                 | 8,592                |
| COMMITMENTS AND CONTINGENCIES                                                                                                                                     | —                     | —                    |
|                                                                                                                                                                   | \$1,323,375           | 1,269,304            |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

SJW Corp. and Subsidiaries  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (UNAUDITED)  
 (in thousands)

|                                                                                   | Nine months ended<br>September 30, |                   |
|-----------------------------------------------------------------------------------|------------------------------------|-------------------|
|                                                                                   | 2015                               | 2014              |
| <b>OPERATING ACTIVITIES:</b>                                                      |                                    |                   |
| Net income                                                                        | \$21,690                           | 46,118            |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                    |                   |
| Depreciation and amortization                                                     | 31,740                             | 29,635            |
| Deferred income taxes                                                             | 4,705                              | 18,488            |
| Share-based compensation                                                          | 1,208                              | 774               |
| Gain on sale of real estate investment                                            | (1,886)                            | ) (554)           |
| Gain on sale of California Water Service Group stock                              | —                                  | ) (2,017)         |
| Changes in operating assets and liabilities:                                      |                                    |                   |
| Accounts receivable and accrued unbilled utility revenue                          | (9,870)                            | ) (8,638)         |
| Accounts payable and other current liabilities                                    | 1,046                              | 465               |
| Accrued groundwater extraction charges, purchased water and power                 | 5,260                              | 3,860             |
| Tax receivable and accrued taxes                                                  | 6,311                              | 1,428             |
| Postretirement benefits                                                           | 2,526                              | 833               |
| Regulatory assets and liability related to balancing and memorandum accounts      | 12,068                             | ) (43,331)        |
| Other changes, net                                                                | (2,454)                            | ) (1,160)         |
| <b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>                                  | <b>72,344</b>                      | <b>45,901</b>     |
| <b>INVESTING ACTIVITIES:</b>                                                      |                                    |                   |
| Additions to utility plant:                                                       |                                    |                   |
| Company-funded                                                                    | (63,126)                           | ) (70,255)        |
| Contributions in aid of construction                                              | (8,400)                            | ) (7,311)         |
| Additions to real estate investments                                              | (570)                              | ) (9)             |
| Payments for business/asset acquisition and water rights                          | (991)                              | ) (1,584)         |
| Payments to retire utility plant, net of salvage                                  | (3,146)                            | ) (874)           |
| Proceeds from sale of real estate investment                                      | 1,925                              | 4,572             |
| Proceeds from sale of California Water Service Group stock                        | —                                  | 3,056             |
| <b>NET CASH USED IN INVESTING ACTIVITIES</b>                                      | <b>(74,308)</b>                    | <b>) (72,405)</b> |
| <b>FINANCING ACTIVITIES:</b>                                                      |                                    |                   |
| Borrowings from line of credit                                                    | 49,400                             | 51,200            |
| Repayments of line of credit                                                      | (41,400)                           | ) (65,400)        |
| Long-term borrowings                                                              | —                                  | 50,000            |
| Repayments of long-term borrowings                                                | (435)                              | ) (413)           |
| Dividends paid                                                                    | (11,910)                           | ) (11,373)        |
| Exercise of stock options and similar instruments                                 | 895                                | 917               |
| Tax benefits realized from share options exercised                                | 634                                | 306               |
| Receipts of advances and contributions in aid of construction                     | 10,516                             | 6,601             |
| Refunds of advances for construction                                              | (1,864)                            | ) (2,034)         |
| <b>NET CASH PROVIDED BY FINANCING ACTIVITIES</b>                                  | <b>5,836</b>                       | <b>29,804</b>     |
| <b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>                                    | <b>3,872</b>                       | <b>3,300</b>      |
| <b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>                             | <b>2,399</b>                       | <b>2,299</b>      |
| <b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>                                   | <b>\$6,271</b>                     | <b>5,599</b>      |
| Cash paid during the period for:                                                  |                                    |                   |

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|                                                                            |          |        |   |
|----------------------------------------------------------------------------|----------|--------|---|
| Interest                                                                   | \$18,218 | 15,651 |   |
| Income taxes                                                               | 3,721    | 1,930  |   |
| Supplemental disclosure of non-cash activities:                            |          |        |   |
| Increase (decrease) in accrued payables for construction costs capitalized | 9,225    | (296   | ) |
| Utility property installed by developers                                   | 499      | 3,242  |   |

See Accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

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SJW CORP. AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

Note 1. General

In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments (consisting only of normal, recurring adjustments) necessary for a fair presentation of the results for the interim periods.

The unaudited interim financial information has been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") and in accordance with the instructions for Form 10-Q and Rule 10-01 of Regulation S-X promulgated by the Securities and Exchange Commission (the "SEC"). The Notes to Consolidated Financial Statements in SJW Corp.'s 2014 Annual Report on Form 10-K should be read with the accompanying unaudited condensed consolidated financial statements.

In January 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-05 - "Service Concession Arrangements" which became effective for SJW Corp. during the first quarter of 2015. ASU 2014-05 specifies that an operating entity should not account for a service concession arrangement as a lease in accordance with FASB ASC Topic 840 - "Leases." An operating entity should refer to other accounting guidance topics as applicable to account for various aspects of service concession arrangements. ASU 2014-05 also specifies that infrastructure constructed by an operator in a service concession arrangement should not be recognized as property, plant, and equipment of the operator. ASU 2014-05 required application of the update on a modified retrospective basis to service concession arrangements that existed at January 1, 2015. San Jose Water Company operates the City of Cupertino's municipal water system under a service concession arrangement. Upon adoption of the standard, SJW Corp. reclassified \$1,859 of Depreciable Plant and Equipment for infrastructure related to the Cupertino service concession arrangement to intangible assets and related accumulated depreciation of \$377 to accumulated amortization. In addition, SJW Corp. recognized a cumulative effect adjustment of \$436, net of tax, to the opening balance of retained earnings.

Water sales are seasonal in nature and influenced by weather conditions. The timing of precipitation and climatic conditions can cause seasonal water consumption by customers to vary significantly. Due to the seasonal nature of the water business, the operating results for interim periods are not indicative of the operating results for a 12-month period. Revenue is generally higher in the warm, dry summer months when water usage and sales are greater, and lower in the winter months when cooler temperatures and increased rainfall curtail water usage and sales.

In response to the ongoing drought in California, on March 17, 2015, the State Water Resources Control Board ("State Water Board") adopted an expanded emergency conservation regulation that became effective on March 27, 2015. The regulation prohibits certain outdoor water uses for all Californians and also places water usage restrictions on businesses in the restaurant and hospitality sectors. On March 25, 2015, the Santa Clara Valley Water District ("SCVWD") increased their conservation target from 20% to 30% through the end of 2015. On April 1, 2015, Governor Edmund G. Brown Jr. issued an executive order imposing restrictions to achieve a statewide 25% reduction in potable urban water usage through February 28, 2016 based on 2013 usage. On April 9, 2015, the California Public Utilities Commission ("CPUC") issued a resolution ordering its regulated water utilities to comply with the State Water Board's emergency conservation regulation, conduct additional customer outreach and implement restrictions on outdoor water use. Effective June 15, 2015, San Jose Water Company was authorized by the CPUC to activate Stage 3 of Tariff Rule 14.1 which is a water shortage contingency plan with mandatory water usage reductions and drought surcharges. Tariff Rule 14.1 focuses primarily on restrictions of outdoor water use which accounts for 50% of a typical customer's water usage. The drought surcharges are not recorded in revenue. Rather, they are recorded in a regulatory liability account which has been authorized by the CPUC to track lost revenues from conservation. As of September 30, 2015, San Jose Water Company had accumulated a balance of approximately \$6,413 in the drought surcharge account. This amount will be used to offset future rate increases that would otherwise be necessary to recover lost revenue due to drought conservation efforts as described below. San Jose Water Company is continually



working to remain in compliance with the various drought rules and regulations and is also working with local governments as well as the SCVWD to communicate consistent messages to the public about use restrictions and related matters because of the ongoing drought.

Effective March 31, 2014, San Jose Water Company received approval from the CPUC to institute a Mandatory Conservation Revenue Adjustment Memorandum Account (“MCRAMA”) to track any revenue shortfall and a Mandatory Conservation Memorandum Account (“MCMA”) to track operational and administrative costs associated with implementation of SCVWD's 2014 and 2015 conservation goals of 20% and 30%, respectively. San Jose Water Company will record the lost revenue captured in the MCRAMA and MCMA regulatory accounts once the revenue recognition requirements of FASB ASC Topic 980 - “Regulated Operations,” subtopic 605-25 are met. For further discussion, please see Note 8 and Note 9.

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

Basic earnings per share is calculated using income available to common shareholders, divided by the weighted average number of shares outstanding during the period. Diluted earnings per share is calculated using income available to common shareholders divided by the weighted average number of shares of common stock including both shares outstanding and shares potentially issuable in connection with deferred restricted common stock awards under SJW Corp.'s Long-Term Incentive Plan (as amended, the "Incentive Plan") and shares potentially issuable under the 2014 Employee Stock Purchase Plan ("ESPP"). For the three months ended September 30, 2015 and 2014, 380 and 180 anti-dilutive restricted common stock units were excluded from the dilutive earnings per share calculation, respectively. For the nine months ended September 30, 2015 and 2014, 1,819 and 1,309 anti-dilutive restricted common stock units were excluded from the dilutive earnings per share calculation, respectively.

A portion of depreciation expense is allocated to administrative and general expense. For the three months ended September 30, 2015 and 2014, the amounts allocated to administrative and general expense were \$400 and \$396, respectively. For the nine months ended September 30, 2015 and 2014, the amounts allocated to administrative and general expense were \$1,191 and \$1,188, respectively.

## Note 2. Equity Plans

SJW Corp. accounts for share-based compensation based on the grant date fair value of the awards issued to employees in accordance with FASB ASC Topic 718 - "Compensation - Stock Compensation," which requires the measurement and recognition of compensation expense based on the estimated fair value for all share-based payment awards.

The Incentive Plan allows SJW Corp. to provide employees, non-employee board members or the board of directors of any parent or subsidiary, consultants, and other independent advisors who provide services to the company or any parent or subsidiary the opportunity to acquire an equity interest in SJW Corp. The types of awards included in the Incentive Plan are restricted stock awards, restricted stock units, performance shares, or other share-based awards. As of September 30, 2015, the remaining shares available for issuance under the Incentive Plan were 1,037,068, and 245,976 shares were issuable upon the exercise of outstanding restricted stock units and deferred restricted stock units. In addition, shares are issued to employees under the company's ESPP. SJW Corp. also had a Dividend Reinvestment and Stock Purchase Plan ("DRSPP") which allowed eligible participants to buy shares and reinvest cash dividends in SJW Corp. common stock. The DRSPP was terminated effective as of April 14, 2014.

Stock compensation costs charged to income are recognized on a straight-line basis over the requisite service period. A summary of compensation costs charged to income, proceeds from the exercise of stock options and similar instruments, and the tax benefit realized from stock options and similar instruments exercised, that were recorded to additional paid-in capital and common stock, by award type, are presented below for the three and nine months ended September 30, 2015 and 2014.

|                                                                               | Three months ended |      | Nine months ended |      |
|-------------------------------------------------------------------------------|--------------------|------|-------------------|------|
|                                                                               | September 30,      |      | September 30,     |      |
|                                                                               | 2015               | 2014 | 2015              | 2014 |
| Adjustments to additional paid-in capital and common stock for:               |                    |      |                   |      |
| Compensation costs charged to income:                                         |                    |      |                   |      |
| ESPP                                                                          | \$82               | 76   | \$158             | 148  |
| Restricted stock and deferred restricted stock                                | 365                | 247  | 1,050             | 626  |
| Total compensation costs charged to income                                    | \$447              | 323  | \$1,208           | 774  |
| Excess tax benefits realized from share options exercised and stock issuance: |                    |      |                   |      |
| Stock options                                                                 | \$—                | —    | \$—               | 59   |

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|                                                                                    |       |     |   |       |     |
|------------------------------------------------------------------------------------|-------|-----|---|-------|-----|
| Restricted stock and deferred restricted stock                                     | —     | (3  | ) | 634   | 247 |
| Total excess tax benefits realized from share options exercised and stock issuance | \$—   | (3  | ) | \$634 | 306 |
| Proceeds from the exercise of stock options and similar instruments:               |       |     |   |       |     |
| Stock options                                                                      | \$—   | —   |   | \$—   | 44  |
| DRSPP                                                                              | —     | —   |   | —     | 34  |
| ESPP                                                                               | 462   | 433 |   | 895   | 839 |
| Total proceeds from the exercise of stock options and similar instruments          | \$462 | 433 |   | \$895 | 917 |

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SJW CORP. AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

Stock, Restricted Stock and Deferred Restricted Stock

On January 2, 2015, restricted stock units covering an aggregate of 12,271 shares of common stock of SJW Corp. were granted to certain officers of SJW Corp. and its subsidiaries. The units vest in three equal successive installments upon completion of each year of service with no dividend equivalent rights. Share-based compensation expense of \$29.83 per unit which is based on the award grant date fair value is being recognized over the service period beginning in 2015.

On January 27, 2015, certain officers of SJW Corp. were granted performance-based restricted stock units covering an aggregate target number of SJW Corp.'s shares of common stock equal to 3,252 that will vest based on the actual attainment of specified performance goals measured for the 2015 calendar year and continued service through December 31, 2015. The number of shares issuable under the awards, ranging between 0% to 150% of the target number of shares, is based on the level of actual attainment of specified performance goals. The units do not include dividend equivalent rights. The awards have no market conditions and the share-based compensation expense of \$34.36 per unit which is based on the award grant date fair value is being recognized assuming the performance goals will be attained.

On January 27, 2015, a key employee of SJW Corp. was granted performance-based restricted stock units covering a number of SJW Corp.'s shares of common stock equal to 6,639 that will vest based on the actual attainment of a specified performance goal measured over the 2015 calendar year and continued service through December 31, 2015. The units do not include dividend equivalent rights. The award has no market conditions and the share-based compensation expense of \$34.36 per unit which is based on the award grant date fair value is being recognized assuming the performance goals will be attained.

On April 29, 2015, restricted stock units covering an aggregate of 9,352 shares of common stock of SJW Corp. were granted to the non-employee board members of SJW Corp. The units vest upon continuous board service through the day immediately preceding the date of the next annual shareholder meeting with no dividend equivalent rights. Share-based compensation expense of \$29.17 per unit which is based on the award grant date fair value is being recognized over the service period beginning in 2015.

On April 29, 2015, restricted stock units covering an aggregate of 501 shares of common stock of SJW Corp. were granted to an officer of SJW Corp. The units vest in three equal successive installments upon completion of each year of service with no dividend equivalent rights. Share-based compensation expense of \$27.64 per unit which is based on the award grant date fair value is being recognized over the service period beginning in 2015.

On April 29, 2015, an officer of SJW Corp. was granted performance-based restricted stock units covering a target number of SJW Corp.'s shares of common stock equal to 501 that will vest based on the actual attainment of specified performance goals measured for the 2015 calendar year and continued service through December 31, 2015. The number of shares issuable under the award, ranging between 0% to 150% of the target number of shares, is based on the level of actual attainment of specified performance goals. The units do not include dividend equivalent rights. The award has no market conditions and the share-based compensation expense of \$29.37 per unit which is based on the award grant date fair value is being recognized assuming the performance goal will be attained.

As of September 30, 2015, the total unrecognized compensation costs related to restricted and deferred restricted stock plans was \$1,563. This cost is expected to be recognized over a remaining weighted average period of 1.07 years.

Employee Stock Purchase Plan

The ESPP allows eligible employees to purchase shares of SJW Corp.'s common stock at 85% of the fair value of shares on the purchase date. Under the ESPP, employees can designate up to a maximum of 10% of their base compensation for the purchase of shares of common stock, subject to certain restrictions. A total of 400,000 shares of common stock have been reserved for issuance under the ESPP.

After considering estimated employee terminations or withdrawals from the plan before the purchase date, SJW Corp.'s recorded expenses were \$38 and \$120 for the three and nine months ended September 30, 2015, respectively, and \$37 and \$112 for the three and nine months ended September 30, 2014, respectively, related to the ESPP. The total unrecognized compensation costs related to the semi-annual offering period that ends January 29, 2016 for the ESPP is approximately \$50. This cost is expected to be recognized during the fourth quarter of 2015 and first quarter of 2016.

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

## Dividend Reinvestment and Stock Purchase Plan

The DRSPP offered shareholders the ability to reinvest cash dividends in SJW Corp. common stock and also purchase additional shares of SJW Corp. common stock. For the three and nine months ended September 30, 2014, 0 and 1,151 shares, respectively, were issued under the DRSPP. SJW Corp. terminated the DRSPP effective as of April 14, 2014.

## Note 3. Real Estate Investments

The major components of real estate investments as of September 30, 2015 and December 31, 2014 are as follows:

|                                                 | September 30,<br>2015 | December 31,<br>2014 |
|-------------------------------------------------|-----------------------|----------------------|
| Land                                            | \$17,297              | 17,297               |
| Buildings and improvements                      | 56,920                | 56,168               |
| Intangibles                                     | 329                   | 329                  |
| Subtotal                                        | 74,546                | 73,794               |
| Less: accumulated depreciation and amortization | 12,763                | 11,593               |
| Total                                           | \$61,783              | 62,201               |

Depreciation and amortization is computed using the straight-line method over the estimated life of the respective assets, ranging from 5 to 39 years.

On August 14, 2015, San Jose Water Company sold five nonutility properties located in San Jose, California for \$2,015. SJW Corp. recognized a pre-tax gain on the sale of real estate investments of \$1,886, after selling expenses of \$91.

On August 1, 2014, San Jose Water Company sold a nonutility property located in San Jose, California for \$300. SJW Corp. recognized a pre-tax gain on the sale of real estate investment of \$281, after selling expenses of \$10.

On June 30, 2014, SJW Land Company sold its retail building located in El Paso, Texas for \$4,450. SJW Corp. recognized a pre-tax gain on the sale of real estate investment of \$273, after selling expenses of \$169.

## Note 4. Defined Benefit Plan

San Jose Water Company sponsors a noncontributory defined benefit pension plan for its eligible employees.

Employees hired before March 31, 2008 are entitled to receive retirement benefits using a formula based on the employee's three highest years of compensation (whether or not consecutive). For employees hired on or after March 31, 2008, benefits are determined using a cash balance formula based on compensation credits and interest credits for each employee. Officers hired before March 31, 2008 are eligible to receive additional retirement benefits under the Executive Supplemental Retirement Plan, and officers hired on or after March 31, 2008 are eligible to receive additional retirement benefits under the Cash Balance Executive Supplemental Retirement Plan. Both plans are non-qualified plans in which only officers and other designated members of management may participate. San Jose Water Company also provides health care and life insurance benefits for retired employees under the San Jose Water Company Social Welfare Plan. The components of net periodic benefit costs for San Jose Water Company's pension plan, its Executive Supplemental Retirement Plan, Cash Balance Executive Supplemental Retirement Plan and Social Welfare Plan for the three and nine months ended September 30, 2015 and 2014 are as follows:

|               | Three months ended September<br>30, |       | Nine months ended September 30, |       |
|---------------|-------------------------------------|-------|---------------------------------|-------|
|               | 2015                                | 2014  | 2015                            | 2014  |
| Service cost  | \$1,363                             | 1,056 | \$4,089                         | 3,167 |
| Interest cost | 1,711                               | 1,651 | 5,134                           | 4,954 |
| Other cost    | 1,192                               | 627   | 3,575                           | 1,883 |

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|                           |         |          |          |          |   |
|---------------------------|---------|----------|----------|----------|---|
| Expected return on assets | (1,817  | ) (1,670 | ) (5,450 | ) (5,011 | ) |
|                           | \$2,449 | 1,664    | \$7,348  | 4,993    |   |

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## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

The following tables summarize the fair values of plan assets by major categories as of September 30, 2015 and December 31, 2014:

|                           |                                                                      | Fair Value Measurements at September 30, 2015 |                                                                                  |                                                  |                                                    |
|---------------------------|----------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|
| Asset Category            | Benchmark                                                            | Total                                         | Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Cash and cash equivalents |                                                                      | \$5,781                                       | \$5,781                                                                          | \$—                                              | \$—                                                |
| Actively Managed (a):     |                                                                      |                                               |                                                                                  |                                                  |                                                    |
| All Cap Equity            | Russell 3000 Value                                                   | 3,848                                         | 3,828                                                                            | 20                                               | —                                                  |
| U.S. Large Cap Equity     | Russell 1000, Russell<br>1000 Growth, Russell<br>1000 Value          | 33,681                                        | 33,681                                                                           | —                                                | —                                                  |
| U.S. Mid Cap Equity       | Russell Mid Cap, Russell<br>Mid Cap Growth, Russell<br>Mid Cap Value | 5,702                                         | 5,702                                                                            | —                                                | —                                                  |
| U.S. Small Cap Equity     | Russell 2000, Russell<br>2000 Growth, Russell<br>2000 Value          | 4,958                                         | 4,958                                                                            | —                                                | —                                                  |
| Non-U.S. Large Cap Equity | MSCI EAFE                                                            | 4,573                                         | 4,573                                                                            | —                                                | —                                                  |
| REIT                      | NAREIT - Equity<br>REIT'S                                            | 4,968                                         | —                                                                                | 4,968                                            | —                                                  |
| Fixed Income (b)          | (b)                                                                  | 38,269                                        | —                                                                                | 38,269                                           | —                                                  |
| Total                     |                                                                      | \$101,780                                     | \$58,523                                                                         | \$43,257                                         | \$—                                                |

The Plan has a current target allocation of 55% invested in a diversified array of equity securities to provide long-term capital appreciation and 45% invested in a diversified array of fixed income securities to provide preservation of capital plus generation of income.

(a) Actively managed portfolio of securities with the goal to exceed the stated benchmark performance.

(b) Actively managed portfolio of fixed income securities with the goal to exceed the Barclays 1-5 Year Government/Credit, Barclays Intermediate Government/Credit, and Merrill Lynch Preferred Stock Fixed Rate.

|                           |                   | Fair Value Measurements at December 31, 2014 |                                                                                  |                                                  |                                                    |
|---------------------------|-------------------|----------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|
| Asset Category            | Benchmark         | Total                                        | Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Cash and cash equivalents |                   | \$6,811                                      | \$6,811                                                                          | \$—                                              | \$—                                                |
| Actively Managed (a):     |                   |                                              |                                                                                  |                                                  |                                                    |
| All Cap Equity            | Russell 3000 Vaue | 4,266                                        | 4,237                                                                            | 29                                               | —                                                  |



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|                           |                                                                      |           |          |          |     |
|---------------------------|----------------------------------------------------------------------|-----------|----------|----------|-----|
| U.S. Large Cap Equity     | Russell 1000, Russell<br>1000 Growth, Russell<br>1000 Value          | 35,489    | 35,489   | —        | —   |
| U.S. Mid Cap Equity       | Russell Mid Cap, Russell<br>Mid Cap Growth, Russell<br>Mid Cap Value | 6,069     | 6,069    | —        | —   |
| U.S. Small Cap Equity     | Russell 2000, Russell<br>2000 Growth, Russell<br>2000 Value          | 4,982     | 4,982    | —        | —   |
| Non-U.S. Large Cap Equity | MSCI EAFE                                                            | 4,758     | 4,758    | —        | —   |
| REIT                      | NAREIT - Equity<br>REIT'S                                            | 5,069     | —        | 5,069    | —   |
| Fixed Income (b)          | (b)                                                                  | 36,435    | —        | 36,435   | —   |
| Total                     |                                                                      | \$103,879 | \$62,346 | \$41,533 | \$— |

The Plan has a current target allocation of 55% invested in a diversified array of equity securities to provide long-term capital appreciation and 45% invested in a diversified array of fixed income securities to provide preservation of capital plus generation of income.

(a) Actively managed portfolio of securities with the goal to exceed the stated benchmark performance.

(b) Actively managed portfolio of fixed income securities with the goal to exceed the Barclays 1-5 Year Government/Credit, Barclays Intermediate Government/Credit, and Merrill Lynch Preferred Stock Fixed Rate.

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

In 2015, San Jose Water Company expects to make required and discretionary cash contributions of up to \$9,238 to the pension plans and Social Welfare Plan. For the three and nine months ended September 30, 2015, \$2,398 and \$4,328, respectively, has been contributed to the pension plans and Social Welfare Plan.

## Note 5. Segment and Non-Tariffed Business Reporting

SJW Corp. is a holding company with five subsidiaries: (i) San Jose Water Company, a water utility which operates both regulated and non-tariffed businesses, (ii) SJW Land Company and its consolidated variable interest entity, 444 West Santa Clara Street, L.P., which operate commercial building rentals, (iii) SJWTX, Inc. which is doing business as Canyon Lake Water Service Company (“CLWSC”), a regulated water utility located in Canyon Lake, Texas, and its consolidated non-tariffed variable interest entity, Acequia Water Supply Corporation, (iv) Texas Water Alliance Limited, a non-tariffed water utility operation which is undertaking activities that are necessary to develop a water supply project in Texas, and (v) SJW Group, Inc., a Delaware corporation formed in March 2015 for the sole purpose of effectuating a change in the state of incorporation of SJW Corp. from California to Delaware. Any future reincorporation is subject to CPUC approval.

In accordance with FASB ASC Topic 280 – “Segment Reporting,” SJW Corp. has determined that it has two reportable business segments. The first segment is that of providing water utility and utility-related services to its customers through SJW Corp.'s subsidiaries, San Jose Water Company, Canyon Lake Water Service Company, and Texas Water Alliance Limited, together referred to as “Water Utility Services.” The second segment is property management and investment activity conducted by SJW Land Company, referred to as “Real Estate Services.”

SJW Corp.'s reportable segments have been determined based on information used by the chief operating decision maker. SJW Corp.'s chief operating decision maker is its senior staff which includes the Chairman, President and Chief Executive Officer, Chief Financial Officer, Chief Operating Officer, Chief Administrative Officer, and Senior Vice President of Regulatory Affairs. The senior staff reviews financial information presented on a consolidated basis that is accompanied by disaggregated information about operating revenue, net income and total assets, by subsidiaries.

The tables below set forth information relating to SJW Corp.'s reportable segments and distribution of regulated and non-tariffed business activities within the reportable segments. Certain allocated assets, revenue and expenses have been included in the reportable segment amounts. Other business activity of SJW Corp. not included in the reportable segments is included in the “All Other” category.

|                                                  | For Three Months Ended September 30, 2015 |              |                      |              |           |              |           |
|--------------------------------------------------|-------------------------------------------|--------------|----------------------|--------------|-----------|--------------|-----------|
|                                                  | Water Utility Services                    |              | Real Estate Services | All Other*   | SJW Corp. |              |           |
|                                                  | Regulated                                 | Non-tariffed | Non-tariffed         | Non-tariffed | Regulated | Non-tariffed | Total     |
| Operating revenue                                | \$79,437                                  | 1,766        | 1,752                | —            | 79,437    | 3,518        | 82,955    |
| Operating expense                                | 61,714                                    | 1,642        | 1,050                | 289          | 61,714    | 2,981        | 64,695    |
| Operating income (loss)                          | 17,723                                    | 124          | 702                  | (289)        | 17,723    | 537          | 18,260    |
| Net income (loss)                                | 9,698                                     | (29)         | 236                  | (371)        | 9,698     | (164)        | 9,534     |
| Depreciation and amortization                    | 9,684                                     | 112          | 392                  | —            | 9,684     | 504          | 10,188    |
| Senior note, mortgage and other interest expense | 4,707                                     | —            | 255                  | 554          | 4,707     | 809          | 5,516     |
| Income tax expense (benefit) in net income       | 5,742                                     | 54           | 97                   | (356)        | 5,742     | (205)        | 5,537     |
| Assets                                           | \$1,233,450                               | 18,094       | 66,727               | 5,104        | 1,233,450 | 89,925       | 1,323,375 |



## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

|                                                  | For Three Months Ended September 30, 2014 |              |                      |              |           |              |           |
|--------------------------------------------------|-------------------------------------------|--------------|----------------------|--------------|-----------|--------------|-----------|
|                                                  | Water Utility Services                    |              | Real Estate Services | All Other*   | SJW Corp. |              | Total     |
|                                                  | Regulated                                 | Non-tariffed | Non-tariffed         | Non-tariffed | Regulated | Non-tariffed |           |
| Operating revenue                                | \$121,921                                 | 1,739        | 1,770                | —            | 121,921   | 3,509        | 125,430   |
| Operating expense                                | 63,518                                    | 1,508        | 1,041                | 249          | 63,518    | 2,798        | 66,316    |
| Operating income (loss)                          | 58,403                                    | 231          | 729                  | (249)        | 58,403    | 711          | 59,114    |
| Net income (loss)                                | 37,907                                    | 68           | 795                  | (404)        | 37,907    | 459          | 38,366    |
| Depreciation and amortization                    | 8,984                                     | 89           | 394                  | —            | 8,984     | 483          | 9,467     |
| Senior note, mortgage and other interest expense | 4,573                                     | —            | 262                  | 562          | 4,573     | 824          | 5,397     |
| Income tax expense (benefit) in net income       | 16,394                                    | 73           | (441)                | (295)        | 16,394    | (663)        | 15,731    |
| Assets                                           | \$1,121,925                               | 17,606       | 66,457               | 4,116        | 1,121,925 | 88,179       | 1,210,104 |
|                                                  | For Nine Months Ended September 30, 2015  |              |                      |              |           |              |           |
|                                                  | Water Utility Services                    |              | Real Estate Services | All Other*   | SJW Corp. |              | Total     |
|                                                  | Regulated                                 | Non-tariffed | Non-tariffed         | Non-tariffed | Regulated | Non-tariffed |           |
| Operating revenue                                | \$207,335                                 | 4,801        | 5,333                | —            | 207,335   | 10,134       | 217,469   |
| Operating expense                                | 161,191                                   | 3,947        | 3,077                | 979          | 161,191   | 8,003        | 169,194   |
| Operating income (loss)                          | 46,144                                    | 854          | 2,256                | (979)        | 46,144    | 2,131        | 48,275    |
| Net income (loss)                                | 21,955                                    | 244          | 768                  | (1,277)      | 21,955    | (265)        | 21,690    |
| Depreciation and amortization                    | 29,056                                    | 323          | 1,170                | —            | 29,056    | 1,493        | 30,549    |
| Senior note, mortgage and other interest expense | 14,351                                    | —            | 765                  | 1,670        | 14,351    | 2,435        | 16,786    |
| Income tax expense (benefit) in net income       | 13,017                                    | 329          | 405                  | (1,015)      | 13,017    | (281)        | 12,736    |
| Assets                                           | \$1,233,450                               | 18,094       | 66,727               | 5,104        | 1,233,450 | 89,925       | 1,323,375 |
|                                                  | For Nine Months Ended September 30, 2014  |              |                      |              |           |              |           |
|                                                  | Water Utility Services                    |              | Real Estate Services | All Other*   | SJW Corp. |              | Total     |
|                                                  | Regulated                                 | Non-tariffed | Non-tariffed         | Non-tariffed | Regulated | Non-tariffed |           |
| Operating revenue                                | \$240,514                                 | 4,520        | 5,348                | —            | 240,514   | 9,868        | 250,382   |
| Operating expense                                | 165,623                                   | 3,596        | 3,118                | 756          | 165,623   | 7,470        | 173,093   |
| Operating income (loss)                          | 74,891                                    | 924          | 2,230                | (756)        | 74,891    | 2,398        | 77,289    |
| Net income (loss)                                | 44,401                                    | 351          | 1,379                | (13)         | 44,401    | 1,717        | 46,118    |
| Depreciation and amortization                    | 26,950                                    | 269          | 1,228                | —            | 26,950    | 1,497        | 28,447    |
| Senior note, mortgage and other interest expense | 12,793                                    | —            | 761                  | 1,667        | 12,793    | 2,428        | 15,221    |
| Income tax expense (benefit) in net income       | 19,154                                    | 314          | (15)                 | (69)         | 19,154    | 230          | 19,384    |

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|        |             |        |        |       |           |        |           |
|--------|-------------|--------|--------|-------|-----------|--------|-----------|
| Assets | \$1,121,925 | 17,606 | 66,457 | 4,116 | 1,121,925 | 88,179 | 1,210,104 |
|--------|-------------|--------|--------|-------|-----------|--------|-----------|

\* For the three and nine months ended September 30, 2015, the "All Other" category includes the accounts of SJW Corp. on a stand-alone basis and SJW Group, Inc. For the three and nine months ended September 30, 2015, SJW Group, Inc. had no revenue or expenses recorded and as of September 30, 2015 held no assets. For the three and nine months ended September 30, 2014, the "All Other" category includes the accounts of SJW Corp. on a stand-alone basis.

SJW CORP. AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

Note 6. Long-Term Liabilities and Bank Borrowings

SJW Corp.'s contractual obligations and commitments include senior notes, mortgages and other obligations. San Jose Water Company, a subsidiary of SJW Corp., has received advance deposit payments from its customers on certain construction projects. Refunds of the advance deposit payments constitute an obligation of San Jose Water Company solely.

Note 7. Fair Value Measurement

The following instruments are not measured at fair value on the SJW Corp.'s condensed consolidated balance sheets as of September 30, 2015, but require disclosure of their fair values: cash and cash equivalents, accounts receivable and accounts payable. The estimated fair value of such instruments as of September 30, 2015 approximates their carrying value as reported on the condensed consolidated balance sheets. The fair value of such financial instruments are determined using the income approach based on the present value of estimated future cash flows. There have been no changes in valuation technique during the three months ended September 30, 2015. The fair value of these instruments would be categorized as Level 2 in the fair value hierarchy, with the exception of cash and cash equivalents, which would be categorized as Level 1. The fair value of pension plan assets is discussed in Note 4.

The fair value of SJW Corp.'s long-term debt was approximately \$455,236 and \$460,171 as of September 30, 2015 and December 31, 2014, respectively, and was determined using a discounted cash flow analysis, based on the current rates for similar financial instruments of the same duration and creditworthiness of the company. The book value of the long-term debt was \$384,514 and \$384,949 as of September 30, 2015 and December 31, 2014, respectively. The fair value of long-term debt would be categorized as Level 2 in the fair value hierarchy.

As of September 30, 2015 and December 31, 2014, the fair value of the Company's investment in California Water Service Group was \$5,732 and \$6,378, respectively, and would be categorized as Level 1 of the fair value hierarchy.

Note 8. Regulatory Rate Filings

On September 15, 2014, San Jose Water Company filed an application for rehearing of 2012 General Rate Case Decision No. 14-08-006 to address a limited set of issues from San Jose Water Company's General Rate Case Decision No. 14-08-006. Specifically, San Jose Water Company sought rehearing on the duration of the interim rate period used to determine the General Rate Case true-up recovery and rehearing on the treatment of excess capacity labor in the provision of non-tariffed products and services. On March 27, 2015, the CPUC issued Decision No. 15-03-048 granting a limited rehearing and modifying Decision No. 14-08-006 to recover lost revenue related to the extension of interim rates from the date of the 2012 General Rate Case Decision (August 14, 2014) to the date 2014 rates became effective (September 29, 2014). Decision No. 15-03-048 also provided for a limited rehearing on the treatment of excess capacity labor in the provision of non-tariffed products and services. On August 13, 2015, San Jose Water Company and the CPUC's Office of Ratepayer Advocates ("ORA") submitted a settlement that resolved all outstanding issues related to the rehearing. On October 1, 2015, the CPUC issued Decision No. 15-10-005 adopting the submitted settlement and closing the proceeding. The settlement agreement did not effect authorized revenues or rates.

On January 5, 2015, San Jose Water Company filed General Rate Case Application No. 15-01-002 requesting authority for an increase of revenue of \$34,928, or 12.22%, in 2016, \$9,954, or 3.11%, in 2017 and \$17,567, or 5.36%, in 2018. This General Rate Case filing also includes several "special requests", including but not limited to: (1) recovery of the under-collected balance of \$4,752 in balancing accounts, (2) disbursement of the over-collected balance of \$976 accrued in various memorandum accounts, and (3) implementation of a full revenue decoupling Water Revenue Adjustment Mechanism and associated Modified Cost Balancing Account. The ORA submitted testimony on April 23 2015, recommending increases of \$23,468, or 8.54%, in 2016, \$13,803, or 4.42%, in 2017 and

\$16,261, or 4.95% in 2018. San Jose Water Company and the CPUC's ORA reached a settlement agreement on a range of issues, including full settlement on all contested utility plant in-service items. Evidentiary hearings to address all remaining unsettled items took place in June 2015 and briefs were submitted in July 2015. A final decision is expected to occur in the last quarter of 2015 with new rates becoming effective at the beginning of 2016. If a decision is not reached by the end of 2015, the CPUC has mechanisms in place that will allow San Jose Water Company to request interim rates, effective January 1, 2016, until such time a decision is adopted. Interim rates would be set equal to fiscal year-end 2015 rates plus an increase for inflation up to the change in the consumer price index and would remain in effect until a decision is adopted.

On March 26, 2015, San Jose Water Company filed Advice Letter No. 468 with the CPUC. With this advice letter San Jose Water Company requested authorization to recover an under-collection balance of \$9,567 in the MCRAMA that accumulated

SJW CORP. AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

during the period April 1, 2014 through December 31, 2014. The MCRAMA approved by the CPUC allows San Jose Water Company to track lost revenue associated with reduced sales due to the ongoing drought and the associated calls for water use reduction from the SCVWD. San Jose Water Company seeks to recover the accumulated balance via a quantity based surcharge on all potable usage for a period of 12 months. This advice letter is currently under CPUC review and a decision is anticipated in the last quarter of 2015.

On May 29, 2015, San Jose Water Company filed Advice Letter No. 474 with the CPUC requesting authorization to increase revenues by \$18,357, or approximately 6.44%. This filing is intended to cover increased costs that go into effect on July 1, 2015 for purchased water and groundwater production charged to San Jose Water Company by the SCVWD. As directed by the CPUC's Water Division, the revenue increase will be recovered via surcharges on the existing quantity rate. San Jose Water Company's request was authorized and became effective July 1, 2015.

On July 30, 2015, San Jose Water Company filed Application No. 15-07-027 with the CPUC seeking the authorization to implement a reincorporation of San Jose Water Company's parent holding company, SJW Corp., from its present form as a California corporation to a Delaware corporation. A prehearing conference was held in this matter on September 30, 2015. A decision in this matter is anticipated in the first quarter of 2016.

On August 21, 2015, San Jose Water Company file Application No. 15-08-016 with the CPUC seeking authority to issue additional debt and equity securities of up to \$150,000 in aggregate for general purposes including property acquisition, construction, completion, extension or improvement of facilities. A decision in this matter is anticipated in the first quarter of 2016.

On August 21, 2015, San Jose Water Company filed Advice Letter 476. San Jose Water Company requested authorization to for a rate base offset for improvements to the Montevina Water Treatment Plant. In Decision No. 13-07-028 the CPUC authorized San Jose Water Company to file annual advice letters to include in rate base costs of the Montevina Water Treatment Plant upgrade project. The advice letter filing requested authorization for a revenue increase of approximately \$275 or an increase to rates of 0.09%. The advice letter was approved and the increase in rates became effective September 20, 2015. Revenue will be recorded through rates on a prospective basis. This filing was the second such advice letter. San Jose Water Company will continue to file similar annual advice letters until the project has been completed.

Effective September 1, 2014, CLWSC became subject to the economic regulation of the Public Utilities Commission of Texas ("PUCT"). Prior to that time, CLWSC was subject to economic regulation by the Texas Commission on Environmental Quality ("TCEQ"). Both the PUCT and TCEQ authorize rate increases after the filing of an Application for a Rate/Tariff Change. Rate cases may be filed as they become necessary, provided there is no current rate case outstanding. Further, rate cases may not be filed more frequently than once every 12 months.

On September 16, 2015, CLWSC filed an application with the PUCT requesting approval of the reincorporation of SJW Corp., Inc. from a California corporation to a Delaware corporation. The application is currently being reviewed by PUCT and a decision in this matter is anticipated in the first quarter of 2016.

Note 9. Balancing and Memorandum Account Recovery Procedures

For California, the CPUC has established a balancing account mechanism for the purpose of tracking the under-collection or over-collection associated with expense changes and the revenue authorized by the CPUC to offset those expense changes. San Jose Water Company also maintains memorandum accounts to track revenue impacts due to catastrophic events, unforeseen water quality expenses related to new federal and state water quality standards, energy efficiency, cost of capital, any revenue requirement impact of the Tax Relief, Unemployment Insurance Reauthorization, and Job Creation Act of 2010, and other approved activities or as directed by the CPUC.

Balancing and memorandum accounts are recognized by San Jose Water Company when it is probable that future recovery of previously incurred costs or future refunds that are to be credited to customers will occur through the



ratemaking process. In addition, in the case of special revenue programs such as the MCRAMA, San Jose Water Company follows the requirements of ASC Topic 980 subtopic 605-25 in determining revenue recognition. In assessing the probability criteria for balancing and memorandum accounts between general rate cases, San Jose Water Company considers evidence that may exist prior to CPUC authorization that would satisfy ASC Topic 980 subtopic 340-25 recognition criteria. Such evidence may include regulatory rules and decisions, past practices, and other facts and circumstances that would indicate that recovery or refund is probable. When such evidence provides sufficient support for balance recognition, the balances are recorded in SJW Corp.'s financial statements.

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

San Jose Water Company has met the recognition requirements for certain of its balancing and memorandum accounts and, as such, amounts subject to balancing and memorandum accounts and revenue, regulatory assets and regulatory liability changed as follows:

|                                                     | Three months ended September 30, 2015 |                  |                      |                | Three months ended September 30, 2014 |                  |                      |                |
|-----------------------------------------------------|---------------------------------------|------------------|----------------------|----------------|---------------------------------------|------------------|----------------------|----------------|
|                                                     | Beginning Balance                     | Revenue Increase | Refunds (Reductions) | Ending Balance | Beginning Balance                     | Revenue Increase | Refunds (Reductions) | Ending Balance |
| Memorandum accounts                                 | \$(229 )                              | 301              | 150                  | 222            | \$(1,511 )                            | (154 )           | 23                   | (1,642 )       |
| Balancing accounts, net assets:                     |                                       |                  |                      |                |                                       |                  |                      |                |
| Water supply costs                                  | 1,070                                 | 2,153            | (32 )                | 3,191          | (1,221 )                              | 2,477            | (17 )                | 1,239          |
| Pension                                             | 140                                   | (231 )           | (230 )               | (321 )         | 9,672                                 | (6,625 )         | (123 )               | 2,924          |
| 2012 General Rate Case true-up                      | 40,367                                | —                | (3,813 )             | 36,554         | —                                     | 46,456           | —                    | 46,456         |
| All others                                          | 1,453                                 | (88 )            | (17 )                | 1,348          | 1,858                                 | (81 )            | (9 )                 | 1,768          |
| Total balancing accounts                            | \$43,030                              | 1,834            | (4,092 )             | 40,772         | \$10,309                              | 42,227           | (149 )               | 52,387         |
| Total balancing and memorandum accounts, net assets | \$42,801                              | 2,135            | (3,942 )             | 40,994         | \$8,798                               | 42,073           | (126 )               | 50,745         |
| Balancing account, liability:                       |                                       |                  |                      |                |                                       |                  |                      |                |
| Drought surcharges                                  | 80                                    | —                | 6,333                | 6,413          | —                                     | —                | —                    | —              |
| Total balancing account, liability                  | \$80                                  | —                | 6,333                | 6,413          | \$—                                   | —                | —                    | —              |
|                                                     | Nine months ended September 30, 2015  |                  |                      |                | Nine months ended September 30, 2014  |                  |                      |                |
|                                                     | Beginning Balance                     | Revenue Increase | Refunds (Reductions) | Ending Balance | Beginning Balance                     | Revenue Increase | Refunds (Reductions) | Ending Balance |
| Memorandum accounts                                 | \$(1,377 )                            | 1,122            | 477                  | 222            | \$(1,895 )                            | 230              | 23                   | (1,642 )       |
| Balancing accounts, net assets:                     |                                       |                  |                      |                |                                       |                  |                      |                |
| Water supply costs                                  | 890                                   | 2,445            | (144 )               | 3,191          | (2,378 )                              | 3,634            | (17 )                | 1,239          |

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|                                                                 |          |        |           |        |         |          |        |        |
|-----------------------------------------------------------------|----------|--------|-----------|--------|---------|----------|--------|--------|
| Pension                                                         | 1,412    | (692 ) | (1,041 )  | (321 ) | 9,734   | (6,687 ) | (123 ) | 2,924  |
| 2012 General<br>Rate Case true-up                               | 44,400   | 1,937  | (9,783 )  | 36,554 | —       | 46,456   | —      | 46,456 |
| All others                                                      | 1,735    | (310 ) | (77 )     | 1,348  | 2,229   | (452 )   | (9 )   | 1,768  |
| Total balancing<br>accounts                                     | \$48,437 | 3,380  | (11,045 ) | 40,772 | \$9,585 | 42,951   | (149 ) | 52,387 |
| <br>                                                            |          |        |           |        |         |          |        |        |
| Total balancing<br>and<br>memorandum<br>accounts, net<br>assets | \$47,060 | 4,502  | (10,568 ) | 40,994 | \$7,690 | 43,181   | (126 ) | 50,745 |
| <br>                                                            |          |        |           |        |         |          |        |        |
| Balancing<br>account, liability:                                |          |        |           |        |         |          |        |        |
| Drought<br>surcharges                                           | —        | —      | 6,413     | 6,413  | —       | —        | —      | —      |
| Total balancing<br>account, liability                           | \$—      | —      | 6,413     | 6,413  | \$—     | —        | —      | —      |

San Jose Water Company's request to extend the interim rate period to end on the effective date of 2014 rates from August 15, 2014 to September 28, 2014, and recover the remaining cumulative balance of \$1,937 in that period was authorized and became effective May 6, 2015. As such, San Jose Water Company recorded \$1,937 of revenue which has been included in the 2012 General Rate Case true-up row in the table above.

## SJW CORP. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

SEPTEMBER 30, 2015

(in thousands, except share and per share data)

As of September 30, 2015, the total balance in San Jose Water Company's balancing and memorandum accounts combined, including interest, that has not been recorded into the financial statements was a net under-collection of \$22,227, of which the majority relates to the MCRAMA and MCMA. All balancing accounts and memorandum-type accounts not included for recovery or refund in the current general rate case will be reviewed by the CPUC in San Jose Water Company's next general rate case or at the time an individual account reaches a threshold of 2% of authorized revenue, whichever occurs first. On March 26, 2015, San Jose Water Company filed Advice Letter No. 468 with the CPUC requesting authorization to recover the \$9,567 under-collection accumulated in the MCRAMA during the period April 1, 2014 through December 31, 2014. For further discussion, please see Note 8.

## Note 10. Regulatory Assets and Liabilities

Regulatory assets and liabilities are comprised of the following as of September 30, 2015 and December 31, 2014:

| Description                                                 | September 30,<br>2015 | December 31,<br>2014 |
|-------------------------------------------------------------|-----------------------|----------------------|
| Regulatory assets:                                          |                       |                      |
| Income tax temporary differences, net                       | \$6,731               | 6,731                |
| Postretirement pensions and other medical benefits          | 115,494               | 115,494              |
| Balancing and memorandum accounts, net                      | 40,994                | 47,061               |
| Other, net                                                  | 5,745                 | 5,577                |
| Total regulatory assets, net in Consolidated Balance Sheets | \$168,964             | 174,863              |
| Less: current regulatory asset, net                         | 15,035                | 16,853               |
| Total regulatory assets, net, less current portion          | \$153,929             | 158,010              |
| Regulatory liability:                                       |                       |                      |
| Balancing account                                           | \$6,413               | —                    |
| Total regulatory liability in Consolidated Balance Sheets   | \$6,413               | —                    |

## Note 11. Legal Proceedings

SJW Corp. is subject to ordinary routine litigation incidental to its business. There are no pending legal proceedings to which SJW Corp. or any of its subsidiaries is a party, or to which any of its properties is the subject, that are expected to have a material effect on SJW Corp.'s business, financial position, results of operations or cash flows.

ITEM MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF  
2. OPERATIONS

(Dollar amounts in thousands, except per share amounts and otherwise noted)

The information in this Item 2 should be read in conjunction with the financial information and the notes thereto included in Item 1 of this Form 10-Q and the consolidated financial statements and notes thereto and the related "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained in SJW Corp.'s Annual Report on Form 10-K for the year ended December 31, 2014.

This report contains forward-looking statements within the meaning of the federal securities laws relating to future events and future results of SJW Corp. and its subsidiaries that are based on current expectations, estimates, forecasts, and projections about SJW Corp. and its subsidiaries and the industries in which SJW Corp. and its subsidiaries operate and the beliefs and assumptions of the management of SJW Corp. Such forward-looking statements are identified by words including "expect," "estimate," "anticipate," "intends," "seeks," "plans," "projects," "may," "should," "will," and variations of such words, and similar expressions. These forward-looking statements are only predictions and are subject to risks, uncertainties and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any forward-looking statements. Important factors that could cause or contribute to such differences include, but are not limited to, those discussed in this report and our most recent Form 10-K filed with the SEC under the item entitled "Risk Factors," and in other reports SJW Corp. files with the SEC, specifically the most recent reports on Form 10-Q and Form 8-K, each as it may be amended from time to time. SJW Corp. undertakes no obligation to update or revise the information contained in this report, including the forward-looking statements, to reflect any event or circumstance that may arise after the date of this report.

General:

SJW Corp. is a holding company with five subsidiaries: San Jose Water Company, SJW Land Company, SJWTX, Inc., Texas Water Alliance Limited and SJW Group, Inc.

San Jose Water Company, a wholly owned subsidiary of SJW Corp., is a public utility in the business of providing water service to approximately 229,000 connections that serve a population of approximately one million people in an area comprising approximately 138 square miles in the metropolitan San Jose, California area.

The principal business of San Jose Water Company consists of the production, purchase, storage, purification, distribution, wholesale and retail sale of water. San Jose Water Company provides water service to customers in portions of the cities of San Jose and Cupertino and in the cities of Campbell, Monte Sereno, Saratoga and the Town of Los Gatos, and adjacent unincorporated territories, all in the County of Santa Clara in the State of California. San Jose Water Company distributes water to customers in accordance with accepted water utility methods which include pumping from storage and gravity feed from high elevation reservoirs. San Jose Water Company also provides non-tariffed services under agreements with municipalities and other utilities. These non-tariffed services include water system operations, maintenance agreements and antenna leases.

San Jose Water Company has utility property including land held in fee, impounding reservoirs, diversion facilities, wells, distribution storage, and all water facilities, equipment, office buildings and other property necessary to supply its customers. Under Section 851 of the California Public Utilities Code, properties currently used and useful in providing utilities services cannot be disposed of unless California Public Utilities Commission ("CPUC") approval is obtained.

San Jose Water Company also has approximately 410 acres of nonutility property which has been identified as no longer used and useful in providing utility services. The majority of the properties are located in the hillside areas adjacent to San Jose Water Company's various watershed properties.

SJW Land Company, a wholly owned subsidiary of SJW Corp., owned the following real properties during the year-to-date period ended September 30, 2015:

| Description            | Location                | Acreage | Square Footage | % for Nine months ended<br>September 30, 2015<br>of SJW Land Company |         |   |
|------------------------|-------------------------|---------|----------------|----------------------------------------------------------------------|---------|---|
|                        |                         |         |                | Revenue                                                              | Expense |   |
| 2 Commercial buildings | San Jose, California    | 2       | 28,000         | 10                                                                   | % 10    | % |
| Warehouse building     | Phoenix, Arizona        | 11      | 176,000        | 12                                                                   | % 9     | % |
| Warehouse building     | Knoxville,<br>Tennessee | 30      | 361,500        | 34                                                                   | % 29    | % |
| Commercial building    | Knoxville,<br>Tennessee | 15      | 135,000        | 44                                                                   | % 52    | % |
| Undeveloped land       | Knoxville,<br>Tennessee | 10      | N/A            | N/A                                                                  | N/A     |   |
| Undeveloped land       | San Jose, California    | 5       | N/A            | N/A                                                                  | N/A     |   |

SJW Land Company owns a 70% limited partnership interest in 444 West Santa Clara Street, L.P. One of the California properties is owned by such partnership. The limited partnership has been determined to be a variable interest entity within the scope of FASB ASC Topic 810 – “Consolidation” with SJW Land Company as the primary beneficiary, and as a result, it has been consolidated with SJW Land Company.

SJWTX, Inc., a wholly owned subsidiary of SJW Corp., doing business as Canyon Lake Water Service Company (“CLWSC”), is a public utility in the business of providing water service to approximately 12,000 connections that serve approximately 36,000 people. CLWSC's service area comprises more than 243 square miles in western Comal County and southern Blanco County in the growing region between San Antonio and Austin, Texas. SJWTX, Inc. has a 25% interest in Acequia Water Supply Corporation (“Acequia”). The water supply corporation has been determined to be a variable interest entity within the scope of ASC Topic 810 with SJWTX, Inc. as the primary beneficiary. As a result, Acequia has been consolidated with SJWTX, Inc.

Texas Water Alliance Limited (“TWA”), a wholly owned subsidiary of SJW Corp., is undertaking activities that are necessary to develop a water supply project in Texas. In connection with the project, TWA obtained groundwater production and transportation permits to meet the future water needs in the Canyon Lake Water Service Company's service area and to the central Texas hill country communities and utilities adjacent to the area.

SJW Group, Inc., a Delaware corporation, was formed in March 2015 for the sole purpose of effectuating a change in the state of incorporation of SJW Corp. from California to Delaware (the “Reincorporation”). The Reincorporation requires the approval of the CPUC and will not become effective until after we obtain such approval. In July 2015, we filed an application with the CPUC to seek such approval and a decision is expected in the first quarter of 2016.

#### Business Strategy for Water Utility Services:

SJW Corp. focuses its business initiatives in three strategic areas:

- (1) Regional regulated water utility operations;
- (2) Regional non-tariffed water utility related services provided in accordance with the guidelines established by the CPUC in California and the Public Utilities Commission of Texas (“PUCT”) in Texas;
- (3) Out-of-region water and utility related services.

As part of our pursuit of the above three strategic areas, the Company considers from time to time opportunities to acquire businesses and assets. However, SJW Corp. cannot be certain it will be successful in identifying and consummating any strategic business acquisitions relating to such opportunities. In addition, the execution of our business strategy will expose us to different risks than those associated with the current utility operations. We expect to incur costs in connection with the execution of this strategy and any integration of an acquired business could involve significant costs, the assumption of certain known and unknown liabilities related to the acquired assets, the diversion of management's time and resources, the potential for a negative impact on SJW Corp.'s financial position and operating results, entering markets in which SJW Corp. has no or limited direct prior experience and the potential

loss of key employees of any acquired company. Any future acquisition we decide to undertake may also impact our ability to finance our business, affect our compliance with regulatory requirements, and impose additional burdens on our operations. Any businesses we acquire may not achieve sales, customer growth and projected profitability that would justify the investment. Any difficulties we encounter in the integration process, including the integration of controls necessary for internal control and financial reporting, could interfere with our operations, reduce our

operating margins and adversely affect our internal controls. SJW Corp. cannot be certain that any transaction will be successful or that it will not materially harm its operating results or financial condition.

**Real Estate Services:**

SJW Corp.'s real estate investment activity is conducted through SJW Land Company. SJW Land Company owns undeveloped land in the states of California and Tennessee and owns and operates a portfolio of commercial buildings in the states of California, Arizona and Tennessee. SJW Land Company also owns a limited partnership interest in 444 West Santa Clara Street, L.P. The partnership owns a commercial building in San Jose, California. SJW Land Company manages its income producing and other properties until such time a determination is made to reinvest proceeds from sale of such properties. SJW Land Company's real estate investments diversify SJW Corp.'s asset base.

**Critical Accounting Policies:**

The discussion and analysis of our financial condition and results of operations is based on the accounting policies used and disclosed in our 2014 consolidated financial statements and accompanying notes that were prepared in accordance with accounting principles generally accepted in the United States of America and included as part of our annual report on Form 10-K for the year ended December 31, 2014.

Our critical accounting policies are described in Management's Discussion and Analysis of Financial Condition and Results of Operations included in our annual report on Form 10-K for the year ended December 31, 2014. There has been no changes in our critical accounting policies. Our significant accounting policies are described in our notes to the 2014 consolidated financial statements included in our annual report on Form 10-K for the year ended December 31, 2014. SJW Corp. did not adopt any new accounting policies during the nine months ended September 30, 2015 except as indicated below.

**New Accounting Pronouncement Adopted:**

In January 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-05 - "Service Concession Arrangements" which became effective for SJW Corp. during the first quarter of 2015. ASU 2014-05 specifies that an operating entity should not account for a service concession arrangement as a lease in accordance with FASB ASC Topic 840 - "Leases." An operating entity should refer to other accounting guidance topics as applicable to account for various aspects of a service concession arrangement. ASU 2014-05 also specifies that infrastructure constructed by an operator in a service concession arrangement should not be recognized as property, plant, and equipment of the operator. ASU 2014-05 required application on a modified retrospective basis to service concession arrangements that existed at January 1, 2015. San Jose Water Company operates the City of Cupertino's municipal water system under a service concession arrangement. Upon adoption of this standard, SJW Corp. reclassified \$1,859 of Depreciable Plant and Equipment for infrastructure related to the Cupertino service concession arrangement to intangible assets and the related accumulated depreciation of \$377 to accumulated amortization. In addition, SJW Corp. recognized a cumulative effect adjustment of \$436, net of tax, to the opening balance of retained earnings.

**Impact of Recent Accounting Pronouncements:**

In May 2014, the FASB issued Accounting Standards Update 2014-09 which supersedes most of the current revenue recognition requirements, including most industry-specific guidance. On July 9, 2015, the FASB agreed to defer by one year the mandatory effective date but will also provide entities the option to adopt it as of the original effective date. The updated standard will become mandatory for SJW Corp. in the first quarter of 2018 and permits the use of either the retrospective or cumulative effect transition method. Management is currently evaluating the effect that the new standard will have on our consolidated financial statements and related disclosures.

In April 2015, the FASB issued Accounting Standards Update 2015-03 regarding simplification of the presentation of debt issuance costs, which requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The update is effective for SJW Corp. beginning in the first quarter of the fiscal year ending December 31, 2016. Earlier adoption is permitted for financial statements that have not been previously issued. SJW Corp. is required to apply the



guidance on a retrospective basis with additional disclosure requirements upon transition. Management does not expect the adoption of this new standard will have a material impact on its consolidated financial statements.

## Results of Operations:

Water sales are seasonal in nature and influenced by weather conditions. The timing of precipitation and climatic conditions can cause seasonal water consumption by customers to vary significantly. Due to the seasonal nature of the water business, the operating results for interim periods are not indicative of the operating results for a 12-month period. Revenue is generally higher in the warm, dry summer months when water usage and sales are greater, and lower in the winter months when cooler temperatures and increased rainfall curtail water usage and sales.

See Note 1 of Notes to Unaudited Condensed Consolidated Financial Statements for a discussion of the California drought and political and regulatory activities that have occurred in response to ongoing drought conditions.

## Overview

SJW Corp.'s consolidated net income for the three months ended September 30, 2015 was \$9,534, a decrease of \$28,832 or approximately 75%, from \$38,366 for the same period in 2014. SJW Corp.'s consolidated net income for the nine months ended September 30, 2015 was \$21,690, a decrease of \$24,428, or approximately 53%, from \$46,118 for the same period in 2014. The decrease in net income for the three and nine months ended September 30, 2015 was primarily due to a decrease in revenue as a result of the recognition of \$46,456 true-up revenue from the 2014 decision of the 2012 General Rate Case. On September 29, 2014, the CPUC approved a surcharge to true-up the difference between interim rates and authorized rates of \$46,700 as well as one-time refunds of \$200. Collection of the surcharge is authorized to occur over a three-year period which commenced on October 2, 2014.

## Operating Revenue

|                        | Operating Revenue by Segment |         |                   |         |
|------------------------|------------------------------|---------|-------------------|---------|
|                        | Three months ended           |         | Nine months ended |         |
|                        | September 30,                |         | September 30,     |         |
|                        | 2015                         | 2014    | 2015              | 2014    |
| Water Utility Services | \$81,203                     | 123,660 | \$212,136         | 245,034 |
| Real Estate Services   | 1,752                        | 1,770   | 5,333             | 5,348   |
|                        | \$82,955                     | 125,430 | \$217,469         | 250,382 |

The change in consolidated operating revenues was due to the following factors:

|                                   | Three months ended  |       |    | Nine months ended   |       |    |
|-----------------------------------|---------------------|-------|----|---------------------|-------|----|
|                                   | September 30,       |       |    | September 30,       |       |    |
|                                   | 2015 vs. 2014       |       |    | 2015 vs. 2014       |       |    |
|                                   | Increase/(decrease) |       |    | Increase/(decrease) |       |    |
| Water Utility Services:           |                     |       |    |                     |       |    |
| Consumption changes               | \$(15,264           | ) (12 | )% | \$(28,436           | ) (11 | )% |
| New customers increase            | 257                 | —     | %  | 933                 | —     | %  |
| Rate increases                    | 12,362              | 10    | %  | 33,158              | 14    | %  |
| Balancing and memorandum accounts | 6,644               | 5     | %  | 5,966               | 2     | %  |
| 2012 General Rate Case true-up    | (46,456             | ) (37 | )% | (44,519             | ) (18 | )% |
| Real Estate Services              | (18                 | ) —   | %  | (15                 | ) —   | %  |
|                                   | \$(42,475           | ) (34 | )% | \$(32,913           | ) (13 | )% |

## Operating Expense

|                        | Operating Expense by Segment |        |                   |         |
|------------------------|------------------------------|--------|-------------------|---------|
|                        | Three months ended           |        | Nine months ended |         |
|                        | September 30,                |        | September 30,     |         |
|                        | 2015                         | 2014   | 2015              | 2014    |
| Water Utility Services | \$63,356                     | 65,026 | \$165,138         | 169,219 |
| Real Estate Services   | 1,050                        | 1,041  | 3,077             | 3,118   |
| All Other              | 289                          | 249    | 979               | 756     |
|                        | \$64,695                     | 66,316 | \$169,194         | 173,093 |



The change in consolidated operating expenses was due to the following factors:

|                                                                             | Three months ended             |      |    | Nine months ended              |      |    |
|-----------------------------------------------------------------------------|--------------------------------|------|----|--------------------------------|------|----|
|                                                                             | September 30,<br>2015 vs. 2014 |      |    | September 30,<br>2015 vs. 2014 |      |    |
|                                                                             | Increase/(decrease)            |      |    | Increase/(decrease)            |      |    |
| Water production expenses:                                                  |                                |      |    |                                |      |    |
| Change in surface water use                                                 | \$ 152                         | —    | %  | \$(3,143)                      | (2)  | )% |
| Change in usage and new customers                                           | (9,511)                        | (14) | )% | (18,438)                       | (11) | )% |
| Purchased water and groundwater extraction charge and energy price increase | 5,469                          | 8    | %  | 9,261                          | 6    | %  |
| Total water production expenses                                             | (3,890)                        | (6)  | )% | (12,320)                       | (7)  | )% |
| Administrative and general                                                  | 1,527                          | 3    | %  | 5,327                          | 3    | %  |
| Maintenance                                                                 | —                              | —    | %  | 365                            | —    | %  |
| Property taxes and other non-income taxes                                   | 21                             | —    | %  | 627                            | 1    | %  |
| Depreciation and amortization                                               | 721                            | 1    | %  | 2,102                          | 1    | %  |
|                                                                             | \$(1,621)                      | (2)  | )% | \$(3,899)                      | (2)  | )% |

#### Sources of Water Supply

San Jose Water Company's water supply consists of groundwater from wells, surface water from watershed run-off and diversion, reclaimed water, and imported water purchased from the SCVWD under the terms of a master contract with SCVWD expiring in 2051. Surface water is the least expensive source of water. Changes and variations in quantities from each of these sources affect the overall mix of the water supply, thereby affecting the cost of the water supply. In addition, the water rate for purchased water and the groundwater extraction charge may be increased by the SCVWD at any time. If an increase occurs, then San Jose Water Company would file an advice letter with the CPUC seeking authorization to increase revenues to offset the cost increase.

CLWSC's water supply consists of groundwater from wells and purchased treated and untreated raw water from the Guadalupe-Blanco River Authority ("GBRA"). CLWSC has long-term agreements with the GBRA, which expire in 2037, 2040, 2044 and 2050. The agreements, which are take-or-pay contracts, provide CLWSC with an aggregate of 6,900 acre-feet of water per year from Canyon Lake at prices that may be adjusted periodically by GBRA.

The following table presents the change in sources of water supply, in million gallons, for Water Utility Services:

|                 | Three months ended    |        | Increase/<br>(decrease) | % of Total<br>Change | Nine months ended     |        | Increase/<br>(decrease) | % of Total<br>Change |
|-----------------|-----------------------|--------|-------------------------|----------------------|-----------------------|--------|-------------------------|----------------------|
|                 | September 30,<br>2015 | 2014   |                         |                      | September 30,<br>2015 | 2014   |                         |                      |
| Purchased water | 7,215                 | 5,870  | 1,345                   | 10 %                 | 16,848                | 14,707 | 2,141                   | 6 %                  |
| Groundwater     | 3,086                 | 7,709  | (4,623)                 | (33) %               | 9,508                 | 19,948 | (10,440)                | (30) %               |
| Surface water   | 82                    | 138    | (56)                    | (1) %                | 1,553                 | 230    | 1,323                   | 4 %                  |
| Reclaimed water | 263                   | 296    | (33)                    | — %                  | 505                   | 578    | (73)                    | — %                  |
|                 | 10,646                | 14,013 | (3,367)                 | (24) %               | 28,414                | 35,463 | (7,049)                 | (20) %               |

The changes in the source of supply mix were consistent with the changes in the water production expenses.

Unaccounted-for water on a 12-month-to-date basis for September 30, 2015 and 2014 approximated 7.2% and 6.9%, respectively, as a percentage of total production. The increase in the unaccounted-for water estimate is primarily due to the impact of lower flows through the system as a result of conservation activities, partially offset by Water Utility Services' main replacements and lost water reduction programs.

#### Water production expenses

For the three and nine months ended September 30, 2015 compared to the same period in 2014, the decrease in water production expenses was primarily attributable to a decrease in customer water usage. This decrease was partially offset by higher per unit costs for purchased water, groundwater extraction and energy charges. Effective July 2015, SCVWD increased the unit price of purchased water by approximately 17% and the groundwater extraction charge by approximately 20%.

#### Other Operating Expenses

Operating expenses, excluding water production expenses, increased \$2,269 for the three months ended September 30, 2015 compared to the same period in 2014. The increase was primarily attributable to an increase of \$1,527 in administrative and general expenses due to increases in pension expense and legal expenses related SJW Corp.'s proposed reincorporation to the

state of Delaware. In addition, depreciation and amortization expense increased \$721 and property taxes and non-income taxes increased \$21 due to increases in utility plant and annual assessments.

Operating expenses, excluding water production expenses, increased \$8,421 for the nine months ended September 30, 2015 compared to the same period in 2014. The increase was primarily attributable to an increase of \$5,327 in administrative and general expenses due to increases in pension expense, legal expenses related SJW Corp.'s proposed reincorporation to the state of Delaware, rate case expenses for the General Rate Case, and outside printing and design expenses for customer mailers related to rate increases and conservation notices. In addition, depreciation and amortization expense increased \$2,102 and property taxes and non-income taxes increased \$627 due to increases in utility plant and annual assessments, and maintenance expenses increased \$365.

#### Other (Expense) Income

For the three months ended September 30, 2015 compared to the same period in 2014, the change in other (expense) income was primarily due to a gain on the sale of a portfolio of San Jose Water Company nonutility properties and an increase in non-tariffed income for contracted services provided to various governmental agencies. For the nine months ended September 30, 2015 compared to the same period in 2014, the change in other (expense) income was primarily due to a partial sale of the Company's investment in California Water Service Group stock in June 2014, and an increase in interest on long-term debt related to the Series L senior note which was funded in August 2014, partially offset by a gain on the sale of a portfolio of San Jose Water Company nonutility properties in August 2015.

#### Provision for Income Taxes

For the three months ended September 30, 2015 compared to the same period in 2014, income tax expense decreased \$10,194 primarily due to lower pre-tax income offset by the impact of a state income tax benefit of \$4,799 recognized in 2014 related to the adoption of new Department of Treasury and Internal Revenue Service Tangible Property Regulations for 2013 and prior years. The effective consolidated income tax rates were 37% and 29% for the three months ended September 30, 2015 and 2014, respectively.

For the nine months ended September 30, 2015 compared to the same period in 2014, income tax expense decreased \$6,648 as a result of lower pre-tax income offset by the impact of a state income tax benefit of \$4,799 recognized in 2014 related to the adoption of new Department of Treasury and Internal Revenue Service Tangible Property Regulations for 2013 and prior years and a benefit of \$880 recognized in 2014 related to State of California enterprise zone sales and use tax credits for tax years 2008 through 2012. The effective consolidated income tax rates were 37% and 30% for the nine months ended September 30, 2015, respectively.

SJW Corp. is currently undergoing an income tax examination by the California Franchise Tax Board for refund claims for fiscal years 2008 through 2012.

#### Other Comprehensive Income (Loss)

The change in other comprehensive income (loss) for the three and nine months ended September 30, 2015 compared to the same period in 2014 was due to the change in market value and sale of a portion of the Company's investment in California Water Service Group stock in 2014.

#### Water Supply

On October 1, 2015, SCVWD's 10 reservoirs were approximately 37% full with 61,931 acre-feet of water in storage. As reported by the SCVWD, the rainfall was approximately 24% of the seasonal average for the current rainfall season that commenced on July 1, 2015 and ends on June 30, 2016. The rainfall at San Jose Water Company's Lake Elsman was measured at 0.02 inches for the current rainfall season which is approximately 6% of the five-year average. Under normal hydrologic conditions, state and federal water allocations represent approximately 40% of the SCVWD's total annual supply. As of October 1, 2015, the SCVWD reported that allocations from the state and federal water project are approximately 20% and 25%, respectively, of amounts requested in 2015. SCVWD also reported that despite the prolonged drought, the Santa Clara Valley water companies purchased more imported water in 2015, allowing the groundwater levels to continue to recover from where they were a year ago. However, the groundwater level in the Santa Clara Plain was still lower than the five-year average by approximately 7 feet. According to SCVWD, the predicted total groundwater storage at the end of 2015 has been upgraded from critical to severe stage. On October 1, 2015, San Jose Water Company's Lake Elsman contained 460 acre-feet which represents the operational low point for the facility. San Jose Water Company will utilize surface water and additional water from its

portfolio of groundwater supplies to supplement imported water from the SCVWD. San Jose Water Company believes that its various potable water sources will be sufficient to meet customer demand through the remainder of 2015.

See Note 1 of Notes to Unaudited Condensed Consolidated Financial Statements for a discussion of the California drought and political and regulatory activities that have occurred in response to ongoing drought conditions. SJW Corp. and San Jose Water Company provide additional information on their web sites relating to ongoing water conservation measures taken or to be taken in response to the historical drought conditions in California, including information on customer water usage. The web sites are accessible at [www.sjwater.com](http://www.sjwater.com) and [www.sjwcorp.com](http://www.sjwcorp.com). SJW Corp. intends to update the web sites as appropriate during the period in which the water shortage contingency plan of SCVWD remains in effect.

CLWSC's water supply consists of groundwater from wells and purchased treated and untreated raw water from the GBRA. CLWSC has long-term agreements with the GBRA, which expire in 2037, 2040, 2044 and 2050. The agreements, which are take-or-pay contracts, provide CLWSC with an aggregate of 6,900 acre-feet of water per year from Canyon Lake at prices that may be adjusted periodically by GBRA.

#### Regulation and Rates

Almost all of the operating revenue of San Jose Water Company results from the sale of water at rates authorized by the CPUC. The CPUC sets rates that are intended to provide revenue sufficient to recover operating expenses and the opportunity to achieve a specified return on common equity. The timing of rate decisions could have an impact on the results of operations.

See Note 8 of Notes to Unaudited Condensed Consolidated Financial Statements for a discussion of the regulatory activities that have occurred for the year.

#### Liquidity:

##### Cash Flow from Operating Activities

During the nine months ended September 30, 2015, SJW Corp. generated cash flows from operations of approximately \$72,300, compared to \$45,900 for the same period in 2014. Cash flow from operations is primarily generated by net income from revenue producing activities, adjusted for non-cash expenses for depreciation and amortization, deferred income taxes, gains on the sale of assets, and changes in working capital items. Cash flow from operations increased by approximately \$26,400. This increase was caused by a combination of the following factors: (1) recognition in 2014 and collection in 2015 of balancing and memorandum accounts drove an increase of \$55,400 between the two periods primarily due to the 2012 General Rate Case true-up revenue recorded in the prior year and collection of \$6,400 in drought surcharges, (2) net collection of taxes receivable was \$4,900 more than prior period, (3) amounts previously invoiced and accrued offset by payments related to groundwater extraction charges, purchased water and purchased power caused a \$2,000 increase, (4) change in general working capital caused a \$300 increase, (5) offset by, net income adjusted for non-cash items and gains from asset activity decreased \$35,000 primarily due to the 2012 General Rate Case true-up revenue, and (6) collections of previously billed and accrued receivables decreased by \$1,200.

As of September 30, 2015, Water Utility Services' write-offs for uncollectible accounts represent less than 1% of its total revenue, unchanged from September 30, 2014. Management believes it will continue to collect its accounts receivable balances at its historical collection rate.

##### Cash Flow from Investing Activities

During the nine months ended September 30, 2015, SJW Corp. used cash flows in investing activities of approximately \$74,300, compared to \$72,400 for the same period in 2014. Cash flows used in investing activities increased by approximately \$1,900 primarily due to less cash received from the sale of real estate investments and stock and more cash used to retire utility plant, partially offset by less cash used for utility plant additions.

Water Utility Services' budgeted capital expenditures for 2015, exclusive of capital expenditures financed by customer contributions and advances, are \$108,000. As of September 30, 2015, approximately \$63,100 or 58% of the \$108,000 has been spent.

Water Utility Services' capital expenditures are incurred in connection with normal upgrading and expansion of existing facilities and to comply with environmental regulations. Over the next five years, Water Utility Services expects to incur approximately \$662,000 in capital expenditures, which includes replacement of pipes and mains, and maintaining water systems. This amount is subject to CPUC and PUCT approval. Included in this amount is \$59,600



relating to upgrades to San Jose Water Company's 40-year old Montevina Water Treatment Plant. Capital expenditures have the effect of increasing utility plant on which Water Utility Services earns a return. Water Utility Services actual capital expenditures may vary from their projections due to changes in the expected demand for services, weather patterns, actions by governmental agencies, and general economic conditions. Total additions to utility plant normally exceed Company-financed additions as a result of new facilities construction funded with advances from developers and contributions in aid of construction.

A substantial portion of San Jose Water Company's distribution system was constructed during the period from 1945 to 1980. Expenditure levels for renewal and modernization of this part of the system will grow at an increasing rate as these components reach the end of their useful lives. In most cases, replacement cost will significantly exceed the original installation cost of the retired assets due to increases in the costs of goods and services and increased regulation.

#### Cash Flow from Financing Activities

Net cash provided by financing activities for the nine months ended September 30, 2015 decreased by approximately \$24,000 from the same period in the prior year, primarily as a result of a decrease in long-term borrowings, partially offset by an increase in net borrowings on the line of credit.

#### Sources of Capital:

San Jose Water Company's ability to finance future construction programs and sustain dividend payments depends on its ability to maintain or increase internally generated funds and attract external financing. The level of future earnings and the related cash flow from operations is dependent, in large part, upon the timing and outcome of regulatory proceedings.

San Jose Water Company's financing activity is designed to achieve a capital structure consistent with regulatory guidelines of approximately 49% debt and 51% equity. As of September 30, 2015, San Jose Water Company's funded debt and equity were approximately 46% and 54%, respectively.

Funding for San Jose Water Company's future capital expenditure program is expected to be provided primarily through internally-generated funds, the issuance of new long-term debt and the issuance of equity, all of which will be consistent with the regulator's guidelines.

SJW Corp.'s unsecured senior note agreement has terms and conditions that restrict SJW Corp. from issuing additional funded debt if: (1) the funded consolidated debt would exceed 66-2/3% of total capitalization, and (2) the minimum net worth of SJW Corp. becomes less than \$175,000 plus 30% of Water Utility Services cumulative net income, since June 30, 2011. As a result, SJW Corp. was not restricted from issuing future indebtedness as a result of these terms and conditions at September 30, 2015.

San Jose Water Company's unsecured senior note agreements generally have terms and conditions that restrict San Jose Water Company from issuing additional funded debt if: (1) the funded debt would exceed 66-2/3% of total capitalization, and (2) net income available for interest charges for the trailing 12-calendar-month period would be less than 175% of interest charges. As of September 30, 2015, San Jose Water Company's funded debt was 46% of total capitalization and the net income available for interest charges was 347% of interest charges. As a result, San Jose Water Company was not restricted from issuing future indebtedness as a result of these terms and conditions at September 30, 2015.

San Jose Water Company's loan agreement with the California Pollution Control Financing Authority contains affirmative and negative covenants customary for a loan agreement relating to revenue bonds, including, among other things, complying with certain disclosure obligations and covenants relating to the tax exempt status of the interest on the bonds and limitations and prohibitions relating to the transfer of the projects funded by the loan proceeds and the assignment of the loan agreement. As of September 30, 2015, San Jose Water Company was in compliance with all such covenants.

SJWTX, Inc.'s unsecured senior note agreement has terms and conditions that restrict SJWTX, Inc. from issuing additional funded debt if: (1) the funded debt would exceed 66-2/3% of total capitalization, and (2) net income available for interest charges for the trailing 12-calendar-month period would be less than 175% of interest charges. In addition, SJW Corp. is a guarantor of SJWTX, Inc.'s senior note which has terms and conditions that restrict SJW Corp. from issuing additional funded debt if: (1) the funded consolidated debt would exceed 66-2/3% of total capitalization, and (2) the minimum net worth of SJW Corp. becomes less than \$125,000 plus 30% of Water Utility Services cumulative net income, since December 31, 2005. As of September 30, 2015, SJWTX, Inc. and SJW Corp. were not restricted from issuing future indebtedness as a result of these terms and conditions.

As of September 30, 2015, SJW Corp. and its subsidiaries had unsecured bank lines of credit, allowing aggregate short-term borrowings of up to \$100,000, of which \$15,000 was available to SJW Corp. and SJW Land Company

under a single line of credit and \$85,000 was available to San Jose Water Company under another line of credit. \$3,000 under the San Jose Water Company line of credit is set aside in the form of letters of credit for its Safe Drinking Water State Revolving Fund loans. At September 30, 2015, SJW Corp. and its subsidiaries had available unused short-term bank lines of credit of \$75,800. These lines of credit bear interest at variable rates. They will expire on September 1, 2016. The cost of borrowing on SJW Corp.'s short-term credit facilities has averaged 1.3% as of September 30, 2015. SJW Corp., on a consolidated basis, has the following affirmative covenants on its unsecured bank line of credit: (1) the funded debt cannot exceed 66-2/3% of total capitalization, and (2) net income available for interest charges for the trailing 12-calendar-month period cannot be less than 175% of interest charges. As of September 30, 2015, SJW Corp.'s funded debt was 51% of total capitalization and the net income available for interest charges was 304% of interest charges. As of September 30, 2015, SJW Corp. was in compliance with all covenants.

San Jose Water Company's unsecured bank line of credit has the following affirmative covenants: (1) the funded debt cannot exceed  $66\frac{2}{3}\%$  of total capitalization, and (2) net income available for interest charges for the trailing 12-calendar-month period cannot be less than 175% of interest charges. As of September 30, 2015, San Jose Water Company was in compliance with all covenants.

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### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

SJW Corp. is subject to market risks in the normal course of business, including changes in interest rates, pension plan asset values, and equity prices. The exposure to changes in interest rates can result from the issuance of debt and short-term funds obtained through SJW Corp.'s variable rate lines of credit. San Jose Water Company sponsors a noncontributory pension plan for its employees. Pension costs and the funded status of the plan are affected by a number of factors including the discount rate and investment returns on plan assets. SJW Corp. also owned 259,151 shares of common stock of California Water Service Group as of September 30, 2015, which is listed on the New York Stock Exchange, and is therefore exposed to the risk of fluctuations and changes in equity prices. SJW Corp. has no derivative financial instruments, financial instruments with significant off-balance sheet risks, or financial instruments with concentrations of credit risk.

### ITEM 4. CONTROLS AND PROCEDURES

SJW Corp.'s management, with the participation of its Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of SJW Corp.'s disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, the "Exchange Act"), as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that SJW Corp.'s disclosure controls and procedures as of the end of the period covered by this report have been designed and are functioning effectively to provide reasonable assurance that the information required to be disclosed by SJW Corp. in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. SJW Corp. believes that a control system, no matter how well designed and operated, cannot provide absolute assurance that the objectives of the control system are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

There has been no change in internal control over financial reporting during the third fiscal quarter of 2015 that has materially affected, or is reasonably likely to materially affect, the internal controls over financial reporting of SJW Corp.

## PART II. OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

SJW Corp. is subject to ordinary routine litigation incidental to its business. There are no pending legal proceedings to which SJW Corp. or any of its subsidiaries is a party, or to which any of its properties is the subject, that are expected to have a material effect on SJW Corp.'s business, financial position, results of operations or cash flows.

### ITEM 1A. RISK FACTORS

In addition to the other information set forth in this report, you should carefully consider the factors discussed in the "Risk Factors" in SJW Corp.'s Form 10-K for the year ended December 31, 2014, and our other public filings, which could materially affect our business, financial condition or future results. Other than the risk factor listed below, there have been no material changes from risk factors previously disclosed in "Risk Factors" in SJW Corp.'s Form 10-K for the year ended December 31, 2014.

Fluctuations in customer demand for water due to seasonality, conservation regulations, and lifestyle can adversely affect operating results.

Water Utility Services' operations are seasonal, thus quarterly fluctuation in results of operations may be significant. Rainfall and other weather conditions also affect the operations of Water Utility Services. Most water consumption occurs during the third quarter of each year when weather tends to be warm and dry. In periods of drought, if customers are encouraged or required to conserve water due to a shortage of water supply or restriction of use,

revenue tends to be lower. Similarly, in unusually wet periods, water supply tends to be higher and customer demand tends to be lower, again resulting in lower revenues. Furthermore, certain lifestyle choices made by customers can affect demand for water. For example, a significant portion of residential water use is for outside irrigation of lawns and landscaping. If there is a decreased desire by customers to maintain landscaping for their homes or restrictions are placed on outside irrigation, residential water demand would decrease, which would result in lower revenues.

Conservation efforts and construction codes, which require the use of low-flow plumbing fixtures, could diminish water consumption and result in reduced revenue. In addition, in time of drought, water conservation may become a regulatory requirement that impacts the water usage of our customers. For example, in response to the ongoing drought in California, on March 17, 2015, the State Water Board adopted an expanded emergency conservation regulation that became effective on March 27, 2015. The regulation prohibits certain outdoor water uses for all Californians and also places water usage restrictions on businesses in the restaurant and hospitality sectors. On March 25, 2015, the SCVWD increased their conservation target from 20% to 30% through the end of 2015. On April 1, 2015, Governor Edmund G. Brown Jr. issued an executive order imposing restrictions to achieve a statewide 25% reduction in potable urban water usage through February 28, 2016 based on 2013 usage. On April 9, 2015, the CPUC issued a resolution ordering its regulated water utilities to comply with the State Water Board's emergency conservation regulation, conduct additional customer outreach and implement restrictions of outdoor water use. Effective June 15, 2015, San Jose Water Company was authorized by the CPUC to activate Stage 3 of Tariff Rule 14.1 with a water shortage contingency plan with mandatory water usage reduction and drought surcharges. The drought surcharges will be recorded in a drought account authorized by the CPUC to track lost revenues from conservation. The amount collected will offset future surcharges as a result of conservation efforts. San Jose Water Company is continually working to remain in compliance with the various drought rules and regulations and is also working with local governments as well as the SCVWD to communicate consistent messages on the drought to the public.

The implementation of mandatory conservation measures has resulted and is expected to result in lower water usage by our customers which may adversely affect our results of operation. If the current drought and the related conservation measures continue, we may experience fluctuations in the timing of or a reduction in customer revenue. Furthermore, while the CPUC approved MCRAMA and MCMA memorandum accounts would allow us to recover revenue reductions due to water conservation activities and certain conservation related costs, such memorandum accounts are subject to a review and approval process by the CPUC, which can be lengthy, and there is no assurance that we will be able to recover all of the revenue and costs recorded in the memorandum accounts.

#### ITEM 5. OTHER INFORMATION

On October 28, 2015, the Board of Directors of SJW Corp. declared the regular quarterly dividend of \$0.195 per share of common stock. The dividend will be paid on December 1, 2015 to shareholders of record as of the close of business on November 9, 2015.

SJW Corp. intends to post information about the operating and financial performance of SJW Corp. and its subsidiaries on its web sites at [www.sjwater.com](http://www.sjwater.com) and [www.sjwcorp.com](http://www.sjwcorp.com) from time to time.

#### ITEM 6. EXHIBITS

See Exhibit Index located immediately following the Signatures of this document, which is incorporated herein by reference as required to be filed by Item 601 of Regulation S-K for the quarter ended September 30, 2015.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SJW CORP.

DATE: November 2, 2015

By: /s/ JAMES P. LYNCH  
James P. Lynch  
Chief Financial Officer and Treasurer  
(Principal financial officer)



EXHIBIT INDEX

| Exhibit Number | Description                                                                                                                                                                    |
|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10.1           | SJW Corp. Long-Term Incentive Plan, as amended and restated July 29, 2015. (1)                                                                                                 |
| 31.1           | Certification Pursuant to Rule 13a-14(a)/15d-14(a) by Chairman, President and Chief Executive Officer. (1)                                                                     |
| 31.2           | Certification Pursuant to Rule 13a-14(a)/15d-14(a) by Chief Financial Officer and Treasurer. (1)                                                                               |
| 32.1           | Certification Pursuant to 18 U.S.C. Section 1350 by Chairman, President and Chief Executive Officer, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (1) |
| 32.2           | Certification Pursuant to 18 U.S.C. Section 1350 by Chief Financial Officer and Treasurer, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (1)           |
| 101.INS        | XBRL Instance Document                                                                                                                                                         |
| 101.SCH        | XBRL Taxonomy Extension Schema Document                                                                                                                                        |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase Document                                                                                                                          |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase Document                                                                                                                           |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase Document                                                                                                                                |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase Document                                                                                                                         |

(1)Filed currently herewith.