

KANSAS CITY SOUTHERN
Form 10-Q
April 21, 2015
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 2015

or
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission File Number 1-4717

KANSAS CITY SOUTHERN
(Exact name of registrant as specified in its charter)
Delaware
(State or other jurisdiction of incorporation or organization)

44-0663509
(I.R.S. Employer Identification No.)

427 West 12th Street,
Kansas City, Missouri
(Address of principal executive offices)
816.983.1303

64105
(Zip Code)

(Registrant's telephone number, including area code)

No Change

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class
Common Stock, \$0.01 per share par value

April 14, 2015
110,544,998 Shares

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PART I — FINANCIAL INFORMATION

Item 1. Financial Statements

Kansas City Southern and Subsidiaries
Consolidated Statements of Income

| | Three Months Ended March 31, | |
|--|---|---------|
| | 2015 | 2014 |
| | (In millions, except share and per share amounts) (Unaudited) | |
| Revenues | \$603.1 | \$607.4 |
| Operating expenses: | | |
| Compensation and benefits | 117.6 | 110.6 |
| Purchased services | 58.1 | 55.2 |
| Fuel | 81.0 | 103.9 |
| Equipment costs | 29.1 | 31.7 |
| Depreciation and amortization | 68.5 | 61.9 |
| Materials and other | 61.0 | 54.2 |
| Lease termination costs | 9.6 | 29.9 |
| Total operating expenses | 424.9 | 447.4 |
| Operating income | 178.2 | 160.0 |
| Equity in net earnings of unconsolidated affiliates | 4.4 | 5.7 |
| Interest expense | (18.6 |) (18.7 |
| Debt retirement costs | — | (6.6 |
| Foreign exchange gain (loss) | (11.6 |) 3.1 |
| Other expense, net | (0.8 |) (0.5 |
| Income before income taxes | 151.6 | 143.0 |
| Income tax expense | 50.4 | 49.0 |
| Net income | 101.2 | 94.0 |
| Less: Net income attributable to noncontrolling interest | 0.4 | 0.3 |
| Net income attributable to Kansas City Southern and subsidiaries | 100.8 | 93.7 |
| Preferred stock dividends | 0.1 | 0.1 |
| Net income available to common stockholders | \$100.7 | \$93.6 |
| Earnings per share: | | |
| Basic earnings per share | \$0.91 | \$0.85 |
| Diluted earnings per share | \$0.91 | \$0.85 |
| Average shares outstanding (in thousands): | | |
| Basic | 110,309 | 110,086 |
| Potentially dilutive common shares | 218 | 317 |
| Diluted | 110,527 | 110,403 |
| See accompanying notes to consolidated financial statements. | | |

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Kansas City Southern and Subsidiaries
 Consolidated Statements of Comprehensive Income

| | Three Months Ended March 31, | |
|---|---------------------------------|---------|
| | 2015 | 2014 |
| | (In millions) | |
| | (Unaudited) | |
| Net income | \$ 101.2 | \$ 94.0 |
| Other comprehensive loss: | | |
| Amortization of prior service credit, net of tax of less than \$(0.1) million | (0.1 |) — |
| Foreign currency translation adjustments, net of tax of \$(0.1) million | (0.3 |) — |
| Other comprehensive loss | (0.4 |) — |
| Comprehensive income | 100.8 | 94.0 |
| Less: Comprehensive income attributable to noncontrolling interest | 0.4 | 0.3 |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$ 100.4 | \$ 93.7 |
| See accompanying notes to consolidated financial statements. | | |

Table of ContentsKansas City Southern and Subsidiaries
Consolidated Balance Sheets

| | March 31, 2015 | December 31, 2014 |
|---|---|----------------------|
| | (In millions, except share and per share amounts) (Unaudited) | |
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$38.4 | \$348.0 |
| Accounts receivable, net | 204.4 | 181.6 |
| Materials and supplies | 127.3 | 111.0 |
| Deferred income taxes | 83.8 | 100.1 |
| Other current assets | 61.5 | 77.6 |
| Total current assets | 515.4 | 818.3 |
| Investments | 40.1 | 36.4 |
| Property and equipment (including concession assets), net | 7,306.0 | 7,154.7 |
| Other assets | 79.1 | 81.6 |
| Total assets | \$7,940.6 | \$8,091.0 |
| LIABILITIES AND EQUITY | | |
| Current liabilities: | | |
| Debt due within one year | \$55.1 | \$24.8 |
| Short-term borrowings | 213.0 | 450.1 |
| Accounts payable and accrued liabilities | 390.3 | 423.9 |
| Total current liabilities | 658.4 | 898.8 |
| Long-term debt | 1,833.6 | 1,841.0 |
| Deferred income taxes | 1,164.7 | 1,156.3 |
| Other noncurrent liabilities and deferred credits | 145.4 | 130.8 |
| Total liabilities | 3,802.1 | 4,026.9 |
| Commitments and contingencies | — | — |
| Stockholders' equity: | | |
| \$25 par, 4% noncumulative, preferred stock, 840,000 shares authorized, 649,736 shares issued, 242,170 shares outstanding | 6.1 | 6.1 |
| \$.01 par, common stock, 400,000,000 shares authorized; 123,352,185 shares issued; 110,544,998 and 110,392,330 shares outstanding at March 31, 2015 and December 31, 2014, respectively | 1.1 | 1.1 |
| Additional paid-in capital | 959.9 | 949.8 |
| Retained earnings | 2,866.0 | 2,801.7 |
| Accumulated other comprehensive loss | (3.6 |) (3.2 |
| Total stockholders' equity | 3,829.5 | 3,755.5 |
| Noncontrolling interest | 309.0 | 308.6 |
| Total equity | 4,138.5 | 4,064.1 |
| Total liabilities and equity | \$7,940.6 | \$8,091.0 |

See accompanying notes to consolidated financial statements.

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Consolidated Statements of Cash Flows

| | Three Months Ended March 31, | |
|---|---------------------------------|---------|
| | 2015 | 2014 |
| | (In millions) | |
| | (Unaudited) | |
| Operating activities: | | |
| Net income | \$101.2 | \$94.0 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 68.5 | 61.9 |
| Deferred income taxes | 26.1 | 25.6 |
| Equity in net earnings of unconsolidated affiliates | (4.4) | (5.7) |
| Share-based compensation | 4.4 | 1.5 |
| Excess tax benefit from share-based compensation | (3.6) | (2.4) |
| Distributions from unconsolidated affiliates | — | 8.0 |
| Debt retirement costs | — | 6.6 |
| Changes in working capital items: | | |
| Accounts receivable | (22.6) | 4.2 |
| Materials and supplies | (15.7) | (10.6) |
| Other current assets | 19.7 | (8.8) |
| Accounts payable and accrued liabilities | (11.7) | (27.1) |
| Other, net | 0.6 | (3.9) |
| Net cash provided by operating activities | 162.5 | 143.3 |
| Investing activities: | | |
| Capital expenditures | (178.0) | (98.0) |
| Purchase or replacement of equipment under operating leases | (53.7) | (128.0) |
| Property investments in MSLLC | (1.9) | (19.6) |
| Proceeds from disposal of property | 0.9 | 1.4 |
| Other, net | (1.1) | 4.3 |
| Net cash used for investing activities | (233.8) | (239.9) |
| Financing activities: | | |
| Proceeds from short-term borrowings | 3,842.1 | 864.6 |
| Repayment of short-term borrowings | (4,079.6) | (689.8) |
| Proceeds from issuance of long-term debt | 30.0 | 175.0 |
| Repayment of long-term debt | (7.3) | (490.4) |
| Dividends paid | (31.0) | (23.8) |
| Debt costs | — | (3.6) |
| Excess tax benefit from share-based compensation | 3.6 | 2.4 |
| Proceeds from employee stock plans | 3.9 | 0.2 |
| Net cash used for financing activities | (238.3) | (165.4) |
| Cash and cash equivalents: | | |
| Net decrease during each period | (309.6) | (262.0) |
| At beginning of year | 348.0 | 429.5 |
| At end of period | \$38.4 | \$167.5 |

See accompanying notes to consolidated financial statements.

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Kansas City Southern and Subsidiaries

Notes to Consolidated Financial Statements

For purposes of this report, “KCS” or the “Company” may refer to Kansas City Southern or, as the context requires, to one or more subsidiaries of Kansas City Southern.

1. Basis of Presentation

In the opinion of the management of KCS, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of normal and recurring adjustments) necessary to fairly present the results for interim periods in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”). Pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”), certain information and note disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. These consolidated financial statements should be read in conjunction with the consolidated financial statements and accompanying notes included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2014. The results of operations for the three months ended March 31, 2015, are not necessarily indicative of the results to be expected for the full year ending December 31, 2015.

2. New Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, which requires companies to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration it expects to be entitled in exchange for those goods or services. In April 2015, the FASB voted for a one-year deferral of the effective date of the new revenue recognition standard. If approved, the new standard will become effective for the Company beginning with the first quarter 2018 and can be adopted either retrospectively to each prior reporting period presented or as a cumulative effect adjustment as of the date of adoption. The adoption of this guidance is not expected to have a material impact on the Company’s consolidated financial statements.

In April 2015, the FASB issued ASU No. 2015-03, Interest—Imputation of Interest, which requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The recognition and measurement guidance of debt issuance costs are not affected by the amendments in this update. The standard will be effective for the Company beginning in the first quarter of 2016 and requires the Company to apply the new guidance on a retrospective basis on adoption. The adoption of this guidance is not expected to have a material impact on the Company’s consolidated financial statements.

3. Earnings Per Share Data

Basic earnings per common share is computed by dividing net income available to common stockholders by the weighted-average number of common shares outstanding for the period. Diluted earnings per share adjusts basic earnings per common share for the effects of potentially dilutive common shares, if the effect is not anti-dilutive. Potentially dilutive common shares include the dilutive effects of shares issuable under the stock option and performance award plans.

The following table reconciles the basic earnings per share computation to the diluted earnings per share computation (in millions, except share and per share amounts):

| | Three Months Ended March 31, | |
|--|---------------------------------|---------|
| | 2015 | 2014 |
| Net income available to common stockholders for purposes of computing basic and diluted earnings per share | \$ 100.7 | \$ 93.6 |
| Weighted-average number of shares outstanding (in thousands): | | |
| Basic shares | 110,309 | 110,086 |

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| | | |
|---|---------|---------|
| Effect of dilution | 218 | 317 |
| Diluted shares | 110,527 | 110,403 |
| Earnings per share: | | |
| Basic earnings per share | \$0.91 | \$0.85 |
| Diluted earnings per share | \$0.91 | \$0.85 |
| Potentially dilutive shares excluded from the calculation (in thousands): | | |
| Stock options excluded as their inclusion would be anti-dilutive | 75 | 68 |

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Notes to Consolidated Financial Statements—(Continued)

4. Lease Termination Costs

During the three months ended March 31, 2015 and 2014, the Company purchased \$53.7 million and \$126.6 million, respectively, of equipment under existing operating leases and replacement equipment as certain operating leases expired. For the three months ended March 31, 2015 and 2014, the Company recognized \$9.6 million and \$29.9 million, respectively, of lease termination costs (included in operating expenses) due to the early termination of certain operating leases and the related purchase of the equipment.

5. Property and Equipment (including Concession Assets)

Property and equipment, including concession assets, and related accumulated depreciation and amortization are summarized below (in millions):

| | March 31, 2015 | December 31, 2014 |
|---|-------------------|----------------------|
| Land | \$216.5 | \$216.8 |
| Concession land rights | 141.2 | 141.2 |
| Road property | 6,404.9 | 6,294.7 |
| Equipment | 2,096.1 | 1,979.9 |
| Technology and other | 168.3 | 160.9 |
| Construction in progress | 208.0 | 241.5 |
| Total property | 9,235.0 | 9,035.0 |
| Accumulated depreciation and amortization | 1,929.0 | 1,880.3 |
| Property and equipment (including concession assets), net | \$7,306.0 | \$7,154.7 |

Concession assets, net of accumulated amortization of \$491.2 million and \$483.1 million, totaled \$2,008.0 million and \$2,007.6 million at March 31, 2015 and December 31, 2014, respectively.

6. Fair Value Measurements

Assets and liabilities recognized at fair value are required to be classified into a three-level hierarchy. In general, fair values determined by Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access. Level 2 inputs include quoted prices for similar assets and liabilities in active markets, and inputs other than quoted prices that are observable for the asset or liability. Level 3 inputs are unobservable inputs for the asset or liability, and include situations where there is little, if any, market activity for the asset or liability. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls has been determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value in its entirety requires judgment and considers factors specific to the asset or liability.

The Company's derivative financial instruments are measured at fair value on a recurring basis and consist of foreign currency forward and option contracts, which are classified as Level 2 instruments. The Company determines the fair value of its derivative financial instrument positions based upon pricing models using inputs observed from actively quoted markets, the contract terms, market currency exchange rates, and in the case of option contracts, volatility, the risk-free interest rate and the time to expiration. The fair value of the foreign currency derivative instruments was a liability of \$13.2 million and \$4.3 million at March 31, 2015 and December 31, 2014, respectively.

The Company's short-term financial instruments include cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings. The carrying value of the short-term financial instruments approximates their fair value.

The fair value of the Company's debt is estimated using quoted market prices when available. When quoted market prices are not available, fair value is estimated based on current market interest rates for debt with similar maturities

and credit quality. The fair value of the Company's debt was \$1,962.3 million and \$1,884.1 million at March 31, 2015 and December 31, 2014, respectively. The carrying value was \$1,888.7 million and \$1,865.8 million at March 31, 2015 and December 31, 2014, respectively. If the Company's debt were measured at fair value, the fair value measurements of the individual debt instruments would have been classified as either Level 1 or Level 2 in the fair value hierarchy.

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Notes to Consolidated Financial Statements—(Continued)

7. Derivative Instruments

The Company enters into derivative transactions in certain situations based on management's assessment of current market conditions and perceived risks. Management intends to respond to evolving business and market conditions and in doing so, may enter into such transactions as deemed appropriate.

Credit Risk. As a result of the use of derivative instruments, the Company is exposed to counterparty credit risk. The Company manages this risk by limiting its counterparties to large financial institutions which meet the Company's credit rating standards and have an established banking relationship with the Company. As of March 31, 2015, the Company did not expect any losses as a result of default of its counterparties.

Foreign Currency Derivative Instruments. The Company's Mexican subsidiaries have net U.S. dollar-denominated liabilities (primarily debt) which, for Mexican income tax purposes, are subject to periodic revaluation based on changes in the value of the Mexican peso against the U.S. dollar. This revaluation creates fluctuations in the Company's Mexican income tax expense and the amount of income taxes paid in Mexico. The Company enters into foreign currency derivative contracts to hedge its exposure to this risk.

In the first quarter of 2015, the Company entered into foreign currency forward contracts with an aggregate notional amount of \$300.0 million. These contracts mature on January 15, 2016, and obligate the Company to purchase a total of Ps.4,480.4 million at a weighted-average exchange rate of Ps.14.93 to each U.S. dollar. The Company also entered into several foreign currency option contracts known as zero-cost collars. These contracts involve the Company's purchase of a Mexican peso call option and a simultaneous sale of a Mexican peso put option, with equivalent U.S. dollar notional amounts for each option and no net cash premium paid by the Company. These zero-cost collar contracts have an aggregate notional amount of \$80.0 million. The zero-cost collar contracts mature on January 15, 2016, and have a weighted-average Mexican peso exchange call rate of Ps.15.90 to each U.S. dollar and a weighted-average Mexican peso exchange put rate of Ps.15.11 to each U.S. dollar.

In December 2014, the Company entered into foreign currency forward contracts with an aggregate notional amount of \$300.0 million. These contracts matured on January 15, 2015, and obligated the Company to purchase a total of Ps.4,364.7 million at a weighted-average exchange rate of Ps.14.55 to each U.S. dollar. During January 2015, the Company entered into offsetting contracts with an aggregate notional amount of \$298.8 million. These offsetting contracts matured on January 15, 2015, and obligated the Company to sell a total of Ps.4,364.7 million at a weighted-average exchange rate of Ps.14.61 to each U.S. dollar.

The Company has not designated any of the foreign currency derivative contracts as hedging instruments for accounting purposes. The Company measures the foreign currency derivative contracts at fair value each period and recognizes any change in fair value in foreign exchange gain (loss) within the consolidated statements of income.

The following table presents the fair value of derivative instruments included in the consolidated balance sheets (in millions):

| | Derivative Liabilities | | |
|--|--|-------------------|----------------------|
| | Balance Sheet Location | March 31, 2015 | December 31, 2014 |
| Derivatives not designated as hedging instruments: | | | |
| Foreign currency forward contracts | Accounts payable and accrued liabilities | \$ 12.5 | \$ 4.3 |
| Foreign currency zero-cost collar contracts | Accounts payable and accrued liabilities | 0.7 | — |
| Total derivative liabilities | | \$ 13.2 | \$ 4.3 |

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Notes to Consolidated Financial Statements—(Continued)

The following table presents the amounts included in the consolidated statements of income (in millions):

| | Location of Gain/(Loss) Recognized in Income on Derivative | Amount of Gain/(Loss) Recognized in Income on Derivative Three months ended March 31, 2015 | 2014 |
|--|--|---|-------|
| Derivatives not designated as hedging instruments: | | | |
| Foreign currency forward contracts | Foreign exchange gain (loss) | \$(9.4) | \$3.2 |
| Foreign currency zero-cost collar contracts | Foreign exchange gain (loss) | (0.7) | — |
| Total | | \$(10.1) | \$3.2 |

8. Short-Term Borrowings

Commercial Paper. The commercial paper programs of The Kansas City Southern Railway Company (“KCSR”) and Kansas City Southern de Mexico, S.A. de C.V. (“KCSM”) generally serve as the primary means of short-term funding. As of March 31, 2015, KCSR had \$213.0 million of commercial paper outstanding at a weighted-average interest rate of 0.746% and KCSM had no commercial paper outstanding.

Short-Term Borrowing. On October 22, 2014, Kansas City Southern International Investments, S.A. de C.V. (“KCSII”), a wholly-owned subsidiary of the Company, KCSR, and certain other subsidiaries of the Company that guaranty KCSR’s Second Amended and Restated Credit Agreement dated as of November 21, 2012 (together with the Company and KCSR, the “Guarantors”), entered into a Credit Agreement (the “KCSII Credit Agreement”) with The Bank of Tokyo-Mitsubishi UFJ, Ltd., as lender (“BTM”). Pursuant to the terms of the KCSII Credit Agreement, BTM agreed to extend credit in an aggregate principal amount of up to \$300.0 million, with repayment due 90 days after the borrowing date of each loan. KCSII borrowed \$100.0 million on October 22, 2014, and borrowed an additional \$200.0 million on December 15, 2014. The loans had a weighted-average interest rate of 1.49% and were repaid during the first quarter of 2015 using available cash.

9. Equity

The following tables summarize the changes in equity (in millions):

| | Three Months Ended March 31, 2015 | | | Three Months Ended March 31, 2014 | | |
|---|--|----------------------------|-----------------|--|----------------------------|-----------------|
| | Kansas City Southern Stockholders’ Equity | Noncontrolling Interest | Total Equity | Kansas City Southern Stockholders’ Equity | Noncontrolling Interest | Total Equity |
| Beginning balance | \$3,755.5 | \$ 308.6 | \$4,064.1 | \$3,370.6 | \$ 306.0 | \$3,676.6 |
| Net income | 100.8 | 0.4 | 101.2 | 93.7 | 0.3 | 94.0 |
| Other comprehensive loss | (0.4) | — | (0.4) | — | — | — |
| Dividends on common stock | (36.4) | — | (36.4) | (30.9) | — | (30.9) |
| Dividends on \$25 par preferred stock | (0.1) | — | (0.1) | (0.1) | — | (0.1) |
| Options exercised and stock subscribed, net of shares withheld for employee taxes | 2.1 | — | 2.1 | (4.2) | — | (4.2) |
| Excess tax benefit from share-based compensation | 3.6 | — | 3.6 | 2.4 | — | 2.4 |
| Share-based compensation | 4.4 | — | 4.4 | 1.5 | — | 1.5 |

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| | | | | | | |
|----------------|-----------|----------|-----------|-----------|----------|-----------|
| Ending balance | \$3,829.5 | \$ 309.0 | \$4,138.5 | \$3,433.0 | \$ 306.3 | \$3,739.3 |
|----------------|-----------|----------|-----------|-----------|----------|-----------|

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Notes to Consolidated Financial Statements—(Continued)

Cash Dividends on Common Stock

On January 29, 2015, the Company's Board of Directors declared a cash dividend of \$0.330 per share payable on April 8, 2015, to common stockholders of record as of March 9, 2015. The aggregate amount of the dividend declared was \$36.4 million.

The following table presents the amount of cash dividends declared per common share by the Company's Board of Directors:

| | Three Months Ended March 31, | |
|--|---------------------------------|---------|
| | 2015 | 2014 |
| Cash dividends declared per common share | \$0.330 | \$0.280 |

10. Commitments and Contingencies

Concession Duty. Under KCSM's 50-year railroad concession from the Mexican government (the "Concession"), which could expire in 2047 unless extended, KCSM pays concession duty expense of 1.25% of gross revenues. For the three months ended March 31, 2015, the concession duty expense, which is recorded within materials and other in operating expenses, was \$3.8 million, compared to \$3.6 million for the same period in 2014.

Litigation. The Company is a party to various legal proceedings and administrative actions, all of which, except as set forth below, are of an ordinary, routine nature and incidental to its operations. Included in these proceedings are various tort claims brought by current and former employees for job-related injuries and by third parties for injuries related to railroad operations. KCS aggressively defends these matters and has established liability provisions, which management believes are adequate to cover expected costs. Although it is not possible to predict with certainty the outcome of any legal proceeding, in the opinion of management, other than those proceedings described in detail below, such proceedings and actions should not, individually, or in the aggregate, have a material adverse effect on the Company's consolidated financial statements.

On April 15, 2014, a putative securities class action lawsuit was filed in the United States District Court for the Western District of Missouri against the Company and certain of its current and former officers and directors. The securities class action is styled as *Gross v. Kansas City Southern, et al.*, 4:14-cv-00345-BCW. On April 16, 2014, the first of two shareholder derivative actions purportedly brought on behalf of the Company (which is named as a "nominal defendant") was filed in the United States District Court for the Western District of Missouri against certain of the Company's current and former directors and officers. The first derivative action is styled as *Webster v. Starling, et al.*, 4:14-cv-00349-BCW. The second derivative action was filed on June 6, 2014, and is styled as *Lerner v. Starling, et al.*, 4:14-cv-00509-BCW. The complaints allege, among other things, that the Company made misrepresentations or omitted to disclose certain facts in connection with its volume guidance for fiscal year 2013. The complaints seek unspecified damages and equitable relief. While the outcome of these matters cannot be predicted with certainty, the Company does not believe that, when resolved, these disputes will have a material effect on its consolidated financial statements. However, an adverse resolution could have a material effect on the Company's consolidated financial statements.

Environmental Liabilities. The Company's U.S. operations are subject to extensive federal, state and local environmental laws and regulations. The major U.S. environmental laws to which the Company is subject include, among others, the Federal Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA," also known as the Superfund law), the Toxic Substances Control Act, the Federal Water Pollution Control Act, and the Hazardous Materials Transportation Act. CERCLA can impose joint and several liabilities for cleanup and investigation costs, without regard to fault or legality of the original conduct, on current and predecessor owners and operators of a site, as well as those who generate, or arrange for the disposal of, hazardous substances. The Company does not believe that compliance with the requirements imposed by the environmental legislation will impair its competitive capability or result in any material additional capital expenditures, operating or maintenance costs. The

Company is, however, subject to environmental remediation costs as described in the following paragraphs. The Company's Mexico operations are subject to Mexican federal and state laws and regulations relating to the protection of the environment through the establishment of standards for water discharge, water supply, emissions, noise pollution, hazardous substances and transportation and handling of hazardous and solid waste. The Mexican government may bring administrative and criminal proceedings, impose economic sanctions against companies that violate environmental laws, and temporarily or even permanently close non-complying facilities.

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Notes to Consolidated Financial Statements—(Continued)

The risk of incurring environmental liability is inherent in the railroad industry. As part of serving the petroleum and chemicals industry, the Company transports hazardous materials and has a professional team available to respond to and handle environmental issues that might occur in the transport of such materials.

The Company performs ongoing reviews and evaluations of the various environmental programs and issues within the Company's operations, and, as necessary, takes actions intended to limit the Company's exposure to potential liability. Although these costs cannot be predicted with certainty, management believes that the ultimate outcome of identified matters will not have a material adverse effect on the Company's consolidated financial statements.

Personal Injury. The Company's personal injury liability is based on semi-annual actuarial studies performed on an undiscounted basis by an independent third party actuarial firm and reviewed by management. This liability is based on personal injury claims filed and an estimate of claims incurred but not yet reported. Actual results may vary from estimates due to the number, type and severity of the injury, costs of medical treatments and uncertainties in litigation. Adjustments to the liability are reflected within operating expenses in the period in which changes to estimates are known. Personal injury claims in excess of self-insurance levels are insured up to certain coverage amounts, depending on the type of claim and year of occurrence. The personal injury liability as of March 31, 2015, was based on an updated actuarial study of personal injury claims through November 30, 2014, and review of the last four months' experience.

The personal injury liability activity was as follows (in millions):

| | Three Months Ended March | |
|------------------------------|--------------------------|--------|
| | 31, | |
| | 2015 | 2014 |
| Balance at beginning of year | \$29.3 | \$31.2 |
| Accruals | 2.2 | 2.2 |
| Change in estimate | — | (1.3) |
| Payments | (0.9) | (1.6) |
| Balance at end of period | \$30.6 | \$30.5 |

Certain Disputes with Ferromex. KCSM and Ferrocarril Mexicano, S.A. de C.V. ("Ferromex") use certain trackage rights, haulage rights and interline services (the "Services") provided by each other. The rates to be charged after January 1, 2009, were agreed to pursuant to the Trackage Rights Agreement, dated February 9, 2010 (the "Trackage Rights Agreement"), between KCSM and Ferromex. The rates payable for these Services for the period beginning in 1998 through December 31, 2008, are still not resolved. If KCSM cannot reach an agreement with Ferromex for rates applicable for Services which were provided prior to January 1, 2009, which are not subject to the Trackage Rights Agreement, the Mexican Secretaría de Comunicaciones y Transportes ("Secretary of Communications and Transportation" or "SCT") is entitled to set the rates in accordance with Mexican law and regulations. KCSM and Ferromex both initiated administrative proceedings seeking a determination by the SCT of the rates that KCSM and Ferromex should pay each other in connection with the Services. The SCT issued rulings in 2002 and 2008 setting the rates for the Services and both KCSM and Ferromex challenged these rulings. Although KCSM and Ferromex have challenged these matters based on different grounds and these cases continue to evolve, management believes the amounts recorded related to these matters are adequate. While the outcome of these matters cannot be predicted with certainty, the Company does not believe that, when resolved, these disputes will have a material effect on its consolidated financial statements.

Tax Contingencies. Tax returns filed in the U.S. for periods after 2010 and in Mexico for periods after 2008 remain open to examination by the taxing authorities. Internal Revenue Service (the "IRS") examinations have been completed and settled for the 2011 and 2012 U.S. federal tax returns. The Servicio de Administración Tributaria (the "SAT"), the Mexican equivalent of the IRS, is currently examining the KCSM 2009 and 2010 tax returns and the 2012 tax return of KCSM Servicios, S.A. de C.V., a wholly-owned subsidiary of KCS. The Company is litigating a Value Added Tax ("VAT") audit assessment from the SAT for KCSM for the year ended December 31, 2005. The Company believes it is

more likely than not that it will prevail in challenging the KCSM 2005 assessment. While the outcome of this matter cannot be predicted with certainty, the Company does not believe, when resolved, that this dispute will have a material effect on its consolidated financial statements. However, an unexpected adverse resolution could have a material effect on the consolidated financial statements in a particular quarter or fiscal year.

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Notes to Consolidated Financial Statements—(Continued)

NAFTA Rail, S. de R.L. de C.V. (NAFTA), a wholly-owned subsidiary of KCS, recorded a receivable from the SAT for VAT paid by NAFTA in connection with NAFTA's purchase of locomotives. NAFTA subsequently collected VAT in connection with leasing these locomotives, and offset the resulting VAT payable against the existing VAT receivable. The SAT issued a resolution in 2013 which denied this offset, and assessed payment. NAFTA litigated this resolution and in January 2015 a Mexican tax court issued a favorable ruling by dismissing the SAT resolution. The SAT appealed this tax court decision in February 2015. An adverse resolution could result in the determination that approximately \$13.1 million of VAT receivable recorded by NAFTA is not recoverable.

KCSM has not historically assessed VAT on international import transportation services provided to its customers based on a written ruling that KCSM obtained from the SAT in 2008 stating that such services were exempt from VAT (the "2008 Ruling"). Notwithstanding the 2008 Ruling, in December 2013, the SAT unofficially informed KCSM of an intended implementation of new criteria effective as of January 1, 2014, pursuant to which VAT would be assessed on all international import transportation services on the portion of the services provided within Mexico. Additionally, in November 2013, the SAT filed an action to nullify the 2008 Ruling, potentially exposing the application of the new criteria to open tax years. In February 2014, KCSM filed an action opposing the SAT's nullification action. While the SAT's unofficial communication to KCSM is not enforceable and the 2008 Ruling continues to be in effect, KCSM notified its customers in December 2013 of the potential assessment of VAT on international import transportation services; however, implementation of any VAT assessment will depend on future developments and any guidance published by the SAT. Due to the pass-through nature of VAT assessed on services provided to customers, the Company does not believe any ultimate requirement to assess VAT on international import transportation services will have a significant effect on its consolidated financial statements. However, unexpected adverse implementation criteria imposed by the SAT for open tax years could have a material effect on the consolidated financial statements of the Company in a particular quarter or fiscal year.

Mexican Legislation. In January 2015, the Mexican Regulatory Railroad Service Law was published and became effective. While the Company continues to evaluate the Mexican government's implementation of this legislation, the Company does not believe it will have a material effect on its consolidated financial statements.

Contractual Agreements. In the normal course of business, the Company enters into various contractual agreements related to commercial arrangements and the use of other railroads' or governmental entities' infrastructure needed for the operations of the business. The Company is involved or may become involved in certain disputes involving transportation rates, product loss or damage, charges, and interpretations related to these agreements. While the outcome of these matters cannot be predicted with certainty, the Company does not believe that, when resolved, these disputes will have a material effect on its consolidated financial statements.

Credit Risk. The Company continually monitors risks related to economic changes and certain customer receivables concentrations. Significant changes in customer concentration or payment terms, deterioration of customer creditworthiness or further weakening in economic trends could have a significant impact on the collectability of the Company's receivables and its operating results. If the financial condition of the Company's customers were to deteriorate and result in an impairment of their ability to make payments, additional allowances may be required. The Company has recorded provisions for uncollectability based on its best estimate at March 31, 2015.

Panama Canal Railway Company ("PCRC") Guarantees and Indemnities. At March 31, 2015, the Company had issued and outstanding \$5.4 million under a standby letter of credit to fulfill its obligation to fund fifty percent of the debt service reserve and liquidity reserve established by PCRC in connection with the issuance of the 7.0% Senior Secured Notes due November 1, 2026 (the "PCRC Notes"). Additionally, KCS has pledged its shares of PCRC as security for the PCRC Notes.

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Kansas City Southern and Subsidiaries

Notes to Consolidated Financial Statements—(Continued)

11. Geographic Information

The Company strategically manages its rail operations as one reportable business segment over a single coordinated rail network that extends from the Midwest and Southeast portions of the United States south into Mexico and connects with other Class I railroads. Financial information reported at this level, such as revenues, operating income and cash flows from operations, is used by corporate management, including the Company's chief operating decision-maker, in evaluating overall financial and operational performance, market strategies, as well as the decisions to allocate capital resources.

The Company's strategic initiatives, which drive its operational direction, are developed and managed at the Company's headquarters and targets are communicated to its various activity centers. The activity centers are responsible for executing the overall corporate strategy and operating plan established by corporate management as a coordinated system. The role of each region is to manage the operational activities and monitor and control costs over the coordinated rail network.

The following tables provide information by geographic area (in millions):

| | Three Months Ended | |
|---|--------------------|--------------|
| | March 31, | |
| Revenues | 2015 | 2014 |
| U.S. | \$311.9 | \$325.1 |
| Mexico | 291.2 | 282.3 |
| Total revenues | \$603.1 | \$607.4 |
| | March 31, | December 31, |
| Property and equipment (including concession assets), net | 2015 | 2014 |
| U.S. | \$4,379.6 | \$4,311.0 |
| Mexico | 2,926.4 | 2,843.7 |
| Total property and equipment (including concession assets), net | \$7,306.0 | \$7,154.7 |

Table of ContentsKansas City Southern and Subsidiaries
Notes to Consolidated Financial Statements—(Continued)

12. Condensed Consolidating Financial Information

As of March 31, 2015, KCSR had outstanding \$450.0 million principal amount of 4.30% Senior Notes due May 15, 2043, and \$200.0 million principal amount of 3.85% Senior Notes due November 15, 2023, which are unsecured obligations of KCSR, and are also jointly and severally and fully and unconditionally guaranteed on an unsecured senior basis by KCS and certain wholly-owned domestic subsidiaries. KCSR filed a registration statement on Form S-4 with the Securities and Exchange Commission (the “SEC”) in connection with an exchange offer with respect to the 4.30% Senior Notes and the 3.85% Senior Notes, which was declared effective on May 28, 2014. As a result, the Company is providing the accompanying condensed consolidating financial information (in millions) pursuant to SEC Regulation S-X Rule 3-10 “Financial statements of guarantors and issuers of guaranteed securities registered or being registered.”

CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME

Three Months Ended March 31, 2015

| | Parent | KCSR | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
|--|---------|---------|---------------------------|-------------------------------|------------------------------|---------------------|
| Revenues | \$— | \$278.1 | \$10.0 | \$323.8 | \$(8.8) | \$603.1 |
| Operating expenses | 1.2 | 197.2 | 8.7 | 226.6 | (8.8) | 424.9 |
| Operating income (loss) | (1.2) | 80.9 | 1.3 | 97.2 | — | 178.2 |
| Equity in net earnings of unconsolidated affiliates | 91.8 | 0.2 | 1.2 | 4.0 | (92.8) | 4.4 |
| Interest expense | — | (20.2) | — | (10.5) | 12.1 | (18.6) |
| Foreign exchange loss | — | — | — | (11.6) | — | (11.6) |
| Other income (expense), net | 12.0 | (0.6) | — | (0.1) | (12.1) | (0.8) |
| Income before income taxes | 102.6 | 60.3 | 2.5 | 79.0 | (92.8) | 151.6 |
| Income tax expense | 1.8 | 23.1 | 1.0 | 24.5 | — | 50.4 |
| Net income | 100.8 | 37.2 | 1.5 | 54.5 | (92.8) | 101.2 |
| Less: Net income attributable to noncontrolling interest | — | — | 0.4 | — | — | 0.4 |
| Net income attributable to Kansas City Southern and subsidiaries | 100.8 | 37.2 | 1.1 | 54.5 | (92.8) | 100.8 |
| Other comprehensive loss | (0.4) | — | — | (0.4) | 0.4 | (0.4) |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$100.4 | \$37.2 | \$1.1 | \$54.1 | \$(92.4) | \$100.4 |

Table of ContentsKansas City Southern and Subsidiaries
Notes to Consolidated Financial Statements—(Continued)

CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME - (Continued)

Three Months Ended March 31, 2014

| | Parent | KCSR | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
|--|--------|---------|---------------------------|-------------------------------|------------------------------|---------------------|
| Revenues | \$— | \$284.0 | \$11.4 | \$ 321.9 | \$ (9.9) | \$ 607.4 |
| Operating expenses | 0.9 | 226.9 | 9.9 | 220.2 | (10.5) | 447.4 |
| Operating income (loss) | (0.9) | 57.1 | 1.5 | 101.7 | 0.6 | 160.0 |
| Equity in net earnings of unconsolidated affiliates | 88.5 | 0.3 | 1.0 | 5.0 | (89.1) | 5.7 |
| Interest expense | — | (21.5) | — | (10.2) | 13.0 | (18.7) |
| Debt retirement costs | — | (2.7) | — | (3.9) | — | (6.6) |
| Foreign exchange gain | — | — | — | 3.1 | — | 3.1 |
| Other income (expense), net | 13.0 | 0.4 | — | (0.2) | (13.7) | (0.5) |
| Income before income taxes | 100.6 | 33.6 | 2.5 | 95.5 | (89.2) | 143.0 |
| Income tax expense | 6.9 | 13.0 | 0.9 | 28.2 | — | 49.0 |
| Net income | 93.7 | 20.6 | 1.6 | 67.3 | (89.2) | 94.0 |
| Less: Net income attributable to noncontrolling interest | — | — | 0.3 | — | — | 0.3 |
| Net income attributable to Kansas City Southern and subsidiaries | 93.7 | 20.6 | 1.3 | 67.3 | (89.2) | 93.7 |
| Other comprehensive income | — | — | — | — | — | — |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$93.7 | \$20.6 | \$1.3 | \$ 67.3 | \$ (89.2) | \$ 93.7 |

CONDENSED CONSOLIDATING BALANCE SHEETS

March 31, 2015

| | Parent | KCSR | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
|--|--------------|-----------|---------------------------|-------------------------------|------------------------------|---------------------|
| Assets: | | | | | | |
| Current assets | \$1.5 | \$247.6 | \$8.6 | \$ 279.2 | \$ (21.5) | \$ 515.4 |
| Investments | — | 3.9 | 0.1 | 36.1 | — | 40.1 |
| Investments in consolidated subsidiaries | 2,704.8 | (4.5) | 472.7 | — | (3,173.0) | — |
| Property and equipment (including concession assets), net | — | 3,435.2 | 192.0 | 3,678.8 | — | 7,306.0 |
| Other assets | 1.5 | 43.7 | — | 33.9 | — | 79.1 |
| Total assets | \$2,707.8 | \$3,725.9 | \$673.4 | \$ 4,028.0 | \$ (3,194.5) | \$ 7,940.6 |
| Liabilities and equity: | | | | | | |
| Current liabilities | \$(1,145.1) | \$1,448.6 | \$116.0 | \$ 260.4 | \$ (21.5) | \$ 658.4 |
| Long-term debt | 0.2 | 700.2 | 0.2 | 1,133.0 | — | 1,833.6 |
| Deferred income taxes | 10.0 | 842.7 | 132.7 | 179.3 | — | 1,164.7 |
| Other liabilities | 3.6 | 100.9 | 0.7 | 40.2 | — | 145.4 |
| Stockholders' equity | 3,839.1 | 633.5 | 114.8 | 2,415.1 | (3,173.0) | 3,829.5 |
| Noncontrolling interest | — | — | 309.0 | — | — | 309.0 |
| Total liabilities and equity | \$2,707.8 | \$3,725.9 | \$673.4 | \$ 4,028.0 | \$ (3,194.5) | \$ 7,940.6 |

Table of ContentsKansas City Southern and Subsidiaries
Notes to Consolidated Financial Statements—(Continued)

CONDENSED CONSOLIDATING BALANCE SHEETS - (Continued)

| | December 31, 2014 | | | | | |
|---|-------------------|------------------|---------------------------|-------------------------------|------------------------------|---------------------|
| | Parent | KCSR | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Assets: | | | | | | |
| Current assets | \$2.7 | \$281.7 | \$6.0 | \$ 562.5 | \$ (34.6) | \$ 818.3 |
| Investments | — | 3.9 | — | 32.5 | — | 36.4 |
| Investments in consolidated subsidiaries | 2,616.0 | (4.3) | 471.3 | — | (3,083.0) | — |
| Property and equipment (including concession assets), net | — | 3,385.5 | 193.3 | 3,575.9 | — | 7,154.7 |
| Other assets | 1.6 | 45.2 | — | 34.8 | — | 81.6 |
| Total assets | \$2,620.3 | \$3,712.0 | \$670.6 | \$ 4,205.7 | \$ (3,117.6) | \$ 8,091.0 |
| Liabilities and equity: | | | | | | |
| Current liabilities | \$(1,156.0) | \$1,484.7 | \$115.6 | \$ 489.1 | \$ (34.6) | \$ 898.8 |
| Long-term debt | 0.2 | 701.0 | 0.2 | 1,139.6 | — | 1,841.0 |
| Deferred income taxes | 7.3 | 835.8 | 132.0 | 181.2 | — | 1,156.3 |
| Other liabilities | 3.7 | 94.4 | 0.7 | 32.0 | — | 130.8 |
| Stockholders' equity | 3,765.1 | 596.1 | 113.5 | 2,363.8 | (3,083.0) | 3,755.5 |
| Noncontrolling interest | — | — | 308.6 | — | — | 308.6 |
| Total liabilities and equity | \$2,620.3 | \$3,712.0 | \$670.6 | \$ 4,205.7 | \$ (3,117.6) | \$ 8,091.0 |

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

| | Three Months Ended March 31, 2015 | | | | | |
|---|-----------------------------------|-----------------|---------------------------|-------------------------------|------------------------------|---------------------|
| | Parent | KCSR | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
| Operating activities: | | | | | | |
| Net cash provided | \$24.3 | \$27.0 | \$0.4 | \$ 113.6 | \$ (2.8) | \$ 162.5 |
| Investing activities: | | | | | | |
| Capital expenditures | — | (102.6) | (0.8) | (74.6) | — | (178.0) |
| Purchase or replacement of equipment under operating leases | — | — | — | (53.7) | — | (53.7) |
| Property investments in MSLLC | — | — | — | (1.9) | — | (1.9) |
| Other investing activities | (0.2) | 0.1 | (0.2) | (0.3) | 0.4 | (0.2) |
| Net cash used | (0.2) | (102.5) | (1.0) | (130.5) | 0.4 | (233.8) |
| Financing activities: | | | | | | |
| Proceeds from short-term borrowings | — | 3,842.1 | — | — | — | 3,842.1 |
| Repayment of short-term borrowings | — | (3,779.6) | — | (300.0) | — | (4,079.6) |
| Proceeds from issuance of long-term debt | — | — | — | 30.0 | — | 30.0 |
| Repayment of long-term debt | — | (0.8) | (0.1) | (6.4) | — | (7.3) |
| Dividends paid | (31.0) | — | — | (2.8) | 2.8 | (31.0) |
| Other financing activities | 7.5 | — | 0.2 | 0.2 | (0.4) | 7.5 |
| Net cash provided (used) | (23.5) | 61.7 | 0.1 | (279.0) | 2.4 | (238.3) |
| Cash and cash equivalents: | | | | | | |
| Net increase (decrease) | 0.6 | (13.8) | (0.5) | (295.9) | — | (309.6) |
| At beginning of year | 0.2 | 29.0 | 0.5 | 318.3 | — | 348.0 |

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| | | | | | | |
|------------------|-------|--------|-----|---------|------|---------|
| At end of period | \$0.8 | \$15.2 | \$— | \$ 22.4 | \$ — | \$ 38.4 |
|------------------|-------|--------|-----|---------|------|---------|

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Notes to Consolidated Financial Statements—(Continued)

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS - (Continued)

Three Months Ended March 31, 2014

| | Parent | KCSR | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating Adjustments | Consolidated KCS |
|--|---------|----------|---------------------------|-------------------------------|------------------------------|---------------------|
| Operating activities: | | | | | | |
| Net cash provided | \$21.3 | \$15.9 | \$0.4 | \$ 105.7 | \$ — | \$ 143.3 |
| Investing activities: | | | | | | |
| Capital expenditures | — | (59.2) | (0.4) | (39.9) | 1.5 | (98.0) |
| Purchase or replacement of equipment under operating leases | — | (42.9) | — | (85.1) | — | (128.0) |
| Property investments in MSLLC | — | — | — | (19.6) | — | (19.6) |
| Other investing activities | (0.2) | 0.6 | (0.2) | 6.6 | (1.1) | 5.7 |
| Net cash used | (0.2) | (101.5) | (0.6) | (138.0) | 0.4 | (239.9) |
| Financing activities: | | | | | | |
| Proceeds from short-term borrowings | — | 864.6 | — | — | — | 864.6 |
| Repayment of short-term borrowings | — | (689.8) | — | — | — | (689.8) |
| Proceeds from issuance of long-term debt | — | 175.0 | — | — | — | 175.0 |
| Repayment of long-term debt | — | (421.1) | (0.1) | (69.2) | — | (490.4) |
| Dividends paid | (23.8) | — | — | — | — | (23.8) |
| Other financing activities | 2.6 | (0.8) | 0.2 | (2.6) | (0.4) | (1.0) |
| Net cash provided (used) | (21.2) | (72.1) | 0.1 | (71.8) | (0.4) | (165.4) |
| Cash and cash equivalents: | | | | | | |
| Net decrease | (0.1) | (157.7) | (0.1) | (104.1) | — | (262.0) |
| At beginning of year | 0.4 | 196.1 | 0.2 | 232.8 | — | 429.5 |
| At end of period | \$0.3 | \$38.4 | \$0.1 | \$ 128.7 | \$ — | \$ 167.5 |

13. Subsequent Event

In April 2015, the Company entered into additional zero-cost collar contracts with an aggregate notional amount of \$50.0 million. The zero-cost collar contracts mature on September 28, 2015 and have a weighted-average Mexican peso exchange call rate of Ps.15.60 to each U.S. dollar and a weighted-average Mexican peso exchange put rate of Ps.15.25 to each U.S. dollar.

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Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The discussion below, as well as other portions of this Form 10-Q, contain forward-looking statements that are not based upon historical information. Readers can identify these forward-looking statements by the use of such verbs as “expects,” “anticipates,” “believes” or similar verbs or conjugations of such verbs. Such forward-looking statements are based upon information currently available to management and management’s perception thereof as of the date of this Form 10-Q. However, such statements are dependent on and, therefore, can be influenced by, a number of external variables over which management has little or no control, including: competition and consolidation within the transportation industry; the business environment in industries that produce and use items shipped by rail; loss of the rail concession of Kansas City Southern’s subsidiary, Kansas City Southern de México, S.A. de C.V.; the termination of, or failure to renew, agreements with customers, other railroads and third parties; interest rates; access to capital; disruptions to the Company’s technology infrastructure, including its computer systems; natural events such as severe weather, hurricanes and floods; market and regulatory responses to climate change; credit risk of customers and counterparties and their failure to meet their financial obligations; legislative and regulatory developments and disputes; rail accidents or other incidents or accidents on KCS’s rail network or at KCS’s facilities or customer facilities involving the release of hazardous materials, including toxic inhalation hazards; fluctuation in prices or availability of key materials, in particular diesel fuel; dependency on certain key suppliers of core rail equipment; changes in securities and capital markets; availability of qualified personnel; labor difficulties, including strikes and work stoppages; insufficiency of insurance to cover lost revenue, profits or other damages; acts of terrorism or risk of terrorist activities; war or risk of war; domestic and international economic conditions; political and economic conditions in Mexico and the level of trade between the United States and Mexico; increased demand and traffic congestion; the outcome of claims and litigation involving the Company or its subsidiaries; and other factors affecting the operation of the business. For more discussion about each risk factor, see Part II Item 7 “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2014, which is on file with the U.S. Securities and Exchange Commission (File No. 1-4717) and Part I Item 1A — “Risk Factors” in the Form 10-K and any updates contained herein. Readers are strongly encouraged to consider these factors when evaluating forward-looking statements. Forward-looking statements should not be read as a guarantee of future performance or results and will not necessarily be accurate indications of the timing when, or by which, such performance or results will be achieved. As a result, actual outcomes or results could materially differ from those indicated in forward-looking statements. We are not under any obligation, and we expressly disclaim any obligation, to update or alter any forward-looking statements.

This discussion is intended to clarify and focus on Kansas City Southern’s (“KCS” or the “Company”) results of operations, certain changes in its financial position, liquidity, capital structure and business developments for the periods covered by the consolidated financial statements included under Item 1 of this Form 10-Q. This discussion should be read in conjunction with those consolidated financial statements and the related notes and is qualified by reference to them.

Critical Accounting Policies and Estimates

The Company’s discussion and analysis of its financial position and results of operations is based upon its consolidated financial statements. The preparation of these consolidated financial statements requires estimation and judgment that affect the reported amounts of revenue, expenses, assets and liabilities. The Company bases its estimates on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the accounting for assets and liabilities that are not readily apparent from other sources. If the estimates differ materially from actual results, the impact on the consolidated financial statements may be material. The Company’s critical accounting policies are disclosed in the 2014 Annual Report on Form 10-K.

Overview

The Company is engaged in the freight rail transportation business, operating a coordinated rail network under one reportable business segment. The primary operating subsidiaries of the Company consist of the following: The Kansas City Southern Railway Company (“KCSR”), Kansas City Southern de México, S.A. de C.V. (“KCSM”), Meridian

Speedway, LLC (“MSLLC”), and The Texas Mexican Railway Company (“TexMex”). The Company generates revenues and cash flows by providing customers with freight delivery services within its regions, and throughout North America through connections with other Class I rail carriers. Customers conduct business in a number of different industries, including chemical and petroleum products, industrial and consumer products, agriculture and mineral products, energy products, automotive products and intermodal transportation. Appropriate eliminations and reclassifications have been recorded in preparing the consolidated financial statements.

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First Quarter Analysis

Revenues decreased 1% for the three months ended March 31, 2015, as compared to the same period in 2014, due to a 2% decrease in revenue per carload/unit, partially offset by a 1% increase in carload/unit volumes. Revenue per carload/unit decreased due to the weakening of the Mexican peso against the U.S. dollar and lower fuel surcharge, resulting from lower U.S. fuel prices. These factors were partially offset by positive pricing impacts.

Operating expenses decreased \$22.5 million during the three months ended March 31, 2015, as compared to the same period in 2014, due to lower lease termination costs, lower U.S. fuel prices, and the weakening of the Mexican peso against the U.S. dollar. Expense reductions resulting from U.S. fuel prices and the weakening Mexican peso substantially offset the revenue reductions driven by these same macroeconomic factors. Increases in compensation and benefits, depreciation and casualty expenses partially offset expense decreases. Operating expenses as a percentage of revenues decreased to 70.5% for the three months ended March 31, 2015, as compared to 73.7% for the same period in 2014, due to lower lease termination costs during the three months ended March 31, 2015.

The Company reported quarterly earnings of \$0.91 per diluted share on consolidated net income of \$100.8 million for the three months ended March 31, 2015, compared to earnings of \$0.85 per diluted share on consolidated net income of \$93.7 million for the same period in 2014. The increase for the three months ended March 31, 2015, as compared to the same period in 2014, is attributable to lower lease termination costs, partially offset by higher foreign exchange loss.

2015 Revenue and Operating Income Considerations

The Company expects that its 2015 revenue growth rate will continue to be negatively affected by the weakness of the Mexican peso against the U.S. dollar and by lower U.S. fuel prices as compared to 2014. Additionally, the Company expects that revenue growth will continue to be negatively affected by lower crude oil prices, resulting in lower than expected crude oil volume growth, as well as reduced frac sand and metals volumes due to the significant decline in new U.S. drilling operations. Further, the Company expects that lower natural gas prices will continue to have a negative impact on coal volumes. As a result of these various macroeconomic factors, the Company expects revenue growth for the year ending December 31, 2015, to be in the low single-digits.

The Company expects that revenue impacts related to the weakness of the Mexican peso and by lower U.S. fuel prices will be substantially offset by reduced expense growth for expense transactions denominated in Mexican pesos and by reduced fuel expense. Further, the Company is undertaking selective cost management actions and reduced capital expenditures in response to expected lower volumes. These actions are expected to be increasingly realized over the course of the year.

Results of Operations

The following summarizes KCS's consolidated income statement components (in millions):

| | Three Months Ended | | Change |
|--|--------------------|---------|----------|
| | March 31, | | |
| | 2015 | 2014 | |
| Revenues | \$603.1 | \$607.4 | \$(4.3) |
| Operating expenses | 424.9 | 447.4 | (22.5) |
| Operating income | 178.2 | 160.0 | 18.2 |
| Equity in net earnings of unconsolidated affiliates | 4.4 | 5.7 | (1.3) |
| Interest expense | (18.6) | (18.7) | 0.1 |
| Debt retirement costs | — | (6.6) | 6.6 |
| Foreign exchange gain (loss) | (11.6) | 3.1 | (14.7) |
| Other expense, net | (0.8) | (0.5) | (0.3) |
| Income before income taxes | 151.6 | 143.0 | 8.6 |
| Income tax expense | 50.4 | 49.0 | 1.4 |
| Net income | 101.2 | 94.0 | 7.2 |
| Less: Net income attributable to noncontrolling interest | 0.4 | 0.3 | 0.1 |

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| | | | |
|--|---------|--------|-------|
| Net income attributable to Kansas City Southern and subsidiaries | \$100.8 | \$93.7 | \$7.1 |
|--|---------|--------|-------|

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Revenues

The following summarizes revenues (in millions), carload/unit statistics (in thousands) and revenue per carload/unit:

| | Revenues | | | Carloads and Units | | | Revenue per Carload/Unit | | |
|--------------------------------------|------------------------------|---------|----------|------------------------------|-------|----------|------------------------------|---------|----------|
| | Three Months Ended March 31, | | | Three Months Ended March 31, | | | Three Months Ended March 31, | | |
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change | 2015 | 2014 | % Change |
| Chemical and petroleum | \$114.8 | \$105.2 | 9 % | 62.2 | 57.8 | 8 % | \$1,846 | \$1,820 | 1 % |
| Industrial and consumer products | 146.0 | 149.1 | (2 %) | 81.1 | 83.6 | (3 %) | 1,800 | 1,783 | 1 % |
| Agriculture and minerals | 105.6 | 113.4 | (7 %) | 56.8 | 58.7 | (3 %) | 1,859 | 1,932 | (4 %) |
| Energy | 66.6 | 78.2 | (15 %) | 65.8 | 72.3 | (9 %) | 1,012 | 1,082 | (6 %) |
| Intermodal | 95.0 | 88.0 | 8 % | 243.3 | 234.2 | 4 % | 390 | 376 | 4 % |
| Automotive | 54.4 | 52.4 | 4 % | 31.0 | 28.7 | 8 % | 1,755 | 1,826 | (4 %) |
| Carload revenues, carloads and units | 582.4 | 586.3 | (1 %) | 540.2 | 535.3 | 1 % | \$1,078 | \$1,095 | (2 %) |
| Other revenue | 20.7 | 21.1 | (2 %) | | | | | | |
| Total revenues (i) | \$603.1 | \$607.4 | (1 %) | | | | | | |

(i) Included in revenues:

Fuel surcharge \$67.5 \$78.3

Freight revenues include revenue for transportation services and fuel surcharges. Revenues decreased 1% for the three months ended March 31, 2015, as compared to the same period in 2014, due to a 2% decrease in revenue per carload/unit, partially offset by a 1% increase in carload/unit volumes. Revenue per carload/unit decreased due to the weakening of the Mexican peso against the U.S. dollar and lower fuel surcharge, partially offset by positive pricing impacts.

KCS's fuel surcharges are a mechanism to adjust revenue based upon changing fuel prices. Fuel surcharges are calculated differently depending on the type of commodity transported. For most commodities, fuel surcharge is calculated using a fuel price from a prior time period that can be up to 60 days earlier. In a period of volatile fuel prices or changing customer business mix, changes in fuel expense and fuel surcharge may differ.

The following discussion provides an analysis of revenues by commodity group:

Revenues by commodity group
for the three months ended
March 31, 2015

Chemical and petroleum. Revenues increased \$9.6 million for the three months ended March 31, 2015, compared to the same period in 2014, due to an 8% increase in carload/unit volumes and a 1% increase in revenue per carload/unit. Petroleum volumes increased as a result of new business and plastics volumes increased due to lower commodity prices. Revenue per carload/unit increased due to positive pricing impacts, partially offset by the weakening of the Mexican peso against the U.S. dollar and lower fuel surcharge.

Table of ContentsRevenues by commodity group
for the three months ended
March 31, 2015

Industrial and consumer products. Revenues decreased \$3.1 million for the three months ended March 31, 2015, compared to the same period in 2014, due to a 3% decrease in carload/unit volumes, partially offset by a 1% increase in revenue per carload/unit. Metals and scrap volumes decreased due to the decline in new drilling operations in the United States, higher imports from foreign sources and lower steel prices. These decreases were partially offset by an increase in pulp and paper volumes due to market demand. Revenues per carload/unit increased due to positive pricing impacts, partially offset by lower fuel surcharge and the weakening of the Mexican peso against the U.S. dollar.

Agriculture and minerals. Revenues decreased \$7.8 million for the three months ended March 31, 2015, compared to the same period in 2014, due to a 4% decrease in revenue per carload/unit and a 3% decrease in carload/unit volumes. Grain volumes decreased as the Company benefited from business opportunities during the first quarter of 2014 as a result of weather-related U.S. rail network congestion. Revenue per carload/unit decreased due to lower fuel surcharge and the weakening of the Mexican peso against the U.S. dollar.

Energy. Revenues decreased \$11.6 million for the three months ended March 31, 2015, compared to the same period in 2014, due to a 9% decrease in carload/unit volumes and a 6% decrease in revenue per carload/unit. Volumes decreased as low natural gas prices have reduced the demand for utility coal. Revenue per carload/unit decreased due to shorter average length of haul and lower fuel surcharge.

Intermodal. Revenues increased \$7.0 million for the three months ended March 31, 2015, compared to the same period in 2014, due to a 4% increase in carload/unit volumes and revenue per carload/unit. Volume growth was driven by trans-Pacific imports via the Port of Lazaro Cardenas. Revenue per carload/unit increased as a result of positive pricing impacts and increased average length of haul.

Automotive. Revenues increased \$2.0 million for the three months ended March 31, 2015, compared to the same period in 2014, due to an 8% increase in carload/unit volumes, partially offset by a 4% decrease in revenue per carload/unit. Growth was driven by the opening of three automotive plants in Mexico during 2014 and an increase in import/export volumes through the Port of Lazaro Cardenas. Revenue per carload/unit decreased due to the weakening of the Mexican peso against the U.S. dollar, partially offset by increased fuel surcharge and positive pricing impacts.

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Operating Expenses

Operating expenses, as shown below (in millions), decreased \$22.5 million for the three months ended March 31, 2015, compared to the same period in 2014, due to lower lease termination costs, lower U.S. fuel prices and the weakening of the Mexican peso against the U.S. dollar. These decreases were partially offset by increases in compensation and benefits, depreciation and casualty expenses.

| | Three Months Ended | | Change | | |
|-------------------------------|--------------------|---------|----------|---------|---|
| | March 31, 2015 | 2014 | Dollars | Percent | |
| Compensation and benefits | \$117.6 | \$110.6 | \$7.0 | 6 | % |
| Purchased services | 58.1 | 55.2 | 2.9 | 5 | % |
| Fuel | 81.0 | 103.9 | (22.9) | (22) | % |
| Equipment costs | 29.1 | 31.7 | (2.6) | (8) | % |
| Depreciation and amortization | 68.5 | 61.9 | 6.6 | 11 | % |
| Materials and other | 61.0 | 54.2 | 6.8 | 13 | % |
| Lease termination costs | 9.6 | 29.9 | (20.3) | (68) | % |
| Total operating expenses | \$424.9 | \$447.4 | \$(22.5) | (5) | % |

Compensation and benefits. Compensation and benefits increased \$7.0 million for the three months ended March 31, 2015, compared to the same period in 2014, due to annual salary rate increases, growth in headcount and higher incentive compensation. These increases were partially offset by the weakening of the Mexican peso against the U.S. dollar.

Purchased services. Purchased services expense increased \$2.9 million for the three months ended March 31, 2015, compared to the same period in 2014, due to the timing of track maintenance and increased equipment repairs.

Fuel. Fuel expense decreased \$22.9 million for the three months ended March 31, 2015, compared to the same period in 2014, due to lower diesel fuel prices and the effects of the weakening of the Mexican peso against the U.S. dollar. The average price per gallon, including the effects of the weakening of the Mexican peso against the U.S. dollar, was \$2.46 for the three months ended March 31, 2015, compared to \$3.10 for the same period in 2014.

Equipment costs. Equipment costs decreased \$2.6 million for the three months ended March 31, 2015, compared to the same period in 2014, due to lower lease expense as a result of the purchase of equipment under existing operating leases and replacement equipment as certain operating leases expired, partially offset by increased car hire expense.

Depreciation and amortization. Depreciation and amortization expense increased \$6.6 million for the three months ended March 31, 2015, compared to the same period in 2014, due to a larger asset base, including the purchase of equipment under existing operating leases and replacement equipment as certain operating leases expired.

Materials and other. Materials and other expense increased \$6.8 million for the three months ended March 31, 2015, compared to the same period in 2014, due to an increase in casualty expense, including derailment, environmental and claims expenses. In addition, the Company recognized a reduction in personal injury expense in 2014 due a favorable settlement of a claim.

Lease termination costs. Lease termination costs were \$9.6 million and \$29.9 million for the three months ended March 31, 2015 and 2014, respectively, due to the early termination of certain operating leases and the related purchase of the equipment.

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Non-Operating Income and Expenses

Equity in net earnings of unconsolidated affiliates. Equity in net earnings from unconsolidated affiliates decreased \$1.3 million for the three months ended March 31, 2015, compared to the same period in 2014. Equity in net earnings from the operations of Panama Canal Railway Company decreased due to lower container volumes and increased drayage expense. Equity in net earnings from the operations of Ferrocarril y Terminal del Valle de Mexico, S.A. de C.V. decreased as a result of lower operating income.

Interest expense. Interest expense was relatively flat for the three months ended March 31, 2015, compared to the same period in 2014. During the three months ended March 31, 2015, the average debt and commercial paper balance and average interest rates were \$2,209.9 million and 3.3%, respectively, compared to \$2,104.5 million and 3.5% for the same period in 2014.

Debt retirement costs. Debt retirement costs were \$6.6 million for the three months ended March 31, 2014, related to the call premiums, original issue discounts and write-off unamortized debt issuance costs associated with the Company's various debt redemption activities. The Company did not incur debt retirement costs during the first quarter of 2015.

Foreign exchange gain (loss). For the three months ended March 31, 2015, foreign exchange loss was \$11.6 million, compared to a foreign exchange gain of \$3.1 million for the same period in 2014. Foreign exchange gain (loss) includes the re-measurement and settlement of monetary assets and liabilities denominated in Mexican pesos and the gain (loss) on foreign currency derivative contracts.

For the three months ended March 31, 2015 and 2014, the re-measurement and settlement of monetary assets and liabilities denominated in Mexican pesos resulted in a foreign exchange loss of \$1.5 million and \$0.1 million, respectively.

The Company enters into foreign currency derivative contracts to hedge its net exposure to fluctuations in the Mexican cash tax obligation due to changes in the value of the Mexican peso against the U.S. dollar. For the three months ended March 31, 2015, foreign exchange loss on foreign currency derivative contracts was \$10.1 million, compared to a gain of \$3.2 million for the same period in 2014.

Other expense, net. Other expense, net increased \$0.3 million for the three months ended March 31, 2015, compared to the same period in 2014, due to higher miscellaneous fees.

Income tax expense. Income tax expense increased \$1.4 million for the three months ended March 31, 2015, compared to the same period in 2014, due to higher pre-tax income, partially offset by a lower effective tax rate. The components of the effective tax rates for the three months ended March 31, 2015, compared to the same period in 2014, are as follows:

| | Three Months Ended March 31, | | | |
|--|---------------------------------|----|------|----|
| | 2015 | % | 2014 | % |
| Statutory rate in effect | 35.0 | % | 35.0 | % |
| Tax effect of: | | | | |
| Difference between U.S. and foreign tax rate | (2.8 | %) | (3.3 | %) |
| State and local income tax provision, net | 1.4 | % | 1.3 | % |
| Foreign exchange (i) | (1.1 | %) | 0.2 | % |
| Other, net | 0.7 | % | 1.1 | % |
| Effective tax rate | 33.2 | % | 34.3 | % |

(i) Mexican income taxes are paid in Mexican pesos, and as a result, the effective income tax rate reflects fluctuations in the value of the Mexican peso against the U.S. dollar measured by the forward exchange rate. Most significantly, any gain or loss from the revaluation of net U.S. dollar-denominated monetary liabilities (primarily debt) into Mexican pesos is included in Mexican taxable income under Mexican tax law. As a result, a strengthening of the Mexican peso against the U.S. dollar for the reporting period will generally increase the Mexican cash tax obligation and the effective income tax rate, and a weakening of the Mexican peso against the U.S. dollar for the reporting period will generally decrease the Mexican cash tax obligation and the effective tax rate. To hedge its

exposure to this risk, the Company enters into foreign currency derivative contracts, which are measured at fair value each period and any change in fair value is recognized in foreign exchange gain (loss) within the consolidated statements of income as described above. Refer to Note 7 Derivative Instruments for more information.

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Liquidity and Capital Resources

Overview

The Company focuses its cash and capital resources on investing in the business, shareholder returns and optimizing its capital structure.

The Company believes, based on current expectations, that cash and other liquid assets, operating cash flows, access to debt and equity capital markets, and other available financing resources will be sufficient to fund anticipated operating expenses, capital expenditures, debt service costs, dividends and other commitments in the foreseeable future. The Company's current financing instruments contain restrictive covenants which limit or preclude certain actions; however, the covenants are structured such that the Company has sufficient flexibility to conduct its operations. The Company was in compliance with all of its debt covenants as of March 31, 2015.

Though KCS's cash flows from operations are expected to be sufficient to fund operations, capital expenditures, debt service and dividends, the Company may, from time to time, incur debt to refinance existing indebtedness, purchase equipment under operating leases, or to fund equipment additions or new investments.

During the three months ended March 31, 2015, the Company invested \$153.0 million in capital expenditures and purchased \$53.7 million of equipment under existing operating leases and replacement equipment as certain operating leases expired.

During the three months ended March 31, 2015, the Company's Board of Directors declared quarterly cash dividends on its common stock of \$0.33 per share (total of \$36.4 million). Subject to the discretion of the Board of Directors, capital availability and a determination that cash dividends continue to be in the best interest of its stockholders, the Company intends to pay a quarterly dividend on an ongoing basis.

During the fourth quarter of 2014, the Company borrowed \$300.0 million under a new credit agreement with The Bank of Tokyo-Mitsubishi UFJ, Ltd, which was used to reduce commercial paper borrowings and for general corporate purposes. The borrowings were repaid in the first quarter of 2015 using available cash. For additional discussion of the agreements representing the indebtedness of KCS, see "Note 9, Short-Term Borrowings" and "Note 10, Long-Term Debt" in the "Notes to the Consolidated Financial Statements" section of the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

On March 31, 2015, total available liquidity (the unrestricted cash balance plus revolving credit facility and commercial paper program availability) was \$445.4 million. As of March 31, 2015, the total cash and cash equivalents held outside of the U.S. in foreign subsidiaries was \$14.3 million. The Company expects that this cash will be available to fund operations without incurring additional taxes.

Historically, the Company has been able to defer any significant U.S. federal income tax payments due to bonus depreciation. Bonus depreciation was enacted under federal tax law for qualified capital expenditures made during the years 2008 through 2014. If bonus depreciation is not extended beyond 2014, the Company will likely experience a significant increase in operating cash outflows beginning in 2016 related to the payment of U.S. federal income taxes. KCS's operating results and financing alternatives can be unexpectedly impacted by various factors, some of which are outside of its control. For example, if KCS were to experience a reduction in revenues or a substantial increase in operating costs or other liabilities, its earnings could be significantly reduced, increasing the risk of non-compliance with debt covenants. Additionally, the Company is subject to external factors impacting debt and equity capital markets and its ability to obtain financing under reasonable terms is subject to market conditions. Volatility in capital markets and the tightening of market liquidity could impact KCS's access to capital. Further, KCS's cost of debt can be impacted by independent rating agencies which assign debt ratings based on certain factors including credit measurements such as interest coverage and leverage ratios, liquidity and competitive position.

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Cash Flow Information

Summary cash flow data follows (in millions):

| | Three Months Ended March 31, | |
|---|---------------------------------|----------|
| | 2015 | 2014 |
| Cash flows provided by (used for): | | |
| Operating activities | \$ 162.5 | \$ 143.3 |
| Investing activities | (233.8) | (239.9) |
| Financing activities | (238.3) | (165.4) |
| Net decrease in cash and cash equivalents | (309.6) | (262.0) |
| Cash and cash equivalents beginning of year | 348.0 | 429.5 |
| Cash and cash equivalents end of period | \$38.4 | \$ 167.5 |

Cash flows from operating activities increased \$19.2 million for the three month period ended March 31, 2015, compared to the same period in 2014, due to increased operating income and decreased cash outflows from working capital items resulting mainly from the timing of certain payments. These increases were partially offset by the distributions from unconsolidated affiliates received in the first quarter of 2014. Net cash used for investing activities decreased \$6.1 million due to lower expenditures for the purchase or replacement of equipment under existing operating leases and property investments in MSLLC in the current period, compared to same period in 2014. These decreases were offset by the increase in capital expenditures. Additional information regarding capital expenditures is provided below. During 2015, net financing cash outflows were \$238.3 million due to the net repayment of short-term borrowings of \$237.5 million and the payment of dividends of \$31.0 million, partially offset by the net proceeds from long-term debt of \$22.7 million. During 2014, net financing cash outflows were \$165.4 million due to the net repayment of \$315.4 million of long term debt and the payment of dividends of \$23.8 million, partially offset by the net proceeds from short-term borrowings of \$174.8 million.

Capital Expenditures

KCS has funded, and expects to continue to fund capital expenditures with operating cash flows and short and long-term debt.

The following table summarizes capital expenditures by type (in millions):

| | Three Months Ended March 31, | |
|---|---------------------------------|---------|
| | 2015 | 2014 |
| Roadway capital program | \$68.8 | \$49.0 |
| Locomotives and freight cars | 63.2 | 30.1 |
| Capacity | 14.1 | 5.8 |
| Information technology | 4.7 | 3.1 |
| Other | 2.2 | 2.3 |
| Total capital expenditures (accrual basis) | 153.0 | 90.3 |
| Change in capital accruals | 25.0 | 7.7 |
| Total cash capital expenditures | \$178.0 | \$98.0 |
| Purchase or replacement of equipment under operating leases (accrual basis) | \$53.7 | \$126.6 |
| Change in capital accruals | — | 1.4 |
| Total cash purchase or replacement of equipment under operating leases | \$53.7 | \$128.0 |

Generally, the Company's capital program consists of capital replacement and equipment. For 2015, internally generated cash flows and short-term borrowings are expected to fund cash capital expenditures, which are currently estimated to be between \$650.0 million and \$670.0 million. In addition, the Company is continuously reviewing its equipment under operating leases. Any additional purchase or replacement of equipment under operating leases during

2015 is expected to be funded with internally generated cash flows, short and/or long-term debt.

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Other Matters

Approximately 80% of KCSR employees are covered by collective bargaining agreements. KCSR participates in industry-wide bargaining as a member of the National Carriers' Conference Committee. Long-term settlement agreements were reached and ratified during 2011 and the first half of 2012 covering all of the participating unions. These agreements will be in effect through December 2015.

KCSM Servicios, S.A. de C.V. ("KCSM Servicios"), a wholly owned subsidiary of KCS, provides employee services to KCSM, and KCSM pays KCSM Servicios market-based rates for these services. KCSM Servicios' union employees are covered by one labor agreement, which was signed on April 16, 2012, between KCSM Servicios and the Sindicato de Trabajadores Ferrocarrileros de la República Mexicana ("Mexican Railroad Union"), for an indefinite period of time, for the purpose of regulating the relationship between the parties. Approximately 80% of KCSM Servicios employees are covered by this labor agreement. The compensation terms under this labor agreement are subject to renegotiation on an annual basis and all other benefits are subject to negotiation every two years. The union labor negotiations with the Mexican Railroad Union have not historically resulted in any strike, boycott or other disruption in KCSM's business operations. On October 14, 2014, compensation terms covering the period from July 1, 2014 through June 30, 2015, were finalized between KCSM Servicios and the Mexican Railroad Union.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

There was no material change during the quarter from the information set forth in Part II, Item 7A. "Quantitative and Qualitative Disclosure about Market Risk" in the Annual Report on Form 10-K for the year ended December 31, 2014.

Item 4. Controls and Procedures

(a) Disclosure Controls and Procedures

As of the end of the period for which this Quarterly Report on Form 10-Q is filed, the Company's Chief Executive Officer and Chief Financial Officer have each reviewed and evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")). Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have each concluded that the Company's current disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company's management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

(b) Changes in Internal Control over Financial Reporting

There have not been any changes in the Company's internal control over financial reporting that occurred during the first quarter of 2015 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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PART II — OTHER INFORMATION

Item 1. Legal Proceedings

For information related to the Company's legal proceedings, see Note 10, Commitments and Contingencies under Part I, Item 1 of this quarterly report on Form 10-Q.

Item 1A. Risk Factors

There were no material changes during the quarter to the Risk Factors disclosed in Item 1A — "Risk Factors" in our annual report on Form 10-K for the year ended December 31, 2014.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

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Item 6. Exhibits

| Exhibit No. | Description of Exhibits Filed with this Report |
|-------------|--|
| 31.1 | Principal Executive Officer's Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 31.1. |
| 31.2 | Principal Financial Officer's Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 31.2. |
| 32.1 | Principal Executive Officer's Certification furnished Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 32.1. |
| 32.2 | Principal Financial Officer's Certification furnished Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 32.2. |
| 101 | The following unaudited financial information from Kansas City Southern's Quarterly Report on Form 10-Q for the quarter ended March 31, 2015, formatted in XBRL (Extensible Business Reporting Language) includes: (i) Consolidated Statements of Income for the three months ended March 31, 2015 and 2014, (ii) Consolidated Statements of Comprehensive Income for the three months ended March 31, 2015 and 2014, (iii) Consolidated Balance Sheets as of March 31, 2015 and December 31, 2014, (iv) Consolidated Statements of Cash Flows for the three months ended March 31, 2015 and 2014, and (v) the Notes to Consolidated Financial Statements. |
| Exhibit No. | Description of Exhibits Incorporated by Reference |
| 10.1 | Kansas City Southern 2008 Stock Option and Performance Award Plan (Amended and Restated February 18, 2015), filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.1. |
| 10.2 | Form of Non-Qualified Stock Option, Restricted Share and Performance Share Award Agreement (Employees) under the Kansas City Southern 2008 Stock Option and Performance Award Plan (Amended and Restated February 18, 2015), filed as Exhibit 10.2 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.2. |
| 10.3 | Form of Non-Qualified Stock Option, Restricted Share and Performance Share Award Agreement (Independent Contractors) under the Kansas City Southern 2008 Stock Option and Performance Award Plan (Amended and Restated February 18, 2015), filed as Exhibit 10.3 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.3. |
| 10.4 | Form of Restricted Share Award Agreement (Standard Form) under the Kansas City Southern 2008 Stock Option and Performance Award Plan (Amended and Restated February 18, 2015), filed as Exhibit 10.4 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.4. |
| 10.5 | Form of Restricted Share Award Agreement (for use with the Executive Plan) under the Kansas City Southern 2008 Stock Option and Performance Award Plan (Amended and Restated February 18, 2015), filed as Exhibit 10.5 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. |

1-4717), is incorporated herein by reference as Exhibit 10.5.

10.6 Performance Share Award Agreement for David Starling dated February 18, 2015, under the Kansas City Southern 2008 Stock Option and Performance Award Plan (Amended and Restated February 18, 2015), filed as Exhibit 10.6 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.6.

10.7 Kansas City Southern Executive Plan (Amended and Restated February 18, 2015), filed as Exhibit 10.7 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.7.

10.8 Retention Agreement dated February 19, 2015, between the Company and David Starling, filed as Exhibit 10.8 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.8.

10.9 Employment Agreement dated February 19, 2015, between The Kansas City Southern Railway Company and Mr. Ottensmeyer, filed as Exhibit 10.9 to the Company's Current Report on Form 8-K filed on February 23, 2015 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.9.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized and in the capacities indicated on April 21, 2015.

Kansas City Southern

/s/ MICHAEL W. UPCHURCH

Michael W. Upchurch
Executive Vice President and Chief Financial Officer
(Principal Financial Officer)

/s/ MARY K. STADLER

Mary K. Stadler
Senior Vice President and Chief Accounting Officer
(Principal Accounting Officer)