

Howard Hughes Corp
Form 10-Q
August 08, 2016
Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended June 30, 2016

or

Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission file number 001-34856

THE HOWARD HUGHES CORPORATION

(Exact name of registrant as specified in its charter)

| | |
|---|--|
| Delaware | 36-4673192 |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. employer identification number) |

Edgar Filing: Howard Hughes Corp - Form 10-Q

13355 Noel Road, 22nd Floor, Dallas, Texas 75240

(Address of principal executive offices, including zip code)

(214) 741-7744

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

| | |
|---|---------------------------|
| Large accelerated filer | Accelerated filer |
| Non-accelerated filer (Do not check if a smaller reporting company) | Smaller reporting company |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

The number of shares of common stock, \$0.01 par value, outstanding as of August 8, 2016 was 39,833,975.

Table of Contents

THE HOWARD HUGHES CORPORATION

INDEX

| | PAGE NUMBER |
|---|----------------|
| PART I FINANCIAL INFORMATION | |
| Item 1: Condensed Consolidated Financial Statements (Unaudited) | |
| <u>Condensed Consolidated Balance Sheets as of June 30, 2016 and December 31, 2015</u> | 3 |
| <u>Condensed Consolidated Statements of Operations for the three and six months ended June 30, 2016 and 2015</u> | 4 |
| <u>Condensed Consolidated Statements of Comprehensive Income (Loss) for the three and six months ended June 30, 2016 and 2015</u> | 5 |

| | |
|--|----|
| <u>Condensed Consolidated Statements of Equity for the six months ended June 30, 2016 and 2015</u> | 6 |
| <u>Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2016 and 2015</u> | 7 |
| <u>Notes to Condensed Consolidated Financial Statements</u> | 9 |
| <u>Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 32 |
| <u>Item 3: Quantitative and Qualitative Disclosures about Market Risk</u> | 59 |
| <u>Item 4: Controls and Procedures</u> | 60 |
| <u>PART II OTHER INFORMATION</u> | 60 |
| <u>Item 1: Legal Proceedings</u> | 60 |
| <u>Item 1A: Risk Factors</u> | 60 |
| <u>Item 6: Exhibits</u> | 60 |

SIGNATURE 61

EXHIBIT INDEX 62

Table of Contents

THE HOWARD HUGHES CORPORATION

CONDENSED CONSOLIDATED BALANCE SHEETS

UNAUDITED

| (In thousands, except share amounts) | June 30, 2016 | December 31, 2015 |
|--|------------------|----------------------|
| Assets: | | |
| Investment in real estate: | | |
| Master Planned Community assets | \$ 1,652,056 | \$ 1,642,842 |
| Land | 315,617 | 322,462 |
| Buildings and equipment | 1,910,016 | 1,772,401 |
| Less: accumulated depreciation | (271,451) | (232,969) |
| Developments | 915,157 | 1,036,927 |
| Net property and equipment | 4,521,395 | 4,541,663 |
| Investment in Real Estate and Other Affiliates | 65,834 | 57,811 |
| Net investment in real estate | 4,587,229 | 4,599,474 |
| Cash and cash equivalents | 670,800 | 445,301 |
| Accounts receivable, net | 40,152 | 32,203 |
| Municipal Utility District receivables, net | 163,639 | 139,946 |
| Notes receivable, net | 69 | 1,664 |
| Deferred expenses, net | 63,099 | 61,804 |
| Prepaid expenses and other assets, net | 692,631 | 441,190 |
| Total assets | \$ 6,217,619 | \$ 5,721,582 |
| Liabilities: | | |
| Mortgages, notes and loans payable | \$ 2,651,805 | \$ 2,443,962 |
| Deferred tax liabilities | 158,177 | 89,221 |
| Warrant liabilities | 322,090 | 307,760 |
| Uncertain tax position liability | 9,588 | 1,396 |
| Accounts payable and accrued expenses | 572,772 | 515,354 |
| Total liabilities | 3,714,432 | 3,357,693 |
| Commitments and Contingencies (see Note 15) | | |
| Equity: | | |
| Preferred stock: \$.01 par value; 50,000,000 shares authorized, none issued | — | — |
| Common stock: \$.01 par value; 150,000,000 shares authorized, 39,846,036 shares issued and 39,833,975 outstanding as of June 30, 2016 and 39,714,838 shares issued and outstanding as of December 31, 2015 | 398 | 398 |
| Additional paid-in capital | 2,853,880 | 2,847,823 |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | |
|---|--------------|--------------|
| Accumulated deficit | (329,480) | (480,215) |
| Accumulated other comprehensive loss | (24,152) | (7,889) |
| Treasury stock, at cost, 12,061 shares as of June 30, 2016 and 0 shares as of December 31, 2015 | (1,231) | — |
| Total stockholders' equity | 2,499,415 | 2,360,117 |
| Noncontrolling interests | 3,772 | 3,772 |
| Total equity | 2,503,187 | 2,363,889 |
| Total liabilities and equity | \$ 6,217,619 | \$ 5,721,582 |

See Notes to Condensed Consolidated Financial Statements.

3

Table of Contents

THE HOWARD HUGHES CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

UNAUDITED

| (In thousands, except per share amounts) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|-----------------------------|-----------|---------------------------|------------|
| | 2016 | 2015 | 2016 | 2015 |
| Revenues: | | | | |
| Condominium rights and unit sales | \$ 125,112 | \$ 86,513 | \$ 247,206 | \$ 121,370 |
| Master Planned Community land sales | 61,098 | 45,433 | 103,040 | 93,514 |
| Minimum rents | 42,036 | 36,989 | 83,345 | 72,183 |
| Builder price participation | 6,501 | 7,907 | 11,148 | 13,605 |
| Tenant recoveries | 10,923 | 10,701 | 21,451 | 20,368 |
| Hospitality revenues | 19,129 | 11,481 | 32,038 | 23,484 |
| Other land revenues | 2,759 | 3,145 | 5,792 | 6,438 |
| Other rental and property revenues | 4,593 | 6,994 | 7,797 | 13,291 |
| Total revenues | 272,151 | 209,163 | 511,817 | 364,253 |
| Expenses and other income: | | | | |
| Condominium rights and unit cost of sales | 79,726 | 56,765 | 154,541 | 79,174 |
| Master Planned Community cost of sales | 29,008 | 24,236 | 44,696 | 48,132 |
| Master Planned Community operations | 7,806 | 11,963 | 17,400 | 21,946 |
| Other property operating costs | 15,236 | 19,634 | 30,978 | 37,779 |
| Rental property real estate taxes | 7,329 | 6,568 | 14,077 | 12,768 |
| Rental property maintenance costs | 2,753 | 2,900 | 5,885 | 5,644 |
| Hospitality costs | 14,242 | 8,893 | 24,717 | 17,971 |
| Provision for doubtful accounts | (352) | 1,266 | 2,689 | 2,075 |
| Demolition costs | 490 | 1,496 | 962 | 1,613 |
| Development-related marketing costs | 6,339 | 5,594 | 10,870 | 11,837 |
| General and administrative | 20,053 | 19,606 | 40,377 | 38,569 |
| Other income, net | (9,067) | (399) | (9,426) | (1,863) |
| Gain on sale of 80 South Street Assemblage | — | — | (140,479) | — |
| Depreciation and amortization | 24,952 | 25,069 | 47,924 | 46,579 |
| Total expenses, net of other income | 198,515 | 183,591 | 245,211 | 322,224 |
| Operating income | 73,636 | 25,572 | 266,606 | 42,029 |
| Interest income | 435 | 271 | 704 | 407 |
| Interest expense | (16,533) | (14,685) | (32,526) | (27,931) |
| Warrant liability (loss) gain | (44,150) | 42,620 | (14,330) | (66,190) |
| Equity in earnings from Real Estate and Other Affiliates | 20,275 | 1,081 | 22,207 | 2,869 |
| Income (loss) before taxes | 33,663 | 54,859 | 242,661 | (48,816) |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | |
|---|----------|-----------|------------|-------------|
| Provision for income taxes | 26,693 | 4,274 | 91,926 | 6,558 |
| Net income (loss) | 6,970 | 50,585 | 150,735 | (55,374) |
| Net income attributable to noncontrolling interests | — | (12) | — | (12) |
| Net income (loss) attributable to common stockholders | \$ 6,970 | \$ 50,573 | \$ 150,735 | \$ (55,386) |
| Basic income (loss) per share: | \$ 0.18 | \$ 1.28 | \$ 3.82 | \$ (1.40) |
| Diluted income (loss) per share: | \$ 0.16 | \$ 0.18 | \$ 3.53 | \$ (1.40) |

See Notes to Condensed Consolidated Financial Statements.

Table of Contents

THE HOWARD HUGHES CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

UNAUDITED

| (In thousands) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|-----------------------------|-----------|---------------------------|-------------|
| | 2016 | 2015 | 2016 | 2015 |
| Net income (loss) | \$ 6,970 | \$ 50,585 | \$ 150,735 | \$ (55,374) |
| Other comprehensive income (loss): | | | | |
| Interest rate swaps (a) | (5,565) | 196 | (15,373) | 708 |
| Capitalized swap interest expense (b) | (254) | (53) | (317) | (112) |
| Pension adjustment (c) | (573) | — | (573) | — |
| Other comprehensive income (loss) | (6,392) | 143 | (16,263) | 596 |
| Comprehensive income (loss) | 578 | 50,728 | 134,472 | (54,778) |
| Comprehensive income attributable to noncontrolling interests | — | (12) | — | (12) |
| Comprehensive income (loss) attributable to common stockholders | \$ 578 | \$ 50,716 | \$ 134,472 | \$ (54,790) |

- (a) Amounts are shown net of deferred tax benefit of \$3.0 million and deferred tax benefit of \$8.3 million for the three and six months ended June 30, 2016, respectively. For the three and six months ended June 30, 2015, amounts are shown net of deferred tax expense of \$0.1 million and \$0.6 million, respectively.
- (b) Net of deferred tax benefit of \$0 and \$0.1 million for the three and six months ended June 30, 2016, respectively. For the three and six months ended June 30, 2015, amounts shown net of deferred tax benefit of both \$0.1 million, respectively.
- (c) Net of deferred tax benefit of \$0.4 million for both the three and six months ended June 30, 2016, respectively. For both the three and six months ended June 30, 2015, amounts shown net of deferred tax benefit of \$0, respectively.

See Notes to Condensed Consolidated Financial Statements.

Table of Contents

THE HOWARD HUGHES CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF EQUITY

UNAUDITED

| (In thousands, except share amounts) | Common stock | | Additional paid-in | Accumulated | Accumulated other comprehensive | Treasury stock | | Noncontrol |
|--|--------------|--------|-----------------------|--------------|---------------------------------------|----------------|--------|------------|
| | Shares | Amount | capital | deficit | income (loss) | Shares | Amount | interests |
| Balance, December 31, 2014 | 39,638,094 | \$ 396 | \$ 2,838,013 | \$ (606,934) | \$ (7,712) | — | \$ — | \$ 3,743 |
| Net loss | | — | — | (55,386) | — | — | — | 12 |
| Preferred dividend payment on behalf of REIT subsidiary | | — | — | — | — | — | — | 29 |
| Interest rate swaps, net of tax of \$555 | | — | — | — | 708 | — | — | — |
| Capitalized swap interest, net of tax benefit of \$41 | | — | — | — | (112) | — | — | — |
| Stock plan activity | 76,911 | 2 | 4,253 | — | — | — | — | — |
| Issuances of treasury stock | — | — | — | — | — | — | — | — |
| Balance, June 30, 2015 | 39,715,005 | \$ 398 | \$ 2,842,266 | \$ (662,320) | \$ (7,116) | — | \$ — | \$ 3,784 |
| Balance, December 31, 2015 | 39,714,838 | \$ 398 | \$ 2,847,823 | \$ (480,215) | \$ (7,889) | — | \$ — | \$ 3,772 |
| Net income | | — | — | 150,735 | — | — | — | — |
| Interest rate swaps, net of tax of \$8,245 | | — | — | — | (15,373) | — | — | — |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | | | | | |
|---|------------|--------|--------------|--------------|-------------|----------|------------|----------|
| Pension adjustment, net of tax of \$350 | | — | — | — | (573) | — | — | — |
| Capitalized swap interest, net of tax benefit of \$61 | | — | — | — | (317) | — | — | — |
| Stock plan activity | 131,198 | 0 | 6,057 | — | — | — | — | — |
| Treasury stock activity | — | — | — | — | — | (12,061) | (1,231) | — |
| Balance, June 30, 2016 | 39,846,036 | \$ 398 | \$ 2,853,880 | \$ (329,480) | \$ (24,152) | (12,061) | \$ (1,231) | \$ 3,772 |

See Notes to Condensed Consolidated Financial Statements.

Table of Contents

THE HOWARD HUGHES CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

UNAUDITED

| (In thousands) | Six Months Ended June 30, | |
|---|---------------------------|-------------|
| | 2016 | 2015 |
| Cash Flows from Operating Activities: | | |
| Net income (loss) | \$ 150,735 | \$ (55,374) |
| Adjustments to reconcile net income (loss) to cash used in operating activities: | | |
| Depreciation | 41,126 | 37,155 |
| Amortization | 6,798 | 9,424 |
| Amortization of deferred financing costs | 3,747 | 3,192 |
| Amortization of intangibles other than in-place leases | (710) | 472 |
| Straight-line rent amortization | (5,187) | (2,727) |
| Deferred income taxes | 85,927 | 6,135 |
| Restricted stock and stock option amortization | 4,670 | 3,232 |
| Gain on disposition of 80 South Street Assemblage | (140,479) | — |
| Warrant liability loss | 14,330 | 66,190 |
| Equity in earnings from Real Estate and Other Affiliates, net of distributions | (8,212) | 1,437 |
| Provision for doubtful accounts | 2,689 | 2,075 |
| Master Planned Community land acquisitions | (69) | (1,928) |
| Master Planned Community development expenditures | (70,678) | (83,868) |
| Master Planned Community cost of sales | 41,310 | 44,792 |
| Condominium development expenditures | (155,222) | (79,500) |
| Condominium rights and unit cost of sales | 154,541 | 75,991 |
| Percentage of completion revenue recognition from sale of condominium rights and unit sales | (247,206) | (121,370) |
| Net changes: | | |
| Accounts and notes receivable | (3,230) | (1,115) |
| Prepaid expenses and other assets | 2,616 | 15,520 |
| Condominium deposits received | 51,573 | 18,423 |
| Deferred expenses | (1,659) | 240 |
| Accounts payable and accrued expenses | (24,798) | (11,030) |
| Condominium deposits held in escrow | (51,573) | (18,423) |
| Condominium deposits released from escrow | 15,661 | 90,425 |
| Other, net | (3,535) | (325) |
| Cash used in operating activities | (136,835) | (957) |
| Cash Flows from Investing Activities: | | |
| Property and equipment expenditures | (7,339) | (3,863) |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | |
|--|------------|------------|
| Operating property improvements | (5,712) | (4,401) |
| Property developments and redevelopments | (214,276) | (364,044) |
| Proceeds from grant to reimburse development costs | 2,915 | — |
| Proceeds from disposition of 80 South Street Assemblage, net | 378,257 | — |
| Proceeds from insurance claims | 3,107 | — |
| Investment in KR Holdings, LLC | — | 9,121 |
| Distributions from Real Estate and Other Affiliates | 12,002 | — |
| Note issued to Real Estate Affiliate | (25,000) | — |
| Proceeds from repayment of note to Real Estate Affiliate | 25,000 | — |
| Investments in Real Estate and Other Affiliates, net | (11,813) | (501) |
| Change in restricted cash | 4,658 | (1,485) |
| Cash provided by (used in) investing activities | 161,799 | (365,173) |
| Cash Flows from Financing Activities: | | |
| Proceeds from mortgages, notes and loans payable | 207,561 | 310,822 |
| Principal payments on mortgages, notes and loans payable | (4,492) | (14,900) |
| Deferred financing costs | (1,303) | (1,614) |
| Taxes paid on vested restricted stock | (1,231) | — |
| Cash provided by financing activities | 200,535 | 294,308 |
| Net change in cash and cash equivalents | 225,499 | (71,822) |
| Cash and cash equivalents at beginning of period | 445,301 | 560,451 |
| Cash and cash equivalents at end of period | \$ 670,800 | \$ 488,629 |

Table of Contents

THE HOWARD HUGHES CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

UNAUDITED

| (In thousands) | Six Months Ended June 30, | |
|--|---------------------------|-----------|
| | 2016 | 2015 |
| Supplemental Disclosure of Cash Flow Information: | | |
| Interest paid | \$ 57,335 | \$ 48,460 |
| Interest capitalized | 28,681 | 23,074 |
| Income taxes paid | 3,067 | 2,067 |
| Non-Cash Transactions: | | |
| Special Improvement District bond transfers associated with land sales | 3,386 | 3,340 |
| Property developments and redevelopments | — | (4,534) |
| Accrued interest on construction loan borrowing | 3,005 | 1,359 |
| MPC Land contributed to Real Estate Affiliates | — | 15,234 |
| Special Improvement District bond transfer to Real Estate Affiliate | — | (1,518) |
| Capitalized stock compensation | 1,387 | 1,262 |

See Notes to Condensed Consolidated Financial Statements.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

NOTE 1 BASIS OF PRESENTATION AND ORGANIZATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”), with intercompany transactions between consolidated subsidiaries eliminated for interim financial statements. In accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X as issued by the Securities and Exchange Commission (the “SEC”), these condensed consolidated financial statements do not include all of the information and disclosures required by GAAP for complete financial statements. Readers of this Quarterly Report on Form 10-Q (“Quarterly Report”) should refer to The Howard Hughes Corporation’s (“HHC” or the “Company”) audited Consolidated Financial Statements which are included in the Company’s Annual Report on Form 10-K (the “Annual Report”) for the fiscal year ended December 31, 2015, filed on February 29, 2016 with the SEC. Certain amounts in 2015 have been reclassified to conform to 2016 presentation. In the opinion of management, all normal recurring adjustments necessary for a fair presentation of the financial position, results of operations, comprehensive income (loss), cash flows and equity for the interim periods have been included. The results for the three and six months ended June 30, 2016 are not necessarily indicative of the results that may be expected for the year ended December 31, 2016.

Management has evaluated for disclosure or recognition all material events occurring subsequent to the date of the condensed consolidated financial statements up to the date and time this Quarterly Report was filed.

NOTE 2 RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In June 2016, the FASB issued ASU 2016-13, “Financial Instruments—Credit Losses.” The standard modifies the impairment model for most financial assets, including trade accounts receivables and loans, and will require the use of an “expected loss” model for instruments measured at amortized cost. Under this model, entities will be required to estimate the lifetime expected credit loss on such instruments and record an allowance to offset the amortized cost basis of the financial asset, resulting in a net presentation of the amount expected to be collected on the financial asset. The effective date of the standard is for fiscal years, and for interim periods within those fiscal years, beginning after December 15, 2019 for public companies. We are currently evaluating the impact of adopting ASU 2016-13 on our consolidated financial statements.

In March 2016, the FASB issued ASU 2016-09, “Improvements to Employee Share-Based Payment Accounting.” The standard amends several aspects of accounting for share-based payment transactions, including the accounting for income taxes, forfeitures and statutory tax withholding requirements, as well as classification in the statement of cash flows. The new guidance will require entities to recognize all income tax effects of awards in the income statement when the awards vest or are settled. It also will allow an employer to repurchase more of an employee’s shares for tax withholding purposes without triggering liability accounting and to make a policy election to account for forfeitures as they occur. ASU 2016-09 will be effective as of January 1, 2017. Early adoption is permitted. We are currently evaluating the impact of adopting ASU 2016-09 on our consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, "Leases." ASU 2016-02, codified in Accounting Standards Codification ("ASC") 842, amends the existing accounting standards for lease accounting, including requiring lessees to recognize most leases on their balance sheets and making targeted changes to lessor accounting. ASU 2016-02 will be effective beginning in the first quarter of 2019. Early adoption of ASU 2016-02 is permitted. The new Leases standard requires a modified retrospective transition approach for all leases existing at, or entered into after, the date of initial application. We are currently evaluating the impact of adopting ASU 2016-02 on our consolidated financial statements.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

In February 2015, the FASB issued ASU 2015-02, “Consolidation (Topic 810) - Amendments to the Consolidation Analysis.” The standard modifies whether: (1) fees paid to a decision maker or service provider represent a variable interest; (2) a limited partnership or similar entity has the characteristics of a variable interest entity (“VIE”) per consolidation guidance in ASC 810-10-65; and (3) a reporting entity is the primary beneficiary of a VIE. The effective date of the standard is for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2015 for public companies. We adopted the standard as of January 1, 2016, and there was no impact on our consolidated financial statements.

In May 2014, the FASB and International Accounting Standards Board (“IASB”) issued ASU 2014-09 “Revenues from Contracts with Customers (Topic 606).” The standard’s core principle is that a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. In doing so, companies will need to use more judgment and make more estimates than under current guidance. These may include identifying performance obligations in the contract, estimating the amount of variable consideration to include in the transaction price and allocating the transaction price to each separate performance obligation. The effective date of this standard is for fiscal years, and interim periods within those years, beginning after December 15, 2017. Early adoption is permitted after December 15, 2016. Entities have the option of using either a full retrospective or a modified approach. Preliminary assessments of our revenue streams indicate that after adoption we will not be able to recognize revenue for condominium projects on a percentage of completion basis and generally revenue will be recognized when the units close and the title has transferred to the buyer. We are continuing to evaluate the new guidance to determine the impact on our consolidated financial statements.

In August 2014, the FASB issued ASU 2014-15, “Presentation of Financial Statements — Going Concern: Disclosure of Uncertainties about an Entity’s Ability to Continue as a Going Concern.” This ASU requires management to assess an entity’s ability to continue as a going concern. This ASU is effective for the annual and interim periods ending after December 15, 2016 and for annual and interim periods thereafter. We do not expect the adoption of this ASU to have an impact on our consolidated financial statements.

NOTE 3 SPONSOR AND MANAGEMENT WARRANTS

On November 9, 2010, we issued warrants to purchase shares of our common stock to certain of our sponsors (the “Sponsor Warrants”). The exercise price for the warrants of \$50.00 per share and the number of shares of common stock underlying each warrant are subject to adjustment for future stock dividends, splits or reverse splits of our common stock or certain other events. The 1,916,667 of Sponsor Warrants outstanding are exercisable at any time and expire on November 9, 2017.

In November 2010 and February 2011, we entered into certain agreements (the “Management Warrants”) with David R. Weinreb, our Chief Executive Officer, Grant Herlitz, our President, and Andrew C. Richardson, our Chief Financial Officer, in each case prior to his appointment to such position to purchase shares of our common stock. The

Management Warrants represent 2,862,687 underlying shares, which may be adjusted pursuant to a net settlement option, were issued pursuant to such agreements at fair value in exchange for a combined total of approximately \$19.0 million in cash from such executives at the commencement of their respective employment. Mr. Weinreb and Mr. Herlitz's warrants have exercise prices of \$42.23 per share and Mr. Richardson's warrants have an exercise price of \$54.50 per share. Generally, the Management Warrants become exercisable in November 2016 and expire in February 2018.

As of June 30, 2016, the estimated \$124.1 million fair value for the Sponsor Warrants representing warrants to purchase 1,916,667 shares and the estimated \$198.0 million fair value for the Management Warrants representing warrants to purchase 2,862,687 shares have been recorded as liabilities because the holders of these warrants could require us to settle such warrants in cash upon a change of control. The estimated fair values for the outstanding Sponsor Warrants and Management Warrants were \$123.1 million and \$184.7 million, respectively, as of December 31, 2015. The fair values

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

were estimated using an option pricing model and Level 3 inputs due to the unavailability of comparable market data, as further discussed in Note 7 – Fair Value of Financial Instruments. Decreases and increases in the fair value of the Sponsor Warrants and the Management Warrants are recognized as either warrant liability gains or losses, respectively, in the condensed consolidated statements of operations.

NOTE 4 EARNINGS PER SHARE

Basic earnings (loss) per share (“EPS”) is computed by dividing net income (loss) available to common stockholders by the weighted average number of common shares outstanding. Diluted EPS is computed after adjusting the numerator and denominator of the basic EPS computation for the effects of all potentially dilutive common shares. The dilutive effect of options and nonvested stock issued under stock based compensation plans is computed using the “treasury stock” method. The dilutive effect of the Sponsor Warrants and Management Warrants is computed using the if converted method. Gains associated with the changes in the fair value of the Sponsor Warrants and Management Warrants are excluded from the numerator in computing diluted earnings per share because inclusion of such gains in the computation would be anti dilutive.

Information related to our EPS calculations is summarized as follows:

| (In thousands, except per share amounts) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|-----------------------------|-----------|---------------------------|-------------|
| | 2016 | 2015 | 2016 | 2015 |
| Basic EPS: | | | | |
| Numerator: | | | | |
| Net income (loss) | \$ 6,970 | \$ 50,585 | \$ 150,735 | \$ (55,374) |
| Net income attributable to noncontrolling interests | — | (12) | — | (12) |
| Net income (loss) attributable to common stockholders | \$ 6,970 | \$ 50,573 | \$ 150,735 | \$ (55,386) |
| Denominator: | | | | |
| Weighted average basic common shares outstanding | 39,492 | 39,468 | 39,483 | 39,467 |
| Diluted EPS: | | | | |
| Numerator: | | | | |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | |
|--|----------|-----------|------------|-------------|
| Net income (loss) attributable to common stockholders | \$ 6,970 | \$ 50,573 | \$ 150,735 | \$ (55,386) |
| Less: Warrant liability gain | — | (42,620) | — | — |
| Adjusted net income (loss) attributable to common stockholders | \$ 6,970 | \$ 7,953 | \$ 150,735 | \$ (55,386) |
| Denominator: | | | | |
| Weighted average basic common shares outstanding | 39,492 | 39,468 | 39,483 | 39,467 |
| Restricted stock and stock options | 337 | 438 | 324 | — |
| Warrants | 2,835 | 3,291 | 2,835 | — |
| Weighted average diluted common shares outstanding | 42,664 | 43,197 | 42,642 | 39,467 |
| Basic income (loss) per share: | \$ 0.18 | \$ 1.28 | \$ 3.82 | \$ (1.40) |
| Diluted income (loss) per share: | \$ 0.16 | \$ 0.18 | \$ 3.53 | \$ (1.40) |

The diluted EPS computation for the three and six months ended June 30, 2016 excludes 363,000 stock options and 402,500 stock options, respectively, because their inclusion would have been anti-dilutive. The diluted EPS computation for the

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

three and six months ended June 30, 2016 excludes 8,729 shares of restricted stock and 9,254 shares of restricted stock, respectively, because performance conditions have not been met.

The diluted EPS computation for the three months ended June 30, 2015 excludes 125,769 stock options. The diluted EPS computation for the six months ended June 30, 2015 excludes 1,048,750 stock options, 242,055 shares of restricted stock, 1,916,667 shares of common stock underlying the Sponsors Warrants and 2,862,687 shares of common stock underlying the Management Warrants because their inclusion would have been anti-dilutive.

NOTE 5 RECENT TRANSACTIONS

On March 16, 2016, we sold the 80 South Street Assemblage (“80 South Street”) for net cash proceeds of \$378.3 million, resulting in a pre-tax gain of \$140.5 million. 80 South Street was comprised of a 42,694 square foot lot with certain air rights, providing total residential and commercial development rights of 817,784 square feet that had been acquired over the course of 2014 and 2015.

NOTE 6 IMPAIRMENT

We review our real estate assets for potential impairment indicators whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. GAAP related to the impairment or disposal of long lived assets requires that if impairment indicators exist and expected undiscounted cash flows generated by the asset are less than its carrying amount, an impairment provision should be recorded to write down the carrying amount of the asset to its fair value. The impairment analysis does not consider the timing of future cash flows and whether the asset is expected to earn an above or below market rate of return.

Each investment in Real Estate and Other Affiliates as discussed in Note 8 – Real Estate and Other Affiliates is evaluated periodically for recoverability and valuation declines that are other-than-temporary. If the decrease in value of our investment in a Real Estate and Other Affiliate is deemed to be other-than-temporary, our investment in such Real Estate and Other Affiliate is reduced to its estimated fair value.

No impairment charges were recorded during the six months ended June 30, 2016 or June 30, 2015. We continually evaluate our strategic alternatives with respect to each of our properties and may revise our strategy from time to time,

including our intent to hold the asset on a long-term basis or the timing of potential asset dispositions. For example, we may decide to sell property that is held for use, and the sale price may be less than the carrying amount. As a result, these changes in strategy could result in impairment charges in future periods.

NOTE 7 FAIR VALUE OF FINANCIAL INSTRUMENTS

ASC 820, Fair Value Measurement, emphasizes that fair value is a market-based measurement that should be determined on the assumptions market participants would use in pricing an asset or liability. The standard establishes a hierarchal disclosure framework which prioritizes and ranks the level of market price observability used in measuring assets or liabilities at fair value. Market price observability is impacted by a number of factors, including the type of investment and the characteristics specific to the asset or liability. Assets or liabilities with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

The following table presents the fair value measurement hierarchy levels required under ASC 820 for each of our assets and liabilities that are measured at fair value on a recurring basis:

| (In thousands) | June 30, 2016 | | | | December 31, 2015 | | | |
|----------------------------|---------------|--|---|--|-------------------|--|---|--|
| | Total | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | Total | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | | | | | |
| Cash equivalents | \$ 378,535 | \$ 378,535 | \$ — | \$ — | \$ 18 | \$ 18 | \$ — | \$ — |
| Liabilities: | | | | | | | | |
| Warrants | 322,090 | — | — | 322,090 | 307,760 | — | — | 307,760 |
| Interest Rate Swaps & Caps | 27,729 | — | 27,729 | — | 4,217 | — | 4,217 | — |

Cash equivalents consist of registered money market mutual funds which invest in United States treasury securities that are valued at the net asset value of the underlying shares in the funds as of the close of business at the end of each period.

The fair values of interest rate swaps are determined using the market standard methodology of netting the discounted future fixed cash payments and the discounted expected variable cash receipts. The variable cash receipts are based on an expectation of future interest rates derived from observable market interest rate curves.

The valuation of warrants is based on an option pricing model, utilizing inputs which are classified as Level 3 due to the unavailability of comparable market data. The following table presents a rollforward of the valuation of our Sponsor and Management warrants:

| (In thousands) | 2016 | 2015 |
|----------------------------|------------|------------|
| Balance as of January 1 | \$ 307,760 | \$ 366,080 |
| Warrant liability loss (a) | 14,330 | 66,190 |
| Balance as of June 30 | \$ 322,090 | \$ 432,270 |

(a) All losses during 2016 and 2015 were unrealized. Changes in the fair value of the Sponsor and Management Warrants are recognized in net income as a warrant liability gain or loss.

The inputs to the valuation model include the fair value of stock related to the warrants, exercise price and term of the warrants, expected volatility, risk-free interest rate and dividend yield and, with respect to the Management Warrants, a discount for lack of marketability. Generally, an increase in expected volatility would increase the fair value of the liability, while a decrease in expected volatility would decrease the fair value of the liability, but the impact of the volatility on fair value diminishes as the market value of the stock increases above the strike price. As the period of restriction lapses, the marketability discount reduces to zero and increases the fair value of the warrants.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

The significant unobservable inputs used in the fair value measurement of our warrants as of June 30, 2016 and December 31, 2015 are as follows:

| | Unobservable Inputs | |
|-------------------|-------------------------|----------------------------|
| | Expected Volatility (a) | Marketability Discount (b) |
| June 30, 2016 | 30.9% | 5.0% - 7.0% |
| December 31, 2015 | 27.4% | 10.0% - 12.0% |

(a) Based on our implied equity volatility.

(b) Represents the discount rate for lack of marketability of the Management Warrants.

The estimated fair values of our financial instruments that are not measured at fair value on a recurring basis are as follows:

| (In thousands) | Fair Value Hierarchy | June 30, 2016 | | December 31, 2015 | |
|---------------------------|----------------------|-----------------|----------------------|-------------------|----------------------|
| | | Carrying Amount | Estimated Fair Value | Carrying Amount | Estimated Fair Value |
| Assets: | | | | | |
| Cash | Level 1 | \$ 292,265 | \$ 292,265 | \$ 445,283 | \$ 445,283 |
| Notes receivable, net (a) | Level 3 | 69 | 69 | 1,664 | 1,664 |
| Liabilities: | | | | | |
| Fixed-rate debt | Level 2 | \$ 1,108,453 | \$ 1,122,964 | \$ 1,141,381 | \$ 1,137,166 |
| Variable-rate debt | Level 2 | 1,553,786 | 1,553,786 | 1,314,973 | 1,314,973 |

(a) Notes receivable is shown net of an allowance of \$0.6 million as of June 30, 2016 and \$0.2 million as of December 31, 2015.

Notes receivable are carried at net realizable value which approximates fair value. The estimated fair values are based on certain factors, such as current interest rates, terms of the note and credit worthiness of the borrower.

Edgar Filing: Howard Hughes Corp - Form 10-Q

The fair value of fixed-rate debt in the table above, not including our Senior Notes (please refer to Note 9 – Mortgages, Notes and Loans Payable), was estimated based on a discounted future cash payment model, which includes risk premiums and a risk free rate derived from the current London Interbank Offered Rate (“LIBOR”) or U.S. Treasury obligation interest rates. The discount rates reflect our judgment as to what the approximate current lending rates for loans or groups of loans with similar maturities and credit quality would be if credit markets were operating efficiently and assuming that the debt is outstanding through maturity. The fair values of our Senior Notes, included in fixed-rate debt in the table above, are based upon the last trade price closest to the end of the period presented.

The carrying amounts for our variable-rate debt approximate fair value given that the interest rates are variable and adjust with current market rates for instruments with similar risks and maturities.

The carrying amounts of cash and cash equivalents and accounts receivable approximate fair value because of the short term maturity of these instruments.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

NOTE 8 REAL ESTATE AND OTHER AFFILIATES

In the ordinary course of business, we enter into partnerships or joint ventures primarily for the development and operations of real estate assets that are referred to as “Real Estate and Other Affiliates.” These partnerships or joint ventures are accounted for in accordance with FASB ASC 810 Consolidation.

In accordance with ASC 810, we assess our joint ventures at inception to determine if any meet the qualifications of a VIE. We consider a partnership or joint venture a VIE if: (a) the total equity investment is not sufficient to permit the entity to finance its activities without additional subordinated financial support; (b) characteristics of a controlling financial interest are missing (either the ability to make decisions through voting or other rights, the obligation to absorb the expected losses of the entity or the right to receive the expected residual returns of the entity); or (c) the voting rights of the equity holders are not proportional to their obligations to absorb the expected losses of the entity and/or their rights to receive the expected residual returns of the entity, and substantially all of the entity’s activities either involve or are conducted on behalf of an investor that has disproportionately few voting rights. Upon the occurrence of certain events outlined in ASC 810, we reassess our initial determination of whether the partnership or joint venture is a VIE.

We perform a qualitative assessment of each VIE to determine if we are the primary beneficiary, as required by ASC 810. A company has a controlling financial interest and must consolidate the VIE if it has both (1) the power to direct the activities of the VIE that most significantly impact the VIE’s performance, and (2) “benefits,” defined as the obligation to absorb the losses of the VIE that potentially could be significant to the VIE or the right to receive benefits from the VIE that potentially could be significant to the VIE. The variable interest model requires a reporting entity to reevaluate whether an entity is a VIE upon the occurrence of certain significant events as listed in ASC 810-10-35-4, including any event that changes the design of the entity and calls into question the entity’s sufficiency of equity at risk or characteristics of a controlling financial interest (i.e. amendments to legal governing documents, returns or additions of equity, curtailments or modifications to activities in a way that impacts the equity at risk, etc.).

We account for investments in joint ventures which are not VIEs where we own a non-controlling interest and investments in joint ventures deemed to be VIEs for which we are not considered to be the primary beneficiary but have significant influence using the equity method. We use the cost method to account for investments where we do not have significant influence over the joint venture’s operations and financial policies. Generally, the operating agreements with respect to our Real Estate Affiliates provide that assets, liabilities and funding obligations are shared in accordance with our ownership percentages.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

Our investment in Real Estate and Other Affiliates that are reported on the equity and cost methods are as follows:

| | Economic/Legal Ownership | | Carrying Value | | Share of Earnings/Dividends | | | |
|---|--------------------------|----------------------|------------------|----------------------|-----------------------------------|-------|------------------------------|---------|
| | June 30, 2016 | December 31, 2015 | June 30, 2016 | December 31, 2015 | Three Months Ended June 30, | | Six Months Ended June 30, | |
| (\$ in Thousands) | | | | | 2016 | 2015 | 2016 | 2015 |
| Equity Method Investments Master Planned Communities: The Summit (a) | — | (a) — | (a) \$ 20,926 | \$ 12,052 | \$ 8,874 | \$ — | \$ 8,874 | \$ — |
| Operating Assets: Grandview SHG, LLC (a) | 35.00 | % — | % 8,179 | — | 22 | — | 41 | — |
| Millennium Woodlands Phase II, LLC (b) (c) | 81.43 | % 81.43 | % — | — | 22 | (489) | 35 | (1,150) |
| Stewart Title Clark County Las Vegas Stadium, LLC (c) | 50.00 | % 50.00 | % 3,521 | 3,715 | 154 | 302 | 256 | 496 |
| The Metropolitan Downtown Columbia (d) | 50.00 | % 50.00 | % 11,345 | 11,050 | 454 | 401 | 295 | 284 |
| Woodlands Sarofim Strategic Developments: Circle T Ranch and Power Center (a) | 50.00 | % 50.00 | % 3,961 | 4,872 | 205 | (89) | (512) | (408) |
| HHMK Development (c) | 20.00 | % 20.00 | % 2,673 | 2,588 | 42 | 35 | 95 | 75 |
| | 50.00 | % 50.00 | % 4,956 | 9,128 | 10,498 | — | 10,498 | — |
| | 50.00 | % 50.00 | % 10 | 10 | — | 10 | — | 549 |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | | | | | | | |
|--|-------|---|-------|---|-----------|-----------|-----------|----------|-----------|----------|
| KR Holdings (c) m.flats (formerly Parcel C) (a) (c) Constellation (a) (c) | 50.00 | % | 50.00 | % | 758 | 689 | 4 | 911 | 9 | 1,276 |
| Cost method investments Investment in Real Estate and Other Affiliates | 50.00 | % | 50.00 | % | 2,473 | 7,070 | — | — | — | — |
| | 50.00 | % | 50.00 | % | 2,685 | 2,685 | — | — | — | — |
| | | | | | 61,487 | 53,859 | 20,275 | 1,081 | 19,591 | 1,122 |
| | | | | | 4,347 | 3,952 | — | — | 2,616 | 1,747 |
| | | | | | \$ 65,834 | \$ 57,811 | \$ 20,275 | \$ 1,081 | \$ 22,207 | \$ 2,869 |

- (a) Please refer to the discussion below for a description of the joint venture ownership structure.
- (b) Millennium Woodlands Phase II, LLC was placed into service in the third quarter 2014. The investment balance is in a deficit position, which is reported in Accounts payable and accrued expenses. As of July 20, 2016, we acquired our joint venture partner's interest in this property, as discussed in Note 5 – Recent Transactions.
- (c) Equity method variable interest entity (“VIE”). As of first quarter 2016, m.flats was no longer a VIE.
- (d) The Metropolitan Downtown Columbia was placed into service in the first quarter 2015.

We are not the primary beneficiary of any of the VIEs listed above because we do not have the power to direct activities that most significantly impact the economic performance of such joint ventures and therefore we report our interests using the equity method. Our maximum exposure to loss as a result of these investments is limited to the aggregate carrying value of the investment as we have not provided any guarantees or otherwise made firm commitments to fund amounts on behalf of these VIEs. The aggregate carrying value of the unconsolidated VIEs was \$13.3 million and \$21.5 million as of June 30, 2016 and December 31, 2015, and was classified as Investment in Real Estate and Other Affiliates in the condensed consolidated balance sheets.

As of June 30, 2016 approximately \$134.6 million of indebtedness was secured by the properties owned by our Real Estate and Other Affiliates of which our share was approximately \$74.6 million based upon our economic ownership. All of this indebtedness is without recourse to us.

We are the primary beneficiary of one VIE which is consolidated in the financial statements. The creditors of the consolidated VIE do not have recourse to us. As of June 30, 2016, the carrying values of the assets and liabilities associated with the operations of the consolidated VIE were \$21.5 million and \$1.2 million, respectively. As of December 31, 2015, the carrying values of the assets and liabilities associated with the operations of the consolidated VIE were \$21.5 million and \$1.1 million, respectively. The assets of the VIE are restricted for use only by the particular VIE and are not available for our general operations.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

Our recent significant investments in Real Estate Affiliates and the related accounting considerations are described below.

The Summit

During the first quarter 2015, we formed DLV/HHPI Summerlin, LLC (“The Summit”) a joint venture with Discovery Land Company (“Discovery”). At formation, we contributed land with a book basis of \$13.4 million and transferred Special Improvement District (“SID”) bonds related to such land with a carrying value of \$1.3 million to the joint venture at an agreed upon capital contribution value of \$125.4 million, or \$226,000 per acre. Discovery is required to fund up to a maximum of \$30.0 million cash as its capital contribution, and we have no further capital obligations. The gain on the contributed land will be recognized in Equity in earnings from Real Estate and Other Affiliates as the joint venture sells lots.

After receipt of our capital contribution and a 5.0% preferred return, Discovery is entitled to a 5.0% return on its capital contributions, if any, plus cash distributions by the joint venture until it has received two times its equity contribution. Any further cash distributions are shared 50/50. Discovery is the manager of the project, and development began in the second quarter 2015. As of July 15, 2016, the project has contracted for approximately \$122.3 million in land sales, of which \$48.2 million in lot closings were completed in the second quarter 2016, resulting in Equity in earnings to us of \$8.9 million. Given the nature of the venture’s capital structure, our share of the venture’s income producing activities is recognized based on the Hypothetical Liquidation Book Value (“HLBV”) method, which is an amount equal to the change in our underlying share of the hypothetical distribution assuming all of the venture’s net assets were liquidated at book value.

Grandview SHG, LLC

In January 2016, we entered into a joint venture with Grandview SHG, LLC (“Grandview”) which purchased a hotel located at 33 Peck Slip in the Seaport District of New York. We advanced a bridge loan of \$25.0 million at a 5.0% interest rate to the joint venture at closing to expedite the acquisition, which was repaid in full in June 2016. In the second quarter 2016, upon completion of a refinancing of the property with a \$36.0 million redevelopment loan, we made an additional capital contribution of \$2.3 million. Our total investment in the joint venture is \$8.2 million as of June 30, 2016. We and our partner are in the process of evaluating potential development plans for the property.

Millennium Woodlands Phase II

On July 20, 2016, we purchased our joint venture partner’s 18.57% interest in Millennium Woodlands Phase II for \$4.0 million and distributed excess cash of approximately \$0.5 million to the partners. The venture developed, owns and operates a 314 unit multi-family property in The Woodlands. Simultaneously with the buyout, we replaced the joint venture’s existing \$37.7 million loan and secured a \$42.5 million fixed-rate loan at 3.39% maturing August 1, 2028.

Circle T Ranch and Power Center

On June 1, 2016, the Circle T Ranch joint venture sold approximately 74 acres. As a result of the land sale, in the three and six months ended June 30, 2016 we recognized \$10.5 million as our share of the joint venture earnings in Equity in earnings from Real Estate and Other Affiliates.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

m.flats

On October 4, 2013, we entered into a joint venture agreement with a local developer, Kettler, Inc. (“Kettler”), to construct an apartment complex with ground floor retail in Downtown Columbia, Maryland. We contributed approximately five acres of land having a book value of \$4.0 million to the joint venture and subsequently incurred an additional \$3.1 million in capitalized development costs for a total book value contribution of \$7.1 million. Our land was valued at \$23.4 million, or \$53,500 per constructed unit. In January 2016, the venture closed on an \$88.0 million construction loan which is non-recourse to us and bears interest at one-month LIBOR plus 2.40% with an initial maturity date of February 2020, with three, one-year extension options. At loan closing, Kettler contributed \$16.1 million in cash, of which \$7.3 million was distributed to us. This transaction was accounted for as a partial sale of the land for which we recognized a net profit of \$0.2 million in the three months ended March 30, 2016. We contributed \$2.4 million in the three months ended June 30, 2016, and we are required to fund an additional \$3.9 million into this joint venture.

Constellation

On January 24, 2014, we entered into a joint venture with a national multi-family real estate developer, The Calida Group (“Calida”), to construct, own and operate a 124-unit gated luxury apartment development in downtown Summerlin. We own 50% of the venture and unanimous consent of the partners is required for all major decisions. This project represents the first residential development in Summerlin’s 400-acre downtown. In the first quarter 2015, we contributed a 4.5-acre parcel of land with an agreed value of \$3.2 million in exchange for a 50% interest in the venture. Our partner contributed \$3.2 million of cash for their 50% interest, is the development manager, funded all pre-development activities, obtained construction financing in the first quarter 2015 and provided guarantees required by the lender. The project is financed by a \$15.8 million construction loan which is non-recourse to us, of which \$9.3 million is outstanding as of June 30, 2016. In the fourth quarter 2015, we contributed an additional \$1.0 million to the joint venture to fund development costs. Upon a sale of the property, we are entitled to 50% of the proceeds up to, and 100% of the proceeds in excess of, an amount determined by applying a 7.0% capitalization rate to net operating income. The venture commenced construction in February 2015 and will complete the project in phases. The first units are currently available for rent, and we expect new tenants to take occupancy in the third quarter 2016.

NOTE 9 MORTGAGES, NOTES AND LOANS PAYABLE

Mortgages, notes and loans payable are summarized as follows:

Edgar Filing: Howard Hughes Corp - Form 10-Q

| (In thousands) | June 30, 2016 | December 31, 2015 |
|--|------------------|----------------------|
| Fixed-rate debt: | | |
| Collateralized mortgages, notes and loans payable | \$ 1,059,210 | \$ 1,087,642 |
| Special Improvement District bonds | 49,243 | 53,739 |
| Variable-rate debt: | | |
| Collateralized mortgages, notes and loans payable (a) | 1,553,786 | 1,314,973 |
| Deferred Financing Costs, net of accumulated amortization of \$14.7 million and \$12.7 million, respectively | (10,434) | (12,392) |
| Total mortgages, notes and loans payable | \$ 2,651,805 | \$ 2,443,962 |

(a) As more fully described below, \$207.6 million and \$209.5 million of variable rate debt has been swapped to a fixed-rate for the term of the related debt as of June 30, 2016 and December 31, 2015, respectively.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

The following table presents our mortgages, notes, and loans payable by property:

| (\$ In thousands) | Maturity (a) | Interest Rate | | Maximum | Carrying Value | |
|--------------------------------------|---------------|---------------|----------|-----------------|----------------|-------------------|
| | | | | Facility Amount | June 30, 2016 | December 31, 2015 |
| Master Planned Communities | | | | | | |
| Bridgeland Credit Facility | November 2022 | 4.60 | % | \$ 65,000 | \$ 59,349 | \$ 40,072 |
| Summerlin South SID Bonds - S124 | December 2019 | 5.95 | % | | 141 | 159 |
| Summerlin South SID Bonds - S128 | December 2020 | 6.05 | % | | 487 | 534 |
| Summerlin South SID Bonds - S128C | December 2030 | 6.05 | % | | 4,728 | 4,856 |
| Summerlin South SID Bonds - S132 | December 2020 | 6.00 | % | | 1,494 | 1,676 |
| Summerlin South SID Bonds - S151 | June 2025 | 6.00 | % | | 4,349 | 4,534 |
| Summerlin South SID Bonds - S159 | June 2035 | 6.00 | % | | 6,614 | 9,020 |
| Summerlin West SID Bonds - S808/S810 | April 2031 | 6.00 | % | | — | 1,047 |
| Summerlin West SID Bonds - S812 | October 2035 | 6.00 | % | | 27,844 | 28,328 |
| The Woodlands Master Credit Facility | August 2018 | 3.20 | % (b) | 200,000 | 192,662 | 192,663 |
| Master Planned Communities Total | | | | | 297,668 | 282,889 |
| Operating Assets | | | | | | |
| 10-60 Columbia Corporate Centers | May 2022 | 2.81 | % (b)(c) | | 80,000 | 80,000 |
| 70 Columbia Corporate Center | July 2019 | 2.70 | % (b) | | 20,000 | 20,000 |
| Columbia Regional Building | March 2018 | 2.45 | % (b) | 23,008 | 22,188 | 22,188 |
| Downtown Summerlin | July 2019 | 2.70 | % (b) | 311,800 | 293,732 | 289,804 |
| Downtown Summerlin SID Bonds - S108 | December 2016 | 5.95 | % | | 235 | 235 |
| Downtown Summerlin SID Bonds - S128 | December 2030 | 6.05 | % | | 3,350 | 3,350 |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | | | |
|--|---------------|------|----------|---------|-----------|-----------|
| Embassy Suites at Hughes Landing | October 2020 | 2.95 | % (b) | 37,100 | 28,829 | 20,064 |
| | December | | | | | |
| One Hughes Landing | 2029 | 4.30 | % | | 52,000 | 52,000 |
| | December | | | | | |
| Two Hughes Landing | 2030 | 4.20 | % | | 48,000 | 48,000 |
| 1725-35 Hughes Landing Boulevard | June 2019 | 2.10 | % (b) | 143,000 | 103,968 | 89,677 |
| | December | | | | | |
| Hughes Landing Retail | 2018 | 2.40 | % (b) | 36,575 | 32,465 | 28,726 |
| 1701 Lake Robbins | April 2017 | 5.81 | % | | 4,600 | 4,600 |
| Millennium Waterway Apartments | June 2022 | 3.75 | % | | 55,584 | 55,584 |
| 110 N. Wacker | October 2019 | 5.21 | % (d) | | 24,593 | 26,481 |
| | December | | | | | |
| 9303 New Trails | 2023 | 4.88 | % | | 12,558 | 12,734 |
| | November | | | | | |
| One Lakes Edge | 2016 | 2.70 | % (b) | 73,525 | 69,646 | 67,517 |
| Outlet Collection at Riverwalk | October 2018 | 3.20 | % (b) | 64,400 | 56,100 | 56,100 |
| 3831 Technology Forest Drive | March 2026 | 4.50 | % | | 22,573 | 22,759 |
| The Westin at The Woodlands | August 2019 | 3.10 | % (b) | 69,300 | 49,788 | 33,361 |
| The Woodlands Resort & Conference Center | December 2020 | 3.20 | % (b) | | 85,000 | 85,000 |
| | September | | | | | |
| Ward Village | 2016 | 3.46 | % (b)(e) | 250,000 | 238,716 | 238,716 |
| 20/25 Waterway Avenue | May 2022 | 4.79 | % | | 14,000 | 14,112 |
| 3 Waterway Square | August 2028 | 3.94 | % | | 52,000 | 52,000 |
| | December | | | | | |
| 4 Waterway Square | 2023 | 4.88 | % | | 36,777 | 37,293 |
| Capital lease obligations | various | 3.60 | % | | 28 | 52 |
| Operating Assets Total | | | | | 1,406,730 | 1,360,353 |
| Strategic Developments | | | | | | |
| HHC 242 Self Storage Facility | October 2021 | 3.05 | % (b) | 6,658 | 866 | — |
| HHC 2978 Self Storage Facility | January 2022 | 3.05 | % (b) | 6,368 | — | — |
| Lakeland Village Center | May 2020 | 2.80 | % (b) | 14,000 | 8,514 | — |
| Merriweather Post Pavilion | October 2021 | 2.45 | % (b) | 9,500 | 158 | — |
| One Merriweather | February 2020 | 2.60 | % (b) | 49,900 | 3,988 | — |
| | December | | | | | |
| Three Hughes Landing | 2017 | 2.80 | % (b) | 65,455 | 33,200 | 23,268 |
| Waiea and Anaha | November | | | | | |
| Condominiums | 2019 | 7.20 | % (b) | 600,000 | 150,025 | 27,817 |
| Strategic Developments Total | | | | | 196,751 | 51,085 |
| Other Corporate Financing | | | | | | |
| Arrangements | June 2018 | 3.00 | % | | 17,372 | 18,794 |
| Senior Notes | October 2021 | 6.88 | % | | 750,000 | 750,000 |
| Unamortized underwriting fees | | | | | (6,282) | (6,767) |
| Deferred Financing Costs, net | | | | | (10,434) | (12,392) |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | |
|---|--------------|--------------|
| Total mortgages, notes, and loans payable | \$ 2,651,805 | \$ 2,443,962 |
|---|--------------|--------------|

- (a) Maturity date includes any extension periods that can be exercised at our option at the initial maturity date, subject to customary extension terms that based on current property performance projections, we expect to meet. Such terms may include but are not limited to minimum debt service coverage, minimum occupancy levels and other performance criteria.
- (b) The interest rate presented is based on the one month LIBOR rate, which was 0.45% at June 30, 2016.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

- (c) \$40.0 million of the outstanding principal balance is swapped to a 3.41% fixed-rate through maturity.
- (d) The \$24.6 million outstanding principal balance is swapped to a 5.21% fixed-rate through maturity.
- (e) \$143.0 million of the outstanding principal balance is swapped to a 3.81% fixed-rate through maturity. As of June 30, 2016 there is no undrawn availability on this facility. Management expects to refinance this note in the third quarter 2016.

The weighted average interest rate on our mortgages, notes and loans payable, excluding interest rate hedges, was 4.56% and 4.44% as of June 30, 2016 and December 31, 2015, respectively.

All of the mortgage debt is secured by the individual properties listed in the table above and is non-recourse to HHC, except for:

- (i) \$750.0 million of Senior Notes;
- (ii) \$311.8 million financing for the Downtown Summerlin development which has an initial maximum recourse of 35% of the outstanding balance, which will reduce to 15.0% upon completion of the project and achievement of a 1.15:1.0 debt service coverage ratio. The recourse further reduces to 10% upon achievement of a 1.25:1.0 debt service coverage ratio, a 90% occupancy level, and average tenant sales of at least \$500.00 per net rentable square foot. As of June 30, 2016, 35% of the outstanding loan balance remains recourse to HHC;
- (iii) \$64.4 million of construction financing for the Outlet Collection at Riverwalk with an initial maximum recourse of 50% of the outstanding balance, which will be reduced to 25.0% upon completion of the project and the achievement of an 11.0% debt yield and a minimum level of tenant sales per square foot for twelve months. As of June 30, 2016, 50% of the outstanding loan balance remains recourse to HHC;
- (iv) \$17.4 million of Other Corporate Financing Arrangements; and
- (v) \$7.0 million of the 110 N. Wacker mortgage.

Certain of our loans contain provisions which grant the lender a security interest in the operating cash flow of the property that represents the collateral for the loan. Certain mortgage notes may be prepaid, but may be subject to a prepayment penalty equal to a yield maintenance premium, defeasance, or a percentage of the loan balance. As of June 30, 2016, land, buildings and equipment and developments with a cost basis of \$2.4 billion have been pledged as collateral for our mortgages, notes and loans payable.

As of June 30, 2016, we were in compliance with all of the financial covenants related to our debt agreements.

Master Planned Communities

On November 9, 2015, we refinanced \$15.2 million of existing debt in connection with closing on a modification which increased the Bridgeland Credit Facility to \$65.0 million. The facility bears interest at three-month LIBOR plus 3.15%, with a 4.60% floor, and has an initial maturity date of November 2020 with two, one-year extension options. The proceeds are intended to provide working capital at Bridgeland for development efforts necessary to meet the demand of homebuilders for finished lots in the community.

The Woodlands Master Credit Facility was amended and restated on July 31, 2015 to a \$200.0 million maximum facility amount consisting of a \$100.0 million term loan and a \$100.0 million revolver (together, the "TWL Facility"). The TWL Facility bears interest at one-month LIBOR plus 2.75% and has an August 2016 initial maturity date with two, one-year extension options. In July, we exercised our first one-year extension option, which requires a reduction of the total commitment to \$175.0 million and semi-annual principal payments of \$25.0 million beginning on December 31, 2016 and continuing through a second, optional one-year extension period. The TWL Facility and The Woodlands Resort & Conference Center loans are recourse to the entities that directly own The Woodlands operations. The TWL Facility also contains certain covenants that, among other things, require the maintenance of specified financial ratios, limit the incurrence of additional recourse indebtedness at The Woodlands, and limit distributions from The Woodlands to us based

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

on a loan to value test. The amendment also modified certain covenants to allow for more construction loan guarantees by the entities that directly own The Woodlands than would otherwise have been permitted by the prior facility.

The Summerlin MPC uses SID bonds to finance certain common infrastructure improvements. These bonds are issued by the municipalities and are secured by the assessments on the land. The majority of proceeds from each bond issued is held in a construction escrow and disbursed to us as infrastructure projects are completed, inspected by the municipalities and approved for reimbursement. Accordingly, the SID bonds have been classified as debt, and the Summerlin MPC pays the debt service on the bonds semi-annually. As Summerlin sells land, the buyers assume a proportionate share of the bond obligation at closing, and the residential sales contracts provide for the reimbursement of the principal amounts that we previously paid with respect to such proportionate share of the bond. In 2016, no new SID bonds have been issued and \$3.4 million in obligations were assumed by buyers.

Operating Assets

Our \$250.0 million first mortgage financing secured by the Ward Centers bears interest at LIBOR plus 2.50% and matures on September 29, 2016. There was no undrawn availability on the \$238.7 million balance as of June 30, 2016, and a refinance of the facility is currently underway and expected to close in the third quarter 2016.

Strategic Developments

On February 25, 2016, we closed on a \$49.9 million non-recourse construction loan for One Merriweather. The loan bears interest at one-month LIBOR plus 2.15% with an initial maturity date of February 25, 2020, with a one-year extension option. \$0.2 million was drawn on this loan as of June 30, 2016.

On January 27, 2016, we closed on a \$6.4 million non-recourse construction loan for the HHC 2978 Self-Storage Facility, bearing interest at one-month LIBOR plus 2.60% with an initial maturity date of January 2020, with two, one-year extension options. No amounts were drawn on this loan as of June 30, 2016.

Corporate

On October 2, 2013, we issued \$750.0 million in aggregate principal amount of 6.875% Senior Notes due 2021 (the "Senior Notes"). Interest is payable semiannually, on April 1 and October 1 of each year. At any time prior to October 1, 2016, we may redeem up to 35% of the Senior Notes at a price equal to 106.875% using the proceeds from equity offerings. We may redeem all or part of the Senior Notes at any time with a declining call premium thereafter to maturity. The Senior Notes contain customary terms and covenants for non-investment grade senior notes and have no maintenance covenants.

NOTE 10 DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

We are exposed to interest rate risk related to our variable interest rate debt, and we manage this risk by utilizing interest rate derivatives. Our objective in using interest rate derivatives is to add stability to interest costs by reducing our exposure to interest rate movements. To accomplish this objective, we use interest rate swaps, forward-starting swaps, and caps as part of our interest rate risk management strategy. As of June 30, 2016, we had interest rate swaps with gross notional amounts of \$207.6 million and a \$100.0 million interest rate cap, both of which were designated as effective cash flow hedges of interest rate risk. We also have \$250.0 million in gross notional amounts of forward-starting interest rate swaps that become effective December 31, 2017 to hedge a portion of anticipated future fixed-rate debt issuance.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for the Company's fixed rate payments over the life of the agreements without exchange of the underlying notional amount. The three forward-starting interest rate swaps are designated as cash flow hedges of the variability of the anticipated interest rate of our long-term financing needs at our Downtown Summerlin property. Interest rate caps designated as cash flow hedges involve the receipt of variable amounts from a counterparty if interest rates rise above the strike rate on the contract in exchange for an up front premium.

The effective portion of changes in the fair value of derivatives designated and that qualify as cash flow hedges is recorded in Accumulated Other Comprehensive Income ("AOCI") and is subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. The ineffective portion of the change in fair value of the derivatives is recognized directly in earnings. During the six months ended June 30, 2016 and June 30, 2015, the ineffective portion recorded in earnings was insignificant.

If the derivative contracts are terminated prior to their maturity, the amounts previously recorded in AOCI are recognized into earnings over the period that the hedged transaction impacts earnings. If the hedging relationship is discontinued because it is probable that the forecasted transaction will not occur according to the original strategy, any related amounts previously recorded in AOCI are recognized in earnings immediately.

Amounts reported in AOCI related to derivatives will be reclassified to interest expense as interest payments are made on our variable rate debt. Over the next 12 months, we estimate that an additional \$1.3 million will be reclassified to interest expense.

The table below presents the fair value of our derivative financial instruments, which are included in accounts payable and accrued liabilities in the condensed consolidated balance sheets:

| | June 30, 2016 | December 31, 2015 |
|----------------------------|------------------|-------------------------|
| (In thousands) | | |
| Interest Rate Swaps & Caps | \$ 3,037 | \$ 2,292 |
| Forward-Starting Swaps | 24,692 | 1,925 |

Edgar Filing: Howard Hughes Corp - Form 10-Q

Total derivatives designated as hedging instruments \$ 27,729 \$ 4,217

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

The tables below present the effect of our derivative financial instruments on the condensed consolidated statements of operations for the three and six months ended June 30, 2016 and 2015:

| (In thousands) | Three Months Ended June 30, | | Location of Loss Reclassified from AOCI into Earnings | Three Months Ended June 30, | |
|-------------------------------|---------------------------------------|---------------------------------------|--|---|---|
| | 2016 | 2015 | | 2016 | 2015 |
| | Amount of (Loss) Recognized in OCI | Amount of (Loss) Recognized in OCI | | Amount of (Loss) Reclassified from AOCI into Earnings | Amount of (Loss) Reclassified from AOCI into Earnings |
| Cash Flow Hedges | | | | | |
| Interest Rate Swaps & Caps | \$ (328) | \$ (240) | Interest Expense | \$ (367) | \$ (436) |
| Forward-Starting Swaps | (5,629) | — | Interest Expense | — | — |
| | \$ (5,957) | \$ (240) | | \$ (367) | \$ (436) |

| (In thousands) | Six Months Ended June 30, | | Location of Loss Reclassified from AOCI into Earnings | Six Months Ended June 30, | |
|-------------------------------|---------------------------------------|---------------------------------------|--|---|---|
| | 2016 | 2015 | | 2016 | 2015 |
| | Amount of (Loss) Recognized in OCI | Amount of (Loss) Recognized in OCI | | Amount of (Loss) Reclassified from AOCI into Earnings | Amount of (Loss) Reclassified from AOCI into Earnings |
| Cash Flow Hedges | | | | | |
| Interest Rate Swaps & Caps | \$ (1,206) | \$ (103) | Interest Expense | \$ (743) | \$ (811) |
| Forward-Starting Swaps | (14,910) | — | Interest Expense | — | — |
| | \$ (16,116) | \$ (103) | | \$ (743) | \$ (811) |

NOTE 11 INCOME TAXES

Unrecognized tax benefits pursuant to uncertain tax positions were \$36.5 million as of June 30, 2016 and December 31, 2015, respectively, none of which would impact our effective tax rate.

We have significant permanent differences, primarily from warrant liability gains and losses and changes in valuation allowances that cause our effective tax rate to deviate from statutory rates. The effective tax rates, based upon actual operating results, were 79.3% and 37.9% for the three and six months ended June 30, 2016 compared to 7.8% and (13.4)% for the three and six months ended June 30, 2015. The changes in the tax rates were primarily attributable to changes in the warrant liability, valuation allowance related to our deferred tax assets, as well as other items which are permanent differences for tax purposes.

The increase in deferred tax liabilities between December 31, 2015 and June 30, 2016 is due primarily to the utilization of federal tax assets used to offset the tax gain on the sale of the 80 South Street Assemblage.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

NOTE 12 STOCK BASED PLANS

Our stock based plans are described and informational disclosures are provided in the Notes to the Consolidated Financial Statements included in our Form 10-K for the year ended December 31, 2015.

Stock Options

The following table summarizes our stock option plan:

| | Stock Options | Weighted Average Exercise Price |
|--|------------------|---------------------------------------|
| Stock Options outstanding at December 31, 2015 | 1,086,040 | \$ 77.11 |
| Granted | 136,500 | 108.64 |
| Forfeited | (33,000) | 118.23 |
| Stock Options outstanding at June 30, 2016 | 1,189,540 | 79.55 |

Compensation costs related to stock options were \$0.5 million and \$2.3 million for the three and six months ended June 30, 2016, respectively, of which \$0.2 million and \$0.8 million were capitalized to development projects during the same periods. Stock option costs were \$1.2 million and \$1.8 million for the three and six months ended June 30, 2015, respectively, of which \$0.6 million and \$1.1 million were capitalized to development projects during the same periods.

Restricted Stock

The following table summarizes restricted stock activity:

| Restricted Stock | Weighted Average Grant Date Fair Value |
|---------------------|--|
|---------------------|--|

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | |
|---|----------|-----------|
| Restricted stock outstanding at December 31, 2015 | 242,556 | \$ 100.15 |
| Granted | 131,198 | 65.79 |
| Vested | (37,670) | 83.47 |
| Forfeited | (4,985) | 86.48 |
| Restricted Stock outstanding at June 30, 2016 | 331,099 | 88.64 |

Compensation expense related to restricted stock awards was \$1.8 million and \$3.4 million for the three and six months ended June 30, 2016, respectively, of which \$0.3 million and \$0.6 million were capitalized to development projects during the same periods. Compensation expense related to restricted stock awards was \$1.4 million and \$2.5 million for the three and six months ended June 30, 2015, respectively, of which \$0.3 million and \$0.5 million were capitalized to development projects during the same periods.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

NOTE 13 OTHER ASSETS AND LIABILITIES

Prepaid Expenses and Other Assets

The following table summarizes the significant components of Prepaid expenses and other assets.

| (In thousands) | June 30, 2016 | December 31, 2015 |
|---|------------------|----------------------|
| Condominium receivables (a) | \$ 423,906 | \$ 191,037 |
| Condominium deposits | 91,661 | 55,749 |
| Special Improvement District receivable | 72,594 | 72,558 |
| In-place leases | 17,033 | 22,139 |
| Below-market ground leases | 19,155 | 19,325 |
| Above-market tenant leases | 2,714 | 3,581 |
| Equipment, net of accumulated depreciation of \$4.7 million and \$3.9 million, respectively | 18,182 | 18,772 |
| Security and escrow deposits | 9,855 | 17,599 |
| Tenant incentives and other receivables | 9,873 | 10,480 |
| Prepaid expenses | 8,205 | 8,474 |
| Federal income tax receivable | 12,106 | 11,972 |
| Intangibles | 4,124 | 4,045 |
| Uncertain tax position asset | 143 | 112 |
| Other | 3,080 | 5,347 |
| | \$ 692,631 | \$ 441,190 |

(a) Of the total Condominium receivables, \$329.7 million are expected to be collected in 2016 and \$94.2 million are expected to be collected in 2017, consistent with anticipated closings of the respective condominium projects.

The \$251.4 million net increase primarily relates to the following increases: a \$232.9 million increase in condominium receivables, which represents revenue recognized in excess of buyer deposits received for our Ward Village Condominium projects, an increase in condominium deposits of \$35.9 million due to deposits for sales of units and \$0.2 million in other increases.

These increases were partially offset by the following decreases: a net \$7.7 million decrease in security and escrow deposits mostly attributable to our January 2016 investment in the Grandview SHG, LLC joint venture; a decrease of \$5.1 million relating primarily to the amortization of in-place leases; a net decrease in other prepaids of \$2.3 million which was primarily due to the reimbursement from a tenant in the three months ended June 30, 2016; and a \$2.5 million decrease in other small net changes.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

Accounts Payable and Accrued Expenses

The following table summarizes the significant components of Accounts payable and accrued expenses.

| (In thousands) | June 30, 2016 | December 31, 2015 |
|--|------------------|----------------------|
| Construction payables | \$ 193,847 | \$ 185,731 |
| Deferred income | 114,634 | 117,700 |
| Condominium deposit liabilities | 87,428 | 50,192 |
| Accounts payable and accrued expenses | 37,687 | 33,928 |
| Tenant and other deposits | 32,896 | 31,193 |
| Accrued interest | 16,627 | 16,504 |
| Accrued payroll and other employee liabilities | 20,142 | 31,271 |
| Accrued real estate taxes | 12,935 | 15,134 |
| Interest rate swaps | 27,729 | 4,217 |
| Above-market ground leases | 2,034 | 2,113 |
| Other | 26,813 | 27,371 |
| | \$ 572,772 | \$ 515,354 |

Total accounts payable and accrued expenses increased by \$57.4 million. This net increase primarily includes the following increases: a \$37.2 million increase in condominium deposits liability; an increase of \$3.8 million in accounts payable and accrued expenses; an increase of \$8.1 million in construction payables; an increase of \$23.5 million in interest rate swaps liability primarily due to a decrease in fair value of the forward-starting swaps; and \$1.8 million in other immaterial increases.

These increases are partially offset by the following decreases: decrease of \$11.1 million in accrued payroll and other employee liabilities due to payment in the first quarter 2016 of the 2015 annual incentive bonus; a decrease of \$2.2 million in accrued real estate taxes related to timing of payments; a decrease of \$3.1 million in deferred income; and \$0.6 million in other immaterial decreases.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

NOTE 14 ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS) (“AOCI”)

The following table summarizes AOCI for the period indicated:

| | For the Three Months Ended June 30, 2016 | For the Three Months Ended June 30, 2015 |
|--|---|---|
| Balance as of March 31 | \$ (17,760) | \$ (7,259) |
| Other comprehensive loss before reclassifications | (6,759) | (293) |
| Loss reclassified from accumulated other comprehensive loss to net income (loss) | 367 | 436 |
| Net current-period other comprehensive income (loss) | (6,392) | 143 |
| Balance as of June 30 | \$ (24,152) | \$ (7,116) |
| | For the Six Months Ended June 30, 2016 | For the Six Months Ended June 30, 2015 |
| Balance as of December 31 | \$ (7,889) | \$ (7,712) |
| Other comprehensive loss before reclassifications | (17,006) | (215) |
| Loss reclassified from accumulated other comprehensive loss to net income (loss) | 743 | 811 |
| Net current-period other comprehensive loss | (16,263) | 596 |
| Balance as of June 30 | \$ (24,152) | \$ (7,116) |

The following table summarizes the amounts reclassified out of AOCI for the period indicated:

| | Amounts reclassified from Accumulated Other Income (Loss) | | | |
|--|--|--|--|--|
| | For the Three Months Ended June 30, 2016 | For the Six Months Ended June 30, 2016 | For the Six Months Ended June 30, 2015 | Item in the Statement of Operations |
| Accumulated Other Comprehensive Income (Loss) Components | | | | |
| Losses on cash flow hedges | \$ 588 | \$ 1,193 | | Interest expense |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | |
|--|--------|--------|----------------------------|
| Interest rate swap contracts | (221) | (450) | Provision for income taxes |
| Total reclassifications for the period | \$ 367 | \$ 743 | Net of tax |

Amounts reclassified from Accumulated Other Income (Loss)

| | | | |
|--|----------------------------|--------------------------|----------------------------|
| Accumulated Other Comprehensive Income (Loss) Components | For the Three Months Ended | For the Six Months Ended | Item in the |
| | June 30, 2016 | June 30, 2015 | Statement of Operations |
| Losses on cash flow hedges | \$ 705 | \$ 1,301 | Interest expense |
| Interest rate swap contracts | (269) | (490) | Provision for income taxes |
| Total reclassifications for the period | \$ 436 | \$ 811 | Net of tax |

NOTE 15 COMMITMENTS AND CONTINGENCIES

In the normal course of business, from time to time, we are involved in legal proceedings relating to the ownership and operations of our properties. In management's opinion, the liabilities, if any, that may ultimately result from such legal actions are not expected to have a material effect on our consolidated financial position, results of operations or liquidity.

We had outstanding letters of credit and surety bonds totaling \$98.4 million and \$86.1 million as of June 30, 2016 and December 31, 2015, respectively. These letters of credit and bonds were issued primarily in connection with insurance requirements, special real estate assessments and construction obligations.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

On June 27, 2013, the City of New York executed the amended and restated ground lease for South Street Seaport. The restated lease terms provide for annual fixed base rent of \$1.2 million starting July 1, 2013 with an expiration of December 30, 2072, including our options to extend. The rent escalates at 3.0% compounded annually. On July 1, 2048 the base rent will be adjusted to the higher of the fair market value or the then base rent. In addition to the annual base rent, we are required to make annual payments of \$210,000 as additional rent through the term of the lease. The additional rent escalates annually at the Consumer Price Index. Simultaneously with the execution of the lease, we executed a completion guaranty for the redevelopment of Pier 17 by 2017.

In the fourth quarter 2012, the historic area of South Street Seaport suffered damage due to flooding as a result of Superstorm Sandy. Reconstruction efforts are ongoing and the property has only partially operated over the last three years. We have received \$54.1 million in insurance proceeds, and we recognized Other income of \$6.2 million and \$0.3 million for the six months ended June 30, 2016 and June 30, 2015, respectively, for the receipt of insurance proceeds related to our claim. This matter is currently being litigated with an insurance carrier, and there can be no assurance that we will collect additional insurance proceeds.

NOTE 16 SEGMENTS

We have three business segments which offer different products and services. Our three segments are managed separately because each requires different operating strategies and management expertise and are reflective of management's operating philosophies and methods. In addition, our segments or assets within such segments could change in the future as development of certain properties commences or other operational or management changes occur. All operations are within the United States, and we do not distinguish or group our combined operations on a geographic basis. Our reportable segments are as follows:

- Master Planned Communities ("MPCs") – includes the development and sale of land, in large scale, long term community development projects in and around Las Vegas, Nevada; Houston, Texas; and Columbia, Maryland.
- Operating Assets – includes retail, office, hospitality and multi-family properties along with other real estate investments. These assets are currently generating revenues, and are comprised of commercial real estate properties developed or acquired by us, and properties where we believe there is an opportunity to redevelop, reposition, or sell to improve segment performance or to recycle capital.

- Strategic Developments – includes our residential condominium and commercial property projects currently under development and all other properties held for development which have no substantial operations.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

The assets included in each segment as of June 30, 2016, are contained in the following chart:

| Master Planned Communities | Operating Assets | | Strategic Developments |
|----------------------------|--|---|--|
| | Retail | Office | Under Construction |
| • Bridgeland | Columbia Regional Building | 10-70 Columbia Corporate Center | Ae'o |
| • Maryland | Cottonwood Square | Columbia Office Properties | Anaha |
| • Summerlin | Creekside Village Green (b) | 1725-35 Hughes Landing Boulevard (b) | Constellation (a) |
| • The Woodlands | Downtown Summerlin | One Hughes Landing | HHC 242 Self-Storage |
| • The Woodlands Hills | Hughes Landing Retail (b) | Two Hughes Landing | HHC 2978 Self-Storage |
| | 1701 Lake Robbins Landmark Mall | 2201 Lake Woodlands Drive 9303 New Trails | Lakeland Village Center m.flats (formerly Parcel C) (a) |
| Other | Outlet Collection at Riverwalk | 110 N. Wacker | One Merriweather |
| • The Summit (a) | Park West South Street Seaport (under construction) Ward Village 20/25 Waterway Avenue Waterway Garage Retail | ONE Summerlin (b) 3831 Technology Forest Drive 3 Waterway Square 4 Waterway Square 1400 Woodloch Forest | Three Hughes Landing Waiea Other Alameda Plaza AllenTowne Bridges at Mint Hill Century Plaza Mall Circle T Ranch and |
| | Multi-family Millennium Waterway Apartments Millennium Woodlands Phase II (a) One Lakes Edge (b) 85 South Street The Metropolitan Downtown Columbia (a) (b) | Other Clark County Las Vegas Stadium (a) Kewalo Basin Harbor Merriweather Post Pavilion Stewart Title of Montgomery County, TX (a) Summerlin Hospital Medical Center (a) The Woodlands Parking Garages Woodlands Sarofim #1 (a) | Power Center (a) Cottonwood Mall 80% Interest in Fashion Show Air Rights Gateway Towers Ke Kilohana Kendall Town Center Lakemoor (Volo) Land |
| | Hospitality | | |

Edgar Filing: Howard Hughes Corp - Form 10-Q

Embassy Suites at Hughes
Landing (b)
Grandview SHG, LLC (a)

The Woodlands Resort &
Conference Center
The Westin at The
Woodlands (c)

Maui Ranch Land

The Outlet Collection at
Elk Grove
Two Merriweather
West Windsor

-
- (a) A non-consolidated investment. Refer to Note 8 – Real Estate and Other Affiliates.
 - (b) Asset was placed in service and moved from the Strategic Developments segment to the Operating Assets segment during 2015.
 - (c) Asset was placed in service and moved from the Strategic Developments segment to the Operating Assets segment during 2016.

Our segments are managed separately, therefore, we use different operating measures to assess operating results and allocate resources among the segments. The one common operating measure used to assess operating results for the business segments is Real Estate Property Earnings Before Taxes (“REP EBT”), which represents the operating revenues of the properties less property operating expenses and adjustments for interest, as further described below. We believe that REP EBT provides useful information about the operating performance of all of our properties.

REP EBT, as it relates to our business, is defined as net income (loss) excluding general and administrative expenses, corporate other income, corporate interest income, corporate interest and depreciation expense, provision for income taxes, and warrant liability gain (loss). We present REP EBT because we use this measure, among others, internally to assess the core operating performance of our assets. We also present this measure because we believe certain investors use it as a measure of a company’s historical operating performance and its ability to service and incur debt. We believe that the inclusion of certain adjustments to net income (loss) to calculate REP EBT is appropriate to provide additional information to investors.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

Segment operating results are as follows:

| (In thousands) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|-----------------------------|-----------|---------------------------|-----------|
| | 2016 | 2015 | 2016 | 2015 |
| Master Planned Communities | | | | |
| Land sales | \$ 61,098 | \$ 45,433 | \$ 103,040 | \$ 93,514 |
| Builder price participation | 6,501 | 7,907 | 11,148 | 13,606 |
| Minimum rents | 142 | 215 | 282 | 429 |
| Other land revenues | 2,749 | 3,140 | 5,772 | 6,426 |
| Other rental and property revenues | 17 | 9 | 20 | 7 |
| Total revenues | 70,507 | 56,704 | 120,262 | 113,982 |
| Cost of sales – land | 29,008 | 24,236 | 44,696 | 48,132 |
| Land sales operations | 5,506 | 9,721 | 12,806 | 17,300 |
| Land sales real estate and business taxes | 2,300 | 2,242 | 4,594 | 4,646 |
| Depreciation and amortization | 81 | 95 | 164 | 190 |
| Interest income | (5) | (15) | (21) | (31) |
| Interest expense (*) | (5,004) | (4,684) | (10,343) | (9,446) |
| Equity in earnings in Real Estate and Other Affiliates | (8,874) | — | (8,874) | — |
| Total expenses, net of other income | 23,012 | 31,595 | 43,022 | 60,791 |
| MPC EBT | 47,495 | 25,109 | 77,240 | 53,191 |
| Operating Assets | | | | |
| Minimum rents | 41,811 | 36,697 | 82,929 | 71,009 |
| Tenant recoveries | 10,914 | 10,693 | 21,437 | 20,266 |
| Hospitality revenues | 19,129 | 11,481 | 32,038 | 23,484 |
| Other rental and property revenues | 4,416 | 6,971 | 7,499 | 13,245 |
| Total revenues | 76,270 | 65,842 | 143,903 | 128,004 |
| Other property operating costs | 13,830 | 18,350 | 27,948 | 35,836 |
| Real estate taxes | 6,709 | 5,990 | 12,851 | 11,510 |
| Rental property maintenance costs | 2,645 | 2,785 | 5,646 | 5,412 |
| Hospitality costs | 14,242 | 8,893 | 24,717 | 17,971 |
| Provision for doubtful accounts | (353) | 1,266 | 2,626 | 2,075 |
| Demolition costs | 6 | 1,496 | 478 | 1,613 |
| Development-related marketing costs | 1,988 | 2,748 | 3,088 | 5,014 |
| Depreciation and amortization | 22,613 | 22,887 | 43,814 | 41,649 |
| Other income, net | (2,750) | — | (3,113) | — |
| Interest income | (8) | (9) | (16) | (19) |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | |
|--|------------|-----------|------------|-----------|
| Interest expense | 10,116 | 7,629 | 19,269 | 14,123 |
| Equity in earnings from Real Estate and Other Affiliates | (899) | (160) | (2,826) | (1,044) |
| Total expenses, net of other income | 68,139 | 71,875 | 134,482 | 134,140 |
| Operating Assets EBT | 8,131 | (6,033) | 9,421 | (6,136) |
| Strategic Developments | | | | |
| Minimum rents | 83 | 77 | 134 | 744 |
| Tenant recoveries | 9 | 8 | 14 | 102 |
| Condominium rights and unit sales | 125,112 | 86,513 | 247,206 | 121,370 |
| Other land revenues | 10 | 5 | 20 | 12 |
| Other rental and property revenues | 160 | 14 | 278 | 39 |
| Total revenues | 125,374 | 86,617 | 247,652 | 122,267 |
| Condominium rights and unit cost of sales | 79,726 | 56,765 | 154,541 | 79,174 |
| Other property operating costs | 1,406 | 1,284 | 3,030 | 1,943 |
| Real estate taxes | 620 | 578 | 1,226 | 1,258 |
| Rental property maintenance costs | 108 | 115 | 239 | 232 |
| Provision for doubtful accounts | 1 | — | 63 | — |
| Demolition costs | 484 | — | 484 | — |
| Development-related marketing costs | 4,351 | 2,846 | 7,782 | 6,823 |
| Depreciation and amortization | 660 | 601 | 1,319 | 1,617 |
| Other income, net | — | — | (244) | (334) |
| Interest income | (125) | (166) | (131) | (166) |
| Interest expense (*) | (1,899) | (1,580) | (3,033) | (3,385) |
| Equity in earnings from Real Estate and Other Affiliates | (10,502) | (921) | (10,507) | (1,825) |
| Gain on sale of 80 South Street Assemblage | — | — | (140,479) | — |
| Total expenses, net of other income | 74,830 | 59,522 | 14,290 | 85,337 |
| Strategic Developments EBT | 50,544 | 27,095 | 233,362 | 36,930 |
| REP EBT | \$ 106,170 | \$ 46,171 | \$ 320,023 | \$ 83,985 |

(*) Negative interest expense amounts are due to interest capitalized in our Master Planned Communities and Strategic Developments segments related to Operating Assets segment debt and the Senior Notes.

Table of Contents

THE HOWARD HUGHES CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

UNAUDITED

The following reconciles REP EBT to GAAP income (loss) before taxes:

| Reconciliation of REP EBT to GAAP income (loss) before taxes (In thousands) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|-----------------------------|-----------|---------------------------|-------------|
| | 2016 | 2015 | 2016 | 2015 |
| REP EBT | \$ 106,170 | \$ 46,171 | \$ 320,023 | \$ 83,985 |
| General and administrative | (20,053) | (19,606) | (40,377) | (38,569) |
| Corporate interest expense, net | (13,023) | (13,235) | (26,097) | (26,447) |
| Warrant liability gain (loss) | (44,150) | 42,620 | (14,330) | (66,190) |
| Corporate other income, net | 6,317 | 396 | 6,069 | 1,529 |
| Corporate depreciation and amortization | (1,598) | (1,487) | (2,627) | (3,124) |
| Income (loss) before taxes | \$ 33,663 | \$ 54,859 | \$ 242,661 | \$ (48,816) |

The following reconciles segment revenues to GAAP consolidated revenues:

| Reconciliation of Segment Basis Revenues to GAAP Revenues (In thousands) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|-----------------------------|------------|---------------------------|------------|
| | 2016 | 2015 | 2016 | 2015 |
| Master Planned Communities | \$ 70,507 | \$ 56,704 | \$ 120,262 | \$ 113,982 |
| Operating Assets | 76,270 | 65,842 | 143,903 | 128,004 |
| Strategic Developments | 125,374 | 86,617 | 247,652 | 122,267 |
| Total revenues | \$ 272,151 | \$ 209,163 | \$ 511,817 | \$ 364,253 |

The assets by segment and the reconciliation of total segment assets to the total assets in the condensed consolidated balance sheets are summarized as follows:

| (In thousands) | June 30, 2016 | December 31, 2015 |
|----------------------------|------------------|----------------------|
| Master Planned Communities | \$ 2,006,094 | \$ 2,022,524 |
| Operating Assets | 2,496,917 | 2,365,724 |
| Strategic Developments | 1,525,312 | 1,138,695 |
| Total segment assets | 6,028,323 | 5,526,943 |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | |
|---------------------|--------------|--------------|
| Corporate and other | 189,296 | 194,639 |
| Total assets | \$ 6,217,619 | \$ 5,721,582 |

The \$386.6 million increase in the Strategic Developments segment asset balance as of June 30, 2016 compared to December 31, 2015 is primarily due to the net change resulting from receipt of sale proceeds in excess of our cost basis relating to the 80 South Street Assemblage transaction and increased development expenditures primarily at Waiea, Anaha, Ae'o and One Merriweather. These increases were partially offset by sales recognized and deposits utilized for construction at Waiea and Anaha, and placing The Westin at The Woodlands in service in the Operating Assets segment.

The increase in the Operating Assets segment asset balance as of June 30, 2016 of \$131.2 million compared to December 31, 2015 is primarily due to placing The Westin at The Woodlands in service and additional development expenditures at South Street Seaport.

The decrease in the MPC segment assets primarily relates to distributions of cash from the MPC segment to the corporate parent.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the Consolidated Financial Statements and Notes included in this Quarterly Report and in the Company's Form 10-K for the year ended December 31, 2015. All references to numbered Notes are to specific notes to our Condensed Consolidated Financial Statements included in this Quarterly Report.

Forward-looking information

We may make forward-looking statements in this Quarterly Report and in other reports that we file with the SEC. In addition, our management may make forward-looking statements orally to analysts, investors, creditors, the media and others.

Forward-looking statements include:

- projections and expectations regarding our revenues, operating income, net income, earnings per share, REP EBT, Net Operating Income ("NOI"), capital expenditures, income tax, other contingent liabilities, dividends, leverage, capital structure or other financial items;
- forecasts of our future economic performance; and
- descriptions of assumptions underlying or relating to any of the foregoing.

In this Quarterly Report, we make forward-looking statements discussing our expectations about:

- capital required for our operations and development opportunities for the properties in our Operating Assets and Strategic Developments segments;
- expected performance of our Master Planned Communities segment and other current income producing properties; and
- future liquidity, development opportunities, development spending and management plans.

Forward-looking statements give our current expectations relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to current or historical facts. These statements may include words such as "anticipate," "believe," "estimate," "expect," "forecast," "intend," "likely," "may," "plan," "project," "realize," "should," "transform," "would," and other similar expression. Forward-looking statements should not be relied upon. They give our expectations about the future

and are not guarantees.

There are several factors, many beyond our control, which could cause results to differ materially from our expectations. These risk factors are described in our Annual Report on Form 10-K for the year ended December 31, 2015 (the “Annual Report”) and are incorporated herein by reference. Any factor could, by itself, or together with one or more other factors, adversely affect our business, results of operations or financial condition. There may be other factors that we have not described in this Quarterly Report or in our Annual Report that could cause results to differ from our expectations. These forward-looking statements present our estimates and assumptions as of the date of this Quarterly Report. Except as may be required by law, we undertake no obligation to modify or revise any forward-looking statements to reflect events or circumstances occurring after the date of this Quarterly Report.

Real Estate Property Earnings Before Taxes

We use a number of operating measures for assessing operating performance of properties within our segments, some of which may not be common among all three of our segments. We believe that investors may find some operating measures more useful than others when separately evaluating each segment. One common operating measure used to assess operating results for our business segments is Real Estate Property Earnings Before Taxes (“REP EBT”). We believe REP EBT provides useful information about the operating performance of our properties because it excludes certain non-

Table of Contents

recurring and non-cash items which we believe are not indicative of our core business. REP EBT may be calculated differently by other companies in our industry, limiting its usefulness as a comparative measure.

REP EBT, as it relates to our business, is defined as net income (loss) excluding general and administrative expenses, corporate other income, corporate interest income, corporate interest and depreciation expense, provision for income taxes, and warrant liability gain (loss). We present REP EBT because we use this measure, among others, internally to assess the core operating performance of our assets. We also present this measure because we believe certain investors use it as a measure of a company's historical operating performance and its ability to service and incur debt. We believe that the inclusion of certain adjustments to net income (loss) to calculate REP EBT is appropriate to provide additional information to investors. A reconciliation of REP EBT to consolidated net income (loss) as computed in accordance with GAAP has been presented in Note 16 – Segments. We also provide a measure of Adjusted Operating Assets REP EBT, which excludes depreciation and amortization, demolition costs and development-related marketing costs. A reconciliation of Adjusted Operating Assets EBT to Operating Assets EBT is included in the Operating Assets discussion.

REP EBT and Adjusted Operating Assets REP EBT should not be considered as alternatives to GAAP net income (loss) attributable to common stockholders or GAAP net income (loss), as they have limitations as analytical tools, and should not be considered in isolation, or as a substitute for analysis of our results as reported under GAAP. Some of the limitations of these metrics are that they do not include the following:

- cash expenditures, or future requirements for capital expenditures or contractual commitments;
- corporate general and administrative expenses;
- interest expense on our corporate debt;
- income taxes that we may be required to pay;
- any cash requirements for replacement of fully depreciated or amortized assets; and
- limitations on, or costs related to, transferring earnings from our Real Estate and Other Affiliates to us.

Operating Assets Net Operating Income

We believe that net operating income (“NOI”) is a useful supplemental measure of the performance of our Operating Assets because it provides a performance measure that, when compared year over year, reflects the revenues and expenses directly associated with owning and operating real estate properties and the impact on operations from trends in rental and occupancy rates and operating costs. We define NOI as operating revenues (rental income, tenant recoveries and other revenue) less operating expenses (real estate taxes, repairs and maintenance, marketing and other property expenses). NOI excludes straight line rents and amortization of tenant incentives, net interest expense, ground rent amortization, demolition costs, amortization, depreciation, development-related marketing costs and Equity in earnings from Real Estate and Other Affiliates. We use NOI to evaluate our operating performance on a property-by-property basis because NOI allows us to evaluate the impact that factors, which vary by property, such as lease structure, lease rates and tenant base have on our operating results, gross margins and investment returns.

Although we believe that NOI provides useful information to investors about the performance of our Operating Assets, due to the exclusions noted above, NOI should only be used as an additional measure of the financial performance of such assets and not as an alternative to GAAP net income (loss). For reference, and as an aid in understanding our computation of NOI, a reconciliation of Operating Assets NOI to Operating Assets REP EBT has been presented in the Operating Assets segment discussion below.

Results of Operations

Our revenues are primarily derived from the sale of individual lots to homebuilders at our master planned communities, from tenants at our operating assets in the form of fixed minimum rents, overage rent and recoveries of operating expenses and from the sale of condominium units.

Table of Contents

The following table reflects our results of operations for the three and six months ended June 30, 2016 and 2015, respectively:

| (In thousands, except per share amounts) | Three Months Ended June 30, | | | Six Months Ended June 30, | | |
|--|--------------------------------|-------------------|--------------------|------------------------------|--------------------|-------------------|
| | 2016 | 2015 | Change | 2016 | 2015 | Change |
| Revenues | | | | | | |
| MPC segment revenues | \$ 70,507 | \$ 56,704 | \$ 13,803 | \$ 120,262 | \$ 113,982 | \$ 6,280 |
| Operating Assets segment revenues | 76,270 | 65,842 | 10,428 | 143,903 | 128,004 | 15,899 |
| Strategic Developments segment revenues | 125,374 | 86,617 | 38,757 | 247,652 | 122,267 | 125,385 |
| Total revenues | \$ 272,151 | \$ 209,163 | \$ 62,988 | \$ 511,817 | \$ 364,253 | \$ 147,564 |
| MPC segment REP EBT | \$ 47,495 | \$ 25,109 | \$ 22,386 | \$ 77,240 | \$ 53,191 | \$ 24,049 |
| Operating Assets segment REP EBT | 8,131 | (6,033) | 14,164 | 9,421 | (6,136) | 15,557 |
| Strategic Developments segment REP EBT | 50,544 | 27,095 | 23,449 | 233,362 | 36,930 | 196,432 |
| Total segment REP EBT (a) | 106,170 | 46,171 | 59,999 | 320,023 | 83,985 | 236,038 |
| General and administrative | (20,053) | (19,606) | (447) | (40,377) | (38,569) | (1,808) |
| Corporate interest expense, net | (13,023) | (13,235) | 212 | (26,097) | (26,447) | 350 |
| Warrant liability (loss) gain | (44,150) | 42,620 | (86,770) | (14,330) | (66,190) | 51,860 |
| Corporate other income, net | 6,317 | 396 | 5,921 | 6,069 | 1,529 | 4,540 |
| Corporate depreciation and amortization | (1,598) | (1,487) | (111) | (2,627) | (3,124) | 497 |
| Provision for income taxes | (26,693) | (4,274) | (22,419) | (91,926) | (6,558) | (85,368) |
| Net income (loss) | 6,970 | 50,585 | (43,615) | 150,735 | (55,374) | 206,109 |
| Net income attributable to noncontrolling interests | — | (12) | 12 | — | (12) | 12 |
| Net income (loss) attributable to common stockholders | \$ 6,970 | \$ 50,573 | \$ (43,603) | \$ 150,735 | \$ (55,386) | \$ 206,121 |
| Diluted income (loss) per share | \$ 0.16 | \$ 0.18 | \$ (0.02) | \$ 3.53 | \$ (1.40) | \$ 4.94 |

(a) Total segment REP EBT includes depreciation and amortization expense. Non-cash total segment depreciation and amortization, primarily relating to Operating Assets recently placed into service, is currently offsetting the net operating income generated from these properties because they typically will not stabilize for 12 – 36 months after they are placed into service, but the full amount of their annual depreciation and amortization begins when they are placed into service. The following table shows the amounts included in segment REP EBT related to non-cash depreciation and amortization:

Edgar Filing: Howard Hughes Corp - Form 10-Q

| (In thousands) | Three Months Ended | | | Six Months Ended | | |
|---|--------------------|-----------|----------|------------------|-----------|----------|
| | June 30, 2016 | 2015 | Change | June 30, 2016 | 2015 | Change |
| Total segment depreciation and amortization | \$ 23,354 | \$ 23,583 | \$ (229) | \$ 45,297 | \$ 43,456 | \$ 1,841 |

Total revenues for the three and six months ended June 30, 2016 increased compared to the same period in 2015 due to higher revenues in our MPC, Operating Assets and Strategic Developments segments. The MPC segment revenues increase is due to higher residential land sales in our MPCs for the three and six months ended June 30, 2016 as compared to the same periods in 2015. Strategic Developments segment revenue increased due to higher revenue related to sales at our Waiea and Anaha condominium projects, which are currently reported on the percentage of completion method. Operating Assets segment revenue increased primarily due to assets placed in service in 2016 and 2015, including 1725-1735 Hughes Landing Boulevard, The Westin at The Woodlands, Embassy Suites at Hughes Landing, Hughes Landing Retail, One Lakes Edge and ONE Summerlin, and the ongoing stabilization of Downtown Summerlin.

General and administrative expenses for the three and six months ended June 30, 2016 increased compared to the same periods in 2015. For the three months ended June 30, 2016, the increase is primarily due to \$0.8 million of higher compensation costs related to headcount, offset by \$0.6 million of decreased travel costs compared to the same period in the prior year. For the six months ended June 30, 2016, the increase is primarily due to \$1.2 million of higher compensation costs related to headcount compared to the same period in the prior year.

Provision for income taxes increased for the three and six months ended June 30, 2016 due to increases in pre-tax earnings, as noted on the Condensed Consolidated Statement of Operations, adjusted to exclude the non-taxable warrant gain (loss) which has no impact on our tax provision.

Table of Contents

We have significant permanent differences, primarily due to warrant liability gains and losses and changes in valuation allowances that cause our effective tax rate to deviate greatly from statutory rates. The effective tax rates, based upon actual operating results were 79.3% and 37.9% for the three and six months ended June 30, 2016 compared to 7.8% and (13.4)% for the three and six months ended June 30, 2015. The changes in the tax rate were primarily attributable to changes in the warrant liability, valuation allowance related to our deferred tax asset, as well as other items which are permanent differences for tax purposes. If changes in the warrant liability, valuation allowance, unrecognized tax benefits, and other material discrete adjustments to deferred tax liabilities were excluded from the effective tax rate computation, the adjusted effective tax rates would have been 36.7% and 37.0% for the three and six months ended June 30, 2016, respectively, compared to 34.9% and 34.7% for three and six months ended June 30, 2015.

The decrease in Net income attributable to common stockholders for the three months ended June 30, 2016 compared to the same period in 2015 is primarily due to a higher warrant liability loss, offset by increased REP EBT in our MPC, Operating Assets and Strategic Developments segments. The increase in Net income (loss) attributable to common stockholders for the six months ended June 30, 2016 compared to the same period in 2015 is primarily due to a gain on the sale of the 80 South Street Assemblage included in Strategic Developments segment REP EBT, significant growth in earnings from condominium rights and unit sales in Strategic Developments segment revenues, a lower warrant liability loss and moderately increased REP EBT in our MPC and Operating Assets segments. These increases were partially offset by an increased provision for income taxes.

Please refer to the individual segment operations sections that follow for explanations of segment performance.

Segment Operations

Please refer to Note 16 - Segments for additional information including reconciliations of our segment basis results to generally accepted accounting principles (“GAAP”) basis results.

Table of Contents

Master Planned Communities Revenues and Expenses(*)

For the three months ended June 30, 2016 and 2015

(In thousands, except %)

| (In thousands) | Bridgeland | | Maryland Communities | | Summerlin | | The Woodlands | | The Wood Hills |
|---|------------|----------|----------------------|-------|-----------|-----------|---------------|----------|----------------|
| | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 |
| Land sales (e) | \$ 4,500 | \$ 1,495 | \$ — | \$ — | \$ 55,212 | \$ 34,832 | \$ 1,386 | \$ 9,106 | \$ — |
| Builder price participation | 180 | 398 | — | — | 5,425 | 6,280 | 896 | 1,229 | — |
| Minimum rents | — | — | — | — | 142 | 215 | — | — | — |
| Other land sale revenues | 34 | 65 | 2 | 1 | 2,604 | 1,676 | 104 | 1,398 | 5 |
| Other rental and property revenues | — | — | — | — | 13 | 9 | — | — | 4 |
| Total revenues | 4,714 | 1,958 | 2 | 1 | 63,396 | 43,012 | 2,386 | 11,733 | 9 |
| Cost of sales - land | 1,532 | 532 | — | — | 26,904 | 20,592 | 572 | 3,112 | — |
| Land sales operations | 1,259 | 942 | 39 | 99 | 1,811 | 3,671 | 2,350 | 5,006 | 47 |
| Land sales real estate and business taxes | 251 | 73 | 158 | 162 | 613 | 919 | 1,255 | 1,060 | 23 |
| Depreciation and amortization | 23 | 29 | 5 | 6 | 23 | 30 | 30 | 30 | — |
| Total expenses | 3,065 | 1,576 | 202 | 267 | 29,351 | 25,212 | 4,207 | 9,208 | 70 |
| Operating income | 1,649 | 382 | (200) | (266) | 34,045 | 17,800 | (1,821) | 2,525 | (61) |
| Interest expense, net (a) | (2,220) | (2,320) | 2 | (7) | (4,090) | (3,537) | 1,443 | 1,296 | (144) |
| | — | — | — | — | (8,874) | — | — | — | — |

| | | | | | | | | | |
|--|----------|----------|-------------|-------------|-----------|-----------|---------------|----------|-------|
| Equity in earnings in Real Estate and Other Affiliates MPC REP EBT | \$ 3,869 | \$ 2,702 | \$ (202)(c) | \$ (259)(c) | \$ 47,009 | \$ 21,337 | \$ (3,264)(d) | \$ 1,229 | \$ 83 |
| Gross Margin % | | | | | | | | | |
| (b) | 66.0 % | 64.4 % | NM | NM | 51.3 % | 40.9 % | 58.7 % | 65.8 % | NM |

(*) For a reconciliation of MPC REP EBT to consolidated income (loss) before taxes, refer to Note 16 – Segments.

- (a) Negative interest expense amounts relate to interest capitalized on debt assigned to our Operating Assets segment and corporate debt.
- (b) Gross Margin % is the ratio of Land sales less Cost of sales-land, divided by Land sales.
- (c) The negative MPC REP EBT in Maryland is due to no land sales in 2016 or 2015; however, certain costs such as real estate taxes and administrative expenses continue to be incurred.
- (d) The number of residential lots sold decreased from 43 to nine for the three months ended June 30, 2016 compared to the same period in 2015, resulting in negative MPC REP EBT at The Woodlands.
- (e) Land sales includes deferred revenue from land sales closed in a previous period which met criteria for recognition in the current period.

NM – Not meaningful

Interest expense, net reflects the amount of interest that is capitalized at the project level.

Although our business does not involve the sale or resale of homes, we believe that net new home sales are an important indicator of future demand for our superpad sites and lots; therefore, we use this statistic where relevant in the discussion of our MPC operating results. Net new home sales reflect home sales made by homebuilders, less cancelations. Cancelations occur when a home buyer signs a contract to purchase a home, but later fails to qualify for a home mortgage or is unable to provide an adequate down payment to complete the home sale.

Table of Contents

Master Planned Communities Revenues and Expenses(*)

For the six months ended June 30, 2016 and 2015

(In thousands, except %)

| (In thousands) | Bridgeland | | Maryland Communities | | Summerlin | | The Woodlands | | The Wood Hills |
|---|------------|----------|----------------------|-------|-----------|-----------|---------------|-----------|----------------|
| | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 |
| Land sales (e) | \$ 8,782 | \$ 6,073 | \$ — | \$ — | \$ 80,004 | \$ 71,120 | \$ 14,254 | \$ 16,321 | \$ — |
| Builder price participation | 435 | 522 | — | — | 9,314 | 10,542 | 1,399 | 2,542 | — |
| Minimum rents | — | — | — | — | 282 | 429 | — | — | — |
| Other land sale revenues | 109 | 201 | 3 | 53 | 5,421 | 3,455 | 234 | 2,717 | 5 |
| Other rental and property revenues | — | — | — | — | 16 | 7 | — | — | 4 |
| Total revenues | 9,326 | 6,796 | 3 | 53 | 95,037 | 85,553 | 15,887 | 21,580 | 9 |
| Cost of sales - land | 2,979 | 2,203 | — | — | 36,045 | 40,387 | 5,672 | 5,542 | — |
| Land sales operations | 2,262 | 1,930 | 120 | 202 | 4,317 | 6,363 | 6,008 | 8,802 | 99 |
| Land sales real estate and business taxes | 487 | 147 | 323 | 328 | 1,155 | 1,855 | 2,583 | 2,288 | 46 |
| Depreciation and amortization | 47 | 59 | 10 | 10 | 47 | 61 | 60 | 60 | — |
| Total expenses | 5,775 | 4,339 | 453 | 540 | 41,564 | 48,666 | 14,323 | 16,692 | 145 |
| Operating income | 3,551 | 2,457 | (450) | (487) | 53,473 | 36,887 | 1,564 | 4,888 | (136) |
| Interest expense, net (a) | (4,686) | (4,597) | (7) | (17) | (8,456) | (7,056) | 3,066 | 2,517 | (281) |
| Equity in earnings in Real Estate | — | — | — | — | (8,874) | — | — | — | — |

| | | | | | | | | | | | | | | |
|------------------------------------|----------|----------|-------------|-------------|-----------|-----------|---------------|----------|--------|--|--|--|--|--|
| and Other Affiliates MPC REP | | | | | | | | | | | | | | |
| EBT | \$ 8,237 | \$ 7,054 | \$ (443)(c) | \$ (470)(c) | \$ 70,803 | \$ 43,943 | \$ (1,502)(d) | \$ 2,371 | \$ 145 | | | | | |
| Gross Margin % | | | | | | | | | | | | | | |
| (b) | 66.1 % | 63.7 % | NM | NM | 54.9 % | 43.2 % | 60.2 % | 66.0 % | NM | | | | | |

(*) For a reconciliation of MPC REP EBT to consolidated income (loss) before taxes, refer to Note 16 – Segments.

- (a) Negative interest expense amounts relate to interest capitalized on debt assigned to our Operating Assets segment and corporate debt.
- (b) Gross margin % is the ratio of Land sales less Cost of sales-land, divided by Land sales.
- (c) The negative MPC REP EBT in Maryland is due to no land sales in 2016 or 2015; however, certain costs such as real estate taxes and administrative expenses continue to be incurred.
- (d) The number of residential lots sold decreased from 89 to 26 for the six months ended June 30, 2016 compared to the same period in 2015, resulting in negative MPC REP EBT at The Woodlands.
- (e) Land sales includes deferred revenue from land sales closed in a previous period which met criteria for recognition in the current period.

NM – Not meaningful

MPC revenues vary between periods based on economic conditions and several factors such as, but not limited to, location, availability of land for sale, development density and residential or commercial use. Gross margin for each MPC may vary from period to period based on the locations of the land sold and the related costs associated with developing the land sold. Reported results may differ significantly from actual cash flows generated principally because cost of sales for GAAP purposes is derived from margins calculated using carrying values, projected future improvements and other capitalized project costs in relation to projected future land sale revenues. Carrying values, generally, represent acquisition and development costs reduced by any previous impairment charges. Development expenditures are capitalized and generally not reflected in the condensed consolidated statements of operations in the current period.

Builder price participation revenue is based on an agreed-upon percentage of the estimated sales price of the home relative to the base lot price.

Cost of sales – land includes both actual and estimated future costs allocated based upon relative sales value to the lots or land parcels in each of the villages and neighborhoods in our MPCs.

Table of Contents

Summary of MPC Land Sales Closed in the Three Months Ended June 30,

| (\$ In thousands) | Land Sales | | Acres Sold | | Number of Lots/Units | | Price per acre | | Price per lot | |
|--------------------------------------|------------|-----------|------------|------|----------------------|------|----------------|--------|---------------|-------|
| | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 |
| Bridgeland Residential | | | | | | | | | | |
| Single family - detached | \$ 4,656 | \$ 1,495 | 12.9 | 3.7 | 68 | 19 | \$ 361 | \$ 404 | \$ 68 | \$ 79 |
| Total | 4,656 | 1,495 | 12.9 | 3.7 | 68 | 19 | 361 | 404 | 68 | 79 |
| \$ Change | 3,161 | | 9.2 | | 49 | | (43) | | (11) | |
| % Change | 211.4% | | 248.6% | | 257.9% | | (10.6%) | | (13.9%) | |
| Maryland Communities | | | | | | | | | | |
| No land sales | | | | | | | | | | |
| Summerlin Residential | | | | | | | | | | |
| Superpad sites | 26,987 | 29,256 | 53.4 | 52.0 | 316 | 155 | 505 | 563 | 85 | 189 |
| Custom lots | 505 | 3,775 | 0.3 | 2.5 | 1 | 6 | 1,683 | 1,510 | 505 | 629 |
| Commercial | | | | | | | | | | |
| Not-for-profit | 348 | — | 10.0 | — | — | — | 35 | — | — | — |
| Other | — | 3,136 | — | 3.6 | — | — | — | 871 | — | — |
| Total | 27,840 | 36,167 | 63.7 | 58.1 | 317 | 161 | 437 | 622 | 87 | 205 |
| \$ Change | (8,327) | | 5.6 | | 156 | | (185) | | (118) | |
| % Change | (23.0%) | | 9.6% | | 96.9% | | (29.7%) | | (57.6%) | |
| The Woodlands Residential | | | | | | | | | | |
| Single family - detached | 1,386 | 7,052 | 2.3 | 12.2 | 9 | 43 | 603 | 578 | 154 | 164 |
| Commercial | | | | | | | | | | |
| Not-for-profit | — | 733 | — | 5.0 | — | — | — | 147 | — | — |
| Other | — | 1,321 | — | 0.9 | — | — | — | 1,468 | — | — |
| Total | 1,386 | 9,106 | 2.3 | 18.1 | 9 | 43 | 603 | 503 | 154 | 164 |
| \$ Change | (7,720) | | (15.8) | | (34) | | 100 | | (10) | |
| % Change | (84.8%) | | (87.3%) | | (79.1%) | | 19.9% | | (6.1%) | |
| Total acreage sales closed in period | | | | | | | | | | |
| | \$ 33,882 | \$ 46,768 | 78.9 | 79.9 | 394 | 223 | | | | |
| Net recognized (deferred) revenue | | | | | | | | | | |
| Bridgeland | \$ (156) | \$ — | | | | | | | | |
| Summerlin | 23,671 | (2,500) | | | | | | | | |
| | 23,515 | (2,500) | | | | | | | | |

| | | |
|--|-----------|-----------|
| Total net recognized (deferred) revenue (a) | | |
| Special | 3,701 | 1,165 |
| Improvement District revenue | | |
| Total segment land sales revenue - GAAP basis | \$ 61,098 | \$ 45,433 |

(a) Represents additional revenues recognized currently on sales closed in prior periods where revenue was deferred, net of amounts deferred on sales closed in the current period.

Table of Contents

Summary of MPC Land Sales Closed in the Six Months Ended June 30,

| (\$ In thousands) | Land Sales | | Acres Sold | | Number of Lots/Units | | Price per acre | | Price per lot | |
|--------------------------------------|------------|-----------|------------|-------|----------------------|------|----------------|--------|---------------|--------|
| | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 |
| Bridgeland Residential | | | | | | | | | | |
| Single family - detached | \$ 8,870 | \$ 6,073 | 24.0 | 15.5 | 132 | 60 | \$ 370 | \$ 392 | \$ 67 | \$ 101 |
| Total | 8,870 | 6,073 | 24.0 | 15.5 | 132 | 60 | 370 | 392 | 67 | 101 |
| \$ Change | 2,797 | | 8.5 | | 72 | | (22) | | (34) | |
| % Change | 46.1% | | 54.8% | | 120.0% | | (5.6%) | | (33.7%) | |
| Maryland Communities | | | | | | | | | | |
| No land sales | | | | | | | | | | |
| Summerlin Residential | | | | | | | | | | |
| Superpad sites | 66,987 | 46,030 | 170.2 | 81.2 | 868 | 233 | 394 (a) | 567 | 77 | 198 |
| Single family - detached | — | 13,650 | — | 14.9 | — | 75 | — | 916 | — | 182 |
| Custom lots | 2,645 | 6,320 | 1.6 | 4.5 | 5 | 11 | 1,653 | 1,404 | 529 | 575 |
| Commercial | | | | | | | | | | |
| Not-for-profit | 348 | — | 10.0 | — | — | — | 35 | — | — | — |
| Other | — | 3,136 | — | 3.6 | — | — | — | 871 | — | — |
| Total | 69,980 | 69,136 | 181.8 | 104.2 | 873 | 319 | 385 | 663 | 80 | 207 |
| \$ Change | 844 | | 77.6 | | 554 | | (278) | | (127) | |
| % Change | 1.2% | | 74.5% | | 173.7% | | (41.9%) | | (61.4%) | |
| The Woodlands Residential | | | | | | | | | | |
| Single family - detached | 3,850 | 13,859 | 6.4 | 22.0 | 26 | 80 | 602 | 630 | 148 | 173 |
| Single family - attached | — | 408 | — | 0.8 | — | 9 | — | 510 | — | 45 |
| Commercial | | | | | | | | | | |
| Not-for-profit | — | 733 | — | 5.0 | — | — | — | 147 | — | — |
| Medical | 10,405 | — | 4.3 | — | — | — | 2,420 | — | — | — |
| Other | — | 1,321 | — | 0.9 | — | — | — | 1,468 | — | — |
| Total | 14,255 | 16,321 | 10.7 | 28.7 | 26 | 89 | 1,332 | 569 | 148 | 160 |
| \$ Change | (2,066) | | (18.0) | | (63) | | 763 | | (12) | |
| % Change | (12.7%) | | (62.7%) | | (70.8%) | | 134.1% | | (7.5%) | |
| Total acreage sales closed in period | | | | | | | | | | |
| | \$ 93,105 | \$ 91,530 | 216.5 | 148.4 | 1,031 | 468 | | | | |

| | | |
|--|------------|-----------|
| Net recognized (deferred) revenue | | |
| Bridgeland | \$ (88) | \$ — |
| Summerlin | 6,291 | (2,107) |
| Total net recognized (deferred) revenue (b) | 6,203 | (2,107) |
| Special Improvement District revenue | 3,732 | 4,091 |
| Total segment land sales revenue - GAAP basis | \$ 103,040 | \$ 93,514 |

(a) Please see discussion below.

(b) Represents additional revenues recognized currently on sales closed in prior periods where revenue was deferred, net of amounts deferred on sales closed in the current period.

Table of Contents

Houston MPCs

Bridgeland

Bridgeland's land sales for the three and six months ended June 30, 2016 were substantially higher compared to the same periods in 2015 due to increased demand from homebuilders. While the greater Houston market remains impacted by the ongoing economic stagnancy caused by low oil prices, the Bridgeland submarket has shown improvement in the mid-range of the residential market. For the three and six months ended June 30, 2016, Bridgeland sold 12.9 and 24.0 residential acres, respectively, compared to 3.7 and 15.5 acres for the same periods in 2015. The average price per residential acre for single-family – detached product decreased for the three and six months ended June 30, 2016 compared to 2015, by 10.6% and 5.6%, respectively. The decrease is attributable to a slight reduction in our lot pricing to respond to the Bridgeland submarket demand for more moderately priced lots and to the mix of lot sizes that were sold in the respective periods. For the three and six months ended June 30, 2016, there were a larger percentage of smaller, lower priced lots sold than in the same periods in 2015. Additionally, we experienced a slight increase to gross margins for the three and six months ended June 30, 2016, resulting primarily from lower cost estimates for lots sold during the period.

There were 100 and 170 new home sales at Bridgeland for the three and six months ended June 30, 2016, representing an increase of 63.9% and 57.4%, respectively, compared to the same periods in 2015. For the three months ended June 30, 2016, the median price of new homes sold in Bridgeland was \$316,000, a 23.9% decrease compared to \$415,000 for the same period in 2015. The median price of new homes sold in the six months ended June 30, 2016 decreased 20.3% to \$329,000 compared to \$413,000 for the same period in 2015. These decreases in median home pricing are due to the mix of homes sold and reflect increased sales of more affordable homes. Land and home absorption rates at Bridgeland in 2016 have benefited from the wide variety of products being offered at highly competitive prices. In addition, the Grand Parkway toll road, which opened in February 2016, provides greater connectivity between Bridgeland and major employment centers in Houston.

The Woodlands

The Woodlands total residential land sales for the three and six months ended June 30, 2016 decreased to 2.3 and 6.4 acres, respectively, compared to 12.2 and 22.8 acres for the same periods in 2015. The decrease in acreage sold for the three and six months ended June 30, 2016 compared to the same periods in 2015 is attributable to homebuilder caution on expanding their land inventory given the continued slow absorption of higher priced lots and homes, reduced demand for new homes and increased builder lot inventory. The economic uncertainty in The Woodlands submarket is driven by continued low oil prices and declining job growth. As of June 30, 2016, homebuilders had 491 lots in inventory, which is approximately two years of supply based on current home sales pace. The average price per residential acre for single-family – detached product increased 4.3% for the three months ended June 30, 2016 and decreased 4.4% for the six months ended June 30, 2016 compared to the same periods in 2015, respectively, primarily due to the mix of lots sold.

There were 61 and 117 new home sales in The Woodlands for the three and six months ended June 30, 2016, respectively, representing a 26.5% and 29.9% decrease compared to the 83 and 167 new home sales for the same periods in 2015. For the three months ended June 30, 2016, the median price of new homes sold in The Woodlands

decreased 4.1% to \$559,000 compared to \$583,000 for the same period in 2015. The median price of new homes sold in the six months ended June 30, 2016 increased 0.5% to \$553,000 compared to \$550,000 for the same period in 2015.

The Woodlands Hills

On June 30, 2016, we received approval of our development plan for The Woodlands Hills from the City of Conroe. As a result of this approval, we can now begin submitting plats to the City of Conroe for their review and approval of the first sections scheduled for development. We currently expect to start water, sewer and drainage construction in the fourth quarter 2016 and sales to begin in the fourth quarter 2017. We believe that The Woodlands Hills is well-positioned to generate demand. It has a projected lower price point for all product types compared to The Woodlands, with more moderate pricing such as that at Bridgeland. Furthermore, it benefits from The Woodlands' brand reputation and has a favorable location to major employment centers, such as the medical and office centers at The Woodlands and the ExxonMobil campus located just south of The Woodlands.

Table of Contents

Maryland

Our Columbia, Gateway, Emerson and Fairwood communities contain approximately 108 commercial acres remaining to be sold, but there were no commercial land sales for the three or six month periods ended June 30, 2016 or 2015. All of the residential inventory was sold out in prior years.

In December 2015, approximately 35 acres of the Columbia commercial acreage was transferred to our Strategic Developments segment as we began development of office space in the Downtown Columbia Town Center Redevelopment District (“DCRD”). The entitlements, which do not expire under Maryland law, are enabling us to redevelop Downtown Columbia, a portion of DCRD and further support the approximate 112,000 residents.

Summerlin

Land sales revenue of \$61.1 million and \$103.0 million recognized for the three and six months ended June 30, 2016, includes \$23.7 million and \$6.3 million, respectively, in revenue from land sales closed in prior periods which were previously deferred and met criteria for recognition in the current periods.

Summerlin’s land sales for the three months ended June 30, 2016 were lower compared to the same period in 2015 because second quarter 2015 included the sale of a high-end superpad in The Ridges, Summerlin’s exclusive gated community. The average price per superpad acre sold for the three months ended June 30, 2016 was \$505,000 compared to \$563,000 for the same period in 2015, a reduction of 10.3% primarily due to this superpad sale. Summerlin’s land sales for the six months ended June 30, 2016 were higher compared to the same period in 2015 primarily due to a \$40 million bulk sale to a homebuilder for a large parcel in the first quarter 2016. This sale was unique as the homebuilder will be responsible for installing roads, utilities and drainage facilities to the village, and Summerlin is not obligated to incur any development costs within the boundaries of the parcel. Accordingly, the average price per superpad acre for the six months ended June 30, 2016 of \$394,000 is not comparable to the average price per acre of \$567,000 for the same period in 2015, given the nature of this bulk sale transaction. If the price was adjusted to include the development costs that would typically be incurred by us and paid for through an increased sales price, we estimate that the price per superpad acre for the six months ended June 30, 2016 would have been approximately \$563,000. Gross margin increased for the six months ended June 30, 2016 compared to 2015 due to this sale of undeveloped land for which we incurred much lower development costs. In addition, as part of the transaction we negotiated a favorable adjustment to the builder price participation on the land we sold to the same homebuilder in 2006.

The Summerlin market remains strong. Summerlin had 201 and 350 new home sales for the three and six months ended June 30, 2016, respectively, representing a 9.8% and 7.0% increase compared to 183 and 327 new home sales for the three and six months ended June 30, 2015, respectively. For the three months ended June 30, 2016, the median price of new homes sold in Summerlin increased 0.2% to \$538,000 compared to \$537,000 for the same period in 2015. The median price of new homes sold in Summerlin increased 1.7% to \$544,000 for the six months ended June

30, 2016 compared to \$535,000 for the same period in 2015.

Land development began at The Summit, our joint venture with Discovery Land, in the second quarter 2015 and continues to progress on schedule based upon the initial plan. For the six months ended June 30, 2016, 17 custom residential lots were sold resulting in the recognition of \$8.9 million Equity in earnings in Real Estate and Other Affiliates. Discovery is the manager of the project, and development began in the second quarter 2015. As of July 15, 2016, the project has contracted for approximately \$122.3 million in land sales, of which \$48.2 million in lot closings were completed in the second quarter 2016. This revenue is being recognized as the development progresses under the percentage of completion method of accounting. Please refer to Note 8 – Real Estate and Other Affiliates for a description of the joint venture and our share of equity earnings in the period.

MPC Net Contribution

In addition to REP EBT for the MPCs, we believe that certain investors measure the value of the assets in this segment based on their contribution to liquidity and capital available for investment. MPC Net Contribution is defined as MPC REP EBT, plus MPC cost of sales, depreciation and amortization, and net collections from Special Improvement District (“SID”) bonds and Municipal Utility District (“MUD”) receivables, reduced by MPC development and land acquisition expenditures. Although MPC Net Contribution can be computed from GAAP elements of income and cash flows, it is not

Table of Contents

a GAAP-based operational metric and should not be used to measure operating performance of the MPC assets as a substitute for GAAP measures of such performance. A reconciliation of REP EBT to consolidated net income (loss) as computed in accordance with GAAP is presented in Note 16 - Segments.

The following table sets forth the MPC Net Contribution for the three and six months ended June 30, 2016 and 2015:

| (in thousands) | Three Months Ended June 30, | | | Six Months Ended June 30, | | |
|---|--------------------------------|-----------|-----------|------------------------------|-----------|-----------|
| | 2016 | 2015 | Change | 2016 | 2015 | Change |
| MPC REP EBT (a) | \$ 47,495 | \$ 25,109 | \$ 22,386 | \$ 77,240 | \$ 53,191 | \$ 24,049 |
| Plus: | | | | | | |
| Cost of sales - land | 29,008 | 24,236 | 4,772 | 44,696 | 48,132 | (3,436) |
| Depreciation and amortization | 81 | 95 | (14) | 164 | 190 | (26) |
| MUD and SID bonds collections, net (b) | (3,040) | 834 | (3,874) | (3,071) | (2,512) | (559) |
| Less: | | | | | | |
| MPC development expenditures | (36,210) | (46,525) | 10,315 | (70,678) | (83,868) | 13,190 |
| MPC land acquisitions | - | (827) | 827 | (69) | (1,928) | 1,859 |
| MPC Net Contribution | \$ 37,334 | \$ 2,922 | \$ 34,412 | \$ 48,282 | \$ 13,205 | \$ 35,077 |

(a) For a detailed breakdown of our Master Planned Communities segment EBT, refer to Note 16 – Segments.

(b) SID bond collections are shown net of SID bond assumptions by buyers in the respective periods.

While the land sales closed for the three months ended June 30, 2016 decreased as compared to the same period in 2015, \$23.5 million of revenue previously deferred due to future performance obligations met criteria for recognition in the current period. Accordingly, MPC Net Contribution increased for the three and six months ended June 30, 2016 compared to the three and six months ended June 30, 2015, primarily due to an increase in MPC REP EBT at the Bridgeland and Summerlin MPCs and the reduction in MPC development expenditures in 2016.

The following table sets forth MPC land inventory activity for the six months ended June 30, 2016:

| (In thousands) | Bridgeland | Maryland | Summerlin | The Woodlands | The Woodlands Hills | Total MPC |
|---------------------------------|------------|-----------|------------|------------------|------------------------|--------------|
| Balance December 31, 2015 | \$ 435,220 | \$ 22,143 | \$ 864,276 | \$ 220,099 | \$ 101,104 | \$ 1,642,842 |
| Acquisitions | — | — | — | 69 | — | 69 |
| Development expenditures (a) | 20,945 | 158 | 32,294 | 16,429 | 852 | 70,678 |
| MPC Cost of Sales | (2,979) | — | (36,045) | (5,672) | — | (44,696) |
| | (18,953) | — | — | (3,024) | — | (21,977) |

Edgar Filing: Howard Hughes Corp - Form 10-Q

MUD reimbursable costs

| | | | | | | |
|-----------------------|------------|-----------|------------|------------|------------|--------------|
| (b) | | | | | | |
| Other | (4,113) | 10 | 12,726 | (3,501) | 18 | 5,140 |
| Balance June 30, 2016 | \$ 430,120 | \$ 22,311 | \$ 873,251 | \$ 224,400 | \$ 101,974 | \$ 1,652,056 |

(a) Development expenditures are inclusive of capitalized interest and property taxes.

(b) MUD reimbursable costs represent land development expenditures transferred to MUD Receivables.

Table of Contents

Operating Assets

Operating assets typically generate rental revenues sufficient to cover their operating costs except when a substantial portion, or all, of the property is being redeveloped, vacated for development or in its initial lease-up phase. Variances between years in NOI typically result from changes in rental rates, occupancy, tenant mix and operating expenses. We view NOI as an important measure of the operating performance of our Operating Assets segment.

Total revenues and expenses for the Operating Assets segment are summarized as follows:

| (In thousands) | Three Months Ended | | | Six Months Ended | | |
|--|--------------------|------------|-----------|------------------|------------|-----------|
| | June 30, 2016 | 2015 | Change | June 30, 2016 | 2015 | Change |
| Minimum rents | \$ 41,811 | \$ 36,697 | \$ 5,114 | \$ 82,929 | \$ 71,009 | \$ 11,920 |
| Tenant recoveries | 10,914 | 10,693 | 221 | 21,437 | 20,266 | 1,171 |
| Hospitality revenues | 19,129 | 11,481 | 7,648 | 32,038 | 23,484 | 8,554 |
| Other rental and property revenues | 4,416 | 6,971 | (2,555) | 7,499 | 13,245 | (5,746) |
| Total revenues | 76,270 | 65,842 | 10,428 | 143,903 | 128,004 | 15,899 |
| Other property operating costs | 13,830 | 18,350 | (4,520) | 27,948 | 35,836 | (7,888) |
| Rental property real estate taxes | 6,709 | 5,990 | 719 | 12,851 | 11,510 | 1,341 |
| Rental property maintenance costs | 2,645 | 2,785 | (140) | 5,646 | 5,412 | 234 |
| Hospitality costs | 14,242 | 8,893 | 5,349 | 24,717 | 17,971 | 6,746 |
| Provision for doubtful accounts | (353) | 1,266 | (1,619) | 2,626 | 2,075 | 551 |
| Other income, net | (2,750) | — | (2,750) | (3,113) | — | (3,113) |
| Depreciation and amortization | 22,613 | 22,887 | (274) | 43,814 | 41,649 | 2,165 |
| Interest income | (8) | (9) | 1 | (16) | (19) | 3 |
| Interest expense | 10,116 | 7,629 | 2,487 | 19,269 | 14,123 | 5,146 |
| Equity in earnings from Real Estate and Other Affiliates | (899) | (160) | (739) | (2,826) | (1,044) | (1,782) |
| Total operating expenses | 66,145 | 67,631 | (1,486) | 130,916 | 127,513 | 3,403 |
| Income before development expenses | 10,125 | (1,789) | 11,914 | 12,987 | 491 | 12,496 |
| Demolition costs | 6 | 1,496 | (1,490) | 478 | 1,613 | (1,135) |
| Development-related marketing costs | 1,988 | 2,748 | (760) | 3,088 | 5,014 | (1,926) |
| Total development expenses | 1,994 | 4,244 | (2,250) | 3,566 | 6,627 | (3,061) |
| Operating Assets REP EBT | \$ 8,131 | \$ (6,033) | \$ 14,164 | \$ 9,421 | \$ (6,136) | \$ 15,557 |

(*)For a reconciliation of Operating Assets REP EBT to consolidated income (loss) before taxes, refer to Note 16 - Segments.

Minimum rents and tenant recoveries for the three and six months ended June 30, 2016 compared to the three and six months ended June 30, 2015 increased primarily due to increases of \$1.1 million and \$3.9 million, respectively, for our retail properties, \$2.9 million and \$6.3 million, respectively, for our office properties, and \$1.1 million and \$2.5 million, respectively, for our multi-family properties. The increase for our retail properties was primarily due to the 2015 opening of Hughes Landing Retail and increased leasing and the elimination of co-tenancy allowances for current tenants at Downtown Summerlin. The increase in our office properties was primarily due to the openings of 1725-1735 Hughes Landing Boulevard and ONE Summerlin in 2015 (“2015 Office Openings”), and increased leasing at Two Hughes Landing. The increase in our multi-family properties was primarily due to the opening of One Lakes Edge in 2015.

Hospitality revenues increased for the three and six months ended June 30, 2016 due to the opening of the Embassy Suites at Hughes Landing in December 2015 and The Westin at The Woodlands in 2016, partially offset by a decrease at The Woodlands Resort and Conference Center due to a decline in revenues from group business.

Other rental and property revenue for the three and six months ended June 30, 2016 decreased primarily due to the sale of the Club at Carlton Woods in September 2015.

Other property operating costs and rental property maintenance costs for the three and six months ended June 30, 2016 compared to the same period 2015, respectively decreased due to the sale of the Club at Carlton Woods partially offset by an increase of \$1.1 million for our office properties for the six months ended June 30, 2016, primarily due to the opening of 1725-1735 Hughes Landing Boulevard.

Table of Contents

Rental property real estate taxes for the three months ended June 30, 2016 compared to the same period 2015 increased \$1.3 million primarily due to the opening of Hughes Landing Retail, 2015 Office Openings and the opening of One Lakes Edge, apartments offset by the sale of Carlton Woods.

Hospitality costs increased for the three and six months ended June 30, 2016 due to the opening of the Embassy Suites at Hughes Landing in late 2015 and The Westin at The Woodlands in early 2016 offset by a decrease in hospitality costs at the Woodlands Resort and Conference Center due to a decline in occupancy and conference center services.

Provision for doubtful accounts increased for the six months ended June 30, 2016 compared to the same period 2015 due primarily to the March 2016 bankruptcy filing of a tenant at Ward Village, resulting in the reserve of all rent and a tenant improvement reimbursement receivable. Provision for doubtful accounts decreased for the three months ended June 30, 2016 compared to the same period in 2015 due to a partial recovery of the provision for the same tenant at Ward Village as a result of an agreement reached in the second quarter to assume the bankrupt tenant's lease. Recoveries of the pre-petition receivables are recognized in accordance with the agreement.

Depreciation and amortization for the three and six months ended June 30, 2016 compared to the same period in 2015 increased \$2.4 million and \$3.6 million, respectively, for our office properties, decreased \$3.8 million and \$3.7 million, respectively, for our retail properties, increased \$1.1 million and \$1.7 million, respectively for our hospitality properties, and increased \$0.1 million and \$0.6 million, respectively, for our multi-family properties. The decrease for retail properties is due to the assets which have been fully depreciated in anticipation of redevelopment. The increase for office properties is primarily due to 2015 Office Openings. The increase for hospitality is due to the 2015 and 2016 openings of our two new hotels in The Woodlands. The increase for multi-family is due to the opening of One Lakes Edge in The Woodlands.

When a development property is placed into service, depreciation is calculated for the property ratably over the estimated useful lives of each of its components; however, most of our recently developed properties do not reach stabilization for 12 to 36 months after being placed into service due to the timing of tenants taking occupancy and subsequent leasing of remaining unoccupied space during that period. As a result, operating income, earnings before taxes (EBT) and net income will not reflect the ongoing earnings potential of newly-placed in service operating assets during this transition period to stabilization. Accordingly, we calculate Adjusted Operating Assets REP EBT, which excludes depreciation and amortization and development-related demolition and marketing costs, as they do not represent recurring costs for stabilized real estate properties. Adjusted Operating Assets REP EBT increased 55.2% and 34.8% for the three and six months ended June 30, 2016, respectively, as compared to the three and six months ended June 30, 2015, respectively, due to the 2015 Office Openings and the opening of Hughes Landing Retail.

The following table reconciles Adjusted Operating Assets REP EBT to Operating Assets REP EBT:

| Reconciliation of Adjusted Operating Assets REP EBT to Operating Assets REP EBT (in thousands) | Three Months Ended June 30 | | Six Months Ended June 30 | |
|--|----------------------------|------------|--------------------------|------------|
| | 2016 | 2015 | 2016 | 2015 |
| Adjusted Operating Assets REP EBT | \$ 32,738 | \$ 21,098 | \$ 56,801 | \$ 42,140 |
| Depreciation and amortization | (22,613) | (22,887) | (43,814) | (41,649) |
| Demolition costs | (6) | (1,496) | (478) | (1,613) |
| Development-related marketing costs | (1,988) | (2,748) | (3,088) | (5,014) |
| Operating Assets REP EBT | \$ 8,131 | \$ (6,033) | \$ 9,421 | \$ (6,136) |

Interest expense increased primarily due to higher loan balances on properties acquired or placed into service. The increase for retail is primarily due to Downtown Summerlin and Hughes Landing Retail. The increase for office was

due primarily to 10-60 Columbia Corporate Center, Two Hughes Landing, and 1725-1735 Hughes Landing. Multifamily interest expense increased due to placing One Lakes Edge in service in 2015.

Equity in earnings from Real Estate and Other Affiliates increased for the three and six months ended June 30, 2016 compared to the same period for 2015 due primarily to a \$2.6 million distribution from our Summerlin Hospital investment as compared to \$1.7 million in 2015.

Demolition costs decreased for the three and six months ended June 30, 2016 compared to the same periods in 2015 due primarily to the completion of the interior demolition work for the Fulton Market Building at South Street Seaport.

Development-related marketing costs decreased for the three and six months ended June 30, 2016 compared to the same periods in 2015. The costs in both periods relate to special events at the Seaport District. We incurred higher costs in 2015 due to the opening and operations of our studio store for pre-leasing activities. The costs in 2016 relate to ongoing marketing initiatives as we continue leasing efforts in advance of the completion of our Pier 17 renovation project.

Table of Contents

Operating Assets NOI and REP EBT

| (In thousands) | Three Months Ended June 30, | | | Six Months Ended June 30, | | |
|--------------------------------------|--------------------------------|---------------|--------------|------------------------------|---------------|--------------|
| | 2016 | 2015 | Change | 2016 | 2015 | Change |
| Retail | | | | | | |
| Columbia Regional | \$ 297 | \$ 204 | \$ 93 | \$ 601 | \$ 465 | \$ 136 |
| Cottonwood Square | 183 | 146 | 37 | 360 | 305 | 55 |
| Creekside Village Green (a) | 425 | 186 | 239 | 789 | 225 | 564 |
| Downtown Summerlin (a) | 4,028 | 2,450 | 1,578 | 8,241 | 4,194 | 4,047 |
| Hughes Landing Retail (a) | 864 | 328 | 536 | 1,523 | 387 | 1,136 |
| 1701 Lake Robbins | 95 | 15 | 80 | 183 | 184 | (1) |
| Landmark Mall (b) | (173) | (109) | (64) | (324) | (186) | (138) |
| Outlet Collection at Riverwalk (c) | 1,120 | 1,966 | (846) | 2,232 | 3,119 | (887) |
| Park West (d) | 437 | 535 | (98) | 936 | 1,175 | (239) |
| Ward Village (e) | 7,296 | 6,700 | 596 | 11,891 | 13,015 | (1,124) |
| 20/25 Waterway Avenue | 386 | 526 | (140) | 839 | 947 | (108) |
| Waterway Garage Retail | 145 | 184 | (39) | 297 | 354 | (57) |
| Total Retail | 15,103 | 13,131 | 1,972 | 27,568 | 24,184 | 3,384 |
| Office | | | | | | |
| 10-70 Columbia Corporate Center (f) | 3,257 | 3,291 | (34) | 6,069 | 6,524 | (455) |
| Columbia Office Properties (g) | 87 | 65 | 22 | (117) | 80 | (197) |
| One Hughes Landing | 1,482 | 1,314 | 168 | 3,005 | 2,636 | 369 |
| Two Hughes Landing (a) | 1,359 | 648 | 711 | 2,658 | 851 | 1,807 |
| 1725 Hughes Landing Boulevard (h) | (550) | — | (550) | (1,148) | — | (1,148) |
| 1735 Hughes Landing Boulevard (h) | 48 | — | 48 | (576) | — | (576) |
| 2201 Lake Woodlands Drive | (34) | (34) | — | (70) | (86) | 16 |
| 9303 New Trails | 429 | 490 | (61) | 855 | 983 | (128) |
| 110 N. Wacker | 1,526 | 1,529 | (3) | 3,051 | 3,058 | (7) |
| ONE Summerlin (a) | 553 | (139) | 692 | 838 | (169) | 1,007 |
| 3831 Technology Forest Drive | 528 | 538 | (10) | 915 | 928 | (13) |
| 3 Waterway Square | 1,662 | 1,697 | (35) | 3,393 | 3,171 | 222 |
| 4 Waterway Square | 1,627 | 1,482 | 145 | 3,303 | 2,942 | 361 |
| 1400 Woodloch Forest | 466 | 435 | 31 | 927 | 763 | 164 |
| Total Office | 12,440 | 11,316 | 1,124 | 23,103 | 21,681 | 1,422 |
| Multi-family | | | | | | |
| 85 South Street | 124 | 108 | 16 | 250 | 215 | 35 |
| Millennium Waterway Apartments (i) | 709 | 993 | (284) | 1,623 | 2,045 | (422) |
| One Lakes Edge (a) | 738 | (541) | 1,279 | 1,656 | (541) | 2,197 |
| Total Multi-family | 1,571 | 560 | 1,011 | 3,529 | 1,719 | 1,810 |
| Hospitality | | | | | | |
| Embassy Suites at Hughes Landing (h) | 867 | — | 867 | 1,568 | — | 1,568 |
| The Westin at The Woodlands (h) | 1,066 | — | 1,066 | 610 | — | 610 |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | | | |
|---|----------|------------|-----------|----------|------------|-----------|
| The Woodlands Resort & Conference Center (j) | 2,955 | 2,588 | 367 | 5,143 | 5,513 | (370) |
| Total Hospitality | 4,888 | 2,588 | 2,300 | 7,321 | 5,513 | 1,808 |
| Total Retail, Office, Multi-family, and Hospitality | 34,002 | 27,595 | 6,407 | 61,521 | 53,097 | 8,424 |
| The Woodlands Ground leases | 372 | 310 | 62 | 667 | 526 | 141 |
| The Woodlands Parking Garages | (28) | (95) | 67 | (190) | (271) | 81 |
| Other Properties | 896 | 955 | (59) | 1,845 | 1,873 | (28) |
| Total Other | 1,240 | 1,170 | 70 | 2,322 | 2,128 | 194 |
| Operating Assets NOI - Consolidated and Owned | 35,242 | 28,765 | 6,477 | 63,843 | 55,225 | 8,618 |
| Redevelopments | | | | | | |
| South Street Seaport (k) | (7) | (387) | 380 | (810) | (401) | (409) |
| Dispositions | | | | | | |
| The Club at Carlton Woods (l) | — | (847) | 847 | — | (1,693) | 1,693 |
| Total Operating Assets NOI - Consolidated | 35,235 | 27,531 | 7,704 | 63,033 | 53,131 | 9,902 |
| Straight-line lease amortization (m) | 4,079 | 1,028 | 3,051 | 7,199 | 2,224 | 4,975 |
| Demolition costs (n) | (6) | (1,496) | 1,490 | (478) | (1,613) | 1,135 |
| Development-related marketing costs | (1,988) | (2,748) | 760 | (3,088) | (5,014) | 1,926 |
| Depreciation and Amortization | (22,613) | (22,887) | 274 | (43,814) | (41,649) | (2,165) |
| Write-off of lease intangibles and other | (117) | — | (117) | (117) | (154) | 37 |
| Other income, net | 2,750 | — | 2,750 | 3,113 | — | 3,113 |
| Equity in earnings from Real Estate Affiliates | 899 | 160 | 739 | 2,826 | 1,044 | 1,782 |
| Interest, net | (10,108) | (7,621) | (2,487) | (19,253) | (14,105) | (5,148) |
| Total Operating Assets REP EBT (o) | \$ 8,131 | \$ (6,033) | \$ 14,164 | \$ 9,421 | \$ (6,136) | \$ 15,557 |

Table of Contents

| (In thousands) | Three Months Ended June 30, | | | Six Months Ended June 30, | | |
|--|--------------------------------|---------|----------|------------------------------|----------|----------|
| | 2016 | 2015 | Change | 2016 | 2015 | Change |
| Operating Assets NOI - Equity and Cost Method Investments | | | | | | |
| Grandview SHG, LLC (h) | \$ 241 | \$ — | \$ 241 | \$ 309 | \$ — | \$ 309 |
| Millennium Woodlands Phase II | 846 | 111 | 735 | 1,620 | 7 | 1,613 |
| Stewart Title Company | 312 | 608 | (296) | 520 | 999 | (479) |
| Summerlin Baseball Club | 919 | 803 | 116 | 600 | 569 | 31 |
| The Metropolitan Downtown Columbia (a) | 1,620 | 139 | 1,481 | 2,933 | (369) | 3,302 |
| Woodlands Sarofim # 1 | 367 | 338 | 29 | 792 | 729 | 63 |
| Total NOI - equity investees | 4,305 | 1,999 | 2,306 | 6,774 | 1,935 | 4,839 |
| Adjustments to NOI (p) | (2,379) | (774) | (1,605) | (6,062) | (1,454) | (4,608) |
| Equity Method Investments REP EBT | 1,926 | 1,225 | 701 | 712 | 481 | 231 |
| Less: Joint Venture Partner's Share of REP EBT | (1,027) | (1,065) | 38 | (502) | (1,184) | 682 |
| Equity in earnings from Real Estate and Other Affiliates | 899 | 160 | 739 | 210 | (703) | 913 |
| Distributions from Summerlin Hospital Investment (q) | — | — | — | 2,616 | 1,747 | 869 |
| Segment equity in earnings from Real Estate and Other Affiliates | \$ 899 | \$ 160 | \$ 739 | \$ 2,826 | \$ 1,044 | \$ 1,782 |
| Company's Share of Equity Method Investments NOI | | | | | | |
| Grandview SHG, LLC | \$ 84 | \$ — | \$ 84 | \$ 108 | \$ — | \$ 108 |
| Millennium Woodlands Phase II | 689 | 91 | 598 | 1,319 | 6 | 1,313 |
| Stewart Title Company | 156 | 304 | (148) | 260 | 500 | (240) |
| Summerlin Baseball Club | 460 | 402 | 58 | 300 | 285 | 15 |
| The Metropolitan Downtown Columbia | 810 | 69 | 741 | 1,467 | (185) | 1,652 |
| Woodlands Sarofim # 1 | 73 | 68 | 5 | 158 | 146 | 12 |
| Total NOI - equity investees | \$ 2,272 | \$ 934 | \$ 1,338 | \$ 3,612 | \$ 752 | \$ 2,860 |

| (In thousands) | Economic Ownership | | As of June 30, 2016 | |
|-------------------------------|--------------------|---|------------------------|------------|
| | | | Total Debt | Total Cash |
| Grandview SHG, LLC | 35.00 | % | \$ 18,590 | \$ 3,330 |
| Millennium Woodlands Phase II | 81.43 | % | 37,700 | 1,128 |
| Stewart Title Company | 50.00 | % | — | 296 |
| Summerlin Baseball Club | 50.00 | % | — | 766 |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | |
|------------------------------------|-------|---|--------|-------|
| The Metropolitan Downtown Columbia | 50.00 | % | 63,214 | 2,085 |
| Woodlands Sarofim # 1 | 20.00 | % | 5,784 | 884 |

- (a) NOI increase for the quarter ended June 30, 2016 as compared to 2015 relates to continued increase in occupancy and/or stabilization of the property.
- (b) The NOI losses in 2016 and 2015 are due to a decline in occupancy as the property loses tenants in anticipation of its redevelopment.
- (c) The NOI decrease is due to higher than normal tenant recoveries in 2015.
- (d) NOI decrease for the six month period ended June 30, 2016 is due to decreased occupancy in 2016 related to the move out of a tenant in May 2015. The space has been released and the new tenant is expected to occupy the space in the third quarter 2016.
- (e) NOI decrease for the six months ended June 30, 2016 is primarily caused by an increase in the provision for doubtful accounts due to tenant's bankruptcy filing. NOI increased for the three months ended June 30, 2016 due to a partial reversal of the provision as a result of the agreement to settle the lease which will result in a full recovery of the pre-petition receivables.
- (f) NOI decrease is due to decreased occupancy in 2016 related to a lease expiration and related vacancy of a tenant in May 2015.
- (g) NOI decrease for the six month period ended June 30, 2016 is due primarily to decreased occupancy related to water damage in 2015 and loss of tenants. We expect to acquire this property in October 2016. Amounts settled with insurers with respect to the water damage are being held in escrow pending the acquisition.
- (h) Please refer to discussion in the following section regarding this property.
- (i) NOI decrease is due to a decrease in rental rates to maintain occupancy during the leasing of our newly opened multi-family properties in The Woodlands.
 - (j) NOI decrease for the six months ended June 30, 2016 is due to lower group business. NOI increase for the three months ended June 30, 2016 due to slightly higher occupancy.
- (k) NOI decrease for the six months ended June 30, 2016 is higher employment costs and professional expenses. NOI increase for the three months ended June 30, 2016 is due primarily to special event income.
- (l) The Club at Carlton Woods was sold in September 2015.
- (m) The increase is primarily due to new leases at Downtown Summerlin and 1725-1735 Hughes Landing Boulevard which were placed in service in the fourth quarter of 2015.
- (n) The decrease in demolition costs is due to completion of the interior demolition of the Fulton Market Building and demolition of Pier 17 at Seaport.
- (o) For a detailed breakdown of our Operating Asset segment REP EBT, please refer to Note 16 - Segments in the condensed consolidated financial statements.
- (p) Adjustments to NOI include straight-line rent and market lease amortization, demolition costs, depreciation and amortization and non-real estate taxes.
- (q) Distributions from the Summerlin Hospital are typically made one time per year in the first quarter.

Table of Contents

Reconciliation of Operating Assets Segment Equity in Earnings

Reconciliation of Operating Assets Segment Equity in Earnings

| (In thousands) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|--------------------------------|----------|------------------------------|----------|
| | 2016 | 2015 | 2016 | 2015 |
| Equity Method investments | \$ 899 | \$ 160 | \$ 210 | \$ (703) |
| Cost basis investment | — | — | 2,616 | 1,747 |
| Operating Assets segment Equity in earnings | 899 | 160 | 2,826 | 1,044 |
| MPC segment Equity in earnings (a) | 8,874 | — | 8,874 | — |
| Strategic Developments segment Equity in earnings (b) | 10,502 | 921 | 10,507 | 1,825 |
| Equity in earnings from Real Estate and Other Affiliates | \$ 20,275 | \$ 1,081 | \$ 22,207 | \$ 2,869 |

(a) The MPC Equity in earnings is primarily related to The Summit joint venture. Please refer to Note 8 – Real Estate and Other Affiliates for further description of this joint venture.

(b) The Strategic Developments segment Equity in earnings is primarily related to the Circle T Ranch and Power Center joint venture. Please refer to Note 8 – Real Estate and Other Affiliates for further description of this joint venture.

Retail Properties

Some of the leases related to our retail properties are triple net leases which generally require tenants to pay their pro-rata share of property operating costs, such as real estate taxes, utilities and insurance, and the direct costs of their leased space. We also have leases which require tenants to pay a fixed-rate per square foot reimbursement to us for common area costs which is increased annually according to the terms of the lease.

The following table summarizes the leases we executed at our retail properties during the three months ended June 30, 2016:

| Retail Properties | Total Executed | Avg. Lease Term (Months) | Square Feet | | Associated with Leasing Commissions | Per Square Foot | | | (In thousands) |
|--------------------------|----------------|--------------------------|---------------|-------------------------------------|-------------------------------------|----------------------------|---------------------------|---------------------------|----------------|
| | | | Total Leased | Associated with Tenant Improvements | | Avg. Annual Starting Rents | Total Tenant Improvements | Total Leasing Commissions | |
| Pre-leased (b) | 2 | 92 | 4,890 | 2,500 | 2,500 | \$ 75.75 | \$ 75.00 | \$ 10.00 | \$ 37 |
| Comparable - Renewal (c) | 5 | 23 | 9,909 | — | — | 33.53 | — | — | 33 |
| Comparable - New (d) | 2 | 107 | 4,500 | 4,500 | 1,633 | 42.53 | 28.14 | 6.60 | 19 |
| Non-comparable (e) | 10 | 77 | 24,114 | 24,114 | 20,566 | 36.41 | 76.64 | 8.57 | 87 |
| Total | | | 43,413 | 31,114 | 24,699 | | | | \$ 1,7 |

(a) Excludes executed leases with a term of less than 12 months.

(b) Pre-leased information is associated with projects under development at June 30, 2016.

(c) Comparable - Renewal information is associated with stabilized assets whereby the space was occupied by the

Edgar Filing: Howard Hughes Corp - Form 10-Q

same tenant within 12 months prior to the executed agreement. These leases represent an increase in cash rents from \$31.64 per square foot to \$33.53 per square foot, or 6.0% over previous rents.

- (d) Comparable - New information is associated with stabilized assets whereby the space was occupied by a different tenant within 12 months prior to the executed agreement. These leases represent a decrease in cash rents from \$44.58 per square foot to \$42.53 per square foot, or (4.6%) over previous rents.
- (e) Non-comparable information is associated with space that was previously vacant for more than 12 months or has never been occupied.

The following table summarizes the leases we executed at our retail properties during the six months ended June 30, 2016:

| Retail Properties (a) | Total Executed | Avg. Lease Term (Months) | Square Feet | | Associated with Leasing Commissions | Per Square Foot | | Total Tenant Leasing Commissions |
|--------------------------|----------------|--------------------------|----------------|------------------------------|-------------------------------------|-------------------------------|---------------------------|----------------------------------|
| | | | Total Leased | Associated with Improvements | | Avg. Starting Rents per Annum | Total Tenant Improvements | |
| Pre-leased (b) | 11 | 110 | 30,109 | 25,003 | 17,276 | \$ 55.28 | \$ 438.16(f) | \$ 14.07 |
| Comparable - Renewal (c) | 12 | 30 | 27,866 | 1,500 | 7,574 | 32.41 | 50.00 | 3.21 |
| Comparable - New (d) | 5 | 79 | 9,430 | 7,077 | 1,633 | 34.19 | 28.71 | 6.60 |
| Non-comparable (e) | 17 | 83 | 73,780 | 61,224 | 53,188 | 34.81 | 71.17 | 6.19 |
| Total | | | 141,185 | 94,804 | 79,671 | | | |

- (a) Excludes executed leases with a term of 12 months or less and one lease with a joint venture in which we are a member.
- (b) Pre-leased information is associated with projects under development at June 30, 2016.
- (c) Comparable - Renewal information is associated with stabilized assets whereby the space was occupied by the same tenant within 12 months prior to the executed agreement. These leases represent an increase in cash rents from \$30.55 per square foot to \$32.41 per square foot, or 6.1% over previous rents.
- (d) Comparable - New information is associated with stabilized assets whereby the space was occupied by a different tenant within 12 months prior to the executed agreement. These leases represent a decrease in cash rents from \$38.07 per square foot to \$34.19 per square foot, or (10.2%) over previous rents.
- (e) Non-comparable information is associated with space that was previously vacant for more than 12 months or has never been occupied.
- (f) Total Tenant Improvements include one anchor lease with above-market finish out costs. Excluding this lease, Total Tenant Improvements would be \$44.35.

Table of Contents

Office Properties

All of the office properties listed in the chart in Note 16 - Segments, except for 110 N. Wacker and ONE Summerlin, are located in Columbia, Maryland and in The Woodlands, Texas. Leases related to our office properties are generally triple net leases except those located in Columbia, Maryland, which are generally gross leases.

The following table summarizes our executed office property leases during the three months ended June 30, 2016:

| Office Properties (a) | Total Executed | Avg. Lease Term (Months) | Square Feet | | Associated with Leasing Commissions | Per Square Foot | | | (In thousands) |
|--------------------------|----------------|--------------------------|----------------|-------------------------------------|-------------------------------------|----------------------------|---------------------------|---------------------------|-----------------|
| | | | Total Leased | Associated with Tenant Improvements | | Avg. Annual Starting Rents | Total Tenant Improvements | Total Leasing Commissions | |
| Pre-leased (b) | 1 | 125 | 13,199 | 13,199 | — | \$ 27.25 | \$ 55.00 | \$ — | \$ 36 |
| Comparable - Renewal (c) | 6 | 63 | 36,929 | 28,094 | 35,815 | 26.00 | 45.06 | 7.09 | 96 |
| Comparable - New (d) | - | n.a. | — | — | — | — | — | — | — |
| Non-comparable (e) | 9 | 64 | 54,993 | 22,972 | 44,489 | 28.29 | 42.19 | 8.23 | 1,365 |
| Total | | | 105,121 | 64,265 | 80,304 | | | | \$ 2,361 |

(a) Excludes executed leases with a term of 12 months or less.

(b) Pre-leased information is associated with projects under development at June 30, 2016.

(c) Comparable - Renewal information is associated with stabilized assets whereby the space was occupied by the same tenant within 12 months prior to the executed agreement. These leases represent a decrease in cash rents from \$27.48 per square foot to \$26.00 per square foot, or (5.4%) over previous rents.

(d) Comparable - New information is associated with stabilized assets whereby the space was occupied by a different tenant within 12 months prior to the executed agreement. There were no comparable - new executed leases this quarter.

(e) Non-comparable information is associated with space that was previously vacant for more than 12 months or has never been occupied.

The following table summarizes our executed office property leases during the six months ended June 30, 2016:

| Office Properties (a) | Total Executed | Avg. Lease Term (Months) | Square Footage | | Associated with Leasing Commissions | Per Square Foot | | | (In thousands) |
|-----------------------|----------------|--------------------------|----------------|-------------------------------------|-------------------------------------|----------------------------|---------------------------|---------------------------|----------------|
| | | | Total Leased | Associated with Tenant Improvements | | Avg. Annual Starting Rents | Total Tenant Improvements | Total Leasing Commissions | |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | | | | | | |
|--------------------------------|----|-----|---------|---------|---------|----------|----------|------|----------|
| Pre-leased (b) Comparable - | 1 | 125 | 13,199 | 13,199 | — | \$ 27.25 | \$ 55.00 | \$ — | \$ 360 |
| Renewal (c) Comparable - | 11 | 64 | 59,042 | 41,003 | 51,935 | 26.13 | 35.33 | 6.22 | 1,543 |
| New (d) Non-comparable | 2 | 72 | 18,407 | 18,407 | 5,505 | 25.97 | 33.37 | 8.43 | 478 |
| (e) | 13 | 75 | 71,094 | 39,073 | 52,476 | 28.82 | 47.85 | 8.74 | 2,049 |
| Total | | | 161,742 | 111,682 | 109,916 | | | | \$ 4,430 |

- (a) Excludes executed leases with a term of 12 months or less.
- (b) Pre-leased information is associated with projects under development at June 30, 2016.
- (c) Comparable - Renewal information is associated with stabilized assets whereby the space was occupied by the same tenant within 12 months prior to the executed agreement. These leases represent a decrease in cash rents from \$27.61 per square foot to \$26.13 per square foot, or (5.4%) over previous rents.
- (d) Comparable - New information is associated with stabilized assets whereby the space was occupied by a different tenant within 12 months prior to the executed agreement. These leases represent an increase in cash rents from \$24.23 per square foot to \$25.97 per square foot, or 7.2% over previous rents.
- (e) Non-comparable information is associated with space that was previously vacant for more than 12 months or has never been occupied.

1725-1735 Hughes Landing Boulevard

This project was substantially completed and moved to our Operating Assets segment in the fourth quarter of 2015 at which time ExxonMobil, the primary tenant, began occupying their space. ExxonMobil has leased the 318,170 square foot 1735 Hughes Landing Boulevard building for 12 years, and 159,952 square feet of the total 331,067 square foot 1725 Hughes Landing Boulevard building for eight years. Total development costs are expected to be approximately \$213 million, which includes \$61.1 million of tenant improvements which have been fully reimbursed by ExxonMobil. As of June 30, 2016, we have incurred \$180.9 million of development costs, and the remainder will be incurred as the space is leased. Assuming leasing of the remaining space and based on ExxonMobil's current 478,000 square foot commitment, we expect to reach stabilized annual NOI of approximately \$14.0 million in 2018. The project is financed by a \$143.0 million non-recourse construction loan bearing interest at one-month LIBOR plus 1.65% with an initial maturity date of June 30, 2018, and a one-year extension option.

Hospitality

Embassy Suites at Hughes Landing

In the fourth quarter 2015, we substantially completed construction of an Embassy Suites by Hilton hotel in Hughes Landing. Total development costs are expected to be approximately \$46 million, of which we have incurred \$42.4

Table of Contents

million as of June 30, 2016. We expect to reach projected annual NOI of \$4.5 million in 2018, however the actual amount of NOI will depend greatly on the timing and extent of recovery in the Houston economy. The project is financed by a \$37.1 million non-recourse construction loan bearing interest at one-month LIBOR plus 2.50% with an initial maturity date of October 2, 2018, and two, one-year extension options. This hotel, located adjacent to our Hughes Landing office buildings and in close proximity to Hughes Landing Retail, is benefiting from the business demand in the immediate area.

The Westin at The Woodlands

In March 2016, we substantially completed construction of The Westin at The Woodlands, a Westin-branded hotel. Total development costs are expected to be approximately \$97 million, of which we have incurred \$89.9 million as of June 30, 2016. We expect to reach projected annual NOI of approximately \$10.5 million in 2018, however the actual amount of NOI will depend greatly on the timing and extent of recovery of the Houston economy. The project is financed by a \$69.3 million non-recourse construction loan bearing interest at one-month LIBOR plus 2.65% with an initial maturity date of August 6, 2018, and a one-year extension option. This hotel is well-located adjacent to several office buildings in The Woodlands Town Center and is benefiting from the embedded business demand in the area.

Other

The properties that are included in our Other Properties description in our Operating Assets NOI and REP EBT table include Kewalo Basin Harbor, Merriweather Post Pavilion (please refer to further discussion in the Strategic Development segment), and a participation interest in the Golf Courses at TPC Summerlin and TPC Las Vegas, as well as our share of any NOI related to our equity investments. We received \$2.8 million as final payment for our participation interest in the Golf Courses at TPC Summerlin and TPC Las Vegas in June 2016, and the payment was recorded as Other income, net.

Partially Owned

Grandview SHG, LLC

In January 2016, we entered into a joint venture to purchase an operating hotel comprised of 72 rooms and totaling 43,889 square feet located at 33 Peck Slip in the Seaport District of New York. We are working with our partner to evaluate potential development plans for the property. Our total investment in the joint venture was \$8.2 million as of June 30, 2016, inclusive of our \$2.3 million share of equity contribution made by the partners in June 2016. A \$25.0 million bridge loan which we advanced to the joint venture in January 2016 was refinanced with a \$36 million mortgage from a third party in June 2016.

Redevelopments

The Seaport District

The Seaport District includes the entire South Street Seaport, encompasses the waterfront along the East River, and is currently comprised of land and buildings located in an area we call the Uplands (which is west of FDR Drive) and Pier 17. We are in various phases of construction and development on multiple projects in the Seaport District as discussed below.

Pier 17 Renovation Project, the Fulton Market Building and the Uplands - In 2013, the City of New York executed the amended and restated ground lease for South Street Seaport and we provided a completion guarantee to the City for the renovation and reconstruction of the Pier 17 Building (“Renovation Project”). Construction on the Pier 17

Renovation Project began in 2013 and is expected to be substantially completed in 2017. The Renovation Project features a newly constructed pier and building and is designed to include upscale retail, restaurants and an outdoor entertainment venue on a vibrant open rooftop encompassing approximately 1.5 acres. Additionally, we are repositioning a significant portion of the 180,000 square feet of retail space in the Uplands, which includes the Fulton Market Building. In 2014, we entered into a 20-year lease with iPic Entertainment for 46,000 square feet in the fully renovated Fulton Market Building. iPic Theater will serve as an anchor attraction for residents, workers and tourists, and we expect the Uplands to be substantially repositioned by 2017. The iPic Theater is expected to open in the fourth quarter 2016. The total cost estimate for the Renovation Project, the Fulton Market Building and the Uplands is \$508 million, net of \$54.1 million of insurance proceeds received as of June 30, 2016. We have incurred \$243.7 million of development costs on these various projects, inclusive

Table of Contents

of \$10.3 million of demolition costs as well as \$13.7 million of development-related marketing costs which have been expensed as incurred. Due to the complex nature of the Pier 17 reconstruction, historic area renovation, the Superstorm Sandy remediation discussed further below, and leasing of the vacant space, our estimates of the total costs for the Renovation Project will likely be revised as the development progresses.

Proposed Minor Modification and Tin Building Reconstruction - We are currently seeking a Pier 17 Minor Modification of the 2013 Uniform Land Use Review Procedure (“ULURP”) Approval for Pier 17, and it is expected to include the reconstruction of the Tin Building. The Pier 17 Minor Modification includes the demolition of the Link Building and head house structure for the Pier 17 building, installation of the same façade treatment on the western elevation that was previously approved along the eastern elevation of the new Pier 17 Building and the installation of a reconfigured access drive. The Tin Building reconstruction includes cataloguing important historical elements of the Tin Building, deconstructing the Tin Building, demolishing and reconstructing the platform pier where the Tin Building currently sits, and then reconstructing the Tin Building in a slightly different location to remove it from the flood zone. Finally, the access drive will be extended around the Tin Building to create a one-way limited access drive for service vehicles. The project budget discussed above does not include any additional costs that would be incurred with respect to the reconstruction of the Tin Building upon obtaining the Minor Modification.

Seaport District Leasing Activity - In March 2016 we formed a partnership the Momofuku Group, led by Chef and Founder David Chang, who will open a new restaurant concept at Pier 17. Chef Chang has restaurants in New York City, Washington, D.C., Sydney, and Toronto. In the third quarter 2015, we formed a partnership with Chef and Restaurateur Jean-Georges Vongerichten to bring two new, unique culinary experiences to the Seaport District. Subject to obtaining the requisite approvals from the City in conjunction with the Pier 17 Minor Modification, Jean-Georges will introduce a 40,000 square foot food market in the Tin Building. A 10,000 square foot flagship seafood restaurant will also be located within the new Pier 17 building. We also executed a lease with McNally Jackson Books for a 7,100 square foot store in Schermerhorn Row in the historic district. We expect that these important leasing transactions will accelerate pre-leasing activity for the Seaport District and our Renovation Project in advance of its completion date. The joint venture partnership with Jean-Georges Vongerichten to operate a food market in the reconstructed Tin Building is contingent upon receiving the approvals described herein, and there can be no assurance that we will ultimately obtain the entitlements needed to move forward with this modified project.

Superstorm Sandy Insurance Recoveries

On October 29, 2012, as a result of Superstorm Sandy, the South Street Seaport suffered significant damage due to flooding. We have collected \$54.1 million in insurance proceeds through June 30, 2016 relating to our claim, inclusive of \$6.2 million received for the three and six months ended June 30, 2016, and \$0 and \$0.3 million received for the three and six month periods ended June 30, 2015, respectively. The insurance proceeds were recorded in other income on the consolidated statements of operations and are excluded from NOI. The claim is in litigation because we are seeking recoveries greater than what the insurance companies have paid to date. There can be no assurance regarding the recovery of any additional insurance proceeds.

Strategic Developments

Our Strategic Developments assets generally require substantial future development to achieve their highest and best use. Most of the properties and projects in this segment generate no revenues with the exception of our condominium projects for which we use percentage of completion accounting to recognize revenues during the construction phase. Our expenses relating to these assets are primarily related to costs associated with selling condominiums, marketing costs associated with our strategic developments, operational costs associated with the IBM building information center and sales gallery for the entire Ward Village development, carrying costs, such as property taxes and insurance, and other ongoing costs related to maintaining assets in their present condition. If we decide to redevelop or develop a Strategic Development asset, we would expect that, with the exception of the residential portion of our condominium projects, upon completion of development the asset would be reclassified to the Operating Assets segment and NOI would become an important measure of its operating performance.

Table of Contents

Total revenue and expenses for the Strategic Developments segment are summarized as follows:

| (in thousands) | Three Months Ended | | | Six Months Ended | | |
|--|--------------------|-----------|-----------|------------------|-----------|------------|
| | June 30, 2016 | 2015 | Change | June 30, 2016 | 2015 | Change |
| Minimum rents | \$ 83 | \$ 77 | \$ 6 | \$ 134 | \$ 744 | \$ (610) |
| Condominium rights and unit sales | 125,112 | 86,513 | 38,599 | 247,206 | 121,370 | 125,836 |
| Other land, rental and property revenues | 179 | 27 | 152 | 312 | 153 | 159 |
| Total revenues | 125,374 | 86,617 | 38,757 | 247,652 | 122,267 | 125,385 |
| Condominium rights and unit cost of sales | 79,726 | 56,765 | 22,961 | 154,541 | 79,174 | 75,367 |
| Other property operating costs | 1,406 | 1,284 | 122 | 3,030 | 1,943 | 1,087 |
| Real estate taxes | 620 | 578 | 42 | 1,226 | 1,258 | (32) |
| Rental property maintenance costs | 108 | 115 | (7) | 239 | 232 | 7 |
| Provision for doubtful accounts | 1 | — | 1 | 63 | — | 63 |
| Demolition costs | 484 | — | 484 | 484 | — | 484 |
| Development-related marketing costs | 4,351 | 2,846 | 1,505 | 7,782 | 6,823 | 959 |
| Depreciation and amortization | 660 | 601 | 59 | 1,319 | 1,617 | (298) |
| Other income | — | — | — | (244) | (334) | 90 |
| Equity in earnings from Real Estate and Other Affiliates | (10,502) | (921) | (9,581) | (10,507) | (1,825) | (8,682) |
| Gain on sale of 80 South Street Assemblage | — | — | — | (140,479) | — | (140,479) |
| Interest, net (a) | (2,024) | (1,746) | (278) | (3,164) | (3,551) | 387 |
| Total expenses, net of other income | 74,830 | 59,522 | 15,308 | 14,290 | 85,337 | (71,047) |
| Strategic Developments EBT | \$ 50,544 | \$ 27,095 | \$ 23,449 | \$ 233,362 | \$ 36,930 | \$ 196,432 |

(*) For a reconciliation of Strategic Developments EBT to consolidated income (loss) before taxes, please refer to Note 16 - Segments.

(a) Negative interest expense amounts are due to interest capitalized in our Strategic Developments segment related to Operating Assets segment debt and the Senior Notes.

The decrease in minimum rents for the six months ended June 30, 2016 as compared to the same period in 2015 is due to the Creekside Village Green and Hughes Landing Retail properties being placed in service. In 2015, both properties were nearing completion but were still included in the Strategic Developments segment and contributed minimum

rental revenues.

The increase in condominium rights and unit sales for the three and six months ended June 30, 2016 as compared to the same periods in 2015 is primarily related to a full six months of revenue recognition at our Anaha condominium project for which we began recognizing revenue in the second quarter 2015. Waiea and Anaha continue to advance towards completion resulting in additional revenue recognition on qualifying sales contracts under the percentage of completion method of accounting.

Condominium rights and unit costs of sales primarily represent development and construction costs relating to the revenues recognized on Waiea and Anaha sales in the first half of 2016 and primarily from our Waiea sales for the same period in 2015.

The increase in other property operating costs for the six months ended June 30, 2016 compared to the same period in 2015 is primarily attributable to pre-opening costs at The Westin at The Woodlands, which was placed in service in March 2016, and other property operating costs related to our assets held for development. Other property operating costs for the three months ended June 30, 2016 are comparable to 2015 and relate to normal carrying costs for our assets held for development.

Demolition costs in 2016 relate to the demolition of a building previously on the development site for Ae'o, our third market rate condominium tower in Ward Village, which began construction in the first quarter 2016.

Development-related marketing costs are costs that we incur to enhance The Howard Hughes Corporation and our projects' brand names, generate demand for our development and redevelopment projects and sustain consumer and industry relationships. For the three and six months ended June 30, 2016, these costs were primarily attributable to strategic development projects at Ward Village, The Woodlands, South Street Seaport and Downtown Columbia.

The gain on sale of the 80 South Street Assemblage is the result of the sale of this asset in March 2016. Please refer to the discussion below regarding this sale.

Table of Contents

Interest, net increased for the three month period ended June 30, 2016 and decreased for the six months ended June 30, 2016 as compared to the same periods in 2015 due to the timing of completing projects and placing them in service during 2015 and 2016.

The increase in Equity in earnings from Real Estate and Other Affiliates for the three and six months ended June 30, 2016 is related to our earnings in the Circle T joint venture. Please refer to the discussion below regarding this venture. In 2015, our Equity in earnings from Real Estate and Other Affiliates represented our share of the earnings in the ONE Ala Moana condominium venture for which all of the units available for sale have been sold and closed.

The following describes the status of our active Strategic Development projects as of June 30, 2016:

Bridgeland

Lakeland Village Center

In the second quarter 2015, we began construction of Lakeland Village Center, a CVS-anchored neighborhood retail center. CVS opened in March 2016, and this portion of the project is substantially complete and open to the public. The remaining total development costs are expected to be approximately \$16 million, and we have incurred \$11.5 million as of June 30, 2016. We expect to reach stabilized annual NOI of approximately \$1.7 million in 2018. As of July 13, 2016, the project is 36.2% pre-leased. The project is financed by a \$14.0 million non-recourse construction loan bearing interest at one-month LIBOR plus 2.35% with an initial maturity date of May 15, 2018, with two, one-year extension options. As the first retail center in Bridgeland, this property is expected to add amenities to homeowners and the entire development.

Downtown Columbia Redevelopment District

Within Downtown Columbia is the Merriweather District, which contains 35 developable acres owned by us, of which three acres are currently under development.

Merriweather District

During the first quarter 2015 we received county approval of our development plan which allows for new development density up to 4.9 million square feet of office, residential and retail space. We are currently redeveloping the Merriweather Post Pavilion and developing One Merriweather and Two Merriweather office projects, the adjacent garage and the surrounding infrastructure, which are described below.

Merriweather Post Pavilion – As part of obtaining the entitlements for the Downtown Columbia Redevelopment District, we agreed to redevelop the Merriweather Post Pavilion, an outdoor amenity capable of seating more than 15,000 people in Downtown Columbia. The Merriweather Post Pavilion is currently included in “Other” in our Operating Assets segment. The total development costs are expected to be \$26.8 million which includes \$7.8 million of costs for special enhancements that the Downtown Columbia Arts and Culture Commission (“DCACC”) has agreed to reimburse. We have incurred \$16.6 million as of June 30, 2016. Additionally, the project has available financing in the form of a \$9.5 million promissory note with DCACC. The note will bear interest at one month LIBOR plus 2.00% with a maximum rate of 4.00% and matures at such date when planned renovations are completed in October 2020.

One Merriweather – In the fourth quarter 2015, we received county approval for the construction of the first office building in the Merriweather District – One Merriweather. We began construction of One Merriweather, a Class A office building and the adjacent garage during the fourth quarter 2015 and anticipate completion of the project in the fourth quarter 2016. Total estimated development costs are approximately \$78 million, inclusive of approximately \$15

million of construction costs related to the parking garage. As of June 30, 2016 we have incurred \$37.0 million of development costs. As of July 13, 2016, 49.0% of the building is pre-leased to MedStar Health, the largest healthcare provider in the region. We expect to reach projected annual stabilized NOI of approximately \$5.1 million in 2020. On February 25, 2016, we closed on a \$49.9 million non-recourse construction loan for this project, bearing interest at one-month LIBOR plus 2.15% with an initial maturity date of February 25, 2020 and a one-year extension option.

Two Merriweather – We expect to begin construction of Two Merriweather, a Class A mixed-use office building, in the third quarter 2016. Two Merriweather will consist of 100,000 square feet of office and 30,000 square feet of retail space.

Table of Contents

Total estimated development costs are approximately \$41 million. As of June 30, 2016, we have incurred \$0.6 million of development costs. As of July 13, 2016, 57.7% of the total project and 75.0% of the office space is pre-leased. We expect to reach projected annual stabilized NOI of approximately \$3.6 million in 2020 and are currently seeking financing for this project.

m.flats

In the first quarter 2016, the m.flats joint venture located in Columbia, Maryland began construction on a 437-unit, Class A multi-family project with 29,000 square feet of ground floor retail. We are a 50% partner with Kettler, who will provide construction and property management services. We anticipate the first units will be available for rent in the first quarter 2017. We expect the property to reach projected annual stabilized NOI of approximately \$8.1 million in 2019, of which our share would be \$4.0 million. The development is adjacent to The Metropolitan Downtown Columbia. In January 2016, the venture closed on an \$88.0 million construction loan which is non-recourse to us and which bears interest at one-month LIBOR plus 2.40% with an initial maturity date of February 2020, and three one-year extension options. There is no outstanding balance on the loan. At loan closing, our land contribution was valued at \$53,500 per unit, or \$23.4 million, and Kettler contributed \$16.1 million in cash, of which \$7.3 million was distributed to us. This transaction was accounted for as a partial sale of the land for which we recognized a net profit of \$0.2 million. Total development costs are expected to be approximately \$108 million, of which the venture had incurred \$17.2 million as of June 30, 2016. We contributed \$2.4 million in the three months ended June 30, 2016, and we are required to fund an additional \$3.9 million into this joint venture.

Summerlin

Constellation

We entered into a joint venture with Calida to construct, own and operate a 124-unit gated luxury apartment development in Summerlin. We are a 50% partner with Calida and unanimous consent of the partners is required for all major decisions. The venture commenced construction in February 2015 and plans to open the project in stages, with the first units currently available for rent, and the first tenants are expected to take occupancy in the third quarter 2016. We expect to reach projected annual stabilized NOI of approximately \$2.3 million in 2018, of which our share would be \$1.15 million. Total estimated costs are \$24 million, including land value, of which the venture had incurred \$20.3 million as of June 30, 2016. The project is financed by a \$15.8 million construction loan which is non-recourse to us, and \$9.3 million is outstanding as of June 30, 2016. The loan bears interest at one month LIBOR plus 2.50% and matures in February of 2018, with two, one-year extension options. Upon a sale of the property, we are entitled to 50% of the proceeds up to an amount determined by applying a 7.0% capitalization rate to the joint venture's NOI and then 100% of proceeds above that amount.

The Woodlands

Alden Bridge Self-Storage Facilities

The Alden Bridge Self-Storage Facilities represent our first developments of this commercial property type and include a combined 1,441 units located on over seven acres, split between two locations.

We began construction on HHC 242 Self Storage Facility located in Alden Bridge, a neighborhood within The Woodlands, in the third quarter 2015 and anticipate completion during the fourth quarter 2016. This facility is located on 4.0 acres and will comprise 657 units aggregating approximately 82,000 square feet. Total estimated costs are approximately \$8.6 million, of which we have incurred \$4.1 million as of June 30, 2016. We expect to reach projected annual stabilized NOI of approximately \$0.8 million in 2020. On October 23, 2015, we closed on a \$6.7 million

non-recourse construction loan for this facility, bearing interest at one-month LIBOR plus 2.60% with an initial maturity date of October 2019, and two, one-year extension options.

Table of Contents

We began construction on HHC 2978 Self Storage Facility, also located in Alden Bridge, in January 2016 and anticipate completion during the first quarter 2017. This facility is located on 3.1 acres and will comprise 784 units aggregating approximately 81,000 square feet. Total estimated costs are approximately \$8.5 million, of which we have incurred \$1.5 million as of June 30, 2016. We expect to reach projected stabilized annual NOI of approximately \$0.8 million in 2020. On January 27, 2016, we closed on a \$6.4 million non-recourse construction loan for this facility, bearing interest at one-month LIBOR plus 2.60% with an initial maturity date of January 2020, and two, one-year extension options.

Hughes Landing

Three Hughes Landing - During the third quarter 2014, we began construction of Three Hughes Landing, a Class A office building and anticipate completion upon final lease-up and tenant build-out. Total estimated development costs are approximately \$90 million, of which we have incurred \$55.8 million as of June 30, 2016. The remaining development costs to be incurred relate to the completion of the building shell and estimated leasing and tenant build-out costs. The project is currently 9.2% pre-leased, and leasing activity has been slower than our experience with One and Two Hughes Landing because of the economic slowdown in Houston caused by lower oil prices. However, we believe that its lakefront location within the highly desirable Hughes Landing development will benefit this building as compared to competing office product in the north of Houston region. We underwrote the project to reach projected annual stabilized NOI of approximately \$7.6 million in 2018; however, the actual amount of NOI and year of stabilization will depend greatly on the Houston economy. The project is financed by a \$65.5 million non-recourse construction loan bearing interest at one-month LIBOR plus 2.35% with an initial maturity date of December 5, 2017, with two, one-year extension options.

Ward Village

We continue to transform Ward Village into a vibrant neighborhood offering unique retail experiences, dining and entertainment, along with exceptional residences and workforce housing set among open public spaces and pedestrian-friendly streets.

Since 2014, we completed the renovation of the IBM Building and started construction on Waiea, Anaha and Ae'o, three of the first four mixed-use market rate residential towers. In July 2015, we began public presales for Ae'o and the first Gateway Tower and in March 2016 we began public presale activities for Ke Kilohana, our workforce residential tower. Sales contracts are subject to a 30-day rescission period, and the buyers are required to make an initial deposit at signing and an additional deposit 30 days later at which point their total deposit becomes non-refundable. Buyers are then required to make a final deposit within approximately 90 days of our receipt of their second deposit.

Waiea - In 2014, we began construction on Waiea and expect to complete the condominium tower by the end of 2016. As of July 13, 2016, 158 of the 174 total units were under contract. These contracted sales represent 90.8% of total units and 85.7% of the total residential square feet available for sale. Total development costs are expected to be approximately \$403 million, excluding land value, which includes \$6.3 million of development-related marketing costs that are being expensed as incurred. As of June 30, 2016, we have incurred \$303.5 million of development costs, of which \$6.4 million were development-related marketing costs. During the fourth quarter 2014, we met all the necessary requirements to begin recognizing revenue on the percentage of completion basis. As of June 30, 2016, the project was approximately 78.4% complete. In December 2015, we announced that world renowned restaurateur Nobu Matsuhisa will relocate his restaurant, Nobu, from its current Waikiki location to an approximately 8,000 square foot space at the base of Waiea.

Anaha – In 2014, we began construction of Anaha, and we expect to complete the condominium tower during the second quarter 2017. As of July 13, 2016, 292 of the 317 total units were under contract. These contracted sales represent 92.1% of total units and 85.4% of the total residential square feet available for sale. Total development costs are expected to be approximately \$401 million, excluding land value, which includes \$5.8 million of development-related marketing costs that are being expensed as incurred. As of June 30, 2016, we have incurred \$170.2 million of development costs of which \$5.8 million were development-related marketing costs. During the second quarter 2015, we met all the necessary requirements to begin recognizing revenue on the percentage of completion basis. As of June 30, 2016, the project was approximately 44.5% complete. As of July 13, 2016, 73.1% of the retail space at Anaha is pre-leased and is anchored by a Merriman's restaurant.

Table of Contents

Waiea and Anaha have available financing for up to \$600.0 million in the form of a non-recourse construction loan cross-collateralized by the condominium towers bearing interest at one-month LIBOR plus 6.75% with an initial maturity date of November 6, 2017, and two, one-year extension options.

Ae'o – In February 2016, we began construction of the 389,000 square foot Ae'o tower and the 57,000 square foot Whole Foods Market, located on the same block. We expect to complete development of the entire project by the end of 2018. Initial total estimated costs are \$430 million, of which \$135 million is related to the construction of the retail portion, including the Whole Foods Market, associated retail parking, district retail parking and residential tower infrastructure. As we anticipate opening the retail portion of the project by the second quarter 2018, we have accelerated design and construction of that portion. We are finalizing construction drawings for the residential tower and expect to secure financing by the end of this year. As of July 13, 2016, 241 of the 466 total units were under contract, representing 51.7% of total units and 44.9% of the total residential square feet available for sale. We have incurred \$39.2 million of development costs on this project as of June 30, 2016. To date, we have not met all the necessary requirements to begin recognizing revenue on the percentage of completion method.

Ke Kilohana – In March 2016, we received approval from the Hawaii Real Estate Commission to market the sale of our workforce residential tower, Ke Kilohana. The tower will consist of 424 residences, 375 of which are being offered to local residents of Hawaii who meet certain maximum income and net worth requirements. Public pre-sale activity on the workforce units began in the first quarter 2016, and 100% of the workforce units were under contract as of June 30, 2016. The market rate units began public pre-sales in July 2016. Initial total estimated costs are \$219 million, and as of June 30, 2016, we have incurred \$10.5 million of pre-development costs on this project. Additionally, as previously announced, we plan to bring an approximately 22,000 square-foot CVS/Longs Drugs to the ground floor of Ke Kilohana. We expect to secure financing and begin construction by October 2016. We expect completion by the second quarter of 2019.

Gateway Towers – Construction of the two towers will be subject to obtaining an acceptable level of pre-sales and financing for the project. Pre-sales for the first residential tower containing 125 units began in July 2015. As expected, contracted unit sales in this tower have been slower than Waiea, Anaha and Ae'o because the pricing and marketing of these units is targeted towards a smaller segment of the market. We have incurred \$15.1 million of pre-development costs for the first tower as of June 30, 2016 and are finalizing the project budget. We continue pre-development activities for the development of the second tower and have incurred \$12.6 million as of June 30, 2016.

Other Development Projects

Circle T Ranch and Power Center

On June 1, 2016, the Circle T Ranch joint venture sold approximately 74 acres. As a result of the land sale, in the three and six months ended June 30, 2016 we recognized \$10.5 million as our share of the joint venture earnings in Equity in earnings from Real Estate and Other Affiliates.

80 South Street Assemblage

On March 16, 2016, the Company sold the 80 South Street Assemblage for net cash proceeds of \$378.3 million, resulting in a pre-tax gain of \$140.5 million. The 80 South Street Assemblage was a 42,694 square foot lot with 817,784 square feet of available development rights.

Table of Contents

The following table summarizes our projects under construction, and related debt, for Operating Assets and Strategic Developments as of June 30, 2016. This table does not include projects for which construction is expected to start within the year and for which we are pursuing financing. Typically, these amounts represent budgeted tenant allowance capital to bring the asset to stabilized occupancy. Projects that are substantially complete and therefore have been placed in service in the Operating Assets segment may still require some capital for remaining tenant build-out.

| (\$ in thousands) Projects Under Construction | Total Estimated Costs (a) | Costs Paid Through June 30, 2016 (b) | Estimated Remaining to be Spent (A) - (B) = (C) | Remaining Deposits/Te Reimbursements to be Drawn (D) | Remaining Debt to be Drawn (E) | Estimated Costs Remaining in Excess of Remaining Financing to be Drawn (c) (C) - (D) - (E) = (F) | Estimated Completion Date |
|--|---------------------------|--------------------------------------|---|--|--------------------------------|--|---------------------------|
| Operating Assets | (A) | (B) | (C) | (D) | (E) | (F) | |
| South Street Seaport | \$ 507,870 | \$ 212,208 | \$ 295,662 | \$ - | \$ - | \$ 295,662 | (d) 2017 |
| 1725-35 Hughes Landing Boulevard | 213,422 | 184,011 | 29,411 | - | 29,381 | 30 | (e) Complete |
| Embassy Suites at Hughes Landing | 46,363 | 42,625 | 3,738 | - | 3,584 | 154 | (f) Complete |
| The Westin at The Woodlands | 97,380 | 84,136 | 13,244 | - | 19,546 | (6,302) | (g) Complete |
| Total Operating Assets | 865,035 | 522,980 | 342,055 | - | 52,511 | 289,544 | |
| Strategic Developments | | | | | | | |
| Three Hughes Landing | 90,162 | 58,788 | 31,374 | - | 32,255 | (881) | (h) 2016 |
| Lakeland Village Center | 16,274 | 10,746 | 5,528 | - | 5,486 | 42 | Q3 2016 |
| HHC 242 Self-Storage | 8,607 | 2,823 | 5,784 | - | 5,792 | (8) | (i) Q4 2016 |
| HHC 2978 Self-Storage | 8,476 | 989 | 7,487 | - | 6,368 | 1,119 | (j) Q1 2017 |
| One Merriweather | 78,187 | 25,890 | 52,297 | - | 45,944 | 6,353 | Q4 2016 |
| Waiea | 403,440 | 258,015 | 145,425 | 4,354 | 138,920 | 2,151 | (k) Q4 2016 |

Edgar Filing: Howard Hughes Corp - Form 10-Q

| | | | | | | |
|---------------------------------------|--------------|--------------|------------|----------|------------|---------------------|
| Anaha | 401,314 | 139,291 | 262,023 | 586 | 266,564 | (5,127) (k) Q2 2017 |
| Ae'o | 135,000 | 38,778 | 96,222 | - | - | 96,222 (l) 2018 |
| Total Strategic Developments Combined | 1,141,460 | 535,320 | 606,140 | 4,940 | 501,329 | 99,871 |
| Total at June 30, 2016 | \$ 2,006,495 | \$ 1,058,300 | \$ 948,195 | \$ 4,940 | \$ 553,840 | \$ 389,415 |

- (a) Total Estimated Costs represent all costs to be incurred on the project which include construction costs, demolition costs, marketing costs, capitalized leasing, payroll or project development fees, deferred financing costs and advances for certain accrued costs from lenders, and excludes land costs and capitalized corporate interest allocated to the project. Excluded from Waiea and Anaha Total Estimated Costs are Master Plan infrastructure and amenity cost allocations related to Ward Village.
- (b) Costs Paid Through June 30, 2016 include construction costs, demolition costs, marketing costs, capitalized leasing, payroll or project development fees, deferred financing costs and advances for certain accrued costs from lenders.
- (c) Negative balances represent cash to be received in excess of Estimated Remaining to be Spent. These items are primarily related to June costs that were paid by us but not yet reimbursed by the lender. We expect to receive funds from our lenders for these costs in the future. Positive balances represent cash that remains to be invested or amounts drawn in advance of costs paid.
- (d) South Street Seaport Total Estimated Costs and Costs Paid Through June 30, 2016 are net of \$54.1 million of insurance proceeds received.
- (e) 1725-35 Hughes Landing Boulevard Total Estimated Costs include approximately \$61 million of tenant improvements that will be reimbursed directly by ExxonMobil, all of which had been received as of June 30, 2016. These Tenant Reimbursements are shown above as an additional source of funds for project costs. Asset was placed in service during November 2015.
- (f) Embassy Suites at Hughes Landing was placed in service during December 2015.
- (g) The Westin at The Woodlands was placed in service during March 2016.
- (h) Three Hughes Landing building shell is substantially complete. Final completion of the building is dependent upon lease-up and tenant build-out.
- (i) HHC 242 Self-Storage financing of \$6.7 million was obtained in October 2015.
- (j) HHC 2978 Self-Storage financing of \$6.4 million was obtained in January 2016. Project has remaining equity requirements.
- (k) Both Waiea and Anaha currently have nonrefundable Buyer Deposits that are required to be utilized to fund project costs prior to drawing on the loan. When additional Buyer Deposits are received from additional unit sales, those deposits are also required to be used for project costs once the rescission period passes. Based on actual sales as of June 30, 2016, if necessary, we expect to only utilize approximately \$556 million of the total \$600 million committed debt for both projects. If all the remaining condominium units are sold, we currently estimate a total of approximately \$48 million of additional buyer deposits that could be available to fund project costs, thereby further reducing the total amount needed to be drawn from the committed construction loan.
- (l) Current development efforts consist of the retail portion of the project, including the Whole Foods Market, and initial infrastructure work associated with the residential tower which is estimated to be \$135 million.

Table of Contents

The following tables represent our capitalized internal costs by segment for the three and six months ended June 30, 2016 and 2015:

| (In millions) | Capitalized Internal Costs | | Capitalized Internal Costs Related to Compensation Costs | |
|--------------------------------|-----------------------------|--------|--|--------|
| | Three Months Ended June 30, | | Three Months Ended June 30, | |
| | 2016 | 2015 | 2016 | 2015 |
| MPC segment | \$ 2.1 | \$ 2.2 | \$ 1.8 | \$ 2.2 |
| Operating Assets segment | 2.4 | 2.3 | 1.9 | 1.6 |
| Strategic Developments segment | 5.6 | 4.3 | 4.3 | 2.9 |
| Total | \$ 10.1 | \$ 8.8 | \$ 8.0 | \$ 6.7 |

| (In millions) | Capitalized Internal Costs | | Capitalized Internal Costs Related to Compensation Costs | |
|--------------------------------|----------------------------|---------|--|---------|
| | Six Months Ended June 30, | | Six Months Ended June 30, | |
| | 2016 | 2015 | 2016 | 2015 |
| MPC segment | \$ 4.6 | \$ 4.3 | \$ 3.8 | \$ 3.6 |
| Operating Assets segment | 4.4 | 5.5 | 3.3 | 3.9 |
| Strategic Developments segment | 10.7 | 8.5 | 8.1 | 5.9 |
| Total | \$ 19.7 | \$ 18.3 | \$ 15.2 | \$ 13.4 |

MPC segment capitalized costs decreased for the three months ended June 30, 2016 as compared to the same period in 2015 due to lower headcount in the 2016 period compared to 2015. MPC segment capitalized costs increased for the six month period as compared to the same period in 2015 due to slightly higher compensation expenses.

Capitalized internal costs (which include compensation costs) have increased at our Operating Assets for the three months ended June 30, 2016 as compared to the same period in 2015, primarily due to higher staff allocations as a result of more development at the Seaport District in the respective periods. For the six months ended 2016, capitalized internal costs (which include compensation costs) have decreased at our Operating Assets segment as compared to the same period in 2015, primarily due to higher Q1 2015 capitalized marketing and compensation costs at the Seaport District included in the six month period ended June 30, 2015 versus the same period in 2016.

Capitalized internal costs (which include compensation costs) have increased at our Strategic Developments segment for the three and six months ended June 30, 2016 as compared to the same periods in 2015, primarily due to the extent of projects under development and the related headcount in the respective periods. Projects under development at our Strategic Developments segment include Ward Village and the various properties in Columbia, Maryland which began incurring a larger extent of pre-development costs in 2016.

Liquidity and Capital Resources

Our primary sources of cash include cash flow from land sales in our MPC segment, cash generated from our operating assets and sales of properties, deposits from condominium sales (which are restricted to funding construction of the related developments), first mortgage financings secured by our assets and the corporate bond markets. Additionally, sales of certain assets where we deem such a sale to be the best strategic option may provide significant proceeds to our operating or investing activities. Our primary uses of cash include working capital, overhead, debt service, property improvements, acquisitions and development costs. We believe that our sources of cash, including existing cash on hand will provide sufficient liquidity to meet our existing non-discretionary obligations and anticipated ordinary course operating expenses for at least the next twelve months. The development and redevelopment opportunities in our Operating Assets and Strategic Developments segments are capital intensive and will require significant additional funding, if and when pursued. In addition, we typically must provide completion guarantees to lenders in connection with their providing financing for our developments. We also provided a completion guarantee to the City of New York for the Pier 17 renovation project. We currently intend to raise this additional funding with a mix of construction, bridge and long-term financings, by entering into joint venture arrangements and the sale of non-core assets at the appropriate time.

Table of Contents

As of June 30, 2016, our consolidated debt was \$2.7 billion and our share of the debt of our Real Estate and Other Affiliates was \$74.6 million. Please refer to Note 9 – Mortgages, Notes and Loans Payable to our Condensed Consolidated Financial Statements for a table showing our debt maturity dates.

The following table summarizes our Net Debt on a segment basis as of June 30, 2016. Net Debt is defined as our share of mortgages, notes and loans payable, at our ownership share, reduced by short-term liquidity sources to satisfy such obligations such as our ownership share of cash and cash equivalents and SID receivables. Although Net Debt is not a recognized GAAP financial measure, it is readily computable from existing GAAP information and we believe, as with our other non-GAAP measures, that such information is useful to our investors and other users of our financial statements.

| (In thousands) Segment Basis (a) | Master Planned Communities | Operating Assets | Strategic Developments | Segment Totals | Non-Segment Amounts | Total June 30, 2016 |
|--|----------------------------|------------------|------------------------|----------------|---------------------|---------------------|
| Mortgages, notes and loans payable | \$ 297,668 | \$ 1,476,699(c) | \$ 201,424 (d) | \$ 1,975,791 | \$ 761,090 | \$ 2,736,881 |
| Less: cash and cash equivalents | (92,586) (b) | (71,621) (e) | (393,928)(f) | (558,135) | (127,461) | (685,596) |
| Special Improvement District receivables | (72,594) | — | — | (72,594) | — | (72,594) |
| Municipal Utility District receivables | (163,639) | — | — | (163,639) | — | (163,639) |
| Net Debt | \$ (31,151) | \$ 1,405,078 | \$ (192,504) | \$ 1,181,423 | \$ 633,629 | \$ 1,815,052 |

(a) Please refer to Note 16 - Segments.

(b) Includes MPC cash and cash equivalents, including \$8.1 million of cash related to The Summit joint venture.

(c) Includes our \$70.0 million share of debt of our Real Estate and Other Affiliates in Operating Assets segment (Grandview SHG, Woodlands Sarofim, Millennium Woodlands Phase II and The Metropolitan Downtown Columbia Project).

(d) Includes our \$4.6 million share of debt of our Real Estate and Other Affiliates in Strategic Developments segment.

(e) Includes our \$3.8 million share of cash and cash equivalents of our Real Estate and Other Affiliates in Operating Assets segment (Grandview SHG, Woodlands Sarofim, Clark County Las Vegas Stadium, The Metropolitan Downtown Columbia Project, Millennium Woodlands Phase II, and Stewart Title).

(f) Includes our \$2.9 million share of cash and cash equivalent of our Real Estate and Other Affiliates in Strategic Developments segment (KR Holdings, HHMK Development, m.flats, Constellation).

Cash Flows

Operating Activities

The cash flows and earnings generated from each business segment's activities vary significantly from period to period given the changing nature of our activities and development focus. Condominium deposits received from contracted units offset by other various cash uses related to condominium development and sales activities are a substantial portion of our operating activities in 2016. Condominium expenditures in excess of deposits received are funded with construction loans included in financing activities. As in prior periods, operating cash continues to be utilized to fund ongoing development expenditures in our Strategic Development and MPC segments.

The cash flows and earnings from the MPC business are more variable than from our operating assets because the MPC business generates revenues from land sales rather than recurring contractual revenues from operating leases. MPC land sales are a substantial portion of our cash flows from operating activities and are partially offset by development costs associated with the land sales business and acquisitions of land that is intended to ultimately be developed and sold.

Net cash used in operating activities was \$136.8 million for the six months ended June 30, 2016 compared to net cash used in operating activities of \$1.0 million for the six months ended June 30, 2015.

The \$135.9 million net decrease in cash from operating activities in the six months ended June 30, 2016 as compared to June 30, 2015 was primarily related to the following:

Decreases in operating cash flow:

- Greater Condominium expenditures of \$75.7 million;
- Decrease in Condominium deposits released from escrow of \$74.8 million;
- Tenant improvement reimbursements of \$11.3 million from Exxon Mobil in 2015; and
- Increase in interest costs of \$3.3 million.

Table of Contents

Increases in operating cash flow:

- Dividends from equity method investments increased \$10.1 million;
- Decreased MPC land acquisitions and expenditures of \$15.0 million compared to the same period in 2015;
- NOI contribution of \$8.6 million primarily from property openings and acquisitions in 2014 and 2015; and
- Proceeds from Superstorm Sandy insurance \$3.1 million.

Investing Activities

Net cash provided by investing activities was \$161.8 million for the six months ended June 30, 2016 compared to cash used in investing activities of \$365.2 million for the period ended June 30, 2015. The increase in cash provided by investing activities of \$527.0 million was primarily due to the receipt of \$378.3 million in net proceeds from the sale of the 80 South Street Assemblage, and \$145.0 million less expended as result of fewer commercial property developments. These increases were partially offset by an investment of \$8.2 million relating to the Grandview SHG, LLC joint venture.

Financing Activities

Net cash provided by financing activities was \$200.5 million for the six months ended June 30, 2016, compared to net cash provided of \$294.3 million for the period ended June 30, 2015. The decrease of \$93.8 million in net cash provided is primarily due to lower net proceeds from new loan borrowings and refinancing activities of \$103.3 million, slightly offset by a decrease of \$11.0 million in scheduled amortization payments on debt.

Off-Balance Sheet Financing Arrangements

We do not have any material off-balance sheet financing arrangements. Although we have interests in certain property owning non-consolidated ventures which have mortgage financing, the financings totaling \$134.6 million as of June 30, 2016, are non-recourse to us.

Seasonality

Generally, revenues from our Master Planned Communities segment, Operating Assets segment, and Strategic Developments segment are not subject to seasonal variations. Our hospitality revenues are seasonal based upon the timing of special events which occur more frequently in the Spring and Fall because of favorable weather conditions, and rental incomes for certain retail tenants are subject to overage rent terms, which are based on tenant sales. These retail tenants are generally subject to seasonal variations, with a significant portion of their sales and earnings occurring during the last two months of the year. As such, our rental income is higher in the fourth quarter of each year.

Critical Accounting Policies

Critical accounting policies are those that are both significant to the overall presentation of our financial condition and results of operations and require management to make difficult, complex or subjective judgments. There have been no changes to our critical accounting policies.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are subject to interest rate risk with respect to our variable rate financings in that increases in interest rates will increase our payments under these variable rates. We intend to manage a portion of our variable interest rate exposure by using interest rate swaps and caps. With respect to fixed-rate financings, increases in interest rates could make it more difficult to refinance such debt when due. As of June 30, 2016, we had \$1.6 billion of variable rate debt outstanding of which \$207.6 million has been swapped to a fixed-rate. Approximately \$192.7 million of the \$1.3 billion that has not been swapped to a fixed-rate is represented by the Master Credit Facility at The Woodlands and is subject to an interest rate cap having a \$100.0 million notional amount to mitigate our exposure to rising interest rates. We also did not swap \$95.7 million of the outstanding balance on the Ward Village financing to a fixed-rate because the loan is structured to permit partial repayments to release collateral for redevelopment. Due to the uncertain timing of such partial repayments, hedging this portion of the outstanding balance is inefficient. \$379.2 million of variable rate debt relates to our projects under

Table of Contents

construction. As the properties are placed in service and become stabilized, the variable rate debt is generally refinanced with long-term fixed-rate debt. As of June 30, 2016, annual interest costs would increase approximately \$13.5 million for every 1.00% increase in floating interest rates. A portion of our interest expense is capitalized due to the level of assets we currently have under development; therefore, the current impact of a change in our interest rate on our Condensed Consolidated Statements of Operations and Condensed Consolidated Statements of Comprehensive Income (Loss) would be less than the total change, but we would incur higher cash payments. For additional information concerning our debt and management's estimation process to arrive at a fair value of our debt as required by GAAP, please refer to the Liquidity and Capital Resources section of "Item 2 – Management's Discussion and Analysis of Financial Condition and Results of Operations", Note 8 – Mortgages, Notes and Loans Payable and Note 13 – Derivative Instruments and Hedging Activities in our Annual Report.

ITEM 4. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

We maintain disclosure controls and procedures (as defined in Rule 13(a)-15(e) under the Exchange Act) that are designed to provide reasonable assurance that information required to be disclosed in our reports to the SEC is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our principal executive officer and our principal financial and accounting officer, as appropriate, to allow timely decisions regarding required disclosure.

As required by SEC rules, we carried out an evaluation, under the supervision and with the participation of our management, including our principal executive officer and our principal financial and accounting officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of June 30, 2016, the end of the period covered by this report. Based on the foregoing, our principal executive officer and principal financial and accounting officer concluded that our disclosure controls and procedures were effective as of June 30, 2016.

Internal Controls over Financial Reporting

There have been no changes in our internal control over financial reporting during the period covered by this report that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

PART II OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

In the ordinary course of our business, we are from time to time involved in legal proceedings related to the ownership and operations of our properties. Neither we nor any of our real estate affiliates are currently involved in any legal or administrative proceedings that we believe is likely to have a materially adverse effect on our business, results of operations or financial condition.

ITEM 1A. RISK FACTORS

There are no material changes to the risk factors previously disclosed in our Annual Report.

ITEM 6. EXHIBITS

The Exhibit Index following the signature page to this Quarterly Report lists the exhibits furnished as required by Item 601 of Regulation S-K and is incorporated by reference.

Table of Contents

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

The Howard Hughes Corporation

By: /s/ Andrew C. Richardson
Andrew C. Richardson
Chief Financial Officer (principal financial officer)
August 8, 2016

Table of Contents

EXHIBIT INDEX

| | |
|----------|--|
| 31.1+ | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 31.2+ | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 32.1+ | Certification of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |
| 101.INS+ | XBRL Instance Document |
| 101.SCH+ | XBRL Taxonomy Extension Schema Document |
| 101.CAL+ | XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.LAB+ | XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE+ | XBRL Taxonomy Extension Presentation Linkbase Document |
| 101.DEF+ | XBRL Taxonomy Extension Definition Linkbase Document |

+ Filed herewith

Attached as Exhibit 101 to this report are the following documents formatted in XBRL (Extensible Business Reporting Language): (i) the condensed consolidated statements of operations for the three and six months ended June 30, 2016 and 2015, (ii) condensed consolidated statements of comprehensive income (loss) for the three and six months ended June 30, 2016 and 2015, (iii) the condensed consolidated balance sheets as of June 30, 2016 and December 31, 2015, (iv) condensed consolidated statements of equity for the six months ended June 30, 2016 and 2015, and (v) the condensed consolidated statements of cash flows for the six months ended June 30, 2016 and 2015.