

THEDIRECTORY.COM, INC.  
Form 10-Q  
July 14, 2014

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

(Mark One)

Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the Quarterly Period Ended May 31, 2014

Transition Report under Section 13 or 15(d) of the Exchange Act

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 333-147193

**TheDirectory.com, Inc.**

(Exact name of registrant as specified in its charter)

**Utah**  
(State or other jurisdiction of  
incorporation or organization)

**33-0052057**  
(I.R.S. Employer Identification No.)

**PO Box 340746**

**Tampa, Florida**

(Address of principal executive offices)

**33618**

(Zip Code)

**(727)417-7807**

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 7, 2014, there were 4,415,815,342 shares of \$0.001 par value common stock issued and outstanding.



**FORM 10-Q**

**TheDirectory.com, Inc.**

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**PART I - FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS**

TheDirectory.com, Inc.

May 31, 2014 and 2013

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**TheDirectory.com, Inc.**  
**Balance Sheets**  
**May 31, 2014 and November 30, 2013**

Assets	2014	2013
Current assets		
Cash and cash equivalents	\$ 7,750	\$ 128,910
Accounts receivable	376,398	270,717
Deferred tax asset	148,000	-
Prepaid expenses	3,000	-
Total Current Assets	535,148	399,627
Property and Equipment, Net	2,110	1,318
Other Assets		
Amortizable Intangible Assets, net	706,623	393,928
Nonamortizable Intangible Assets	2,151,861	2,538,678
Deposits	16,535	1,535
Total Other Assets	2,875,019	2,934,141
Total Assets	\$ 3,412,277	\$ 3,335,086
Liabilities and Stockholders' Equity (Deficit)		
Accounts payable and accrued expenses	\$ 613,842	\$ 572,746
Commercial line of credit	672,565	1,300,000
Notes payable to individuals-current portion	918,850	1,593,367
Notes payable to related parties	147,150	65,157
Total current Liabilities	2,352,407	3,531,270
Long-Term Debt-Net of Current portion	150,000	330,000
Total liabilities	2,502,407	3,861,270
Stockholders' equity:		
Preferred stock, 1,200,000 share authorized, \$.001 par value, 540,000 and 270,000 shares issued and outstanding at May 31, 2014 and November 30, 2013	540	270
Common stock 6,000,000,000 shares authorized, \$.001 par value, 4,415,815,342 and 3,450,749,199 shares issued and outstanding at May 31, 2014 and November 30, 2013	4,415,817	3,450,750
Additional paid in capital	4,501,603	4,423,398
Accumulated deficit	(8,008,090)	(8,400,602)



Total stockholders' equity (deficit)	909,870	(526,184)
Total Liabilities and stockholders' equity (deficit)	\$ 3,412,277	\$ 3,335,086

The accompanying footnotes are an integral part of these financial statements.

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**TheDirectory.com, Inc.**  
**Statements of Operations**  
**For The Six Months Ended May 31, 2014 and 2013**

	Three Months Ended May 31,		Six Months Ended May 31,	
	2014	2013	2014	2013
REVENUES	\$ 477,973	\$ 126,211	\$ 1,279,508	\$ 226,470
OPERATING EXPENSES:				
Cost of revenues	196,501	4,217	561,199	9,004
Sales and marketing	64,049	13,856	98,476	18,806
Consulting fees	25,900	51,849	45,420	87,304
General and administrative	75,740	37,014	150,351	76,372
Research and development	6,300	5,463	12,801	7,590
Amortization of intangibles	39,364	-	74,122	-
	-	-	-	-
Total operating expenses	407,854	112,399	942,369	199,076
	-	-	-	-
Income (Loss) from operations	70,119	13,812	337,139	27,394
	-	-	-	-
OTHER INCOME (EXPENSE)	-	-	-	-
Interest expense	(38,355)	(4,657)	(92,627)	(8,695)
	-	-	-	-
NET INCOME BEFORE PROVISION FOR INCOME TAXES	31,764	9,155	244,512	18,699
INCOME TAX (EXPENSE) BENEFIT	148,000	-	148,000	-
NET INCOME	\$ 179,764	\$ 9,155	\$ 392,512	\$ 18,699
Basic weighted average number of shares outstanding	3,916,312,231	2,847,521,297	3,710,814,028	2,809,169,649
Basic Earnings per share	\$ -\$	\$ -	\$ -\$	\$ -
Diluted weighted average number of shares outstanding	9,316,312,231	8,247,521,297	9,110,814,028	8,209,169,649
Diluted earnings per share	\$ -\$	\$ -	\$ -\$	\$ -

The accompanying footnotes are an integral part of these financial statements.

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**TheDirectory.com, Inc.**  
**Statements of Cash Flows**  
**For The Six Months Ended May 31, 2014 and 2013**

	2014	2013
Cash flows from operating activities:		
Net income (loss)	\$ 392,512	\$ 18,699
Adjustments to reconcile net income (loss) to net cash from operating activities:		
Depreciation and amortization	74,730	-
Change in operating assets and liabilities:		
Accounts receivable	(195,682)	(18,082)
Deferred tax asset	(148,000)	-
Accounts payable and accrued expenses	141,096	56,821
 Total cash flows from operating activities	 264,656	 57,438
Cash flows from investing activities:		
Purchase of domain names	-	(295)
Purchase of fixed assets	(1,400)	-
 Total cash flows from investing activities	 (1,400)	 (295)
Cash flows from financing activities:		
Financing fees paid	-	-
Repayments to line of credit	(627,435)	-
Advances from (repayments to) individuals, net	162,733	(10,750)
Advances from (repayments to) related parties, net	80,286	-
 Total cash flows from financing activities	 (384,416)	 (10,750)
Increase (decrease in) cash and cash equivalents	(121,160)	46,393
Cash and cash equivalents, beginning of period	128,910	3,778
Cash and cash equivalents, end of period	\$ 7,750	\$ 50,171

**SUPPLEMENTAL INFORMATION:**

Income taxes paid	\$ -	\$ -
Interest expense paid	\$ 92,627	\$ 8,695
Stock issued for accrued expenses	\$ 100,000.00	\$ -
Stock issued for debt	\$ 943,542.00	\$ -
Accounts receivable used to pay debt	\$ 90,000.00	\$ -

The accompanying footnotes are an integral part of these financial statements.

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**TheDirectory.com, Inc.**  
**Statements of Stockholders' Equity**  
**For The Six Months Ended May 31, 2014**

	Preferred Stock		Common Stock		Additional Paid-In Capital	Accumulated Deficit	Total
	Shares	Amount	Shares	Amount			
Balance November 30, 2013	270,000	\$ 270	3,450,749	\$ 3,450,750	\$ 4,423,398	\$(8,400,602)	\$(526,184)
Stock issued for debt	-	-	965,066	143,965	(21,525)	-	943,542
Stock issued for accrued expenses	270,000	270	-	-	99,730	-	100,000
Net income for the six months ended May 31, 2014	-	-	-	-	-	392,512	392,512
	540,000	\$ 540	4,415,815	\$ 4,415,817	\$ 4,501,603	\$(8,008,090)	\$ 909,870

The accompanying footnotes are an integral part of these financial statements.

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**TheDirectory.com, Inc.**

**Notes to Financial Statements**

**Note 1 - Background and Summary of Significant Accounting Policies**

**The Company**

TheDirectory.com, Inc. (the Company), incorporated under the laws of the State of Utah in June 1983 as Teal Eye, Inc. Subsequently, in 1984, the Company then merged with Terzon Corporation and changed its name to Terzon Corporation. In September 1984, the Company changed its name to Candy Strippers Corporation, Inc. In 1986, the Company ceased the candy manufacturing operations and filed for Chapter 11 bankruptcy protection. After emerging from bankruptcy in 1993, the Company remained dormant until it changed its name to Piedmont, Inc. on January 6, 1998. On May 31, 2003, the Company changed its name to US Biodefense, Inc.

Effective January 10, 2008, the Company experienced a change in control as the result of a series of transactions. Effective on that date, the Company executed an employment agreement with Scott Gallagher pursuant to which he was appointed the Company's Chief Executive Officer and Chairman of the Company's Board of Directors, positions which he still holds today. Simultaneously, the former Chairman, David Chin, resigned as an officer and director of the Company, leaving Mr. Gallagher as the Company's sole director. As a result of these transactions, Mr. Gallagher assumed control of the Company.

On April 4, 2008, the Company acquired 100% of the assets of Elysium Internet, Inc., a direct navigation Internet media company, in exchange for stock and a \$1,500,000 promissory note to FTS Group, Inc. In 2008, the Company filed an Amended and Restated Articles of Incorporation, and effective July 28, 2008, changed its name to Elysium Internet, Inc. In May 2011, the Company changed its name to TheDirectory.com, Inc. which it believes more accurately reflects the Company's current business operations.

The Company's principal executive offices are located at 2701 Rocky Point Dr., Suite 950, Tampa, Florida 33607. The Company's shares are quoted on the Over the Counter marketplace under the ticker symbol, SEEK.

**Control By Principal Shareholder**



The Chief Executive Officer of the Company owns, beneficially and in the aggregate, the majority of the voting power of the outstanding shares of the capital stock of the Company. Accordingly, the Chief Executive Officer has the ability to control the approval of most corporate actions, including increasing the authorized capital stock of the Company and the dissolution, merger or sale of the Company's assets or business.

### **Basis of Presentation**

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP), which contemplate continuation of the Company as a going concern.

### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **Fair Value of Financial Instruments**

For certain of the Company's financial instruments, including cash and cash equivalents, prepaid expenses, accounts payable and deferred revenues, the carrying amounts approximate fair value due to their short maturities.

### **Leases**

The Company leases office facilities under agreements accounted for as operating leases. For leases that contain escalation or rent concessions provisions, management recognizes rent expense during the lease term on a straight-line basis over the term of the lease. The difference between rent paid and straight-line rent expense is recorded as a deferred rent liability in the accompanying consolidated balance sheets.



## **Revenue Recognition**

The Company recognizes revenue when the following conditions have been met: (a) the service or product a customer has subscribed to has been provided to the customer; (b) the amount of fees to be paid by the customer is fixed or determinable; and (c) the collection of our fees is probable.

The Company generates revenue when it is realizable and earned, as evidenced by clicks generated through our network of Internet properties or when a subscriber pays for an online marketing package and the fulfillment of the subscription obligations have been satisfied. The Company's contracts and agreements are short term and do not contain multiple elements and can be cancelled at anytime.

## **Concentration of Credit Risk**

Financial instruments which subject the Company to concentrations of credit risk include cash and cash equivalents.

The Company maintains its cash in well-known banks selected based upon management's assessment of the bank's financial stability. Balances may periodically exceed the \$250,000 federal depository insurance limit; however, the Company has not experienced any losses on deposits. The Company extends credit to its customers based on an evaluation of the customer's financial condition, generally without collateral. Exposure to losses on receivables is principally dependent on each customer's financial condition. The Company monitors its exposure for credit losses and maintains allowances for anticipated losses, as required.

## **Cash Equivalents**

For purposes of reporting cash flows, the Company considers all short-term investments with an original maturity of three months or less to be cash equivalent.

## **Selling and Marketing Expenses**

Selling and marketing expenses consist primarily of personnel and related expenses for selling and marketing staff, including salaries, consulting fees and wages, commissions and other variable compensation, benefits, bonuses and

stock-based compensation; travel and business costs; training, recruitment, marketing and promotional events; advertising; other brand building and product marketing expenses; and occupancy, technology and other direct overhead costs.

### **General and Administrative Expenses**

General and administrative expenses consist primarily of personnel and related expenses for executive, legal, finance, human resources and corporate communications, including wages, benefits, bonuses and stock-based compensation, professional fees, insurance premiums and other expenses, including occupancy, technology and other direct overhead, public company costs and other corporate expenses.

### **Advertising Expenses**

The Company expenses advertising as incurred. For the three and six months ended May 31, 2014 and 2013, advertising expenses were \$4,893 and \$5,804, respectively, and such expenses are included under general and administrative expenses.

### **Fixed Assets**

Fixed assets are stated at cost, less accumulated depreciation. Depreciation is provided principally on the straight-line method over the estimated useful lives of the assets, which are generally 3 to 10 years. The cost of repairs and maintenance is charged to expense as incurred. Expenditures for property betterments and renewals are capitalized. Upon sale or other disposition of a depreciable asset, cost and accumulated depreciation are removed from the accounts and any gain or loss is reflected in results of operations.

The Company will periodically evaluate whether events and circumstances have occurred that may warrant revision of the estimated useful lives of fixed assets or whether the remaining balance of fixed assets should be evaluated for possible impairment. The Company uses an estimate of the related undiscounted cash flows over the remaining life of the fixed assets in measuring their recoverability.

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## Income Taxes

The Company records income taxes using the asset and liability method which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been recognized in its financial statements or tax returns. In estimating future tax consequences, all expected future events other than enactments or changes in the tax law or rates are considered. Valuation allowances are provided when necessary to reduce deferred tax assets to the amount expected to be realized.

The Company records tax benefits for income tax positions only if it is more-likely-than-not to be sustained based solely on its technical merits as of the reporting date. Management considers many factors when evaluating and estimating tax positions and tax benefits, which may require periodic adjustments and which may differ from actual outcomes. The Company follows a comprehensive model for the financial statement recognition, measurement, presentation and disclosure of uncertain tax positions taken or expected to be taken in income tax returns. The Company's policy is to recognize interest and penalties related to tax in income tax expense.

## Net Income (Loss) Per Share

Basic net income (loss) per share is computed by dividing the net income (loss) for the period by the weighted average number of common shares outstanding during the period. Diluted net income (loss) per share is computed by dividing the net income (loss) for the period by the weighted average number of common and potential dilutive shares outstanding during the period, to the extent such shares are dilutive. Potential dilutive shares are composed of incremental common shares issuable upon the exercise of stock options, warrants and unvested restricted shares using the treasury stock method and convertible preferred stock under the if-converted method, where such conversions are dilutive.

## Note 2 - Property and Equipment

Property and equipment consisted of the following at May 31, 2014 and November 30 2013:

	2014		2013
Furniture and fixtures (at cost)	\$ 9,867	\$	8,467
Accumulated depreciation	7,757		7,149
Net	\$ 2,110	\$	1,318

Depreciation expense was \$608 and \$0 for the six month period ended May 31, 2014 and 2013.

### Note 3 - Comprehensive Income

Accounting principles generally require that recognized revenues, expenses, gains and losses be included in net income. Although certain changes in assets and liabilities, such as unrealized gains and losses on available for sale securities are reported as a separate component of the equity section of the balance sheet, such items, along with net income, are components of comprehensive income.

The components of other comprehensive income and related tax effects for the six months ended May 31, 2014 and 2013 are zero.

### Note 4 - Income Taxes

The income tax provision reflected in the statement of operations consists of the following components for the six months ended May 31, 2014 and 2013:

	2014		2013
Current Tax Provision	\$ 78,600	\$	2,800
Application of net operating losses	(78,600)		(2,800)
Net provision for income taxes	-		-
Deferred tax benefit attributable to NOLs	(148,000)		-
Total Tax (Benefit)	\$ (148,000)	\$	-

Deferred income taxes are the result of timing differences between book and tax basis of certain assets and liabilities, timing of income and expense recognition of certain items and net operating loss carry-forwards.

The Company assesses temporary differences resulting from different treatments of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are recorded in our balance sheets. The Company evaluates the reliability of its deferred tax assets and assesses the need for a valuation allowance on an ongoing basis. In evaluating its deferred tax assets, the Company considers whether it is more likely than not that the deferred income tax assets will be realized. The ultimate realization of deferred tax assets depends upon generating sufficient future taxable income prior to the expiration of the tax attributes. In assessing the need for a valuation allowance the Company must project future levels of taxable income. This assessment requires significant judgment. The Company examined the evidence related to a recent history of tax losses, the economic conditions in which it operates recent organizational changes, its forecasts and projections.

At May 31, 2014 the Company had deferred tax assets for net operating losses of \$148,000. Under the Internal Revenue Code of 1986, as amended, these losses can be carried forward up to twenty years. As of May 31, 2014 the Company has net operating loss carry forwards in the amount of \$780,000 which expire in 2030.

The Company is currently open to audit under the statute of limitations by the Internal Revenue Service for the years ending November 30, 2010 through 2013. The Company's state income tax returns are open to audit under the statute of limitations for the years ending November 30, 2010 through 2013.

The Company recognizes interest and penalties related to income taxes in income tax expense. The Company had incurred no penalties and interest for the six months ended May 31, 2014 and 2013.

**Note 5 - Intangible Assets**

We classify Intangible Assets within Other Assets on the balance sheets.

Intangible Assets consisted of the following as of May 31, 2014 and November 30, 2013:

**Amortizable**

	May 31, 2014		Nov. 30, 2013
Financing Fees	\$ 417,100	\$	417,100
Intellectual Property	386,817		-



		803,917		417,100
Less: accumulated amortization		(97,294)		(23,172)
Net amortizable intangible assets	\$	706,623	\$	393,928

**Non-Amortizable**

	May 31, 2014	Nov. 30, 2013
Internet domain portfolio	\$ 2,051,861	\$ 2,051,861
Intellectual property	-	386,817
Trademarks	100,000	100,000
Net non-amortizable intangible assets	\$ 2,151,861	\$ 2,538,678

\*Intellectual Assets are digital assets owned by the Company that relate to the creation and operations of websites and directories.

**Note 6 - Accounts Receivable**

The company reports all receivables at gross amounts due from customers. Because losses related to these receivables are deemed improbable due to the short term nature and renewal process of the contracts, management uses the direct write-off method to account for bad debts. On a continuing basis, management analyzes delinquent receivables and, once these receivable are determined to be uncollectible, they are written off through a charge against earnings. Bad debt expense for the six months ended May 31, 2014 and 2013 was zero in both periods.

### **Note 7 - Earnings per Share**

Basic earnings per share are calculated by dividing net income by the weighted average number of common shares outstanding during the period.

TheDirectory.com had convertible preferred stock issued and outstanding during the six months ended May 31, 2014 and 2013. The preferred stock has a \$0.001 par value with each share convertible into 10,000 shares of common stock. There were 540,000 and 270,000 shares of the convertible preferred stock issued and outstanding at May 31, 2014 and November 30, 2013 convertible into 5,400,000,000 and 2,700,000,000 shares of common stock respectively. Since these shares are potentially dilutive, they are included in the calculation of fully diluted earnings per share.

### **Note 8 - Asset Acquisition**

On October 1, 2013, the Company agreed to acquire selected assets from two privately held companies; Lets See What Sticks, LLC a Kentucky Corporation and CMS Domains, LLC a Nevada Corporation for a total purchase price of \$2,150,000. The Company also closed a \$5 Million credit facility with an institutional investor whereby the company raised a total of \$1.3 Million to be used to close the asset purchase. The Company paid the seller \$1 Million via wire transfer at closing. The seller issued to the buyer a promissory note in the amount of \$1,150,000 payable over 24 month from the closing date. The company agreed to make monthly payments in the amount of \$45,000 for the first 12 months post-closing then an additional 12 monthly payments of \$30,000 beginning on November 1st, 2014. Additionally the company agreed to make a balloon payment in the amount of \$250,000 prior to October 1st, 2014.

Pursuant to the accounting guidance in ASC 805-10, the Company determined that the asset purchase did not meet the criteria necessary to constitute a business combination and was therefore accounted for as an asset purchase.

### **Note 9 - Revolving Credit Facility**

Effective October 1, 2013, we closed a \$5 million revolving credit financing facility with TCA Global Credit Master Fund (TCA). On October 1st, 2013 we took an initial draw down on the line of \$1.3 Million. We used the funds to purchase selected assets from a privately held Company, as well as to pay the related deal and transaction fees and to increase our traffic acquisition programs. At May 31, 2014 we had \$672,565 outstanding relating to the initial draw of \$1.3 Million. At May 31, 2014 we had \$4.3 million available under the credit facility. The credit facility may be drawn down, at the investor's sole discretion subject to a use of proceeds or other investor defined metric such as Company financial performance metric or other investor defined metric. Standard requested draw down's shall not exceed 80% of the repayments made to the investor unless the requested draw down is relating to a proposed

acquisition. In the event of an acquisition funding request TCA may consider the financial performance of the target company, along with other metrics in order to determine whether or not to release additional funds under the facility. There are no contractual guarantees or formal metric specific obligations that require TCA to provide the Company with access to additional draw downs. Future draw downs of the credit facility are to be made solely at the discretion of the managers at TCA. We may also need to raise funds through private placements of our equity securities that may involve dilution to our existing stockholders.

#### **Note 10- Notes Payable**

On October 1st, 2013 the Company entered into a promissory note agreement with CMS Domains worth \$1,150,000 relating to an asset purchase. The terms of the note call for the Company to pay CMS domains \$45,000 per month for a total of 12 months beginning on November 1st, 2014, 12 monthly payments in the amount of \$30,000 per month beginning on November 1st, 2014. Additionally the company agreed to make a \$250,000 balloon payment by October 1st, 2014. The Company is current with this note.

Notes payable to individuals at May 31, 2014 and November 30, 2013 consisted of the following:

	2014	2013
Note payable to CMS Domains, monthly payments of principal through October 1, 2014 of \$45,000, monthly payments of principal through October 1, 2015 of \$30,000, balloon payment due October 1, 2014 of \$250,000. This note contains \$10,000 of capitalized interest included in the principal payments. Secured by domain portfolio.	\$ 745,000	\$ 1,105,000
Note payable to Institutional Investor, due July 31, 2014	68,000	--
Note payable to individual, due January, 1 2012. Company has received an extension through December 31, 2014	--	434,500
Note payable to individual, due January 1, 2014	255,850	229,867
Note payable to individual, due January 1, 2012. Company is negotiating with holders for repayment terms.	--	154,000
	1,068,850	1,923,367
Less current maturities of long-term debt	918,850	1,593,367
Long-term debt-Net of current portion	\$ 150,000	\$ 330,000

The CMS note is related to an asset purchase, while the other notes generated proceeds that were used to pay expenses related to the development of the Company.

## Note 11 - Equity

### Common Stock

The Company is authorized to issue up to a total of six billion (6,000,000,000) shares of common stock, par value \$0.001 per share. The shares of common stock are non-assessable, without preemption rights, and do not carry cumulative voting rights. Holders of our common stock are entitled to one vote for each share held on all matters submitted to a vote of our stockholders. Holders of our common stock are entitled to receive dividends if, as and when declared by our Board of Directors.

## Preferred Stock

The Company is authorized to issue up to a total of one million, two hundred thousand (1,200,000) shares of preferred stock, par value \$0.001 per share, without stockholder approval. Our Board of Directors has the authority, without action by our stockholders, to issue all or any portion of the authorized but unissued preferred stock in one or more series and to determine the voting rights, preferences as to dividends and liquidation, conversion rights, and other rights of such series. As of May 31, 2014 the Company had 540,000 Series A Convertible Preferred shares issued and outstanding.

During the period ended May 31, 2014 the Company issued the following shares to note holders to reduce its outstanding debt obligations:

On December 1, 2013, our Board approved the creation of 270,000 shares of Series A Convertible Preferred Stock as additional compensation for liabilities secured personally by our Chief Executive Officer relating to our October financing and subsequent acquisition. Each share of Series A Convertible Preferred Stock shall be convertible, at the option of the holder thereof, at any time after one year from the date of issuance into a number of fully paid and non-assessable shares of our common stock. For each share of Series A Convertible Preferred Stock, the holder will receive 10,000 shares of common stock upon conversion.

On December 18, 2013, we issued 187,500,000 shares of common stock to an institutional investor related to the conversion of \$206,250 of debt at a price of \$0.0011 per share.

On February 20, 2014, we issued 125,000,000 shares of common stock to an institutional investor related to the conversion of \$200,000 of debt at a price of \$0.0016 per share.

On March 31, 2014, we issued 208,333,333 shares of common stock to an institutional investor related to the conversion of \$250,000 of debt at a price of \$0.0016 per share.

On April 29, 2014, we reserved 212,000,000 shares of common stock for a potential future issuance relating to a \$68,000 note agreement.

On May 27 and 29th we agreed to issue an aggregate of 241,732,810 shares of common stock to an institutional investor related to the conversion of \$156,000 of debt at a price of \$0.0016 per share.

On May 31, 2014, we agreed to issue 202,500,000 shares of common stock to an institutional investor related to the conversion of \$135,000 of debt at a price of \$0.0016 per share.







**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

*This report contains forward-looking statements. These forward-looking statements include, without limitation, statements containing the words believes, anticipates, expects, intends, projects, will, and other words of similar import or the negative of those terms or expressions. Forward-looking statements in this report include, but are not limited to, expectations of future levels of research and development spending, general and administrative spending, levels of capital expenditures and operating results, sufficiency of our capital resources, our intention to pursue and consummate strategic opportunities available to us.. Forward-looking statements subject to certain known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These risks and uncertainties include, but are not limited to those described in Risk Factors of the reports filed with the Securities and Exchange Commission.*

**CORPORATE OVERVIEW***Overview*

TheDirectory.com, Inc. ( we , us , our or the Company ) operates under a build, buy or partner business model and is an online local search company that provides local businesses in the U.S. and Canada with business listings on its network of online vertical directories and city guides. Additionally, the company offers its local business customers access to a portfolio of online and offline marketing and identity management products and services that help assist businesses in both attracting and maintaining customers.

**Results of Operations for the three months ended May 31, 2014 and 2013**

The following table sets forth the summary income statement for the three and six months ended May 31, 2014 and 2013:

	<b>Three Months Ended</b>	
	<b>May 31, 2014</b>	<b>May 31, 2013</b>
Revenues	\$ 477,973	\$ 126,211
Operating Expenses	\$ (407,854)	\$ (112,399)
Other Income (Expense), net	\$ (38,355)	\$ (4,657)
Net Income	\$ 179,764	\$ 9,155

*Sales Revenue*

Our sales revenue for the three month period ended May 31, 2014 was \$477,973 as compared to revenue of \$126,211 for the same period in the prior year, representing an increase of \$351,762 or 278%. The increase in sales revenue was directly related to our \$5 Million credit facility we entered into in October of 2013 which provided us with the financial resources to increase our traffic acquisition programs versus the comparable period in 2013. Approximately 80% of our revenue came from our PPC (pay per click) activities during the quarter.

*Cost of Revenue*

Our cost of revenue for the three month period ended May 31, 2014 increased \$192,284 to \$196,501, as compared to cost of revenue of \$4,217 for the three month period ended May 31, 2013. The increase in cost of revenue is, as evidenced by the corresponding growth in our revenue, is directly related to our ability to increase our traffic acquisition programs when compared to the year over year period.

*General & Administrative Expenses*

For the three month period ended May 31, 2014, general and administrative expenses increased to \$75,740, as compared to general and administrative expenses of \$37,014 for the same period in 2013, and represented an increase of \$38,726. The increase in general and administrative expenses during the three month period ended May 31, 2014 was primarily attributed to increases in both legal and accounting fees relating to becoming an SEC exchange act reporting Company.

### *Sales and Marketing*

For the three month period ended May 31, 2014, sales and marketing expenses increased to \$64,049, as compared to sales and marketing expenses of \$13,856 for the same period in the prior year, and represented an increase of \$50,193. The increase in sales and marketing expenses for the three month period ended May 31, 2014 versus the same period of 2013 was primarily attributed to an increase in our sales related activities associated with the growth of our business. We expect these expenses to continue to rise as our expansion plans further develop especially for the remainder of 2014 as our new locations become fully staffed and operational.

### *Consulting Fees*

For the three month period ended May 31, 2014, consulting fees decreased to \$25,900, as compared to consulting fees of \$51,849 for the same period in the prior year, and represented a decrease of \$25,949. The decrease in consulting fees is primarily related to our reliance on internal employees during the period. In the previous period of 2013 we were involved in the recoding of our platform which incurred a higher level of consulting fees. For the remainder of 2014 we will continue to incur consulting fees on an as needed basis.

### *R&D*

For the Three month period ended May 31, 2014, research and development fees were similar to the prior year increasing just \$837 from \$5,463 in the 2013 period to \$6,300 during the same period of 2014. We do not anticipate material changes in R & D expenses for the remainder of 2014 over previous levels.

### *Amortization of Intangibles*

For the three month period ended May 31, 2014, amortization of intangibles increased to \$39,364, as compared to amortization of intangibles of \$0 for the same period in the prior year. The increase in costs for the three month period ended May 31, 2014 are related to financing fees and asset amortization costs incurred during the period that did not exist in the comparable period in 2013.

### *Interest Expenses*

During the three month period ended May 31, 2014, our interest expenses increased to \$38,355, as compared to interest expenses of \$4,657 for the same period in the prior year. The increase in interest expenses for the three month period ended May 31, 2014 is a result of costs incurred relating to our \$5 million credit facility established in October 2013 that did not exist in the previous year.

### *Net Income*

During the three month period ended May 31, 2014, our net income increased \$170,609 to \$179,764, as compared to net income of \$9,155 for the same period in the prior year. The increase in net income for the three month period ended May 31, 2014 came primarily as a result of a \$148,000 deferred tax benefit that did not exist in the previous period as well as our ability to increase our traffic acquisition programs as a result of our financing facility closed in October of 2013 as well as our ability to manage and control our other non-traffic related expense levels during the period.

### **Results of Operations for the six months ended May 31, 2014 and 2013**

The following table sets forth the summary income statement for the six months ended May 31, 2014 and 2013:

	<b>Six Months Ended</b>	
	<b>May 31, 2014</b>	<b>May 31, 2013</b>
Revenues	\$ 1,279,508	\$ 226,470
Operating Expenses	\$ (942,369)	\$ (199,076)
Other Income (Expense), net	\$ (92,627)	\$ (8,695)
Net Income	\$ 392,512	\$ 18,699

### *Sales Revenue*

Our sales revenue for the six month period ended May 31, 2014 was \$1,279,508 as compared to revenue of \$226,470 for the same period in the prior year, representing an increase of \$1,053,038. The increase in sales revenue was directly related to our \$5 Million credit facility we entered into in October of 2013 which provided us with substantial financial resources, on a relative basis, to increase our traffic acquisition programs during the six month period. We expect total revenue levels to be substantially higher year over year for the remainder of 2014. Approximately 82% of our revenue came from our PPC (pay per click) activities during the six month period ending May 31, 2014.

### *Cost of Revenue*

Our cost of revenue for the six month period ended May 31, 2014 increased \$552,195 to \$561,199, as compared to cost of revenue of \$9,004 for the same period in the previous year. The increase in cost of revenue is, as evidenced by the corresponding growth in our revenue levels, directly related to our increased access to financial resources which have allows us to increase our traffic acquisition programs when compared to the year over year period.

### *General & Administrative Expenses*

For the six month period ended May 31, 2014, general and administrative expenses increased to \$150,351, as compared to general and administrative expenses of \$76,372 for the same period in 2013, and represented an increase of \$73,979. The increase in general and administrative expenses during the three month period ended May 31, 2014 was primarily attributed to increases in both legal and accounting fees relating the filing of our form 10 to become an SEC exchange act reporting Company.

### *Sales and Marketing*

For the six month period ended May 31, 2014, sales and marketing expenses increased to \$98,476, as compared to sales and marketing expenses of \$18,806 for the same period in the prior year, and represented an increase of \$79,670. The increase in sales and marketing expenses for the six month period ended May 31, 2014 versus the same period of 2013 was primarily attributed to an increase in our sales related activities associated with the growth of our business. We expect these expenses to continue to rise as our expansion plans further develop especially for the remainder of 2014 as our new locations in FL and NJ become fully staffed and operational.

*Consulting Fees*

For the six month period ended May 31, 2014, consulting fees decreased to \$45,420, as compared to consulting fees of \$87,304 for the same period in the prior year, and represented a decrease of \$41,884. The decrease in consulting fees is primarily related to our reliance on internal employees during the 2014 period. In the previous period of 2013 we were involved in the recoding and redesign of our core directory platform which incurred a higher level of consulting fees. For the remainder of 2014 we will continue to incur consulting fees on an as needed basis.

*R&D*

For the six month period ended May 31, 2014, research and development fees increased \$5,211 from \$7,590 in the 2013 period to \$12,801 during the same period of 2014. The increase was related to expenses incurred during Q1 as a result of certain technology assets we acquired. We do not anticipate material changes in R & D expenses for the remainder of 2014 over previous levels.

*Amortization of Intangibles*

For the six month period ended May 31, 2014, amortization of intangibles increased to \$74,122, as compared to amortization of intangibles of \$0 for the same period in the prior year. The increase in costs for the six month period ended May 31, 2014 are related to financing fees and asset amortization costs incurred during the period that did not exist in the comparable period in 2013.

*Interest Expenses*

During the six month period ended May 31, 2014, our interest expenses increased \$83,932 to \$92,627, as compared to interest expenses of \$8,695 for the same period in the prior year. The increase in interest expenses for the six month period ended May 31, 2014 is a direct result of various costs incurred relating to our \$5 million credit facility established in October 2013 that did not exist in the previous year.



*Net Income*

During the six month period ended May 31, 2014, our net income increased \$373,813 to \$392,512, as compared to net income of \$18,699 for the same period in the prior year. The increase in net income for the six month period ended May 31, 2014 came primarily as a result of a \$148,000 income tax benefit we realized during the second quarter of 2014 that did not exist in the previous period as well as our ability to increase our traffic acquisition programs as a result of our financing facility closed in October of 2013 as well as our ability to manage and control our other non-traffic related expense levels during the period.

The following table summarizes total current assets, liabilities and stockholder's equity (deficit) at November 30, 2013 compared to May 31, 2014:

	<b>Period ended</b>		<b>Increase/(Decrease)</b>
	<b>May 31, 2014</b>	<b>Nov. 30, 2013</b>	
Total Assets	\$ 3,412,277	\$ 3,335,086	\$ 77,191
Total Liabilities	\$ 2,502,407	\$ 3,861,270	\$ (1,358,863)
Stockholders' Equity	\$ 909,870	\$ (526,184)	\$ 1,436,054

**Liquidity and Capital Resources**

As of the period ended May 31, 2014, we had total assets of \$3,412,277, for an increase of \$77,191 from our asset level of \$3,335,086 as of November 30, 2013. The \$77,191 increase to current assets is primarily attributed to the increase in our deferred tax asset of \$148,000 now that we are a profitable Company. Accounts receivables were \$376,398 at the period ended May 31, 2014 compared to \$270,717 as of November 30, 2013, the increase is a result of the increase in revenue we experienced as a result of our increased traffic acquisition programs and improved monetization of traffic during the period. Other assets were relatively unchanged dropping \$59,122 to \$2,875,019 at May 31, 2014 from \$2,934,141 at November 30, 2013. Our cash position at May 31, 2014 dropped to \$7,750 from \$128,910 at November 30, 2013. The drop was attributed more to an ending period function as well as our desire to increase our payment levels related to our credit facility with TCA thereby reducing our interest expenses.

As of the period ended May 31, 2014, total liabilities dropped \$1,358,863 to \$2,502,407 from \$3,861,270 at the period ended November 30, 2013. The drop is primarily related to an across the board focus on debt reduction during the six month period ending May 31, 2014 by management. Our commercial line of credit liability dropped from 1,300,000 at November 30, 2013 to \$672,565 at May 31, 2014. Notes payable, in the aggregate, dropped \$592,524 from \$1,658,524 at November 30, 2013 to \$1,066,000 at May 30, 2014. Lastly our long term debt dropped from \$330,000 at November 30, 2013 to \$150,000 at May 31, 2014. These debt reductions and growth measures will remain in place through the remainder of 2014 and may be extended into 2015 until we meet our goal of being essentially debt free.



We will require additional capital to support our growth plans, which contemplate strategic acquisitions, debt reduction and to facilitate our current expansion plans. As of May 31, 2014 we had \$4.3 million available under our commercial line of credit facility. Our primary focus for the remaining part of 2104 is to balance our focus on debt reduction and growth. So while our business plan calls for additional capital, if we can pay off or substantially reduce all of our convertible debt, we think we will have access to less dilutive funding vehicles to facilitate our growth plans. Our current credit facility may be drawn down, at the investor's sole discretion subject to a use of proceeds or other investor defined metric such as Company financial performance. Standard requested draw downs shall not exceed 80% of the repayments previously made to the investor. There are no contractual guarantees or formal metric based obligations for TCA to provide the Company with access to additional draw downs. Future draw-downs of the credit facility are solely at the discretion of TCA. We may also need to raise funds through private placements of our equity securities that may cause dilution to our existing stockholders.

We believe our currently anticipated levels of revenues and cash flow will be sufficient to meet our obligations over the next 12 months even though we may be subject to uncertainties and market conditions beyond our control that could affect our anticipated results.

We continue to evaluate potential acquisition candidates and financing opportunities that may help us execute our growth plans. If we raise funds through the sale of additional equity securities, the common stock currently outstanding will be diluted.

### **Off-Balance Sheet Arrangements**

We currently have no off-balance sheet arrangements that have or are reasonably likely to have a current or future material effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

### **Critical Accounting Policies and Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make judgments and estimates.

We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our financial statements.

### **Derivative Financial Instruments**

We estimate the fair value of our complex derivative financial instruments that are required to be carried as liabilities at fair value pursuant to Statements on Financial Accounting Standards No. 133, Accounting for Derivative Financial Instruments and Hedging Activities (SFAS 133).

We do not use derivative financial instruments to hedge exposures to cash-flow, market or foreign-currency risks. However, we frequently enter into certain other financial instruments and contracts, such as debt financing arrangements, preferred stock arrangements and freestanding warrants with features that are either (i) not afforded equity classification, (ii) embody risks not clearly and closely related to host contracts or (iii) may be net-cash settled by the counterparty to a financing transaction. As required by SFAS 133, these instruments are required to be carried as derivative liabilities, at fair value, in our financial statements.

We estimate fair values of derivative financial instruments using various techniques, and combinations thereof, that are considered to be consistent with the objective measuring of fair values. In selecting the appropriate technique(s), we consider, among other factors, the nature of the instrument, the market risks that such instruments embody and the expected means of settlement. For less complex derivative instruments, such as free-standing warrants, we generally use the Black-Scholes option valuation technique, since it embodies all of the requisite assumptions, including trading volatility, estimated terms and risk free rates, necessary to fair value these instruments. For complex derivative instruments, such as embedded conversion options, we generally use the flexible Monte Carlo valuation technique since it embodies all of the requisite assumptions, including credit risk, interest-rate risk and exercise/conversion behaviors, that are necessary to fair value these more complex instruments. For forward contracts that contingently require net-cash settlement as the principal means of settlement, we project and discount future cash flows applying probability-weightage to multiple possible outcomes. Estimating fair values of derivative financial instruments requires the development of significant and subjective estimates that may, and are likely to, change over the duration of the instrument with related changes in internal and external market factors. In addition, option-based techniques are highly volatile and sensitive to changes in our trading market price which has high-historical volatility. Since derivative financial instruments are initially and subsequently carried at fair values, our income will reflect the volatility in these estimate and assumption changes.

### **Revenue Recognition**

We recognize revenue when we sell a listing for one of our directories or city guides in the month the payment obligation was generated. Sales generated from third-party advertisers who list ads on our network, that are based on a PPC model or any other payment model are recognized in the month the revenue obligation is generated.

### **Accounts Receivable**

Accounts receivable consist primarily of trade receivables, net of a valuation allowance for doubtful accounts.

### **Cash and cash Equivalents**

For purposes of the statement of cash flows, we consider all short-term debt securities with maturity of three months or less to be cash equivalents.

### **Property and Equipment**

Property and equipment are recorded at cost less accumulated depreciation. Upon retirement or sale, the cost of the assets disposed of and the related accumulated depreciation are removed from the accounts, with any resultant gain or loss included in the results of operations. Depreciation is computed over the estimated useful lives of the assets (3-20 years) using the straight-line method for financial reporting purposes and accelerated methods for income tax purposes. Maintenance and repairs are charged to operations as incurred.

### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could vary from those estimates.

### **Goodwill and Intangible Asset Impairment**

Realization of long-lived assets, including goodwill, is periodically assessed by our management. Accordingly, in the event that facts and circumstances indicate that property and equipment, and intangible or other assets may be impaired, an evaluation of recoverability would be performed. If an evaluation is required, the estimated future undiscounted cash flows associated with the asset are compared to the asset's carrying amount to determine if a write-down to market value is necessary. In management's opinion, there was no impairment of such assets at May 31, 2014.

### **Deferred Tax Asset Allowance**

The Company had a 100% valuation allowance on the deferred tax assets for net operating losses. Since the Company has become profitable, the allowance has been reduced and the deferred tax assets has been added to the balance sheet.

### **Off Balance Sheet Arrangements:**

We do not have any off-balance sheet arrangements, financings, or other relationships with unconsolidated entities or other persons, also known as special purpose entities (SPEs).

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Not Applicable.

#### **Item 4. Controls and Procedures**

##### **Evaluation of Disclosure Controls and Procedures**

At the end of the period ended May 31, 2014, we conducted an evaluation, under the supervision and with the participation of our chief executive officer and chief financial officer of our disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) of the Exchange Act). Based upon this evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is: (i) recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms, and (ii) accumulated and communicated to our management, including our chief executive officer and chief financial officer, or officers performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

##### **Changes in internal control over financial reporting**

There have been no changes in our internal controls over financial reporting during our first fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### **PART II - OTHER INFORMATION**

##### **Item 1. Legal Proceedings**

We may be involved from time to time in ordinary litigation, negotiation and settlement matters that will not have a material effect on our operations or finances. We are not aware of any pending or threatened litigation against us or our officers and directors in their capacity as such that could have a material impact on our operations or finances.



## **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

During the period ended May 31, 2014 the Company issued the following shares to note holders to reduce its outstanding debt obligations:

On December 18, 2013, we issued 187,500,000 shares of common stock to an institutional investor related to the conversion of \$206,250 of debt at a price of \$0.0011 per share.

On February 20, 2014, we issued 125,000,000 shares of common stock to an institutional investor related to the conversion of \$200,000 of debt at a price of \$0.0016 per share.

On March 31, 2014, we issued 208,333,333 shares of common stock to an institutional investor related to the conversion of \$250,000 of debt at a price of \$0.0016 per share.

On April 29, 2014, we reserved 212,000,000 shares of common stock for a potential future issuance relating to a \$68,000 note agreement.

On May 27 and 29th we agreed to issue an aggregate of 241,732,810 shares of common stock to an institutional investor related to the conversion of \$156,000 of debt at a price of \$0.00016 per share.

On May 31, 2014, we agreed to issue 202,500,000 shares of common stock to an institutional investor related to the conversion of \$135,000 of debt at a price of \$0.00016 per share.

## **Item 3. Defaults Upon Senior Securities**

None.

**Item 6. Exhibits**

<b>Exhibit Number</b>	<b>Name and/or Identification of Exhibit</b>
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350)
32.1	Certification of Officers pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350)
101	Interactive Data Files



**SIGNATURES**

In accordance with the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**THEDIRECTORY.COM, INC.**

Date: July 14, 2014

/s/ Scott Gallagher  
Scott Gallagher  
Chief Executive Officer

(Principal Executive Officer)(Principal Financial and Accounting Officer)

















