

PIPER JAFFRAY COMPANIES
Form 10-Q
November 02, 2012
Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended September 30, 2012
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____
Commission File No. 001-31720
PIPER JAFFRAY COMPANIES
(Exact Name of Registrant as specified in its Charter)

DELAWARE 30-0168701
(State or Other Jurisdiction of Incorporation or Organization) (IRS Employer Identification No.)

800 Nicollet Mall, Suite 800 55402
Minneapolis, Minnesota
(Address of Principal Executive Offices) (Zip Code)
(612) 303-6000
(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer: Accelerated filer: Non-accelerated filer: Smaller reporting company:

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes No
As of October 19, 2012, the registrant had 17,681,150 shares of Common Stock outstanding.

Table of Contents

Piper Jaffray Companies

Index to Quarterly Report on Form 10-Q

<u>PART I. FINANCIAL INFORMATION</u>	<u>3</u>
<u>Item 1. Financial Statements</u>	<u>3</u>
<u>Consolidated Statements of Financial Condition as of September 30, 2012 and December 31, 2011</u>	<u>3</u>
<u>Consolidated Statements of Operations for the three and nine months ended September 30, 2012 and September 30, 2011</u>	<u>4</u>
<u>Consolidated Statements of Comprehensive Income for the three and nine months ended September 30, 2012 and September 30, 2011</u>	<u>5</u>
<u>Consolidated Statements of Cash Flows for the nine months ended September 30, 2012 and September 30, 2011</u>	<u>6</u>
<u>Notes to the Consolidated Financial Statements</u>	<u>7</u>
<u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>34</u>
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	<u>63</u>
<u>Item 4. Controls and Procedures</u>	<u>63</u>
<u>PART II. OTHER INFORMATION</u>	<u>63</u>
<u>Item 1. Legal Proceedings</u>	<u>63</u>
<u>Item 1A. Risk Factors</u>	<u>63</u>
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>64</u>
<u>Item 6. Exhibits</u>	<u>65</u>
<u>Signatures</u>	<u>66</u>
<u>Exhibit Index</u>	<u>67</u>

Table of Contents

PART I. FINANCIAL INFORMATION.

ITEM 1. FINANCIAL STATEMENTS

Piper Jaffray Companies

Consolidated Statements of Financial Condition

	September 30, 2012	December 31, 2011
(Amounts in thousands, except share data)	(Unaudited)	
Assets		
Cash and cash equivalents	\$41,678	\$85,807
Cash and cash equivalents segregated for regulatory purposes	33,011	25,008
Receivables:		
Customers	17,590	24,196
Brokers, dealers and clearing organizations	169,455	124,661
Securities purchased under agreements to resell	88,163	160,146
Financial instruments and other inventory positions owned	421,191	391,694
Financial instruments and other inventory positions owned and pledged as collateral	734,073	405,887
Total financial instruments and other inventory positions owned	1,155,264	797,581
Fixed assets (net of accumulated depreciation and amortization of \$60,264 and \$58,923, respectively)	16,651	21,793
Goodwill	202,352	202,352
Intangible assets (net of accumulated amortization of \$27,459 and \$21,708, respectively)	45,553	51,304
Other receivables	52,851	41,570
Other assets	137,985	121,303
Total assets	\$1,960,553	\$1,655,721
Liabilities and Shareholders' Equity		
Short-term financing	\$446,472	\$168,701
Bank syndicated financing	83,488	115,000
Payables:		
Customers	51,403	29,373
Brokers, dealers and clearing organizations	151,302	35,436
Securities sold under agreements to repurchase	50,000	109,080
Financial instruments and other inventory positions sold, but not yet purchased	271,696	303,504
Accrued compensation	97,673	109,588
Other liabilities and accrued expenses	37,943	34,439
Total liabilities	1,189,977	905,121
Shareholders' equity:		
Common stock, \$0.01 par value:		
Shares authorized: 100,000,000 at September 30, 2012 and December 31, 2011;		
Shares issued: 19,530,359 at September 30, 2012 and 19,524,512 at December 31, 2011;		
	195	195

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Shares outstanding: 15,227,977 at September 30, 2012 and 15,750,188 at December 31, 2011

Additional paid-in capital	757,637	791,166
Retained earnings	106,979	77,535
Less common stock held in treasury, at cost: 4,302,382 shares at September 30, 2012 and 3,774,324 shares at December 31, 2011	(140,931)	(151,110)
Accumulated other comprehensive income	736	605
Total common shareholders' equity	724,616	718,391
Noncontrolling interests	45,960	32,209
Total shareholders' equity	770,576	750,600
Total liabilities and shareholders' equity	\$1,960,553	\$1,655,721

See Notes to the Consolidated Financial Statements

Table of ContentsPiper Jaffray Companies
Consolidated Statements of Operations
(Unaudited)

(Amounts in thousands, except per share data)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Revenues:				
Investment banking	\$51,083	\$44,031	\$148,536	\$151,834
Institutional brokerage	58,719	28,689	134,006	111,732
Asset management	17,588	15,205	52,927	52,774
Interest	12,457	15,116	35,742	42,407
Other income	235	1,710	1,242	10,018
Total revenues	140,082	104,751	372,453	368,765
Interest expense	7,125	8,894	20,184	24,748
Net revenues	132,957	95,857	352,269	344,017
Non-interest expenses:				
Compensation and benefits	78,738	60,505	211,564	207,591
Occupancy and equipment	6,232	6,638	20,171	22,427
Communications	5,374	5,595	16,421	17,611
Floor brokerage and clearance	1,827	2,143	5,939	6,684
Marketing and business development	4,285	5,059	15,097	16,868
Outside services	7,557	6,263	21,027	20,632
Restructuring-related expense	—	—	3,642	—
Intangible asset amortization expense	1,917	2,069	5,751	6,207
Other operating expenses	4,313	2,457	9,164	8,468
Total non-interest expenses	110,243	90,729	308,776	306,488
Income from continuing operations before income tax expense	22,714	5,128	43,493	37,529
Income tax expense	9,188	1,361	11,365	11,892
Income from continuing operations	13,526	3,767	32,128	25,637
Discontinued operations:				
Income/(loss) from discontinued operations, net of tax	6,803	(7,143)	(13)	(10,447)
Net income/(loss)	20,329	(3,376)	32,115	15,190
Net income applicable to noncontrolling interests	665	207	2,671	846
Net income/(loss) applicable to Piper Jaffray Companies	\$19,664	\$(3,583)	\$29,444	\$14,344
Net income/(loss) applicable to Piper Jaffray Companies' common shareholders	\$16,840	\$(3,583)	\$25,151	\$11,648

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Amounts applicable to Piper Jaffray Companies

Income from continuing operations	\$ 12,861	\$ 3,560	\$ 29,457	\$ 24,791
Income/(loss) from discontinued operations, net of tax	6,803	(7,143)	(13)	(10,447)
Net income/(loss) applicable to Piper Jaffray Companies	\$ 19,664	\$(3,583)	\$ 29,444	\$ 14,344

Earnings/(loss) per basic common share

Income from continuing operations	\$ 0.72	\$ 0.22	\$ 1.60	\$ 1.29
Income/(loss) from discontinued operations	0.38	(0.45)	—	(0.54)
Earnings/(loss) per basic common share	\$ 1.11	\$(0.23)	\$ 1.60	\$ 0.74

Earnings/(loss) per diluted common share

Income from continuing operations	\$ 0.72	\$ 0.22	\$ 1.60	\$ 1.29
Income/(loss) from discontinued operations	0.38	(0.45)	—	(0.54)
Earnings/(loss) per diluted common share	\$ 1.11	\$(0.23)	(1) \$ 1.60	\$ 0.74

Weighted average number of common shares outstanding

Basic	15,210	15,889	15,736	15,638
Diluted	15,210	15,889	(1) 15,736	15,655

(1) Earnings per diluted common share is calculated using the basic weighted average number of common shares outstanding for periods in which a loss is incurred.

See Notes to the Consolidated Financial Statements

Table of ContentsPiper Jaffray Companies
Consolidated Statements of Comprehensive Income
(Unaudited)

(Amounts in thousands)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Net income/(loss)	\$20,329	\$(3,376)	\$32,115	\$15,190
Other comprehensive income/(loss), net of tax:				
Foreign currency translation adjustment	122	(111)	131	(56)
Comprehensive income/(loss)	20,451	(3,487)	32,246	15,134
Comprehensive income applicable to noncontrolling interests	665	207	2,671	846
Comprehensive income/(loss) applicable to Piper Jaffray Companies	\$19,786	\$(3,694)	\$29,575	\$14,288

See Notes to the Consolidated Financial Statements

Table of Contents

Piper Jaffray Companies
Consolidated Statements of Cash Flows
(Unaudited)

	Nine Months Ended September 30,		
(Dollars in thousands)	2012	2011	
Operating Activities:			
Net income	\$32,115	\$15,190	
Adjustments to reconcile net income to net cash used in operating activities:			
Depreciation and amortization of fixed assets	5,436	5,439	
Deferred income taxes	6,056	16,852	
Share-based and deferred compensation	14,532	21,114	
Amortization of intangible assets	5,751	6,207	
Amortization of forgivable loans	6,077	5,935	
Decrease/(increase) in operating assets:			
Cash and cash equivalents segregated for regulatory purposes	(8,003) 18,000	
Receivables:			
Customers	6,600	(4,891)
Brokers, dealers and clearing organizations	(44,790) 44,031	
Securities purchased under agreements to resell	71,983	63,338	
Net financial instruments and other inventory positions owned	(389,491) (267,613)
Other receivables	(17,353) 958	
Other assets	(22,665) (9,087)
Increase/(decrease) in operating liabilities:			
Payables:			
Customers	21,988	(15,653)
Brokers, dealers and clearing organizations	115,867	67,647	
Securities sold under agreements to repurchase	—	3,759	
Accrued compensation	(7,306) (45,861)
Other liabilities and accrued expenses	3,587	(35,870)
Net cash used in operating activities	(199,616) (110,505)
Investing Activities:			
Business acquisitions, net of cash acquired	—	(56)
Purchases of fixed assets, net	(248) (6,534)
Net cash used in investing activities	(248) (6,590)
Financing Activities:			
Increase/(decrease) in short-term financing	277,771	(7,655)
Decrease in bank syndicated financing	(31,512) (7,500)
Increase/(decrease) in securities sold under agreements to repurchase	(59,080) 118,897	
Increase in noncontrolling interests	11,080	25,998	
Repurchase of common stock	(42,514) (20,280)
Proceeds from stock option transactions	—	40	
Net cash provided by financing activities	155,745	109,500	

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Currency adjustment:			
Effect of exchange rate changes on cash	(10)	(199)
Net decrease in cash and cash equivalents	(44,129)	(7,794)
Cash and cash equivalents at beginning of period	85,807		50,602
Cash and cash equivalents at end of period	\$41,678		\$42,808
Supplemental disclosure of cash flow information -			
Cash paid/(received) during the period for:			
Interest	\$20,756		\$26,642
Income taxes	\$(1,784)	\$20,618
Non-cash financing activities -			
Issuance of common stock for retirement plan obligations:			
165,241 shares and 90,085 shares for the nine months ended September 30, 2012 and 2011, respectively	\$3,814		\$3,814
Issuance of restricted common stock for annual equity award:			
487,181 shares and 592,697 shares for the nine months ended September 30, 2012 and 2011, respectively	\$11,244		\$25,095

See Notes to the Consolidated Financial Statements

Table of Contents

Piper Jaffray Companies
Notes to the Consolidated Financial Statements

Note 1 Organization and Basis of Presentation

Organization

Piper Jaffray Companies is the parent company of Piper Jaffray & Co. (“Piper Jaffray”), a securities broker dealer and investment banking firm; Piper Jaffray Ltd., a firm providing securities brokerage and mergers and acquisitions services in Europe headquartered in London, England; Advisory Research, Inc. (“ARI”) and Fiduciary Asset Management, LLC (“FAMCO”), entities providing asset management services to separately managed accounts, closed-end and open-end funds and partnerships; Piper Jaffray Investment Group, Inc., which consists of entities providing alternative asset management services; Piper Jaffray Financial Products Inc., Piper Jaffray Financial Products II Inc. and Piper Jaffray Financial Products III Inc., entities that facilitate derivative transactions; and other immaterial subsidiaries. Piper Jaffray Companies and its subsidiaries (collectively, the “Company”) operate in two reporting segments: Capital Markets and Asset Management. A summary of the activities of each of the Company’s business segments is as follows:

Capital Markets

The Capital Markets segment provides institutional sales, trading and research services and investment banking services. Institutional sales, trading and research services focus on the trading of equity and fixed income products with institutions, government and non-profit entities. Revenues are generated through commissions and sales credits earned on equity and fixed income institutional sales activities, net interest revenues on trading securities held in inventory, and profits and losses from trading these securities. Investment banking services include management of and participation in underwritings, merger and acquisition services and public finance activities. Revenues are generated through the receipt of advisory and financing fees. Also, the Company generates revenue through strategic trading activities, which focus on proprietary investments in municipal bond securities and structured residential mortgages, and merchant banking activities, which involve proprietary debt or equity investments in late stage private companies. As certain of these efforts have matured and an investment process has been developed, the Company has created alternative asset management funds in order to invest firm capital as well as seek capital from outside investors. The Company has created three such funds, one in merchant banking and two in municipal securities. The Company receives management and performance fees for managing the funds.

As discussed in Note 4, the Company discontinued its Hong Kong capital markets business as of September 30, 2012.

Asset Management

The Asset Management segment provides traditional asset management services with product offerings in equity, master limited partnerships and fixed income securities to institutions and high net worth individuals through proprietary distribution channels. Revenues are generated in the form of management fees and performance fees. The majority of the Company’s performance fees, if earned, are generally recognized in the fourth quarter. Revenues are also generated through investments in the private funds or partnerships and registered funds that the Company manages.

Basis of Presentation

The accompanying consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”) and include the accounts of Piper Jaffray Companies, its wholly owned

subsidiaries, and all other entities in which the Company has a controlling financial interest. Noncontrolling interests represent equity interests in consolidated entities that are not attributable, either directly or indirectly, to Piper Jaffray Companies. Noncontrolling interests include the minority equity holders' proportionate share of the equity in a municipal bond fund, merchant banking fund and private equity investment vehicles. All material intercompany balances have been eliminated.

The preparation of financial statements and related disclosures in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Although these estimates and assumptions are based on the best information available, actual results could differ from those estimates.

Table of Contents

Reclassification

In the second quarter of 2012, the Company reclassified the value of restricted stock forfeitures during the quarter from other income to a reduction of compensation and benefits expense within the consolidated statements of operations to be consistent with the reporting of forfeitures for the Piper Jaffray Companies Mutual Fund Restricted Share Investment Plan and to more accurately reflect compensation expense. Prior period amounts have been reclassified in the accompanying financial statements to conform to current period presentation. The reclassified amounts were \$0.2 million and \$3.4 million for the three and nine months ended September 30, 2011, respectively. This change had no effect on shareholders' equity, net income or cash flows for any of the periods presented.

Note 2 Summary of Significant Accounting Policies

Refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2011 for a full description of the Company's significant accounting policies.

Note 3 Recent Accounting Pronouncements

Adoption of New Accounting Standards

Repurchase Agreements

In April 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2011-03, "Reconsideration of Effective Control for Repurchase Agreements," ("ASU 2011-03") amending FASB Accounting Standards Codification Topic 860, "Transfers and Servicing" ("ASC 860"). The amended guidance addresses the reporting of repurchase agreements ("repos") and other agreements that both entitle and obligate a transferor to repurchase or redeem financial assets before their maturity. ASC 860 states that the accounting for repos depends in part on whether the transferor maintains effective control over the transferred financial assets. If the transferor maintains effective control, the transferor is required to account for its repo as a secured borrowing rather than a sale. ASU 2011-03 removes from the assessment of effective control the criterion requiring the transferor to have the ability to repurchase or redeem the financial assets. ASU 2011-03 was effective for new transactions and transactions that are modified on or after January 1, 2012. The adoption of ASU 2011-03 did not impact the Company's consolidated financial statements as the Company accounts for its repos as secured borrowings.

Fair Value Measurement

In May 2011, the FASB issued ASU No. 2011-04, "Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs," ("ASU 2011-04") amending FASB Accounting Standards Codification Topic 820, "Fair Value Measurement" ("ASC 820"). The amended guidance improves the comparability of fair value measurements presented and disclosed in financial statements prepared in accordance with U.S. GAAP and International Financial Reporting Standards. Although most of the amendments only clarify existing guidance in U.S. GAAP, ASU 2011-04 requires new disclosures, with a particular focus on Level III measurements, including quantitative information about the significant unobservable inputs used for all Level III measurements and a qualitative discussion about the sensitivity of recurring Level III measurements to changes in the unobservable inputs disclosed. ASU 2011-04 also requires the hierarchy classification for those items whose fair value is not recorded on the balance sheet but is disclosed in the footnotes. ASU 2011-04 was effective for the Company as of January 1, 2012. The adoption of ASU 2011-04 did not impact the Company's results of operations or financial position, but did impact the Company's disclosures about fair value measurement.

Comprehensive Income

In June 2011, the FASB issued ASU No. 2011-05, "Presentation of Comprehensive Income," ("ASU 2011-05") amending FASB Accounting Standards Codification Topic 220, "Comprehensive Income." The amended guidance improves the comparability, consistency, and transparency of financial reporting and increases the prominence of items reported in other comprehensive income. ASU 2011-05 eliminates the option to present components of other comprehensive income as part of the statement of changes in stockholders' equity, and requires that all nonowner changes in stockholders' equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. ASU 2011-05 was effective for the Company as of January 1, 2012. The adoption of ASU 2011-05 did not impact the Company's results of operations or financial position. The Company included its presentation of other comprehensive income, and the components of other comprehensive income, in a separate statement of comprehensive income.

Table of Contents

Goodwill

In September 2011, the FASB issued ASU No. 2011-08, "Testing Goodwill for Impairment," ("ASU 2011-08") amending FASB Accounting Standards Codification Topic 350, "Intangibles – Goodwill and Other" ("ASC 350"). The amended guidance permits companies to first assess qualitative factors in determining whether the fair value of a reporting unit is less than its carrying amount. ASU 2011-08 was effective for annual and interim goodwill impairment tests performed by the Company for the fiscal year beginning January 1, 2012. The adoption of ASU 2011-08 did not impact the Company's results of operations or financial position.

Future Adoption of New Accounting Standards

Disclosures about Offsetting Assets and Liabilities

In December 2011, the FASB issued ASU No. 2011-11, "Disclosures about Offsetting Assets and Liabilities," ("ASU 2011-11") amending FASB Accounting Standards Codification Topic 210, "Balance Sheet." The amended guidance requires an entity to disclose information about offsetting and related arrangements to enable users of its financial statements to understand the effect of those arrangements on its financial position. ASU 2011-11 is effective for interim and annual periods beginning on or after January 1, 2013, and will be applied retrospectively for all comparable periods presented. The adoption of ASU 2011-11 is not expected to have a material impact on the Company's results of operations or financial position, but it will impact the Company's disclosures about the offsetting of derivative contracts and related arrangements.

Indefinite-Lived Intangible Assets

In July 2012, the FASB issued ASU No. 2012-02, "Testing Indefinite-Lived Intangible Assets for Impairment," ("ASU 2012-02") amending ASC 350. The amended guidance permits companies to first assess qualitative factors in determining whether the fair value of an indefinite-lived intangible asset is less than its carrying amount. ASU 2012-02 is effective for annual and interim indefinite-lived intangible asset impairment tests performed for fiscal years beginning after September 15, 2012, with early adoption permitted. The adoption of ASU 2012-02 will not impact the Company's results of operations or financial position.

Note 4 Discontinued Operations

The Company's Hong Kong capital markets business has ceased operations as of September 30, 2012. In accordance with the provisions of FASB Accounting Standards Codification Topic 205-20, "Discontinued Operations," the results from this business, previously reported in the Capital Markets segment, have been classified as discontinued operations for all periods presented.

The components of discontinued operations are as follows:

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
(Dollars in thousands)				
Net revenues	\$2,674	\$2,124	\$6,625	\$11,517
Restructuring expenses	11,057	—	11,057	—
Operating expenses	5,843	6,952	16,550	20,078
Total non-interest expenses	16,900	6,952	27,607	20,078

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Loss from discontinued operations before income tax expense/(benefit)	(14,226)	(4,828)	(20,982)	(8,561)
Income tax expense/(benefit)	(21,029)	2,315		(20,969)	1,886	
Income/(loss) from discontinued operations, net of tax	\$6,803		\$(7,143)	\$(13)	\$(10,447)

9

Table of Contents

Note 5 Financial Instruments and Other Inventory Positions Owned and Financial Instruments and Other Inventory Positions Sold, but Not Yet Purchased

Financial instruments and other inventory positions owned and financial instruments and other inventory positions sold, but not yet purchased were as follows:

(Dollars in thousands)	September 30, 2012	December 31, 2011
Financial instruments and other inventory positions owned:		
Corporate securities:		
Equity securities	\$3,928	\$29,233
Convertible securities	49,822	34,480
Fixed income securities	35,358	14,924
Municipal securities:		
Taxable securities	137,711	231,999
Tax-exempt securities	457,866	209,317
Short-term securities	84,778	47,387
Asset-backed securities	96,728	61,830
U.S. government agency securities	240,380	118,387
U.S. government securities	11,854	8,266
Derivative contracts	36,839	41,758
	\$1,155,264	\$797,581
Financial instruments and other inventory positions sold, but not yet purchased:		
Corporate securities:		
Equity securities	\$24,683	\$33,737
Convertible securities	365	3,118
Fixed income securities	19,027	12,621
Municipal securities:		
Tax-exempt securities	—	3,270
Short-term securities	—	145
Asset-backed securities	687	11,333
U.S. government agency securities	56,037	37,903
U.S. government securities	158,543	195,662
Derivative contracts	12,354	5,715
	\$271,696	\$303,504

At September 30, 2012 and December 31, 2011, financial instruments and other inventory positions owned in the amount of \$734.1 million and \$405.9 million, respectively, had been pledged as collateral for repurchase agreements, short-term financings and to the prime broker of the Company's municipal bond funds.

Financial instruments and other inventory positions sold, but not yet purchased represent obligations of the Company to deliver the specified security at the contracted price, thereby creating a liability to purchase the security in the market at prevailing prices. The Company is obligated to acquire the securities sold short at prevailing market prices, which may exceed the amount reflected on the consolidated statements of financial condition. The Company economically hedges changes in the market value of its financial instruments and other inventory positions owned utilizing inventory positions sold, but not yet purchased, interest rate derivatives, credit default swap index contracts, futures and exchange-traded options.

Derivative Contract Financial Instruments

The Company uses interest rate swaps, interest rate locks, credit default swap index contracts and foreign currency forward contracts to facilitate customer transactions and as a means to manage risk in certain inventory positions and firm investments. The following describes the Company's derivatives by the type of transaction or security the instruments are economically hedging.

Customer matched-book derivatives: The Company enters into interest rate derivative contracts in a principal capacity as a dealer to satisfy the financial needs of its customers. The Company simultaneously enters into an interest rate derivative contract with a third party for the same notional amount to hedge the interest rate and credit risk of the initial client interest rate derivative contract. In certain limited instances, the Company has only hedged interest rate risk with a third party, and retains uncollateralized credit risk as described below. The instruments use interest rates based upon either the London Interbank Offer Rate ("LIBOR")

Table of Contents

index or the Securities Industry and Financial Markets Association (“SIFMA”) index.

Trading securities derivatives: The Company enters into interest rate derivative contracts to hedge interest rate and market value risks associated with its fixed income securities. The instruments use interest rates based upon either the Municipal Market Data (“MMD”) index, LIBOR or the SIFMA index. The Company also enters into credit default swap index contracts to hedge credit risk associated with its taxable fixed income securities.

Firm investments: The Company has historically entered into foreign currency forward contracts to manage the currency exposure related to its non-U.S. dollar denominated firm investments.

The following table presents the total absolute notional contract amount associated with the Company’s outstanding derivative instruments:

(Dollars in thousands)		September 30, 2012	December 31, 2011
Transaction Type or Hedged Security	Derivative Category		
Customer matched-book	Interest rate derivative contract	\$5,605,359	\$5,848,530
Trading securities	Interest rate derivative contract	326,250	99,750
Trading securities	Credit default swap index contract	208,650	188,000
		\$6,140,259	\$6,136,280

The Company’s interest rate derivative contracts, credit default swap index contracts and foreign currency forward contracts do not qualify for hedge accounting, therefore, unrealized gains and losses are recorded on the consolidated statements of operations. The following table presents the Company’s unrealized gains/(losses) on derivative instruments:

(Dollars in thousands)		Three Months Ended September 30,		Nine Months Ended September 30,	
Derivative Category	Operations Category	2012	2011	2012	2011
Interest rate derivative contract	Investment banking	\$(440)	\$238	\$(2,045)	\$(3,107)
Interest rate derivative contract	Institutional brokerage	(4,735)	(10,090)	(8,003)	(17,315)
Credit default swap index contract	Institutional brokerage	(1,782)	1,416	(1,422)	1,356
Foreign currency forward contract	Other operating expenses	—	—	—	59
		\$(6,957)	\$(8,436)	\$(11,470)	\$(19,007)

The gross fair market value of all derivative instruments and their location on the Company’s consolidated statements of financial condition prior to counterparty netting are shown below by asset or liability position (1):

(Dollars in thousands)		Asset Value at September 30,		Liability Value at September 30,	
Derivative Category	Financial Condition Location	2012	Financial Condition Location	2012	
Interest rate	Financial instruments and other inventory positions owned	\$632,504	Financial instruments and other inventory positions sold, but not yet purchased	\$616,904	

derivative contract			
Credit default swap index contract	Financial instruments and other inventory positions owned	2,536	Financial instruments and other inventory positions sold, but not yet purchased
		\$635,040	3,342
			\$620,246

(1) Amounts are disclosed at gross fair value in accordance with the requirement of FASB Accounting Standards Codification Topic 815, "Derivatives and Hedging" ("ASC 815").

Derivatives are reported on a net basis by counterparty when a legal right of offset exists and on a net basis by cross product when applicable provisions are stated in master netting agreements. Cash collateral received or paid is netted on a counterparty basis, provided a legal right of offset exists.

Credit risk associated with the Company's derivatives is the risk that a derivative counterparty will not perform in accordance with the terms of the applicable derivative contract. Credit exposure associated with the Company's derivatives is driven by uncollateralized market movements in the fair value of the contracts with counterparties and is monitored regularly by the Company's financial risk committee. The Company considers counterparty credit risk in determining derivative contract fair value. The majority of the Company's derivative contracts are substantially collateralized by its counterparties, who are major financial institutions. The Company has a limited number of counterparties who are not required to post collateral. Based on market movements, the uncollateralized amounts representing the fair value of the derivative contract can become material, exposing the

Table of Contents

Company to the credit risk of these counterparties. As of September 30, 2012, the Company had \$34.4 million of uncollateralized credit exposure with these counterparties (notional contract amount of \$204.0 million), including \$18.9 million of uncollateralized credit exposure with one counterparty.

Note 6 Fair Value of Financial Instruments

Based on the nature of the Company's business and its role as a "dealer" in the securities industry or as a manager of municipal funds, the fair values of its financial instruments are determined internally. The Company's processes are designed to ensure that the fair values used for financial reporting are based on observable inputs wherever possible. In the event that observable inputs are not available, unobservable inputs are developed based on an evaluation of all relevant empirical market data, including prices evidenced by market transactions, interest rates, credit spreads, volatilities and correlations and other security-specific information. Valuation adjustments related to illiquidity or counterparty credit risk are also considered. In estimating fair value, the Company may utilize information provided by third-party pricing vendors to corroborate internally-developed fair value estimates.

The Company employs specific control processes to determine the reasonableness of the fair value of its financial instruments. The Company's processes are designed to ensure that the internally estimated fair values are accurately recorded and that the data inputs and the valuation techniques used are appropriate, consistently applied, and that the assumptions are reasonable and consistent with the objective of determining fair value. Individuals outside of the trading departments perform independent pricing verification reviews as of each reporting date. The Company has established parameters which set forth when the fair value of securities are independently verified. The selection parameters are generally based upon the type of security, the level of estimation risk of a security, the materiality of the security to the Company's financial statements, changes in fair value from period to period, and other specific facts and circumstances of the Company's securities portfolio. In evaluating the initial internally-estimated fair values made by the Company's traders, the nature and complexity of securities involved (e.g., term, coupon, collateral, and other key drivers of value), level of market activity for securities, and availability of market data are considered. The independent price verification procedures include, but are not limited to, analysis of trade data (both internal and external where available), corroboration to the valuation of positions with similar characteristics, risks and components, or comparison to an alternative pricing source, such as a discounted cash flow model. The Company's valuation committee, comprised of members of senior management, provides oversight and overall responsibility for the internal control processes and procedures related to fair value measurements.

The following is a description of the valuation techniques used to measure fair value.

Cash Equivalents

Cash equivalents include highly liquid investments with original maturities of 90 days or less. Actively traded money market funds are measured at their net asset value and classified as Level I.

Financial Instruments and Other Inventory Positions Owned

The Company records financial instruments and other inventory positions owned and financial instruments and other inventory positions sold, but not yet purchased at fair value on the consolidated statements of financial condition with unrealized gains and losses reflected on the consolidated statements of operations.

Equity securities – Exchange traded equity securities are valued based on quoted prices from the exchange for identical assets or liabilities as of the period-end date. To the extent these securities are actively traded and valuation adjustments are not applied, they are categorized as Level I. Non-exchange traded equity securities (principally hybrid preferred securities) are measured primarily using broker quotations, prices observed for recently executed market

transactions and internally-developed fair value estimates based on observable inputs and are categorized within Level II of the fair value hierarchy.

Convertible securities – Convertible securities are valued based on observable trades, when available. Accordingly, these convertible securities are categorized as Level II. When observable price quotations are not available, fair value is determined using model-based valuation techniques with observable market inputs, such as specific company stock price and volatility, and unobservable inputs such as option adjusted spreads over the U.S. treasury securities curve. These instruments are categorized as Level III.

Corporate fixed income securities – Fixed income securities include corporate bonds which are valued based on recently executed market transactions of comparable size, internally-developed fair value estimates based on observable inputs, or broker quotations. Accordingly, these corporate bonds are categorized as Level II. When observable price quotations or certain observable inputs are not available, fair value is determined using model-based valuation techniques with observable inputs such as specific security

Table of Contents

contractual terms and yield curves, and unobservable inputs such as credit spreads over U.S. treasury securities. Corporate bonds measured using model-based valuation techniques are categorized as Level III.

Taxable municipal securities – Taxable municipal securities are valued using recently executed observable trades or market price quotations and therefore are generally categorized as Level II.

Tax-exempt municipal securities – Tax-exempt municipal securities are valued using recently executed observable trades or market price quotations and therefore are generally categorized as Level II. Certain illiquid tax-exempt municipal securities are valued using market data for comparable securities (maturity and sector) and management judgment to infer an appropriate current yield or other model-based valuation techniques deemed appropriate by management based on the specific nature of the individual security and are therefore categorized as Level III.

Short-term municipal securities – Short-term municipal securities include auction rate securities, variable rate demand notes, and other short-term municipal securities. Variable rate demand notes and other short-term municipal securities are valued using recently executed observable trades or market price quotations and therefore are generally categorized as Level II. Auction rate securities with limited liquidity are categorized as Level III and are valued using discounted cash flow models with unobservable inputs such as the Company's expectations of recovery rate on the securities.

Asset-backed securities – Asset-backed securities are valued using observable trades, when available. Certain asset-backed securities are valued using models where inputs to the model are directly observable in the market, or can be derived principally from or corroborated by observable market data. These asset-backed securities are categorized as Level II. Other asset-backed securities, which are principally collateralized by residential mortgages, have experienced low volumes of executed transactions that results in less observable transaction data. Certain asset-backed securities collateralized by residential mortgages are valued using cash flow models that utilize unobservable inputs including credit default rates, prepayment rates, loss severity and valuation yields. As judgment is used to determine the range of these inputs, these asset-backed securities are categorized as Level III.

U.S. government agency securities – U.S. government agency securities include agency debt bonds and mortgage bonds. Agency debt bonds are valued by using either direct price quotes or price quotes for comparable bond securities and are categorized as Level II. Mortgage bonds include bonds secured by mortgages, mortgage pass-through securities, agency collateralized mortgage-obligation ("CMO") securities and agency interest-only securities. Mortgage pass-through securities, CMO securities and interest-only securities are valued using recently executed observable trades or other observable inputs, such as prepayment speeds and therefore are generally categorized as Level II. Mortgage bonds are valued using observable market inputs, such as market yields ranging from 60-115 basis points ("bps") on spreads over U.S. treasury securities, or models based upon prepayment expectations ranging from 350-500 Public Securities Association ("PSA") prepayment levels. These securities are categorized as Level II.

U.S. government securities – U.S. government securities include highly liquid U.S. treasury securities which are generally valued using quoted market prices and therefore categorized as Level I. The Company does not transact in securities of countries other than the U.S. government.

Derivatives – Derivative contracts include interest rate and basis swaps, forward purchase agreements, interest rate locks, futures, credit default swap index contracts and foreign currency forward contracts. These instruments derive their value from underlying assets, reference rates, indices or a combination of these factors. The majority of the Company's interest rate derivative contracts, including both interest rate swaps and interest rate locks, are valued using market standard pricing models based on the net present value of estimated future cash flows. The valuation models used do not involve material subjectivity as the methodologies do not entail significant judgment and the pricing

inputs are market observable, including contractual terms, yield curves and measures of volatility. These instruments are classified as Level II within the fair value hierarchy. Certain interest rate locks transact in less active markets and were valued using valuation models that used the previously mentioned observable inputs and certain unobservable inputs that required significant judgment, such as the unamortized premium over the MMD curve. These instruments are classified as Level III. The Company's credit default swap index contracts and foreign currency forward contracts are valued using market price quotations and classified as Level II.

Investments

The Company's investments valued at fair value include equity investments in private companies, investments in public companies and warrants of public or private companies. These investments are included in other assets on the consolidated statements of financial condition. Exchange traded direct equity investments in public companies and registered mutual funds are valued based on quoted prices on active markets and classified as Level I. Company-owned warrants, which have a cashless exercise option, are valued based upon the Black-Scholes option-pricing model and certain unobservable inputs. The Company applies a liquidity discount rate to its warrants in public and private companies. For warrants in private companies, valuation adjustments, based

Table of Contents

upon management's judgment, are made to account for differences between the measured security and the stock volatility factors of comparable companies. Company-owned warrants are reported as Level III assets. Equity securities in private companies are valued based on an assessment of each underlying security, considering rounds of financing and third-party transactions, discounted cash flow analyses and market-based information, including comparable company transactions, trading multiples and changes in market outlook, among other factors. These securities are generally categorized as Level III.

Fair Value Option – The fair value option permits the irrevocable fair value option election on an instrument-by-instrument basis at initial recognition of an asset or liability or upon an event that gives rise to a new basis of accounting for that instrument. The fair value option was elected for certain merchant banking investments at inception to reflect economic events in earnings on a timely basis. At September 30, 2012, \$15.9 million in merchant banking investments, included within other assets on the consolidated statements of financial condition, are accounted for at fair value and are classified as Level III assets. The gains from fair value changes included in earnings as a result of electing to apply the fair value option to certain financial assets were \$2.3 million for the nine months ended September 30, 2012.

The following table summarizes quantitative information about the significant unobservable inputs used in the fair value measurement of the Company's Level III financial instruments as of September 30, 2012:

	Valuation Technique	Unobservable Input	Range	Weighted Average
Assets:				
Financial instruments and other inventory positions owned:				
Corporate securities:				
Convertible securities	Discounted cash flow	Option adjusted spreads over the U.S. treasury securities curve (1)	3631 - 4326 bps	4111.0 bps
Municipal securities:				
Tax-exempt securities	Discounted cash flow	Debt service coverage ratio (2)	11 - 68%	62.3%
Short-term securities	Discounted cash flow	Expected recovery rate (% of par) (2)	65%	65.0%
Asset-backed securities:				
Collateralized by residential mortgages				
	Discounted cash flow	Credit default rates (3)	4 - 16%	8.3%
		Prepayment rates (4)	2 - 16%	9.6%
		Loss severity (3)	48 - 95%	78.9%
		Valuation yields (3)	6 - 9%	7.4%
Derivative contracts:				
Interest rate locks	Discounted cash flow	Unamortized premium over the MMD curve (1)	8 - 31 bps	14.9 bps
Investments:				
Warrants in public and private companies	Black-Scholes option pricing model	Liquidity discount rates (1)	30 - 40%	35.6%
Warrants in private companies	Black-Scholes option pricing model	Stock volatility factors of comparable companies (2)	35 - 133%	80.5%
Equity securities in private companies	Discounted cash flow/ Market approach	Revenue multiple (2)	2 - 4 times	3.3 times

Liabilities:

Financial instruments and
other inventory positions sold,
but not yet purchased:

Derivative contracts:

Interest rate locks	Discounted cash flow	Unamortized premium over the MMD curve (1)	2 - 32 bps	13.2 bps
---------------------	----------------------	---	------------	----------

Sensitivity of the fair value to changes in unobservable inputs:

(1) Significant increase/(decrease) in the unobservable input in isolation would result in a significantly lower/(higher) fair value measurement.

(2) Significant increase/(decrease) in the unobservable input in isolation would result in a significantly higher/(lower) fair value measurement.

Significant changes in any of these inputs in isolation could result in a significantly different fair value. Generally,
(3) a change in the assumption used for credit default rates is accompanied by a directionally similar change in the assumption used for the loss severity and a directionally inverse change in the assumption for valuation yields.

The potential impact of changes in prepayment rates on fair value is dependent on other security-specific factors,
(4) such as the par value and structure. Changes in the prepayment rates may result in directionally similar or directionally inverse changes in fair value depending on whether the security trades at a premium or discount to the par value.

Table of Contents

The following table summarizes the valuation of the Company's financial instruments by pricing observability levels defined in ASC 820 as of September 30, 2012:

(Dollars in thousands)	Level I	Level II	Level III	Counterparty and Cash Collateral Netting (1)	Total
Assets:					
Financial instruments and other inventory positions owned:					
Corporate securities:					
Equity securities	\$ 1,099	\$ 2,829	\$—	\$—	\$ 3,928
Convertible securities	—	37,361	12,461	—	49,822
Fixed income securities	—	35,358	—	—	35,358
Municipal securities:					
Taxable securities	—	137,711	—	—	137,711
Tax-exempt securities	—	456,340	1,526	—	457,866
Short-term securities	—	84,342	436	—	84,778
Asset-backed securities	—	1,258	95,470	—	96,728
U.S. government agency securities	—	240,380	—	—	240,380
U.S. government securities	11,854	—	—	—	11,854
Derivative contracts	—	634,400	640	(598,201)	36,839
Total financial instruments and other inventory positions owned:	12,953	1,629,979	110,533	(598,201)	1,155,264
Cash equivalents	12,577	—	—	—	12,577
Investments	5,670	—	33,629	—	39,299
Total assets	\$ 31,200	\$ 1,629,979	\$ 144,162	\$ (598,201)	\$ 1,207,140
Liabilities:					
Financial instruments and other inventory positions sold, but not yet purchased:					
Corporate securities:					
Equity securities	\$ 24,683	\$—	\$—	\$—	\$ 24,683
Convertible securities	—	365	—	—	365
Fixed income securities	—	19,027	—	—	19,027
Asset-backed securities	—	687	—	—	687
U.S. government agency securities	—	56,037	—	—	56,037
U.S. government securities	158,543	—	—	—	158,543
Derivative contracts	—	608,008	12,238	(607,892)	12,354
Total financial instruments and other inventory positions sold, but not yet purchased:	\$ 183,226	\$ 684,124	\$ 12,238	\$ (607,892)	\$ 271,696

(1) Represents cash collateral and the impact of netting on a counterparty basis. The Company had no securities posted as collateral to its counterparties.

Table of Contents

The following table summarizes the valuation of the Company's financial instruments by pricing observability levels defined in ASC 820 as of December 31, 2011:

(Dollars in thousands)	Level I	Level II	Level III	Counterparty and Cash Collateral Netting (1)	Total
Assets:					
Financial instruments and other inventory positions owned:					
Corporate securities:					
Equity securities	\$25,039	\$4,194	\$—	\$—	\$29,233
Convertible securities	—	34,480	—	—	34,480
Fixed income securities	—	12,109	2,815	—	14,924
Municipal securities:					
Taxable securities	—	231,999	—	—	231,999
Tax-exempt securities	—	206,182	3,135	—	209,317
Short-term securities	—	47,212	175	—	47,387
Asset-backed securities	—	8,742	53,088	—	61,830
U.S. government agency securities	—	118,387	—	—	118,387
U.S. government securities	8,266	—	—	—	8,266
Derivative contracts	—	628,121	—	(586,363)	41,758
Total financial instruments and other inventory positions owned:	33,305	1,291,426	59,213	(586,363)	797,581
Cash equivalents	65,690	—	—	—	65,690
Investments	5,159	—	21,341	—	26,500
Total assets	\$104,154	\$1,291,426	\$80,554	\$(586,363)	\$889,771
Liabilities:					
Financial instruments and other inventory positions sold, but not yet purchased:					
Corporate securities:					
Equity securities	\$33,495	\$242	\$—	\$—	\$33,737
Convertible securities	—	1,947	1,171	—	3,118
Fixed income securities	—	11,721	900	—	12,621
Municipal securities:					
Tax-exempt securities	—	3,270	—	—	3,270
Short-term securities	—	145	—	—	145
Asset-backed securities	—	11,333	—	—	11,333
U.S. government agency securities	—	37,903	—	—	37,903
U.S. government securities	195,662	—	—	—	195,662
Derivative contracts	—	599,627	3,594	(597,506)	5,715
Total financial instruments and other inventory positions sold, but not yet purchased:	\$229,157	\$666,188	\$5,665	\$(597,506)	\$303,504

(1)

Represents cash collateral and the impact of netting on a counterparty basis. The Company had no securities posted as collateral to its counterparties.

The Company's Level III assets were \$144.2 million and \$80.6 million, or 11.9 percent and 9.1 percent of financial instruments measured at fair value at September 30, 2012 and December 31, 2011, respectively. Transfers between levels are recognized at the beginning of the reporting period. There were no significant transfers between Level I, Level II or Level III for the three months ended September 30, 2012.

There were \$3.5 million of transfers of financial assets from Level II to Level III during the nine months ended September 30, 2012 related to convertible securities, fixed income securities, and tax-exempt securities for which no recent trade activity was observed and valuation inputs became unobservable. There were \$4.5 million of transfers of financial assets from Level III to Level II during the nine months ended September 30, 2012 related to fixed income securities and investments for which market trades were observed that provided transparency into the valuation of these assets. There were \$1.2 million of transfers of financial liabilities from Level III to Level II during the nine months ended September 30, 2012 related to convertible securities for which market trades were observed that provided transparency into the valuation of these liabilities. There were no other transfers between Level I, Level II or Level III for the nine months ended September 30, 2012.

Table of Contents

The following tables summarize the changes in fair value associated with Level III financial instruments during the three months ended September 30, 2012 and 2011:

(Dollars in thousands)	Balance at June 30, 2012	Purchases	Sales	Transfers in	Transfers out	Realized gains/ (losses) (1)	Unrealized gains/ (losses) (1)	Balance at September 30, 2012
Assets:								
Financial instruments and other inventory positions owned:								
Corporate securities:								
Convertible securities	\$3,681	\$27,142	\$(21,249)	\$—	\$—	\$ 2,051	\$ 836	\$12,461
Municipal securities:								
Tax-exempt securities	2,373	20	(1,102)	266	—	(584)	553	1,526
Short-term securities	394	—	—	—	—	—	42	436
Asset-backed securities	89,871	107,239	(122,943)	—	—	18,117	3,186	95,470
Derivative contracts	216	—	(975)	—	—	975	424	640
Total financial instruments and other inventory positions owned:	96,535	134,401	(146,269)	266	—	20,559	5,041	110,533
Investments	19,864	14,000	—	—	(266)	—	31	33,629
Total assets	\$116,399	\$148,401	\$(146,269)	\$266	\$(266)	\$ 20,559	\$ 5,072	\$144,162

Liabilities:

Financial instruments and other inventory positions sold, but not yet purchased:

Derivative contracts	7,079	(9,438)	54	—	—	9,384	5,159	12,238
Total financial instruments and other inventory positions sold, but not yet purchased:	\$7,079	\$(9,438)	\$54	\$—	\$—	\$ 9,384	\$ 5,159	\$12,238

(Dollars in thousands)	Balance at June 30, 2011	Purchases	Sales	Transfers in	Transfers out	Realized gains/ (losses) (1)	Unrealized gains/ (losses) (1)	Balance at September 30, 2011
Assets:								
Financial instruments and other inventory positions owned:								
Corporate securities:								
Convertible securities	3,603	21,138	(15,948)	2,316	(3,603)	(230)	(1,597)	5,679
Fixed income securities	459	657	(498)	3,003	—	(4)	112	3,729
Municipal securities:								
Tax-exempt securities	4,193	13,799	(10,311)	—	—	40	(27)	7,694
Short-term securities	175	—	—	—	—	—	—	175
Asset-backed securities	35,205	69,624	(39,342)	3,595	(2,012)	(144)	274	67,200

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

U.S. government agency securities	—	121	(48)	—	—	—	(1)	72
Derivative contracts	935	935	—	—	—	(935)	208	1,143
Total financial instruments and other inventory positions owned:	44,570	106,274	(66,147)	8,914	(5,615)	(1,273)	(1,031)	85,692
Investments	20,648	5,866	—	—	(4,725)	—	169	21,958
Total assets	\$ 65,218	\$ 112,140	\$ (66,147)	\$ 8,914	\$ (10,340)	\$ (1,273)	\$ (862)	\$ 107,650

Liabilities:

Financial instruments and other inventory positions sold, but not yet purchased:

Corporate securities:

Fixed income securities	3,278	(4,727)	3,986	—	—	(31)	(39)	2,467
Asset-backed securities	—	(1,982)	35	3,643	—	(62)	(27)	1,607
Derivative contracts	4,385	(2,185)	—	—	—	2,185	10,297	14,682
Total financial instruments and other inventory positions sold, but not yet purchased:	\$ 7,663	\$ (8,894)	\$ 4,021	\$ 3,643	\$ —	\$ 2,092	\$ 10,231	\$ 18,756

Realized and unrealized gains/(losses) related to financial instruments, with the exception of foreign currency forward contracts and customer matched-book derivatives, are reported in institutional brokerage on the consolidated statements of operations. Realized and unrealized gains/(losses) related to foreign currency forward (1)contracts are recorded in other operating expenses. Realized and unrealized gains/(losses) related to customer matched-book derivatives are reported in investment banking. Realized and unrealized gains/(losses) related to investments are reported in investment banking revenues or other income/(loss) on the consolidated statements of operations.

Table of Contents

The following tables summarize the changes in fair value associated with Level III financial instruments during the nine months ended September 30, 2012 and 2011:

(Dollars in thousands)	Balance at December 31, 2011	Purchases	Sales	Transfers in	Transfers out	Realized gains/ (losses) (1)	Unrealized gains/ (losses) (1)	Balance at September 30, 2012
Assets:								
Financial instruments and other inventory positions owned:								
Corporate securities:								
Convertible securities	\$ —	\$30,272	\$(23,400)	\$2,960	\$—	\$ 2,010	\$ 619	\$12,461
Fixed income securities	2,815	38,433	(37,149)	226	(4,263)	49	(111)	—
Municipal securities:								
Tax-exempt securities	3,135	1,570	(2,997)	266	—	(1,156)	708	1,526
Short-term securities	175	3,075	(1,755)	—	—	(945)	(114)	436
Asset-backed securities	53,088	279,014	(262,383)	—	—	19,713	6,038	95,470
Derivative contracts	—	—	(3,264)	—	—	3,264	640	640
Total financial instruments and other inventory positions owned:	59,213	352,364	(330,948)	3,452	(4,263)	22,935	7,780	110,533
Investments	21,341	14,000	(3)	—	(266)	3	(1,446)	33,629
Total assets	\$ 80,554	\$366,364	\$(330,951)	\$3,452	\$(4,529)	\$ 22,938	\$ 6,334	\$144,162

Liabilities:

Financial instruments and other inventory positions sold, but not yet purchased:

Corporate securities:

Convertible securities	\$ 1,171	\$—	\$—	\$—	\$(1,171)	\$—	\$—	\$—
Fixed income securities	900	(897)	—	—	—	(49)	46	—
Derivative contracts	3,594	(18,858)	1,434	—	—	17,424	8,644	12,238
Total financial instruments and other inventory positions sold, but not yet purchased:	\$ 5,665	\$(19,755)	\$1,434	\$—	\$(1,171)	\$ 17,375	\$ 8,690	\$12,238

(Dollars in thousands)	Balance at December 31, 2010	Purchases	Sales	Transfers in	Transfers out	Realized gains/ (losses) (1)	Unrealized gains/ (losses) (1)	Balance at September 30, 2011
------------------------	------------------------------------	-----------	-------	-----------------	------------------	------------------------------------	--------------------------------------	-------------------------------------

Assets:

Financial instruments and other inventory positions owned:

Corporate securities:

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Equity securities	\$ 1,340	\$—	\$(1,467)	\$—	\$—	\$ 127	\$—	\$—
Convertible securities	2,885	101,985	(97,622)	2,550	(2,885)	729	(1,963)	5,679
Fixed income securities	6,268	24,435	(27,437)	198	—	113	152	3,729
Municipal securities:								
Tax-exempt securities	6,118	13,799	(15,934)	3,791	—	47	(127)	7,694
Short-term securities	125	50	—	—	—	—	—	175
Asset-backed securities	45,170	128,641	(106,609)	—	—	3	(5)	67,200
U.S. government agency securities	—	121	(48)	—	—	—	(1)	72
Derivative contracts	4,665	2,141	(2,363)	—	—	222	(3,522)	1,143
Total financial instruments and other inventory positions owned:	66,571	271,172	(251,480)	6,539	(2,885)	1,241	(5,466)	85,692
Investments	9,682	14,421	(688)	—	(4,536)	688	2,391	21,958
Total assets	\$ 76,253	\$285,593	\$(252,168)	\$6,539	\$(7,421)	\$ 1,929	\$(3,075)	\$107,650

Liabilities:

Financial instruments and other inventory positions sold, but not yet purchased:

Corporate securities:

Convertible securities	\$ 1,777	\$—	\$—	\$—	\$(1,777)	\$—	\$—	\$—
Fixed income securities	2,323	(2,581)	4,613	—	(1,838)	(21)	(29)	2,467
Asset-backed securities	2,115	(4,925)	841	3,643	—	19	(86)	1,607
Derivative contracts	339	(1,482)	—	—	—	1,482	14,343	14,682
Total financial instruments and other inventory positions sold, but not yet purchased:	\$ 6,554	\$(8,988)	\$5,454	\$3,643	\$(3,615)	\$ 1,480	\$ 14,228	\$18,756

Realized and unrealized gains/(losses) related to financial instruments, with the exception of foreign currency forward contracts and customer matched-book derivatives, are reported in institutional brokerage on the consolidated statements of operations. Realized and unrealized gains/(losses) related to foreign currency forward (1) contracts are recorded in other operating expenses. Realized and unrealized gains/(losses) related to customer matched-book derivatives are reported in investment banking. Realized and unrealized gains/(losses) related to investments are reported in investment banking revenues or other income/(loss) on the consolidated statements of operations.

Table of Contents

The carrying values of some of the Company's financial instruments approximate fair value due to their liquid or short-term nature. Such financial assets and financial liabilities include cash, securities either purchased or sold under agreements to resell, receivables and payables either from or to customers and brokers, dealers and clearing organizations and short-term financings.

Note 7 Variable Interest Entities

In the normal course of business, the Company periodically creates or transacts with entities that are investment vehicles organized as partnerships or limited liability companies. These entities were established for the purpose of investing in securities of public or private companies, or municipal debt obligations and were initially financed through the capital commitments of the members. The Company has investments in and/or acts as the managing partner of these entities. In certain instances, the Company provides management and investment advisory services for which it earns fees generally based upon the market value of assets under management and may include incentive fees based upon performance. At September 30, 2012, the Company's aggregate investment in these investment vehicles totaled \$91.0 million and is recorded in other assets on the consolidated statements of financial condition. The Company's remaining capital commitments to these entities was \$46.4 million at September 30, 2012.

Variable interest entities ("VIEs") are entities in which equity investors lack the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities. The determination as to whether an entity is a VIE is based on the amount and nature of the members' equity investment in the entity. The Company also considers other characteristics such as the power through voting rights or similar rights to direct the activities of an entity that most significantly impact the entity's economic performance. For those entities that meet the deferral provisions defined by FASB ASU No. 2010-10, "Consolidation: Amendments for Certain Investment Funds," ("ASU 2010-10"), the Company considers characteristics such as the ability to influence the decision making about the entity's activities and how the entity is financed. The Company has identified certain of the entities described above as VIEs. These VIEs had net assets approximating \$0.9 billion at September 30, 2012. The Company's exposure to loss from these VIEs is \$6.6 million, which is the carrying value of its capital contributions recorded in other assets on the consolidated statements of financial condition at September 30, 2012. The Company had no liabilities related to these VIEs at September 30, 2012.

The Company is required to consolidate all VIEs for which it is considered to be the primary beneficiary. The determination as to whether the Company is considered to be the primary beneficiary is based on whether the Company has both the power to direct the activities of the VIE that most significantly impact the entity's economic performance and the obligation to absorb losses or the right to receive benefits of the VIE that could potentially be significant to the VIE. For those entities that meet the deferral provisions defined by ASU 2010-10, the determination as to whether the Company is considered to be the primary beneficiary is based on whether the Company will absorb a majority of the VIE's expected losses, receive a majority of the VIE's expected residual returns, or both. The Company determined it is not the primary beneficiary of these VIEs and accordingly does not consolidate them. Furthermore, the Company has not provided financial or other support to these VIEs that it was not previously contractually required to provide as of September 30, 2012.

Note 8 Receivables from and Payables to Brokers, Dealers and Clearing Organizations

Amounts receivable from brokers, dealers and clearing organizations included:

(Dollars in thousands)	September 30, 2012	December 31, 2011
Receivable arising from unsettled securities transactions	\$80,818	\$279
Deposits paid for securities borrowed	35,327	46,298
Receivable from clearing organizations	4,380	20,453

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Deposits with clearing organizations	30,251	31,061
Securities failed to deliver	9,152	23,140
Other	9,527	3,430
	\$169,455	\$124,661

19

Table of Contents

Amounts payable to brokers, dealers and clearing organizations included:

(Dollars in thousands)	September 30, 2012	December 31, 2011
Payable arising from unsettled securities transactions, net	\$ 119,089	\$ 29,005
Payable to clearing organizations	15,435	3,064
Securities failed to receive	8,837	1,402
Other	7,941	1,965
	\$ 151,302	\$ 35,436

Deposits paid for securities borrowed approximate the market value of the securities. Securities failed to deliver and receive represent the contract value of securities that have not been delivered or received by the Company on settlement date.

Note 9 Collateralized Securities Transactions

The Company's financing and customer securities activities involve the Company using securities as collateral. In the event that the counterparty does not meet its contractual obligation to return securities used as collateral, or customers do not deposit additional securities or cash for margin when required, the Company may be exposed to the risk of reacquiring the securities or selling the securities at unfavorable market prices in order to satisfy its obligations to its customers or counterparties. The Company seeks to control this risk by monitoring the market value of securities pledged or used as collateral on a daily basis and requiring adjustments in the event of excess market exposure. The Company will also use an unaffiliated third party custodian to administer the underlying collateral for certain of its repurchase agreements and short-term financing to mitigate risk.

In the normal course of business, the Company obtains securities purchased under agreements to resell, securities borrowed and margin agreements on terms that permit it to repledge or resell the securities to others. The Company obtained securities with a fair value of approximately \$129.5 million and \$221.9 million at September 30, 2012 and December 31, 2011, respectively, of which \$116.3 million and \$196.9 million, respectively, had been pledged or otherwise transferred to satisfy its commitments under financial instruments and other inventory positions sold, but not yet purchased.

The following is a summary of the Company's securities sold under agreements to repurchase ("Repurchase Liabilities"), the fair market value of related collateral pledged and the interest rate charged by the Company's counterparty, which is based on LIBOR plus an applicable margin, as of September 30, 2012:

(Dollars in thousands)	Repurchase Liabilities	Fair Market Value	Interest Rate
Term over 90 day maturities:			
Municipal securities:			
Tax-exempt securities	\$ 42,601	\$ 51,084	1.90%
Short-term securities	7,399	8,879	1.90%
	\$ 50,000	\$ 59,963	

Table of Contents

Note 10 Other Assets

Other assets include net deferred income tax assets, proprietary investments, income tax receivables and prepaid expenses. The Company's investments include direct equity investments in public companies, investments in private companies and partnerships, warrants of public or private companies, private company debt and investments to fund deferred compensation liabilities. Other assets were as follows:

(Dollars in thousands)	September 30, 2012	December 31, 2011
Net deferred income tax assets	\$39,024	\$45,080
Investments at fair value	39,299	26,500
Investments at cost	26,739	25,672
Investments accounted for under the equity method	18,553	16,157
Income tax receivables	8,496	—
Prepaid expenses	4,651	6,036
Other	1,223	1,858
Total other assets	\$137,985	\$121,303

Management regularly reviews the Company's investments in private company debt and has concluded that no valuation allowance is needed as it is probable that all contractual principal and interest will be collected.

At September 30, 2012, the estimated fair market value of investments carried at cost totaled \$40.7 million. The estimated fair value of investments was measured using discounted cash flow models that utilize market data for comparable companies (e.g., multiples of revenue and earnings before interest, taxes, depreciation and amortization ("EBITDA")). As valuation adjustments, based upon management's judgment, were made to account for differences between the measured security and comparable securities, these investments would be categorized as Level III in the fair value hierarchy.

Investments accounted for under the equity method include general and limited partnership interests. The carrying value of these investments is based on the investment vehicle's net asset value. The net assets of investment partnerships consist of investments in both marketable and non-marketable securities. The underlying investments held by such partnerships are valued based on the estimated fair value ultimately determined by management in our capacity as general partner or investor and, in the case of investments in unaffiliated investment partnerships, are based on financial statements prepared by the unaffiliated general partners.

Note 11 Goodwill and Intangible Assets

The following table presents the changes in the carrying value of goodwill and intangible assets for the nine months ended September 30, 2012:

(Dollars in thousands)	Asset Management
Goodwill	
Balance at December 31, 2011	\$202,352
Goodwill acquired	—
Impairment charge	—
Balance at September 30, 2012	\$202,352
Intangible assets	
Balance at December 31, 2011	\$51,304
Amortization of intangible assets	(5,751)

Balance at September 30, 2012

\$45,553

21

Table of Contents

Note 12 Short-Term Financing

The following is a summary of short-term financing and the weighted average interest rate on borrowings:

(Dollars in thousands)	Outstanding Balance		Weighted Average Interest Rate as of	
	September 30, 2012	December 31, 2011	September 30, 2012	December 31, 2011
Prime broker arrangement	\$152,763	\$2,526	0.96%	1.05%
Commercial paper (secured)	293,709	166,175	1.92%	1.37%
Total short-term financing	\$446,472	\$168,701		

The Company has committed short-term bank line financing available on a secured basis and uncommitted short-term bank line financing available on both a secured and unsecured basis. The Company uses these credit facilities in the ordinary course of business to fund a portion of its daily operations and the amount borrowed under these credit facilities varies daily based on the Company's funding needs.

The Company's committed short-term bank line financing at September 30, 2012 consisted of a \$250 million committed revolving credit facility with U.S. Bank, N.A., which was renewed in December 2011. Advances under this facility are secured by certain marketable securities. The facility includes a covenant that requires the Company's U.S. broker dealer subsidiary to maintain a minimum net capital of \$130 million, and the unpaid principal amount of all advances under this facility will be due on December 28, 2012. The Company pays a nonrefundable commitment fee on the unused portion of the facility on a quarterly basis. At September 30, 2012, the Company had no advances against this line of credit.

The Company's uncommitted secured lines at September 30, 2012 totaled \$175 million with two banks and are dependent on having appropriate collateral, as determined by the bank agreement, to secure an advance under the line. The availability of the Company's uncommitted lines are subject to approval by the individual banks each time an advance is requested and may be denied. At September 30, 2012, the Company had no advances against these lines of credit. In addition, the Company has established an arrangement to obtain financing by another broker dealer at the end of each business day related specifically to its convertible inventory.

The Company has established an arrangement to obtain financing with a prime broker related to its municipal bond funds. Financing under this arrangement is secured by certain securities, primarily municipal securities, and collateral limitations could reduce the amount of funding available under this arrangement. The funding is at the discretion of the prime broker.

The Company issues secured commercial paper to fund a portion of its securities inventory. The secured commercial paper notes ("CP Notes") are secured by the Company's securities inventory with maturities on the CP Notes ranging from 27 days to 270 days from the date of issuance. The CP Notes are interest bearing or sold at a discount to par with an interest rate based on LIBOR plus an applicable margin.

Note 13 Bank Syndicated Financing

The following is a summary of bank syndicated financing and the weighted average interest rate on borrowings:

(Dollars in thousands)	Outstanding Balance		Weighted Average Interest Rate as of	
	September 30, 2012	December 31, 2011	September 30, 2012	December 31, 2011
Term loan	\$58,488	\$90,000	2.97%	3.05%

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Revolving credit facility	25,000	25,000	2.97%	3.05%
Total bank syndicated financing	\$83,488	\$115,000		

22

Table of Contents

On December 29, 2010, the Company entered into a three-year bank syndicated credit agreement (“Credit Agreement”) comprised of a \$100 million amortizing term loan and a \$50 million revolving credit facility. SunTrust Bank is the administrative agent (“Agent”) for the lenders. Pursuant to the Credit Agreement, the term loan and revolving credit facility mature on December 29, 2013. The term loan is payable in equal quarterly installments in annual amounts as set forth below:

(Dollars in thousands)

Remainder of 2012	\$5,131
Due in 2013	53,357
	\$58,488

The interest rate for borrowing under the Credit Agreement is, at the option of the Company, equal to LIBOR or a base rate, plus an applicable margin, adjustable and payable quarterly at a minimum. The base rate is defined as the highest of the Agent’s prime lending rate, the Federal Funds Rate plus 0.50 percent or one-month LIBOR plus 1.00 percent. The applicable margin varies from 1.50 percent to 3.00 percent and is based on the Company’s leverage ratio. The aggregate debt issuance costs are recognized as additional interest expense over the three-year life under the effective yield interest expense method. Based on our current leverage ratio and aggregate debt issuance costs, the Company expects the annual all in rate to be approximately 4.53 percent. In addition, the Company also pays a nonrefundable commitment fee of 0.50 percent on the unused portion of the revolving credit facility on a quarterly basis.

The Company’s Credit Agreement is recorded at amortized cost. As of September 30, 2012, the carrying value of the Credit Agreement approximates fair value.

The Credit Agreement includes customary events of default, including failure to pay principal when due or failure to pay interest within three business days of when due, failure to comply with the covenants in the Credit Agreement and related documents, failure to pay or another event of default under other material indebtedness in an amount exceeding \$5 million, bankruptcy or insolvency of the Company or any of its subsidiaries, a change in control of the Company or a failure of Piper Jaffray to extend, renew or refinance its existing \$250 million committed revolving secured credit facility on substantially the same terms as the existing committed facility. If there is any event of default under the Credit Agreement, the Agent may declare the entire principal and any accrued interest on the loans under the Credit Agreement to be due and payable and exercise other customary remedies.

The Credit Agreement includes covenants that, among other things, limit the Company’s leverage ratio, require maintenance of certain levels of cash and regulatory net capital, require the Company’s asset management segment to achieve minimum EBITDA, and impose certain limitations on the Company’s ability to make acquisitions and to repurchase or declare dividends on its capital stock. The Credit Agreement limits annual share repurchases to the amount of new equity granted during that fiscal year. The agreement was amended in 2012 to allow for an additional \$25 million in shares to be repurchased in 2012. The Company completed its share repurchasing activity under this amended provision in the second quarter of 2012. With respect to the net capital covenant, the Company’s U.S. broker dealer subsidiary is required to maintain minimum net capital of \$135 million. At September 30, 2012, the Company was in compliance with all covenants.

Note 14 Contingencies and Commitments

Legal Contingencies

The Company has been named as a defendant in various legal actions, including complaints and litigation and arbitration claims, arising from its business activities. Such actions include claims related to securities brokerage and investment banking activities, and certain class actions that primarily allege violations of securities laws and seek

unspecified damages, which could be substantial. Also, the Company is involved from time to time in investigations and proceedings by governmental agencies and self-regulatory organizations ("SROs") which could result in adverse judgments, settlement, penalties, fines or other relief.

The Company has established reserves for potential losses that are probable and reasonably estimable that may result from pending and potential legal actions, investigations and regulatory proceedings. In many cases, however, it is inherently difficult to determine whether any loss is probable or even possible or to estimate the amount or range of any potential loss, particularly where proceedings may be in relatively early stages or where plaintiffs are seeking substantial or indeterminate damages. Matters frequently need to be more developed before a loss or range of loss can reasonably be estimated.

Given uncertainties regarding the timing, scope, volume and outcome of pending and potential legal actions, investigations and regulatory proceedings and other factors, the amounts of reserves and ranges of reasonably possible losses are difficult to determine and of necessity subject to future revision. Subject to the foregoing and except for the legal proceeding described below, as to which management believes a material loss is reasonably possible, management of the Company believes, based on currently

Table of Contents

available information, after consultation with outside legal counsel and taking into account its established reserves, that pending legal actions, investigations and regulatory proceedings will be resolved with no material adverse effect on the consolidated statements of financial condition, results of operations or cash flows of the Company. However, if during any period a potential adverse contingency should become probable or resolved for an amount in excess of the established reserves, the results of operations and cash flows in that period and the financial condition as of the end of that period could be materially adversely affected. In addition, there can be no assurance that material losses will not be incurred from claims that have not yet been brought to the Company's attention or are not yet determined to be reasonably possible.

The Company has a contingency as to which management of the Company believes that a material loss is reasonably possible. The U.S. Department of Justice Antitrust Division, the SEC and various state attorneys general are conducting broad investigations of numerous firms, including the Company, for possible antitrust and securities violations in connection with the bidding or sale of guaranteed investment contracts and derivatives to municipal issuers from the early 1990s to date. These investigations commenced in November 2006. In addition, several class action complaints have been brought on behalf of a proposed class of government entities that purchased municipal derivatives. The complaints allege antitrust violations and are pending in the U.S. District Court for the Southern District of New York under the multi-district litigation rules. Several California municipalities also have brought separate class action complaints in California federal court, and approximately 18 California municipalities have filed individual lawsuits that are not part of class actions, all of which have been transferred to the Southern District of New York and consolidated for pretrial purposes. No loss contingency has been reflected in the Company's consolidated financial statements as this contingency is neither probable nor reasonably estimable at this time. Management is currently unable to estimate a range of reasonably possible loss for these matters because alleged damages have not been specified, the proceedings remain in the early stages, there is uncertainty as to the likelihood of a class or classes being certified or the ultimate size of any class if certified, and there are significant factual issues to be resolved.

Operating Lease Commitments

The Company leases office space throughout the United States and in a limited number of foreign countries where the Company's international operations reside. Aggregate minimum lease commitments under operating leases as of September 30, 2012 are as follows:

(Dollars in thousands)

Remainder of 2012	\$3,307
2013	12,523
2014	9,939
2015	8,683
2016	8,865
Thereafter	42,151
	\$85,468

Note 15 Restructuring

In the second quarter of 2012, the Company implemented certain expense reduction measures to better align its cost infrastructure with its revenues. During the nine months ended September 30, 2012, the Company incurred a pre-tax restructuring-related charge of \$3.6 million. The charge resulted from severance benefits of \$2.4 million and from the reduction of leased office space of \$1.2 million.

Note 16 Shareholders' Equity

Share Repurchases

In the third quarter of 2010, the Company's board of directors authorized the repurchase of up to \$75.0 million in common shares through September 30, 2012. During the nine months ended September 30, 2012, the Company repurchased 1,488,881 shares of the Company's common stock at an average price of \$22.48 per share for an aggregate purchase price of \$33.5 million related to this authorization. This share repurchase authorization has expired as of September 30, 2012. The Company also purchases shares of common stock from restricted stock award recipients upon the award vesting as recipients sell shares to meet their employment tax obligations. During the nine months ended September 30, 2012, the Company purchased 383,694 shares or \$9.0 million of the Company's common stock for this purpose.

Table of Contents

The Company's three-year bank syndicated credit facility includes a covenant that limits the annual amount of shares the Company can repurchase to the amount of equity granted in conjunction with the Company's annual equity compensation awards. The bank syndicated credit facility also allowed for an additional \$25 million in shares to be repurchased in 2012. The Company had completed its repurchasing activity under these provisions in the second quarter of 2012.

In the third quarter of 2012, the Company's board of directors authorized the repurchase of up to \$100.0 million in common shares through September 30, 2014. This share repurchase authorization became effective on October 1, 2012.

Issuance of Shares

During the nine months ended September 30, 2012, the Company issued 165,241 common shares out of treasury stock in fulfillment of \$3.8 million in obligations under the Piper Jaffray Companies Retirement Plan and issued 797,296 common shares out of treasury stock as a result of employee vesting and exercise transactions. During the nine months ended September 30, 2011, the Company issued 90,085 common shares out of treasury stock in fulfillment of \$3.8 million in obligations under the Piper Jaffray Companies Retirement Plan and issued 1,155,411 common shares out of treasury stock as a result of employee vesting and exercise transactions.

Note 17 Noncontrolling Interests

The consolidated financial statements include the accounts of Piper Jaffray Companies, its wholly owned subsidiaries and other entities in which the Company has a controlling financial interest. Noncontrolling interests represent equity interests in consolidated entities that are not attributable, either directly or indirectly, to Piper Jaffray Companies. Noncontrolling interests include the minority equity holders' proportionate share of the equity in a municipal bond fund of \$33.6 million and private equity investment vehicles aggregating \$12.4 million as of September 30, 2012.

Ownership interests in entities held by parties other than the Company's common shareholders are presented as noncontrolling interests within shareholders' equity, separate from the Company's own equity. Revenues, expenses and net income or loss are reported on the consolidated statements of operations on a consolidated basis, which includes amounts attributable to both the Company's common shareholders and noncontrolling interests. Net income or loss is then allocated between the Company and noncontrolling interests based upon their relative ownership interests. Net income applicable to noncontrolling interests is deducted from consolidated net income to determine net income applicable to the Company. There was no other comprehensive income or loss attributed to noncontrolling interests for the nine months ended September 30, 2012.

The following table summarizes the changes in common shareholders' equity attributable to the Company and equity attributable to noncontrolling interests for the nine months ended September 30, 2012:

(Dollars in thousands)	Common Shareholders' Equity	Noncontrolling Interests	Total Shareholders' Equity
Balance at December 31, 2011	\$718,391	\$32,209	\$750,600
Net income	29,444	2,671	32,115
Amortization/issuance of restricted stock	15,111	—	15,111
Other comprehensive income	131	—	131
Repurchase of common stock through share repurchase program	(33,468)	—	(33,468)
Repurchase of common stock for employee tax withholding	(9,046)	—	(9,046)
Issuance of treasury shares for 401k match	3,814	—	3,814

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Shares reserved to meet deferred compensation obligations	239	—	239
Fund capital contributions	—	11,084	11,084
Fund capital withdrawals	—	(4) (4
Balance at September 30, 2012	\$724,616	\$45,960	\$770,576

25

Table of Contents

Note 18 Compensation Plans

Stock-Based Compensation Plans

The Company maintains two stock-based compensation plans, the Piper Jaffray Companies Amended and Restated 2003 Annual and Long-Term Incentive Plan (the “Incentive Plan”) and the 2010 Employment Inducement Award Plan (the “Inducement Plan”). The Company’s equity awards are recognized on the consolidated statements of operations at grant date fair value over the service period of the award, net of estimated forfeitures.

The following table provides a summary of the Company’s outstanding equity awards (in shares or units) as of September 30, 2012:

Incentive Plan	
Restricted Stock Shares	
Annual grants	1,353,633
Sign-on grants	327,669
Retention grants	45,032
Performance grants	265,651
	1,991,985
Inducement Plan	
Restricted Stock Shares	87,459
Total restricted stock shares related to compensation	2,079,444
ARI deal consideration (1)	440,915
Total restricted stock shares outstanding	2,520,359
Incentive Plan	
Restricted Stock Units	
Leadership grants	198,024
Incentive Plan	
Stock options outstanding	499,253

(1)The Company issued restricted stock as part of deal consideration for ARI.

Incentive Plan

The Incentive Plan permits the grant of equity awards, including restricted stock, restricted stock units and non-qualified stock options, to the Company’s employees and directors for up to 7.0 million shares of common stock (1.3 million shares remain available for future issuance under the Incentive Plan). The Company believes that such awards help align the interests of employees and directors with those of shareholders and serve as an employee retention tool. The Incentive Plan provides for accelerated vesting of awards if there is a severance event, a change in control of the Company (as defined in the Incentive Plan), in the event of a participant’s death, and at the discretion of the compensation committee of the Company’s board of directors.

Restricted Stock Awards

Restricted stock grants are valued at the market price of the Company's common stock on the date of grant and are amortized over the related requisite service period. The Company grants shares of restricted stock to current employees as part of year-end compensation ("Annual Grants") and as a retention tool. Employees may receive restricted stock upon initial hiring or as a retention award ("Sign-on Grants"). The Company has also granted incremental restricted stock awards with service conditions to key employees ("Retention Grants") and restricted stock with performance conditions to members of senior management ("Performance Grants").

Table of Contents

The Company's Annual Grants are made each year in February. Prior to 2011, Annual Grants had three-year cliff vesting periods. Beginning in 2011, Annual Grants vest ratably over three years in equal installments. The Annual Grants provide for continued vesting after termination of employment, so long as the employee does not violate certain post-termination restrictions set forth in the award agreement or any agreements entered into upon termination. The Company determined the service inception date precedes the grant date for the Annual Grants, and that the post-termination restrictions do not meet the criteria for an in-substance service condition, as defined by FASB Accounting Standards Codification Topic 718, "Compensation – Stock Compensation" ("ASC 718"). Accordingly, restricted stock granted as part of the Annual Grants is expensed in the one-year period in which those awards are deemed to be earned, which is generally the calendar year preceding the February grant date. For example, the Company recognized compensation expense during fiscal 2011 for its February 2012 Annual Grant. If an equity award related to the Annual Grants is forfeited as a result of violating the post-termination restrictions, the lower of the fair value of the award at grant date or the fair value of the award at the date of forfeiture is recorded within the consolidated statements of operations as a reversal of compensation expense. The Company recorded \$0.2 million of forfeitures through compensation and benefits expense for the three months ended September 30, 2012 and 2011, respectively, and \$1.5 million and \$3.4 million for the nine months ended September 30, 2012 and 2011, respectively.

Sign-on Grants are used as a recruiting tool for new employees and are issued to current employees as a retention tool. The majority of these awards have three-year cliff vesting terms and employees must fulfill service requirements in exchange for rights to the awards. Compensation expense is amortized on a straight-line basis from the grant date over the requisite service period. Employees forfeit unvested shares upon termination of employment and a reversal of compensation expense is recorded.

Retention Grants are subject to ratable vesting based upon a five-year service requirement and are amortized as compensation expense on a straight-line basis from the grant date over the requisite service period. Employees forfeit unvested retention shares upon termination of employment and a reversal of compensation expense is recorded.

Performance-based restricted stock awards granted in 2008 and 2009 cliff vest upon meeting a specific performance-based metric prior to May 2013. Performance Grants are amortized on a straight-line basis over the period the Company expects the performance target to be met. The performance condition must be met for the awards to vest and total compensation cost will be recognized only if the performance condition is satisfied. The probability that the performance conditions will be achieved and that the awards will vest is reevaluated each reporting period with changes in actual or estimated outcomes accounted for using a cumulative effect adjustment to compensation expense. In 2010, the Company deemed it improbable that the performance condition related to the Performance Grants would be met. As a result, the Company recorded a \$6.6 million cumulative effect compensation expense reversal in the third quarter of 2010. As of September 30, 2012, management continues to believe it is improbable that the performance condition will be met prior to the expiration of the award.

Annually, the Company grants stock to its non-employee directors. The stock-based compensation paid to non-employee directors is fully expensed on the grant date and included within outside services expense on the consolidated statements of operations.

Restricted Stock Units

On May 15, 2012, the Company granted restricted stock units to its leadership team ("Leadership Grants"). The units will vest and convert to shares of common stock at the end of the 36-month performance period only if the Company satisfies predetermined market conditions over the performance period that began on May 15, 2012 and ends on May 14, 2015. Under the terms of the grant, the number of units that will vest and convert to shares will be based on the Company achieving specified market conditions during the performance period as described below. Compensation expense is amortized on a straight-line basis over the three-year requisite service period based on the fair value of the

award on the grant date. The market condition must be met for the awards to vest and compensation cost will be recognized regardless if the market condition is satisfied. Employees forfeit unvested share units upon termination of employment with a corresponding reversal of compensation expense.

Up to 50 percent of the award can be earned based on the Company's total shareholder return relative to members of a predetermined peer group and up to 50 percent of the award can be earned based on the Company's total shareholder return. The fair value of the award on the grant date was determined using a Monte Carlo simulation, which assumed a risk-free interest rate of 0.38 percent and expected stock price volatility of 47.6 percent. Because a portion of the award vesting depends on the Company's total shareholder return relative to a peer group, the valuation modeled the performance of the peer group as well as the correlation between the Company and the peer group. The expected stock price volatility assumptions were determined using historical volatility as correlation coefficients can only be developed through historical volatility. The risk-free interest rate was determined based on three-year U.S. Treasury bond yields.

Table of Contents

Stock Options

The Company previously granted options to purchase Piper Jaffray Companies common stock to employees and non-employee directors in fiscal years 2004 through 2008. Employee and director options were expensed by the Company on a straight-line basis over the required service period, based on the estimated fair value of the award on the date of grant using a Black-Scholes option-pricing model. As described above pertaining to the Company's Annual Grants of restricted shares, stock options granted to employees were expensed in the calendar year preceding the annual February grant date. For example, the Company recognized compensation expense during fiscal 2007 for its February 2008 option grant. The maximum term of the stock options granted to employees and directors is ten years. The Company has not granted stock options since 2008.

Inducement Plan

In 2010, the Company established the Inducement Plan in conjunction with the acquisition of ARI. The Company granted \$7.0 million in restricted stock (158,801 shares) under the Inducement Plan to ARI employees upon closing of the transaction. These shares vest ratably over five years in equal annual installments ending on March 1, 2015. Inducement Plan awards are amortized as compensation expense on a straight-line basis over the vesting period. Employees forfeit unvested Inducement Plan shares upon termination of employment and a reversal of compensation expense is recorded.

Stock-Based Compensation Activity

The Company recorded total compensation expense of \$9.2 million and \$5.5 million for the three months ended September 30, 2012 and 2011, respectively, and \$15.4 million and \$23.9 million for the nine months ended September 30, 2012 and 2011, respectively, related to employee restricted stock and restricted stock unit awards. Total compensation cost includes year-end compensation for Annual Grants and the amortization of Sign-on, Retention and Leadership Grants, less forfeitures and clawbacks. The tax benefit related to stock-based compensation costs totaled \$3.6 million and \$2.1 million for the three months ended September 30, 2012 and 2011, respectively, and \$6.0 million and \$9.3 million for the nine months ended September 30, 2012 and 2011, respectively.

The following table summarizes the changes in the Company's unvested restricted stock (including the unvested restricted stock issued as part of the deal consideration for ARI) under the Incentive Plan and Inducement Plan for the nine months ended September 30, 2012:

	Unvested Restricted Stock	Weighted Average Grant Date Fair Value
December 31, 2011	3,152,001	\$38.79
Granted	635,136	22.89
Vested	(1,164,618)) 33.23
Cancelled	(102,160)) 38.23
September 30, 2012	2,520,359	\$37.37

The following summarizes the changes in the Company's unvested restricted stock units under the Incentive Plan for the nine months ended September 30, 2012:

	Unvested Restricted Stock Units	Weighted Average Grant Date Fair Value
December 31, 2011	—	\$—

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Granted	214,526	12.12
Vested	—	—
Cancelled	(16,502) 12.12
September 30, 2012	198,024	\$12.12

As of September 30, 2012, there was \$10.8 million of total unrecognized compensation cost related to restricted stock and restricted stock units expected to be recognized over a weighted average period of 2.04 years.

Table of Contents

The following table summarizes the changes in the Company's outstanding stock options for the nine months ended September 30, 2012:

	Options Outstanding	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (in Years)	Aggregate Intrinsic Value
December 31, 2011	502,623	\$44.71	3.9	\$—
Granted	—	—		
Exercised	—	—		
Cancelled	(3,370) 41.48		
September 30, 2012	499,253	\$44.73	3.1	\$—
Options exercisable at September 30, 2012	499,253	\$44.73	3.1	\$—

As of September 30, 2012, there was no unrecognized compensation cost related to stock options expected to be recognized over future years.

Cash received from option exercises and the resulting tax benefit realized for the tax deductions from option exercises were immaterial for the nine months ended September 30, 2012 and 2011, respectively.

Deferred Compensation Plans

The Company established a deferred compensation plan in 2012, which allows eligible employees to elect to receive a portion of the incentive compensation they would otherwise receive in the form of restricted stock or other equity, instead in restricted mutual fund shares ("MFRS Awards") of funds managed by affiliates of the Company. MFRS Awards are awarded to qualifying employees in February of each year, and represent a portion of their compensation for performance in the preceding year similar to the Company's Annual Grants. MFRS Awards vest ratably over three years in equal installments and provide for continued vesting after termination of employment so long as the employee does not violate certain post-termination restrictions set forth in the award agreement or any agreement entered into upon termination.

A deferred compensation plan also entitles certain employees to subscribe to a limited partnership interest ("Limited Partnership Interest Awards") in an alternative asset management fund managed by the Company instead of receiving that portion of their incentive compensation in the form of restricted stock or other equity. The Limited Partnership Interest Awards are awarded to eligible employees in March of each year, and represent a portion of their compensation for performance in the preceding year similar to the Company's Annual Grants and MFRS Awards. The vesting terms and conditions of the Limited Partnership Interest Awards are the same as the Company's MFRS Awards.

Forfeitures of awards under the deferred compensation plans are recorded as a reduction of compensation and benefits expense within the consolidated statements of operations.

Table of Contents

Note 19 Earnings Per Share

The Company calculates earnings per share using the two-class method. Basic earnings per common share is computed by dividing net income applicable to Piper Jaffray Companies' common shareholders by the weighted average number of common shares outstanding for the period. Net income applicable to Piper Jaffray Companies' common shareholders represents net income applicable to Piper Jaffray Companies reduced by the allocation of earnings to participating securities. Losses are not allocated to participating securities. All of the Company's unvested restricted shares are deemed to be participating securities as they are eligible to share in the profits (e.g., receive dividends) of the Company. The Company's unvested restricted stock units are not participating securities as they are not eligible to share in the profits of the Company. Diluted earnings per common share is calculated by adjusting the weighted average outstanding shares to assume conversion of all potentially dilutive stock options. The computation of earnings per share is as follows:

(Amounts in thousands, except per share data)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Income from continuing operations applicable to Piper Jaffray Companies	\$12,861	\$3,560	\$29,457	\$24,791
Income/(loss) from discontinued operations, net of tax	6,803	(7,143)	(13)	(10,447)
Net income/(loss) applicable to Piper Jaffray Companies	19,664	(3,583)	29,444	14,344
Earnings allocated to participating securities (1)	(2,824)	—	(4,293)	(2,696)
Net income/(loss) applicable to Piper Jaffray Companies' common shareholders (2)	\$16,840	\$(3,583)	\$25,151	\$11,648
Shares for basic and diluted calculations:				
Average shares used in basic computation	15,210	15,889	15,736	15,638
Stock options	—	—	—	17
Restricted stock	—	2,730	—	—
Average shares used in diluted computation	15,210	18,619	(3) 15,736	15,655
Earnings/(loss) per basic common share:				
Income from continuing operations	\$0.72	\$0.22	\$1.60	\$1.29
Income/(loss) from discontinued operations	0.38	(0.45)	—	(0.54)
Earnings/(loss) per basic common share	\$1.11	\$(0.23)	\$1.60	\$0.74
Earnings/(loss) per diluted common share:				
Income from continuing operations	\$0.72	\$0.22	\$1.60	\$1.29
Income/(loss) from discontinued operations	0.38	(0.45)	—	(0.54)
Earnings/(loss) per diluted common share	\$1.11	\$(0.23)	(3) \$1.60	\$0.74

Represents the allocation of earnings to participating securities. Losses are not allocated to participating securities.

- (1) Participating securities include all of the Company's unvested restricted shares. The weighted average participating shares outstanding were 2,550,888 and 3,326,973 for the three months ended September 30, 2012 and 2011, respectively, and 2,686,255 and 3,624,463 for the nine months ended September 30, 2012 and 2011, respectively. Net income/(loss) applicable to Piper Jaffray Companies' common shareholders for diluted and basic EPS may differ under the two-class method as a result of adding the effect of the assumed exercise of stock options to dilutive shares outstanding, which alters the ratio used to allocate earnings to Piper Jaffray Companies' common shareholders and participating securities for purposes of calculating diluted and basic EPS.
- (2)
- (3)

Earnings per diluted common share is calculated using the basic weighted average number of common shares outstanding for periods in which a loss is incurred.

The anti-dilutive effects from stock options were immaterial for the periods ended September 30, 2012 and 2011.

Note 20 Segment Reporting

Basis for Presentation

The Company structures its segments primarily based upon the nature of the financial products and services provided to customers and the Company's management organization. The Company evaluates performance and allocates resources based on segment pre-tax operating income or loss and segment pre-tax operating margin. Revenues and expenses directly associated with each respective segment are included in determining their operating results. Other revenues and expenses that are not directly attributable to a particular segment are allocated based upon the Company's allocation methodologies, including each segment's respective net revenues, use of shared resources, headcount or other relevant measures. The financial management of assets is performed on an enterprise-wide basis. As such, assets are not assigned to the business segments.

Table of Contents

Segment pre-tax operating income and segment pre-tax operating margin exclude the results of discontinued operations.

Reportable segment financial results from continuing operations are as follows:

(Dollars in thousands)	Three Months Ended		Nine Months Ended			
	September 30,		September 30,			
	2012	2011	2012	2011		
Capital Markets						
Investment banking						
Financing						
Equities	\$18,781	\$6,569	\$55,141	\$58,682		
Debt	16,573	11,105	53,598	39,354		
Advisory services	16,317	26,951	41,670	55,763		
Total investment banking	51,671	44,625	150,409	153,799		
Institutional sales and trading						
Equities	17,927	22,020	55,589	66,028		
Fixed income	46,690	13,681	95,773	65,920		
Total institutional sales and trading	64,617	35,701	151,362	131,948		
Other income/(loss)	(1,039) 1,072	(2,141) 5,953		
Net revenues	115,249	81,398	299,630	291,700		
Operating expenses	94,671	77,694	266,529	264,599		
Segment pre-tax operating income	\$20,578	\$3,704	\$33,101	\$27,101		
Segment pre-tax operating margin	17.9	% 4.6	% 11.0	% 9.3		%
Asset Management						
Management and performance fees						
Management fees	\$17,252	\$15,149	\$51,441	\$50,946		
Performance fees	22	—	664	1,746		
Total management and performance fees	17,274	15,149	52,105	52,692		
Other income/(loss)	434	(690) 534	(375)	
Net revenues	17,708	14,459	52,639	52,317		
Operating expenses (1)	15,572	13,035	42,247	41,889		
Segment pre-tax operating income	\$2,136	\$1,424	\$10,392	\$10,428		
Segment pre-tax operating margin	12.1	% 9.8	% 19.7	% 19.9		%
Total						
Net revenues	\$132,957	\$95,857	\$352,269	\$344,017		

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Operating expenses (1)	110,243	90,729	308,776	306,488	
Total segment pre-tax operating income	\$22,714	\$5,128	\$43,493	\$37,529	
Pre-tax operating margin	17.1	% 5.3	% 12.3	% 10.9	%

Operating expenses include intangible asset amortization expense of \$1.9 million and \$2.1 million for the three (1) months ended September 30, 2012 and 2011, respectively, and \$5.8 million and \$6.2 million for the nine months ended September 30, 2012 and 2011, respectively.

Table of Contents

Geographic Areas

The Company operates in both U.S. and non-U.S. markets. The Company's non-U.S. business activities are conducted through European and Asian locations. Net revenues disclosed in the following table reflect the regional view, with financing revenues allocated to geographic locations based upon the location of the capital market, advisory revenues allocated based upon the location of the investment banking team and net institutional sales and trading revenues allocated based upon the location of the client. Net revenues exclude the results of the Company's Asian locations, which are reported as discontinued operations for all periods presented. Asset management revenues are allocated to the U.S. based upon the geographic location of the Company's asset management team.

(Dollars in thousands)	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Net revenues:				
United States	\$ 130,032	\$ 92,083	\$ 343,955	\$ 327,412
Europe	2,925	3,774	8,314	16,605
Consolidated	\$ 132,957	\$ 95,857	\$ 352,269	\$ 344,017

Long-lived assets are allocated to geographic locations based upon the location of the asset. The following table presents long-lived assets by geographic region:

(Dollars in thousands)	September 30,	December 31,
	2012	2011
Long-lived assets:		
United States	\$ 301,834	\$ 317,187
Asia	—	2,055
Europe	1,746	1,287
Consolidated	\$ 303,580	\$ 320,529

Note 21 Net Capital Requirements and Other Regulatory Matters

Piper Jaffray is registered as a securities broker dealer with the SEC and is a member of various SROs and securities exchanges. The Financial Industry Regulatory Authority ("FINRA") serves as Piper Jaffray's primary SRO. Piper Jaffray is subject to the uniform net capital rule of the SEC and the net capital rule of FINRA. Piper Jaffray has elected to use the alternative method permitted by the SEC rule, which requires that it maintain minimum net capital of the greater of \$1.0 million or 2 percent of aggregate debit balances arising from customer transactions, as such term is defined in the SEC rule. Under its rules, FINRA may prohibit a member firm from expanding its business or paying dividends if resulting net capital would be less than 5 percent of aggregate debit balances. Advances to affiliates, repayment of subordinated debt, dividend payments and other equity withdrawals by Piper Jaffray are subject to certain notification and other provisions of SEC and FINRA rules. In addition, Piper Jaffray is subject to certain notification requirements related to withdrawals of excess net capital.

At September 30, 2012, net capital calculated under the SEC rule was \$170.6 million, and exceeded the minimum net capital required under the SEC rule by \$169.6 million.

The Company's short-term committed credit facility of \$250 million includes a covenant requiring Piper Jaffray to maintain minimum net capital of \$130 million. In addition, the Company's three-year bank syndicated credit facility includes a similar covenant, requiring minimum net capital of \$135 million.

Piper Jaffray Ltd., which is a registered United Kingdom broker dealer, is subject to the capital requirements of the U.K. Financial Services Authority ("FSA"). As of September 30, 2012, Piper Jaffray Ltd. was in compliance with the

capital requirements of the FSA.

32

Table of Contents

Note 22 Income Taxes

The Company's effective income tax rate from continuing operations for the three months ended September 30, 2012 was 40.5 percent, compared to 26.5 percent for the three months ended September 30, 2011. The provision for income taxes for the three months ended September 30, 2011 was reduced by a \$1.1 million partial reversal of the U.K. subsidiary's deferred tax asset valuation allowance.

The Company's effective income tax rate from continuing operations for the nine months ended September 30, 2012 was 26.1 percent, compared to 31.7 percent for the nine months ended September 30, 2011. The provision for income taxes for the nine months ended September 30, 2012 was low compared to pre-tax income from continuing operations due to the reversal of a previously accrued uncertain state income tax position of \$7.1 million, net of federal income tax, related to the completion of a state tax audit examination in the second quarter of 2012. This reversal was offset in part by accrued income tax expense on operating profits generated from the Company's U.S. entities and a \$4.0 million write-off of deferred tax assets related to equity grants that were forfeited or vested at share prices lower than the grant date share prices in the first nine months of 2012.

The Company accounts for unrecognized tax benefits in accordance with the provisions of FASB Accounting Standards Codification Topic 740, "Income Taxes," ("ASC 740") which requires tax reserves to be recorded for uncertain tax positions on the consolidated statements of financial condition. The following table presents the changes in the amount of unrecognized tax benefits for the nine months ended September 30, 2012:

(Dollars in thousands)

Balance at December 31, 2011	\$8,915	
Additions based on tax positions related to the current year	—	
Additions for tax positions of prior years	—	
Reductions for tax positions of prior years	(8,463)
Settlements	—	
Balance at September 30, 2012	\$452	

The Company reversed \$8.5 million of its \$8.9 million balance for unrecognized tax benefits. In addition, the Company reversed \$2.4 million of accrued interest related to this position. In aggregate, the Company recorded a \$7.1 million credit to income tax expense, net of federal income tax, referenced above.

Income tax expense/(benefit) from discontinued operations was a benefit of \$21.0 million and \$2.3 million of expense for the three months ended September 30, 2012 and 2011, respectively. For the nine months ended September 30, 2012 and 2011, income tax expense/(benefit) from discontinued operations was a benefit of \$21.0 million and \$1.9 million of expense, respectively. The Company's 2012 income tax benefit from discontinued operations is due to U.S. tax deductions for the Company's realized losses on the investment in its Hong Kong subsidiaries. The tax benefit was the excess of the tax basis of the Company's investment in the subsidiaries over the financial statement carrying amount (the deductible outside basis difference). The Company recorded the tax benefit in discontinued operations for the three months ended September 30, 2012.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following information should be read in conjunction with the accompanying unaudited consolidated financial statements and related notes and exhibits included elsewhere in this report. Certain statements in this report may be considered forward-looking. Statements that are not historical or current facts, including statements about beliefs and expectations, are forward-looking statements. These forward looking statements include, among other things, statements other than historical information or statements of current condition and may relate to our future plans and objectives and results, and also may include our belief regarding the effect of various legal proceedings, as set forth under "Legal Proceedings" in Part I, Item 3 of our Annual Report on Form 10-K for the year ended December 31, 2011 and in our subsequent reports filed with the SEC. Forward-looking statements involve inherent risks and uncertainties, and important factors could cause actual results to differ materially from those anticipated, including those factors discussed below under "External Factors Impacting Our Business" as well as the factors identified under "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2011, as updated in our subsequent reports filed with the SEC. These reports are available at our Web site at www.piperjaffray.com and at the SEC Web site at www.sec.gov. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update them in light of new information or future events.

Executive Overview

Our continuing operations are principally engaged in providing investment banking, institutional brokerage, asset management and related financial services to corporations, private equity groups, public entities, non-profit entities and institutional investors in the United States and Europe. We operate through two reportable business segments:

Capital Markets – The Capital Markets segment provides institutional sales, trading and research services and investment banking services. Institutional sales, trading and research services focus on the trading of equity and fixed income products with institutions, government and non-profit entities. Revenues are generated through commissions and sales credits earned on equity and fixed income institutional sales activities, net interest revenues on trading securities held in inventory, and profits and losses from trading these securities. Investment banking services include management of and participation in underwritings, merger and acquisition services and public finance activities. Revenues are generated through the receipt of advisory and financing fees. Also, we generate revenue through strategic trading activities, which focus on proprietary investments in municipal bond securities and structured residential mortgages, and merchant banking activities, which involve proprietary debt or equity investments in late stage private companies. As certain of these efforts have matured and an investment process has been developed, we have created alternative asset management funds in order to invest firm capital as well as seek capital from outside investors. We have created three such funds, one in merchant banking and two in municipal securities. We receive management and performance fees for managing the funds.

As previously disclosed in August 2012, we have made the decision to shut down our Hong Kong capital markets business. As of September 30, 2012, the operations of this business have ceased. As a result of discontinuing the Hong Kong capital markets business, we will realize net cash proceeds of approximately \$19.1 million, due principally to a U.S. tax benefit for the realized loss on the investment in our Hong Kong subsidiaries.

The results of our Hong Kong capital markets business, previously reported in the Capital Markets segment, are classified as discontinued operations for all periods presented. See Note 4 to our unaudited financial statements for further discussion of our discontinued operations.

Asset Management – The Asset Management segment provides traditional asset management services with product offerings in equity, master limited partnerships ("MLP") and fixed income securities to institutions and high net worth

individuals through proprietary distribution channels. Revenues are generated in the form of management fees and performance fees. The majority of our performance fees, if earned, are generally recognized in the fourth quarter. Revenues are also generated through investments in the private funds or partnerships and registered funds that we manage.

Our business is a human capital business. Accordingly, compensation and benefits comprise the largest component of our expenses, and our performance is dependent upon our ability to attract, develop and retain highly skilled employees who are motivated and committed to providing the highest quality of service and guidance to our clients.

Table of Contents

Results for the three and nine months ended September 30, 2012

For the three months ended September 30, 2012, net income applicable to Piper Jaffray Companies, including continuing and discontinued operations, was \$19.7 million, or \$1.11 per diluted common share, compared with a net loss of \$3.6 million or \$0.23 per common share for the year-ago period. Net income applicable to Piper Jaffray Companies from continuing operations for the third quarter of 2012 was \$12.9 million, or \$0.72 per diluted common share, compared with net income applicable to Piper Jaffray Companies from continuing operations of \$3.6 million, or \$0.22 per diluted common share, for the prior-year period. Net revenues from continuing operations for the three months ended September 30, 2012 were \$133.0 million, an increase of 38.7 percent from \$95.9 million reported in the year-ago period, driven primarily by increased fixed income institutional brokerage revenues particularly related to strategic trading of non-agency mortgage-backed securities. For the three months ended September 30, 2012, non-compensation expenses from continuing operations increased 4.2 percent to \$31.5 million, compared to \$30.2 million in the third quarter of 2011, due to an increase in legal fees and litigation-related expenses.

For the nine months ended September 30, 2012, net income applicable to Piper Jaffray Companies, including continuing and discontinued operations, was \$29.4 million, or \$1.60 per diluted common share, up from \$14.3 million or \$0.74 per diluted common share for the year-ago period. Net income applicable to Piper Jaffray Companies from continuing operations for the nine months ended September 30, 2012 was \$29.5 million, or \$1.60 per diluted common share, compared with net income applicable to Piper Jaffray Companies from continuing operations of \$24.8 million, or \$1.29 per diluted common share, for the prior-year period. Net revenues from continuing operations for the nine months ended September 30, 2012 were \$352.3 million, up 2.4 percent from \$344.0 million reported in the year-ago period. Higher fixed income institutional brokerage revenues were offset in part by lower gains recorded on our merchant banking activities. For the nine months ended September 30, 2012, non-compensation expenses from continuing operations decreased to \$97.2 million, compared with \$98.9 million for the nine months ended September 30, 2011.

External Factors Impacting Our Business

Performance in the financial services industry in which we operate is highly correlated to the overall strength of economic conditions and financial market activity. Overall market conditions are a product of many factors, which are beyond our control and mostly unpredictable. These factors may affect the financial decisions made by investors, including their level of participation in the financial markets. In turn, these decisions may affect our business results. With respect to financial market activity, our profitability is sensitive to a variety of factors, including the demand for investment banking services as reflected by the number and size of equity and debt financings and merger and acquisition transactions, the volatility of the equity and fixed income markets, changes in interest rates (especially rapid and extreme changes), the level and shape of various yield curves, the volume and value of trading in securities, and the demand for asset management services as reflected by the amount of assets under management.

Factors that differentiate our business within the financial services industry also may affect our financial results. For example, our business focuses on a middle-market clientele in specific industry sectors. If the business environment for our focus sectors is impacted disproportionately as compared to the economy as a whole, or does not recover on pace with other sectors of the economy, our business and results of operations will be negatively impacted. In addition, our business could be affected differently than overall market trends. Given the variability of the capital markets and securities businesses, our earnings may fluctuate significantly from period to period, and results for any individual period should not be considered indicative of future results.

As a participant in the financial services industry, we are subject to complex and extensive regulation of our business. In recent years and following the credit crisis of 2008, legislators and regulators increased their focus on the regulation of the financial services industry, resulting in fundamental changes to the manner in which the industry is regulated

and increased regulation in a number of areas. For example, the Dodd-Frank Wall Street Reform and Consumer Protection Act was enacted in 2010 bringing sweeping change to financial services regulation in the U.S. Changes in the regulatory environment in which we operate could affect our business and the competitive environment, potentially adversely.

Outlook for the remainder of 2012

We anticipate that a challenging economic environment will continue through the remainder of 2012 and into 2013. A number of uncertainties impacting global growth continue to persist, including the European debt crisis, the outlook for global economic growth, concerns about the U.S. budget deficit and the “fiscal cliff” of increasing tax rates and federal spending cuts. However, equity market volatility remains near a five-year low and the equity markets have posted significant positive year-to-date results, which may result in increased U.S. capital markets activity as compared to 2011. This level of activity can change rapidly as economic and market indicators fluctuate. The low interest rate environment has increased the number of issuers refinancing existing debt, which has aided our tax-exempt financing revenues in the first nine months of 2012. We anticipate that interest rates will remain at historically low levels throughout the remainder of 2012 and 2013 as uncertainties continue to persist around the

Table of Contents

U.S. economic recovery, the European debt crisis and global growth. We generated robust fixed income institutional brokerage revenue in the third quarter of 2012, particularly related to strategic trading activity in non-agency mortgage-backed securities. In 2011, we added a mortgage-backed securities strategy to capitalize on pricing inefficiencies within structured mortgage products. In early 2012, we identified an additional opportunity in the mortgage market which proved to be successful during the third quarter of 2012. We believe we have largely captured the revenues related to this opportunity and do not expect this level of fixed income institutional brokerage revenues to continue. Our strategic trading revenues, such as those generated from trading non-agency mortgage bonds, can vary significantly from quarter to quarter. Lastly, our asset management performance will continue to be dependent upon equity valuations and our investment performance, which can impact the amount of client inflows and outflows of assets under management.

Table of Contents

Results of Operations

Financial Summary for the Three Months Ended September 30, 2012 and September 30, 2011

The following table provides a summary of the results of our operations and the results of our operations as a percentage of net revenues for the periods indicated.

(Dollars in thousands)	Three Months Ended September 30,		2012 v2011	As a Percentage of Net Revenues for the Three Months Ended September 30,				
	2012	2011		2012	2011			
Revenues:								
Investment banking	\$51,083	\$44,031	16.0	%	38.4	%	45.9	%
Institutional brokerage	58,719	28,689	104.7		44.2		29.9	
Asset management	17,588	15,205	15.7		13.2		15.9	
Interest	12,457	15,116	(17.6)	9.4		15.8	
Other income	235	1,710	(86.3)	0.2		1.8	
Total revenues	140,082	104,751	33.7		105.4		109.3	
Interest expense	7,125	8,894	(19.9)	5.4		9.3	
Net revenues	132,957	95,857	38.7		100.0		100.0	
Non-interest expenses:								
Compensation and benefits	78,738	60,505	30.1		59.2		63.1	
Occupancy and equipment	6,232	6,638	(6.1)	4.7		6.9	
Communications	5,374	5,595	(3.9)	4.0		5.8	
Floor brokerage and clearance	1,827	2,143	(14.7)	1.4		2.2	
Marketing and business development	4,285	5,059	(15.3)	3.2		5.3	
Outside services	7,557	6,263	20.7		5.7		6.5	
Intangible asset amortization expense	1,917	2,069	(7.3)	1.4		2.2	
Other operating expenses	4,313	2,457	75.5		3.2		2.6	
Total non-interest expenses	110,243	90,729	21.5		82.9		94.7	
Income from continuing operations before income tax expense	22,714	5,128	342.9		17.1		5.3	
Income tax expense	9,188	1,361	575.1		6.9		1.4	
Income from continuing operations	13,526	3,767	259.1		10.2		3.9	
Discontinued operations:								
Income/(loss) from discontinued operations, net of tax	6,803	(7,143)	N/M	5.1		(7.5)

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Net income/(loss)	20,329	(3,376)	N/M	15.3	(3.5)
Net income applicable to noncontrolling interests	665	207	221.3 %	0.5	0.2
Net income/(loss) applicable to Piper Jaffray Companies	\$19,664	\$(3,583)	N/M	14.8 %	(3.7)%

N/M – Not meaningful

For the three months ended September 30, 2012, we recorded net income applicable to Piper Jaffray Companies, including continuing and discontinued operations, of \$19.7 million. Net revenues from continuing operations for the three months ended September 30, 2012 were \$133.0 million, a 38.7 percent increase from the year-ago period. In the third quarter of 2012, investment banking revenues were \$51.1 million, compared with \$44.0 million in the prior-year period. The increase in investment banking revenues was driven by higher equity and debt financing revenues resulting from improved equity capital markets in the third

Table of Contents

quarter of 2012 and increased public finance underwriting revenues, offset in part by lower advisory service revenues. For the three months ended September 30, 2012, institutional brokerage revenues increased 104.7 percent to \$58.7 million, compared with \$28.7 million in the corresponding period of the prior year, driven by fixed income institutional brokerage revenues, particularly strategic trading of non-agency mortgage-backed securities. For the three months ended September 30, 2012, asset management fees increased 15.7 percent to \$17.6 million, compared with \$15.2 million in the third quarter of 2011, due to higher management fees and gains recorded on our investments in registered funds or partnerships that we manage. In the third quarter of 2012, net interest income was \$5.3 million, a 14.3 percent decrease compared with \$6.2 million in the prior-year period. The decrease primarily resulted from a strategy to further diversify away from overnight funding sources to more short term funding sources with extended terms. These short term funding sources with extended terms typically have higher interest costs than overnight financing obtained from repurchase obligations or overnight bank financing. The change in net interest income is also partly attributable to a decline of our average long inventory balances. For the three months ended September 30, 2012, other income was \$0.2 million, compared with \$1.7 million in the corresponding period of the prior year. The decline was due to lower investment gains recorded on our merchant banking activities. Non-interest expenses from continuing operations increased to \$110.2 million for the three months ended September 30, 2012, from \$90.7 million in the corresponding period of the prior year, primarily driven by an increase in compensation and benefits expenses, due to higher net revenues and operating profits.

Consolidated Non-Interest Expenses From Continuing Operations

Compensation and Benefits – Compensation and benefits expenses, which are the largest component of our expenses, include salaries, incentive compensation, benefits, stock-based compensation, employment taxes, income associated with the forfeiture of stock-based compensation and other employee costs. A portion of compensation expense is comprised of variable incentive arrangements, including discretionary incentive compensation, the amount of which fluctuates in proportion to the level of business activity, increasing with higher revenues and operating profits. Other compensation costs, primarily base salaries and benefits, are more fixed in nature. The timing of incentive compensation payments, which generally occur in February, has a greater impact on our cash position and liquidity than is reflected on our consolidated statements of operations.

For the three months ended September 30, 2012, compensation and benefits expenses increased 30.1 percent to \$78.7 million from \$60.5 million in the corresponding period in 2011, due to increased variable compensation expense driven by higher net revenues and operating profits. Compensation and benefits expenses as a percentage of net revenues were 59.2 percent for the third quarter of 2012, compared with 63.1 percent for the third quarter of 2011. The reduced compensation ratio was driven by the significant increase in fixed income strategic trading revenues during the third quarter of 2012, which has a lower compensation payout.

Occupancy and Equipment – In the third quarter of 2012, occupancy and equipment expenses decreased 6.1 percent to \$6.2 million, compared with \$6.6 million in the corresponding period in 2011. The decrease was primarily attributable to cost saving initiatives.

Communications – Communication expenses include costs for telecommunication and data communication, primarily consisting of expenses for obtaining third-party market data information. For the three months ended September 30, 2012, communication expenses were \$5.4 million, essentially flat compared with the third quarter of 2011.

Floor Brokerage and Clearance – For the three months ended September 30, 2012, floor brokerage and clearance expenses decreased 14.7 percent to \$1.8 million, compared with \$2.1 million for the three months ended September 30, 2011. The decline was due to lower trading fees resulting from lower U.S. equity client volumes.

Marketing and Business Development – Marketing and business development expenses include travel and entertainment and promotional and advertising costs. For the three months ended September 30, 2012, marketing and business development expenses decreased 15.3 percent to \$4.3 million, compared with \$5.1 million for the three months ended September 30, 2011 due to reduced travel expenses.

Outside Services – Outside services expenses include securities processing expenses, outsourced technology functions, outside legal fees and other professional fees. Outside services expenses increased 20.7 percent to \$7.6 million in the third quarter of 2012, compared with \$6.3 million in the corresponding period in 2011, primarily due to increased legal fees.

Intangible Asset Amortization Expense – Intangible asset amortization expense includes the amortization of definite-lived intangible assets consisting of asset management contractual relationships and certain trade names and trademarks. For the three months ended September 30, 2012, intangible asset amortization expense was \$1.9 million, essentially flat compared with the three months ended September 30, 2011.

Table of Contents

Other Operating Expenses – Other operating expenses include insurance costs, license and registration fees, expenses related to our charitable giving program and litigation-related expenses, which consist of the amounts we reserve and/or pay out related to legal and regulatory matters. Other operating expenses increased to \$4.3 million in the third quarter of 2012, compared with \$2.5 million in the prior-year period, primarily due to increased litigation-related expenses.

Income Taxes - For the three months ended September 30, 2012, our provision for income taxes was \$9.2 million, equating to an effective tax rate of 40.5 percent. For the three months ended September 30, 2011, our provision for income taxes was \$1.4 million equating to an effective tax rate of 26.5 percent. Income tax expense recorded in the third quarter of 2011 included a \$1.1 million partial reversal of our U.K. subsidiary's deferred tax asset valuation allowance. For more information on deferred tax assets, see "Income Taxes" within our critical accounting policies.

Segment Performance from Continuing Operations

We measure financial performance by business segment. Our two reportable segments are Capital Markets and Asset Management. We determined these segments based upon the nature of the financial products and services provided to customers and the Company's management organization. Segment pre-tax operating income and segment pre-tax operating margin are used to evaluate and measure segment performance by our management team in deciding how to allocate resources and in assessing performance in relation to our competitors. Revenues and expenses directly associated with each respective segment are included in determining segment operating results. Revenues and expenses that are not directly attributable to a particular segment are allocated based upon the Company's allocation methodologies, generally based on each segment's respective net revenues, use of shared resources, headcount or other relevant measures.

The following table provides our segment performance from continuing operations for the periods presented:

(Dollars in thousands)	Three Months Ended			
	September 30,			
	2012	2011	2012	
			v2011	
Net revenues				
Capital Markets	\$115,249	\$81,398	41.6	%
Asset Management	17,708	14,459	22.5	
Total net revenues	\$132,957	\$95,857	38.7	%
Pre-tax operating income				
Capital Markets	\$20,578	3,704	455.6	%
Asset Management	2,136	1,424	50.0	
Total pre-tax operating income	\$22,714	\$5,128	342.9	%
Pre-tax operating margin				
Capital Markets	17.9	% 4.6	%	
Asset Management	12.1	% 9.8	%	
Total pre-tax operating margin	17.1	% 5.3	%	

Table of Contents

Capital Markets

(Dollars in thousands)	Three Months Ended September 30,		2012 v2011	
	2012	2011		
Net revenues:				
Investment banking				
Financing				
Equities	\$18,781	\$6,569	185.9	%
Debt	16,573	11,105	49.2	
Advisory services	16,317	26,951	(39.5))
Total investment banking	51,671	44,625	15.8	
Institutional sales and trading				
Equities	17,927	22,020	(18.6))
Fixed income	46,690	13,681	241.3	
Total institutional sales and trading	64,617	35,701	81.0	
Other income/(loss)	(1,039)	1,072	N/M	
Total net revenues	\$115,249	\$81,398	41.6	%
Pre-tax operating income	\$20,578	\$3,704	455.6	%
Pre-tax operating margin	17.9	% 4.6	%	

N/M – Not meaningful

Capital Markets net revenues increased 41.6 percent to \$115.2 million, compared with \$81.4 million in the third quarter of 2011, driven by fixed income institutional brokerage revenues, particularly strategic trading of non-agency mortgage-backed securities.

Investment banking revenues comprise all the revenues generated through financing and advisory services activities, including derivative activities that relate to debt financing. To assess the profitability of investment banking, we aggregate investment banking fees with the net interest income or expense associated with these activities.

In the third quarter of 2012, investment banking revenues increased 15.8 percent to \$51.7 million compared with \$44.6 million in the corresponding period of the prior year, driven by increased equity and debt financing revenues, partially offset by a decline in advisory services revenues. For the three months ended September 30, 2012, equity financing revenues increased to \$18.8 million, compared with \$6.6 million in the prior-year period as equity capital markets improved and volatility remained low resulting in an increase in capital raised and higher average revenue per transaction. During the third quarter of 2012, we completed 14 equity financings, raising \$2.6 billion in capital, compared with 8 equity financings, raising \$0.9 billion for the corresponding period in 2011. Debt financing revenues in the third quarter of 2012 increased 49.2 percent to \$16.6 million, compared with \$11.1 million in the third quarter of 2011, driven by higher average revenue per transaction. During the third quarter of 2012, we completed 113 public finance issues with a total par value of \$2.3 billion, compared with 133 public finance issues with a total par value of \$1.8 billion during the prior-year period. For the three months ended September 30, 2012, advisory services revenues decreased 39.5 percent to \$16.3 million compared with a strong prior-year period. We completed 6 transactions with an aggregate enterprise value of \$0.7 billion during the third quarter of 2012, compared with 12 transactions with an

aggregate enterprise value of \$1.9 billion in the third quarter of 2011.

Institutional sales and trading revenues comprise all of the revenues generated through trading activities, which consist of facilitating customer trades and our strategic trading activities in municipal and structured mortgage securities. Also, it includes gains and losses on our investments in the municipal bond funds that we manage. To assess the profitability of institutional brokerage activities, we aggregate institutional brokerage revenues with the net interest income or expense associated with financing, economically hedging and holding long or short inventory positions. Our results may vary from quarter to quarter as a result of changes in trading margins, trading gains and losses, net interest spreads, trading volumes and the timing of transactions based on market opportunities. In particular, our strategic trading activities may be volatile.

For the three months ended September 30, 2012, institutional brokerage revenues increased 81.0 percent to \$64.6 million, compared with \$35.7 million in the prior-year period, driven primarily by robust strategic fixed income trading revenues. In the third quarter of 2012, equity institutional brokerage revenues decreased 18.6 percent to \$17.9 million, compared with \$22.0 million in the

Table of Contents

corresponding period in 2011. The decrease was attributed to lower U.S. equity client volumes and low volatility in the third quarter of 2012. For the three months ended September 30, 2012, fixed income institutional brokerage revenues increased to \$46.7 million, compared with \$13.7 million in the prior-year period, driven by strategic trading activities, primarily related to non-agency mortgage-backed securities. In 2011, we added a mortgage-backed securities strategy to capitalize on pricing inefficiencies within structured mortgage products. In early 2012, we identified an additional opportunity in the mortgage-backed securities market, where positive fundamental and technical trends converged in the third quarter of 2012 resulting in very strong results. We believe we have largely captured the revenues associated with the opportunity and do not expect this level of revenue in future quarters.

Other income/loss includes gains and losses from our merchant banking investments and other firm investments, performance and management fees on municipal bond and merchant banking funds, interest expense related to long-term funding and a commitment fee on a bank line of credit. For the three months ended September 30, 2012, other income/loss was a loss of \$1.0 million, compared with income of \$1.1 million in the corresponding period in 2011. In the third quarter of 2011, we recorded higher gains associated with our merchant banking investments.

Capital Markets segment pre-tax operating margin in the third quarter of 2012 was 17.9 percent, compared with 4.6 percent for the corresponding period in the prior year. The increase in pre-tax operating margin was driven by the significant increase in fixed income strategic trading revenues, improved financing revenues and non-compensation expense reductions.

Asset Management

(Dollars in thousands)	Three Months Ended September 30,			
	2012	2011	2012 v2011	
Net revenues:				
Management and performance fees				
Management fees	\$17,252	\$15,149	13.9	%
Performance fees	22	—	N/M	
Total management and performance fees	17,274	15,149	14.0	
Other income/(loss)	434	(690)	N/M	
Net revenues	\$17,708	\$14,459	22.5	%
Pre-tax operating income	\$2,136	\$1,424	50.0	%
Pre-tax operating margin	12.1	% 9.8	%	

N/M – Not meaningful

Management and performance fee revenues comprise the revenues generated through management and investment advisory services performed for separately managed accounts, registered funds and private funds or partnerships. Fluctuations in financial markets and client asset inflows and outflows have a direct effect on management and performance fee revenues. Management fees are generally based on the level of assets under management (“AUM”) measured monthly or quarterly, and an increase or reduction in assets under management, due to market price fluctuations or net client asset flows, will result in a corresponding increase or decrease in management fees. Fees vary with the type of assets managed and the vehicle in which they are managed, with higher fees earned on equity and MLP investments, and lower fees earned on fixed income and cash management products. Performance fees are

earned when the investment return on assets under management exceeds certain benchmark targets or other performance targets over a specified measurement period. The level of performance fees earned can vary significantly from period to period and these fees may not necessarily be correlated to changes in total assets under management. The majority of performance fees, if earned, are generally recorded in the fourth quarter of the applicable year or upon withdrawal of client assets.

Total management and performance fee revenues increased 14.0 percent to \$17.3 million in the third quarter of 2012, compared with \$15.1 million in the third quarter of 2011. The increase was due primarily to higher management fee revenue, driven by increased AUM, earned on our equity and MLP product offerings.

Other income/loss includes gains and losses from our investments in registered funds and private funds or partnerships that we manage. For the three months ended September 30, 2012, other income/loss was income of \$0.4 million, compared to a loss of \$0.7 million recorded in the three months ended September 30, 2011.

Table of Contents

Segment pre-tax operating margin for the three months ended September 30, 2012 was 12.1 percent, compared to 9.8 percent for the corresponding period in the prior year. The increased margin was driven by higher net revenues.

The following table summarizes the changes in our assets under management for the three months ended September 30, 2012:

(Dollars in millions)

Assets under management:

Balance at June 30, 2012	\$ 12,741
Net inflows	260
Net market appreciation	767
Balance at September 30, 2012	\$ 13,768

Assets under management increased \$1.0 billion to \$13.8 billion in the three months ended September 30, 2012. Net market appreciation of \$0.8 billion during the third quarter of 2012 was primarily the result of increased equity prices during the quarter. Additionally, we experienced client inflows of approximately \$0.3 billion driven by inflows into our fixed income and MLP product offerings, offset in part by outflows from our equity product offering.

Discontinued Operations

Discontinued operations include the operating results of our Hong Kong capital markets business, which has ceased operations as of September 30, 2012. The results of this business are presented as discontinued operations for all periods presented. For the three months ended September 30, 2012, income from discontinued operations, net of tax, was \$6.8 million, compared with a loss of \$7.1 million in the third quarter of 2011. The \$11.1 million of pre-tax restructuring expense recorded in the third quarter of 2012 consisted primarily of costs incurred for early termination of leased office space and severance benefits. Additionally, in the third quarter of 2012, we recorded a \$21.0 million U.S. tax benefit related to discontinuing our Hong Kong capital markets business.

(Dollars in thousands)	Three Months Ended September 30,			
	2012	2011	2012 v2011	
Net revenues	\$ 2,674	\$ 2,124	25.9	%
Restructuring expenses	11,057	—	N/M	
Operating expenses	5,843	6,952	(16.0)
Total non-interest expenses	16,900	6,952	143.1	%
Loss from discontinued operations before income tax expense/(benefit)	(14,226) (4,828) 194.7	%
Income tax expense/(benefit)	(21,029) 2,315	N/M	
Income/(loss) from discontinued operations, net of tax	\$ 6,803	\$ (7,143) N/M	

See Note 4 to our unaudited consolidated financial statements for further discussion of our discontinued operations.

Table of Contents

Financial Summary for the Nine Months Ended September 30, 2012 and September 30, 2011

The following table provides a summary of the results of our operations and the results of our operations as a percentage of net revenues for the periods indicated.

(Dollars in thousands)	Nine Months Ended September 30,		2012 v2011	As a Percentage of Net Revenues for the Nine Months Ended September 30,		2011	
	2012	2011		2012	2011		
Revenues:							
Investment banking	\$ 148,536	\$ 151,834	(2.2)%	42.2	%	44.1	%
Institutional brokerage	134,006	111,732	19.9	38.0		32.6	
Asset management	52,927	52,774	0.3	15.0		15.3	
Interest	35,742	42,407	(15.7)	10.1		12.3	
Other income	1,242	10,018	(87.6)	0.4		2.9	
Total revenues	372,453	368,765	1.0	105.7		107.2	
Interest expense	20,184	24,748	(18.4)	5.7		7.2	
Net revenues	352,269	344,017	2.4	100.0		100.0	
Non-interest expenses:							
Compensation and benefits	211,564	207,591	1.9	60.1		60.3	
Occupancy and equipment	20,171	22,427	(10.1)	5.7		6.5	
Communications	16,421	17,611	(6.8)	4.7		5.1	
Floor brokerage and clearance	5,939	6,684	(11.1)	1.7		1.9	
Marketing and business development	15,097	16,868	(10.5)	4.3		4.9	
Outside services	21,027	20,632	1.9	6.0		6.0	
Restructuring-related expense	3,642	—	N/M	1.0		—	
Intangible asset amortization expense	5,751	6,207	(7.3)	1.6		1.8	
Other operating expenses	9,164	8,468	8.2	2.6		2.5	
Total non-interest expenses	308,776	306,488	0.7	87.7		89.1	
Income from continuing operations before income tax expense	43,493	37,529	15.9	12.3		10.9	
Income tax expense	11,365	11,892	(4.4)	3.2		3.6	
Income from continuing operations	32,128	25,637	25.3	9.1		7.4	
Discontinued operations:							
Loss from discontinued operations, net of tax	(13)	(10,447)	(99.9)	—		(3.0)	
Net income	32,115	15,190	111.4	9.1		4.4	

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Net income applicable to noncontrolling interests	2,671	846	215.7	0.8	0.2	
Net income applicable to Piper Jaffray Companies	\$29,444	\$14,344	105.3	% 8.4	% 4.2	%

N/M – Not meaningful

Except as discussed below, the description of non-interest expense and net revenues as well as the underlying reasons for variances to prior year are substantially the same as the comparative quarterly discussion.

For the nine months ended September 30, 2012, we recorded net income applicable to Piper Jaffray Companies, including continuing and discontinued operations, of \$29.4 million. Net revenues from continuing operations for the nine months ended September 30, 2012 were \$352.3 million, a 2.4 percent increase from the year-ago period. For the nine months ended September 30,

Table of Contents

2012, investment banking revenues were \$148.5 million, compared with \$151.8 million in the prior-year period. This decrease was attributable to lower advisory services and equity financing revenues, partially offset by higher debt financing revenues. For the nine months ended September 30, 2012, institutional brokerage revenues increased 19.9 percent to \$134.0 million, compared with \$111.7 million in the corresponding period in the prior year, driven by strong fixed income strategic trading revenues. For the nine months ended September 30, 2012, asset management fees were \$52.9 million, essentially flat compared with the prior-year period. Net interest income for the first nine months of 2012 decreased 11.9 percent to \$15.6 million, compared with \$17.7 million for the first nine months of 2011. For the nine months ended September 30, 2012, other income was \$1.2 million, compared with \$10.0 million in the corresponding period in the prior year. In the nine months ended September 30, 2011, we recorded higher investment gains associated with our merchant banking activities. Non-interest expenses from continuing operations were \$308.8 million for the nine months ended September 30, 2012, essentially flat compared to the prior year period.

Consolidated Non-Interest Expenses from Continuing Operations

Compensation and Benefits – For the nine months ended September 30, 2012, compensation and benefits expenses increased 1.9 percent to \$211.6 million from \$207.6 million in the corresponding period in 2011. Compensation and benefits expenses as a percentage of net revenues was 60.1 percent for the first nine months of 2012, compared with 60.3 percent for the first nine months of 2011.

Communications – For the nine months ended September 30, 2012, communication expenses decreased 6.8 percent to \$16.4 million, compared with \$17.6 million in the first nine months of 2011. The decrease was primarily attributable to lower market data service expenses.

Outside Services – Outside services expenses increased 1.9 percent to \$21.0 million for the nine months ended September 30, 2012, compared with \$20.6 million in the corresponding period in 2011, primarily due to increased legal expenses partially offset by lower securities processing expenses.

Restructuring-Related Expenses – For the nine months ended September 30, 2012, restructuring-related expenses were \$3.6 million. The pre-tax restructuring charge, recorded in the second quarter of 2012, consisted of \$2.4 million of severance benefits and \$1.2 million for the reduction of leased office space.

Other Operating Expenses – Other operating expenses increased 8.2 percent to \$9.2 million for the nine months ended September 30, 2012, compared with \$8.5 million in the prior-year period, due to increased litigation-related expenses offset in part by decreased charitable contributions expense as we funded the majority of our 2011 charitable contribution commitment in the first nine months of 2011. Additionally, we received a business tax refund in the first nine months of 2012.

Income Taxes - For the nine months ended September 30, 2012, our provision for income taxes was \$11.4 million, equating to an effective tax rate of 26.1 percent. In the first nine months of 2012, we recorded a tax benefit for the reversal of a previously accrued uncertain state income tax position of \$7.1 million, net of federal tax, partially offset by a \$4.0 million write-off of deferred tax assets related to equity grants that either were forfeited or vested at share prices lower than the grant date share price. For the nine months ended September 30, 2011, our provision for income taxes was \$11.9 million, equating to an effective tax rate of 31.7 percent.

Table of Contents

Segment Performance from Continuing Operations

The following table provides our segment performance for the periods presented:

(Dollars in thousands)	Nine Months Ended September 30,		2012 v2011	
	2012	2011		
Net revenues				
Capital Markets	\$299,630	\$291,700	2.7	%
Asset Management	52,639	52,317	0.6	
Total net revenues	\$352,269	\$344,017	2.4	%
Pre-tax operating income				
Capital Markets	\$33,101	\$27,101	22.1	%
Asset Management	10,392	10,428	(0.3))
Total pre-tax operating income	\$43,493	\$37,529	15.9	%
Pre-tax operating margin				
Capital Markets	11.0	% 9.3		%
Asset Management	19.7	% 19.9		%
Total pre-tax operating margin	12.3	% 10.9		%

Capital Markets

(Dollars in thousands)	Nine Months Ended September 30,		2012 v2011	
	2012	2011		
Net revenues:				
Investment banking				
Financing				
Equities	\$55,141	\$58,682	(6.0))%
Debt	53,598	39,354	36.2	
Advisory services	41,670	55,763	(25.3))
Total investment banking	150,409	153,799	(2.2))
Institutional sales and trading				
Equities	55,589	66,028	(15.8))
Fixed income	95,773	65,920	45.3	
Total institutional sales and trading	151,362	131,948	14.7	
Other income/(loss)	(2,141)) 5,953		N/M
Net revenues	\$299,630	\$291,700	2.7	%
Pre-tax operating income	\$33,101	\$27,101	22.1	%
Pre-tax operating margin	11.0	% 9.3		%

N/M – Not meaningful

Capital Markets net revenues increased 2.7 percent to \$299.6 million for the nine months ended September 30, 2012, compared with \$291.7 million in the prior-year period.

For the first nine months of 2012, investment banking revenues decreased 2.2 percent to \$150.4 million compared with \$153.8 million in the corresponding period of the prior year, due to a decline in advisory services and equity financing revenues, offset in part by increased debt financing revenues. For the nine months ended September 30, 2012, equity financing revenues decreased 6.0 percent to \$55.1 million, compared with \$58.7 million in the prior-year period. During the first nine months of 2012, we completed 51 equity financings, raising \$7.6 billion for our clients (excluding the \$16.0 billion of capital raised from the Facebook initial public offering, on which we had a small co-manager position), compared with 60 equity financings, raising \$12.9 billion

Table of Contents

for the corresponding period in 2011. Debt financing revenues in the first nine months of 2012 increased 36.2 percent to \$53.6 million, compared with \$39.4 million in the first nine months of 2011, due to an increase in public finance revenues. In the nine months ended September 30, 2012, historically low interest rates created client refinancing opportunities, which resulted in a 51.6 percent increase in our par value from new debt issuances. Additionally, during the nine months ended September 30, 2011, municipal underwriting activity was at historic lows. During the first nine months of 2012, we completed 414 public finance issues with a total par value of \$7.2 billion, compared with 376 public finance issues with a total par value of \$4.7 billion during the prior-year period. Our market share for the first nine months of 2012 was 4.9 percent, an increase of 110 basis points from the full year 2011. For the nine months ended September 30, 2012, advisory services revenues decreased 25.3 percent to \$41.7 million due to lower U.S. and European advisory services revenue. We completed 18 transactions with an aggregate enterprise value of \$3.4 billion during the first nine months of 2012, compared with 27 transactions with an aggregate enterprise value of \$3.9 billion in the first nine months of 2011.

For the nine months ended September 30, 2012, institutional brokerage revenues increased 14.7 percent to \$151.4 million, compared with \$131.9 million in the prior-year period, driven by strong fixed income strategic trading revenues. In the first nine months of 2012, equity institutional brokerage revenues decreased to \$55.6 million, compared with \$66.0 million in the corresponding period in 2011. The decrease was attributed to lower U.S. equity client volumes resulting from the uncertain market conditions in the first nine months of 2012. For the nine months ended September 30, 2012, fixed income institutional brokerage revenues increased to \$95.8 million, compared with \$65.9 million in the prior-year period, driven by our strategic trading activities, primarily related to non-agency mortgage-backed securities.

For the nine months ended September 30, 2012, other income/loss was a loss of \$2.1 million, compared with income of \$6.0 million in the corresponding period in 2011. In the first nine months of 2011, we recorded higher gains associated with our merchant banking investments.

Capital Markets segment pre-tax operating margin for the nine months ended September 30, 2012 was 11.0 percent, compared with 9.3 percent for the corresponding period in the prior year.

Asset Management

(Dollars in thousands)	Nine Months Ended		2012	
	2012	2011	v2011	
Net revenues:				
Management and performance fees				
Management fees	\$51,441	\$50,946	1.0	%
Performance fees	664	1,746	(62.0))
Total management and performance fees	52,105	52,692	(1.1))
Other income/(loss)	534	(375))	N/M
Total net revenues	\$52,639	\$52,317	0.6	%
Pre-tax operating income	\$10,392	\$10,428	(0.3))%
Pre-tax operating margin	19.7	% 19.9	%	

N/M – Not meaningful

Total management and performance fees were \$52.1 million in the first nine months of 2012, essentially flat compared to the corresponding period in the prior year as higher management fees were offset by lower performance fees. The performance fees recorded during the first nine months of 2012 and 2011 were the result of client asset withdrawals.

For the nine months ended September 30, 2012, other income/loss was income of \$0.5 million compared with a loss of \$0.4 million for the corresponding period in the prior year.

Segment pre-tax operating margin for the nine months ended September 30, 2012 was 19.7 percent, essentially flat compared to the corresponding period in the prior year.

Table of Contents

The following table summarizes the changes in our assets under management for the nine months ended September 30, 2012:

(Dollars in millions)

Assets under management:

Balance at December 31, 2011	\$12,173
Net inflows	533
Net market appreciation	1,062
Balance at September 30, 2012	\$13,768

Assets under management increased \$1.6 billion to \$13.8 billion in the nine months ended September 30, 2012. Net market appreciation of \$1.1 billion during the first nine months of 2012 was the result of improved market performance in our equity product offerings and positive performance in our fixed income product offerings. We experienced client inflows of approximately \$0.5 billion driven by inflows into our fixed income and MLP product offerings, offset by client outflows related to our equity product offerings.

Discontinued Operations

For the nine months ended September 30, 2012, we recorded a small loss from discontinued operations, compared with a loss of \$10.4 million for the nine months ended September 30, 2011.

(Dollars in thousands)	Nine Months Ended September 30,		2012 v2011	
	2012	2011		
Net revenues	\$6,625	\$11,517	(42.5)%
Restructuring expenses	11,057	—	N/M	
Operating expenses	16,550	20,078	(17.6)
Total non-interest expenses	27,607	20,078	37.5	%
Loss from discontinued operations before income tax expense/(benefit)	(20,982) (8,561)	145.1
Income tax expense/(benefit)	(20,969) 1,886	N/M	
Loss from discontinued operations, net of tax	\$(13) \$(10,447)	N/M

See Note 4 to our unaudited consolidated financial statements for further discussion of our discontinued operations.

Recent Accounting Pronouncements

Recent accounting pronouncements are set forth in Note 3 to our unaudited consolidated financial statements, and are incorporated herein by reference.

Critical Accounting Policies

Our accounting and reporting policies comply with generally accepted accounting principles (“GAAP”) and conform to practices within the securities industry. The preparation of financial statements in compliance with GAAP and industry practices requires us to make estimates and assumptions that could materially affect amounts reported in our consolidated financial statements. Critical accounting policies are those policies that we believe to be the most important to the portrayal of our financial condition and results of operations and that require us to make estimates that are difficult, subjective or complex. Most accounting policies are not considered by us to be critical accounting policies. Several factors are considered in determining whether or not a policy is critical, including whether the estimates are significant to the consolidated financial statements taken as a whole, the nature of the estimates, the ability to readily validate the estimates with other information (e.g. third-party or independent sources), the sensitivity of the estimates to changes in economic conditions and whether alternative accounting methods may be used under GAAP.

Table of Contents

For a full description of our significant accounting policies, see Note 2 to our consolidated financial statements included in our Annual Report on Form 10-K for the year-ended December 31, 2011. We believe that of our significant accounting policies, the following are our critical accounting policies.

Valuation of Financial Instruments

Financial instruments and other inventory positions owned, financial instruments and other inventory positions sold, but not yet purchased, and certain firm investments on our consolidated statements of financial condition consist of financial instruments recorded at fair value, either as required by accounting guidance or through the fair value election. Unrealized gains and losses related to these financial instruments are reflected on our consolidated statements of operations.

The fair value of a financial instrument is the amount at which the instrument could be exchanged in an orderly transaction between market participants. Based on the nature of our business and our role as a “dealer” in the securities industry or our role as a manager of municipal funds, the fair values of our financial instruments are determined internally. Our processes are designed to ensure that the fair values used for financial reporting are based on observable inputs wherever possible. In the event that observable inputs are not available, unobservable inputs are developed based on an evaluation of all relevant empirical market data, including prices evidenced by market transactions, interest rates, credit spreads, volatilities and correlations and other security-specific information. Valuation adjustments related to illiquidity or counterparty credit risk are also considered. In estimating fair value, we may utilize information provided by third-party pricing vendors to corroborate internally-developed fair value estimates.

A substantial percentage of the fair value of our financial instruments and other inventory positions owned, and financial instruments and other inventory positions sold, but not yet purchased, are based on observable market prices, observable market parameters, or derived from broker or dealer prices. The availability of observable market prices and pricing parameters can vary from product to product. Where available, observable market prices and pricing or market parameters in a product may be used to derive a price without requiring significant judgment. In certain markets, observable market prices or market parameters are not available for all products, and fair value is determined using techniques appropriate for each particular product. These techniques may involve some degree of judgment. Results from valuation models and other valuation techniques in one period may not be indicative of the future period fair value measurement.

For investments in illiquid or privately held securities that do not have readily determinable fair values, the determination of fair value requires us to estimate the value of the securities using the best information available. Among the factors considered by us in determining the fair value of such financial instruments are the cost, terms and liquidity of the investment, the financial condition and operating results of the issuer, the quoted market price of publicly traded securities with similar quality and yield, and other factors generally pertinent to the valuation of investments. In instances where a security is subject to transfer restrictions, the value of the security is based primarily on the quoted price of a similar security without restriction but may be reduced by an amount estimated to reflect such restrictions. In addition, even where we derive the value of a security based on information from an independent source, certain assumptions may be required to determine the security’s fair value. For example, we assume that the size of positions that we hold would not be large enough to affect the quoted price of the securities if we sell them, and that any such sale would happen in an orderly manner. The actual value realized upon disposition could be different from the current estimated fair value.

Depending upon the product and terms of the transaction, the fair value of our derivative contracts can be observed or priced using models based on the net present value of estimated future cash flows. Our models generally incorporate inputs that we believe are representative of inputs other market participants would use to determine fair value of the

same instruments, including contractual terms, market prices, recovery values, yield curves, credit curves and measures of volatility. The valuation models and underlying assumptions are monitored over the life of the derivative product. If there are any changes necessary in the underlying inputs, the model is updated for those new inputs.

ASC 820 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The objective of a fair value measurement is to determine the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (the exit price). The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level I measurements) and the lowest priority to inputs with little or no pricing observability (Level III measurements). Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

Table of Contents

The following table reflects the composition of our Level III assets and Level III liabilities by asset class:

(Dollars in thousands)	Level III September 30, 2012	December 31, 2011
Assets:		
Financial instruments and other inventory positions owned:		
Corporate securities:		
Convertible securities	\$12,461	\$—
Fixed income securities	—	2,815
Municipal securities:		
Tax-exempt securities	1,526	3,135
Short-term securities	436	175
Asset-backed securities	95,470	53,088
Derivative contracts	640	—
Total financial instruments and other inventory positions owned:	110,533	59,213
Investments	33,629	21,341
Total assets	\$144,162	\$80,554
Liabilities:		
Financial instruments and other inventory positions sold, but not yet purchased:		
Corporate securities:		
Convertible securities	\$—	\$1,171
Fixed income securities	—	900
Derivative contracts	12,238	3,594
Total financial instruments and other inventory positions sold, but not yet purchased:	\$12,238	\$5,665

The following table reflects activity with respect to our Level III assets and liabilities:

(Dollars in thousands)	Nine Months Ended September 30,	
	2012	2011
Assets:		
Purchases	\$366,364	\$285,593
Sales	(330,951)	(252,168)
Transfers in	3,452	6,539
Transfers out	(4,529)	(7,421)
Realized gains/(losses)	22,938	1,929
Unrealized gains/(losses)	6,334	(3,075)
Liabilities:		
Purchases	\$(19,755)	\$(8,988)
Sales	1,434	5,454
Transfers in	—	3,643
Transfers out	(1,171)	(3,615)
Realized gains/(losses)	17,375	1,480
Unrealized gains/(losses)	8,690	14,228

See Note 6 to our consolidated financial statements for additional discussion of Level III assets and liabilities.

We employ specific control processes to determine the reasonableness of the fair value of our financial instruments. Our processes are designed to ensure that the internally estimated fair values are accurately recorded and that the data inputs and the valuation techniques used are appropriate, consistently applied, and that the assumptions are reasonable and consistent with the objective of determining fair value. Individuals outside of the trading departments perform independent pricing verification reviews as of each reporting date. We have established parameters which set forth when securities are independently verified. The selection parameters are generally based upon the type of security, the level of estimation risk of a security, the materiality of the security to our financial statements, changes in fair value from period to period, and other specific facts and circumstances of our security portfolio. In evaluating the initial internally-estimated fair values made by our traders, the nature and complexity of securities involved (e.g. term, coupon, collateral, and other key drivers of value), level of market activity for securities, and availability of market data are considered. The independent price verification procedures include, but are not limited to, analysis of trade data

Table of Contents

(both internal and external where available), corroboration to the valuation of positions with similar characteristics, risks and components, or comparison to an alternative pricing source, such as a discounted cash flow model. We have a valuation committee, comprised of members of senior management, that provides oversight and overall responsibility for the internal control processes and procedures related to fair value measurements.

Goodwill and Intangible Assets

We record all assets and liabilities acquired in purchase acquisitions, including goodwill and other intangible assets, at fair value. Determining the fair value of assets and liabilities acquired requires certain management estimates. At September 30, 2012, we had goodwill of \$202.4 million, all of which relates to our asset management segment.

Under ASC 350, we are required to perform impairment tests of our goodwill and indefinite-life intangible assets annually and on an interim basis when certain events or circumstances exist that could indicate possible impairment. We have elected to test for goodwill impairment in the fourth quarter of each calendar year. Beginning in 2012, we have the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, we determine it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. However, if we conclude otherwise, then we are required to perform the two-step impairment test, which requires management to make judgments in determining what assumptions to use in the calculation. The first step of the process consists of estimating the fair value of our reporting units based on the following factors: our market capitalization, a discounted cash flow model using revenue and profit forecasts, public market comparables and multiples of recent mergers and acquisitions of similar businesses. Valuation multiples may be based on revenues, price-to-earnings or cash flows of comparable public companies and business segments. These multiples may be adjusted to consider competitive differences including size, operating leverage and other factors. The estimated fair values of our reporting units are compared with their carrying values, which includes the allocated goodwill. If the estimated fair values are less than the carrying values, a second step is performed to compute the amount of the impairment by determining an “implied fair value” of goodwill. The determination of a reporting unit’s “implied fair value” of goodwill requires us to allocate the estimated fair value of the reporting unit to the assets and liabilities of the reporting unit. Any unallocated fair value represents the “implied fair value” of goodwill, which is compared to its corresponding carrying value.

As noted above, the initial recognition of goodwill and other intangible assets and the subsequent impairment analysis requires management to make subjective judgments concerning estimates of how the acquired assets or businesses will perform in the future using valuation methods including discounted cash flow analysis. Our estimated cash flows typically extend for five years and, by their nature, are difficult to determine over an extended time period. Events and factors that may significantly affect the estimates include, among others, competitive forces and changes in revenue growth trends, cost structures, technology, discount rates and market conditions. To assess the reasonableness of cash flow estimates and validate assumptions used in our estimates, we review historical performance of the underlying assets or similar assets. In assessing the fair value of our reporting units, the volatile nature of the securities markets and our industry requires us to consider the business and market cycle and assess the stage of the cycle in estimating the timing and extent of future cash flows.

We completed our 2011 annual goodwill impairment testing as of November 30, 2011, which resulted in a non-cash goodwill impairment charge of \$120.3 million. The charge related to our capital markets reporting unit and primarily pertained to goodwill created from the 1998 acquisition of our predecessor, Piper Jaffray Companies Inc., and its subsidiaries by U.S. Bancorp, which was retained by us when we spun-off from U.S. Bancorp on December 31, 2003.

Our 2011 annual goodwill impairment testing resulted in no impairment associated with the FAMCO or ARI reporting units, within our asset management operating segment. We also tested the intangible assets (indefinite and definite-lived) acquired as part of the FAMCO and ARI acquisitions and concluded there was no impairment.

In the first quarter of 2012, we reorganized our FAMCO and ARI reporting units, which triggered an interim impairment analysis of our goodwill. We concluded there was no impairment.

We will be completing our 2012 annual goodwill impairment testing in the fourth quarter of 2012. Impairment charges, if any, resulting from this valuation analysis could materially adversely affect our results of operations.

Table of Contents

Compensation Plans

Stock-Based Compensation Plans

As part of our compensation to employees and directors, we use stock-based compensation, consisting of restricted stock, restricted stock units and stock options. The Company accounts for equity awards in accordance with ASC 718, which requires all share-based payments to employees, including grants of employee stock options, to be recognized in the consolidated statements of operations at grant date fair value over the service period of the award, net of estimated forfeitures. We grant shares of restricted stock to current employees as part of year-end compensation (“Annual Grants”) and as a retention tool. Employees may receive restricted stock with service conditions upon initial hiring or as a retention award (“Sign-on Grants”). We have also granted restricted stock awards with service conditions to key employees (“Retention Grants”), as well as restricted stock awards with performance conditions to members of senior management (“Performance Grants”). On May 15, 2012, we granted restricted stock units with market conditions to our leadership team (“Leadership Grants”). Upon closing of the ARI acquisition in March 2010, we granted restricted stock with service conditions to ARI employees (“Inducement Grants”).

Annual Grants are made each February for the prior fiscal year performance and constitute a portion of an employee’s annual incentive for the prior year. We recognize the compensation expense prior to the grant date of the award as we determined that the service inception date precedes the grant date. These grants are not subject to service requirements that employees must fulfill in exchange for the right to these awards, as the grants continue to vest after termination of employment, so long as the employee does not violate certain post-termination restrictions as set forth in the award agreements or any agreements entered into upon termination. Prior to 2011, Annual Grants were subject to three-year cliff vesting. Beginning in 2011, Annual Grants are subject to annual ratable vesting over a three-year period. Unvested shares are subject to post-termination restrictions. These post-termination restrictions do not meet the criteria for an in-substance service condition as defined by ASC 718. Accordingly, such shares of restricted stock comprising Annual Grants are expensed in the period to which those awards are deemed to be earned, which is the calendar year preceding the February grant date. If any of these awards are forfeited, the lower of the fair value at grant date or the fair value at the date of forfeiture is recorded within the consolidated statements of operations as a reduction of compensation and benefits expense.

Sign-on Grants are used as a recruiting tool for new employees and are issued to current employees as a retention tool. The majority of these awards have three-year cliff vesting terms and employees must fulfill service requirements in exchange for the right to the awards. Compensation expense is amortized on a straight-line basis from the grant date over the requisite service period. Employees forfeit unvested shares upon termination of employment and a reversal of compensation expense is recorded.

Retention Grants and Inducement Grants are subject to ratable vesting based upon a five-year service requirement and are amortized as compensation expense on a straight-line basis from the grant date over the requisite service period. Employees forfeit unvested retention shares upon termination of employment and a reversal of compensation expense is recorded.

Performance-based restricted stock awards granted in 2008 and 2009 cliff vest upon meeting a specific performance-based metric prior to May 2013. Performance Grants are amortized on a straight-line basis over the period we expect the performance target to be met. The performance condition must be met for the awards to vest and total compensation cost will be recognized only if the performance condition is satisfied. The probability that the performance conditions will be achieved and that the awards will vest is reevaluated each reporting period with changes in actual or estimated outcomes accounted for using a cumulative effect adjustment to compensation expense.

The Leadership Grants will vest and convert to shares of common stock only if the Company satisfies predetermined market conditions over the performance period beginning May 15, 2012 and ending May 14, 2015. Under the terms of the grant, the number of units that vest and convert to shares will be based on the achievement of specified market conditions during the performance period. Compensation expense is amortized on a straight-line basis over the three-year requisite service period based on the fair value of the award on the grant date. The market conditions must be met for the awards to vest and compensation cost will be recognized regardless if the market conditions are satisfied. Employees forfeit unvested share units upon termination of employment and a reversal of compensation expense is recorded.

Stock-based compensation granted to our non-employee directors is in the form of unrestricted common shares of Piper Jaffray Companies stock. The stock-based compensation paid to directors is immediately expensed and is included in our results of operations as outside services expense as of the grant date.

We granted stock options in fiscal years 2004 through 2008. The options were expensed on a straight-line basis over the required service period, based on the estimated fair value of the award on the grant date using a Black-Scholes option-pricing model. This model required management to exercise judgment with respect to certain assumptions, including the expected dividend yield, the

Table of Contents

expected volatility, and the expected life of the options. As described above pertaining to our Annual Grants of restricted shares, stock options granted to employees were expensed in the calendar year preceding the annual February grant. Stock options have a ten year life and as such, will begin expiring in 2014.

Deferred Compensation Plans

We established a deferred compensation plan in 2012, which allows eligible employees to elect to receive a portion of the incentive compensation they would otherwise receive in the form of restricted stock or other equity, instead in restricted mutual fund shares (“MFRS Awards”) of funds managed by affiliates of the Company. MFRS Awards are awarded to qualifying employees in February of each year, and represent a portion of their compensation for performance in the preceding year similar to our Annual Grants. MFRS Awards vest ratably over three years in equal installments and provide for continued vesting after termination of employment so long as the employee does not violate certain post-termination restrictions set forth in the award agreement or any agreement entered into upon termination.

In addition, we established a deferred compensation plan in 2012, which allows a select group of employees to subscribe to a limited partnership interest (“Limited Partnership Interest Awards”) in an alternative asset management fund managed by the Company instead of receiving that portion of their incentive compensation in the form of restricted stock or other equity. The Limited Partnership Interest Awards are awarded to eligible employees in March of each year, and represent a portion of their compensation for performance in the preceding year similar to the Annual Grants and MFRS Awards. Limited Partnership Interest Awards vest ratably over three years in equal installments and provide for continued vesting after termination of employment so long as the employee does not violate certain post-termination restrictions set forth in the award agreement or any agreement entered into upon termination.

Forfeitures of awards under the deferred compensation plans are recorded as a reduction of compensation and benefits expenses within the consolidated statements of operations.

Contingencies

We are involved in various pending and potential legal proceedings related to our business, including litigation, arbitration and regulatory proceedings. Some of these matters involve claims for substantial amounts, including claims for punitive and other special damages. We have, after consultation with outside legal counsel and consideration of facts currently known by management, established reserves for potential losses in accordance with FASB Accounting Standards Codification Topic 450, “Contingencies,” to the extent that claims are probable of loss and the amount of the loss can be reasonably estimated. The determination of these reserve amounts requires significant judgment on the part of management. In making these determinations, we consider many factors, including, but not limited to, the loss and damages sought by the plaintiff or claimant, the basis and validity of the claim, the likelihood of a successful defense against the claim, and the potential for, and magnitude of, damages or settlements from such pending and potential litigation and arbitration proceedings, and fines and penalties or orders from regulatory agencies. Given the uncertainties regarding timing, size, volume and outcome of pending and potential legal proceedings and other factors, the amounts of reserves are difficult to determine and of necessity subject to future revision.

Income Taxes

We file a consolidated U.S. federal income tax return, which includes all of our qualifying subsidiaries. We also are subject to income tax in various states and municipalities and those foreign jurisdictions in which we operate. Amounts provided for income taxes are based on income reported for financial statement purposes and do not necessarily represent amounts currently payable. Deferred tax assets and liabilities are recognized for the future tax

consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and for tax loss carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. Deferred income taxes are provided for temporary differences in reporting certain items, principally, amortization of share-based compensation. The realization of deferred tax assets is assessed and a valuation allowance is recognized to the extent that it is more likely than not that any portion of the deferred tax asset will not be realized. We believe that our future taxable profits will be sufficient to recognize our U.S. deferred tax assets. However, if our projections of future taxable profits do not materialize, we may conclude that a valuation allowance is necessary, which would impact our results of operations in that period. As of September 30, 2012, we have a deferred tax asset valuation allowance of \$6.5 million related to our U.K. subsidiary's net operating loss carryforwards, which represents all but \$1.1 million of the U.K. subsidiary's deferred tax asset.

Table of Contents

In connection with the closure of our Hong Kong capital markets business, we realized a \$21.0 million U.S. tax benefit due to a realized loss on the investment in our Hong Kong subsidiaries. The tax benefit was the excess of the tax basis of our investment in the subsidiaries over the financial statement carrying amount (the deductible outside basis difference). We recorded the tax benefit within discontinued operations for the three months ended September 30, 2012.

We record deferred tax benefits for future tax deductions expected upon the vesting of share-based compensation. If deductions reported on our tax return for share-based compensation (i.e., the value of the share-based compensation at the time of vesting) exceed the cumulative cost of those instruments recognized for financial reporting (i.e., the grant date fair value of the compensation computed in accordance with ASC 718), we record the excess tax benefit as additional paid-in capital. Conversely, if deductions reported on our tax return for share-based compensation are less than the cumulative cost of those instruments recognized for financial reporting, we offset the deficiency first to any previously recognized excess tax benefits recorded as additional paid-in capital and any remaining deficiency is recorded as income tax expense. As of September 30, 2012, we did not have any available excess tax benefits within additional paid-in capital. Approximately 1,000,000 shares of restricted stock vested in the first nine months of 2012 at values less than the grant date fair value resulting in \$4.0 million of income tax expense in the first nine months of 2012. Based on our share price as of September 30, 2012, we estimate that the value of approximately 895,000 shares vesting in the first quarter of 2013 will be at values less than the grant date fair value resulting in \$5.3 million of income tax expense in the first quarter of 2013. The ultimate amount of our income tax expense, if any, is directly correlated to Piper Jaffray Companies share price at the date of vesting.

We establish reserves for uncertain income tax positions in accordance with ASC 740 when it is not more likely than not that a certain position or component of a position will be ultimately upheld by the relevant taxing authorities. Significant judgment is required in evaluating uncertain tax positions. Our tax provision and related accruals include the impact of estimates for uncertain tax positions and changes to the reserves that are considered appropriate. To the extent the probable tax outcome of these matters changes, such change in estimate will impact the income tax provision in the period of change and, in turn, our results of operations. In the second quarter of 2012, we recorded the reversal of a previously accrued uncertain state income tax position of \$7.1 million, net of federal income tax.

Liquidity, Funding and Capital Resources

Liquidity is of critical importance to us given the nature of our business. Insufficient liquidity resulting from adverse circumstances contributes to, and may be the cause of, financial institution failure. Accordingly, we regularly monitor our liquidity position, including our cash and net capital positions, and we have implemented a liquidity strategy designed to enable our business to continue to operate even under adverse circumstances, although there can be no assurance that our strategy will be successful under all circumstances.

The majority of our tangible assets consist of assets readily convertible into cash. Financial instruments and other inventory positions owned are stated at fair value and are generally readily marketable in most market conditions. Receivables and payables with customers and brokers and dealers usually settle within a few days. As part of our liquidity strategy, we emphasize diversification of funding sources to the extent possible while considering tenor and cost. Our assets are financed by our cash flows from operations, equity capital, and other funding arrangements. The fluctuations in cash flows from financing activities are directly related to daily operating activities from our various businesses. One of our most important risk management disciplines is our ability to manage the size and composition of our balance sheet. While our asset base changes due to client activity, market fluctuations and business opportunities, the size and composition of our balance sheet reflect our overall risk tolerance, our ability to access stable funding sources and the amount of equity capital we hold.

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

The following are financial instruments that are cash and cash equivalents, or are deemed by management to be generally readily convertible into cash or accessible for liquidity purposes within a relatively short period of time:

(Dollars in thousands)	Average Balance for the Three Months Ended					
	September 30, 2012	December 31, 2011	September 30, 2012	December 31, 2011	September 30, 2011	
Cash and cash equivalents:						
Cash in banks	\$29,101	\$20,117	\$50,611	\$26,761	\$27,763	
Cash in banks reserved for Credit Agreement repayment	11,763	14,240	11,761	10,690	7,021	
Money market investments	814	51,450	38,808	22,505	18,636	
Total cash and cash equivalents	\$41,678	\$85,807	\$101,180	(1) \$59,956	(1) \$53,420	(1)

(1) Average balance calculated based upon ending daily balances.

Table of Contents

In addition, we had cash and cash equivalents segregated of \$33.0 million and \$25.0 million that was available exclusively for customer liabilities included on our balance sheet as of September 30, 2012 and December 31, 2011, respectively. This cash and cash equivalents segregated consists of deposits in accordance with Rule 15c3-3 of the Securities Exchange Act of 1934, which subjects Piper Jaffray & Co., our U.S. broker dealer subsidiary carrying client accounts, to requirements related to maintaining cash or qualified securities in a segregated reserve account for the exclusive benefit of our clients.

A portion of these financial instruments are held within our regulated entities and our ability to transfer these financial instruments out of our regulated entities is limited by net capital requirements that apply to those entities only. Our regulated entities could seek regulatory approval to dividend these financial instruments to the parent for liquidity purposes; however, this could curtail our revenue producing activities within our regulated entities if it reduced our net capital.

Certain market conditions can impact the liquidity of our inventory positions, requiring us to hold larger inventory positions for longer than expected or requiring us to take other actions that may adversely impact our results.

A significant component of our employees' compensation is paid in annual discretionary incentive compensation. The timing of these incentive compensation payments, which generally are made in February, has a significant impact on our cash position and liquidity.

We currently do not pay cash dividends on our common stock and do not plan to in the foreseeable future. Additionally, we have a bank syndicated credit agreement, as described in Note 13 to our consolidated financial statements, and it includes a restrictive covenant that restricts our ability to pay cash dividends.

In 2010, our board of directors authorized the repurchase of up to \$75 million in shares of our common stock through September 30, 2012. In the first nine months of 2012, we repurchased 1.5 million shares or \$33.5 million of our common stock related to this authorization. This share repurchase authorization expired on September 30, 2012. In the third quarter of 2012, our board of directors approved a new share repurchase authorization of up to \$100 million in common shares through September 30, 2014. This new authorization became effective October 1, 2012. We also purchase shares of common stock from restricted stock award recipients upon the award vesting as recipients sell shares to meet their employment tax obligations. During the first nine months of 2012, we purchased 383,694 shares or \$9.0 million of our common shares for this purpose. Our bank syndicated credit agreement includes a covenant that limits the annual amount of common shares we can repurchase to the amount of new equity granted during that fiscal year. The aggregate amount we repurchased in the first quarter of 2012 was near the covenant limit. The agreement with our bank group was amended in May 2012 to allow for up to an additional \$25 million in shares to be repurchased in 2012. This additional amount was repurchased in the second quarter of 2012.

Leverage Ratios

The following table presents total assets, adjusted assets, total shareholders' equity and tangible shareholders' equity with the resulting leverage ratios as of:

(Dollars in thousands)	September 30, 2012	December 31, 2011
Total assets	\$1,960,553	\$1,655,721
Deduct: Goodwill and intangible assets	(247,905)	(253,656)
Adjusted assets	\$1,712,648	\$1,402,065
Total shareholders' equity	\$770,576	\$750,600

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

Deduct: Goodwill and intangible assets	(247,905)	(253,656)
Tangible shareholders' equity	\$522,671		\$496,944	
Leverage ratio (1)	2.5		2.2	
Adjusted leverage ratio (2)	3.3		2.8	

(1) Leverage ratio equals total assets divided by total shareholders' equity.

(2) Adjusted leverage ratio equals adjusted assets divided by tangible shareholders' equity.

Adjusted assets and tangible shareholders' equity are non-GAAP financial measures. A non-GAAP financial measure is a numeric measure of financial performance that includes adjustments to the most directly comparable measure calculated and presented in

Table of Contents

accordance with GAAP, or for which there is no specific GAAP measure. Goodwill and intangible assets are subtracted from total assets and total shareholders' equity in determining adjusted assets and tangible shareholders' equity, respectively, as we believe that goodwill and intangible assets do not constitute operating assets which can be deployed in a liquid manner. We view the resulting measure of adjusted leverage, also a non-GAAP financial measure, as a more relevant measure of financial risk when comparing financial services companies. Our leverage ratio and adjusted leverage ratio increased from December 31, 2011 to September 30, 2012 as a result of higher inventory balances.

Funding and Capital Resources

The primary goal of our funding activities is to ensure adequate funding over a wide range of market conditions. Given the mix of our business activities, funding requirements are fulfilled through a diversified range of short-term and long-term financing. We attempt to ensure that the tenor of our liabilities equals or exceeds the expected holding period of the assets being financed. Our ability to support increases in total assets is largely a function of our ability to obtain funding from external sources. Access to these external sources, as well as the cost of that financing, is dependent upon various factors, including market conditions, the general availability of credit and credit ratings. We currently do not have a credit rating, which could adversely affect our liquidity and competitive position by increasing our financing costs and limiting access to sources of liquidity that require a credit rating as a condition to providing the funds.

Short-term financing

Our day-to-day funding and liquidity is obtained primarily through the use of repurchase agreements, commercial paper issuance, prime broker agreements, and bank lines of credit, and is typically collateralized by our securities inventory. These funding sources are critical to our ability to finance and hold inventory, which is a necessary part of our institutional brokerage and municipal bond funds businesses. The majority of our inventory is very liquid and is therefore funded by overnight or short-term facilities. These short-term facilities (i.e., our committed line, term repurchase agreement and commercial paper) have been established to mitigate changes in the liquidity of our inventory based on changing market conditions. Our funding sources are also dependent on the types of inventory that our counterparties are willing to accept as collateral and the number of counterparties available. From time to time the number of counterparties that will enter into municipal repurchase agreements can be limited based on market conditions. Currently, the majority of our bank lines, our commercial paper programs and our prime broker arrangement will accept municipal inventory as collateral, which helps mitigate this municipal repurchase agreement counterparty risk. We also have established arrangements to obtain financing by another broker dealer at the end of each business day related specifically to our convertible inventory. Funding is generally obtained at rates based upon the federal funds rate and/or the London Interbank Offer Rate.

Commercial Paper Program – Our U.S. broker dealer subsidiary, Piper Jaffray & Co, issues secured commercial paper to fund a portion of its securities inventory. This commercial paper is issued under two separate programs, CP Series A and CP Series II A, and is secured by different inventory classes, which is reflected in the interest rate paid on the respective program. The maximum amount that may be issued under CP Series A and CP Series II A is \$300 million and \$150 million, respectively. At September 30, 2012, CP Series A had \$191.7 million outstanding and CP Series II A had \$102.0 million outstanding. Both programs can issue with maturities of 27 to 270 days. The weighted average maturity of CP Series A and CP Series II A as of September 30, 2012 was 87 days and 72 days, respectively.

Prime Broker Arrangement – We have established an arrangement to obtain overnight financing by a single prime broker related to our municipal bond funds. Financing under this arrangement is secured by certain securities, primarily municipal securities, and collateral limitations could reduce the amount of funding available under this arrangement. More specifically, this funding is at the discretion of the prime broker and could be denied, which may

be particularly true during times of market stress or market perceptions of our exposures. At September 30, 2012, we had \$152.8 million of financing outstanding under this prime broker arrangement.

Uncommitted Lines – We use uncommitted lines in the ordinary course of business to fund a portion of our daily operations, and the amount borrowed under our uncommitted lines varies daily based on our funding needs. Our uncommitted secured lines total \$175 million with two banks and are dependent on having appropriate collateral, as determined by the bank agreement, to secure an advance under the line. Collateral limitations could reduce the amount of funding available under these secured lines. We also have a \$100 million uncommitted unsecured facility with one of these banks. All of these uncommitted lines are discretionary and are not a commitment by the bank to provide an advance under the line. More specifically, these lines are subject to approval by the respective bank each time an advance is requested and advances may be denied, which may be particularly true during times of market stress or market perceptions of our exposures. We manage our relationships with the banks that provide these uncommitted facilities in order to have appropriate levels of funding for our business. At September 30, 2012, we had no outstanding advances against these lines of credit.

Table of Contents

Committed Lines – Our committed line is a \$250 million revolving secured credit facility. We use this credit facility in the ordinary course of business to fund a portion of our daily operations, and the amount borrowed under the facility varies daily based on our funding needs. Advances under this facility are secured by certain marketable securities. The facility includes a covenant that requires Piper Jaffray & Co., our U.S. broker dealer subsidiary, to maintain a minimum net capital of \$130 million, and the unpaid principal amount of all advances under the facility will be due on December 28, 2012. We anticipate being able to renew this credit facility in the fourth quarter of 2012. At September 30, 2012, we had no advances against this line of credit.

The following table presents the average balances outstanding for our various short-term funding sources by quarter for 2012 and 2011, respectively.

(Dollars in millions)	Average Balance for the Three Months Ended			
	Sept. 30, 2012	June 30, 2012	Mar. 31, 2012	
Funding source:				
Repurchase agreements	\$71.0	\$158.5	\$114.3	
Commercial paper	278.5	238.8	201.2	
Prime broker arrangement	154.7	32.1	5.8	
Short-term bank loans	3.5	40.9	9.7	
Total	\$507.7	\$470.3	\$331.0	
	Average Balance for the Three Months Ended			
(Dollars in millions)	Dec. 31, 2011	Sept. 30, 2011	June 30, 2011	Mar. 31, 2011
Funding source:				
Repurchase agreements	\$252.7	\$324.6	\$326.5	\$253.6
Commercial paper	147.1	125.7	117.9	112.1
Prime broker arrangement	5.8	—	—	—
Short-term bank loans	13.4	68.1	68.7	24.7
Total	\$419.0	\$518.4	\$513.1	\$390.4

The average funding in the third quarter of 2012 increased to \$507.7 million, compared with \$470.3 million during the second quarter of 2012 as a result of higher average inventory balances in the third quarter of 2012. The increased inventory balances were the result of facilitating customer flow and an increase in proprietary positions. As compared to the third quarter of 2011, the average funding balance for the third quarter of 2012 decreased from \$518.4 million to \$507.7 million as a result of lower average inventory balances.

The following table presents the maximum daily funding amount by quarter for 2012 and 2011, respectively.

(Dollars in millions)	For the Three Months Ended			
	Sept. 30, 2012	June 30, 2012	Mar. 31, 2012	
Maximum amount of daily funding	\$613.8	\$666.1	\$486.0	
	For the Three Months Ended			
(Dollars in millions)	Dec. 31, 2011	Sept. 30, 2011	June 30, 2011	Mar. 31, 2011
Maximum amount of daily funding	\$597.3	\$678.5	\$661.2	\$569.2

Three-year bank syndicated credit agreement

On December 29, 2010, we entered into a three-year bank syndicated credit agreement (“Credit Agreement”), comprised of a \$100 million amortizing term loan and a \$50 million revolving credit facility. SunTrust Bank is the administrative agent (“Agent”) for the lenders. As of September 30, 2012, \$25.0 million was outstanding on the revolving credit facility, and \$58.5 million was outstanding on the amortizing term loan. Of the remaining term loan principal

outstanding, we are required to pay \$5.1 million in 2012 and the remaining \$53.4 million in 2013. Per the terms of the agreement, \$11.8 million is segregated in a separate bank account as of September 30, 2012, to fund these principal payments.

The Credit Agreement includes customary events of default, including failure to pay principal when due or failure to pay interest within three business days of when due, failure to comply with the covenants in the Credit Agreement and related documents, failure to pay or another event of default under other material indebtedness in an amount exceeding \$5 million, bankruptcy or insolvency of the Company or any of our subsidiaries, a change in control of the Company or a failure of Piper Jaffray & Co. to extend, renew or refinance our existing \$250 million committed revolving secured credit facility on substantially the same terms

Table of Contents

as the existing committed facility. If there is any event of default under the Credit Agreement, the Agent may declare the entire principal and any accrued interest on the loans under the Credit Agreement to be due and payable and exercise other customary remedies.

The Credit Agreement includes covenants that, among other things, limit our leverage ratio, require maintenance of certain levels of cash and regulatory net capital, require our asset management segment to achieve minimum earnings before interest, taxes, depreciation and amortization, and impose certain limitations on our ability to make acquisitions and to repurchase or declare dividends on our capital stock. The Credit Agreement limits annual share repurchases to the amount of equity granted in conjunction with our annual equity compensation awards. The agreement with our bank group was amended in May 2012 to allow for up to an additional \$25 million in shares to be repurchased in 2012, which was exhausted in the second quarter of 2012. With respect to the net capital covenant, our U.S. broker dealer subsidiary is required to maintain minimum net capital of \$135 million. At September 30, 2012, we were in compliance with all covenants.

Contractual Obligations

In the normal course of business, we enter into various contractual obligations that may require future cash payments. The following table summarizes the contractual amounts at September 30, 2012, in total and by remaining maturity. Excluded from the table are a number of obligations recorded in the consolidated statements of financial condition that generally are short-term in nature, including secured financing transactions, trading liabilities, short-term borrowings and other payables and accrued liabilities.

The table below has been updated for significant changes subsequent to December 31, 2011. On May 30, 2012, we entered into a lease agreement for 124,000 square feet of office space for the Company's headquarters. The term of the lease commences on June 1, 2014, and expires on November 30, 2025, and includes an option to terminate the lease early effective January 31, 2022. Our contractual rental obligations for the full 11.5 year lease term are \$24.5 million. In addition at September 30, 2012, we had \$46.4 million of investment commitments outstanding, of which \$45.1 million related to a commitment to an affiliated merchant banking fund.

(Dollars in millions)	Remainder of 2012	2013 - 2014	2015 - 2016	2017 and thereafter	Total
Operating lease obligations	\$3.3	\$22.5	\$17.5	\$42.2	\$85.5
Purchase commitments	2.7	10.2	2.9	3.0	18.8
Investment commitments (a)	—	—	—	—	46.4
Loan commitments (b)	—	—	—	—	—
Bank syndicated credit agreement (c)5.1		78.4	—	—	83.5

(a) The investment commitments have no specified call dates; however, the investment period for these funds is through 2016. The timing of capital calls is based on market conditions and investment opportunities.

We may commit to merchant banking financing for our clients or make commitments to underwrite debt. We are (b)unable to estimate the timing on the funding of these commitments and have no commitments outstanding at this time.

(c) The amount outstanding under the bank syndicated credit agreement includes \$25 million related to the revolving credit facility which expires on December 29, 2013.

Purchase commitments include agreements to purchase goods or services that are enforceable and legally binding and that specify all significant terms, including fixed or minimum quantities to be purchased, fixed, minimum or variable

price provisions, and the approximate timing of the transaction. Purchase commitments with variable pricing provisions are included in the table based on the minimum contractual amounts. Certain purchase commitments contain termination or renewal provisions. The table reflects the minimum contractual amounts likely to be paid under these agreements assuming the contracts are not terminated.

The amounts presented in the table above may not necessarily reflect our actual future cash funding requirements, because the actual timing of the future payments made may vary from the stated contractual obligation.

Capital Requirements

As a registered broker dealer and member firm of FINRA, our U.S. broker dealer subsidiary is subject to the uniform net capital rule of the SEC and the net capital rule of FINRA. We have elected to use the alternative method permitted by the uniform net capital rule, which requires that we maintain minimum net capital of the greater of \$1.0 million or 2 percent of aggregate debit balances arising from customer transactions, as this is defined in the rule. FINRA may prohibit a member firm from expanding its business or paying dividends if resulting net capital would be less than 5 percent of aggregate debit balances. Advances to

Table of Contents

affiliates, repayment of subordinated liabilities, dividend payments and other equity withdrawals are subject to certain notification and other provisions of the uniform net capital rules. We expect that these provisions will not impact our ability to meet current and future obligations. We also are subject to certain notification requirements related to withdrawals of excess net capital from our broker dealer subsidiary. At September 30, 2012, our net capital under the SEC's uniform net capital rule was \$170.6 million, and exceeded the minimum net capital required under the SEC rule by \$169.6 million.

Although we operate with a level of net capital substantially greater than the minimum thresholds established by FINRA and the SEC, a substantial reduction of our capital would curtail many of our Capital Markets revenue producing activities.

Piper Jaffray Ltd., our broker dealer subsidiary registered in the United Kingdom, is subject to the capital requirements of the U.K. Financial Services Authority.

Off-Balance Sheet Arrangements

In the ordinary course of business we enter into various types of off-balance sheet arrangements. The following table summarizes our off-balance sheet arrangements at September 30, 2012 and December 31, 2011:

(Dollars in thousands)	Expiration Per Period at September 30, 2012						Total Contractual Amount	
	Remainder of 2012	2013	2014	2015 - 2016	2017 - 2018	Later	September 30, 2012	December 31, 2011
Customer matched-book derivative contracts ⁽¹⁾ ⁽²⁾	\$—	\$50,620	\$30,000	\$140,423	\$71,740	\$5,312,576	\$5,605,359	\$5,848,530
Trading securities derivative contracts ⁽²⁾	—	—	—	—	—	326,250	326,250	99,750
Credit default swap index contracts ⁽²⁾	—	—	—	144,000	64,650	—	208,650	188,000
Private equity investment commitments ⁽³⁾	—	—	—	—	—	—	46,442	1,520

Consists of interest rate swaps. We have minimal market risk related to these matched-book derivative contracts; however, we do have counterparty risk with two major financial institutions, which is mitigated by collateral deposits. In addition, we have a limited number of counterparties (contractual amount of \$204.0 million at (1) September 30, 2012) who are not required to post collateral. Based on market movements, the uncollateralized amounts representing the fair value of the derivative contracts could become material, exposing us to the credit risk of these counterparties. At September 30, 2012, we had \$34.4 million of credit exposure with these counterparties, including \$18.9 million of credit exposure with one counterparty.

We believe the fair value of these derivative contracts is a more relevant measure of the obligations because we (2) believe the notional or contract amount overstates the expected payout. At September 30, 2012 and December 31, 2011, the net fair value of these derivative contracts approximated \$24.5 million and \$36.0 million, respectively.

(3) The investment commitments have no specified call dates; however, the investment period for these funds is through 2016. The timing of capital calls is based on market conditions and investment opportunities.

Derivatives

Derivatives' notional contract amounts are not reflected as assets or liabilities on our consolidated statements of financial condition. Rather, the fair value of the derivative transactions are reported on the consolidated statements of financial condition as assets or liabilities in financial instruments and other inventory positions owned and financial instruments and other inventory positions sold, but not yet purchased, as applicable. Derivatives are reported on a net basis by counterparty when a legal right of offset exists and on a net basis by cross product when applicable provisions are stated in a master netting agreement.

We enter into derivative contracts in a principal capacity as a dealer to satisfy the financial needs of clients. We also use derivative products to hedge the interest rate and market value risks associated with our security positions. Our interest rate hedging strategies may not work in all market environments and as a result may not be effective in mitigating interest rate risk. For a complete discussion of our activities related to derivative products, see Note 5, "Financial Instruments and Other Inventory Positions Owned and Financial Instruments and Other Inventory Positions Sold, but Not Yet Purchased," in the notes to our consolidated financial statements.

Table of Contents

Loan Commitments

We may commit to bridge loan financing for our clients or make commitments to underwrite corporate debt. We had no loan commitments outstanding at September 30, 2012.

Private Equity and Other Principal Investments

A component of our private equity and principal investments are made through investments in various legal entities, typically partnerships or limited liability companies, established for the purpose of investing in securities of public or private companies or municipal debt obligations. We commit capital or act as the managing partner of these entities. Some of these entities are deemed to be variable interest entities. For a complete discussion of our activities related to these types of entities, see Note 7, "Variable Interest Entities," to our consolidated financial statements.

We have committed capital to certain entities and these commitments generally have no specified call dates. We had \$46.4 million of commitments outstanding at September 30, 2012, of which \$45.1 million related to a commitment to an affiliated merchant banking fund.

Enterprise Risk Management

Risk is an inherent part of our business. In the course of conducting business operations, we are exposed to a variety of risks. Market risk, liquidity risk, credit risk, operational risk, legal, regulatory and compliance risk, and reputational risk are the principal risks we face in operating our business. We seek to identify, assess and monitor each risk in accordance with defined policies and procedures. The extent to which we properly identify and effectively manage each of these risks is critical to our financial condition and profitability.

With respect to market risk and credit risk, the cornerstone of our risk management process is daily communication among traders, trading department management and senior management concerning our inventory positions and overall risk profile. Our risk management functions supplement this communication process by providing their independent perspectives on our market and credit risk profile on a daily basis. The broader goals of our risk management functions are to understand the risk profile of each trading area, to consolidate risk monitoring company-wide, to assist in implementing effective hedging strategies, to articulate large trading or position risks to senior management, and to ensure accurate mark-to-market pricing.

In addition to supporting daily risk management processes on the trading desks, our risk management functions support our financial risk committee and valuation committee. The financial risk committee oversees risk management practices, including defining acceptable risk tolerances and approving risk management policies.

Risk management techniques, processes and strategies may not be fully effective in mitigating our risk exposure in all market environments or against all types of risk, and any risk management failures could expose us to material unanticipated losses.

Market Risk

Market risk represents the risk of financial volatility that may result from the change in value of a financial instrument due to fluctuations in its market price. Our exposure to market risk is directly related to our role as a financial intermediary for our clients, to our market-making activities and our proprietary trading activities. Financial instruments and other inventory positions owned totaled \$1.2 billion and \$0.8 billion, of which \$0.8 billion and \$0.4 billion related to broker-dealer client facilitation and market making and \$0.4 billion related to securities that we classified as proprietary trading positions at September 30, 2012 and December 31, 2011, respectively. Market risks

are inherent to both cash and derivative financial instruments. The scope of our market risk management policies and procedures includes all market-sensitive financial instruments.

Our different types of market risk include:

Interest Rate Risk - Interest rate risk represents the potential volatility from changes in market interest rates. We are exposed to interest rate risk arising from changes in the level and volatility of interest rates, changes in the shape of the yield curve, changes in credit spreads, and the rate of prepayments on our interest-earning assets (including client cash balances, investments, inventories, and resale agreements) and our funding sources (including client cash balances, short-term and bank syndicated financing, and repurchase agreements), which finance these assets. Interest rate risk is managed through the use of appropriate hedging in U.S. government securities, agency securities, mortgage-backed securities, corporate debt securities, interest rate swaps, options, futures and forward contracts. We use interest rate swap contracts and MMD rate lock agreements to hedge a portion of our fixed income inventory. These interest rate swap contracts are recorded at fair value with the changes in fair value recognized in earnings. Our

Table of Contents

interest rate hedging strategies may not work in all market environments and as a result may not be effective in mitigating interest rate risk.

Equity Price Risk - Equity price risk represents the potential loss in value due to adverse changes in the level or volatility of equity prices. We are exposed to equity price risk through our trading activities in the U.S. market on both listed and over-the-counter equity markets. We attempt to reduce the risk of loss inherent in our market-making and in our inventory of equity securities by establishing limits on the notional level of our inventory and by managing net position levels within those limits.

Currency Risk - Currency risk arises from the possibility that fluctuations in foreign exchange rates will impact the value of financial instruments. A portion of our business is conducted in currencies other than the U.S. dollar, and changes in foreign exchange rates relative to the U.S. dollar can therefore affect the value of non-U.S. dollar net assets, revenues and expenses. A change in the foreign currency rates could create either a foreign currency transaction gain/loss (recorded in our consolidated statements of operations) or a foreign currency translation adjustment (recorded to accumulated other comprehensive income within the shareholders' equity section of our consolidated statements of financial condition and other comprehensive income within the consolidated statements of comprehensive income).

Value-at-Risk

Value-at-Risk ("VaR") is the potential loss in value of our trading positions, excluding non-controlling interests, due to adverse market movements over a defined time horizon with a specified confidence level. We perform a daily VaR analysis on substantially all of our trading positions, including fixed income, equities, convertible bonds, exchange traded options, and all associated economic hedges. These positions encompass both customer-related activities and proprietary investments. We use a VaR model because it provides a common metric for assessing market risk across business lines and products. Changes in VaR between reporting periods are generally due to changes in levels of risk exposure, volatilities and/or correlations among asset classes and individual securities.

We use a Monte Carlo simulation methodology for VaR calculations. We believe this methodology provides VaR results that properly reflect the risk profile of all our instruments, including those that contain optionality, and also accurately models correlation movements among all of our asset classes. In addition, it provides improved tail results as there are no assumptions of distribution, and can provide additional insight for scenario shock analysis.

Model-based VaR derived from simulation has inherent limitations including: reliance on historical data to predict future market risk; VaR calculated using a one-day time horizon does not fully capture the market risk of positions that cannot be liquidated or offset with hedges within one day; and published VaR results reflect past trading positions while future risk depends on future positions.

The modeling of the market risk characteristics of our trading positions involves a number of assumptions and approximations. While we believe that these assumptions and approximations are reasonable, different assumptions and approximations could produce materially different VaR estimates.

The following table quantifies the model-based VaR simulated for each component of market risk for the periods presented, which are computed using the past 250 days of historical data. When calculating VaR we use a 95 percent confidence level and a one-day time horizon. This means that, over time, there is a 1 in 20 chance that daily trading net revenues will fall below the expected daily trading net revenues by an amount at least as large as the reported VaR. Shortfalls on a single day can exceed reported VaR by significant amounts. Shortfalls can also accumulate over a longer time horizon, such as a number of consecutive trading days. Therefore, there can be no assurance that actual losses occurring on any given day arising from changes in market conditions will not exceed the VaR amounts shown

Edgar Filing: PIPER JAFFRAY COMPANIES - Form 10-Q

below or that such losses will not occur more than once in a 20-day trading period.

(Dollars in thousands)	September 30, 2012	December 31, 2011
Interest Rate Risk	\$634	\$696
Equity Price Risk	1,651	1,005
Diversification Effect (1)	(798)	(734)
Total Value-at-Risk	\$1,487	\$967

(1) Equals the difference between total VaR and the sum of the VaRs for the two risk categories. This effect arises because the two market risk categories are not perfectly correlated.

Table of Contents

We view average VaR over a period of time as more representative of trends in the business than VaR at any single point in time. The table below illustrates the daily high, low and average value-at-risk calculated for each component of market risk during the nine months ended September 30, 2012 and the year ended December 31, 2011, respectively.

(Dollars in thousands)	High	Low	Average
For the Nine Months Ended September 30, 2012			
Interest Rate Risk	\$1,273	\$369	\$783
Equity Price Risk	2,664	169	943
Diversification Effect (1)			(713)
Total Value-at-Risk	\$2,451	\$539	\$1,013
 (Dollars in thousands)	 High	 Low	 Average
For the Year Ended December 31, 2011			
Interest Rate Risk	\$1,968	\$604	\$1,072
Equity Price Risk	1,451	25	280
Diversification Effect (1)			(300)
Total Value-at-Risk	\$1,889	\$589	\$1,052

(1) Equals the difference between total VaR and the sum of the VaRs for the two risk categories. This effect arises because the two market risk categories are not perfectly correlated. Because high and low VaR numbers for these risk categories may have occurred on different days, high and low numbers for diversification benefit would not be meaningful.

Trading losses did not exceed our one-day VaR on any occasions during the first nine months of 2012.

The aggregate VaR as of September 30, 2012 was higher compared to levels reported as of December 31, 2011 due to inventory growth in most of our trading books.

In addition to VaR, we also employ additional measures to monitor and manage market risk exposure including the following: net market position, duration exposure, option sensitivities, and inventory turnover. All metrics are aggregated by asset concentration and are used for monitoring limits and exception approvals.

Liquidity Risk

Market risk can be exacerbated in times of trading illiquidity when market participants refrain from transacting in normal quantities and/or at normal bid-offer spreads. Depending on the specific security, the structure of the financial product, and/or overall market conditions, we may be forced to hold a security for substantially longer than we had planned. Our inventory positions subject us to potential financial losses from the reduction in value of illiquid positions.

We are also exposed to liquidity risk in our day-to-day funding activities. We have a relatively low leverage ratio of 2.5 and adjusted leverage ratio of 3.3 as of September 30, 2012, as discussed above. We manage liquidity risk by diversifying our funding sources across products and among individual counterparties within those products. For example, our treasury department actively manages the use of our committed bank line, repurchase agreements, commercial paper issuance and secured and unsecured bank borrowings each day depending on pricing, availability of funding, available collateral and lending parameters from any one of these sources.

In addition to managing our capital and funding, the treasury department oversees the management of net interest income risk and the overall use of our capital, funding, and balance sheet.

We currently act as the remarketing agent for approximately \$4.3 billion of variable rate demand notes, the majority of which have a financial institution providing a liquidity guarantee. At certain times, demand from buyers of variable rate demand notes is less than the supply generated by sellers of these instruments. In times of supply and demand imbalance, we may (but are not obligated to) facilitate liquidity by purchasing variable rate demand notes from sellers for our own account. Our liquidity risk related to variable rate demand notes is ultimately mitigated by our ability to tender these securities back to the financial institution providing the liquidity guarantee.

Credit Risk

Credit risk in our business arises from potential non-performance by counterparties, customers, borrowers or issuers of securities we hold in our trading inventory. The global credit crisis also has created increased credit risk, particularly counterparty risk, as the interconnectedness of the financial markets has caused market participants to be impacted by systemic pressure, or contagion,

Table of Contents

that results from the failure or potential failure of market participants. We manage this risk by imposing and monitoring position limits for each counterparty, monitoring trading counterparties, conducting credit reviews of financial counterparties, and conducting business through clearing organizations, which guarantee performance.

We have concentrated counterparty credit exposure with six non-publicly rated entities totaling \$34.4 million at September 30, 2012. This counterparty credit exposure is part of our derivative program, consisting primarily of interest rate swaps. One derivative counterparty represents 55.1 percent, or \$18.9 million, of this exposure. Credit exposure associated with our derivative counterparties is driven by uncollateralized market movements in the fair value of the interest rate swap contracts and is monitored regularly by our financial risk committee. We attempt to minimize the credit (or repayment) risk in derivative instruments by entering into transactions with high-quality counterparties that are reviewed periodically by senior management.

We are exposed to credit risk in our role as a trading counterparty to dealers and customers, as a holder of securities and as a member of exchanges and clearing organizations. Our client activities involve the execution, settlement and financing of various transactions. Client activities are transacted on a delivery versus payment, cash or margin basis. Our credit exposure to institutional client business is mitigated by the use of industry-standard delivery versus payment through depositories and clearing banks.

Credit exposure associated with our customer margin accounts in the U.S. is monitored daily. Our risk management functions have credit risk policies establishing appropriate credit limits and collateralization thresholds for our customers utilizing margin lending.

Merchant banking debt investments that have been funded are recorded in other assets at amortized cost on the consolidated statements of financial condition. At September 30, 2012, we had two funded merchant banking debt investments totaling \$14.0 million. Merchant banking investments are monitored regularly by our financial risk committee.

Our risk management functions review risk associated with institutional counterparties with whom we hold repurchase and resale agreement facilities, stock borrow or loan facilities, derivatives, TBAs and other documented institutional counterparty agreements that may give rise to credit exposure. Counterparty levels are established relative to the level of counterparty ratings and potential levels of activity.

We are subject to credit concentration risk if we hold large individual securities positions, execute large transactions with individual counterparties or groups of related counterparties, extend large loans to individual borrowers or make substantial underwriting commitments. Concentration risk can occur by industry, geographic area or type of client. Potential credit concentration risk is carefully monitored through review of counterparties and borrowers and is managed through the use of policies and limits.

We also are exposed to the risk of loss related to changes in the credit spreads of debt instruments. Credit spread risk arises from potential changes in an issuer's credit rating or the market's perception of the issuer's credit worthiness. We use credit default swap index contracts to mitigate this risk.

Operational Risk

Operational risk refers to the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or from external events. We rely on the ability of our employees, our internal systems and processes and systems at computer centers operated by third parties to process a large number of transactions. In the event of a breakdown or improper operation of our systems or processes or improper action by our employees or third-party vendors, we could suffer financial loss, a disruption of our businesses, regulatory sanctions and damage to

our reputation. We have business continuity plans in place that we believe will cover critical processes on a company-wide basis, and redundancies are built into our systems as we have deemed appropriate. These control mechanisms attempt to ensure that operations policies and procedures are being followed and that our various businesses are operating within established corporate policies and limits.

Legal, Regulatory and Compliance Risk

Legal, regulatory and compliance risk includes the risk of non-compliance with applicable legal and regulatory requirements and the risk that a counterparty's performance obligations will be unenforceable. We are generally subject to extensive regulation in the various jurisdictions in which we conduct our business. We have established procedures that are designed to ensure compliance with applicable statutory and regulatory requirements, including, but not limited to, those related to regulatory net capital requirements, sales and trading practices, use and safekeeping of customer funds and securities, credit extension, money-laundering, privacy and recordkeeping.

Table of Contents

We have established internal policies relating to ethics and business conduct, and compliance with applicable legal and regulatory requirements, as well as training and other procedures designed to ensure that these policies are followed.

Reputation and Other Risk

We recognize that maintaining our reputation among clients, investors, regulators and the general public is critical. Maintaining our reputation depends on a large number of factors, including the conduct of our business activities and the types of clients and counterparties with whom we conduct business. We seek to maintain our reputation by conducting our business activities in accordance with high ethical standards and performing appropriate reviews of clients and counterparties.

Other risks include political, regulatory and tax risks. These risks reflect the potential impact that changes in local and international laws and tax statutes have on the economics and viability of current or future transactions. In an effort to mitigate these risks, we review new and pending regulations and legislation.

Effects of Inflation

Because our assets are liquid in nature, they are not significantly affected by inflation. However, the rate of inflation affects our expenses, such as employee compensation, office space leasing costs and communications charges, which may not be readily recoverable in the price of services we offer to our clients. To the extent inflation results in rising interest rates and has other adverse effects upon the securities markets, it may adversely affect our financial position and results of operations.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

The information under the caption “Enterprise Risk Management” in Item 2, “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” in this Form 10-Q is incorporated herein by reference.

ITEM 4. CONTROLS AND PROCEDURES.

As of the end of the period covered by this report, we conducted an evaluation, under the supervision and with the participation of our principal executive officer and principal financial officer, of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934). Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is (a) recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms and (b) accumulated and communicated to our management, including our principal executive officer and principal financial officer to allow timely decisions regarding disclosure.

During the third quarter of our fiscal year ended December 31, 2012, there was no change in our system of internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934) that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

The discussion of our business and operations should be read together with the legal proceedings contained in Part I, Item 3 “Legal Proceedings” in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

ITEM 1A. RISK FACTORS.

The discussion of our business and operations should be read together with the risk factors contained in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011. These risk factors describe various risks and uncertainties to which we are or may become subject. These risks and uncertainties have the potential to affect our business, financial condition, results of operations, cash flows, strategies or prospects in a material and adverse manner.

Table of Contents

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.

The table below sets forth the information with respect to purchases made by or on behalf of Piper Jaffray Companies or any “affiliated purchaser” (as defined in Rule 10b-18(a)(3) under the Securities Exchange Act of 1934), of our common stock during the quarter ended September 30, 2012.

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares Yet To Be Purchased Under the Plans or Programs (1)
Month #1 (July 1, 2012 to July 31, 2012)	996	\$21.63	—	\$18 million
Month #2 (August 1, 2012 to August 31, 2012)	8,722	\$22.57	—	\$18 million
Month #3 (September 1, 2012 to September 30, 2012)	133	\$27.81	—	\$18 million
Total	9,851	\$22.54	—	\$18 million

(1) On July 28, 2010, we announced that our board of directors had authorized the repurchase of up to \$75 million of common stock through September 30, 2012.

In addition, a third-party trustee makes open-market purchases of our common stock from time to time pursuant to the Piper Jaffray Companies Retirement Plan, under which participating employees may allocate assets to a company stock fund.

In the third quarter of 2012, our board of directors authorized the repurchase of up to \$100 million in common shares through September 30, 2014. This share repurchase authorization became effective on October 1, 2012.

Table of Contents

ITEM 6. EXHIBITS

Exhibit Number	Description	Method of Filing
31.1	Rule 13a-14(a)/15d-14(a) Certification of Chairman and Chief Executive Officer	Filed herewith
31.2	Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer	Filed herewith
32.1	Section 1350 Certifications	Filed herewith
101	Interactive data files pursuant to Rule 405 Registration S-T: (i) the Consolidated Statements of Financial Condition as of September 30, 2012 and December 31, 2011, (ii) the Consolidated Statements of Operations for the three and nine months ended September 30, 2012 and 2011, (iii) the Consolidated Statements of Comprehensive Income for the three and nine months ended September 30, 2012 and 2011, (iv) the Consolidated Statements of Cash Flows for the nine months ended September 30, 2012 and 2011 and (v) the notes to the Consolidated Financial Statements.	Filed herewith

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated on November 2, 2012.

PIPER JAFFRAY COMPANIES

By /s/ Andrew S. Duff
Its Chairman and Chief Executive Officer

By /s/ Debra L. Schoneman
Its Chief Financial Officer

Table of Contents

Exhibit Index

Exhibit Number	Description	Method of Filing
31.1	Rule 13a-14(a)/15d-14(a) Certification of Chairman and Chief Executive Officer	Filed herewith
31.2	Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer	Filed herewith
32.1	Section 1350 Certifications	Filed herewith
101	Interactive data files pursuant to Rule 405 Registration S-T: (i) the Consolidated Statements of Financial Condition as of September 30, 2012 and December 31, 2011, (ii) the Consolidated Statements of Operations for the three and nine months ended September 30, 2012 and 2011, (iii) the Consolidated Statements of Comprehensive Income for the three and nine months ended September 30, 2012 and 2011, (iv) the Consolidated Statements of Cash Flows for the nine months ended September 30, 2012 and 2011 and (v) the notes to the Consolidated Financial Statements.	Filed herewith