

TEEKAY CORP  
Form 6-K  
April 26, 2019  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

**FORM 6-K**

**Report of Foreign Private Issuer**  
**Pursuant to Rule 13a-16 or 15d-16 of**  
**the Securities Exchange Act of 1934**  
**Date of report: April 26, 2019**  
**Commission file number 1-12874**

**TEEKAY CORPORATION**  
**(Exact name of Registrant as specified in its charter)**

**4<sup>th</sup> Floor, Belvedere Building**  
**69 Pitts Bay Road**

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**Hamilton, HM 08 Bermuda**

**(Address of principal executive office)**

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F

Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1).

Yes

No

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7).

Yes

No

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**Item 1 Information Contained in this Form 6-K Report**

Attached as Exhibit I is a copy of the 2019 Proxy Statement of Teekay Corporation (the Company), dated April 26, 2019.

**THIS REPORT ON FORM 6-K IS HEREBY INCORPORATED BY REFERENCE INTO THE FOLLOWING REGISTRATION STATEMENTS OF THE COMPANY.**

**REGISTRATION STATEMENT ON FORM F-3 (FILE NO. 33-97746) FILED WITH THE SEC ON OCTOBER 4, 1995;**

**REGISTRATION STATEMENT ON FORM S-8 (NO. 333-42434) FILED WITH THE SEC ON JULY 28, 2000;**

**REGISTRATION STATEMENT ON FORM S-8 (NO. 333-119564) FILED WITH THE SEC ON OCTOBER 6, 2004;**

**REGISTRATION STATEMENT ON FORM S-8 (NO. 333-147683) FILED WITH THE SEC ON NOVEMBER 28, 2007;**

**REGISTRATION STATEMENT ON FORM S-8 (NO. 333-166523) FILED WITH THE SEC ON MAY 5, 2010;**

**REGISTRATION STATEMENT ON FORM S-8 (NO. 333-187142) FILED WITH THE SEC ON MARCH 8, 2013;**

**REGISTRATION STATEMENT ON FORM F-3 (FILE NO. 333-212787) FILED WITH THE SEC ON JULY 29, 2016, AS AMENDED;**

**REGISTRATION STATEMENT ON FORM F-3 (FILE NO. 333-213213) FILED WITH THE SEC ON AUGUST 19, 2016;**

**REGISTRATION STATEMENT ON FORM F-3 (FILE NO. 333-221806) FILED WITH THE SEC ON NOVEMBER 29, 2017, AS AMENDED; AND**

**REGISTRATION STATEMENT ON FORM F-3 (FILE NO. 333-231003) FILED WITH THE SEC ON APRIL 24, 2019.**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: April 26, 2019

TEEKAY CORPORATION

By: /s/ Arthur Bensler

Name: Arthur Bensler

Title: Executive Vice President, General Counsel and  
Secretary

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**TEEKAY CORPORATION**  
**4<sup>th</sup> Floor, Belvedere Building**  
**69 Pitts Bay Road, Hamilton, HM 08 Bermuda**

April 26, 2019

Dear Shareholder,

On behalf of the Board of Directors, it is my pleasure to extend to you an invitation to attend the 2019 Annual Meeting of Shareholders of Teekay Corporation. The annual meeting will be held at:

**Place:** Elbow Beach Bermuda Resort  
Salon B  
60 South Shore Road  
Paget Parish, PG 04 Bermuda

**Date:** Monday, June 10, 2019

**Time:** 4:30 p.m. Atlantic Daylight Time

The Notice of Annual Meeting and Proxy Statement describes the business to be transacted at the annual meeting and provides other information concerning Teekay Corporation. The principal business to be transacted at the annual meeting will be the election of two directors for a term of three years. The Board of Directors unanimously recommends that shareholders vote for the election of the nominated directors.

We are furnishing proxy materials to our shareholders over the Internet. On or about April 26, 2019, we will mail to our shareholders a notice containing instructions on how to access our 2019 proxy statement and annual report via the Internet and vote online. The notice also provides instructions on how you can request a paper copy of these documents if you desire and how you can enroll in e-delivery to receive future annual materials via email.

**We know that many of our shareholders will be unable to attend the annual meeting. Proxies are solicited so that each shareholder has an opportunity to vote on all matters that are scheduled to come before the annual meeting. Whether or not you plan to attend the annual meeting, we hope that you will have your stock represented by voting online, or by completing and returning a proxy card or voting instruction card, as soon as possible. You may, of course, attend the annual meeting and vote in person even if you have previously voted online or submitted your proxy card or voting instructions.**

Sincerely,

KENNETH HVID

President and Chief Executive Officer

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**2019 ANNUAL MEETING OF SHAREHOLDERS**

**NOTICE OF ANNUAL MEETING AND PROXY STATEMENT**

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**TEEKAY CORPORATION**

**NOTICE OF ANNUAL MEETING OF SHAREHOLDERS**

|                                       |   |
|---------------------------------------|---|
| <b>Time and Date</b>                  | Monday, June 10, 2019<br>4:30 p.m. Atlantic Daylight Time   |
| <b>Place</b>                          | Elbow Beach Bermuda Resort<br><br>Salon B<br><br>60 South Shore Road<br><br>Paget Parish, PG 04 Bermuda   |
| <b>Items of Business</b>              | (1) To elect two directors to Teekay's Board of Directors for a term of three years.<br>(2) To transact such other business as may properly come before the annual meeting or any adjournment or postponement of the meeting.   |
| <b>Adjournments and Postponements</b> | Any action on the items of business described above may be considered at the annual meeting at the time and on the date specified above or at any time and date to which the annual meeting may be properly adjourned or postponed.   |
| <b>Record Date</b>                    | The record date for the annual meeting is Tuesday, April 16, 2019. Only shareholders of record at the close of business on that date will be entitled to notice of, and to vote at, the annual meeting or any adjournment or postponement of the meeting.   |
| <b>Internet Availability</b>          | We are furnishing proxy materials to our shareholders over the Internet. On or about April 26, 2019, we will mail to our shareholders a notice containing instructions on how to access our 2019 proxy statement and annual report via the Internet and vote online. The notice also provides instructions on how shareholders can request a paper copy of these documents, if they desire, and how shareholders can enroll in e-delivery to receive future annual materials via email. |
| <b>Voting</b>                         | <b>Your vote is very important. Whether or not you plan to attend the annual meeting, we encourage you to read the proxy statement and vote online or submit your proxy or voting instructions as soon as possible. For specific instructions on how to vote your shares, please refer to the section entitled Questions and Answers beginning on page 2 of the proxy statement and the instructions on the proxy or voting instruction card.</b>                                       |

By Order of the Board of Directors

ARTHUR J. BENSLER

Corporate Secretary

April 26, 2019

*This notice of annual meeting and proxy statement and form of proxy are being distributed on or about April 26, 2019.*

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**QUESTIONS AND ANSWERS ABOUT THE PROXY MATERIALS AND THE ANNUAL MEETING**

***Q: Why am I receiving these materials?***

A: The Board of Directors (or *Board*) of Teekay Corporation, a corporation organized in the Republic of the Marshall Islands (or *Teekay*), is providing these proxy materials to you in connection with Teekay's Annual Meeting of Shareholders, which will take place on Monday, June 10, 2019. As a shareholder, you are invited to attend the annual meeting and are entitled and requested to vote on the items of business described in this proxy statement.

***Q: What information is contained in this proxy statement?***

A: The information included in this proxy statement relates to the proposals to be voted on at the annual meeting, the voting process, the compensation of directors and Teekay's most highly-paid executive officers, and certain other information about Teekay.

***Q: How may I obtain Teekay's annual report to shareholders?***

A: A copy of our annual report to shareholders may be found in the *Investors* *Teekay Corporation* section of our website at [www.teekay.com](http://www.teekay.com).

***Q: How may I obtain Teekay's Annual Report on Form 20-F filed with the Securities and Exchange Commission (or SEC)?***

A: Our 2018 Annual Report on Form 20-F constitutes our annual report to shareholders. Copies of the 2018 Annual Report on Form 20-F are available under *Financials & Presentations* *SEC Filings* in the *Investors* *Teekay Corporation* section of our website at [www.teekay.com](http://www.teekay.com), and at the SEC's EDGAR database on the SEC's website at [www.sec.gov](http://www.sec.gov). Shareholders may also request a free copy of our 2018 Annual Report on Form 20-F from:

**Teekay Corporation**

**Suite 2000, Bentall 5**

**550 Burrard Street**

**Vancouver, BC V6C 2K2**

**Attention: Investor Relations**

**Telephone: (604) 844-6654**

**Email: [investor.relations@teekay.com](mailto:investor.relations@teekay.com)**

Teekay will also furnish any exhibit to the Form 20-F, if specifically requested.

***Q: What items of business will be voted on at the annual meeting?***

A: The items of business scheduled to be voted on at the annual meeting are:

The election of two directors to Teekay's Board for a term of three years; and

Any other business that properly comes before the annual meeting.

***Q: How does the Board recommend that I vote?***

A: The Board recommends that you vote your shares FOR each of the nominees to the Board.

***Q: What shares can I vote?***

A: Each share of Teekay's common stock issued and outstanding as of the close of business on April 16, 2019, the *record date* for the annual meeting, is entitled to be voted on all items being voted upon at the annual meeting. The record date for the annual meeting is the date used to determine both the number of shares of Teekay's common stock that are entitled to be voted at the annual meeting and the identity of the *shareholders of record* and *beneficial owners* of those shares of common stock who are entitled to vote those shares at the annual meeting. On the record date for the annual meeting, we had approximately 100,663,711 shares of common stock issued and outstanding. You may vote all shares owned by you as of the record date for the annual meeting, including (1) shares held directly in your name as the *shareholder of record*, including shares purchased through Teekay's Dividend Reinvestment Plan, and (2) shares held for you as the *beneficial owner* through a broker, trustee or other nominee such as a bank.

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***Q: What is the difference between holding shares as a shareholder of record and as a beneficial owner?***

A: Most Teekay shareholders hold their shares through a broker or other nominee rather than directly in their own name. As summarized below, there are some distinctions between shares held of record and those owned beneficially.

***Shareholder of Record***

If your shares are registered directly in your name with Teekay's transfer agent, Computershare, you are considered, with respect to those shares, the *shareholder of record*, and these proxy materials are being sent directly to you by Teekay. As the *shareholder of record*, you have the right to grant your voting proxy directly to Teekay management or to vote in person at the meeting. Teekay has provided a proxy card for you to use.

***Beneficial Owner***

If your shares are held in a brokerage account or by another nominee, you are considered the *beneficial owner* of shares held *in street name* and these proxy materials are being forwarded to you together with voting instructions. As the beneficial owner, you have the right to direct your broker, trustee or nominee how to vote and are also invited to attend the annual meeting.

Since a beneficial owner is not the *shareholder of record*, you may not vote these shares in person at the meeting unless you obtain a legal proxy from the broker, trustee or nominee that holds your shares, giving you the right to vote the shares at the meeting. Your broker, trustee or nominee should have provided voting instructions for you to use in directing the broker, trustee or nominee how to vote your shares.

***Q: How can I attend the annual meeting?***

A: You are entitled to attend the annual meeting only if you were a Teekay shareholder as of the close of business on April 16, 2019 or you hold a valid proxy for the annual meeting. You should be prepared to present photo identification for admittance. In addition, if you are a *shareholder of record*, your name will be verified against the list of *shareholders of record* on the record date prior to your being admitted to the annual meeting. If you are not a shareholder of record but hold shares through a broker or nominee (*i.e.*, in street name), you should provide proof of beneficial ownership on the record date, such as your most recent account statement prior to the record date, a copy of the voting instructions provided by your broker, trustee or nominee or other similar evidence of ownership. If you do not provide photo identification or comply with the procedures outlined above upon request, you will not be admitted to the annual meeting. The meeting is scheduled to begin promptly at 4:30 p.m. Atlantic Daylight Time.

***Q: How can I vote my shares in person at the annual meeting?***

A: Shares held in your name as the shareholder of record may be voted in person at the annual meeting. Shares held beneficially in street name may be voted in person only if you obtain a legal proxy from the broker, trustee or nominee that holds your shares giving you the right to vote the shares. *Even if you plan to attend the annual*

*meeting, we recommend that you also submit your proxy or voting instructions as described below so that your vote will be counted if you later decide not to attend the meeting.*

***Q: How can I vote my shares without attending the annual meeting?***

A: Whether you hold shares directly as the shareholder of record or beneficially in street name, you may direct how your shares are voted without attending the meeting. If you are a shareholder of record, you may vote by submitting a proxy or by voting online or by telephone. If you hold shares beneficially in street name, you may vote by submitting voting instructions to your broker, trustee or nominee.

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***Q: Can I change my vote?***

A: You may change your vote at any time prior to the vote at the annual meeting. If you are the shareholder of record, you may change your vote by granting a new proxy bearing a later date (which automatically revokes the earlier proxy) by providing a written notice of revocation to Teekay's Corporate Secretary by mail received prior to your shares being voted, or by attending the annual meeting and voting in person. Attendance at the meeting will not cause your previously granted proxy to be revoked unless you specifically so request. For shares you hold beneficially in street name, you may change your vote by submitting new voting instructions to your broker, trustee or nominee, or, if you have obtained a legal proxy from your broker or nominee giving you the right to vote your shares, by attending the meeting and voting in person.

***Q: Is my vote confidential?***

A: Proxy instructions, ballots and voting tabulations that identify individual shareholders are handled in a manner that protects your voting privacy. Your vote will not be disclosed either within Teekay or to third parties, except (1) as necessary to meet applicable legal requirements, (2) to allow for the tabulation of votes and certification of the vote and (3) to facilitate a successful proxy solicitation. Occasionally, shareholders provide written comments on their proxy card, which are then forwarded to Teekay management.

***Q: How many shares must be present or represented to conduct business at the annual meeting?***

A: The general quorum requirement for holding the annual meeting and transacting business is that holders of a majority of shares of Teekay's common stock entitled to vote must be present in person or represented by proxy. However, the number of shares required to be represented at the annual meeting to constitute a quorum is reduced from a majority to one-third of the shares entitled to vote on a specific matter if that matter is recommended by the *Continuing Directors (as defined below)* or, for purposes of voting on the election of directors, if all nominees are recommended by the *Continuing Directors*. *Continuing Directors* means the incumbent members of the Board of Directors that were members of the Board on May 31, 2006 and any persons who have been or are subsequently elected or appointed to the Board if such persons are recommended by a majority of the *Continuing Directors*. The *Continuing Directors* have recommended for election all the nominees for director set out in this proxy statement. Accordingly, the quorum for this matter will be one-third of the shares entitled to vote, present in person or represented by proxy. Abstentions will be counted for the purpose of determining the presence of a quorum, but broker non-votes will not be counted for purposes of determining the presence of a quorum.

***Q: How are votes counted?***

A: In the election of directors, you may vote FOR all of the nominees or your vote may be WITHHELD with respect to one or more of the nominees. For any other item of business, you may vote FOR, AGAINST or ABSTAIN. If you ABSTAIN, the abstention has the same effect as a vote AGAINST.

If you provide specific instructions for a given item, your shares will be voted as you instruct on such item. If you sign your proxy card or voting instruction card without giving specific instructions, your shares will be voted in accordance

with the recommendations of the Board (*i.e.*, FOR all of Teekay's nominees to the Board and in the discretion of the proxyholders on any other matters that properly come before the meeting).

If you hold shares beneficially in street name and do not provide your broker with voting instructions, your shares may constitute broker non-votes. Generally, broker non-votes occur on a matter when a broker is not permitted to vote on that matter without instructions from the beneficial owner and instructions are not given. In tabulating the voting result for any particular proposal, shares that constitute broker non-votes are not considered entitled to vote on that proposal. Thus, broker non-votes will not affect the outcome of any matter being voted on at the meeting, assuming that a quorum is obtained.

***Q: What is the voting requirement to approve each of the proposals?***

A: In the election of directors, the two persons receiving the highest number of FOR votes at the annual meeting will be elected. Any other proposals require the affirmative FOR vote of a majority of those shares present in person or represented by proxy and entitled to vote on that proposal at the annual meeting.

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***Q: Is cumulative voting permitted for the election of directors?***

A: No. Teekay does not allow you to cumulate your vote in the election of directors. For all matters proposed for shareholder action at the annual meeting, each share of common stock outstanding as of the close of business on the record date is entitled to one vote.

***Q: What happens if additional matters are presented at the annual meeting?***

A: Other than the one item of business described in this proxy statement, we are not aware of any business to be acted upon at the annual meeting. If you grant a proxy, the persons named as proxyholders, Kenneth Hvid, Vincent Lok and Arthur Bensler, will have the discretion to vote your shares on any additional matters properly presented for a vote at the meeting. If for any unforeseen reason any of our nominees are not available as a candidate for director, the persons named as proxyholders will vote your proxy for such candidate or candidates as may be nominated by the Board, unless the Board chooses to reduce the number of directors serving on the Board.

***Q: What should I do if I receive more than one set of voting materials?***

A: If you request a printed set of voting materials, you may receive more than one set of voting materials, including multiple copies of this proxy statement and multiple proxy or voting instruction cards. For example, if you hold your shares in more than one brokerage account, you may receive a separate voting instruction card for each brokerage account in which you hold shares. If you are a shareholder of record requesting printed voting materials and your shares are registered in more than one name, you will receive more than one proxy card. Please complete, sign, date and return each proxy card and voting instruction card that you receive.

***Q: How may I obtain a separate set of voting materials?***

A: If you share an address with another shareholder and request a printed set of voting materials, you may receive only one set of proxy materials unless you have provided contrary instructions. If you wish to receive a separate set of proxy materials now or in the future, you may contact us to request a separate copy of these materials at:

**Teekay Corporation**

**Suite 2000, Bentall 5**

**550 Burrard Street**

**Vancouver, BC V6C 2K2**

**Attention: Investor Relations**

**Telephone: (604) 844-6654**

**Email: [investor.relations@teekay.com](mailto:investor.relations@teekay.com)**

Similarly, if you share an address with another shareholder and have received multiple copies of our proxy materials, you may contact us as indicated above to request delivery of a single copy of these materials in the future.

***Q: Who will bear the cost of soliciting votes for the annual meeting?***

A: Teekay is making this solicitation and will pay the entire cost of preparing, assembling, printing, mailing and distributing proxy materials and soliciting votes. In addition to the mailing of these proxy materials, the solicitation of proxies or votes may be made in person, by telephone or by electronic communication by our directors, officers and employees, who will not receive any additional compensation for such solicitation activities. Upon request, we will reimburse brokerage houses and other custodians, nominees and fiduciaries for forwarding proxy and solicitation materials to shareholders.

***Q: Where can I find the voting results of the annual meeting?***

A: We intend to announce preliminary voting results at the annual meeting and publish final results in our report on Form 6-K for the second quarter of 2019.

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***Q: What is the deadline to propose actions for consideration at next year's annual meeting of shareholders or to nominate individuals to serve as directors?***

A: You may submit proposals, including director nominations, for consideration at future shareholder meetings as indicated below.

***Shareholder Proposals***

For a shareholder proposal to be considered for inclusion in Teekay's proxy statement for the annual meeting next year, the written proposal must be received by Teekay's Corporate Secretary at the address set forth below no later than December 31, 2019. Such proposals also will need to comply with Teekay's bylaws provisions regarding business to be brought before a shareholder meeting. Proposals should be delivered or sent by mail addressed to:

**Corporate Secretary**

**Teekay Corporation**

**Suite 2000, Bentall 5**

**550 Burrard Street**

**Vancouver, BC V6C 2K2**

For a shareholder proposal that is not intended to be included in Teekay's proxy statement as described above, the shareholder must deliver a proxy statement and form of proxy to holders of a sufficient number of shares of Teekay's common stock to approve that proposal, provide the information required by Teekay's bylaws and give timely notice to Teekay's Corporate Secretary in accordance with the bylaws, which, in general, require that the notice be received by the Corporate Secretary not less than 90 days or more than 120 days prior to the meeting date.

***Nomination of Director Candidates***

You may propose director candidates for consideration by the Board's Nominating and Governance Committee. Any such recommendation should include the nominee's name and qualifications for Board membership and should be directed to Teekay's Corporate Secretary at the address set forth above. Please read *Corporate Governance Principles and Board Matters - Consideration of Director Nominees* below. In addition, Teekay's bylaws permit shareholders to nominate directors for election at an annual shareholder meeting. To nominate a director, the shareholder must deliver a proxy statement and form of proxy to holders of a sufficient number of shares of Teekay common stock to elect such nominee and provide the information required by Teekay's bylaws, as well as a statement by the nominee acknowledging that he or she consents to being nominated and will owe a fiduciary obligation to Teekay and its shareholders if elected. In addition, the shareholder must give timely notice to Teekay's Corporate Secretary in accordance with the bylaws, which, in general, require that the notice be received by the Corporate Secretary within the time period described above under *Shareholder Proposals*.

***Copy of Bylaws Provisions***

You may contact Teekay's Corporate Secretary at the address set forth above for a copy of the relevant bylaws provisions regarding the requirements for making shareholder proposals and nominating director candidates. Teekay's bylaws are also available under *Governance* in the *Investors - Teekay Corporation* section of Teekay's website at [www.teekay.com](http://www.teekay.com).

*www.teekay.com.*

***Q: How may I communicate with Teekay's Board or the non-management directors on Teekay's Board?***

A: You may submit any communication intended for Teekay's Board or the non-management directors by directing the communication by mail or fax addressed to:

**Teekay Corporation**

**4th Floor, Belvedere Building**

**69 Pitts Bay Road**

**Hamilton, HM 08 Bermuda**

**Attention: Chairman**

**Fax: (441) 292-3931**

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**CORPORATE GOVERNANCE PRINCIPLES AND BOARD MATTERS**

Teekay is committed to sound corporate governance principles. These principles contribute to Teekay's business success and are essential to maintaining Teekay's integrity in the marketplace. Teekay's Corporate Governance Guidelines and Standards of Business Conduct are available under Governance in the Investors Teekay Corporation section of our website at [www.teekay.com](http://www.teekay.com). Although Teekay is a foreign private issuer, the Company has voluntarily chosen to comply in all material respects with the New York Stock Exchange (or NYSE) domestic corporate governance listing standards, other than obtaining shareholder approval prior to the adoption of equity compensation plans and undertaking certain equity issuances, including, among others, issuing 20% or more of our outstanding shares of common stock in a transaction.

**Board Independence**

The Board has determined that each of the two persons nominated as Class II directors and each of the other persons with Class I or Class III director terms continuing or commencing as of the 2019 annual meeting, other than Teekay's Chief Executive Officer Kenneth Hvid, has no material relationship with Teekay (either directly or as a partner, shareholder or officer of an organization that has a relationship with Teekay) and is *independent* within the meaning of Teekay's director independence standards, which reflect the NYSE director independence standards, as currently in effect. In making this determination, the Board considered the relationships of Bjorn Moller, Rudolph Krediet, Heidi Locke Simon and director nominee Peter Antturi with our largest shareholder and its affiliates and concluded these relationships do not materially affect their independence from management as directors. Please read Certain Relationships and Related Party Transactions for additional information.

The Board currently consists of nine members. Class II directors Peter Janson and Tore Sandvold have elected not to stand for re-election at the 2019 annual meeting. Class I directors Bill Utt and Sean Day have elected to resign from the Board effective as of the annual meeting. The Board has elected as a Class I director, effective upon the annual meeting, Teekay Chief Executive Officer Kenneth Hvid, to fill the vacancy to be created by the resignation of Mr. Day. Following the 2019 annual meeting, the Board intends to reduce the size of the Board to seven members.

The Board has determined that each existing member of each of Teekay's Board committees has no material relationship with Teekay (either directly or as a partner, shareholder or officer of an organization that has a relationship with Teekay) and is independent within the meaning of Teekay's director independence standards. In addition, the Board has determined that each member of the Audit Committee also satisfies Teekay's Audit Committee member independence standards, which reflect applicable NYSE and SEC audit committee member independence standards.

**Board Structure and Committee Composition**

Teekay has chosen to separate the positions of Chairman of the Board and Chief Executive Officer and to have those positions occupied by different individuals, believing that the primary purpose of the Board and the Chairman of the Board is to protect shareholders' interests by providing independent oversight of management and that such separation consequently promotes greater management accountability to shareholders.

As of the date of this proxy statement, the Board has the following three committees: (1) Audit; (2) Compensation and Human Resources; and (3) Nominating and Governance. The function of each of the committees is described later in this section. Each of the committees operates under a written charter adopted by the Board. All of the committee charters are available under Governance in the Investors Teekay Corporation section of our website at [www.teekay.com](http://www.teekay.com). During 2018, the Board held eleven meetings. Each director attended all Board meetings, with the

exception of one director, who missed one meeting. Each director who was a member of a committee attended all applicable committee meetings, except for one committee member who missed one meeting. The membership of each of the committees for 2018 and as of the date of this proxy statement, and the number of meetings of each committee held during 2018 are as follows:

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| <b>Name of Director</b>               | <b>Audit</b> | <b>Compensation and Human Resources</b> | <b>Nominating and Governance</b> |
|---------------------------------------|--------------|---|----------------------------------|
| <b><i>Non-Employee Directors:</i></b> |              |   |                                  |
| Bill Utt                              |              |   |                                  |
| C. Sean Day                           |              | X                                       | X                                |
| Peter S. Janson                       |              | X*                                      |                                  |
| Rudolph Krediet                       |              | X                                       |                                  |
| Heidi Locke Simon                     | X            |   | X                                |
| Bjorn Moller                          |              |   | X*                               |
| Tore I. Sandvold                      |              |   | X                                |
| Alan Semple                           | X*           |   |                                  |
| David Schellenberg                    | X            | X                                       |                                  |
| <b>Number of Meetings in 2018</b>     | <b>6</b>     | <b>4</b>                                | <b>4</b>                         |

X = Committee Member

\* = Committee Chair

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***Audit Committee***

Teekay's Audit Committee is composed entirely of directors who satisfy applicable NYSE and SEC audit committee independence standards. All members of the committee are financially literate and the Board has determined that Alan Semple qualifies as an audit committee financial expert.

The Audit Committee assists the Board in fulfilling its responsibilities for general oversight of:

the integrity of Teekay's consolidated financial statements;

Teekay's compliance with legal and regulatory requirements;

the independent auditors' qualifications and independence; and

the performance of Teekay's internal audit function and independent auditors.

Specific duties of the Audit Committee include:

engagement of Teekay's independent auditor;

evaluation of the independent auditor's qualifications, performance and independence;

meeting with management and the independent auditor to review and discuss annual and quarterly consolidated financial statements, financial disclosure and, as applicable, the independent auditor's report on internal controls over financial reporting;

periodic assessment of accounting practices and policies and risk and risk management, including Teekay's policy on use of derivatives and its compliance with the policy;

review of Teekay's internal controls, internal audit function and corporate policies with respect to financial information;

periodic review with management, and if applicable, the independent auditor, of any material correspondence with or other material action by regulators or governmental agencies, any material legal affairs of Teekay, pension governance, and Teekay's compliance with applicable laws and listing standards;

review of all related-party transactions, including any transactions between Teekay and its officers or directors;

oversight of the hiring of any employees or former employees of the independent auditor, to ensure compliance with applicable regulations;

periodic review and monitoring of compliance with and the effectiveness of Teekay's Standards of Business Conduct;

overseeing the establishment of procedures for handling complaints concerning financial, accounting, internal accounting controls and auditing matters;

reporting to the Board on significant matters arising from the Committee's activities;

preparing an Audit Committee report for inclusion in the annual proxy statement;

annually reviewing the Audit Committee charter and the Committee's performance; and

periodically reviewing risks that may have a significant impact on Teekay's consolidated financial statements.

The Audit Committee works closely with Teekay's management, internal auditors and independent auditors. The Audit Committee has the authority to obtain advice and assistance from and receive appropriate funding from Teekay for outside legal, accounting and other advisors as the Audit Committee deems necessary to fulfill its duties. The Audit Committee meets at least quarterly and holds such other meetings as are necessary or appropriate for the Committee to fulfill its responsibilities. Periodically, the Audit Committee meets separately with management, with internal audit personnel and with the independent auditors to discuss matters that the Committee or the other groups believe deserve Committee attention. The report of the Audit Committee is included on page 28 of this proxy statement.

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***Compensation and Human Resources Committee***

Teekay's executive compensation program is administered by the Board's Compensation and Human Resources Committee (or the *Compensation Committee*). The Compensation Committee is composed entirely of non-employee directors who are independent, as determined by the Board, within the meaning of applicable NYSE standards.

The Compensation Committee:

reviews and approves corporate goals and objectives relevant to the Chief Executive Officer's compensation, evaluates the Chief Executive Officer's performance in light of these goals and objectives and determines the Chief Executive Officer's compensation;

reviews and approves the evaluation process and compensation structure for executives, other than the Chief Executive Officer, evaluates their performance and sets their compensation based on this evaluation;

reviews and makes recommendations to the Board regarding compensation for directors;

establishes and administers long-term incentive compensation and equity-based plans; and

oversees Teekay's other compensation plans, policies and programs.

Specific duties of the Compensation Committee include, among others: developing an executive compensation philosophy and annually reviewing executive compensation programs and practices; approving special employment, severance, change-in-control and retirement agreements or arrangements for executive officers; monitoring director and executive stock ownership; and annually evaluating the Compensation Committee's performance and its charter. The Compensation Committee has the authority to retain compensation consultants and experts in fulfilling its duties and to compensate these advisors.

The Compensation Committee has retained the services of an external executive compensation consultant, Meridian Compensation Partners. The consultant assists the Compensation Committee in its review of executive compensation, including assessing the competitiveness of pay levels, executive compensation design issues, market trends and technical considerations. The nature and scope of services rendered by Meridian Compensation Partners on the Compensation Committee's behalf are described below:

assist in the preparation of a list of peer companies;

providing competitive market pay analyses and market trend information relevant to executive and Board compensation;

advising as to recent relevant regulatory, technical and accounting considerations impacting executive compensation and executive benefit programs;

assisting with the design or redesign of any executive compensation or executive benefit programs, if requested; and

preparing for and attending selected management and Compensation Committee meetings.

The Compensation Committee did not direct Meridian Compensation Partners to perform the above services in any particular manner or under any particular method. The Compensation Committee has the final authority to hire and terminate the consultant and the Compensation Committee evaluates the consultant periodically. The Compensation Committee approves all invoices for executive compensation work performed by the consultant. The consultant may perform other services for Teekay.

### ***Nominating and Governance Committee***

The Nominating and Governance Committee is composed entirely of non-employee directors who are independent, as determined by the Board, within the meaning of applicable NYSE standards.

The Nominating and Governance Committee:

identifies individuals qualified to become Board members;

selects and recommends to the Board director and committee member candidates;

develops and recommends to the Board corporate governance principles and policies applicable to Teekay, monitors compliance with these principles and policies and recommends to the Board appropriate changes; and

oversees the evaluation of the Board and its committees.

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Specific duties of the Nominating and Governance Committee include, among others: annually assessing the size and composition of the Board; periodically reviewing director qualification criteria; annually reviewing and, as appropriate, recommending directors for continued service; overseeing the Board's committee structure; recommending Board committee assignments; monitoring compliance with Board and Board committee membership criteria; determining the method of communication between employees, shareholders and other interested parties and non-management directors; and annually evaluating the Committee's performance and its charter. The Committee has the authority to obtain assistance from outside advisors in fulfilling its duties and to compensate these advisors.

## **Consideration of Director Nominees**

### ***Shareholder Nominees***

The policy of the Nominating and Governance Committee is to consider properly submitted shareholder nominations for Board of Directors candidates as described below under *Identifying and Evaluating Nominees for Directors*. In evaluating these nominations, the Committee considers the balance of knowledge, experience and capability of Directors and the membership guidelines set forth below under *Director Qualifications*. Any shareholder nominations proposed for consideration by the Nominating and Governance Committee should include the nominee's name and qualifications for Board membership and should be delivered or mailed, addressed to:

**Corporate Secretary**

**Teekay Corporation**

**Suite 2000, Bentall 5**

**550 Burrard Street**

**Vancouver, BC V6C 2K2**

In addition, Teekay's bylaws permit shareholders to nominate directors for consideration at an annual shareholders meeting. For a description of the process for nominating directors in accordance with Teekay's bylaws, see *Questions and Answers about the Proxy Materials and the Annual Meeting – What is the deadline to propose actions for consideration at next year's annual meeting of shareholders or to nominate individuals to serve as directors?* on page 6 of this proxy statement.

### ***Director Qualifications***

Teekay's Corporate Governance Guidelines include Board membership guidelines that the Nominating and Governance Committee should consider in reviewing and in recommending to the Board director nominees. Under these guidelines, members of the Board should have high standards of personal and professional ethics, integrity and values. Among other things, the Nominating and Governance Committee should consider: the nominee's training, experience and ability in making and overseeing policy in business, government or education sectors; willingness and availability to carry out his or her duties effectively; commitment to act in the best interests of Teekay and its stakeholders; and to assess objectively Board, committee and management performance. In evaluating director nominees, the Nominating and Governance Committee also assesses an individual's qualifications, skills, experience, background and knowledge in light of the overall composition of the existing Board. Teekay's Corporate Governance Guidelines, which include a more detailed discussion of desired director qualifications, are available under *Governance* in the *Investors – Teekay Corporation* section of our website at [www.teekay.com](http://www.teekay.com).

*Identifying and Evaluating Nominees for Directors*

The Nominating and Governance Committee uses a variety of methods for identifying and evaluating director nominees for recommendation to the Board for approval. The Nominating and Governance Committee regularly assesses the appropriate size of the Board and whether any vacancies on the Board are expected due to retirement or otherwise. In the event that vacancies are anticipated or otherwise arise, the Nominating and Governance Committee considers potential director candidates. Candidates may come to the attention of the Nominating and Governance Committee through current Board members, professional search firms, shareholders or others. These candidates are evaluated at regular or special meetings of the Nominating and Governance Committee and may be considered at any time during the year. As described above, the Nominating and Governance Committee considers properly submitted shareholder nominations for candidates for the Board. Following verification of the shareholder status of persons proposing candidates, any recommendations are aggregated and considered by the Nominating and Governance Committee. If any materials are provided by a shareholder in connection with the nomination of a director candidate, these materials are forwarded to the Nominating and Governance Committee. The Nominating and Governance Committee also reviews materials provided by professional search firms or other parties in connection with a nominee who is not proposed by a shareholder. In evaluating these nominations, the Nominating and Governance Committee seeks to achieve a balance of knowledge, experience and capability on the Board.

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**Executive Sessions**

Teekay's non-management directors hold at least four executive sessions each year at which the non-management directors meet without management directors or other executives present. The sessions are scheduled and chaired by the Chairman of the Board. Any non-management director may request that additional executive sessions be scheduled.

**Communications with the Board**

Individuals may communicate with the Board by writing to Teekay's Board by mail or fax addressed to:

**Teekay Corporation**  
**4th Floor, Belvedere Building**  
**69 Pitts Bay Road**  
**Hamilton, HM 08 Bermuda**  
**Attention: Chairman**  
**Fax: (441) 292-3931**

**The Board's Role in Risk Oversight**

Semi-annually, Teekay's Vice President, Risk Management and Chief Compliance Officer, who reports directly to the Audit Committee, presents to the entire Board for its discussion and review Teekay's top enterprise risks assessed in accordance with the risk management framework established by the Committee of Sponsoring Organizations, or COSO.

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**COMPENSATION DISCUSSION AND ANALYSIS**

***Executive Compensation Philosophy***

The goals of Teekay's executive compensation program are to:

Attract, motivate, reward and retain key executive talent to lead Teekay as a competitive global corporation;

Support the achievement of Teekay's business strategies and encourage executives to work together as One Teekay; and

Incentivize executives to enhance shareholder value and align with long-term shareholder interests.

***Executive Compensation Program and Practices***

***Program Elements.*** There are four main program elements of Teekay's Executive Compensation Program:

**Salary.** Offer a competitive base salary targeted at market median for the particular executive role, with consideration to performance, experience and internal equity.

**Short-term Incentive.** Reward achievement of annual performance goals. The program is based on a team performance factor and a corporate performance factor.

**Long-term Incentive.** Offer a long-term incentive to support longer term performance results and executive retention. This includes stock options, stock-settled restricted stock units (*RSUs*) and performance share units (*PSUs*).

**Pensions, Benefits and Perquisites.** Provide at competitive levels to attract and retain talent.

The short and long-term incentive elements of Teekay's Executive Compensation Program are expected to be greater than 50% of total compensation; longer-term incentive compensation should provide greater opportunity for reward than annual cash compensation at target. Total direct compensation (salary, short-term incentive and long-term incentive) has typically targeted the median of the comparator group.

***Market Comparator Groups.*** Total executive compensation is targeted against a comparator group that has been categorized into:

Publicly-traded U.S. oil and gas companies with revenues of \$900 million to \$10 billion;

Publicly-traded International oil and gas/transportation companies; and

Publicly-traded Canadian oil and gas/energy/transportation companies with revenues of \$1.3 billion to \$6.6 billion.

This group of companies is included as these companies are considered competitors for talent, especially at the executive level.

***Compensation Program Review.*** The Compensation Committee, together with the Chief Executive Officer and the Corporate Human Resources team, reviews executive compensation practices at least annually against the compensation philosophy and comparative market data. The Chief Executive Officer and the Corporate Human Resources team make recommendations to the Compensation Committee with the intent of keeping executive officer compensation practices aligned with compensation philosophy. The Compensation Committee must approve any recommended changes before they can be made.

The Compensation Committee has retained Meridian Compensation Partners, an internationally recognized consulting firm, to provide an independent review of Teekay's compensation programs for executive officers and directors, assist in the preparation of a list of peer companies, examine Teekay's pay practices relative to the market and assist in the design of compensation programs. Meridian Compensation Partners does not have a material additional relationship outside of the services that it provides to the Compensation Committee. The Compensation Committee has the authority to retain and terminate any compensation and benefits consultant and the authority to approve the related fees and other retention terms of the consultant.

#### ***Executive Compensation for 2018***

***Salary.*** Base salary is targeted at the median of the comparator group and is determined by individual experience and performance.

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**Short-term Incentive.** Teekay's annual short-term incentive program for executives is linked to company and team performance. Teekay's financial corporate performance for 2018 was measured using Teekay Corporation's profitability/cash flow, leverage and liquidity. It includes the results of Teekay's publicly listed subsidiaries (Teekay LNG Partners L.P. and Teekay Tankers Ltd.). It also includes Return on Invested Capital ( ROIC ) for Teekay's equity accounted investment in Teekay Offshore Partners L.P. Team performance measures the achievement of operational, strategic and safety goals within each of the Executives' teams along with Teekay Group shared goals in digital transformation and leadership. Performance targets for the corporate and team performance are based on forecasts and are set annually and approved by the Compensation and Human Resources Committee.

**Long-term Incentive.** Teekay's long term incentive program for executive officers consists of equity compensation awards granted under our 2013 Equity Incentive Plan. For 2018, Teekay's executive officers received awards of Stock Options and Restricted Stock Units (RSUs). Stock Options vest over a three-year annual vesting period and have a ten-year term. RSUs vest and become payable annually over a three-year vesting period. For each RSU that vests, the executive officer is entitled to receive reinvested dividends from the date of the grant to the vesting of the RSU, paid in the form of shares.

Teekay's executive officers who provide services to Teekay's publicly listed subsidiaries (Teekay LNG Partners L.P. and Teekay Tankers Ltd.) received a portion of their annual equity compensation award under the equity compensation plan of the applicable subsidiary (the Teekay Tanker Ltd 2007 Long-Term Incentive Plan or the Teekay LNG Partners L.P. 2005 Long-Term Incentive Plan), depending on their level of contribution towards the applicable subsidiary. These awards took the form of Restricted Stock Units (RSUs) and stock options for Teekay Tankers Ltd. and RSUs for Teekay LNG Partners L.P. Stock Options vest over a three-year annual vesting period and have a ten-year term. The RSUs vest and become payable with respect to one-third of the shares on each of the first three anniversaries of the grant date and accrue dividends from the date of the grant to the date of vesting that are payable in additional shares. For each RSU that vests the executive officer is entitled to receive one share of the relevant class of common stock of the applicable subsidiary, plus any reinvested dividends from the date of the grant to the date of vesting.

**Pension.** Teekay offers a defined contribution pension plan to its executives. This benefit is included in the comparator group study that is targeted to the median. Teekay believes that a pension plan is a standard component of total compensation in order to reward executives competitively and provide for part of the employees' retirement.

**Perquisites.** Teekay offers a nominal allowance account to its executives for specific items. Teekay believes that this benefit is part of the total compensation of executives and is needed in order to compensate competitively. The perquisites allowance is set at a flat amount (disclosed in aggregate in the compensation table) and can be used for financial counseling, health and fitness, and medical costs.

**Benefits.** Other miscellaneous benefits are offered to Teekay's executives for ease of conducting their work and for market competitiveness. An example of these benefits is a parking allowance.

***Executive Share Ownership Guidelines***

In 2005, Teekay implemented share ownership guidelines for its executives. The guidelines require common share holdings with an aggregate value of three times base salary for the Chief Executive Officer, and two times base salary for Presidents and Executive Vice Presidents. The guidelines were to be achieved by March 2010 or, for executives newly promoted or subsequently joining Teekay, within five years after the guidelines become applicable to them. In 2013 the requirement for the Chief Executive Officer was increased to four times base salary. All Executives are in compliance with the guidelines.

**COMPENSATION COMMITTEE REPORT**

The Compensation and Human Resources Committee has reviewed and discussed the Compensation Discussion and Analysis with management and, based on the review and discussion, it has recommended to the Board that the Compensation Discussion and Analysis be included in this proxy statement.

Peter S. Janson, Chair

C. Sean Day

Rudolph W. J. Krediet

David Schellenberg

**Table of Contents****2018 SUMMARY COMPENSATION TABLE <sup>(1)</sup>**

The following table shows for 2016, 2017, and 2018 the aggregate compensation earned by Teekay's Chief Executive Officer, Chief Financial Officer and the three other most highly compensated Teekay executive officers who served as executive officers as of December 31<sup>st</sup> of each of those years (the *Named Executive Officers*).

| Year | Salary<br>(\$) | Bonus<br>(\$) | Stock<br>Awards<br>(\$) <sup>(2)</sup> | Option<br>Awards<br>(\$) <sup>(2)</sup> | Pension                                     | All Other                           | Total<br>(\$) |
|------|----------------|---------------|--|---|---|-------------------------------------|---------------|
|      |                |               |  |   | Plan<br>Contribution<br>(\$) <sup>(3)</sup> | Compensation<br>(\$) <sup>(4)</sup> |               |
| 2018 | 2,367,598      | 2,208,363     | 4,209,514 <sup>(5)</sup>               | 2,866,858                               | 457,596                                     | 423,860                             | 11,730,122    |
| 2017 | 2,286,411      | 2,180,922     | 2,567,969 <sup>(6)</sup>               | 1,965,407                               | 446,733                                     | 100,183                             | 9,547,625     |
| 2016 | 3,000,680      | 1,677,260     | 5,211,060 <sup>(7)</sup>               | 671,307                                 | 702,690                                     | 135,522                             | 11,418,887    |

- (1) Cash amounts set forth in this table were paid primarily in Canadian Dollars but are reported here in U.S. Dollars using an exchange rate of 1.296045 Canadian Dollars for each U.S. Dollar for 2018; 1.298375 Canadian Dollars for each U.S. Dollar for 2017; and 1.323587 Canadian Dollars for each U.S. Dollar for 2016. The exchange rates used are calculated based upon the average exchange rate over the applicable year.
- (2) Reflects the grant date fair value for awards granted during 2016, 2017, and 2018 computed in accordance with Financial Accounting Standards Board (FASB) ASC Topic 718, Compensation Stock Compensation, excluding the effect of the applicable estimated forfeiture rate. Assumptions used in the calculation of these compensation costs for awards granted by Teekay are included in Note 1 to Teekay's audited financial statements for the year ended December 31, 2018 included in Teekay's annual report on Form 20-F filed on or about April 1, 2019. Assumptions used in the calculation of these compensation costs for awards granted by each of Teekay's public subsidiaries are included in the footnotes to the audited financial statements for the year ended December 31, 2018 included in each subsidiary's annual report on Form 20-F filed on April 1, 2019 or shortly thereafter.
- (3) Teekay makes contributions to the Named Executive Officers' personal pension plans equal to 10% of their cash compensation.
- (4) In 2018, Teekay paid life insurance premiums for the Named Executive Officers, which in the aggregate amounted to \$20,142. In addition, in 2018, Teekay paid for parking, financial and tax planning services, allowances, annual medical checkups and other fitness-related benefits for the Named Executive Officers, which in the aggregate amounted to \$72,493.
- (5) In March 2018, 326,766 RSUs were granted to the Named Executive Officers under Teekay's 2013 Equity Incentive Plan. For 160,350 of these RSUs and on the three annual anniversary dates that follow the grant date, one-third of the RSUs vest together with accumulated dividends. For the remaining 166,416 of these RSUs and the third annual anniversary date that follows the grant date, all of these RSUs cliff vest with accumulated dividends. Also, in March 2018, 480,184 RSUs were granted to the Named Executive Officers under Teekay Tankers Ltd.'s 2007 Long Term Incentive Plan, and 41,612 RSUs were granted to the Named Executive Officers under Teekay LNG Partners L.P.'s 2005 Long-Term Incentive Plan. In March 2019, 2020 and 2021, one-third of the RSUs vest together with accumulated dividends or distributions.
- (6) In March 2017, 73,778 RSUs were granted to the Named Executive Officers under Teekay's 2013 Equity Incentive Plan. On the three annual anniversary dates that follow the grant date, one-third of the RSUs vest together with accumulated dividends. Also, in March 2017, 347,250 RSUs were granted to the Named Executive Officers under Teekay Tankers Ltd.'s 2007 Long Term Incentive Plan, 153,885 RSUs were granted to the Named Executive Officers under Teekay Offshore Partners L.P.'s 2006 Long-Term Incentive Plan and 28,300 RSUs were

- granted to the Named Executive Officers under Teekay LNG Partners L.P.'s 2005 Long-Term Incentive Plan. In March 2018, 2019 and 2020, one-third of the RSUs vest together with accumulated dividends or distributions.
- (7) In March 2016, 51,736 RSUs and 241,186 PSUs were granted to the Named Executive Officers under Teekay's 2013 Equity Incentive Plan. On the three annual anniversary dates that follow the grant date, one-third of the RSUs vest together with accumulated dividends. The PSUs vest in March 2019, together with accumulated dividends. The number of PSUs that vest is based on performance achieved compared to the performance targets. Also in March 2016, 154,646 RSUs were granted to the Named Executive Officers under Teekay Tankers Ltd.'s 2007 Long Term Incentive Plan, 327,065 RSUs were granted to the Named Executive Officers under Teekay Offshore Partners L.P.'s 2006 Long-Term Incentive Plan and 52,420 RSUs were granted to the Named Executive Officers under Teekay LNG Partners L.P.'s 2005 Long-Term Incentive Plan. In March 2017, 2018 and 2019, one-third of the RSUs vest together with accumulated dividends or distributions.

**Table of Contents****2018 GRANTS OF PLAN-BASED AWARDS TABLE**

The following table provides information regarding aggregate grants of plan-based awards granted to the Named Executive Officers for 2018. All of the grants listed below were made pursuant to Teekay's 2013 Equity Incentive Plan, the Teekay Tankers Ltd. 2007 Long-Term Incentive Plan, or the Teekay LNG Partners L.P. 2005 Long-Term Incentive Plan.

**Estimated Future  
Payouts Under  
Equity Incentive Plan  
Award**

| Grant Date | Threshold (#) | Target (#) | Maximum (#) | All Other                                   |  | Exercise or Base Price of Option Awards (\$) | Grant Date Fair Value of Stock and Option Awards (\$) |
|------------|---------------|------------|-------------|---|--|--|---|
|            |               |            |             | Stock Awards: Number of Shares or Units (#) | Option Awards: Number of Shares Underlying Options (#) |  |   |
| 12 Mar 18  | n/a           | n/a        | n/a         | n/a   | 634,803 <sup>(1)</sup>                                 | 8.67   | 1,834,581 <sup>(3)</sup>                              |
| 12 Mar 18  | n/a           | n/a        | n/a         | 326,766 <sup>(2)</sup>                      | n/a  | n/a  | 2,833,061 <sup>(3)</sup>                              |
| 15 Mar 18  | n/a           | n/a        | n/a         | n/a   | 562,157 <sup>(1)</sup>                                 | 1.22   | 228,611 <sup>(4)</sup>                                |
| 15 Mar 18  | n/a           | n/a        | n/a         | 480,184 <sup>(2)</sup>                      | n/a  | n/a  | 585,824 <sup>(4)</sup>                                |
| 16 Mar 18  | n/a           | n/a        | n/a         | 41,612 <sup>(2)</sup>                       | n/a  | n/a  | 790,628 <sup>(5)</sup>                                |

(1) On each of March 2, 2019, 2020 and 2021, one-third of these options will vest.

(2) On each of March 2, 2019, 2020 and 2021, one-third of these RSUs vest together with accumulated dividends.

(3) Reflects the grant date fair value computed in accordance with FASB ASC Topic 718, excluding the effect of the applicable estimated forfeiture rate. Assumptions used in the calculation of these compensation costs are included in Note 12 to Teekay's audited financial statements for the year ended December 31, 2018 included in Teekay's annual report on Form 20-F filed on or about April 1, 2019.

(4) Reflects the grant date fair value computed in accordance with FASB ASC Topic 718, excluding the effect of the applicable estimated forfeiture rate. Assumptions used in the calculation of these compensation costs are included in Note 12 to Teekay Tankers Ltd.'s audited financial statements for the year ended December 31, 2018 included in Teekay Tankers Ltd.'s annual report on Form 20-F filed on or about April 10, 2019.

(5) Reflects the grant date fair value computed in accordance with FASB ASC Topic 718, excluding the effect of the applicable estimated forfeiture rate. Assumptions used in the calculation of these compensation costs are included in Note 16 to Teekay LNG Partners L.P.'s audited financial statements for the year ended December 31, 2018 included in Teekay LNG Partners L.P.'s annual report on Form 20-F filed on or about April 5, 2019.

For additional information regarding these grants, please read the Compensation Discussion and Analysis section of this proxy statement starting on page 13.

Table of Contents**OUTSTANDING EQUITY AWARDS AT 2018 FISCAL YEAR-END TABLE**

The following table includes certain information with respect to aggregate outstanding option awards and unvested RSUs and PSUs held by the Named Executive Officers as of December 31, 2018.

| Number of Securities | Option Awards                      |   |                            |                        | Stock Awards  |  |   |  |
|----------------------|------------------------------------|---|----------------------------|------------------------|---|--|---|--|
|                      | Underlying Unexercised Options (#) | Number of Securities Underlying Unexercised Options (#) | Option Exercise Price (\$) | Option Expiration Date | Number of Shares or Units of Stock That Have Not Vested (#) | Market Value of Shares or Units of Stock That Have Not Vested (\$) | Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested (#) | Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$) |
|                      |                                    |   |                            |                        | 383,265   | 1,280,105 <sup>(1)</sup>   |   |  |
|                      |                                    |   |                            |                        |   |  | 133,796   | 446,879 <sup>(2)</sup>   |
|                      |                                    |   |                            |                        | 686,964   | 638,876 <sup>(3)</sup>   |   |  |
|                      |                                    |   |                            |                        | 122,950   | 148,770 <sup>(4)</sup>   |   |  |
|                      |                                    |   |                            |                        | 85,201  | 938,915 <sup>(5)</sup>   |   |  |
| 34,300               | 0                                  | 11.84   | 3/08/2019                  |                        |   |  |   |  |
| 23,365               | 0                                  | 24.42   | 3/8/2020                   |                        |   |  |   |  |
| 69,990               | 0                                  | 27.69   | 3/6/2022                   |                        |   |  |   |  |
| 110,829              | 0                                  | 4.25  | 6/20/2024 <sup>(6)</sup>   |                        |   |  |   |  |
| 43,699               | 0                                  | 43.99   | 3/9/2026                   |                        |   |  |   |  |
| 58,434               | 0                                  | 5.39  | 3/12/2025 <sup>(6)</sup>   |                        |   |  |   |  |
| 51,824               | 25,910                             | 9.44  | 3/9/2026                   |                        |   |  |   |  |
| 144,029              | 72,014                             | 3.74  | 3/10/2026 <sup>(6)</sup>   |                        |   |  |   |  |
| 124,987              | 249,970                            | 10.18   | 3/6/2027                   |                        |   |  |   |  |
| 107,887              | 215,772                            | 2.23  | 3/9/2027 <sup>(6)</sup>    |                        |   |  |   |  |
| 0                    | 634,803                            | 8.67  | 3/12/2028                  |                        |   |  |   |  |
| 0                    | 562,157                            | 1.22  | 3/15/2028 <sup>(6)</sup>   |                        |   |  |   |  |

(1) Based on the closing price of Teekay's common stock on December 31, 2018.

(2) Based on the closing price of Teekay's common stock on December 31, 2018 and assuming target performance.

(3) Based on the closing price of Teekay Tanker Ltd.'s common stock on December 31, 2018.

(4) Based on the closing price of Teekay Offshore Partners L.P.'s common units on December 29, 2018.

(5) Based on the closing price of Teekay LNG Partners L.P.'s common units on December 29, 2018.

(6) Options to purchase Teekay Tanker Ltd.'s common stock.

**2018 OPTION EXERCISES AND STOCK VESTED TABLE**

The following table includes certain information for the Named Executive Officers on an aggregate basis with respect to stock option exercises and RSUs that vested during 2018:

| <b>Option Awards</b>   |                           | <b>Stock Awards</b>    |                           |
|------------------------|---------------------------|------------------------|---------------------------|
| <b>Number of</b>       |                           |                        |                           |
| <b>Shares Acquired</b> | <b>Value Realized</b>     | <b>Number of</b>       | <b>Value Realized</b>     |
| <b>on Exercise</b>     | <b>on Exercise</b>        | <b>Shares Acquired</b> | <b>on Vesting</b>         |
| <b>(#)</b>             | <b>(\$)<sup>(1)</sup></b> | <b>on Vesting</b>      | <b>on Vesting</b>         |
|                        |                           | <b>(#)</b>             | <b>(\$)<sup>(2)</sup></b> |
| 0                      | 0                         | 30,811                 | 251,025 <sup>(2)</sup>    |
|                        |                           | 136,275                | 179,388 <sup>(3)</sup>    |
|                        |                           | 91,513                 | 256,577 <sup>(4)</sup>    |
|                        |                           | 29,804                 | 589,482 <sup>(5)</sup>    |

- (1) Based on the difference between the closing price of Teekay's common stock on the exercise date and the exercise price of the options.
- (2) Based on the closing price of Teekay's common stock on the vesting date.
- (3) Based on the closing price of Teekay Tanker Ltd.'s common stock on the vesting date.
- (4) Based on the closing price of Teekay Offshore Partners L.P.'s common units on the vesting date.
- (5) Based on the closing price of Teekay LNG Partners L.P.'s common units on the vesting date.

**Table of Contents****DIRECTOR COMPENSATION**

The following table provides information on Teekay's compensation and reimbursement practices during 2018 for non-employee directors. Teekay's employee directors do not receive any separate compensation for their Board activities.

**NON-EMPLOYEE DIRECTOR COMPENSATION TABLE****FOR 2018**

|  |           |
|--|-----------|
| Annual cash retainer                                     | \$90,000  |
| Additional cash retainer for:                            |           |
| Chairman of the Board                                    | \$185,500 |
| Chair of the Audit Committee                             | \$20,000  |
| Member of Audit Committee                                | \$10,000  |
| Chair of Compensation and Human Resources Committee      | \$17,500  |
| Member of Compensation and Human Resources Committee     | \$10,000  |
| Chair of Nominating and Governance Committee             | \$15,000  |
| Member of Nominating and Governance Committee            | \$10,000  |
| Reimbursement for expenses attendant to Board membership | Yes       |
| Additional equity retainer (Chairman of the Board)       | \$225,500 |
| Additional equity retainer                               | \$110,000 |
| Range of total compensation earned by directors          | \$140,000 |
|  | to        |
|  | \$501,000 |

For 2018, the annual retainer paid in Company securities was paid by way of a grant of, at the director's election, restricted stock or stock options under Teekay's 2013 Equity Incentive Plan. Pursuant to this annual retainer, during 2018 we granted stock options to purchase an aggregate of 218,855 shares of our common stock at an exercise price of \$8.67 per share and 79,869 shares of restricted stock. The stock options described above expire March 1, 2028, 2028, ten years after the date of their grant. The stock options and restricted stock vest as to one third of the shares in March of 2019, 2020 and 2021.

**Director Share Ownership Guidelines**

Under Teekay's guidelines, each director is expected to have acquired shares of Teekay or its listed subsidiaries having a value of at least four times the value of the annual cash retainer paid to them for their Board service (excluding fees for Chair or Committee service) no later than May 14, 2008 or the fifth anniversary of the date on which the director joined the Board, whichever is later. All of the directors are in compliance with these guidelines.

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**PROPOSALS TO BE VOTED ON**

**PROPOSAL NO. 1**

**ELECTION OF DIRECTORS**

Teekay's Board currently consists of nine directors divided into three classes: Class I, Class II and Class III. The number of directors in each class is required to be as nearly equal as possible. At the 2019 annual meeting, shareholders will elect two Class II directors to serve for three-year terms until the 2022 annual meeting and until their successors are elected. Following the 2019 annual meeting, the Board will consist of seven directors, divided into three Class III directors, two Class I directors and two Class II directors, whose terms expire in 2020, 2021 and 2022, respectively. Votes may not be cast for a greater number of director nominees than two.

Information regarding the business experience of each nominee is provided below. There are no family relationships among Teekay's executive officers and directors.

If you sign your proxy or voting instruction card or otherwise return a proxy but do not give instructions for the voting of directors, your shares will be voted **FOR** the two persons recommended by the Board. If you wish to give specific instructions for the voting of directors, you may do so by indicating your instructions on your proxy, proxy card or voting instruction card.

The two persons receiving the highest number of **FOR** votes represented by shares of Teekay's common stock, present in person or represented by proxy and entitled to be voted at the annual meeting will be elected.

The Board expects that all of the nominees will be available to serve as directors. If for any unforeseen reason any of the Board's nominees is not available as a candidate for director, the proxyholders, Kenneth Hvid, Vincent Lok and Arthur Bensler, will vote your proxy for such other candidate or candidates as may be nominated by the Board, unless the Board chooses to reduce the number of directors serving on the Board.

***The Board recommends a vote FOR the election to the Board of each of the following nominees.***

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**INFORMATION ABOUT THE DIRECTOR NOMINEES**

**Class II Directors (terms would expire in 2022)**

**Peter Antturi**

Nominee

Age 60

Mr. Antturi is a nominee for election as a Teekay director. He serves as an executive officer and director of Teekay's largest shareholder, Resolute Investments, Ltd. (or *Resolute*), and other subsidiaries and affiliates of Kattogat Limited, a parent company of Resolute. Mr. Antturi is also an executive officer and owner of Anglemont Financial Services Ltd., a joint venture with Kattogat Limited that provides financial services to Kattogat Limited and its subsidiaries. He previously worked with Teekay from 1991 through 2005, serving as President of Teekay's shuttle tankers division and as Teekay's Senior Vice President, Chief Financial Officer and Controller and in other finance and accounting positions. Prior to joining Teekay, Mr. Antturi held various accounting and finance roles in the shipping industry, beginning in 1985. Please also see *Certain Relationships and Related Party Transactions*.

**David Schellenberg**

Director since 2017

Age 55

Mr. Schellenberg joined the Teekay Board on September 12, 2017. Mr. Schellenberg brings over 25 years of financial and operating leadership to the Teekay Board and is currently a Managing Director and Principal with Highland West Capital, a Private Equity firm in Vancouver. Prior to that, he was with Conair Group and its subsidiary Cascade Aerospace, specialty aviation and aerospace businesses, from 2000 to 2013 and was President and CEO from 2007 to 2013. Mr. Schellenberg also acted as a Managing Director in the Corporate Office of the Jim Pattison Group, Canada's second largest private company, from 1991 to 2000. Mr. Schellenberg is a member of the Young Presidents' Organization and holds an MBA and is a Fellow of the Chartered Professional Accountants of Canada (FCPA, FCA).

Table of Contents**INFORMATION ABOUT DIRECTORS CONTINUING IN OFFICE****Class III Directors (terms expire in 2020)**

|  |   |
|--|---|
| <p><b>Bjorn Moller</b></p> <p>Director since 1998</p> <p>Age 60</p>      | <p>Mr. Moller has served as a Teekay director since 1998. Mr. Moller also served as Teekay's President and Chief Executive Officer from 1998 until 2011. Mr. Moller also served as Vice Chairman of Teekay GP L.L.C., the general partner of Teekay LNG Partners L.P., Vice Chairman of Teekay Offshore GP L.L.C., the general partners of Teekay Offshore Partners L.P. and as a director and the Chief Executive Officer of Teekay Tankers Ltd. Mr. Moller remains a director of Teekay Tankers Ltd. Mr. Moller has over 35 years of experience in the shipping industry, and served as Chairman of the International Tanker Owners Pollution Federation from 2006 to 2013. He served in senior management positions with Teekay for more than 20 years and headed our overall operations beginning in January 1997, following his promotion to the position of Chief Operating Officer. Prior to this, Mr. Moller headed our global chartering operations and business development activities. Mr. Moller is also a director of Kattegat Limited, the parent company of Resolute Investment Ltd., the largest shareholder of Teekay Corporation. Please also see Certain Relationships and Related Party Transactions.</p> |
| <p><b>Rudolph Krediet</b></p> <p>Director since 2017</p> <p>Age 41</p>   | <p>Mr. Krediet joined the Teekay Board on September 12, 2017. Mr. Krediet brings over 15 years of experience as a financial investment professional. He has served as a Partner at Anholt Services (USA), a wholly owned subsidiary of Kattegat Trust, which oversees the trust's globally diverse investment portfolio, since 2013. Mr. Krediet has acted as Principal at Compass Group Management LLC, the manager of Compass Diversified Holdings, a publicly traded investment holding company, from 2010 to 2013, and as Vice President from 2006 to 2009. He acted as Vice President at CPM Roskamp Champion, a global leader in the design of manufacturing of oil seed processing equipment, from 2003 to 2004. Mr. Krediet has an MBA from the Darden Graduate School of Business at the University of Virginia. Please also see Certain Relationships and Related Party Transactions.</p>   |
| <p><b>Heidi Locke Simon</b></p> <p>Director since 2017</p> <p>Age 51</p> | <p>Ms. Locke Simon joined the Teekay Board on September 12, 2017. Ms. Locke Simon brings over 20 years of strategic management experience to the Teekay Board. She was formerly a Partner at Bain &amp; Company, a global management consulting organization, where she worked from 1993 to 2012. Prior to this, Ms. Locke Simon was an Investment Banking Analyst at Goldman, Sachs &amp; Co. She serves as an independent consultant to various organizations from time to time, including HBS Community Partners and Kattegat Limited. She has served as a Board Observer with Teekay from 2016 to 2017, a director of KQED Public Media from 2008 to 2014 and director of Turning Green from 2004 to present. Ms. Locke Simon holds an MBA from Harvard Business School. Please also see Certain Relationships and Related Party Transactions.</p>  |

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**Class I Directors (terms expire in 2021)**

**Kenneth Hvid**

Incoming Director

Age 50

Mr. Hvid, Teekay's Chief Executive Officer, has been elected by the Board as a Class I Teekay director, effective as of the 2019 annual meeting, to fill the vacancy to be created upon the resignation of C. Sean Day effective as of the annual meeting. Please see Executive Officers Kenneth Hvid for information about Mr. Hvid.

**Alan Semple**

Director since 2015

Age 59

Mr. Semple has served as a Teekay director since 2015. Mr. Semple brings over 30 years of finance experience primarily in the energy industry to the Teekay Board. He was formerly Director and Chief Financial Officer at John Wood Group PLC (Wood Group), a provider of engineering, production support and maintenance management services to the oil and gas and power generation industries, a role he held from 2000 until his retirement in 2015. Prior to this, he held a number of senior finance roles in Wood Group from 1996. Mr. Semple currently serves on the Board of Cactus, Inc. (NYSE) where he is Chair of the Audit Committee. He also served as director and Chair of the Audit Committee of Cobham PLC (LSE) until April 26, 2018.

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**COMMON STOCK OWNERSHIP OF CERTAIN  
BENEFICIAL OWNERS AND MANAGEMENT**

The following table sets forth information regarding beneficial ownership, as of December 31, 2018 (except as otherwise noted), of Teekay's common stock by:

each person or entity known by Teekay to beneficially own more than 5% of Teekay's common stock; and

all current Teekay directors and executive officers as a group.

The information provided in the table is based on information filed with the SEC and information provided to Teekay.

The number of shares beneficially owned by each person, entity, director or executive officer is determined under SEC rules and the information is not necessarily indicative of beneficial ownership for any other purpose. Under SEC rules, a person or entity beneficially owns any shares as to which the person or entity has or shares voting or investment power. In addition, a person or entity beneficially owns any shares that the person or entity has the right to acquire as of March 1, 2019 (60 days after December 31, 2018) through the exercise of any stock option or other right. Unless otherwise indicated, each person or entity has sole voting and investment power (or shares such powers with his or her spouse) with respect to the shares set forth in the following table.

**Beneficial Ownership Table**

| <b>Name and Address of Beneficial<br/>Owner</b>  | <b>Amount of Shares<br/>Beneficially Owned</b> | <b>Percent<br/>of Class <sup>(4)</sup></b> |
|--|--|--|
| Resolute Investments, Ltd. <sup>(1)</sup><br>69 Pitts Bay Road<br>Pembroke HM 08, Bermuda        | 31,936,012                                     | 31.9%                                      |
| Cobas Asset Management, SGIIC, SA. <sup>(2)</sup><br>Jose Abascal, 45 st.<br>28003 Madrid, Spain | 15,030,863                                     | 15%  |
| All current directors and executive officers, as<br>a group (15 persons) <sup>(3)</sup>          | 1,377,429                                      | 1.37%                                      |

- (1) Includes shared voting and shared dispositive power. The ultimate controlling person of Resolute Investments, Ltd. (or *Resolute*) is Path Spirit Limited (or *Path*), which is the trust protector for the trust that indirectly owns all of Resolute's outstanding equity. This information is based on the Schedule 13D/A (Amendment No. 10) filed by Resolute and Path with the SEC on January 29, 2018. Our director and Chairman Emeritus, C. Sean Day, is engaged as a consultant to Kattegat Limited, the parent company of Resolute, to oversee its investments, including that in the Teekay group of companies. Another of our directors, Bjorn Moller, is a director of Kattegat Limited. Another of our directors, Rudolph Krediet, is a Partner at Anholt Services (USA), a wholly owned subsidiary of Kattegat, which oversees the trust's globally diverse investment portfolio. Another of our directors,

Heidi Locke Simon serves as a consultant to Kattegat.

- (2) Includes shared voting power and shared dispositive power. This information is based on the Schedule 13G filed by this investor with the SEC on February 13, 2019.
- (3) Includes 707,995 shares of common stock subject to stock options exercisable as of March 1, 2019 under our equity incentive plans with a weighted-average exercise price of \$19.94 that expire between March 8, 2019 and March 12, 2028. Excludes 1,222,418 shares of common stock subject to stock options that may become exercisable after March 1, 2019 under the plans with a weighted average exercise price of \$9.06 that expire between March 7, 2026 and March 6, 2028.
- (4) Based on a total of approximately 100,435,210 outstanding shares of our common stock as of December 31, 2018.

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**CERTAIN RELATIONSHIPS AND RELATED PARTY TRANSACTIONS**

As at December 31, 2018, Resolute owned 31.9% of Teekay's outstanding common stock. The ultimate controlling person of Resolute is Path Spirit Limited (or *Path*), which is the trust protector for the Trust, which indirectly owns all of Resolute's outstanding equity. One of Teekay's directors, C. Sean Day is engaged as a consultant to Kattegat Limited, a subsidiary of the Trust and a parent company of Resolute, to oversee the Trust's investments, including that in the Teekay group of companies. Mr. Day will be resigning from the Teekay Board effective as of the 2019 annual meeting. Another of Teekay's directors, Bjorn Moller, is a director of Kattegat Limited. Teekay director Rudolph Krediet is a partner at Anholt Services (USA), a wholly owned subsidiary of Kattegat Limited. Teekay director Heidi Locke Simon serves as a consultant to Kattegat Limited. Director nominee Peter Antturi serves as an executive officer and director of Resolute and other Kattegat Limited subsidiaries and affiliates. He is also an executive officer and owner of Anglemont Financial Services Ltd., a joint venture with Kattegat Limited that provides financial services to Kattegat Limited and its subsidiaries.

Kenneth Hvid is Teekay's Chief Executive Officer and serves on the board of directors of public company Teekay Tankers Ltd. and the general partner boards of directors of public companies Teekay LNG Partners L.P. and Teekay Offshore Partners L.P. Please see *Executive Officers - Kenneth Hvid* for additional information.

Because each of the executive officers of Teekay Tankers Ltd., two executive officers of Teekay Gas Group Ltd., a company that provides services to Teekay LNG Partners L.P., and an officer of the general partner of Teekay LNG Partners L.P., were employees of Teekay or other of its subsidiaries, their compensation (other than any awards under the respective long-term incentive plans of Teekay Tankers Ltd. and Teekay LNG Partners L.P.) is paid by Teekay or such other applicable entities. Pursuant to agreements with Teekay, each of Teekay Tankers Ltd. and Teekay LNG Partners L.P. have agreed to reimburse Teekay or its applicable subsidiaries for time spent by the executive officers on providing services to such public entities and their subsidiaries. For 2018, these reimbursement obligations totaled approximately \$1.8 million and \$1.4 million, respectively, for Teekay Tankers Ltd., and Teekay LNG Partners L.P. and are included in amounts paid as strategic management fees under the management agreement for Teekay Tankers Ltd. and the services agreements for Teekay LNG Partners L.P. For more information regarding these and other relationships and related party transactions, please read *Item 7. Major Shareholders and Certain Relationships and Related Party Transactions* of our annual report on Form 20-F filed with the SEC on or about March 29, 2019.

**Table of Contents****EXECUTIVE OFFICERS**

| <b>Name</b>     | <b>Age</b> | <b>Position</b>  |
|-----------------|------------|--|
| Hvid, Kenneth   | 50         | President and Chief Executive Officer                        |
| Bensler, Arthur | 61         | EVP, General Counsel and Secretary                           |
| Lok, Vincent    | 51         | EVP and Chief Financial Officer                              |
| Hung, William   | 47         | EVP, Strategic Development                                   |
| Kremin, Mark    | 48         | President and Chief Executive Officer, Teekay Gas Group Ltd. |
| Mackay, Kevin   | 50         | President and Chief Executive Officer, Teekay Tankers Ltd.   |

**Kenneth Hvid** was appointed President and CEO of Teekay in 2017 and reappointed director of Teekay GP L.L.C., the general partners of Teekay LNG Partners L.P. in September 2018. He has served as a director of Teekay Offshore GP LLC, the general partner of Teekay Offshore Partners L.P. since 2011 and as director of Teekay Tankers Ltd. since February 2017. Mr. Hvid has been elected as a Class I director of the Teekay Board, effective upon the resignation of Sean Day at Teekay's 2019 annual meeting. Mr. Hvid joined Teekay in 2000 and was responsible for leading our global procurement activities until he was promoted in 2004 to Senior Vice President, Teekay Gas Services. During this time, Mr. Hvid was involved in leading Teekay through its entry and growth in the LNG business. He held this position until the beginning of 2006, when he was appointed President of our Teekay Navion Shuttle Tankers and Offshore division. In that role he was responsible for our global shuttle tanker business as well as initiatives in the floating storage and offtake business and related offshore activities. Mr. Hvid served as Chief Strategy Officer and Executive Vice President from 2011 to 2015, as director of Teekay GP L.L.C., from 2011 to 2015 and as President and CEO of Teekay Offshore Group Ltd., from 2015 until January 2017. Mr. Hvid has over 28 years of global shipping experience, 12 of which were spent with A.P. Moller in Copenhagen, San Francisco and Hong Kong. In 2007, Mr. Hvid joined the board of Gard P.& I. (Bermuda) Ltd.

**Arthur Bensler** joined Teekay in 1998 as General Counsel. He was promoted to the position of Vice President in 2002 and became Corporate Secretary in 2003. He was appointed Senior Vice President in 2004 and Executive Vice President in 2006. In 2013, Mr. Bensler was appointed Director and Chairman of Teekay Tankers Ltd. having served as Secretary from 2007 to 2014. Prior to joining Teekay, Mr. Bensler was a partner in a large Vancouver, Canada law firm, where he practiced corporate, commercial and maritime law from 1987 until joining Teekay.

**Vincent Lok** has served as Teekay's Executive Vice President and Chief Financial Officer since 2007. He has held a number of finance and accounting positions with Teekay, including Controller from 1997 until his promotions to the positions of Vice President, Finance in 2002, Senior Vice President and Treasurer in 2004, and Senior Vice President and Chief Financial Officer in 2006. Mr. Lok also served as a director of Teekay GP L.L.C., the general partner of Teekay LNG Partners L.P., from 2015 to September 2018 and served as the Chief Financial Officer of Teekay Tankers Ltd. from 2007 until 2017. Prior to joining Teekay, Mr. Lok worked as a Chartered Accountant with Deloitte & Touche LLP. Mr. Lok is also a Chartered Financial Analyst.

**William Hung** joined Teekay in 1995 and has served as Executive Vice President, Strategic Development since 2016. Prior to this position, Mr. Hung has worked in a variety of roles at Teekay including Chartering, Business Development, Finance and Accounting, Commercial and Strategic Development. Additionally, Mr. Hung served as Chief Executive Officer of Tanker Investments Ltd. from 2014 until its merger with Teekay Tankers Ltd. in November 2017.

**Mark Kremin** was appointed President & CEO, Teekay Gas Group Ltd., a company that provides services to Teekay LNG Partners L.P. and its subsidiaries, in February 2017. He was appointed President of Teekay Gas Services in 2015

having acted as its Vice President since 2006. Mr. Kremin has over 20 years of experience in shipping. In 2000, he joined Teekay as in-house counsel. He subsequently held commercial roles within Teekay Gas. He represents Teekay on the boards of joint ventures with partners in Asia, Europe and the Middle East. Prior to joining Teekay, he was an attorney in an admiralty law firm in Manhattan. Prior to attending law school in New York City, he worked for a leading owner and operator of containerships.

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***Kevin Mackay*** was appointed as President and Chief Executive Officer of Teekay Tankers Ltd. a controlled subsidiary of Teekay in 2014. Mr. Mackay joined Teekay Tankers from Phillips 66, where he headed the global marine business unit and held a similar role as the General Manager, Commercial Marine at ConocoPhillips from 2009 to 2012 before the formation of Phillips 66. Mr. Mackay started his career working for Neptune Orient Lines in Singapore from 1991 to 1995. He then joined AET Inc. Limited (AET) (formerly American Eagle Tankers Inc.) in Houston, becoming the Regional Director Americas, Senior Vice President. Mr. Mackay holds a B.Sc. (Econ) Honours from the London School of Economics & Political Science and has extensive international experience.

**Table of Contents****PRINCIPAL AUDITOR FEES AND SERVICES**

Our principal accountant for 2018 and 2017 was KPMG LLP, Chartered Professional Accountants. The following table shows the fees Teekay Corporation and our subsidiaries paid or accrued for audit and other services provided by KPMG LLP for 2018 and 2017.

| <b>Fees</b> <sup>(1)</sup> (in thousands of U.S. dollars) | <b>2018</b>  | <b>2017</b>  |
|---|--------------|--------------|
| Audit Fees <sup>(2)</sup>                                 | 2,529        | 3,547        |
| Audit-Related Fees <sup>(3)</sup>                         | 59           | 64           |
| Tax Fees <sup>(4)</sup>                                   | 32           | 57           |
| <b>Total</b>  | <b>2,620</b> | <b>3,668</b> |

- (1) The fees for the 2017 comparative period include the fees of Teekay Offshore Partners L.P. for the period from January 1, 2017 to September 25, 2017.
- (2) Audit fees represent fees for professional services provided in connection with the audits of our consolidated financial statements and effectiveness of internal control over financial reporting, reviews of our quarterly consolidated financial statements and audit services provided in connection with other statutory or regulatory filings for Teekay or our subsidiaries including professional services in connection with the review of our regulatory filings for public offerings of our subsidiaries. Audit fees for 2018 and 2017 include approximately \$859,000 and \$930,000, respectively, of fees paid to KPMG LLP by Teekay LNG Partners L.P. that were approved by the Audit Committee of the Board of Directors of the general partner of Teekay LNG Partners L.P. Audit fees for 2018 and 2017 include approximately \$nil and \$437,000, respectively, of fees paid to KPMG LLP by our equity-accounted investee, Teekay Offshore Partners L.P., that were approved by the Audit Committee of the Board of Directors of the general partner of Teekay Offshore Partners L.P. Audit fees for 2018 and 2017 include approximately \$517,000 and \$545,000, respectively, of fees paid to KPMG LLP by our subsidiary Teekay Tankers Ltd. that were approved by the Audit Committee of the Board of Directors of Teekay Tankers Ltd.
- (3) Audit-related fees consisted primarily of accounting consultations, employee benefit plan audits, services related to business acquisitions, divestitures and other attestation services.
- (4) For 2018 and 2017, tax fees principally included corporate tax compliance fees.

The Audit Committee has the authority to pre-approve audit-related and non-audit services not prohibited by law to be performed by our independent auditors and associated fees. Engagements for proposed services either may be separately pre-approved by the Audit Committee or entered into pursuant to detailed pre-approval policies and procedures established by the Audit Committee, as long as the Audit Committee is informed on a timely basis of any engagement entered into on that basis. The Audit Committee separately pre-approved all engagements and fees paid to our principal accountants in 2018 and 2017.

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**REPORT OF THE AUDIT COMMITTEE OF  
THE BOARD OF DIRECTORS**

The Audit Committee assists the Board in fulfilling its responsibilities for oversight of:

the integrity of Teekay's consolidated financial statements;

Teekay's compliance with legal and regulatory requirements;

the independent auditors' qualifications and independence; and

the performance of Teekay's internal audit function and independent auditors.

The Audit Committee manages Teekay's relationship with its internal auditors and its independent auditors, who both report directly to the Audit Committee. The Audit Committee has the authority to obtain advice and assistance from outside legal, accounting or other advisors as the Audit Committee deems necessary to carry out its duties and to receive appropriate funding, as determined by the Audit Committee, from Teekay for such advice and assistance.

Teekay's management has primary responsibility for preparing Teekay's consolidated financial statements and Teekay's financial reporting process. Teekay's independent auditors, KPMG LLP, are responsible for expressing an opinion on the conformity of Teekay's audited consolidated financial statements with accounting principles generally accepted in the United States.

In this context, the Audit Committee reports as follows:

1. The Audit Committee has reviewed and discussed the audited consolidated financial statements for fiscal 2018 with Teekay's management.
2. The Audit Committee has discussed with the independent auditors the matters required to be discussed by Auditing Standard No. 1301, Communications with Audit Committees, as amended or modified.
3. The Audit Committee has received the letter and written disclosures from the independent auditors required by Public Company Accounting Oversight Board and has discussed the matter of independence with the independent auditors.
4. Based on the review and discussions referred to in paragraphs (1) through (3) above, the Audit Committee has recommended to Teekay's Board of Directors and the Board has approved, that Teekay's audited consolidated financial statements be included in Teekay's Annual Report on Form 20-F for 2018, for filing

with the SEC.

The undersigned members of the Audit Committee have submitted this Report to the Board.

Alan Semple, Chair

Heidi Locke Simon

David Schellenberg