

AMETEK INC/  
Form 10-Q  
May 04, 2016  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended March 31, 2016**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from** \_\_\_\_\_ **to** \_\_\_\_\_

**Commission File Number 1-12981**

**AMETEK, Inc.**

**(Exact name of registrant as specified in its charter)**

**Delaware**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**1100 Cassatt Road**  
**Berwyn, Pennsylvania**

**14-1682544**  
**(I.R.S. Employer**  
**Identification No.)**

**19312-1177**

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (610) 647-2121

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the registrant's common stock outstanding as of the latest practicable date was: Common Stock, \$0.01 Par Value, outstanding at April 25, 2016 was 233,410,062 shares.

**Table of Contents**

**AMETEK, Inc.**

**Form 10-Q**

**Table of Contents**

|  | <b>Page</b> |
|--|-------------|
| <b><u>PART I. FINANCIAL INFORMATION</u></b>  |             |
| <b><u>Item 1. Financial Statements</u></b>   |             |
| <u>Consolidated Statement of Income for the three months ended March 31, 2016 and 2015</u>               | 2           |
| <u>Consolidated Statement of Comprehensive Income for the three months ended March 31, 2016 and 2015</u> | 3           |
| <u>Consolidated Balance Sheet at March 31, 2016 and December 31, 2015</u>                                | 4           |
| <u>Condensed Consolidated Statement of Cash Flows for the three months ended March 31, 2016 and 2015</u> | 5           |
| <u>Notes to Consolidated Financial Statements</u>  | 6           |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>     | 16          |
| <u>Item 4. Controls and Procedures</u>   | 20          |
| <b><u>PART II. OTHER INFORMATION</u></b>   |             |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>                               | 21          |
| <u>Item 6. Exhibits</u>  | 22          |
| <b><u>SIGNATURES</u></b>   | 23          |

Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****AMETEK, Inc.****Consolidated Statement of Income****(In thousands, except per share amounts)****(Unaudited)**

|   | <b>Three Months Ended<br/>March 31,</b> |                   |
|---|---|-------------------|
|   | <b>2016</b>                             | <b>2015</b>       |
| <b>Net sales</b>                            | <b>\$ 944,398</b>                       | <b>\$ 984,059</b> |
| Operating expenses:                         |   |                   |
| Cost of sales, excluding depreciation       | <b>605,356</b>                          | 635,965           |
| Selling, general and administrative         | <b>112,194</b>                          | 110,884           |
| Depreciation                                | <b>18,325</b>                           | 16,258            |
| Total operating expenses                    | <b>735,875</b>                          | 763,107           |
| <b>Operating income</b>                     | <b>208,523</b>                          | 220,952           |
| Other expenses:                             |   |                   |
| Interest expense                            | <b>(23,401)</b>                         | (22,686)          |
| Other, net                                  | <b>(2,080)</b>                          | (1,480)           |
| Income before income taxes                  | <b>183,042</b>                          | 196,786           |
| Provision for income taxes                  | <b>48,872</b>                           | 54,679            |
| <b>Net income</b>                           | <b>\$ 134,170</b>                       | \$ 142,107        |
| Basic earnings per share                    | <b>\$ 0.57</b>                          | \$ 0.59           |
| <b>Diluted earnings per share</b>           | <b>\$ 0.57</b>                          | \$ 0.59           |
| Weighted average common shares outstanding: |   |                   |
| Basic shares                                | <b>234,983</b>                          | 240,947           |
| Diluted shares                              | <b>236,216</b>                          | 242,797           |
| Dividends declared and paid per share       | <b>\$ 0.09</b>                          | \$ 0.09           |

See accompanying notes.

Table of Contents

**AMETEK, Inc.**

**Consolidated Statement of Comprehensive Income**

**(In thousands)**

**(Unaudited)**

|                                   | <b>Three Months<br/>Ended<br/>March 31,</b> |                  |
|-----------------------------------|---|------------------|
|                                   | <b>2016</b>                                 | <b>2015</b>      |
| <b>Total comprehensive income</b> | <b>\$ 169,276</b>                           | <b>\$ 47,305</b> |

See accompanying notes.

**Table of Contents****AMETEK, Inc.****Consolidated Balance Sheet****(In thousands)**

|  | <b>March 31,<br/>2016<br/>(Unaudited)</b> | <b>December 31,<br/>2015</b> |
|--|---|------------------------------|
| <b>ASSETS</b>  |   |                              |
| Current assets:  |   |                              |
| Cash and cash equivalents  | \$ 386,940                                | \$ 381,005                   |
| Receivables, net   | 606,888                                   | 603,295                      |
| Inventories, net   | 548,777                                   | 514,451                      |
| Deferred income taxes  | 51,758                                    | 46,724                       |
| Other current assets   | 68,227                                    | 73,352                       |
| Total current assets   | 1,662,590                                 | 1,618,827                    |
| Property, plant and equipment, net                               | 488,331                                   | 484,548                      |
| Goodwill   | 2,857,999                                 | 2,706,633                    |
| Other intangibles, net   | 1,806,610                                 | 1,672,961                    |
| Investments and other assets                                     | 179,172                                   | 177,481                      |
| Total assets   | \$ 6,994,702                              | \$ 6,660,450                 |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>                       |   |                              |
| Current liabilities:   |   |                              |
| Short-term borrowings and current portion of long-term debt, net | \$ 665,686                                | \$ 384,924                   |
| Accounts payable   | 366,236                                   | 365,355                      |
| Income taxes payable   | 44,125                                    | 32,738                       |
| Accrued liabilities  | 214,507                                   | 241,004                      |
| Total current liabilities  | 1,290,554                                 | 1,024,021                    |
| Long-term debt, net  | 1,552,674                                 | 1,553,116                    |
| Deferred income taxes  | 649,136                                   | 624,046                      |
| Other long-term liabilities                                      | 205,652                                   | 204,641                      |
| Total liabilities  | 3,698,016                                 | 3,405,824                    |
| Stockholders equity:   |   |                              |
| Common stock   | 2,610                                     | 2,608                        |
| Capital in excess of par value                                   | 578,690                                   | 568,286                      |
| Retained earnings  | 4,087,956                                 | 3,974,793                    |
| Accumulated other comprehensive loss                             | (370,525)                                 | (405,631)                    |
| Treasury stock   | (1,002,045)                               | (885,430)                    |

|   |                     |              |
|---|---------------------|--------------|
| Total stockholders equity                 | <b>3,296,686</b>    | 3,254,626    |
| Total liabilities and stockholders equity | <b>\$ 6,994,702</b> | \$ 6,660,450 |

See accompanying notes.



**Table of Contents****AMETEK, Inc.****Condensed Consolidated Statement of Cash Flows****(In thousands)****(Unaudited)**

|  | <b>Three Months Ended<br/>March 31,</b> |                 |
|--|---|-----------------|
|  | <b>2016</b>                             | <b>2015</b>     |
| <b>Cash provided by (used for):</b>                                |   |                 |
| <b>Operating activities:</b>                                       |   |                 |
| Net income   | \$ 134,170                              | \$ 142,107      |
| Adjustments to reconcile net income to total operating activities: |   |                 |
| Depreciation and amortization                                      | 40,086                                  | 35,260          |
| Deferred income taxes  | 5,063                                   | (1,267)         |
| Share-based compensation expense                                   | 5,079                                   | 4,862           |
| Net change in assets and liabilities, net of acquisitions          | (31,847)                                | (8,491)         |
| Pension contribution   | (1,157)                                 | (50,770)        |
| Other  | 225                                     | 225             |
| <b>Total operating activities</b>                                  | <b>151,619</b>                          | <b>121,926</b>  |
| <b>Investing activities:</b>                                       |   |                 |
| Additions to property, plant and equipment                         | (11,115)                                | (14,372)        |
| Purchases of businesses, net of cash acquired                      | (294,611)                               |                 |
| <b>Total investing activities</b>                                  | <b>(305,726)</b>                        | <b>(14,372)</b> |
| <b>Financing activities:</b>                                       |   |                 |
| Net change in short-term borrowings                                | 283,333                                 | (24,704)        |
| Reduction in long-term borrowings                                  |   | (450)           |
| Repurchases of common stock  | (116,659)                               | (25,660)        |
| Cash dividends paid  | (21,006)                                | (21,642)        |
| Excess tax benefits from share-based payments                      | 1,966                                   | 6,082           |
| Proceeds from employee stock plans and other                       | 2,004                                   | 13,129          |
| <b>Total financing activities</b>                                  | <b>149,638</b>                          | <b>(53,245)</b> |
| Effect of exchange rate changes on cash and cash equivalents       | 10,404                                  | (25,337)        |
| Increase in cash and cash equivalents                              | 5,935                                   | 28,972          |
| Cash and cash equivalents:   |   |                 |
| As of January 1  | 381,005                                 | 377,615         |

As of March 31

**\$ 386,940**    \$ 406,587

See accompanying notes.

**Table of Contents**

**AMETEK, Inc.**

**Notes to Consolidated Financial Statements**

**March 31, 2016**

(Unaudited)

**1. Basis of Presentation**

The accompanying consolidated financial statements are unaudited. AMETEK, Inc. (the Company) believes that all adjustments (which primarily consist of normal recurring accruals) necessary for a fair presentation of the consolidated financial position of the Company at March 31, 2016, and the consolidated results of its operations and its cash flows for the three months ended March 31, 2016 and 2015 have been included. Quarterly results of operations are not necessarily indicative of results for the full year. The accompanying consolidated financial statements should be read in conjunction with the consolidated financial statements and related notes presented in the Company's Annual Report on Form 10-K for the year ended December 31, 2015 as filed with the Securities and Exchange Commission.

**2. Recent Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers* (ASU 2014-09). The objective of ASU 2014-09 is to establish a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and will supersede most of the existing revenue recognition guidance. The core principle of ASU 2014-09 is that an entity recognizes revenue at the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. In applying the new guidance, the Company must (1) identify the contract(s) with a customer; (2) identify the performance obligations in the contract; (3) determine the transaction price; (4) allocate the transaction price to the contract's performance obligations; and (5) recognize revenue when the Company satisfies a performance obligation. ASU 2014-09 applies to all contracts with customers except those that are within the scope of other topics in the FASB Accounting Standards Codification. ASU 2014-09 is effective for interim and annual reporting periods beginning after December 15, 2017 and can be adopted by the Company using either a full retrospective or modified retrospective approach. ASU 2014-09 may be early adopted for interim and annual reporting periods beginning after December 15, 2016. The Company has developed an implementation plan, which is currently in the assessment phase. The Company is in the process of determining the impact ASU 2014-09 may have on the Company's consolidated results of operations, financial position, cash flows and financial statement disclosures, and has not decided upon the method of adoption.

In February 2015, the FASB issued ASU No. 2015-02, *Amendments to the Consolidation Analysis* (ASU 2015-02). ASU 2015-02 is intended to improve targeted areas of consolidation guidance for legal entities such as limited partnerships, limited liability corporations, and securitization structures (collateralized debt obligations, collateralized loan obligations, and mortgage-backed security transactions). ASU 2015-02 makes specific amendments to the current consolidation guidance and ends the deferral granted to investment companies from applying the variable interest entities guidance. The Company adopted ASU 2015-02 effective January 1, 2016 and the adoption did not have a significant impact on the Company's consolidated results of operations, financial position or cash flows.

In April 2015, the FASB issued ASU No. 2015-03, *Simplifying the Presentation of Debt Issuance Costs* ( ASU 2015-03 ). ASU 2015-03 requires debt issuance costs to be presented in the balance sheet as a direct deduction from the associated debt liability. The Company adopted ASU 2015-03 effective January 1, 2016 and the adoption did not have a significant impact on the Company's consolidated results of operations, financial position or cash flows.

In April 2015, the FASB issued ASU No. 2015-05, *Customer's Accounting for Fees Paid in a Cloud Computing Arrangement* ( ASU 2015-05 ). ASU 2015-05 is intended to help entities evaluate the accounting for fees paid by a customer in a cloud computing arrangement. The guidance clarifies that customers should determine whether a cloud computing arrangement includes the license of software by applying the same guidance cloud service providers use to make this determination. The Company adopted ASU 2015-05 effective January 1, 2016 and the adoption did not have a significant impact on the Company's consolidated results of operations, financial position or cash flows.

**Table of Contents**

**AMETEK, Inc.**

**Notes to Consolidated Financial Statements**

**March 31, 2016**

(Unaudited)

In July 2015, the FASB issued ASU No. 2015-11, *Simplifying the Measurement of Inventory* ( ASU 2015-11 ), which applies to inventory that is measured using FIFO or average cost. As prescribed in this update, an entity should measure inventory that is within scope at the lower of cost and net realizable value, which is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal and transportation. Subsequent measurement is unchanged for inventory that is measured using LIFO. ASU 2015-11 is effective for interim and annual periods beginning after December 15, 2016, and should be applied prospectively with early adoption permitted at the beginning of an interim or annual reporting period. The Company has not determined the impact ASU 2015-11 may have on the Company's consolidated results of operations, financial position or cash flows.

In November 2015, the FASB issued ASU No. 2015-17, *Balance Sheet Classification of Deferred Taxes* ( ASU 2015-17 ). ASU 2015-17 simplifies the presentation of deferred taxes by requiring deferred tax assets and liabilities be classified as noncurrent on the consolidated balance sheet. ASU 2015-17 is effective for interim and annual reporting periods beginning after December 15, 2016. ASU 2015-17 may be adopted prospectively or retrospectively and early adoption is permitted. The Company has not determined the impact ASU 2015-17 may have on the Company's consolidated results of operations, financial position or cash flows and has not decided upon the method of adoption.

In February 2016, the FASB issued ASU No. 2016-02, *Leases* ( ASU 2016-02 ). The new standard establishes a right-of-use model that requires a lessee to record a right-of-use asset and a lease liability on the balance sheet for all leases with terms longer than twelve months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement. ASU 2016-02 is effective for interim and annual reporting periods beginning after December 15, 2018. ASU 2016-02 is to be adopted using a modified retrospective approach and early adoption is permitted. The Company has not determined the impact ASU 2016-02 may have on the Company's consolidated results of operations, financial position, cash flows and financial statement disclosures.

In March 2016, the FASB issued ASU No. 2016-09, *Improvements to Employee Share-Based Payment Accounting* ( ASU 2016-09 ). ASU 2016-09 includes changes to the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities and classification on the statement of cash flows. ASU 2016-09 is effective for interim and annual reporting periods beginning after December 15, 2016 and early adoption is permitted. The Company has not determined the impact ASU 2016-09 may have on the Company's consolidated results of operations, financial position, cash flows and financial statement disclosures.

**3. Earnings Per Share**

The calculation of basic earnings per share is based on the weighted average number of common shares considered outstanding during the periods. The calculation of diluted earnings per share reflects the effect of all potentially

dilutive securities (principally outstanding stock options and restricted stock grants). The number of weighted average shares used in the calculation of basic earnings per share and diluted earnings per share was as follows:

|                                 | <b>Three Months Ended<br/>March 31,</b> |             |
|---------------------------------|---|-------------|
|                                 | <b>2016</b>                             | <b>2015</b> |
|                                 | <b>(In thousands)</b>                   |             |
| <b>Weighted average shares:</b> |   |             |
| Basic shares                    | <b>234,983</b>                          | 240,947     |
| Equity-based compensation plans | <b>1,233</b>                            | 1,850       |
| Diluted shares                  | <b>236,216</b>                          | 242,797     |

**Table of Contents****AMETEK, Inc.****Notes to Consolidated Financial Statements****March 31, 2016**

(Unaudited)

**4. Accumulated Other Comprehensive Income (Loss)**

The components of accumulated other comprehensive income (loss) consisted of the following:

|   | Three Months Ended<br>March 31, 2016         |  |              | Three Months Ended<br>March 31, 2015         |  |              |
|---|--|--|--------------|--|--|--------------|
|   | Foreign<br>Currency<br>Items<br>and<br>Other | Defined<br>Benefit<br>Pension<br>Plans | Total        | Foreign<br>Currency<br>Items<br>and<br>Other | Defined<br>Benefit<br>Pension<br>Plans | Total        |
| Balance at the beginning of the period  | \$ (250,593)                                 | \$ (155,038)                           | \$ (405,631) | \$ (124,912)                                 | \$ (141,982)                           | \$ (266,894) |
| Other comprehensive income (loss)<br>before reclassifications:                      |  |  |              |  |  |              |
| Translation adjustments   | 21,679                                       |  | 21,679       | (34,370)                                     |  | (34,370)     |
| Change in long-term intercompany<br>notes   | 13,703                                       |  | 13,703       | (54,693)                                     |  | (54,693)     |
| Net investment hedges   | (2,910)                                      |  | (2,910)      | (11,011)                                     |  | (11,011)     |
| Gross amounts reclassified from<br>accumulated other comprehensive<br>income (loss) |  | 2,484                                  | 2,484        |  | 2,160                                  | 2,160        |
| Income tax benefit (expense)  | 1,019  | (869)                                  | 150          | 3,854  | (742)                                  | 3,112        |
| Other comprehensive (loss) income,<br>net of tax                                    | 33,491                                       | 1,615                                  | 35,106       | (96,220)                                     | 1,418                                  | (94,802)     |
| Balance at the end of the period  | \$ (217,102)                                 | \$ (153,423)                           | \$ (370,525) | \$ (221,132)                                 | \$ (140,564)                           | \$ (361,696) |

Reclassifications for the amortization of defined benefit pension plans are included in Cost of sales, excluding depreciation in the consolidated statement of income. See Note 13 for further details.

**5. Fair Value Measurements**

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

The Company utilizes a valuation hierarchy for disclosure of the inputs to the valuations used to measure fair value. This hierarchy prioritizes the inputs into three broad levels as follows. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly through market corroboration, for substantially the full term of the financial instrument. Level 3 inputs are unobservable inputs based on the Company's own assumptions used to measure assets and liabilities at fair value. A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

The following table provides the Company's assets that are measured at fair value on a recurring basis as of March 31, 2016 and December 31, 2015, consistent with the fair value hierarchy:

|                          | <b>March 31, 2016</b> | <b>December 31, 2015</b> |
|--------------------------|-----------------------|--------------------------|
|                          | <b>Fair<br/>Value</b> | <b>Fair Value</b>        |
|                          | <b>(In thousands)</b> |                          |
| Fixed-income investments | <b>\$ 8,745</b>       | <b>\$ 8,482</b>          |

The fair value of fixed-income investments, which are valued as level 1 investments, was based on quoted market prices. The fixed-income investments are shown as a component of long-term assets on the consolidated balance sheet.

For the three months ended March 31, 2016, gains and losses on the investments noted above were not significant. No transfers between level 1 and level 2 investments occurred during the three months ended March 31, 2016.



**Table of Contents****AMETEK, Inc.****Notes to Consolidated Financial Statements****March 31, 2016**

(Unaudited)

*Financial Instruments*

Cash, cash equivalents and fixed-income investments are recorded at fair value at March 31, 2016 and December 31, 2015 in the accompanying consolidated balance sheet.

The following table provides the estimated fair values of the Company's financial instrument liabilities, for which fair value is measured for disclosure purposes only, compared to the recorded amounts at March 31, 2016 and December 31, 2015:

|   | <b>March 31, 2016</b>      |                     | <b>December 31, 2015</b>   |                     |
|---|----------------------------|---------------------|----------------------------|---------------------|
|   | <b>Recorded<br/>Amount</b> | <b>Fair Value</b>   | <b>Recorded<br/>Amount</b> | <b>Fair Value</b>   |
|   | <b>(In thousands)</b>      |                     |                            |                     |
| Short-term borrowings, net                      | <b>\$ (600,917)</b>        | <b>\$ (600,917)</b> | <b>\$ (312,999)</b>        | <b>\$ (312,999)</b> |
| Long-term debt, net (including current portion) | <b>(1,617,443)</b>         | <b>(1,709,042)</b>  | <b>(1,625,041)</b>         | <b>(1,683,523)</b>  |

The fair value of short-term borrowings, net approximates the carrying value. Short-term borrowings, net are valued as level 2 investments as they are corroborated by observable market data. The Company's long-term debt, net is all privately held with no public market for this debt, therefore, the fair value of long-term debt, net was computed based on comparable current market data for similar debt instruments and is considered to be a level 3 liability.

**6. Hedging Activities**

The Company has designated certain foreign-currency-denominated long-term borrowings as hedges of the net investment in certain foreign operations. As of March 31, 2016, these net investment hedges included British-pound-denominated long-term debt. These borrowings were designed to create net investment hedges in each of the designated foreign subsidiaries. The Company designated the British-pound-denominated loan referred to above as hedging instruments to offset translation gains or losses on the net investment due to changes in the British pound exchange rate. These net investment hedges are evidenced by management's contemporaneous documentation supporting the hedge designation. Any gain or loss on the hedging instrument (the debt) following hedge designation is reported in accumulated other comprehensive income in the same manner as the translation adjustment on the investment based on changes in the spot rate, which is used to measure hedge effectiveness.

At March 31, 2016, the Company had \$172.6 million of British-pound-denominated loans, which were designated as a hedge against the net investment in British pound functional currency foreign subsidiaries. As a result of the

British-pound-denominated loans being designated and 100% effective as net investment hedges, \$4.6 million of currency remeasurement gains have been included in the foreign currency translation component of other comprehensive income for the three months ended March 31, 2016.

## 7. Inventories, net

|                                   | March 31,<br>2016 | December 31,<br>2015 |
|-----------------------------------|-------------------|----------------------|
|                                   | (In thousands)    |                      |
| Finished goods and parts          | \$ 86,007         | \$ 83,229            |
| Work in process                   | 119,438           | 105,259              |
| Raw materials and purchased parts | 343,332           | 325,963              |
| Total inventories, net            | \$ 548,777        | \$ 514,451           |

**Table of Contents****AMETEK, Inc.****Notes to Consolidated Financial Statements****March 31, 2016**

(Unaudited)

**8. Acquisitions**

The Company spent \$294.6 million in cash, net of cash acquired, to acquire Brookfield Engineering Laboratories ( Brookfield ) and ESP/SurgeX in January 2016. Brookfield is a manufacturer of viscometers and rheometers, as well as instrumentation to analyze texture and powder flow. ESP/SurgeX is a manufacturer of energy intelligence and power protection, monitoring and diagnostic solutions. Brookfield and ESP/SurgeX are part of AMETEK 's Electronic Instruments Group.

The following table represents the preliminary allocation of the aggregate purchase price for the net assets of the above acquisitions based on their estimated fair values at acquisition (in millions):

|  |                 |
|--|-----------------|
| Property, plant and equipment                | <b>\$ 8.9</b>   |
| Goodwill                                     | <b>139.6</b>    |
| Other intangible assets                      | <b>145.1</b>    |
| Deferred income taxes, net                   | <b>(13.5)</b>   |
| Long-term liabilities                        | <b>(2.4)</b>    |
| Net working capital and other <sup>(1)</sup> | <b>16.9</b>     |
| <b>Total purchase price</b>                  | <b>\$ 294.6</b> |

(1) Includes \$10.4 million in accounts receivable, whose fair value, contractual cash flows and expected cash flows are approximately equal.

The amount allocated to goodwill is reflective of the benefits the Company expects to realize from the acquisitions as follows: Brookfield 's viscosity measurement instrumentation products and technologies complement the Company 's existing laboratory instrumentation businesses and provides the Company with opportunities to expand that business platform into a broader range of markets and applications. ESP/SurgeX 's patented technology is widely used by the business equipment, imaging, audio visual, information technology, gaming and vending industries and is a strategic fit with the Company 's existing power protection platform to accelerate product innovation and market expansion worldwide. The Company expects approximately \$100 million of the goodwill recorded in connection with the 2016 acquisitions will be tax deductible in future years.

At March 31, 2016, purchase price allocated to other intangible assets of \$145.1 million consists of \$23.5 million of indefinite-lived intangible trademarks and trade names, which are not subject to amortization. The remaining \$121.6 million of other intangible assets consists of \$97.1 million of customer relationships, which are being amortized over a period of 19 years and \$24.5 million of purchased technology, which is being amortized over a

period of 15 years. Amortization expense for each of the next five years for the 2016 acquisitions listed above is expected to approximate \$7 million per year.

The Company is in the process of finalizing the measurement of certain tangible and intangible assets and liabilities for its 2016 acquisitions, including property, plant and equipment, goodwill, customer relationships, trade names, purchased technology and the accounting for income taxes.

The 2016 acquisitions noted above had an immaterial impact on reported net sales, net income and diluted earnings per share for the three months ended March 31, 2016. Had the 2016 acquisitions been made at the beginning of 2016 or 2015, unaudited pro forma net sales, net income and diluted earnings per share for the three months ended March 31, 2016 and 2015, respectively, would not have been materially different than the amounts reported. Pro forma results are not necessarily indicative of the results that would have occurred if the acquisitions had been completed at the beginning of 2016 or 2015.

Table of Contents

## AMETEK, Inc.

## Notes to Consolidated Financial Statements

March 31, 2016

(Unaudited)

**9. Goodwill**

The changes in the carrying amounts of goodwill by segment were as follows:

|   | Electronic<br>Instruments<br>Group | Electro-<br>mechanical<br>Group<br>(In millions) | Total             |
|---|------------------------------------|--|-------------------|
| Balance at December 31, 2015                    | \$ 1,678.2                         | \$ 1,028.4                                       | \$ 2,706.6        |
| Goodwill acquired                               | <b>139.6</b>                       |  | <b>139.6</b>      |
| Purchase price allocation adjustments and other | <b>0.3</b>                         |  | <b>0.3</b>        |
| Foreign currency translation adjustments        | <b>8.2</b>                         | <b>3.3</b>                                       | <b>11.5</b>       |
| Balance at March 31, 2016                       | <b>\$ 1,826.3</b>                  | <b>\$ 1,031.7</b>                                | <b>\$ 2,858.0</b> |

**10. Income Taxes**

At March 31, 2016, the Company had gross unrecognized tax benefits of \$65.6 million, of which \$54.6 million, if recognized, would impact the effective tax rate.

The following is a reconciliation of the liability for uncertain tax positions (in millions):

|                              |                |
|------------------------------|----------------|
| Balance at December 31, 2015 | \$ 63.8        |
| Additions for tax positions  | <b>2.0</b>     |
| Reductions for tax positions | <b>(0.2)</b>   |
| Balance at March 31, 2016    | <b>\$ 65.6</b> |

The Company recognizes interest and penalties accrued related to uncertain tax positions in income tax expense. The amounts recognized in income tax expense for interest and penalties during the three months ended March 31, 2016 and 2015 were not significant.

## **11. Debt**

In March 2016, the Company along with certain of its foreign subsidiaries amended and restated its credit agreement dated as of September 22, 2011 (the Credit Agreement ). The Credit Agreement amends and restates the Company's existing \$700 million revolving credit facility, which was due to expire in December 2018. The Credit Agreement consists of a five-year revolving credit facility in an aggregate principal amount of \$850 million with a final maturity date in March 2021. The revolving credit facility total borrowing capacity excludes an accordion feature that permits the Company to request up to an additional \$300 million in revolving credit commitments at any time during the life of the Credit Agreement under certain conditions. The Credit Agreement places certain restrictions on allowable additional indebtedness. Interest rates on outstanding loans under the revolving credit facility are at the applicable benchmark rate plus a negotiated spread or at the U.S. prime rate. At March 31, 2016, the Company had available borrowing capacity of \$513.6 million under its revolving credit facility, including the \$300 million accordion feature.

Table of Contents

## AMETEK, Inc.

## Notes to Consolidated Financial Statements

March 31, 2016

(Unaudited)

**12. Share-Based Compensation**

Total share-based compensation expense was as follows:

|                          | <b>Three Months<br/>Ended<br/>March 31,<br/>2016      2015</b> |          |
|--------------------------|--|----------|
|                          | <b>(In thousands)</b>  |          |
| Stock option expense     | <b>\$ 2,099</b>  | \$ 1,895 |
| Restricted stock expense | <b>2,980</b>   | 2,967    |
| Total pre-tax expense    | <b>5,079</b>   | 4,862    |
| Related tax benefit      | <b>(1,676)</b>   | (1,578)  |
| Reduction of net income  | <b>\$ 3,403</b>  | \$ 3,284 |

Pre-tax share-based compensation expense is included in the consolidated statement of income in either Cost of sales, excluding depreciation or Selling, general and administrative expenses, depending on where the recipient's cash compensation is reported.

**13. Retirement and Pension Plans**

The components of net periodic pension benefit expense (income) were as follows:

|  | <b>Three Months Ended<br/>March 31,<br/>2016      2015</b> |          |
|--|--|----------|
|  | <b>(In thousands)</b>                                      |          |
| <b>Defined benefit plans:</b>                |  |          |
| Service cost                                 | <b>\$ 1,659</b>  | \$ 1,749 |
| Interest cost                                | <b>7,613</b>   | 6,689    |
| Expected return on plan assets               | <b>(12,969)</b>  | (13,004) |
| Amortization of net actuarial loss and other | <b>2,484</b>   | 2,160    |

|                            |          |          |
|----------------------------|----------|----------|
| Pension income             | (1,213)  | (2,406)  |
| <b>Other plans:</b>        |          |          |
| Defined contribution plans | 7,042    | 6,494    |
| Foreign plans and other    | 1,336    | 1,248    |
| Total other plans          | 8,378    | 7,742    |
| Total net pension expense  | \$ 7,165 | \$ 5,336 |

For the three months ended March 31, 2016 and 2015, contributions to the Company's defined benefit pension plans were \$1.2 million and \$50.8 million, respectively. The Company's current estimate of 2016 contributions to its worldwide defined benefit pension plans is in line with the range disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.



Table of Contents**AMETEK, Inc.****Notes to Consolidated Financial Statements****March 31, 2016**

(Unaudited)

**14. Product Warranties**

The Company provides limited warranties in connection with the sale of its products. The warranty periods for products sold vary widely among the Company's operations, but for the most part do not exceed one year. The Company calculates its warranty expense provision based on past warranty experience and adjustments are made periodically to reflect actual warranty expenses.

Within the product warranty table below, the three months ended March 31, 2015 has been adjusted to disclose gross accruals for warranties issued during the period and gross settlements made during the period to conform to the current period presentation.

Changes in the accrued product warranty obligation were as follows:

|  | <b>Three Months<br/>Ended<br/>March 31,</b> |             |
|--|---|-------------|
|  | <b>2016</b>                                 | <b>2015</b> |
|  | <b>(In thousands)</b>                       |             |
| Balance at the beginning of the period                                       | \$ 22,761                                   | \$ 29,764   |
| Accruals for warranties issued during the period                             | <b>3,104</b>                                | 4,127       |
| Settlements made during the period   | <b>(4,010)</b>                              | (4,706)     |
| Warranty accruals related to acquired businesses and other during the period | <b>729</b>                                  | (949)       |
| Balance at the end of the period   | <b>\$ 22,584</b>                            | \$ 28,236   |

Certain settlements of warranties made during the period were for specific nonrecurring warranty obligations. Product warranty obligations are reported as current liabilities in the consolidated balance sheet.

**15. Contingencies***Asbestos Litigation*

The Company (including its subsidiaries) has been named as a defendant, along with many other companies, in a number of asbestos-related lawsuits. Many of these lawsuits either relate to businesses which were acquired by the Company and do not involve products which were manufactured or sold by the Company or relate to previously

owned businesses of the Company which are under new ownership. In connection with many of these lawsuits, the sellers or new owners of such businesses, as the case may be, have agreed to indemnify the Company against these claims (the Indemnified Claims ). The Indemnified Claims have been tendered to, and are being defended by, such sellers and new owners. These sellers and new owners have met their obligations, in all respects, and the Company does not have any reason to believe such parties would fail to fulfill their obligations in the future; however, one of these companies filed for bankruptcy liquidation in 2007. To date, no judgments have been rendered against the Company as a result of any asbestos-related lawsuit. The Company believes it has strong defenses to the claims being asserted and intends to continue to vigorously defend itself in these matters.

#### *Environmental Matters*

Certain historic processes in the manufacture of products have resulted in environmentally hazardous waste by-products as defined by federal and state laws and regulations. At March 31, 2016, the Company is named a Potentially Responsible Party ( PRP ) at 14 non-AMETEK-owned former waste disposal or treatment sites (the non-owned sites). The Company is identified as a de minimis party in 13 of these sites based on the low volume of waste attributed to the Company relative to the amounts attributed to other named PRPs. In nine of these sites, the Company has reached a tentative agreement on the cost of the de minimis settlement to satisfy its obligation and is awaiting executed agreements. The tentatively agreed-to settlement amounts are fully reserved. In the other four sites, the Company is continuing to investigate the accuracy of the alleged volume attributed to the Company as estimated by the parties primarily responsible for remedial activity at the sites to establish an appropriate settlement amount. At the remaining site where the Company is a non-de minimis PRP, the Company is participating in the investigation and/or related required remediation as part of a PRP Group and reserves have been

**Table of Contents**

**AMETEK, Inc.**

**Notes to Consolidated Financial Statements**

**March 31, 2016**

(Unaudited)

established sufficient to satisfy the Company's expected obligations. The Company historically has resolved these issues within established reserve levels and reasonably expects this result will continue. In addition to these non-owned sites, the Company has an ongoing practice of providing reserves for probable remediation activities at certain of its current or previously owned manufacturing locations (the owned sites). For claims and proceedings against the Company with respect to other environmental matters, reserves are established once the Company has determined that a loss is probable and estimable. This estimate is refined as the Company moves through the various stages of investigation, risk assessment, feasibility study and corrective action processes. In certain instances, the Company has developed a range of estimates for such costs and has recorded a liability based on the low end of the range. It is reasonably possible that the actual cost of remediation of the individual sites could vary from the current estimates and the amounts accrued in the consolidated financial statements; however, the amounts of such variances are not expected to result in a material change to the consolidated financial statements. In estimating the Company's liability for remediation, the Company also considers the likely proportionate share of the anticipated remediation expense and the ability of the other PRPs to fulfill their obligations.

Total environmental reserves at March 31, 2016 and December 31, 2015 were \$30.1 million and \$30.5 million, respectively, for both non-owned and owned sites. For the three months ended March 31, 2016, the Company recorded \$1.4 million in reserves. Additionally, the Company spent \$1.8 million on environmental matters for the three months ended March 31, 2016. The Company's reserves for environmental liabilities at March 31, 2016 and December 31, 2015 include reserves of \$12.9 million and \$11.5 million, respectively, for an owned site acquired in connection with the 2005 acquisition of HCC Industries ( HCC ). The Company is the designated performing party for the performance of remedial activities for one of several operating units making up a Superfund site in the San Gabriel Valley of California. The Company has obtained indemnifications and other financial assurances from the former owners of HCC related to the costs of the required remedial activities. At March 31, 2016, the Company had \$11.6 million in receivables related to HCC for probable recoveries from third-party escrow funds and other committed third-party funds to support the required remediation. Also, the Company is indemnified by HCC's former owners for approximately \$19 million of additional costs.

The Company has agreements with other former owners of certain of its acquired businesses, as well as new owners of previously owned businesses. Under certain of the agreements, the former or new owners retained, or assumed and agreed to indemnify the Company against, certain environmental and other liabilities under certain circumstances. The Company and some of these other parties also carry insurance coverage for some environmental matters. To date, these parties have met their obligations in all material respects.

The Company believes it has established reserves which are sufficient to perform all known responsibilities under existing claims and consent orders. The Company has no reason to believe that other third parties would fail to perform their obligations in the future. In the opinion of management, based upon presently available information and past experience related to such matters, an adequate provision for probable costs has been made and the ultimate cost resulting from these actions is not expected to materially affect the consolidated results of operations, financial

position or cash flows of the Company.

## **16. Reportable Segments**

The Company has two reportable segments, Electronic Instruments Group ( EIG ) and Electromechanical Group ( EMG ). The Company's operating segments are identified based on the existence of segment managers. Certain of the Company's operating segments have been aggregated for segment reporting purposes primarily on the basis of product type, production processes, distribution methods and similarity of economic characteristics.

At March 31, 2016, there were no significant changes in identifiable assets of reportable segments from the amounts disclosed at December 31, 2015, other than those described in the acquisitions footnote (Note 8), nor were there any significant changes in the basis of segmentation or in the measurement of segment operating results. Operating information relating to the Company's reportable segments for the three months ended March 31, 2016 and 2015 can be found in the table included in Part I, Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations of this Quarterly Report on Form 10-Q.

**Table of Contents****AMETEK, Inc.****Notes to Consolidated Financial Statements****March 31, 2016**

(Unaudited)

**17. Stockholders Equity**

For the three months ended March 31, 2016, the Company repurchased approximately 2,406,000 shares of common stock for \$116.7 million in cash under its share repurchase authorization. At March 31, 2016, \$195.1 million was available under the Company's Board of Directors authorization for future share repurchases.

**18. 2015 Restructuring Charges**

During the first quarter of 2015, the Company recorded pre-tax restructuring charges totaling \$15.9 million, which had the effect of reducing net income by \$10.8 million (\$0.04 per diluted share). The restructuring charges were reported in the consolidated statement of income as follows: \$15.8 million in Cost of sales, excluding depreciation and \$0.1 million in Selling, general and administrative expenses. The restructuring charges were reported in segment operating income as follows: \$9.3 million in EIG, \$6.5 million in EMG and \$0.1 million in corporate administrative expenses. The restructuring actions primarily related to a reduction in workforce in response to the weak global economy on certain of the Company's businesses and the effects of a continued strong U.S. dollar. The restructuring activities have been broadly implemented across the Company's various businesses with all actions expected to be completed in the first half of 2016.

During the fourth quarter of 2015, the Company recorded pre-tax restructuring charges totaling \$20.7 million, which had the effect of reducing net income by \$13.9 million (\$0.06 per diluted share). The restructuring charges were reported in the consolidated statement of income as follows: \$20.0 million in Cost of sales, excluding depreciation and \$0.7 million in Selling, general and administrative expenses. The restructuring charges were reported in segment operating income as follows: \$9.3 million in EIG, \$10.8 million in EMG and \$0.7 million in corporate administrative expenses. The restructuring actions primarily related to a reduction in workforce in response to the weak global economy on certain of the Company's businesses and the effects of a continued strong U.S. dollar. The restructuring activities will be broadly implemented across the Company's various businesses in the first half of 2016, with all actions expected to be completed in the second half of 2017.

Accrued liabilities in the Company's consolidated balance sheet included amounts related to the 2015 restructuring charges as follows (in millions):

|                              | <b>First Quarter<br/>of 2015</b> | <b>Fourth Quarter<br/>of 2015</b> | <b>Total</b> |
|------------------------------|----------------------------------|-----------------------------------|--------------|
|                              | <b>Restructuring</b>             | <b>Restructuring</b>              |              |
| Balance at December 31, 2015 | \$ 5.0                           | \$ 19.3                           | \$ 24.3      |
| Pre-tax charges              |                                  |                                   |              |

Edgar Filing: AMETEK INC/ - Form 10-Q

|  |               |                |                |
|--|---------------|----------------|----------------|
| Utilization                            | <b>(1.2)</b>  | <b>(2.5)</b>   | <b>(3.7)</b>   |
| Foreign currency translation and other | <b>0.1</b>    | <b>(0.2)</b>   | <b>(0.1)</b>   |
| Balance at March 31, 2016              | <b>\$ 3.9</b> | <b>\$ 16.6</b> | <b>\$ 20.5</b> |

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**Results of Operations**

The following table sets forth net sales and income by reportable segment and on a consolidated basis:

|   | <b>Three Months Ended<br/>March 31,</b> |             |
|---|---|-------------|
|   | <b>2016</b>                             | <b>2015</b> |
|   | <b>(In thousands)</b>                   |             |
| <b>Net sales<sup>(1)</sup>:</b>                         |   |             |
| Electronic Instruments                                  | <b>\$ 568,956</b>                       | \$ 593,798  |
| Electromechanical                                       | <b>375,442</b>                          | 390,261     |
| Consolidated net sales                                  | <b>\$ 944,398</b>                       | \$ 984,059  |
| <b>Operating income and income before income taxes:</b> |   |             |
| Segment operating income <sup>(2)</sup> :               |   |             |
| Electronic Instruments                                  | <b>\$ 141,832</b>                       | \$ 151,217  |
| Electromechanical                                       | <b>79,426</b>                           | 81,964      |
| Total segment operating income                          | <b>221,258</b>                          | 233,181     |
| Corporate administrative and other expenses             | <b>(12,735)</b>                         | (12,229)    |
| Consolidated operating income                           | <b>208,523</b>                          | 220,952     |
| Interest and other expenses, net                        | <b>(25,481)</b>                         | (24,166)    |
| Consolidated income before income taxes                 | <b>\$ 183,042</b>                       | \$ 196,786  |

(1) After elimination of intra- and intersegment sales, which are not significant in amount.

(2) Segment operating income represents net sales less all direct costs and expenses (including certain administrative and other expenses) applicable to each segment, but does not include interest expense.

**Results of operations for the first quarter of 2016 compared with the first quarter of 2015**

Contributions from the acquisitions of Brookfield Engineering Laboratories ( Brookfield ) and ESP/SurgeX in January 2016, Surface Vision in July 2015 and Global Tubes in May 2015, as well as the Company's Operational Excellence initiatives had a positive impact on the first quarter of 2016 results. The Company recorded 2015 realignment costs totaling \$36.6 million, with \$15.9 million recorded in the first quarter of 2015 and \$20.7 million recorded in the fourth quarter of 2015 (the 2015 realignment costs ). The 2015 realignment costs primarily related to reductions in workforce in response to the impact of the weak global economy on certain of the Company's businesses, as well as the effects of a continued strong U.S. dollar. See Note 18 to the Consolidated Financial Statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q for further details. The full year impact of the 2016 acquisitions and continued focus on and implementation of Operational Excellence initiatives, including the 2015 realignment actions, are expected to have a positive impact on the Company's 2016 results. The Company expects the challenging global economic environment across many of its markets and geographies to continue in 2016.

Net sales for the first quarter of 2016 were \$944.4 million, a decrease of \$39.7 million or 4.0%, compared with net sales of \$984.1 million for the first quarter of 2015. The decrease in net sales for the first quarter of 2016 was due to a 9% internal sales decline and an unfavorable 1% effect of foreign currency translation, partially offset by a 5% increase from acquisitions.

Total international sales for the first quarter of 2016 were \$496.3 million or 52.6% of net sales, a decrease of \$11.4 million or 2.2%, compared with international sales of \$507.7 million or 51.6% of net sales for the first quarter of 2015. The \$11.4 million decrease in international sales was primarily driven by the weak global economy, as well as the foreign currency translation headwind noted above. Both reportable segments of the Company maintain strong international sales presences in Europe and Asia.



---

**Table of Contents****Results of Operations (continued)**

Orders for the first quarter of 2016 were \$967.9 million, an increase of \$24.2 million or 2.6%, compared with \$943.7 million for the first quarter of 2015. The increase in orders for the first quarter of 2016 was due to a 7% increase from acquisitions and a favorable 4% effect of foreign currency translation, partially offset by internal order decline of approximately 8% resulting from the weak global economy. As a result, the Company's backlog of unfilled orders at March 31, 2016 was \$1,171.3 million, an increase of \$23.5 million or 2.0%, compared with \$1,147.8 million at December 31, 2015.

Segment operating income for the first quarter of 2016 was \$221.3 million, a decrease of \$11.9 million or 5.1%, compared with segment operating income of \$233.2 million for the first quarter of 2015. Segment operating income, as a percentage of net sales, decreased to 23.4% for the first quarter of 2016, compared with 23.7% for the first quarter of 2015. For the first quarter of 2015, segment operating income included \$15.8 million of realignment costs, which negatively impacted segment operating margins by approximately 160 basis points. The decrease in segment operating income and segment operating margins for the first quarter of 2016 resulted primarily from the decrease in net sales noted above, partially offset by the benefit from the acquisitions noted above and the Company's Operational Excellence initiatives, including the 2015 realignment actions.

Cost of sales, excluding depreciation expense for the first quarter of 2016 was \$605.4 million or 64.1% of net sales, a decrease of \$30.6 million or 4.8%, compared with \$636.0 million or 64.6% of net sales for the first quarter of 2015. Cost of sales, excluding depreciation expense for the first quarter of 2015 included \$15.8 million of realignment costs described above. The cost of sales, excluding depreciation expense decrease and the corresponding decrease in cost of sales, excluding depreciation expense as a percentage of sales for the first quarter of 2016 were affected by the net sales decrease noted above and the Company's Operational Excellence initiatives.

Selling, general and administrative ( SG&A ) expenses for the first quarter of 2016 were \$112.2 million, an increase of \$1.3 million or 1.2%, compared with \$110.9 million for the first quarter of 2015. As a percentage of net sales, SG&A expenses were 11.9% for the first quarter of 2016, compared with 11.3% for the first quarter of 2015. Selling expenses for the first quarter of 2016 were \$99.5 million, an increase of \$0.7 million or 0.7%, compared with \$98.8 million for the first quarter of 2015. Selling expenses, as a percentage of net sales, increased to 10.5% for the first quarter of 2016, compared with 10.0% for the first quarter of 2015. The selling expenses increase and the corresponding increase in selling expenses as a percentage of sales were due primarily to business acquisitions. The Company's acquisition strategy generally is to acquire differentiated businesses, which tend to have a higher rate of selling expenses because of their distribution channels and higher marketing costs. Base business selling expense, as a percentage of net sales, was 10.1% for the first quarter of 2016.

Corporate administrative expenses for the first quarter of 2016 were \$12.7 million, an increase of \$0.6 million or 5.0%, compared with \$12.1 million for the first quarter of 2015. As a percentage of net sales, corporate administrative expenses were 1.3% for the first quarter of 2016, compared with 1.2% for the first quarter of 2015.

Depreciation expense for the first quarter of 2016 was \$18.3 million or 1.9% of net sales, an increase of \$2.0 million or 12.3%, compared with \$16.3 million or 1.7% of net sales for the first quarter of 2015. The increase in depreciation expense for the first quarter of 2016 was driven by the impact of the acquisitions noted above.

Consolidated operating income was \$208.5 million or 22.1% of net sales for the first quarter of 2016, a decrease of \$12.5 million or 5.7%, compared with \$221.0 million or 22.5% of net sales for the first quarter of 2015.

Interest expense was \$23.4 million for the first quarter of 2016, an increase of \$0.7 million or 3.1%, compared with \$22.7 million for the first quarter of 2015. The increase was primarily due to higher borrowings under the revolving credit facility to help fund the recent acquisitions.

The effective tax rate for the first quarter of 2016 was 26.7%, compared with 27.8% for the first quarter of 2015. The effective tax rates for the first quarter of 2016 and 2015 reflect the impact of foreign earnings, which are taxed at lower rates. The first quarter of 2016 effective tax rate reflects tax benefits related to international tax planning initiatives. The first quarter of 2015 effective tax rate reflects the release of uncertain tax position liabilities related to the conclusion of an advance thin capitalization agreement in the European Union.

---

**Table of Contents****Results of Operations (continued)**

Net income for the first quarter of 2016 was \$134.2 million, a decrease of \$7.9 million or 5.6%, compared with \$142.1 million for the first quarter of 2015. The first quarter of 2015 realignment costs described above reduced the first quarter of 2015 net income by \$10.8 million.

Diluted earnings per share for the first quarter of 2016 were \$0.57, a decrease of \$0.02 or 3.4%, compared with \$0.59 per diluted share for the first quarter of 2015. Diluted earnings per share for the first quarter of 2015 includes the impact of the first quarter of 2015 realignment costs, which negatively impacted earnings by \$0.04 per diluted share.

***Segment Results***

**Electronic Instruments Group** s ( EIG ) net sales totaled \$569.0 million for the first quarter of 2016, a decrease of \$24.8 million or 4.2%, compared with \$593.8 million for the first quarter of 2015. The net sales decrease was due to an 8% internal sales decline, driven largely by the Company s Process businesses with exposure to oil and gas markets, and an unfavorable 1% effect of foreign currency translation, offset by a 5% increase from the 2016 acquisitions of Brookfield and ESP/SurgeX and the 2015 acquisition of Surface Vision.

EIG s operating income was \$141.8 million for the first quarter of 2016, a decrease of \$9.4 million or 6.2%, compared with \$151.2 million for the first quarter of 2015. EIG s operating margins were 24.9% of net sales for the first quarter of 2016, compared with 25.5% of net sales for the first quarter of 2015. For the first quarter of 2015, EIG s operating income included \$9.3 million of realignment costs, which negatively impacted EIG s operating income margins by approximately 150 basis points. The decrease in EIG s operating income and operating margins for the first quarter of 2016 resulted primarily from the decrease in net sales noted above, partially offset by the benefits of the Group s Operational Excellence initiatives.

**Electromechanical Group** s ( EMG ) net sales totaled \$375.4 million for the first quarter of 2016, a decrease of \$14.9 million or 3.8%, compared with \$390.3 million for the first quarter of 2015. The net sales decrease was due to a 9% internal sales decline, driven largely by impacts from commodity price deflation in the Company s Engineered Materials, Interconnects and Packaging businesses, and an unfavorable 1% effect of foreign currency translation, partially offset by a 6% increase from the 2015 acquisition of Global Tubes.

EMG s operating income was \$79.4 million for the first quarter of 2016, a decrease of \$2.6 million or 3.2%, compared with \$82.0 million for the first quarter of 2015. EMG s operating income for the first quarter of 2015 included \$6.5 million of realignment costs described above. EMG s decrease in operating income was primarily due to the lower sales noted above, partially offset by the benefits of the Group s Operational Excellence initiatives. EMG s operating margins were 21.2% of net sales for the first quarter of 2016, compared with 21.0% of net sales for the first quarter of 2015. EMG s operating margins for the first quarter of 2015 were negatively impacted by approximately 170 basis points due to the first quarter of 2015 realignment costs noted above.

---

**Table of Contents****Financial Condition*****Liquidity and Capital Resources***

Cash provided by operating activities totaled \$151.6 million for the first three months of 2016, an increase of \$29.7 million or 24.4%, compared with \$121.9 million for the first three months of 2015. The increase in cash provided by operating activities was primarily due to the \$49.6 million reduction in defined benefit pension plan contributions, driven by a \$50.0 million contribution to the Company's U.S. defined benefit pension plans in the first quarter of 2015, partially offset by higher overall operating working capital levels and lower earnings. Free cash flow (cash flow provided by operating activities less capital expenditures) was \$140.5 million for the first three months of 2016, compared with \$107.6 million for the first three months of 2015. EBITDA (earnings before interest, income taxes, depreciation and amortization) was \$246.3 million for the first three months of 2016, compared with \$254.6 million for the first three months of 2015. Free cash flow and EBITDA are presented because the Company is aware that they are measures used by third parties in evaluating the Company.

Cash used for investing activities totaled \$305.7 million for the first three months of 2016, compared with \$14.4 million for the first three months of 2015. For the first three months of 2016, the Company paid \$294.6 million, net of cash acquired, to acquire Brookfield and ESP/SurgeX in January 2016. Additions to property, plant and equipment totaled \$11.1 million for the first three months of 2016, compared with \$14.4 million for the first three months of 2015.

Cash provided by financing activities totaled \$149.6 million for the first three months of 2016, compared with \$53.2 million of cash used for financing activities for the first three months of 2015. The change in financing cash flow was primarily the result of a net total borrowings increase of \$283.3 million for the first three months of 2016, compared with a net total borrowings decrease of \$25.2 million for the first three months of 2015.

For the first three months of 2016, the Company repurchased approximately 2,406,000 shares of its common stock for \$116.7 million, compared with \$25.7 million used for repurchases of approximately 481,000 shares for the first three months of 2015. At March 31, 2016, \$195.1 million was available under the Company's Board of Directors authorization for future share repurchases.

In March 2016, the Company along with certain of its foreign subsidiaries amended and restated its credit agreement dated as of September 22, 2011 (the "Credit Agreement"). The Credit Agreement amends and restates the Company's existing \$700 million revolving credit facility, which was due to expire in December 2018. The Credit Agreement consists of a five-year revolving credit facility in an aggregate principal amount of \$850 million with a final maturity date in March 2021. The revolving credit facility total borrowing capacity excludes an accordion feature that permits the Company to request up to an additional \$300 million in revolving credit commitments at any time during the life of the Credit Agreement under certain conditions. The Credit Agreement places certain restrictions on allowable additional indebtedness. Interest rates on outstanding loans under the revolving credit facility are at the applicable benchmark rate plus a negotiated spread or at the U.S. prime rate. The revolving credit facility provides the Company with additional financial flexibility to support its growth plans, including its successful acquisition strategy. At March 31, 2016, the Company had available borrowing capacity of \$513.6 million under its revolving credit facility, including the \$300 million accordion feature.

At March 31, 2016, total debt, net was \$2,218.4 million, compared with \$1,938.0 million at December 31, 2015. In the fourth quarter of 2016, a 40 million British pound (\$57.5 million at March 31, 2016) 5.99% senior note will mature and become payable. The debt-to-capital ratio was 40.2% at March 31, 2016, compared with 37.3% at December 31, 2015. The net debt-to-capital ratio (total debt, net less cash and cash equivalents divided by the sum of net debt and

stockholders' equity) was 35.7% at March 31, 2016, compared with 32.4% at December 31, 2015. The net debt-to-capital ratio is presented because the Company is aware that this measure is used by third parties in evaluating the Company.

As a result of all of the Company's cash flow activities for the first three months of 2016, cash and cash equivalents at March 31, 2016 totaled \$386.9 million, compared with \$381.0 million at December 31, 2015. At March 31, 2016, the Company had \$365.5 million in cash outside the United States, compared with \$357.2 million at December 31, 2015. The Company utilizes this cash to fund its international operations, as well as to acquire international businesses. The Company is in compliance with all covenants, including financial covenants, for all of its debt agreements. The Company believes it has sufficient cash-generating capabilities from domestic and unrestricted foreign sources, available credit facilities and access to long-term capital funds to enable it to meet its operating needs and contractual obligations in the foreseeable future.

**Table of Contents**

**Forward-Looking Information**

Information contained in this discussion, other than historical information, is considered forward-looking statements and is subject to various factors and uncertainties that may cause actual results to differ significantly from expectations. These factors and uncertainties include general economic conditions affecting the industries the Company serves; changes in the competitive environment or the effects of competition in the Company's markets; risks associated with international sales and operations; the Company's ability to consummate and successfully integrate future acquisitions; the Company's ability to successfully develop new products, open new facilities or transfer product lines; the price and availability of raw materials; compliance with government regulations, including environmental regulations; and the ability to maintain adequate liquidity and financing sources. A detailed discussion of these and other factors that may affect the Company's future results is contained in AMETEK's filings with the U.S. Securities and Exchange Commission, including its most recent reports on Form 10-K, 10-Q and 8-K. AMETEK disclaims any intention or obligation to update or revise any forward-looking statements, unless required by the securities laws to do so.

**Item 4. Controls and Procedures**

The Company maintains a system of disclosure controls and procedures that is designed to provide reasonable assurance that information, which is required to be disclosed, is accumulated and communicated to management in a timely manner. Under the supervision and with the participation of our management, including the Company's principal executive officer and principal financial officer, we have evaluated the effectiveness of our system of disclosure controls and procedures as required by Exchange Act Rule 13a-15(b) as of March 31, 2016. Based on that evaluation, the Company's principal executive officer and principal financial officer concluded that the Company's disclosure controls and procedures are effective at the reasonable assurance level.

Such evaluation did not identify any change in the Company's internal control over financial reporting during the quarter ended March 31, 2016 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Table of Contents**PART II. OTHER INFORMATION****Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

(c) Purchase of equity securities by the issuer and affiliated purchasers.

The following table reflects purchases of AMETEK, Inc. common stock by the Company during the three months ended March 31, 2016:

| <b>Period</b>                         | <b>Total Number<br/>of Shares<br/>Purchased (1)(2)</b> | <b>Average Price<br/>Paid per Share</b> | <b>Total Number<br/>of Shares<br/>Purchased as<br/>Part of Publicly<br/>Announced<br/>Plan (2)</b> | <b>Approximate<br/>Dollar Value of<br/>Shares that<br/>May Yet Be<br/>Purchased Under<br/>the Plan</b> |
|---------------------------------------|--|---|--|--|
| January 1, 2016 to January 31, 2016   |  | \$                                      |  | \$ 311,734,430   |
| February 1, 2016 to February 29, 2016 | 5,706  | 44.76                                   | 5,706  | 311,479,033  |
| March 1, 2016 to March 31, 2016       | 2,400,466  | 48.49                                   | 2,400,466  | 195,075,444  |
| Total                                 | 2,406,172  | 48.48                                   | 2,406,172  |  |

(1) Includes 6,172 shares surrendered to the Company to satisfy tax withholding obligations in connection with employees' share-based compensation awards.

(2) Consists of the number of shares purchased pursuant to the Company's Board of Directors \$350 million authorization for the repurchase of its common stock announced in November 2015. Such purchases may be effected from time to time in the open market or in private transactions, subject to market conditions and at management's discretion.

---

**Table of Contents****Item 6. Exhibits**

| <b>Exhibit<br/>Number</b> | <b>Description</b>   |
|---------------------------|--|
| 31.1*                     | Certification of Chief Executive Officer, Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2*                     | Certification of Chief Financial Officer, Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1*                     | Certification of Chief Executive Officer, Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2*                     | Certification of Chief Financial Officer, Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS*                  | XBRL Instance Document.  |
| 101.SCH*                  | XBRL Taxonomy Extension Schema Document.   |
| 101.CAL*                  | XBRL Taxonomy Extension Calculation Linkbase Document.   |
| 101.DEF*                  | XBRL Taxonomy Extension Definition Linkbase Document.  |
| 101.LAB*                  | XBRL Taxonomy Extension Label Linkbase Document.   |
| 101.PRE*                  | XBRL Taxonomy Extension Presentation Linkbase Document.  |

\* Filed electronically herewith.



Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMETEK, Inc.  
(Registrant)

By: /s/ William J. Burke  
William J. Burke  
Senior Vice President - Comptroller &  
Treasurer  
(Principal Accounting Officer)

May 4, 2016