

DOW CHEMICAL CO /DE/  
Form SC TO-I  
September 02, 2015

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**SCHEDULE TO**  
**(Rule 14d-100)**  
**TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**

**THE DOW CHEMICAL COMPANY**  
**(Name of Subject Company (Issuer) and Filing Person (Offeror))**

**Common Stock**  
**(Title of Class of Securities)**

**260543103**  
**(CUSIP Number of Class of Securities)**

**Charles J. Kalil**  
**General Counsel and Executive Vice President**

**The Dow Chemical Company**  
**2030 Dow Center**  
**Midland, Michigan, 48674**

**(989) 636-1000**

**(Name, address and telephone number of person authorized to receive notices and communications on behalf of filing persons)**

*Copies to:*

<b>George A. Casey, Esq.</b>	<b>George F. Schoen, Esq.</b>
<b>Richard B. Alsop, Esq.</b>	<b>Cravath, Swaine &amp; Moore LLP</b>
<b>Heiko Schiwek, Esq.</b>	<b>Worldwide Plaza</b>
<b>Shearman &amp; Sterling LLP</b>	<b>825 Eighth Avenue</b>
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<b>New York, New York 10022</b>	<b>(212) 474-1000</b>
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**CALCULATION OF FILING FEE**

<b>Transaction Valuation</b>	<b>Amount of Filing Fee</b>
\$2,585,990.356.04 (1)	\$300,492.08 (2)

- (1) Estimated solely for calculating the filing fee, based on the average of the high and low prices of shares of common stock of Olin Corporation (as reported on the New York Stock Exchange on May 6, 2015) into which shares of common stock of Blue Cube Spinco Inc. being offered in exchange for shares of common stock of The Dow Chemical Company will be converted, and paid in connection with Olin Corporation's Registration Statement on Form S-4, which was filed on May 8, 2015 (Registration No. 333- 203990) (the Olin Form S-4 ), calculated as set forth therein, relating to the transactions described in this Schedule TO.
- (2) The amount of the filing fee has been calculated in accordance with Rule 0-11 of the Securities Exchange Act of 1934, as amended, in connection with the Olin Form S-4, as set forth therein.

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- x Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: \$300,492.08  
Form or Registration No.: Form S-4 (No.  
333-203990)

Filing Party: Olin Corporation

Date Filed: May 8, 2015

- .. Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

- .. third-party tender offer subject to Rule 14d-1.
- x issuer tender offer subject to Rule 13e-4.
- .. going-private transaction subject to Rule 13e-3.
- .. amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer: ..

## Introductory Statement

This Issuer Tender Offer Statement on Schedule TO (this Schedule TO) is filed by The Dow Chemical Company (TDCC). This Schedule TO relates to the offer by TDCC to exchange all shares of common stock of Blue Cube Spinco Inc. (Splitco common stock), par value \$0.001 per share, for shares of common stock of TDCC, par value \$2.50 per share (TDCC common stock), that are validly tendered and not properly withdrawn prior to the expiration of the Exchange Offer (as defined below). Immediately following consummation of the Exchange Offer, Blue Cube Acquisition Corp., a Delaware corporation (Merger Sub), which is a wholly-owned subsidiary of Olin Corporation (Olin), will merge (the Merger) with and into Blue Cube Spinco Inc. (Splitco), whereby the separate corporate existence of Merger Sub will cease and Splitco will continue as the surviving company and a wholly-owned subsidiary of Olin and each share of Splitco common stock will be converted into the right to receive 0.87482759 shares of common stock, par value \$1 per share, of Olin (Olin common stock), upon the terms and subject to the conditions set forth in the Prospectus, dated September 2, 2015 (the Prospectus), the Letter of Transmittal and the Exchange and Transmittal Information Booklet, copies of which are attached hereto as Exhibits (a)(1)(i), (a)(1)(ii) and (a)(1)(iii), respectively (which, together with any amendments or supplements thereto, collectively constitute the Exchange Offer). In connection with the Exchange Offer, Splitco has filed under the Securities Act of 1933, as amended (the Securities Act), a registration statement on Form S-4 and Form S-1 (Registration No. 333-204006) (the Registration Statement) to register the shares of Splitco common stock offered in exchange for shares of TDCC common stock tendered in the Exchange Offer and to be distributed in any pro rata dividend to the extent that the Exchange Offer is not fully subscribed. Olin has filed under the Securities Act a registration statement on Form S-4 (Registration No. 333-203990) to register the shares of Olin common stock into which shares of Splitco common stock will be converted in the Merger.

As permitted by General Instruction F to Schedule TO, the information set forth in the Prospectus, the Letter of Transmittal, the Exchange and Transmittal Information Booklet and the Notice of Guaranteed Delivery for TDCC common stock, copies of which are attached hereto as Exhibits (a)(1)(i), (a)(1)(ii), (a)(1)(iii) and (a)(1)(vi), respectively, is hereby expressly incorporated by reference in response to Items 1 through 9 and Item 11 of this Schedule TO.

### Item 1. Summary Term Sheet.

The information set forth in the section of the Prospectus entitled Summary is incorporated herein by reference.

### Item 2. Subject Company Information.

**(a) Name and Address.** The name of the issuer is The Dow Chemical Company. The principal executive offices of TDCC are located at 2030 Dow Center, Midland Michigan, 48674. Its telephone number at such office is (989) 636-1000.

**(b) Securities.** Shares of TDCC common stock, par value \$2.50 per share, are the subject securities in the Exchange Offer. At August 25, 2015, 1,158,475,982 shares of TDCC common stock were outstanding. The information set forth in the sections of the Prospectus entitled Comparison of Rights of Holders of TDCC Common Stock and Olin Common Stock Authorized Capital Stock and This Exchange Offer Terms of This Exchange Offer is incorporated herein by reference.

**(c) Trading Market and Price.** The information set forth in the section of the Prospectus entitled Summary Historical and Pro Forma Financial Data Summary Historical Common Stock Market Price and Dividend Data is incorporated herein by reference.

**Item 3. Identity and Background of Filing Person.**

*(a) Name and Address.* The filing person and subject company is The Dow Chemical Company. The principal executive offices of TDCC are located at 2030 Dow Center, Midland Michigan, 48674. Its telephone number at such office is (989) 636-1000.

**Item 4. Terms of the Transaction.**

**(a) Material Terms.** The information set forth in the sections of the Prospectus entitled Questions and Answers About this Exchange Offer and the Transactions, Summary, This Exchange Offer, The Transactions, The Merger Agreement, The Separation Agreement, Other Agreements and Comparison of Rights of Holders of TDCC Common Stock and Olin Common Stock and the cover page of the Prospectus is incorporated herein by reference.

**(b) Purchases.** The Exchange Offer is open to all holders of shares of TDCC common stock who tender their shares of TDCC common stock in a jurisdiction where the Exchange Offer is permitted. Therefore, any officer, director or affiliate of TDCC who is a holder of shares of TDCC common stock may participate in the Exchange Offer on the same terms and conditions as all other TDCC shareholders.

**Item 5. Past Contacts, Transactions, Negotiations and Agreements.**

**(a) Agreements Involving the Subject Company's Securities.** The information set forth in the sections entitled How Executive Compensation is Aligned with Company Performance, Certain Relationships and Related Transactions, Compensation Discussion and Analysis, Compensation Tables and Narratives, and Beneficial Ownership of Company Stock in TDCC's Definitive Notice and Proxy Statement filed with the SEC on March 27, 2015 is incorporated herein by reference. In addition, the information set forth in the section entitled Summary Compensation Table, in the Proxy Statement Supplement, as filed with the SEC on March 31, 2015, is incorporated herein by reference.

**Item 6. Purposes of the Transaction and Plans or Proposals.**

**(a) Purposes.** The information set forth in the sections of the Prospectus entitled Summary, The Transactions Olin's Reasons for the Transactions and The Transactions TDCC's Reasons for the Transactions is incorporated herein by reference.

**(b) Use of Securities Acquired.** Shares of TDCC common stock that are tendered and accepted for exchange in the Exchange Offer will be held as treasury stock. The information set forth in the section of the Prospectus entitled Questions and Answers About this Exchange Offer and the Transactions is incorporated herein by reference.

**(c) Plans.** The information set forth in the sections of the Prospectus entitled Questions and Answers About this Exchange Offer and the Transactions, Summary, This Exchange Offer, The Transactions, The Merger Agreement, The Separation Agreement, Other Agreements, Comparison of Rights of Holders of TDCC Common Stock and Olin Common Stock and Certain Relationships and Related Transactions is incorporated herein by reference.

**Item 7. Source and Amount of Funds or Other Consideration.**

**(a) Source of Funds.** The information set forth in the sections of the Prospectus entitled Summary, This Exchange Offer, The Transactions, The Merger Agreement and The Separation Agreement is incorporated herein by reference.

**(b) Conditions.** The information set forth in the sections of the Prospectus entitled Summary, This Exchange Offer, The Transactions, The Merger Agreement and The Separation Agreement is incorporated herein by reference.

**(d) Borrowed Funds.** None.



**Item 8. Interest in Securities of the Subject Company.**

**(a) Securities Ownership.** The information set forth in the sections of the Prospectus entitled "Ownership of TDCC Common Stock" is incorporated herein by reference.

**(b) Securities Transactions.** Based on the information available to TDCC as of September 2, 2015, the following table sets forth the transactions in TDCC common stock by directors and executive officers of TDCC in the past 60 days.

<b>Name</b>	<b>Date of Transaction</b>	<b>Number and Type of Securities</b>	<b>Price Per Share</b>	<b>Type of Transaction*</b>
Ronald C. Edmonds	July 30, 2015	Acquired 56.990 shares of common stock	\$47.42	Dividend reinvestment
James R. Fitterling	July 30, 2015	Acquired 41.043 shares of common stock	\$47.42	Dividend reinvestment
Joe E. Harlan	July 30, 2015	Acquired 14.086 shares of common stock	\$47.42	Dividend reinvestment
Charles J. Kalil	July 30, 2015	Acquired 32.768 shares of common stock	\$47.42	Dividend reinvestment
Andrew N. Liveris	July 30, 2015	Acquired 36.247 shares of common stock	\$47.42	Dividend reinvestment
Fernando Ruiz	July 30, 2015	Acquired 98.415 shares of common stock	\$47.42	Dividend reinvestment
Johanna Söderström	July 30, 2015	Acquired 1.351 shares of common stock	\$47.42	Dividend reinvestment
Attiganal N. Sreeram	July 30, 2015	Acquired 6.773 shares of common stock	\$47.42	Dividend reinvestment
Howard I. Ungerleider	July 30, 2015	Acquired 18.134 shares of common stock	\$47.42	Dividend reinvestment
Richard K. Davis	July 30, 2015	Acquired 23.315061 shares of common stock in direct holdings	\$47.42	Dividend reinvestment
Peter Holicki	July 30, 2015	Acquired 23.401 shares of common stock	\$47.42	Dividend reinvestment
Mark Loughridge	July 30, 2015	Acquired 23.315061 shares of common stock in direct holdings	\$47.42	Dividend reinvestment
Raymond J. Milchovich	July 30, 2015	Acquired 23.315061 shares of common stock in direct holdings	\$47.42	Dividend reinvestment
Johanna Söderström	July 30, 2015	Acquired 36.576 shares of common stock	\$47.42	Dividend reinvestment

\* The shares were acquired as a result of dividend reinvestment elections in various accounts including The Dow Chemical Company Employees Savings Plan.



**Item 9. Persons/Assets, Retained, Employed, Compensated or Used.**

None.

**Item 10. Financial Statements.**

**(a) Financial Information.** The audited financial statements of TDCC at December 31, 2014 and 2013 and for the three years ended December 31, 2014 are incorporated herein by reference to TDCC's Annual Report on Form 10-K, as filed with the SEC on February 13, 2015, and the unaudited financial statements of TDCC for the quarter ended March 31, 2015 and June 30, 2015 are incorporated herein by reference to TDCC's Quarterly Report on Form 10-Q, as filed with the SEC on May 4, 2015 and July 29, 2015. The audited balance sheet of Splitco as of March 13, 2015 and the unaudited balance sheet of Splitco as of June 30, 2015 are incorporated herein by reference to the Registration Statement, as filed with the SEC on September 2, 2015. The information set forth in the sections of the

Prospectus entitled Summary Historical and Pro Forma Financial Data, Selected Historical Financial Data and Unaudited Pro Forma Condensed Combined Financial Statements of Olin and the Dow Chlorine Products Business is incorporated herein by reference. The information in Exhibit 12.1 to TDCC's Annual Report on Form 10-K, as filed with the SEC on February 13, 2015 and Quarterly Reports on Form 10-Q, as filed with the SEC on May 4, 2015 and July 29, 2015, is incorporated herein by reference. **This document incorporates by reference important business and financial information about TDCC from documents filed with the U.S. Securities and Exchange Commission (SEC) that have not been included in or delivered with this document. This information is available at the website that the SEC maintains at [www.sec.gov](http://www.sec.gov), as well as from other sources (see the section of the Prospectus entitled Where You Can Find More Information; Incorporation by Reference). You also may ask any questions about this exchange offer or request copies of the exchange offer documents from TDCC, without charge, upon written or oral request to TDCC's information agent, Georgeson Inc at (888) 566-8006. In order to receive timely delivery of the documents, you must make your requests no later than September 28, 2015.**

**(b) Pro Forma Information.** The information set forth in the sections of the Prospectus entitled Summary Historical and Pro Forma Financial Data, Summary Comparative Historical and Pro Forma Per Share Data, Unaudited Pro Forma Condensed Combined Financial Statements of Olin and the Dow Chlorine Products Business, and Comparative Historical and Pro Forma Per Share Data is incorporated herein by reference.

**(c) Summary Information.** The information set forth in the sections of the Prospectus entitled Summary Historical and Pro Forma Financial Data is incorporated herein by reference.

#### **Item 11. Additional Information.**

**(a) Agreements, Regulatory Requirements and Legal Proceedings.** None.

**(b) Other Material Information.** None.

#### **Item 12. Exhibits.**

##### **Exhibit**

<b>No.</b>	<b>Description</b>
(a)(1)(i)	Prospectus, dated September 2, 2015 (incorporated by reference to the Registration Statement).
(a)(1)(ii)	Form of Letter of Transmittal for TDCC common stock (incorporated by reference to Exhibit 99.3 to the Registration Statement).
(a)(1)(iii)	Form of Exchange and Transmittal Information Booklet (incorporated by reference to Exhibit 99.4 to the Registration Statement).
(a)(1)(iv)	Form of Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees (incorporated by reference to Exhibit 99.5 to the Registration Statement).
(a)(1)(v)	Form of Letter to Clients for use by Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees (incorporated by reference to Exhibit 99.6 to the Registration Statement).
(a)(1)(vi)	

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Form of Notice of Guaranteed Delivery for Shares of TDCC Common Stock (incorporated by reference to Exhibit 99.7 to the Registration Statement).

(a)(1)(vii)

Form of Notice of Withdrawal for Shares of TDCC Common Stock (incorporated by reference to Exhibit 99.8 to the Registration Statement).

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- (a)(1)(viii) Form of Letter to The Dow Chemical Company Employees Savings Plan Participants (incorporated by reference to Exhibit 99.9 to the Registration Statement).
  - (a)(2) None.
  - (a)(3) None.
  - (a)(4) Prospectus, dated September 2, 2015 (incorporated by reference to the Registration Statement).
  - (a)(5)(i) Press Release, dated September 2, 2015 (incorporated by reference to Exhibit 99.1 to the Current Report on Form 8-K filed by TDCC with the Securities and Exchange Commission on September 2, 2015).
  - (b) None.
  - (d)(i) Merger Agreement, dated as of March 26, 2015, among The Dow Chemical Company, Blue Cube Spinco Inc., Olin Corporation and Blue Cube Acquisition Corp. (incorporated by reference to Exhibit 2.1 of The Dow Chemical Company's Current Report on Form 8-K filed on March 27, 2015).
  - (d)(ii) Separation Agreement, dated as of March 26, 2015, between The Dow Chemical Company and Blue Cube Spinco Inc. (incorporated by reference to Exhibit 2.2 of The Dow Chemical Company's Current Report on Form 8-K filed on March 27, 2015).
  - (d)(iii) Employee Matters Agreement, dated as of March 26, 2015, among The Dow Chemical Company, Blue Cube Spinco Inc. and Olin Corporation (incorporated by reference to Exhibit 99.1 to Blue Cube Spinco Inc.'s Form S-4 and Form S-1 filed on May 8, 2015).
  - (d)(iv) Tax Matters Agreement, dated as of March 26, 2015, among The Dow Chemical Company, Blue Cube Spinco Inc. and Olin Corporation (incorporated by reference to Exhibit 99.2 to Blue Cube Spinco Inc.'s Form S-4 and Form S-1 filed on May 8, 2015).
  - (g) None.
  - (h) Opinion of Shearman & Sterling LLP as to certain tax matters (incorporated by reference to Exhibit 8.1 to the Registration Statement).

**Item 13. Information Required by Schedule 13E-3.**

Not applicable.

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

**THE DOW CHEMICAL COMPANY**

By: /s/ Amy E. Wilson

Name: Amy E. Wilson

Title: Corporate Secretary and Assistant General Counsel

Dated: September 2, 2015

## EXHIBIT INDEX

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(a)(1)(v)	Form of Letter to Clients for use by Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees (incorporated by reference to Exhibit 99.6 to the Registration Statement).
(a)(1)(vi)	Form of Notice of Guaranteed Delivery for Shares of TDCC Common Stock (incorporated by reference to Exhibit 99.7 to the Registration Statement).
(a)(1)(vii)	Form of Notice of Withdrawal for Shares of TDCC Common Stock (incorporated by reference to Exhibit 99.8 to the Registration Statement).
(a)(1)(viii)	Form of Letter to The Dow Chemical Company Employees Savings Plan Participants (incorporated by reference to Exhibit 99.9 to the Registration Statement).
(a)(2)	None.
(a)(3)	None.
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(a)(5)(i)	Press Release, dated September 2, 2015 (incorporated by reference to Exhibit 99.1 to the Current Report on Form 8-K filed by TDCC with the Securities and Exchange Commission on September 2, 2015).
(b)	None.
(d)(i)	Merger Agreement, dated as of March 26, 2015, among The Dow Chemical Company, Blue Cube Spingo Inc., Olin Corporation and Blue Cube Acquisition Corp. (incorporated by reference to Exhibit 2.1 of The Dow Chemical Company's Current Report on Form 8-K filed on March 27, 2015).
(d)(ii)	Separation Agreement, dated as of March 26, 2015, between The Dow Chemical Company and Blue Cube Spingo Inc. (incorporated by reference to Exhibit 2.2 of The Dow Chemical Company's Current Report on Form 8-K filed on March 27, 2015).
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- (g) None.
- (h) Opinion of Shearman & Sterling LLP as to certain tax matters (incorporated by reference to Exhibit 8.1 to the Registration Statement).