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Restricted Stock Units	<u>(1)</u>	07/15/2010		А	240		(2)	(2)	Common Stock	240	\$ 30.

# **Reporting Owners**

<b>Reporting Owner Name / Address</b>				
	Director	10% Owner	Officer	Other
CROGHAN JOHN W 200 NORTH WACKER DRIVE ROOM 4120 CHICAGO, IL 60606	X			
Signatures				
/s/ Eileen B. Schuler Attorney-in-Fact		07/19/2010		
**Signature of Reporting Person		Date		
Explanation of Pag	nono	001		

# Explanation of Responses:

- \* If the form is filed by more than one reporting person, *see* Instruction 4(b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) Based on 1 on 1 conversion.

(2) Dividends paid on the Restricted Stock Units awarded per the Republic Services, Inc. 2007 Stock Incentive Plan, as amended.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number. aged; and

limiting our ability to borrow additional funds as needed or take advantage of business opportunities, such as acquisitions, as they arise, pay cash dividends or repurchase common stock.

To the extent we become more leveraged, the risks described above would increase. In addition, our actual cash requirements in the future may be greater than expected. We cannot assure you that our business will generate sufficient cash flow from operations, or that future borrowings will be available to us in amounts sufficient to enable us to pay our debt or to fund our other liquidity needs.

If we fail to generate sufficient cash flow from future operations to meet our debt service obligations, we may need to refinance all or a portion of our debt on or before maturity. We cannot assure you that we will be able to refinance any of our debt on attractive terms, commercially reasonable terms or at all. If we cannot service or refinance our indebtedness, we may have to take actions such as selling assets, seeking additional equity or reducing or delaying capital expenditures, strategic acquisitions, investments and alliances, any of which could impede the implementation of our business strategy, prevent us from entering into transactions that would otherwise benefit our business and/or have a material adverse effect on our financial condition and results of operations. Our future operating performance and our ability to service or refinance our debt will be subject to future economic conditions and to financial, business and other factors, many of which are beyond our control.

Our asset-based lending ( ABL ) facility, the indenture governing the 2017 Notes, and the indenture governing the 2018 Notes each contain various covenants limiting the discretion of our management in operating our business, which could prevent us from capitalizing on business opportunities and taking some corporate actions.

Our ABL facility, the indenture governing the \$215.0 million of senior notes that are due on November 15, 2017(of which, \$15.0 million remained outstanding as of December 28, 2013) (the 2017 Notes ), and the indenture governing the \$375.0 million of senior notes that are due on September 1, 2018 (the 2018 Notes ) each impose significant operating and financial restrictions on us. These restrictions will limit or restrict, among other things, our ability and the ability of our restricted subsidiaries to:

incur additional indebtedness;

make restricted payments (including paying dividends on, redeeming, repurchasing or retiring our capital stock);

make investments;

create liens;

sell assets;

enter into agreements restricting our subsidiaries ability to pay dividends, make loans or transfer assets to us;

engage in transactions with affiliates; and

#### consolidate, merge or sell all or substantially all of our assets.

These covenants are subject to important exceptions and qualifications. In addition, our ABL facility also requires us, under certain circumstances, to maintain compliance with certain financial covenants as described in the Covenant Compliance section in Item 7. Our ability to comply with this covenant may be affected by events beyond our control, including those described in this Risk Factors section. A breach of any of the covenants contained in our ABL facility, including our inability to comply with the financial covenant, could result in an event of default, which would allow the lenders under our ABL facility to declare all borrowings outstanding to be due and payable, which would in turn trigger an event of default under the indenture governing the 2017 Notes and the indenture governing the 2018 Notes and, potentially, our other debt. At maturity or in the event of an acceleration of payment obligations, we would likely be unable to pay our outstanding debt with our cash and cash equivalents then on hand. We would, therefore, be required to seek alternative sources of funding, which may not be available on commercially reasonable terms, terms as favorable as our current agreements or at all. If we are unable to refinance our debt or find alternative means of financing our operations, we may be required to curtail our operations, face bankruptcy, or take other actions that are

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inconsistent with our current business practices or strategy. For additional information about our ABL facility, see Management s Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources.

# A portion of our debt may be variable rate debt, and changes in interest rates could adversely affect us by causing us to incur higher interest costs with respect to such variable rate debt.

Our ABL facility subjects us to interest rate risk. The rate at which we pay interest on amounts borrowed under such facility fluctuates with changes in interest rates and our debt leverage. Accordingly, with respect to any amounts from time to time outstanding under our ABL facility, we are and will be exposed to changes in interest rates. If we are unable to adequately manage our debt structure in response to changes in the market, our interest expense could increase, which would negatively impact our financial condition and results of operations. The outstanding borrowings under the ABL facility as of December 28, 2013 were \$50.8 million.

#### Our financial results may be negatively impacted by global financial events.

In recent years, global financial events have resulted in the consolidation, failure or near failure of a number of institutions in the banking, insurance and investment banking industries and have substantially reduced the ability of companies to obtain financing. These events also adversely affected the financial markets. These events could continue to have a number of different effects on our business, including:

a reduction in consumer spending, which could result in a reduction in our sales volume;

a negative impact on the ability of our customers to timely pay their obligations to us or our vendors to timely supply materials, thus reducing our cash flow;

an increase in counterparty risk;

an increased likelihood that one or more members of our banking syndicate may be unable to honor its commitments under our ABL facility; and

restricted access to capital markets that may limit our ability to take advantage of business opportunities, such as acquisitions.

Other events or conditions may arise or persist directly or indirectly from the global financial events that could negatively impact our business.

# We may not fully realize the expected cost savings and/or operating efficiencies from our restructuring activities.

We have in the past implemented, and may in the future implement, restructuring activities to support the implementation of key strategic initiatives designed to achieve long-term sustainable growth. These activities are intended to maximize our operating effectiveness and efficiency and to reduce our costs. We cannot be assured that we will achieve or sustain the targeted benefits under these programs or that the benefits, even if achieved, will be adequate to meet our long-term growth expectations. In addition, the implementation of key elements of these activities may have an adverse impact on our business, particularly in the near-term.

# Substantial disruption to production at our beverage concentrates or other beverage production facilities could occur.

A disruption in production at our beverage concentrates production facility, which manufactures almost all of our concentrates, could have a material adverse effect on our business. In addition, a disruption could occur at any of our other facilities or those of our suppliers, bottlers or distributors. The disruption could occur for many reasons, including fire, natural disasters, weather, manufacturing problems, disease, strikes, transportation interruption, government regulation or terrorism. Alternative facilities with sufficient capacity or capabilities may not be available, may cost substantially more or may take a significant time to start production, each of which could negatively affect our business and financial performance.

#### Our success depends, in part, on our intellectual property, which we may be unable to protect.

We possess certain intellectual property that is important to our business. This intellectual property includes trade secrets, in the form of the concentrate formulas for most of the beverages that we produce, and trademarks for the names of the beverages that we sell. While we own certain of the trademarks used to identify our beverages, other trademarks are used through licenses from third parties or by permission from our customers. Our success depends, in part, on our ability to protect our intellectual property.

To protect this intellectual property, we rely principally on registration of trademarks, contractual responsibilities and restrictions in agreements (such as indemnification, nondisclosure and confidentiality agreements) with employees, consultants and customers, and on common law and statutory protections afforded to trademarks, trade secrets and proprietary know-how. In addition, we vigorously protect our intellectual property against infringements using any and all legal remedies available. Notwithstanding our efforts, we may not be successful in protecting our intellectual property for a number of reasons, including:

our competitors may independently develop intellectual property that is similar to or better than ours;

employees, consultants or customers may not abide by their contractual agreements and the cost of enforcing those agreements may be prohibitive, or those agreements may prove to be unenforceable or more limited than anticipated;

foreign intellectual property laws may not adequately protect our intellectual property rights; and

our intellectual property rights may be successfully challenged, invalidated or circumvented. If we are unable to protect our intellectual property, our competitive position would weaken and we could face significant expense to protect or enforce our intellectual property rights. At December 28, 2013, we had \$45.0 million of Rights (see Note 13) and \$7.4 million of trademarks recorded as intangible assets.

Occasionally, third parties may assert that we are, or may be, infringing on or misappropriating their intellectual property rights. In these cases, we intend to defend against claims or negotiate licenses when we consider these actions appropriate. Intellectual property cases are uncertain and involve complex legal and factual questions. If we become involved in this type of litigation, it could consume significant resources and divert our attention from business operations.

If we are found to infringe on the intellectual property rights of others, we could incur significant damages, be enjoined from continuing to manufacture, market or use the affected product, or be required to obtain a license to continue manufacturing or using the affected product. A license could be very expensive to obtain or may not be available at all. Similarly, changing products or processes to avoid infringing the rights of others may be costly or impracticable.

# Our products may not meet health and safety standards or could become contaminated and we could be liable for injury, illness or death caused by consumption of our products.

We have adopted various quality, environmental, health and safety standards. However, our products may still not meet these standards or could otherwise become contaminated. A failure to meet these standards or contamination could occur in our operations or those of our bottlers, distributors or suppliers. This could result in expensive production interruptions, recalls and liability claims. We may be liable to our customers if the consumption of any of our products causes injury, illness or death. Moreover, negative publicity could be generated from false, unfounded or nominal liability claims or limited recalls. Any of these failures or occurrences could have a material adverse effect on our results of operations or cash flows.

# Litigation or legal proceedings could expose us to significant liabilities and damage our reputation.

We are party to various litigation claims and legal proceedings. We evaluate these claims and proceedings to assess the likelihood of unfavorable outcomes and estimate, if possible, the amount of potential losses. We may establish a reserve as appropriate based upon assessments and estimates in accordance with our accounting policies. We base our assessments, estimates and disclosures on the information available to us at the time and rely on legal and management judgment. Actual outcomes or losses may differ materially from assessments and estimates. Actual settlements, judgments or resolutions of these claims or proceedings may negatively affect our business and financial performance. For more information, see Item 3. Legal Proceedings.

# Changes in the legal and regulatory environment in the jurisdictions in which we operate could increase our costs or reduce our revenues, adversely affect demand for our products or result in litigation.

As a producer of beverages, we must comply with various federal, state, provincial, local and foreign laws relating to production, packaging, quality, labeling and distribution, including, in the United States, those of the federal Food, Drug and Cosmetic Act, the Fair Packaging and Labeling Act, the Federal Trade Commission Act, the Nutrition Labeling and Education Act and California Proposition 65. We are also subject to various federal, state, provincial, local and foreign environmental laws and workplace regulations. These laws and regulations include, in the United States, the Occupational Safety and Health Act, the Unfair Labor Standards Act, the Clean Air Act, the Clean Water Act, the Comprehensive Environmental Response, Compensation, and Liability Act, the Resource Conservation and Recovery Act, the Federal Motor Carrier Safety Act, laws governing equal employment opportunity, customs and foreign trade laws and regulations, laws relating to the maintenance of fuel storage tanks, laws relating to water consumption and treatment, and various other federal statutes and regulations. These laws and regulations may change as a result of political, economic, or social events. Such regulatory changes may include changes in food and drug laws, laws related to advertising, accounting standards, taxation requirements, competition laws and environmental

laws, including laws relating to the regulation of water rights and treatment. Changes in laws, regulations or government policy and related interpretations may alter the environment in which we do business, which may impact our results or increase our costs or liabilities.

A number of states have passed laws setting forth warning or labeling requirements relating to products made for human consumption. For example, the California law known as Proposition 65 requires that a specific warning appear on any product sold in California containing a substance listed by that state as having been found to cause cancer or reproductive toxicity. This law, and others like it, exposes all food and beverage producers to the possibility of having to provide warnings on their products. The detection of even a trace amount of a listed substance can subject an affected product to the requirement of a warning label, although products containing listed substances that occur naturally or that are contributed to such products solely by a municipal water supply are generally exempt from the warning requirement. From time to time over the past several years, certain of our customers have received notices alleging that the labeling requirements of the relevant state regulation would apply to products manufactured by us and sold by them. There can be no assurance that we will not be adversely affected by actions against our customers or us relating to Proposition 65 or similar failure to warn

laws: were any such claim to be pursued or succeed, we might in some cases be required to indemnify our customers for damages, and our products might be required to bear warning labels in order to be sold in certain states. Any negative media attention, adverse publicity or action arising from allegations of violations could adversely impact consumer perceptions of our products and harm our business.

## Taxes on CSDs and other drinks could have an adverse effect on our business.

Federal, state, local and foreign governments have considered or have enacted taxes on soda and other sugary drinks, as well as energy products. Any such taxes could negatively impact consumer demand for our products and have an adverse effect on our revenues.

# We are not in compliance with the requirements of the OEPA and, if the Ontario government seeks to enforce those requirements or implements modifications to them, we could be adversely affected.

Certain regulations under the OEPA provide that a minimum percentage of a bottler s soft drink sales within specified areas in Ontario must be made in refillable containers. The penalty for non-compliance is a fine of \$50,000 per day beginning when the first offense occurs and continuing until the first conviction, and then increasing to \$100,000 per day for each subsequent conviction. These fines may be increased to equal the amount of monetary benefit acquired by the offender as a result of the commission of the offense. We, and we believe other industry participants, are currently not in compliance with the requirements of the OEPA. We do not expect to be in compliance with these regulations in the foreseeable future. Ontario is not enforcing the OEPA at this time, but if it chose to enforce the OEPA in the future, we could incur fines for non-compliance and the possible prohibition of sales of soft drinks in non-refillable containers in Ontario. We estimate that approximately 3% of our Canada operating segment sales would be affected by the possible limitation on sales of soft drinks in non-refillable containers in Ontario Ministry of the Environment initiated an action to enforce the provisions of the OEPA.

#### Adverse weather conditions could affect our supply chain and reduce the demand for our products.

Severe weather conditions and natural disasters, such as freezes, frosts, floods, hurricanes, tornados, droughts or earthquakes and crop diseases may affect our facilities and our supply of raw materials such as fruit. If the supply of any of our raw materials is adversely affected by weather conditions, it may result in increased raw material costs and there can be no assurance that we will be able to obtain sufficient supplies from other sources. In addition, the sales of our products are influenced to some extent by weather conditions in the markets in which we operate. Unusually cold or rainy weather during the summer months may reduce the demand for our products and contribute to lower revenues, which could negatively impact our profitability.

# Global or regional catastrophic events could impact our operations and financial results.

Our business can be affected by large-scale terrorist acts, especially those directed against the United States or other major industrialized countries in which we do business, major natural disasters, or widespread outbreaks of infectious diseases. Such events could impair our ability to manage our business, could disrupt our supply of raw materials, and could impact production, transportation and delivery of products. In addition, such events could cause disruption of regional or global economic activity, which can affect consumers purchasing power in the affected areas and, therefore, reduce demand for our products.

# Our success depends in part upon our ability to recruit, retain and prepare succession plans for our CEO, CFO, senior management and key employees.

The performance of our Chief Executive Officer (CEO), Chief Financial Officer (CFO), senior management and other key employees is critical to our success. We plan to continue to invest time and resources in developing our senior management and key employee teams. Our long-term success will depend on our ability to recruit and retain capable senior management and other key employees, and any failure to do so could have a material adverse effect on our future operating results and financial condition. Further, if we fail to adequately plan for the succession of our CEO, CFO, senior management and other key employees, our operating results could be adversely affected.

# Changes in future business conditions could cause business investments and/or recorded goodwill, indefinite life intangible assets or other intangible assets to become impaired, resulting in substantial losses and write-downs that would negatively impact our results of operations.

As part of our overall strategy, we will, from time to time, make investments in other businesses. These investments are made upon careful target analysis and due diligence procedures designed to achieve a desired return or strategic objective. These procedures often involve certain assumptions and judgment in determining investment amount or acquisition price. After acquisition or investment, unforeseen issues could arise that adversely affect anticipated returns or that are otherwise not recoverable as an adjustment to the purchase price. Even after careful integration efforts, actual operating results may vary significantly from initial estimates. Goodwill accounted for \$137.3 million of our recorded total assets as of December 28, 2013. We evaluate the recoverability of recorded goodwill amounts annually, or when evidence of potential impairment exists. The annual impairment test is based on several factors requiring judgment and certain underlying assumptions. Our only intangible asset with an indefinite life relates to the 2001 acquisition of intellectual property from Royal Crown Company, Inc., including the right to manufacture our concentrates, with all related inventions, processes, technologies, technical and manufacturing information, know-how and the use of the Royal Crown brand outside of North America and Mexico (the Rights ). This asset, which has a net book value of \$45.0 million, is more fully described in Note 1 to the Consolidated Financial Statements.

As of December 28, 2013, other intangible assets were \$251.2 million, which consisted principally of \$212.0 million of customer relationships that arose from acquisitions, \$10.1 million of financing costs, \$17.5 million of information technology assets, and trademarks of \$7.4 million. Customer relationships are amortized on a straight-line basis for the period over which we expect to receive economic benefits, which is up to 15 years. We review the estimated useful life of these intangible assets annually, taking into consideration the specific net cash flows related to the intangible asset, unless it is required more frequently due to a triggering event such as the loss of a customer. The permanent loss of any customer included in the intangible asset would result in impairment in the value of the intangible asset or accelerated amortization and could lead to an impairment of fixed assets that were used to service that client. Principally, a decrease in expected reporting segment cash flows, changes in market conditions, loss of key customers and a change in our imputed cost of capital may indicate potential impairment of recorded goodwill or the Rights. For additional information on accounting policies we have in place for goodwill impairment, see our discussion under Critical Accounting Policies and Estimates in Item 7. Management s Discussion and Analysis of Financial Condition

Critical Accounting Policies and Estimates in Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations of this Annual Report on Form 10-K and Note 1, Summary of Significant Accounting Policies, in the Notes to the Consolidated Financial Statements.

# We may not be able to renew collective bargaining agreements on satisfactory terms, or we could experience strikes.

As of December 28, 2013, 785 of our employees were covered by collective bargaining agreements in the United States, Canada, United Kingdom and Mexico. These agreements typically expire every three to five years at various dates. We may not be able to renew our collective bargaining agreements on satisfactory terms or at all. This could result in strikes or work stoppages, which could impair our ability to manufacture and distribute our products and result in a substantial loss of sales. The terms of existing or renewed agreements could also significantly increase our costs or negatively affect our ability to increase operational efficiency.

# We depend on key information systems and third-party service providers.

We depend on key information systems to accurately and efficiently transact our business, provide information to management and prepare financial reports. We have typically relied on third-party providers for the majority of our key information systems and business processing services, including hosting our primary data center. In particular, we

are in the process of implementing a new SAP software platform to assist us in the management of our business and have also reorganized certain processes within our finance and accounting departments. As a part of the reorganization, we have outsourced certain back office transactional finance processes. If we fail to successfully implement these projects or if the projects do not result in increased operational efficiencies, our operations may be disrupted and our operating expenses could increase, which could adversely affect our financial results.

In addition, these systems and services are vulnerable to interruptions or other failures resulting from, among other things, natural disasters, terrorist attacks, software, equipment or telecommunications failures, processing errors, computer viruses, hackers, other security issues or supplier defaults. Security, backup and disaster recovery measures may not be adequate or implemented properly to avoid such disruptions or failures. Any disruption or failure of these systems or services could cause substantial errors, processing inefficiencies, security breaches, inability to use the systems or process transactions, loss of customers or other business disruptions, all of which could negatively affect our business and financial performance.

#### Our stock price may be volatile.

Our common stock is traded on the New York Stock Exchange (the NYSE) and Toronto Stock Exchange (TSX). The market price of our common stock has fluctuated substantially in the past and could fluctuate substantially in the future, based on a variety of factors, including future announcements covering us or our key customers or competitors, government regulations, litigation, changes in earnings estimates by analysts, fluctuations in quarterly operating results or general conditions in our industry. Furthermore, stock prices for many companies fluctuate widely for reasons that may be unrelated to their operating results. Those fluctuations and general economic, political and market conditions, such as recessions or international currency fluctuations and demand for our services, may adversely affect the market price of our common stock.

We also face other risks that could adversely affect our business, results of operations or financial condition, which include:

any requirement to restate financial results in the event of inappropriate application of accounting principles or otherwise;

any event that could damage our reputation;

failure of our processes to prevent and detect unethical conduct of employees;

a significant failure of internal controls over financial reporting;

failure of our prevention and control systems related to employee compliance with internal policies and regulatory requirements; and

failure of corporate governance policies and procedures.

# ITEM 1B. UNRESOLVED STAFF COMMENTS None.

#### **ITEM 2. PROPERTIES**

Our business is supported by our extensive manufacturing network and flexible production capabilities. Our manufacturing footprint encompasses 34 strategically located beverage manufacturing and fruit processing facilities, including 20 in the United States, five in Canada, seven in the United Kingdom and one in Mexico, as well as one vertically-integrated global concentrate manufacturing facility in Columbus, Georgia.

Total square footage of our beverage production and fruit processing facilities is approximately 3.7 million square feet in the United States; 0.9 million square feet in Canada; 1.0 million square feet in the United Kingdom; and 0.1 million square feet in Mexico. This square footage does not include 39 separate leased and sub-leased warehouses and four owned warehouses that together comprise 3.4 million square feet and five leased office spaces and two owned office spaces that together comprise 0.2 million square feet. Lease terms for non-owned beverage production facilities expire between 2014 and 2023.

The beverage production facilities and square footage amounts noted above do not include vacant or underutilized properties.

# **ITEM 3. LEGAL PROCEEDINGS**

We are subject to various claims and legal proceedings with respect to matters such as governmental regulations, income taxes, and other actions arising out of the normal course of business. Management believes that the resolution of these matters will not have a material adverse effect on our financial position or results of operations.

**ITEM 4. MINE SAFETY DISCLOSURES** Not applicable.

#### SUPPLEMENTAL ITEM PART I. EXECUTIVE OFFICERS OF THE REGISTRANT

The following is a list of names, ages, offices and backgrounds of all of our executive officers as of February 24, 2014. Our officers do not serve for a set term.

	Office	Age
Jerry Fowden	Chief Executive Officer	57
Jay Wells	Chief Financial Officer	51
Michael Creamer	Vice President - Human Resources	57
Marni Morgan Poe	Vice President, General Counsel and Secretary	44
Steven Kitching	President - U.S. Business Unit	50
Gregory Leiter	Senior Vice President, Chief Accounting Officer and Assistant Secretary	56
Carlos Baila	Chief Procurement Officer	47

Jerry Fowden was appointed Chief Executive Officer in February 2009. Prior to this appointment, Mr. Fowden served as President of our international operating segments and Interim President, North America from May 2008 to February 2009, and as Interim President of our U.K. operating segment from September 2007 to May 2008. He served as Chief Executive Officer of Trader Media Group Ltd., a media company, and as a member of its parent Guardian Media Group plc s Board of Directors from 2005 until 2007. From 2001 until 2004, Mr. Fowden served in a variety of roles with AB InBev S.A. Belgium, an alcoholic beverage company, including President, European Zone, Western, Central and Eastern Europe from 2003 to 2004, Global Chief Operating Officer from 2002 to 2003 and Chief Executive Officer of Bass Brewers Ltd., a subsidiary of AB InBev S.A. Belgium, from 2001 to 2002. Mr. Fowden currently serves on the board of directors of Constellation Brands, Inc., a premium wine, beer and spirits company. Mr. Fowden has served on our board since March 2009.

Jay Wells was appointed Chief Financial Officer in March 2012. Prior to joining Cott, Mr. Wells held various senior finance positions with Molson Coors from May 2005 to March 2012, including Chief Financial Officer of Molson Coors Canada, a subsidiary of Molson Coors Brewing Company, and Global Vice President, Treasury, Tax, and Strategic Finance of Molson Coors Brewing Company. From September 1990 to April 2005, Mr. Wells held several positions within Deloitte and Touche LLP., including partner.

Michael Creamer was appointed Vice President of Human Resources for International and Tampa, Florida in April 2007 and promoted to Vice President of Human Resources for Cott in August 2008. Mr. Creamer currently serves as our Corporate Human Resources Vice President. Prior to joining Cott, Mr. Creamer was Senior Director of Human Resource Operations and International for Avanade Corporation, a global IT consultancy formed as a joint venture between Accenture and Microsoft Corporation. From 1990 to 2004, Mr. Creamer held several positions within Microsoft, including senior global human resources positions.

Marni Morgan Poe was appointed Vice President, General Counsel and Secretary in February 2010. Prior to her appointment, Ms. Poe served as Corporate Counsel of the Company from September 2008. Prior to joining the Company, Ms. Poe was the co-founder and Chief Executive Officer of Let s Eat Dinner, Inc., a

franchisor of dinner preparation kitchens, from 2006 to 2008. From 2000 to 2006, Ms. Poe was a partner at the law firm of Holland & Knight LLP and an associate of the law firm from 1995 to 2000.

Steven Kitching was appointed President of Cott s U.S. business unit on March 4, 2013. Since 2008, Mr. Kitching has served as Managing Director of Cott s United Kingdom/Europe business unit. From 2005 to 2008, Mr. Kitching held several positions with InBev UK, including Managing Director - On Trade Sales and Managing Director - Commercial and Field Operations. Prior to that, Mr. Kitching held several positions with Interbrew and Whitbread Beer Company from 1986 to 2005, including General Manager Netherlands of Interbrew from 2004 to 2005.

Gregory Leiter was appointed Vice President, Corporate Controller and Assistant Secretary of Cott in November 2007, and appointed Senior Vice President and Controller in April 2008. Mr. Leiter took on the additional role of Chief Accounting Officer in January 2010. Mr. Leiter currently serves as our Senior Vice President, Chief Accounting Officer and Assistant Secretary. Prior to joining Cott, Mr. Leiter served from October 2006 to October 2007 as Practice Manager Governance, Risk & Compliance with the international software firm SAP America. From January 2003 to September 2006, Mr. Leiter held two positions with Graham Packaging Company, an international manufacturer of custom blow-molded plastic containers. From February 2006 to September 2006, he served as Graham Packaging s Vice President Global Business Process and from January 2003 to February 2006 as Director of Internal Audit.

Carlos Baila was appointed Chief Procurement Officer in February 2013. From 2005 to 2012, Mr. Baila worked for PepsiCo Inc. as Vice President of Global Procurement. From 1998 to 2005, Mr. Baila worked as a Supply Chain Executive at Accenture Ltd. where he provided clients with management consulting services primarily around supply chain and strategic sourcing projects, procurement transformations, contract structuring, financial valuations, and supply chain optimizations. Mr. Baila has been involved in multinational projects across the Americas, Europe, Middle East and Asia; and, in Argentina, held several positions in operations at Keystone Foods from 1995 to 1997 and Quilmes Brewery from 1992 to 1995.

## PART II

## ITEM 5. MARKET FOR THE REGISTRANT S COMMON EQUITY AND RELATED SHAREOWNER MATTERS AND ISSUER PURCHASES OF SECURITIES

Our common shares are listed on the TSX under the ticker symbol BCB, and on the NYSE under the ticker symbol COT.

The tables below show the high and low reported per share sales prices of common shares on the TSX (in Canadian dollars) and the NYSE (in U.S. dollars) for the indicated periods for 2013 and 2012.

#### **Toronto Stock Exchange (C\$)**

#### TSX

	201	2013		12
	High	Low	High	Low
First Quarter	\$ 10.31	\$7.45	\$7.28	\$ 5.96
Second Quarter	\$ 11.45	\$7.78	\$8.47	\$6.38
Third Quarter	\$ 9.16	\$8.03	\$8.75	\$7.51
Fourth Quarter	\$ 9.25	\$7.78	\$8.73	\$7.34
New York Stock Exchange (U.S.\$)				

#### NYSE

	201	2013		12
	High	Low	High	Low
First Quarter	\$ 10.15	\$7.42	\$7.34	\$6.01
Second Quarter	\$11.25	\$7.39	\$8.27	\$6.35
Third Quarter	\$ 8.84	\$7.77	\$8.77	\$7.65
Fourth Quarter	\$ 8.74	\$7.49	\$8.75	\$7.24

As of February 14, 2014, we had 1,021shareowners of record. This number was determined from records maintained by our transfer agent and does not include beneficial owners of securities whose securities are held in the names of various dealers or clearing agencies. The closing sale price of our common shares on February 14, 2014 was C\$8.83 on the TSX and \$8.03 on the NYSE.

No dividend payments were made during the first nine months of 2012. On October 31, 2012, the board of directors declared a dividend of C\$0.06 per share on common shares, which was paid in cash on December 20, 2012 to shareowners of record at the close of business on December 4, 2012. The board of directors has declared a quarterly dividend of C\$0.06 per common share in each quarter during 2013 for an aggregate dividend payment of approximately \$21.9 million. Cott intends to pay a regular quarterly dividend on its common shares subject to, among other things, the best interests of its shareowners, Cott s results of operations, cash balances and future cash requirements, financial condition, statutory regulations and covenants set forth in the ABL facility and indentures

governing the 2017 Notes and 2018 Notes, as well as other factors that the board of directors may deem relevant from time to time.

Dividends to shareowners who are non-residents of Canada will generally be subject to Canadian withholding tax. Under current Canadian tax law, dividends paid by a Canadian corporation to a nonresident shareowner are generally subject to Canadian withholding tax at a 25% rate. Under the current tax treaty between Canada and the United States, U.S. residents who are entitled to treaty benefits are generally eligible for a reduction in this withholding tax rate to 15% (and to 5% for a shareowner that is a corporation and is the beneficial owner of at least 10% of our voting stock). Accordingly, under current tax law, our U.S. resident shareowners who are entitled to treaty benefits will generally be subject to a Canadian withholding tax at a 15% rate on dividends paid by us, provided that they have complied with applicable procedural requirements to claim the benefit of the reduced rate under the tax treaty. The fifth protocol to the tax treaty between Canada and the U.S. places additional restrictions on the ability of U.S. residents to claim these reduced rate benefits. U.S. residents generally will be entitled on their U.S. federal income tax returns to claim a foreign tax credit, or a deduction, for Canadian withholding tax that applies to them, subject to certain applicable limitations. U.S. investors should consult their tax advisors with respect to the tax consequences and requirements applicable to them, based on their individual circumstances.

There are certain restrictions on the payment of dividends under our ABL facility and under the indentures governing the 2017 Notes and 2018 Notes. The ABL facility and the indentures governing the 2017 Notes and 2018 Notes are discussed in Management s Discussion and Analysis of Financial Condition and Results of Operations in Item 7.

For information on securities authorized for issuance under our equity compensation plans, see Item 12, Security Ownership of Certain Beneficial Owners and Management and Related Shareowner Matters.

During 2011, 2012 and 2013, no equity securities of the Company were sold by the Company that were not registered under the Securities Act of 1933, as amended.

#### Calculation of aggregate market value of non-affiliate shares

For purposes of calculating the aggregate market value of common shares held by non-affiliates as shown on the cover page of this Annual Report on Form 10-K, it was assumed that all of the outstanding shares were held by non-affiliates except for outstanding shares held or controlled by our directors and executive officers. This should not be deemed to constitute an admission that any of these persons are, in fact, affiliates of us, or that there are not other persons who may be deemed to be affiliates. For further information concerning shareholdings of officers, directors and principal stockholders see Item 12, Security Ownership of Certain Beneficial Owners and Management and Related Shareowner Matters.

#### Shareowner return performance graph

The following graph shows changes over our past five fiscal years in the value of C\$100, assuming reinvestment of dividends, invested in: (i) our common shares; (ii) the Toronto Stock Exchange s S&P/TSX Composite Index; and (iii) a peer group of publicly-traded companies in the bottling industry comprised of Coca-Cola Enterprises Inc., Coca-Cola Bottling Co. Consolidated, National Beverage Corp., Pepsi Bottling Group Inc. and PepsiAmericas Inc. The closing price of Cott s common shares as of December 28, 2013 was C\$8.65 on the TSX and was \$8.06 on the NYSE. The following table is in Canadian dollars.

#### COMPARISON OF CUMULATIVE TOTAL RETURN

Company / Market / Peer Group	12/27/2008	1/2/2010	1/1/2011	12/31/2011	12/29/2012	12/28/2013
Cott Corporation	\$ 100.00	\$ 577.33	\$ 596.67	\$ 426.67	\$ 530.38	\$ 596.41
S&P / TSX Composite	\$ 100.00	\$ 146.27	\$ 171.98	\$ 156.98	\$ 166.67	\$ 189.63
Peer Group	\$ 100.00	\$ 103.40	\$ 108.55	\$ 119.80	\$ 125.60	\$ 158.80
<b>Issuer Purchases of Equity Securities</b>						

Common Share Repurchase Program

On April 30, 2013, our board of directors renewed our share repurchase program for up to 5% of Cott s outstanding common shares over a 12-month period commencing upon the expiration of the prior share repurchase program on May 21, 2013. We are unable to predict the number of shares that ultimately will be repurchased under the share repurchase program, or the aggregate dollar amount of the shares actually purchased. We may discontinue purchases at any time, subject to compliance with applicable regulatory requirements. No repurchases were made during the fourth quarter ended December 28, 2013.

# ITEM 6. SELECTED FINANCIAL DATA

The following selected financial data reflects the results of operations. This information should be read in conjunction with, and is qualified by reference to Management s Discussion and Analysis of Financial Condition and Results of Operations and the consolidated financial statements and notes thereto included elsewhere in this Annual Report on Form 10-K. The financial information presented may not be indicative of future performance.

	December 2	<b>9</b> ecember <b>2</b>	Recember 3	Uanuary 1,	January 2,
	2013	2012	2011	2011 <sup>1</sup>	2010
	(52	(52	(52	(53	(52
(in millions of U.S. dollars, except per share amounts)		weeks)	weeks)	weeks)	weeks)
Revenue, net	\$ 2,094.0	\$ 2,250.6	\$2,334.6	\$1,803.3	\$1,596.7
Cost of sales	1,842.0	1,961.1	2,058.0	1,537.0	1,346.9
Gross profit	252.0	289.5	276.6	266.3	249.8
Selling, general and administrative expenses	160.4	178.0	172.7	166.7	146.8
Loss on disposal of property, plant & equipment	1.0	1.8	1.2	1.1	0.5
Restructuring and asset impairments:					
Restructuring	2.0			(0.5)	1.5
Asset impairments			0.6		3.6
Intangible asset impairments			1.4		
Operating income	88.6	109.7	100.7	99.0	97.4
Contingent consideration earn-out adjustment		0.6	0.9	(20.3)	
Other expense (income), net	12.8	(2.0)	2.2	4.0	4.4
Interest expense, net	51.6	54.2	57.1	36.9	29.7
Income before income taxes	24.2	56.9	40.5	78.4	63.3
Income tax expense (benefit)	2.2	4.6	(0.7)	18.6	(22.8)
Net income	\$ 22.0	\$ 52.3	\$ 41.2	\$ 59.8	\$ 86.1
Less: Net income attributable to non-controlling interests	5.0	4.5	3.6	5.1	4.6
Net income attributed to Cott Corporation	\$ 17.0	\$ 47.8	\$ 37.6	\$ 54.7	\$ 81.5
Net income per common share attributed to Cott					
Corporation					
Basic	0.18	0.51	0.40	0.64	1.10
Diluted	0.18	0.50	0.40	0.63	1.08
Financial Condition					
Total assets	\$ 1,426.1	\$1,565.9	\$ 1,508.9	\$1,529.2	\$ 873.8
Short-term borrowings	50.8			7.9	20.2
Current maturities of long-term debt	3.9	1.9	3.4	6.0	17.6
Long-term debt	403.5	601.8	602.1	605.5	233.2
Equity	605.9	622.9	568.2	535.2	401.3

Cash dividends paid	21.9	5.8
Dividends declared per share	0.24	0.06

In 2010, we completed the acquisition of substantially all of the assets and liabilities of Cliffstar Corporation

 Cliffstar ) and its affiliated companies for approximately \$503.0 million in cash, \$14.0 million in deferred consideration payable in equal installments over three years and contingent consideration of up to \$55.0 million. The

first \$15.0 million of the contingent consideration was paid upon the achievement of milestones in certain expansion projects in 2010. The remainder of the contingent consideration was to be calculated based on the achievement of certain performance measures during the fiscal year ending January 1, 2011. In 2011, the seller of Cliffstar raised certain objections to the performance measures used to calculate the contingent consideration, and the parties commenced the dispute resolution mechanism provided for in the asset purchase agreement. During 2011, Cott made interim payments to the seller equal to \$29.6 million, which was net of a \$4.7 million refund due to Cott and included \$0.9 million in settlement of certain of the seller s objections to the calculation of the contingent consideration. The seller s claims for an additional \$12.1 million in contingent consideration were submitted to binding arbitration pursuant to the asset purchase agreement and favorably resolved in February 2013 by our payment of \$0.6 million to settle all claims.

# ITEM 7. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Overview

We are one of the world s largest producers of beverages on behalf of retailers, brand owners and distributors. Our objective of creating sustainable long-term growth in revenue and profitability is predicated on working closely with our customers to provide proven profitable products. As a fast follower of innovative products, our goal is to identify which new products are succeeding in the marketplace and develop similar high quality products at a better value. This objective is increasingly relevant in more difficult economic times.

The beverage market is subject to some seasonal variations. Our beverage sales are generally higher during the warmer months and also can be influenced by the timing of holidays and weather fluctuations. Our purchases of raw materials and related accounts payable fluctuate based upon the demand for our products as well as the timing of the fruit growing seasons. The seasonality of our sales volume combined with the seasonal nature of fruit growing causes our working capital needs to fluctuate throughout the year, with inventory levels increasing in the first half of the year in order to meet high summer demand, and with fruit inventories peaking during the last quarter of the year when purchases are made after the growing season. In addition, our accounts receivable balances decline in the fall as customers pay their higher-than-average outstanding balances from the summer deliveries.

We typically operate at low margins and therefore relatively small changes in cost structures can materially impact results. In 2011 industry carbonated soft drink (CSD) sales were mostly flat while a decline was seen during 2012 and 2013, and ingredient and packaging costs remained volatile.

Ingredient and packaging costs represent a significant portion of our cost of sales. These costs are subject to global and regional commodity price trends. Our most significant commodities are aluminum, polyethylene terephthalate (PET) resin, corn, sugar, fruit and fruit concentrates. We attempt to manage our exposure to fluctuations in ingredient and packaging costs by entering into fixed price commitments for a portion of our ingredient and packaging requirements and implementing price increases as needed.

During 2013, we redeemed \$200.0 million aggregate principal amount of our 8.375% senior notes due 2017 (the 2017 Notes ) primarily through the use of available cash and borrowings under the asset-based lending (ABL) facility. On February 19, 2014, we redeemed all \$15.0 million in aggregate principal amount of the remaining outstanding 2017 Notes at 104.118% of par via borrowings under the ABL facility.

Prior to redeeming the 2017 Notes in 2013, we amended the ABL facility to, among other things, provide for an increase in the lenders commitments under the ABL facility to \$300.0 million, as well as an increase to the accordion feature, which permits us to increase the lenders commitments under the ABL facility to \$350.0 million, subject to certain conditions.

We supply Walmart and its affiliated companies, under annual non-exclusive supply agreements, with a variety of products in the United States, Canada, the United Kingdom, and Mexico, including CSDs, 100% shelf stable juice and juice-based products, clear, still and sparkling flavored waters, energy drinks, sports products, new age beverages, and ready-to-drink teas. In 2013 we supplied Walmart with all of its private-label CSDs in the United States. In the event Walmart were to utilize additional suppliers to fulfill a portion of its requirements for CSDs, our operating results could be materially adversely affected. Sales to Walmart in 2013, 2012 and 2011, accounted for 30.1%, 31.0% and 31.6%, respectively, of total revenue.

In 2013, our capital expenditures were devoted primarily to maintaining existing beverage production facilities, and making equipment upgrades in the United States, the United Kingdom, Canada and Mexico. In addition, we completed our projects related to the vertical integration of our manufacturing capabilities.

In June of 2013, our United Kingdom (U.K.) reporting segment acquired 100 percent of the share capital of Cooke Bros Holdings Limited, which includes the subsidiary companies Calypso Soft Drinks Limited and Mr. Freeze (Europe) Limited (together, Calypso Soft Drinks). Calypso Soft Drinks produces fruit juices, juice drinks, soft drinks, and freeze products in the United Kingdom. The aggregate purchase price for the acquisition of Calypso Soft Drinks (the Calypso Soft Drinks Acquisition) was \$12.1 million, which includes approximately \$7.0 million paid at closing, deferred payments of approximately \$2.3 million and \$3.0 million to be paid on the first and second anniversary of the closing date, respectively of the Calypso Soft Drinks Acquisition. The closing payment was funded from available cash.

In 2010, we completed the acquisition of substantially all of the assets and liabilities of Cliffstar Corporation (Cliffstar) and its affiliated companies for approximately \$503.0 million in cash, \$14.0 million in deferred consideration payable in equal installments over three years and contingent consideration of up to \$55.0 million (the Cliffstar Acquisition). The first \$15.0 million of the contingent consideration was paid upon the achievement of milestones in certain expansion projects in 2010. The remainder of the contingent consideration was to be calculated based on the achievement of certain performance measures during the fiscal year ending January 1, 2011. In 2011, the seller of Cliffstar raised certain objections to the performance measures used to calculate the contingent consideration, and the parties commenced the dispute resolution mechanism provided for in the asset purchase agreement. During 2011, Cott made interim payments to the seller equal to \$29.6 million, which was net of a \$4.7 million refund due to Cott and included \$0.9 million in settlement of certain of the seller s objections to the calculation of the contingent consideration were submitted to binding arbitration pursuant to the asset purchase agreement and favorably resolved in February 2013 by payment of \$0.6 million by Cott to settle all claims.

#### Summary Financial Results

Our net income in 2013 was \$17.0 million or \$0.18 per diluted share, compared with net income of \$47.8 million or \$0.50 per diluted share in 2012.

#### The following items of significance impacted our 2013 financial results:

our filled beverage 8-ounce equivalents (beverage case volume), which excludes concentrate sales, decreased 8.6% due primarily to the general market decline in the North American CSD category, prolonged aggressive promotional activity from the national brands in North America as well as the exiting of case pack water;

our revenue decreased 7.0% in 2013 compared to 2012 due primarily to lower global volumes partially offset by an increase in net selling price per beverage case (which is net revenue divided by filled beverage case volume). Excluding the impact of foreign exchange, revenue decreased 6.5% from the comparable prior year period;

our gross profit as a percentage of revenue decreased to 12.0% in 2013 from 12.9% in 2012 due primarily to lower global volumes which resulted in unfavorable fixed cost absorption;

our selling, general and administrative (SG&A) expenses decreased to \$160.4 million from \$178.0 million due primarily to lower employee-related expenses, lower information technology costs and a reduction in professional fees and similar costs;

our loss on disposal of property, plant and equipment was related to the disposal of \$1.0 million of equipment that was either replaced or no longer being used in our operating segments;

our other expense in 2013 was \$12.8 million due primarily to costs associated with the redemption of \$200.0 million aggregate principal amount of our 2017 Notes, compared to other income in 2012 of \$2.0 million as a result of insurance recoveries in excess of the loss incurred on a facility in the United States in the amount of \$1.9 million and recording a bargain purchase of \$0.9 million in the United Kingdom offset partially by foreign exchange losses of \$0.8 million;

our interest expense decreased by \$2.6 million, or 4.8%, due primarily to the redemption of \$200.0 million aggregate principal amount of our 2017 Notes and to an amendment to our ABL facility to more favorable terms;

our income tax expense decreased to \$2.2 million in 2013 compared to an income tax expense of \$4.6 million in 2012 due primarily to a reduction in pretax income;

our Adjusted EBITDA decreased to \$196.8 million from \$212.9 million in the comparable prior year period due to the items listed above; and

our adjusted net income and adjusted earnings per diluted share were \$36.3 million and \$0.38, respectively, compared to \$51.9 million and \$0.55 in the prior year, respectively.

The following items of significance impacted our 2012 financial results:

our filled beverage case volume decreased 9.6% due primarily to our exit from certain low gross margin business and the general decline in the North American CSD and juice categories;

our revenue decreased 3.6% in 2012 compared to 2011 due primarily to lower volumes and a product mix shift into juice drinks and sports drinks from 100% shelf-stable juice in North America. Excluding the impact of foreign exchange, revenue decreased 3.0%;

our gross profit as a percentage of revenue increased to 12.9% in 2012 from 11.8% in 2011 due primarily to an increase in average price per case and our exit from lower margin business, as well as operational efficiencies in North America;

our SG&A expenses increased to \$178.0 million from \$172.7 million, due primarily to an increase in certain employee-related costs compared to a lowering of the annual incentive and long-term incentive accruals in the prior year partially offset by lower information technology expenses in 2012;

our loss on disposal of property, plant and equipment was the result of the sale of a facility in Mexico and normal operational disposals;

our 2012 results were impacted by the final contingent consideration earn-out accrual of \$0.6 million related to the Cliffstar Acquisition;

our other income in 2012 was \$2.0 million as a result of insurance recoveries in excess of the loss incurred on a facility in the United States in the amount of \$1.9 million and recording a bargain purchase of \$0.9 million in the United Kingdom offset partially by foreign exchange losses of \$0.8 million in the year, compared to other expense in 2011 of \$2.2 million related to foreign exchange losses on intercompany loans;

our interest expense decreased by \$2.9 million or 5.1% due primarily to lower debt balances held throughout the year; and

our income tax expense increased to \$4.6 million compared to an income tax benefit of \$0.7 million in 2011 due primarily to the recording of allowances against deferred tax assets in the U.S. that are uncertain to be realized as well as a reduction to the loss generated in the U.K. *The following items of significance impacted our 2011 financial results:* 

<u>The jollowing tiems of significance impacted our 2011 financial re</u>

our filled beverage case volume increased 15.3% driven by a 17.6% increase in the North America reporting segment, due primarily to the Cliffstar Acquisition;

our revenue increased 29.5% in 2011 compared to 2010 due primarily to the Cliffstar Acquisition. Excluding the impact of the Cliffstar Acquisition and foreign exchange, revenue increased 6.7%;

the Cliffstar Acquisition contributed \$385.6 million of the increase in revenue, and \$19.6 million of the increase in operating income;

our gross profit as a percentage of revenue declined to 11.8% in 2011 from 14.8% in 2010. Gross profit in 2011 was adversely impacted by higher commodity costs;

our SG&A expenses increased to \$172.7 million from \$166.7 million, due primarily to the full year inclusion of Cliffstar;

our interest expense increased 54.7% due primarily to the issuance of the \$375.0 million aggregate principal amount of 8.125% senior notes due 2018 (the 2018 Notes ) by Cott Beverages Inc. in the third quarter of 2010; and

a year-to-date tax benefit of \$0.7 million in 2011 compared to income tax expense of \$18.6 million in 2010 due primarily to lower pre-tax income in the United States, the reorganization of our legal entity structure and refinancing of intercompany debt.

# **Critical Accounting Policies**

Our significant accounting policies and recently issued accounting pronouncements are described in Note 1 to the consolidated financial statements included in Item 8 of this Annual Report on Form 10-K. We believe the following represent our critical accounting policies:

# Estimates

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the amounts in the consolidated financial statements and the accompanying notes. These estimates are based on historical experience, the advice of external experts or on other assumptions management believes to be reasonable. Where actual amounts differ from estimates, revisions are included in the results for the period in which actual amounts become known. Historically, differences between estimated and actual amounts have not had a significant impact on our consolidated financial statements.

#### Impairment testing of goodwill

Goodwill represents the excess purchase price of acquired businesses over the fair value of the net assets acquired. Goodwill is not amortized, but instead is tested for impairment at least annually in the fourth quarter or more frequently if we determine a triggering event has occurred during the year. Any impairment loss is recognized in our results of operations. We evaluate goodwill for impairment on a reporting unit basis. Reporting units are operations for which discrete financial information is available and are at or one level below our operating segments. For the purpose of testing goodwill for impairment, our reporting units are the United States (U.S.), United Kingdom (U.K.), Canada, and Royal Crown International (RCI). We had goodwill of \$137.3 million on our balance sheet at December 28, 2013, which represents amounts for the U.S., U.K., Canada and the RCI reporting units.

In 2013 and 2012, for our RCI reporting unit, we assessed qualitative factors to determine whether the existence of events or circumstances indicated that it was more likely than not that the fair value of the reporting unit was less than its carrying amount. We also performed this assessment for our Canada reporting unit in 2012. If, after assessing the totality of events or circumstances, we had determined that it was more likely than not that the fair value of the reporting unit was less than its carrying amount, then we would have performed the first step of the two-step goodwill impairment test. We concluded that it was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more than its carrying amount, and therefore we were not required to perform any additional testing.

In 2013, for our U.S. and Canada reporting units, we chose to bypass the qualitative assessment and performed the first step of the two-step goodwill impairment test using a mix of the income approach (which is based on the discounted cash flow of the reporting unit) and the public company approach. We believe using a combination of the two approaches provides a more accurate valuation because it incorporates the actual cash generation of the Company in addition to how a third party market participant would value the reporting unit. We also chose to bypass the qualitative assessment for our U.S. reporting unit in 2012. Because the business is assumed to continue in perpetuity, the discounted future cash flow includes a terminal value. We used a weighted average terminal growth rate of 1% for our U.S. reporting unit in 2013 and 2012 and a weighted average terminal growth rate of 1% for our Canada reporting unit in 2013. The long-term growth assumptions incorporated into the discounted cash flow calculation reflect our long-term view of the market (including a decline in CSD demand), projected changes in the sale of our products, pricing of such products and operating profit margins. The estimated revenue changes in the analysis for the U.S. reporting unit ranged between -9.7% and 5.6% for 2013 and -1.4% and 3.0% for 2012. The estimated revenue changes in the analysis for the Canada reporting unit ranged between -17.2% and 1.2% for 2013.

The discount rate used for the fair value estimates in the analysis for the U.S. reporting unit was 8.5% for 2013 and 10.5% for 2012 and ranged from 11% to 12% for 2011. The discount rate used for the fair value estimates in the analysis for the Canada reporting unit was 9.0% for 2013 and 11.0% for 2011. These rates were based on the weighted average cost of capital a market participant would use if evaluating the reporting unit as an investment. The risk-free rate was 3.4% and 2.4% for 2013 and 2012, respectively, and was based on a 20-year U.S. Treasury Bill as of the valuation date.

For the Canada reporting unit, the fair value exceeded the net book value by approximately 23% and 49% in 2013 and 2011, respectively. As noted above, a qualitative assessment was performed on our Canada reporting unit in 2012. From 2011 to 2013, the fair value declined by approximately 41%.

All goodwill in the U.K. reporting unit is attributable to the Calypso Soft Drinks Acquisition.

Each year during the fourth quarter, we re-evaluate the assumptions used to reflect changes in the business environment, such as revenue growth rates, operating profit margins and discount rate. Based on the evaluations performed this year, we determined that the fair value of our reporting units exceeded their carrying amounts.

# Impairment testing of intangible assets with an indefinite life

Our only intangible asset with an indefinite life relates to the 2001 acquisition of intellectual property from Royal Crown Company, Inc., including the right to manufacture our concentrates, with all related inventions, processes, technologies, technical and manufacturing information, know-how and the use of the Royal Crown brand outside of North America and Mexico (the Rights ). This asset has a net book value of \$45.0 million. Prior to 2001, we paid a volume based royalty to the Royal Crown Company for purchase of concentrates. There are no legal, regulatory, contractual, competitive, economic, or other factors that limit the useful life of this intangible.

The life of the Rights is considered to be indefinite and therefore not amortized, but instead is tested for impairment at least annually or more frequently if we determine a triggering event has occurred during the year. We compare the carrying amount of the Rights to their fair value and where the carrying amount is greater than the fair value, we recognize in income an impairment loss. To determine fair value, we use a relief from royalty method, which calculates a fair value royalty rate that is applied to a forecast of future volume shipments of concentrate that is used to produce CSDs. The forecast of future volumes is based on the estimated inter-plant shipments and RCI shipments. The relief from royalty method is used since the Rights were purchased in part to avoid making future royalty payments for concentrate to the Royal Crown Company. The resulting cash flows are discounted using a discount rate of 12.5% and estimated volume changes between -10.7% and 5.5%. No impairment was calculated for the year ended December 28, 2013. Absent any other changes, if our inter-plant concentrate volume declines by 1.0% from our estimated volume, the fair value of our Rights would decline by approximately \$1.7 million. If our RCI volume declines by 1.0% from our estimated volume, the fair value of the Rights would decline by approximately \$2.6 million. If our discount rate increases by 100 basis points, the fair value of the Rights would decline by approximately \$2.6 million. None of these adjustments would result in an impairment of our Rights as either a stand-alone adjustment or in combination.

# Other intangible assets

As of December 28, 2013, other intangible assets were \$251.2 million, consisting principally of \$212.0 million of customer relationships that arose from acquisitions, \$10.1 million of financing costs, \$17.5 million of information technology assets, and \$7.4 million of trademarks. Customer relationships are amortized on a straight-line basis for the period over which we expect to receive economic benefits. We review the estimated useful life of these intangible assets annually, taking into consideration the specific net cash flows related to the intangible asset, unless a review is required more frequently due to a triggering event such as the loss of a customer. The permanent loss or significant decline in sales to any customer included in the intangible asset would result in impairment in the value of the intangible asset or accelerated amortization and could lead to an impairment of fixed assets that were used to service that customer. In 2013, we recorded \$10.7 million of customer relationships acquired in connection with the Calypso Soft Drinks Acquisition. In 2011, we recorded an asset impairment charge of \$1.4 million related primarily to customer relationships. We did not record impairment charges for other intangible assets in 2013 or 2012.

# Impairment of long-lived assets

When adverse events occur, we compare the carrying amount of long-lived assets to the estimated undiscounted future cash flows at the lowest level of independent cash flows for the group of long-lived assets and recognize any impairment loss based on discounted cash flows in the Consolidated Statements of Operations, taking into

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consideration the timing of testing and the asset s remaining useful life. The expected life and value of these long-lived assets is based on an evaluation of the competitive environment, history and future prospects as appropriate. In 2011, we recorded an impairment of long-lived assets of \$0.6 million related to a production plant in Mexico that ceased operations. We did not record impairments of long-lived assets in 2013 or 2012.

#### Inventories

Inventories are stated at the lower of cost, determined on the first-in, first-out method, or net realizable value. Finished goods and work-in-process include the cost of raw materials, direct labor and manufacturing overhead costs. As a result, we use an inventory reserve to adjust our costs down to a net realizable value and to reserve for estimated obsolescence of both raw and finished goods.

#### Income taxes

We are subject to income taxes in Canada as well as in numerous foreign jurisdictions. Significant judgments and estimates are required in determining the income tax expense in these jurisdictions. Our income tax expense, deferred tax assets and liabilities and reserves for unrecognized tax benefits reflect management s best assessment of estimated future taxes to be paid in the jurisdictions in which we operate.

Our income tax expense includes the results of the reorganization of our legal entity structure and refinancing of intercompany debt during 2013. The reorganization of our legal entity structure and refinancing of intercompany debt should result in long term reduction of Cott s effective tax rate versus statutory rates. However, since the calculation of our tax liabilities involves dealing with uncertainties in the application of complex tax laws and regulations in a multitude of jurisdictions across our global operations, our effective tax rate may ultimately be different than the amount we are currently reporting.

Deferred income taxes arise from temporary differences between the tax and financial statement recognition of revenue and expense. In evaluating our ability to recover our deferred tax assets within the jurisdiction from which they arise we consider all available positive and negative evidence, including scheduled reversals of deferred tax liabilities, projected future taxable income, tax planning strategies and recent financial operations. In projecting future taxable income, we begin with historical results adjusted for the results of discontinued operations and changes in accounting policies and incorporate assumptions including the amount of future Canadian and foreign pre-tax operating income, the reversal of temporary differences, and the implementation of feasible and prudent tax planning strategies. These assumptions require significant judgment about the forecasts of future taxable income and are consistent with the plans and estimates we are using to manage the underlying businesses.

Changes in tax laws and rates could also affect recorded deferred tax assets and liabilities in the future. Management is not aware of any such changes that would have a material effect on our results of operations, cash flows or financial position.

The calculation of our tax liabilities involves dealing with uncertainties in the application of complex tax laws and regulations in a multitude of jurisdictions across our global operations.

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 740, Income Taxes (ASC 740) provides that a tax benefit from an uncertain tax position may be recognized when it is more likely than not that the position will be sustained upon examination, including resolutions of any related appeals or litigation processes, based on the technical merits. ASC 740 also provides guidance on measurement, derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition.

We recognize tax liabilities in accordance with ASC 740 and we adjust these liabilities when our judgment changes as a result of the evaluation of new information not previously available. Due to the complexity of some of these uncertainties, the ultimate resolution may result in a payment that is materially different from our current estimate of the tax liabilities. These differences will be reflected as increases or decreases to income tax expense in the period in which they are determined.

# Pension costs

We account for our pension plans in accordance with ASC No. 715-20, Compensation Defined Benefit Plans General (ASC 715-20). The funded status is the difference between the fair value of plan assets and the benefit obligation. The adjustment to accumulated other comprehensive income represents the net unrecognized actuarial gains or losses and

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unrecognized prior service costs. Future actuarial gains or losses that are not recognized as net periodic benefits cost in the same periods will be recognized as a component of other comprehensive income.

We maintain three defined-benefit plans that cover certain employees in the United Kingdom and certain other employees under a collective bargaining agreement at one plant in the United States. We record annual amounts relating to these plans based on calculations specified by GAAP, which include various actuarial assumptions such as discount rates (4.4% to 4.5%) and assumed rates of return (6.1% to 7.0%) depending on the pension plan. Material changes in pension costs may occur in the future due to changes in these assumptions. Future annual amounts could be impacted by changes in the discount rate, changes in the expected long-term rate of return, changes in the level of contributions to the plans and other factors.

The discount rate for the U.S. Plan is based on a model portfolio of AA rated bonds with a maturity matched to the estimated payouts of future pension benefits for this type of plan. The discount rate of the U.K. Plans for 2012 and 2011 were based on a model portfolio of AA rated bonds, using the redemption yields on the constituent stocks of the Merrill Lynch index with a maturity matched to the estimated future pension benefits. The discount rate of the U.K. Plans for 2013 is based on the Annualized yield of the Aon Hewitt GBP Select AA Curve. The expected return on plan assets is based on our expectation of the long-term rates of return on each asset class based on the current asset mix of the funds, considering the historical returns earned on the type of assets in the funds, plus an assumption of future inflation. The current investment policy target asset allocation differs between our three plans, but it is between 50.0% to 80.0% for equities and 20.0% to 50.0% for bonds. The current inflation assumption is 2.3%. We review our actuarial assumptions on an annual basis and make modifications to the assumptions based on current rates and trends when appropriate. The effects of the modifications are amortized over future periods.

## **Non-GAAP Measures**

In this Annual Report on Form 10-K, we supplement our reporting of financial measures determined in accordance with GAAP by utilizing certain non-GAAP financial measures. We exclude the impact of foreign exchange to separate the impact of currency exchange rate changes from our results of operations, and, in some cases, by excluding the impact of the Calypso Soft Drinks Acquisition or the Cliffstar Acquisition, as the case may be. We exclude these items to better understand trends in the business and the impact of the Calypso Soft Drinks Acquisition or the Cliffstar Acquisition, as the case may be.

We also utilize earnings before interest expense, taxes, depreciation and amortization (EBITDA), which is GAAP earnings before interest expense, provision for income taxes, depreciation and amortization. We consider EBITDA to be an indicator of operating performance. We also use EBITDA, as do analysts, lenders, investors and others, because it excludes certain items that can vary widely across different industries or among companies within the same industry. These differences can result in considerable variability in the relative costs of productive assets and the depreciation and amortization expense among companies. We also utilize adjusted EBITDA, which is EBITDA adjusted for inventory step-up (step-down), acquisition costs, and integration costs related to the Calypso Soft Drinks Acquisition or the Cliffstar Acquisition, as the case may be (Adjusted EBITDA). We consider Adjusted EBITDA to be an indicator of our operating performance. Adjusted EBITDA excludes certain items to make more meaningful period-over-period comparisons of our ongoing core operations before material charges.

We also utilize adjusted net income, which is GAAP earnings (loss) excluding purchase accounting adjustments, integration expenses, restructuring expenses and asset impairments, as well as adjusted earnings per diluted share, which is adjusted net income divided by diluted weighted average outstanding shares. We consider these measures to be indicators of our operating performance. These measures exclude certain items to make period-over-period comparisons of our ongoing core operations before material charges.

Additionally, we supplement our reporting of net cash provided by operating activities determined in accordance with GAAP by excluding capital expenditures to present free cash flow, which management believes provides useful information to investors about the amount of cash generated by the business that, after the acquisition of property and equipment, can be used for strategic opportunities, including investing in our business, making strategic acquisitions, paying dividends, and strengthening the balance sheet.

Because we use these adjusted financial results in the management of our business and to understand underlying business performance, we believe this supplemental information is useful to investors for their independent evaluation and understanding of our business performance and the performance of our management. The non-GAAP financial measures described above are in addition to, and not meant to be considered superior to, or a substitute for, our

financial statements prepared in accordance with GAAP. In addition, the non-GAAP financial measures included in this Annual Report on Form 10-K reflect our judgment of particular items, and may be different from, and therefore may not be comparable to, similarly titled measures reported by other companies.

The following table summarizes our Consolidated Statements of Operations as a percentage of revenue for 2013, 2012 and 2011:

(in millions of U.S. dollars, except percentage amounts)		201	13 Percent of Revenue	2012 Percent of Revenue		2011 Percent of Revenue	
Revenue	\$2	,094.0	100.0%	2,250.6	100.0%	2,334.6	100.0%
Cost of sales		,842.0	88.0%	1,961.1	87.1%	2,058.0	88.2%
Gross profit		252.0	12.0%	289.5	12.9%	276.6	11.8%
Selling, general, and administrative expenses		160.4	7.7%	178.0	7.9%	172.7	7.4%
Loss on disposal of property, plant and equipment		1.0	%	1.8	0.1%	1.2	0.1%
Restructuring		2.0	0.1%		%		%
Asset impairments			%		%	0.6	%
Intangible asset impairments			%		%	1.4	0.1%
Operating income		88.6	4.2%	109.7	4.9%	100.7	4.3%
Contingent consideration earn-out adjustment			%	0.6	%	0.9	%
Other expense (income), net		12.8	0.6%	(2.0)	(0.1)%	2.2	0.1%
Interest expense, net		51.6	2.5%	54.2	2.4%	57.1	2.4%
Income before income taxes		24.2	1.2%	56.9	2.5%	40.5	1.7%
Income tax expense (benefit)		2.2	0.1%	4.6	0.2%	(0.7)	%
Net income		22.0	1.1%	52.3	2.3%	41.2	1.8%
Less: Net income attributable to non-controlling interests		5.0	0.2%	4.5	0.2%	3.6	0.2%
Net income attributed to Cott Corporation	\$	17.0	0.8%	47.8	2.1%	37.6	1.6%
Depreciation & amortization	\$	100.8	4.8%	97.7	4.3%	95.3	4.1%

The following table summarizes our revenue and operating income by reporting segment for 2013, 2012 and 2011 (for purposes of the table below, our corporate oversight function ( Corporate ) is not treated as a segment; it includes certain general and administrative costs that are not allocated to any of the reporting segments):

(in millions of U.S. Dollars) Revenue	2	2013	,	2012	2	2011
North America	\$1	,535.2	\$ 1	,707.4	\$1	,809.3
United Kingdom		494.3		473.2		447.9
All Other		64.5		70.0		77.4
Total	\$2	2,094.0	\$2	2,250.6	\$2	,334.6
<u>Operating income (loss)</u>						
North America	\$	67.5	\$	90.4	\$	81.3
United Kingdom		25.6		27.1		27.5
All Other		7.2		4.3		2.8
Corporate		(11.7)		(12.1)		(10.9)
Total	\$	88.6	\$	109.7	\$	100.7

The following table summarizes our beverage case volume by reporting segment for 2013, 2012 and 2011:

(in millions of cases)	2013	2012	2011
<u>Volume 8 oz. equivalent cases - Total Beverage (including</u>			
<u>concentrate)</u>			
North America	660.4	739.2	808.7
United Kingdom	208.7	204.1	209.0
All Other	274.1	303.8	296.5
Total	1,143.2	1,247.1	1,314.2
Volume 8 oz. equivalent cases Filled Beverage			
North America	580.6	651.5	727.6
United Kingdom	193.6	189.5	194.7
All Other	18.6	26.0	37.2
Total	792.8	867.0	959.5

Revenues and volumes are attributed to reporting segments based on the location of the customer.

The following tables summarize revenue and beverage case volume by product for 2013, 2012 and 2011:

	For the North	Year Ended United	December	28, 2013
(in millions of U.S. dollars)	America	Kingdom	All Other	Total
<u>Revenue</u>				
Carbonated soft drinks	\$ 586.5	\$ 159.5	\$ 10.8	\$ 756.8
Juice	488.4	31.8	2.9	523.1
Concentrate	12.0	2.2	27.0	41.2
All other products	448.3	300.8	23.8	772.9
Total	\$ 1,535.2	\$ 494.3	\$ 64.5	\$ 2,094.0

	For the Year Ended December 28, 20 North United				
(in millions of cases)	America	Kingdom	All Other	Total	
Volume 8 oz. equivalent cases - Total Beverage (including					
<u>concentrate)</u>					
Carbonated soft drinks	263.8	81.1	7.2	352.1	
Juice	114.3	7.1	0.6	122.0	
Concentrate	<b>79.8</b>	15.1	255.5	350.4	
All other products	202.5	105.4	10.8	318.7	
Total	660.4	208.7	274.1	1,143.2	

	For the Year Ended December 29, 2012			
	North	United		
(in millions of U.S. dollars)	America	Kingdom	All Other	Total
<u>Revenue</u>				
Carbonated soft drinks	\$ 698.0	\$ 160.9	\$ 21.9	\$ 880.8
Juice	527.2	14.0	2.7	543.9
Concentrate	12.3	2.2	29.1	43.6
All other products	469.9	296.1	16.3	782.3
Total	\$1,707.4	\$ 473.2	\$ 70.0	\$ 2,250.6

	For the Year Ended December 29, 2012				
	North	United			
(in millions of cases)	America	Kingdom	All Other	Total	

Volume 8 oz. equivalent cases - Total Beverage (including				
<u>concentrate)</u>				
Carbonated soft drinks	306.5	83.5	15.5	405.5
Juice	119.5	3.7	1.1	124.3
Concentrate	87.7	14.6	277.8	380.1
All other products	225.5	102.3	9.4	337.2
Total	739.2	204.1	303.8	1,247.1

	For the Year Ended December 31, 2011				
	North	United			
(in millions of U.S. dollars)	America	Kingdom	All Other	Total	
<u>Revenue</u>					
Carbonated soft drinks	\$ 731.4	\$ 179.2	\$ 39.6	\$ 950.2	
Juice	587.7	12.3	2.7	602.7	
Concentrate	9.1	2.8	25.6	37.5	
All other products	481.1	253.6	9.5	744.2	
Total	\$ 1,809.3	\$ 447.9	\$ 77.4	\$2,334.6	

	For the Year Ended December 31, 201 North United				
(in millions of cases)	America	Kingdom	All Other	Total	
<u>Volume 8 oz. equivalent cases - Total Beverage (including concentrate)</u>					
Carbonated soft drinks	349.9	97.6	26.7	474.2	
Juice	134.4	3.5	2.0	139.9	
Concentrate	81.1	14.0	259.4	354.5	
All other products	243.3	93.9	8.4	345.6	
Total	808.7	209.0	296.5	1,314.2	

## **Results of Operations**

The following table summarizes the change in revenue by reporting segment for 2013:

	For the Ye	ar Ended Do North	ecember 28 United	8, 2013
(in millions of U.S. dollars, except percentage amounts)	Cott	America	<b>Kingdom</b>	All Other
Change in revenue	\$(156.6)	\$ (172.2)	\$ 21.1	\$ (5.5)
Impact of foreign exchange <sup>1</sup>	10.8	5.3	6.4	(0.9)
Change excluding foreign exchange	\$(145.8)	\$ (166.9)	\$ 27.5	\$ (6.4)
Percentage change in revenue	(7.0)%	(10.1)%	4.5%	(7.9)%
Percentage change in revenue excluding foreign exchange	(6.5)%	(9.8)%	5.8%	(9.1)%

1. Impact of foreign exchange is the difference between the current year s revenue translated utilizing the current year s average foreign exchange rates less the current year s revenue translated utilizing the prior year s average foreign exchange rates.

The following table summarizes the change in revenue by reporting segment for 2012:

	For the Year Ended December 29, 2012				
(in millions of U.S. dollars, except percentage amounts)	Cott	North America	United Kingdom A	All Other	
Change in revenue	\$ (84.0)	\$ (101.9)	\$ 25.3	\$ (7.4)	
Impact of foreign exchange <sup>1</sup>	14.4	4.7	6.0	3.7	
Change excluding foreign exchange	\$ (69.6)	\$ (97.2)	\$ 31.3	\$ (3.7)	
Percentage change in revenue	(3.6)%	(5.6)%	5.6%	(9.6)%	
Percentage change in revenue excluding foreign exchange	(3.0)%	(5.4)%	7.0%	(4.8)%	

1. Impact of foreign exchange is the difference between the current year s revenue translated utilizing the current year s average foreign exchange rates less the current year s revenue translated utilizing the prior year s average foreign exchange rates.

The following table summarizes the change in revenue by reporting segment for 2011:

	For the Year Ended December 31, 2011 North United					
(in millions of U.S. dollars, except percentage amounts)	Cott	America	Kingdom A	All Other		
Change in revenue	\$ 531.3	\$ 452.0	\$ 80.8	\$ (1.5)		
Impact of foreign exchange <sup>1</sup>	(24.1)	(7.5)	(15.4)	(1.2)		
Change excluding foreign exchange	\$ 507.2	\$ 444.5	\$ 65.4	\$ (2.7)		
Percentage change in revenue	29.5%	33.3%	22.0%	(1.9)%		
Percentage change in revenue excluding foreign exchange	28.1%	32.7%	17.8%	(3.4)%		
Impact of Cliffstar Acquisition	(385.6)	(385.6)				
Change excluding foreign exchange and Cliffstar Acquisition	\$ 121.6	\$ 58.9	\$ 65.4	\$ (2.7)		
Percentage change in revenue excluding foreign exchange and Cliffstar Acquisition	6.7%	4.3%	17.8%	(3.4)%		

1. Impact of foreign exchange is the difference between the current year s revenue translated utilizing the current year s average foreign exchange rates less the current year s revenue translated utilizing the prior year s average foreign exchange rates.

The following table summarizes our EBITDA and Adjusted EBITDA for the three and twelve months ended December 28, 2013 and December 29, 2012, respectively.

	For the Three Months Ended			For the Y	Year 1	Ended
	December 28, 2013	Dec	ember 29, 2012	December 28, 2013	Dec	ember 29, 2012
Net (loss) income attributed to Cott						
Corporation	\$(11.5)	\$	2.3	\$ 17.0	\$	47.8
Interest expense, net	12.2		13.6	51.6		54.2
Income tax (benefit) expense	(0.1)		(0.9)	2.2		4.6
Depreciation & amortization	26.1		25.5	100.8		97.7
Net income attributable to non-controlling						
interests	1.1		1.1	5.0		4.5
EBITDA	\$ 27.8	\$	41.6	\$176.6	\$	208.8
Restructuring				2.0		
Tax reorganization and regulatory costs	0.9			1.4		
Bond redemption costs	12.7			12.7		
Acquisition adjustments						
Earnout adjustment			0.6			0.6
Integration and acquisition costs	1.1		0.3	4.1		3.5
Adjusted EBITDA	\$ 42.5	\$	42.5	\$ 196.8	\$	212.9

The following table summarizes our adjusted net income and adjusted earnings per share for the three and twelve months ended December 28, 2013 and December 29, 2012, respectively.

	E	Inded		ecember 28, December 29, December 28,		the Year Ended 28, December 29 2012		
Net (loss) income attributed to Cott Corporation	\$ (11.5)	\$	2.3	\$ 17.0	\$	47.8		
Restructuring, net of tax	(0.1)			1.8				
Tax reorganization and regulatory costs,								
net of tax	0.9			1.4				
Bond redemption costs, net of tax	12.7			12.7				
Acquisition adjustments, net of tax								
Earnout adjustment			0.6			0.6		
Integration and acquisition costs	0.8		0.3	3.4		3.5		

Adjusted net income attributed to Cott Corporation	\$ 2.8	\$ 3.2	\$ 36.3	\$ 51.9
Adjusted net income per common share attributed to Cott Corporation				
Basic	\$ 0.03	\$ 0.03	\$0.38	\$ 0.55
Diluted	\$ 0.03	\$ 0.03	\$0.38	\$ 0.55
Weighted average outstanding shares (millions) attributed to Cott Corporation				
Basic	94.2	94.8	<b>94.8</b>	94.6
Diluted	94.9	95.2	95.6	94.8

The following unaudited financial information for the three months and year ended December 28, 2013 represents the activity of Calypso Soft Drinks from and after June 2013, the month in which we acquired Calypso Soft Drinks and combined its operations with those of our United Kingdom business.

(in millions of U.S. dollars)	Mont Dece	he Three hs Ended mber 28, 2013	For the Year Ended December 28, 2013		
Revenue					
United Kingdom	\$	126.1	\$	494.3	
Less: Calypso Soft Drinks		(10.8)		(30.7)	
United Kingdom excluding Calypso Soft Drinks	\$	115.3	\$	463.6	

The following table summarizes our free cash flow for the three months and year ended December 28, 2013 and December 29, 2012, respectively.

	For the Three Months Ended					
(in millions of U.S. dollars)	December 28, 2013		mber 29, 2012			
<b>Net cash provided by operating activities</b> Less: Capital expenditures	\$ 92.3 (10.9)	\$	120.0 (19.1)			
Free Cash Flow	\$ 81.4	\$	100.9			

	For the Year Ended					
	December 28, 2013	December 29, 2012				
Net cash provided by operating activities	\$155.2	\$	173.0			
Less: Capital expenditures	(55.6)		(69.7)			
Free Cash Flow	\$ 99.6	\$	103.3			

## 2013 versus 2012

Revenue decreased \$156.6 million, or 7.0%, in 2013 from 2012. Excluding the impact of foreign exchange, revenue decreased 6.5% due primarily to the general market decline in the North American carbonated soft drink (CSD) category, prolonged aggressive promotional activity from the national brands in North America as well as the exiting

of case pack water.

2012 versus 2011

Revenue decreased \$84.0 million, or 3.6%, in 2012 from 2011. Excluding the impact of foreign exchange, revenue decreased 3.0% due primarily to lower beverage case volumes and a product mix shift into juice drinks and sports drinks from 100% shelf-stable juice in North America.

## **Revenue Results for Reporting Segments**

#### 2013 versus 2012

North America revenue decreased \$172.2 million, or 10.1%, in 2013 from 2012. Excluding the impact of foreign exchange, revenue decreased 9.8%, due primarily to the general market decline in the North American CSD category, prolonged aggressive promotional activity from the national brands in North America as well as the exiting of case pack water. Net selling price per beverage case (which is net revenue divided by filled beverage case volume) increased 0.8% in 2013 from 2012.

U.K. revenue increased \$21.1 million, or 4.5%, in 2013 from 2012, due primarily to the Calypso Soft Drinks Acquisition and an increase in net selling price per beverage case. Net selling price per beverage case increased 2.3% in 2013 from 2012. Excluding the impact of foreign exchange, U.K. revenue increased 5.8% in 2013 from 2012.

All Other revenue decreased \$5.5 million, or 7.9%, in 2013 from 2012, due primarily to the exiting of low gross margin business, partially offset by increased higher margin contract manufacturing and export customers. Net selling price per beverage case increased 28.2% in 2013 from 2012. Excluding the impact of foreign exchange, revenue decreased 9.1% in 2013 from 2012.

## 2012 versus 2011

North America revenue decreased \$101.9 million, or 5.6%, in 2012 from 2011. Excluding the impact of foreign exchange, revenue decreased 5.4%, due primarily to our exit from certain low gross margin business, a general decline in the North American CSD and juice categories and a product mix shift into juice drinks and sports drinks from 100% shelf-stable juice. Net selling price per beverage case (which is net revenue divided by beverage case volume) increased 3.2% in 2012 from 2011 due primarily to an increase in average price per case and a product mix shift.

U.K. revenue increased \$25.3 million, or 5.6%, in 2012 from 2011, due primarily to an increase in average price per case and favorable product mix. Net selling price per beverage case increased 8.2% in 2012 from 2011 due primarily to an increase in average price per case and favorable product mix. Excluding the impact of foreign exchange, U.K. revenue increased 7.0% in 2012 from 2011.

All Other revenue decreased \$7.4 million, or 9.6%, in 2012 from 2011, due primarily to the non-renewal of a regional brand license at the end of its term slightly offset by higher volumes from a new customer in South America and the timing of shipments to customers in Asia. Net selling price per beverage case increased 12.7% in 2012 from 2011 due primarily to favorable product mix. Excluding the impact of foreign exchange, All Other revenue decreased 4.8% in 2012 from 2011.

#### **Cost of Sales**

## 2013 versus 2012

Cost of sales represented 88.0% of revenue in 2013 compared to 87.1% in 2012. The increase in cost of sales as a percentage of revenue was due primarily to unfavorable fixed cost absorption associated with lower global volumes.

2012 versus 2011

Cost of sales represented 87.1% of revenue in 2012 compared to 88.2% in 2011. The decrease in cost of sales as a percentage of revenue was due primarily to an increase in average price per case and favorable product mix. Major elements of these variable costs included ingredient and packaging costs, distribution costs and fees paid to third-party manufacturers.

## **Gross Profit**

2013 versus 2012

Gross profit as a percentage of revenue decreased to 12.0% in 2013 from 12.9% in 2012, due primarily to lower global volumes which resulted in unfavorable fixed cost absorption.

## 2012 versus 2011

Gross profit as a percentage of revenue increased to 12.9% in 2012 from 11.8% in 2011, due primarily to an increase in average price per case and the exit from certain low gross margin business, as well as operating efficiencies in North America.

## Selling, General and Administrative Expenses

2013 versus 2012

SG&A in 2013 decreased \$17.6 million, or 9.9%, from 2012. The decrease in SG&A was due primarily to lower employee-related costs, reduced information technology costs, and a reduction in professional fees and similar costs. As a percentage of revenue, SG&A was 7.7% in 2013 and 7.9% in 2012.

## 2012 versus 2011

SG&A in 2012 increased \$5.3 million, or 3.1%, from 2011. The increase in SG&A was due primarily to an increase in certain employee-related costs in 2012 compared to lowering of the annual incentive and long-term incentive accruals in 2011, partially offset by lower information technology expenses in the current year. As a percentage of revenue, SG&A was 7.9% in 2012 and 7.4% in 2011.

## **Restructuring and Asset Impairments**

#### 2013 versus 2012

During June 2013, we implemented a restructuring plan (the 2013 Restructuring Plan ), which consisted primarily of headcount reductions. For the year ended December 28, 2013, in connection with the 2013 Restructuring Plan, we incurred charges of approximately \$2.0 million related primarily to employee redundancy costs. We did not record any restructuring or impairment charges in 2012.

#### 2012 versus 2011

We did not record any restructuring or impairment charges in 2012. In 2011, we recorded an intangible asset impairment of \$1.4 million related to a customer list that was impaired due to the loss of a customer. Also in 2011, we recorded a \$0.6 million impairment of long-lived assets related to a production plant in Mexico that ceased operations.

## **Operating Income**

## 2013 versus 2012

Operating income in 2013 was \$88.6 million compared to operating income of \$109.7 million in 2012. Overall, operating income decreased by \$21.1 million, or 19.2 %, as a result of lower gross profit as a percentage of revenue partially offset by lower SG&A.

#### 2012 versus 2011

Operating income in 2012 was \$109.7 million compared to operating income of \$100.7 million in 2011. Overall, operating income increased by \$9.0 million, or 8.9%, as a result of an increase in average price per case, the exit from

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certain low gross margin business, favorable product mix, and operational efficiencies in North America, partially offset by an increase in SG&A.

## Other Expense (Income), Net

2013 versus 2012

Other expense was \$12.8 million in 2013 compared to other income of \$2.0 million in 2012. In 2013, we incurred approximately \$12.7 million in costs related to the redemption of \$200.0 million aggregate principal amount of our 2017 Notes, as well as other foreign exchange losses of approximately \$0.1 million. In 2012, other income was \$2.0 million, which consisted of \$1.9 million of insurance recoveries in excess of the loss incurred on a U.S. facility and a bargain purchase gain of \$0.9 million in the U.K., offset by \$0.8 million of foreign exchange losses related primarily to intercompany loans.

## 2012 versus 2011

Other income was \$2.0 million in 2012 compared to other expense of \$2.2 million in 2011. In 2012, we recorded \$1.9 million of insurance recoveries in excess of the loss incurred on a U.S. facility and a bargain purchase gain of \$0.9 million in the United Kingdom, offset by \$0.8 million of foreign exchange losses primarily related to intercompany loans. In 2011, we recorded \$2.2 million of foreign exchange losses related primarily to intercompany loans.

## **Interest Expense, Net**

#### 2013 versus 2012

Net interest expense in 2013 decreased 4.8% from 2012 due primarily to the redemption of \$200.0 million of our 2017 Notes as well as an amendment to our ABL facility to more favorable terms.

## 2012 versus 2011

Net interest expense in 2012 decreased 5.1% from 2011 due primarily to lower average debt balances held throughout 2012 and lower ABL fees in 2012 compared to 2011.

## **Income Taxes**

## 2013 versus 2012

In 2013, we recorded income tax expense of \$2.2 million compared to an income tax expense of \$4.6 million in 2012. The difference was due primarily to a reduction in pre-tax income during 2013.

#### 2012 versus 2011

In 2012, we recorded income tax expense of \$4.6 million compared to a tax benefit of \$0.7 million in 2011. The difference was due primarily to the recording of allowances against deferred tax assets in the United States that are uncertain to be realized as well as a reduction to the loss generated in the United Kingdom.

#### **Liquidity and Capital Resources**

The following table summarizes our cash flows for 2013, 2012 and 2011 as reported in our Consolidated Statements of Cash Flows in the accompanying Consolidated Financial Statements:

	For the Year Ended						
(in millions of U.S. dollars)	December 28, 2013		ember 29, 2012		mber 31, 2011		
· · · · · · · · · · · · · · · · · · ·				¢			
Net cash provided by operating activities	\$ 155.2	\$	173.0	\$	163.5		
Net cash used in investing activities	(71.9)		(80.4)		(90.2)		
Net cash used in financing activities	(213.3)		(16.2)		(20.3)		
Effect of exchange rate changes on cash	(2.2)		2.1		(0.3)		

Net (decrease) increase in cash & cash			
equivalents	(132.2)	78.5	52.7
Cash & cash equivalents, beginning of period	179.4	100.9	48.2
Cash & cash equivalents, end of period	\$ 47.2	\$ 179.4	\$ 100.9

## **Operating Activities**

Cash provided by operating activities in 2013 was \$155.2 million compared to \$173.0 million in 2012 and \$163.5 million in 2011. The \$17.8 million decrease in 2013 compared to 2012 was due primarily to lower net income, tax adjustments, receipt of a deposit and reduced inventory balances excluding the Calypso Soft Drinks Acquisition.

The \$9.5 million increase in 2012 compared to 2011 was due primarily to higher net income, deferred income taxes, and income taxes recoverable, offset by a smaller amount of cash provided by changes in working capital in 2012 compared to 2011.

## **Investing Activities**

Cash used in investing activities was \$71.9 million in 2013 compared to \$80.4 million in 2012 and \$90.2 million in 2011. The \$8.5 million decrease in 2013 compared to 2012 was due primarily to using less cash for equipment purchases, partially offset by an increase in acquisition activity.

The \$9.8 million decrease in 2012 compared to 2011 was due primarily to using less cash for acquisitions offset in part by larger expenditures for property, plant and equipment related to our ongoing vertical integration.

## **Financing Activities**

Cash used in financing activities was \$213.3 million in 2013 compared to \$16.2 million in 2012 and \$20.3 million in 2011. The increase in financing occurred as a result of our redemption of \$200.0 million aggregate principal amount of our 2017 Notes, a full year of dividend payments, increased share repurchase activity, and payments of long term debt associated with the Calypso Soft Drinks Acquisition, partially offset by an increase in outstanding borrowings under our ABL during the period.

During 2012, we made payments of \$3.3 million on our long-term debt, \$5.8 million for dividends and \$1.2 million for financing fees. In 2011, we made payments of \$6.8 million on our long-term debt and \$7.8 million, net under our ABL facility.

## Financial Liquidity

As of December 28, 2013, we had \$458.3 million of debt and \$47.2 million of cash and cash equivalents compared to \$605.8 million of debt and \$179.4 million of cash and cash equivalents as of December 29, 2012.

We believe that our level of resources, which includes cash on hand, available borrowings under the ABL facility and funds provided by operations, will be adequate to meet our expenses, capital expenditures, and debt service obligations for the next twelve months. Our ability to generate cash to meet our current expenses and debt service obligations will depend on our future performance. If we do not have enough cash to pay our debt service obligations, or if the ABL facility or 2018 Notes were to become currently due, either at maturity or as a result of a breach, we may be required to take actions such as amending our ABL facility or the indentures governing our 2018 Notes, refinancing all or part of our existing debt, selling assets, incurring additional indebtedness or raising equity. If we need to seek additional financing, there is no assurance that this additional financing will be available on favorable terms or at all.

Should we desire to consummate significant acquisition opportunities or undertake significant expansion activities, our capital needs would increase and could result in our need to increase available borrowings under our ABL facility or access public or private debt and equity markets.

As of December 28, 2013, our total availability under the ABL facility was \$238.3 million, which was based on our borrowing base (accounts receivables, inventory, and fixed assets). We had \$50.8 million of outstanding borrowings under the ABL facility and \$7.5 million in outstanding letters of credit. As a result, our excess availability under the ABL facility was \$180.0 million. Each month s borrowing base is not effective until submitted to the lenders, which usually occurs on the fifteenth day of the following month.

We earn approximately 100% of our consolidated operating income in subsidiaries located outside of Canada. All of these foreign earnings are considered to be indefinitely reinvested in foreign jurisdictions where we have made, and

will continue to make, substantial investments to support the ongoing development and growth of our international operations. Accordingly, no Canadian income taxes have been provided on these foreign earnings. Cash and cash equivalents held by our foreign subsidiaries are readily convertible into other foreign currencies, including Canadian dollars. We do not intend, nor do we foresee a need, to repatriate these funds.

We expect existing domestic cash, cash equivalents, cash flows from operations and the issuance of domestic debt to continue to be sufficient to fund our domestic operating, investing and financing activities. In addition, we expect existing foreign cash, cash equivalents, and cash flows from operations to continue to be sufficient to fund our foreign operating and investing activities.

In the future, should we require more capital to fund significant discretionary activities in Canada than is generated by our domestic operations and is available through the issuance of domestic debt or stock, we could elect to repatriate future

periods earnings from foreign jurisdictions. This alternative could result in a higher effective tax rate during the period of repatriation. While the likelihood is remote, we could also elect to repatriate earnings from foreign jurisdictions that have previously been considered to be indefinitely reinvested. Upon distribution of those earnings in the form of dividends or otherwise, we may be subject to additional Canadian income taxes and withholding taxes payable to various foreign jurisdictions, where applicable. This alternative could result in a higher effective tax rate in the period in which such a determination is made to repatriate prior period foreign earnings.

In 2013, a dividend of C\$0.06 per common share was declared each quarter for an aggregate dividend payment of approximately \$21.9 million. During 2013, we repurchased 1,245,027 common shares for approximately \$10.0 million through open market transactions.

On November 15, 2013, we redeemed \$200.0 million aggregate principal amount of our 2017 Notes at 104.118% of par. The redemption included approximately \$8.2 million in premium payments as well as approximately \$4.5 million in deferred financing fees, discount charges and other bond redemption costs.

On February 19, 2014, we redeemed all \$15.0 million in aggregate principal amount of the remaining outstanding 2017 Notes at 104.118% of par. The redemption included approximately \$0.6 million in premium payments as well as approximately \$0.3 million in deferred financing fees and discount charges.

We may, from time to time, depending on market conditions, including without limitation whether the 2018 Notes are then trading at a discount to their face amount, repurchase the 2018 Notes for cash and/or in exchange for shares of our common stock, warrants, preferred stock, debt or other consideration, in each case in open market purchases and/or privately negotiated transactions. The amounts involved in any such transactions, individually or in aggregate, may be material. However, the covenants in our ABL facility subject such purchases to certain limitations and conditions.

#### **Off-Balance Sheet Arrangements**

We have no off-balance sheet arrangements as defined under Item 303(a)(4) of Regulation S-K as of December 28, 2013.

## **Contractual Obligations**

The following table shows the schedule of future payments under certain contracts, including debt agreements and guarantees, as of December 28, 2013:

		Payments due by period						
(in millions of U.S. dollars)	Total	2014	2015	2016	2017	2018	Thereafter	
8.375% Senior notes due in 2017	\$ 15.0	\$	\$	\$	\$15.0	\$	\$	
8.125% Senior notes due in 2018	375.0					375.0		
ABL facility <sup>1</sup>	50.8	50.8						
GE Term Loan <sup>2</sup>	10.3	1.9	2.0	2.1	2.3	2.0		
Deferred consideration	5.3	2.3	3.0					
Capital leases and other long-term debt	7.2	2.0	2.2	1.3	0.6	0.2	0.9	
Interest expense <sup>3</sup>	148.7	33.5	32.4	31.6	31.3	19.7	0.2	
Operating leases	89.3	17.7	16.5	14.0	11.3	9.7	20.1	

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Guarantee purchase equipment	11.0	11.0					
Pension obligations	3.1	3.1					
Purchase obligations <sup>4</sup>	177.8	120.8	17.6	13.5	9.6	9.6	6.7
Total <sup>5</sup>	893.5	243.1	73.7	62.5	70.1	416.2	27.9

<sup>1.</sup> The ABL facility is considered a current liability. As of December 28, 2013, we had \$50.8 million of outstanding borrowings under the ABL facility.

- <sup>2.</sup> In January 2008, we entered into a capital lease finance arrangement with General Electric Capital Corporation ( GE Capital ) for the lease of equipment. In September 2013, we purchased the equipment subject to the lease for an aggregate purchase price of \$10.7 million, with the financing for such purchase provided by GE Capital at 5.23% interest.
- <sup>3.</sup> Interest expense includes fixed interest on the 2018 Notes, the 2017 Notes, the GE Term Loan, the ABL facility, capital leases and other long-term liabilities. Actual amounts will differ from estimates provided.
- <sup>4.</sup> Purchase obligations consist of commitments for the purchase of inventory, energy transactions, and payments related to professional fees and technology outsourcing agreements. These obligations represent the minimum contractual obligations expected under the normal course of business.
- <sup>5.</sup> The contractual obligations table excludes the Company s ASC 740 uncertain tax positions of \$10.5 million because the Company cannot make a reliable estimate as to when such amounts will be settled.

Debt

Our total debt as of December 28, 2013 and December 29, 2012 was as follows:

(in millions of U.S. dollars)	Decemb	oer 28, 2013	Decemb	oer 29, 2012
8.375% senior notes due in 2017 <sup>1</sup>		15.0		215.0
8.125% senior notes due in 2018		375.0		375.0
ABL facility		50.8		
GE Term Loan		10.3		9.9
Capital leases and other debt financing		7.2		5.9
Total debt		458.3		605.8
Less: Short-term borrowings and current debt:				
ABL facility		50.8		
Total short-term borrowings		50.8		
GE Term Loan - current maturities		1.9		0.9
Capital leases and other financing - current				
maturities		2.0		1.0
Total current debt		54.7		1.9
Long-term debt before discount		403.6		603.9
Less discount on 8.375% notes		(0.1)		(2.1)
Total long-term debt	\$	403.5	\$	601.8

<sup>1.</sup> Our 8.375% senior notes were issued at a discount of 1.425% on November 13, 2009. *Asset-Based Lending Facility* 

On March 31, 2008, we entered into a credit agreement with JPMorgan Chase Bank N.A. as Agent that created an ABL facility to provide financing for our North America, U.K. and Mexico operations. In connection with the Cliffstar Acquisition, we refinanced the ABL facility on August 17, 2010 to, among other things, provide for the

Cliffstar Acquisition, the Note Offering and the application of net proceeds therefrom, the Equity Offering and the application of net proceeds therefrom and to increase the amount available for borrowings to \$275.0 million. We drew down a portion of the indebtedness under the ABL facility in order to fund the Cliffstar Acquisition. We incurred \$5.4 million of financing fees in connection with the refinancing of the ABL facility.

On July 19, 2012, we amended the ABL facility to, among other things, extend the maturity date to either July 19, 2017 or, if we have not redeemed, repurchased or refinanced the 2017 Notes by May 1, 2017, May 15, 2017. We incurred \$1.2 million of financing fees in connection with the amendment of the ABL facility. This amendment was considered to be a modification of the original agreement under generally accepted accounting standards.

On October 22, 2013, we amended the ABL facility to, among other things, (1) provide for an increase in the lenders commitments under the ABL facility to \$300 million, as well an increase to the accordion feature, which permits us to increase the lenders commitments under the ABL facility to \$350 million, subject to certain conditions, (2) extend the

maturity date to the earliest of (i) October 22, 2018, (ii) May 15, 2017, if we have not redeemed, repurchased or refinanced the 2017 Notes by May 1, 2017, or (iii) March 1, 2018, if we have not redeemed, repurchased or refinanced the 2018 Notes by February 15, 2018, and (3) provide for greater flexibility under certain covenants. We incurred approximately \$0.7 million of financing fees in connection with the amendment of the ABL facility. This amendment was considered to be a modification of the original agreement under generally accepted accounting standards.

The financing fees incurred in connection with the refinancing of the ABL facility on August 17, 2010, along with the financing fees incurred in connection with the amendment of the ABL facility on July 19, 2012 and on October 22, 2013, are being amortized using the straight line method over the duration of the amended ABL facility.

As of December 28, 2013, we had \$50.8 million of outstanding borrowings under the ABL facility. The commitment fee was 0.375% per annum of the unused commitment, which, taking into account \$7.5 million of letters of credit, was \$180.0 million as of December 28, 2013.

The effective interest rate as of December 28, 2013 on LIBOR and Prime loans is based on average aggregate availability as follows:

	ABR	Canadian	Eurodollar	CDOR	Overnight
(in millions of U.S. dollars)	Spread	<b>Prime Spread</b>	Spread	Spread	LIBOR
Over \$150	0.25%	0.25%	1.75%	1.75%	1.75%
\$75 - \$150	0.50%	0.50%	2.00%	2.00%	2.00%
Under \$75	0.75%	0.75%	2.25%	2.25%	2.25%
8.125% Senior Notes due in 2018					

On August 17, 2010, we issued \$375.0 million of 2018 Notes. The issuer of the 2018 Notes is our wholly-owned U.S. subsidiary Cott Beverages Inc., and most of our U.S., Canadian and U.K. subsidiaries guarantee the 2018 Notes. The interest on the 2018 Notes is payable semi-annually on March 1st and September 1st of each year.

We incurred \$8.6 million of financing fees in connection with the issuance of the 2018 Notes. The financing fees are being amortized using the effective interest method over an eight-year period, which represents the term to maturity of the 2018 Notes.

## 8.375% Senior Notes due in 2017

On November 13, 2009, we issued \$215.0 million of 2017 Notes. The 2017 Notes were issued at a \$3.1 million discount. The issuer of the 2017 Notes is our wholly-owned U.S. subsidiary Cott Beverages Inc., and most of our U.S., Canadian and U.K. subsidiaries guarantee the 2017 Notes. The interest on the 2017 Notes is payable semi-annually on May 15th and November 15th of each year.

We incurred \$5.1 million of financing fees in connection with the 2017 Notes. The financing fees are being amortized using the effective interest method over an eight-year period, which represents the term to maturity of the 2017 Notes.

On November 15, 2013, we redeemed \$200.0 million aggregate principal amount of our 2017 Notes at 104.118% of par. The redemption included approximately \$8.2 million in premium payments as well as approximately \$4.5 million in deferred financing fees, discount charges and other bond redemption costs.

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On February 19, 2014, we redeemed all \$15.0 million in aggregate principal amount of the remaining outstanding 2017 Notes at 104.118% of par.

## **GE Term Loan**

In January 2008, we entered into a capital lease finance arrangement with GE Capital for the lease of equipment. In September 2013, we purchased the equipment subject to the lease for an aggregate purchase price of \$10.7 million, with the financing for such purchase provided by GE Capital at 5.23% interest.

## **Credit Ratings and Covenant Compliance**

## Credit Ratings

Our objective is to maintain credit ratings that provide us with ready access to global capital and credit markets at favorable interest rates.

As of December 28, 2013, the Company s credit ratings were as follows:

	Credit Ratings			
	Moody s Rating	Standard and Poor s Rating		
Corporate credit rating	B2	B+		
2017 Notes	B3	B+		
2018 Notes	B3	B+		
Outlook	Stable	Watch Developing		

Any downgrade of our credit ratings by either Moody s or S&P could increase our future borrowing costs or impair our ability to access capital markets on terms commercially acceptable to us or at all.

## **Covenant Compliance**

#### 8.125% Senior Notes due in 2018

Under the indenture governing the 2018 Notes, we are subject to a number of covenants, including covenants that limit our and certain of our subsidiaries ability, subject to certain exceptions and qualifications, to (i) pay dividends or make distributions, repurchase equity securities, prepay subordinated debt or make certain investments, (ii) incur additional debt or issue certain disqualified stock or preferred stock, (iii) create or incur liens on assets securing indebtedness, (iv) merge or consolidate with another company or sell all or substantially all of our assets taken as a whole, (v) enter into transactions with affiliates and (vi) sell assets. We have been in compliance with all of the covenants under the 2018 Notes and there have been no amendments to any such covenants since the 2018 Notes were issued.

## 8.375% Senior Notes due in 2017

Under the indenture governing the 2017 Notes, we are subject to a number of covenants, including covenants that limit our and certain of our subsidiaries ability, subject to certain exceptions and qualifications, to (i) pay dividends or make distributions, repurchase equity securities, prepay subordinated debt or make certain investments, (ii) incur additional debt or issue certain disqualified stock or preferred stock, (iii) create or incur liens on assets securing indebtedness, (iv) merge or consolidate with another company or sell all or substantially all of our assets taken as a whole, (v) enter into transactions with affiliates and (vi) sell assets. We have been in compliance with all of the covenants under the 2017 Notes and there have been no amendments to any such covenants since the 2017 Notes were issued.

## ABL Facility

Under the credit agreement governing the ABL facility, Cott and its restricted subsidiaries are subject to a number of business and financial covenants, including a covenant requiring a minimum fixed charge coverage ratio of at least 1.1

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to 1.0 effective when and if excess availability is less than the greater of 10% of the lenders commitments under the ABL facility or \$30.0 million. If excess availability is less than the greater of 12.5% of the lenders commitments under the ABL facility or \$37.5 million, the lenders will take dominion over the cash and will apply excess cash to reduce amounts owing under the facility. We were in compliance with all of the applicable covenants under the ABL facility as of December 28, 2013.

#### **Issuer Purchases of Equity Securities**

#### Common Share Repurchase Program

On May 1, 2012, our board of directors authorized the repurchase of up to \$35.0 million of our common shares in the open market or through privately negotiated transactions over a 12-month period through either a 10b5-1 automatic trading plan or at management s discretion in compliance with regulatory requirements, and given market, cost and other considerations. During the second quarter of 2012, we repurchased 35,272 common shares for approximately \$0.3 million

through open market transactions. On April 30, 2013, our board of directors renewed our share repurchase program for up to 5% of Cott s outstanding common shares over a 12-month period commencing upon the expiration of the prior share repurchase program on May 21, 2013. During 2013, we repurchased 1,245,027 common shares for approximately \$10.0 million through open market transactions. We are unable to predict the number of shares that ultimately will be repurchased under the share repurchase program, or the aggregate dollar amount of the shares actually purchased. We may discontinue purchases at any time, subject to compliance with applicable regulatory requirements.

## Tax Withholding

In the fourth quarter of 2012, 356,379 shares of our previously-issued common stock were withheld from delivery to our employees to satisfy their tax obligations related to stock-based awards. No such withholdings occurred during the fourth quarter of 2013.

## **Capital structure**

Since December 29, 2012, equity has decreased by \$17.0 million. The decrease was primarily the result of dividend payments of \$21.9 million, \$10.1 million in common share repurchases, \$6.6 million of distributions to non-controlling interests, and \$5.1 million of foreign currency translation losses on the net assets of self-sustaining foreign operations, partially offset by net income of \$17.0 million, \$5.0 million of non-controlling interest income, \$4.0 million of share-based compensation expense, and \$0.7 million in pension benefit plan adjustments.

## **Dividend payments**

No dividend payments were made during 2011. On October 31, 2012, the board of directors declared a dividend of C\$0.06 per share on common shares, payable in cash on December 20, 2012 to shareowners of record at the close of business on December 4, 2012. The dividend payment was approximately \$5.8 million in the aggregate. The board of directors has declared a quarterly dividend of C\$0.06 per common share in each quarter during 2013 for an aggregate dividend payment of approximately \$21.9 million. Cott intends to pay a regular quarterly dividend on its common shares subject to, among other things, the best interests of its shareowners, Cott s results of operations, cash balances and future cash requirements, financial condition, statutory regulations and covenants set forth in the ABL facility and indentures governing the 2018 Notes, as well as other factors that the board of directors may deem relevant from time to time.

#### **ITEM 7A.QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK** We do not trade market risk sensitive instruments.

#### **Currency Exchange Rate Risk**

We are exposed to changes in foreign currency exchange rates. Operations outside of the United States accounted for 33.7% of 2013 revenue and 34.2% of 2012 revenue, and are concentrated principally in the United Kingdom, Canada and Mexico. We translate the revenues and expenses of our foreign operations using average exchange rates prevailing during the period. The effect of a 10% change in foreign currency exchange rates among the U.S. dollar versus the Canadian dollar, pound sterling and Mexican peso as of December 28, 2013, at current levels of foreign debt and operations would result in our revenues in 2013 changing by \$70.9 million and our gross profit in 2013 changing by \$7.1 million. This change would be material to our cash flows and our results of operations.

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Our primary exposure to foreign currency exchange rates relates to transactions in which the currency collected from customers is different from the currency utilized to purchase the product sold. In 2013, we entered into foreign currency contracts to hedge some of these currency exposures for which natural hedges do not exist. Natural hedges exist when purchases and sales within a specific country are both denominated in the same currency and, therefore, no exposure exists to hedge with foreign exchange forward, option, or swap contracts (collectively, the foreign exchange contracts). We do not enter into foreign exchange contracts for trading purposes. The risk of loss on a foreign exchange contract is the risk of non-performance by the counterparties, which we minimize by limiting our counterparties to major financial institutions. The fair values of the foreign exchange contracts, which are \$0.3 million, are estimated using market quotes. As of December 28, 2013, we had outstanding foreign exchange forward contracts with notional amounts of \$3.6 million.

## Debt obligations and interest rates

We have exposure to interest rate risk from the outstanding principal amounts of our short-term and long-term debt. Our long-term debt is fixed and our short-term debt is variable. Our ABL facility is vulnerable to fluctuations in the U.S. short-term base rate and the LIBOR rate. Since we had \$50.8 million of ABL borrowings outstanding as of December 28, 2013, a 100 basis point increase in the current per annum interest rate for our ABL facility (excluding the \$7.5 million of outstanding letters of credit) would result in additional interest expense of approximately \$0.5 million. The weighted average interest rate of our debt outstanding at December 28, 2013 was 7.4%.

We regularly review the structure of our debt and consider changes to the proportion of variable versus fixed rate debt through refinancing, interest rate swaps or other measures in response to the changing economic environment. Historically, we have not used derivative instruments to manage interest rate risk. If we use and fail to manage these derivative instruments successfully, or if we are unable to refinance our debt or otherwise increase our debt capacity in response to changes in the marketplace, the expense associated with debt service could increase. This would negatively impact our financial condition and profitability.

The information below summarizes our market risks associated with long-term debt obligations as of December 28, 2013. The table presents principal cash flows and related interest rates by year. Interest rates disclosed represent the actual weighted average rates as of December 28, 2013.

		Debt Obligations Dutstanding <b>Webi</b> ghted average		
(in millions of U.S. dollars, except percentage amounts	) balance	interest rate		
Debt maturing in:				
2014	\$ 54.7	2.9%		
2015	4.2	5.9%		
2016	3.5	5.4%		
2017	17.8	7.9%		
2018	377.2	8.1%		
Thereafter	0.9	10.5%		
Total	\$458.3			

#### **Commodity Price Risk**

The competitive marketplace in which we operate may limit our ability to recover increased costs through higher prices. As a result, we are subject to market risk with respect to commodity price fluctuations principally related to our purchases of aluminum, PET resin, corn for HFCS, sugar, fruit and fruit concentrates. We manage some of our exposure to this risk through the use of supplier pricing agreements, which enable us to fix the purchase prices for certain commodities. We estimate that a 10% increase in the market prices of these commodities over the current market prices would cumulatively increase our cost of sales during the next 12 months by approximately \$24.0 million. This change would be material to our cash flows and our results of operations.

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

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Financial statements and exhibits filed under this item are listed in the index appearing in Item 15 of this Annual Report on Form 10-K.

# ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

## ITEM 9A. CONTROLS AND PROCEDURES Disclosure Controls and Procedures

The Company s management, under the supervision and with the participation of the Company s Chief Executive Officer and Chief Financial Officer, carried out an evaluation of the effectiveness of the design and operation of the Company s disclosure controls and procedures as of December 28, 2013 (the Evaluation ). Based upon the Evaluation, the Company s Chief Executive Officer and Chief Financial Officer concluded that Company s disclosure controls and procedures (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934) are effective.

#### Management s Report on Internal Control Over Financial Reporting

The Company s management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Exchange Act Rules 13a-15(f) and 15d-15(f). Management evaluates the effectiveness of the Company s internal control over financial reporting using the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control Integrated Framework (1992). Management, under the supervision and with the participation of the Company s Chief Executive Officer and Chief Financial Officer, assessed the effectiveness of the Company s internal control over financial reporting as of December 28, 2013, and concluded that it was effective as of December 28, 2013.

The effectiveness of the Company s internal control over financial reporting as of December 28, 2013 has been audited by PricewaterhouseCoopers LLP, the Company s independent registered certified public accounting firm, who also audited the Company s consolidated financial statements included in this Annual Report on Form 10-K, as stated in their report which appears herein.

*Calypso Soft Drinks Acquisition*: As permitted by Securities and Exchange Commission staff interpretive guidance for newly acquired businesses, management has excluded the Calypso business from its assessment of internal control over financial reporting as of December 28, 2013 because it consummated the Calypso Soft Drinks Acquisition in June 2013. Calypso s total assets and total revenues represent 4.0% and 1.5%, respectively, of the Company s consolidated financial statement amounts as of and for the year ended December 28, 2013.

#### **Changes in Internal Control Over Financial Reporting**

There was no change in our internal control over financial reporting during the quarter ended December 28, 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**ITEM 9B.OTHER INFORMATION** Not applicable.

# PART III

#### ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information required by this item regarding directors is incorporated by reference to, and will be contained in, the Election of Directors section of our definitive proxy circular for the 2014 Annual and Special Meeting of Shareowners, which will be filed within 120 days after December 28, 2013 (the 2014 Proxy Circular ). The information required by this item regarding audit committee financial expert disclosure is incorporated by reference to, and will be contained in, the Corporate Governance section of our 2014 Proxy Circular. The information required by this item regarding executive officers appears as the Supplemental Item in Part I. There have been no material changes to the procedures by which shareholders may recommend nominees to our board of directors.

The Audit Committee of our board of directors is an audit committee for the purposes of Section 3(a)(58)(A) of the Securities Exchange Act of 1934, as amended. The Audit Committee charter is posted on our website at www.cott.com. The members of the Audit Committee are Graham Savage (Chairman), George Burnett and Gregory Monahan. As required by the NYSE rules, the board has determined that each member of the Audit Committee is independent, financially literate and that Mr. Savage qualifies as an audit committee financial expert within the meaning of the rules of the U.S. Securities and Exchange Commission.

All of our directors, officers and employees must comply with our Code of Business Conduct and Ethics. In addition, our Chief Executive Officer, Chief Financial Officer and principal accounting officer and certain other employees have a further obligation to comply with our Code of Ethics for Senior Officers. Our Code of Business Conduct and Ethics and our Code of Ethics for Senior Officers are posted on our website, www.cott.com, and we intend to comply with obligations to disclose any amendment to, or waiver of, provisions of these codes by posting such information on our website.

#### Section 16(a) Beneficial ownership reporting compliance

The information required by this item is incorporated by reference to, and will be contained in, the Section 16(a) Beneficial Ownership Reporting Compliance section of our 2014 Proxy Circular.

#### **ITEM 11. EXECUTIVE COMPENSATION**

The information required by this item is incorporated by reference to, and will be contained in, the Compensation of Executive Officers section of our 2014 Proxy Circular.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED SHAREOWNER MATTERS

The information required by this item is incorporated by reference to, and will be contained in, the Principal Shareowners, Security Ownership of Directors and Management and Equity Compensation Plan Information sections of our 2014 Proxy Circular.

# ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information required by this item is incorporated by reference to, and will be contained in, the Certain Relationships and Related Transactions section of our 2014 Proxy Circular.

# ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information required by this item is incorporated by reference to, and will be contained in, the Independent Certified Public Accountants section of our 2014 Proxy Circular

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# PART IV

# ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) The documents filed as part of this report are as follows:

1. Financial Statements

The consolidated financial statements and accompanying report of independent certified public accountants are listed in the Index to Consolidated Financial Statements and are filed as part of this report.

2. Financial Statement Schedule

Schedule II Valuation and Qualifying Accounts

3. Exhibits

Exhibits required by Item 601 of Regulation S-K set forth on the Exhibit Index.

All other schedules called for by the applicable SEC accounting regulations are not required under the related instructions or are inapplicable and, therefore, have been omitted.

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#### Signatures

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**Cott Corporation** 

/S/ JERRY FOWDEN Jerry Fowden Chief Executive Officer Date: February 24, 2014

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated:

/S/ JERRY FOWDEN /S/ GREGORY MONAHAN Jerry Fowden **Gregory Monahan Chief Executive Officer, Director** Director (Principal Executive Officer) Date: February 24, 2014 Date: February 24, 2014 /S/ JAY WELLS /S/ MARIO PILOZZI **Jay Wells** Mario Pilozzi **Chief Financial Officer** Director (Principal Financial Officer) Date: February 24, 2014 Date: February 24, 2014 /S/ GREGORY LEITER /S/ GEORGE A. BURNETT **Gregory Leiter George A. Burnett** Senior Vice President, Chief Accounting Officer Director and Date: February 24, 2014 **Assistant Secretary** (Principal Accounting Officer)

## Date: February 24, 2014

/S/ DAVID T. GIBBONS /S/ ANDREW PROZES **David T. Gibbons Andrew Prozes Chairman**, Director Director Date: February 24, 2014 Date: February 24, 2014 /S/ MARK BENADIBA /S/ GRAHAM SAVAGE **Mark Benadiba Graham Savage** Director Director Date: February 24, 2014 Date: February 24, 2014 /S/ STEPHEN H. HALPERIN /S/ ERIC ROSENFELD **Stephen H. Halperin Eric Rosenfeld** Director Director Date: February 24, 2014 Date: February 24, 2014 /S/ BETTY JANE HESS **Betty Jane Hess** 

Director

Date: February 24, 2014

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# **COTT CORPORATION**

# INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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## **Report of Independent Certified Public Accountants**

To the Board of Directors and Shareholders of Cott Corporation:

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Cott Corporation and its subsidiaries at December 28, 2013 and December 29, 2012, and the results of their operations and their cash flows for each of the three years in the period ended December 28, 2013 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)2 presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 28, 2013, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) (1992). The Company s management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management s Report on Internal Control over Financial Reporting appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company s internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As described in Management s Report on Internal Control Over Financial Reporting appearing under Item 9A, management has excluded Cooke Bros. Holdings Limited (Calypso) from its assessment of internal control over financial reporting as of December 28, 2013 because it was acquired in June 2013. We have also excluded Calypso

from our audit of internal control over financial reporting. Calypso is a wholly owned subsidiary whose total assets and total revenues represent 4.0% and 1.5%, respectively, of the related consolidated financial statement amounts as of and for the year ended December 28, 2013.

/s/ PricewaterhouseCoopers LLP Tampa, Florida February 24, 2014

# **COTT CORPORATION**

## CONSOLIDATED STATEMENTS OF OPERATIONS

(in millions of U.S. dollars except share and per share amounts)

				he Year En ember 29, 2012		ember 31, 2011
Revenue, net	\$2,	094.0	\$	2,250.6	\$	2,334.6
Cost of sales		842.0		1,961.1		2,058.0
Gross profit		252.0		289.5		276.6
Selling, general and administrative expenses		160.4		178.0		172.7
Loss on disposal of property, plant & equipment		1.0		1.8		1.2
Restructuring and asset impairments						
Restructuring		2.0				
Asset impairments						0.6
Intangible asset impairments						1.4
		00 f				
Operating income		88.6		109.7		100.7
Contingent consideration earn-out adjustment		10.0		0.6		0.9
Other expense (income), net		12.8		(2.0)		2.2
Interest expense, net		51.6		54.2		57.1
Income before income taxes		24.2		56.9		40.5
Income tax expense (benefit)		2.2		4.6		(0.7)
Net income	\$	22.0	\$	52.3	\$	41.2
Less: Net income attributable to non-controlling interests		5.0		4.5		3.6
Net income attributed to Cott Corporation	\$	17.0	\$	47.8	\$	37.6
Net income per common share attributed to Cott Corporation						
Basic	\$	0.18	\$	0.51	\$	0.40
Diluted	Ψ	0.18	Ψ	0.50	Ψ	0.40
Weighted average outstanding shares (thousands) attributed to Cott Corporation		0.10		0.00		0.10
Basic	9	4,750		94,553		94,241
Diluted	9	5,633		94,775		95,001
Dividends declared per share The accompanying notes are an integral part of the	\$	0.24	\$	0.06	\$	

The accompanying notes are an integral part of these consolidated financial statements.

# **COTT CORPORATION**

#### CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in millions of U.S. dollars)

	December 28, 2013	Dece	the Year En ember 29, 2012	Dece	mber 31, 2011
Net income	\$ 22.0	\$	52.3	\$	41.2
Other comprehensive income (loss):					
Currency translation adjustment	(5.1)		10.7		(4.7)
Pension benefit plan, net of tax <sup>1</sup>	0.7		1.4		(3.1)
Unrealized gain on derivative instruments, net of tax <sup>2</sup>					0.6
Total other comprehensive (loss) income	(4.4)		12.1		(7.2)
Comprehensive income	\$17.6	\$	64.4	\$	34.0
Less: Comprehensive income attributable to non-controlling interests	5.0		4.3		3.6
Comprehensive income attributed to Cott Corporation	\$ 12.6	\$	60.1	\$	30.4

 Net of a \$0.3 million tax expense, \$1.1 million tax expense and \$0.6 million tax benefit for the years ended December 28, 2013, December 29, 2012 and December 31, 2011, respectively.

Net of a nil tax benefit, a nil tax benefit and \$0.3 million tax expense effect for the years ended December 28, 2013, December 29, 2012 and December 31, 2011, respectively.

The accompanying notes are an integral part of these consolidated financial statements.

# **COTT CORPORATION**

# CONSOLIDATED BALANCE SHEETS

(in millions of U.S. dollars, except share amounts)

	Dec	ember 28, 2013	Dec	ember 29, 2012
ASSETS				
Current assets				
Cash & cash equivalents	\$	47.2	\$	179.4
Accounts receivable, net of allowance of \$5.8 (\$6.8 as of December 29, 2012)		204.4		199.4
Income taxes recoverable		1.1		1.2
Inventories		233.1		224.8
Prepaid expenses and other current assets		19.3		20.3
Total current assets		505.1		625.1
Property, plant & equipment, net		483.7		490.9
Goodwill		137.3		130.3
Intangibles and other assets, net		296.2		315.4
Deferred income taxes		3.6		3.3
Other tax receivable		0.2		0.9
Total assets	\$	1,426.1	\$	1,565.9
LIABILITIES AND EQUITY				
Current liabilities				
Short-term borrowings	\$	50.8	\$	
Current maturities of long-term debt		3.9		1.9
Accounts payable and accrued liabilities		298.2		287.7
Total current liabilities		352.9		289.6
Long-term debt		403.5		601.8
Deferred income taxes		41.5		39.1
Other long-term liabilities		22.3		12.5
Total liabilities		820.2		943.0
Commitments and contingencies - Note 18				
Equity				
Capital stock, no par - 94,238,190 (December 29, 2012 - 95,371,484) shares				
issued		392.8		397.8
Treasury stock				
Additional paid-in-capital		44.1		40.4
Retained earnings		176.3		186.0
Accumulated other comprehensive loss		(16.8)		(12.4)

Total Cott Corporation equity           Non-controlling interests	596.4 9.5	611.8 11.1
Total equity	605.9	622.9
Total liabilities and equity	\$ 1,426.1	\$ 1,565.9

Approved by the Board of Directors:

## */s/ Graham Savage* Director

The accompanying notes are an integral part of these consolidated financial statements.

# **COTT CORPORATION**

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions of U.S. dollars)

		For the Year End	ded	
	December 28, 2013	December 29, 2012	December 31, 2011	
Operating Activities	2013	2012	2011	
Net income	\$ 22.0	\$ 52.3	\$ 41.2	
Depreciation & amortization	100.8	97.7	95.3	
Amortization of financing fees	2.8	3.7	3.9	
Share-based compensation expense	4.0	4.9	2.9	
Increase (decrease) in deferred income taxes	0.9	3.8	(3.7)	
Write-off of financing fees and discount	4.0			
Gain on bargain purchase		(0.9)		
Loss on disposal of property, plant & equipment	1.0	1.8	1.2	
Asset impairments			0.6	
Intangible asset impairments			1.4	
Contract termination payments			(3.1)	
Other non-cash items	0.9	(0.4)	4.9	
Change in operating assets and liabilities, net of acquisition:				
Accounts receivable	13.9	15.0	(5.0)	
Inventories	(1.0)	(12.1)	6.5	
Prepaid expenses and other current assets	(1.3)	(0.3)	5.8	
Other assets	6.1	0.9	(0.7)	
Accounts payable and accrued liabilities, and other liabilities	(0.6)	(2.2)	11.5	
Income taxes recoverable	1.7	8.8	0.8	
Net cash provided by operating activities	155.2	173.0	163.5	
Investing Activities				
Acquisition, net of cash received	(11.2)	(9.7)	(34.3)	
Additions to property, plant & equipment	(55.6)	(69.7)	(48.8)	
Additions to intangibles and other assets	(5.9)	(5.2)	(5.7)	
Proceeds from sale of property, plant & equipment	0.2	2.3	0.4	
Proceeds from insurance recoveries	0.6	1.9		
Other investing activities			(1.8)	
Net cash used in investing activities	(71.9)	(80.4)	(90.2)	
Financing Activities				
Payments of long-term debt	(220.8)	(3.3)	(6.8)	
Borrowings under ABL	131.9	24.5	224.1	
	10119	2113	221.1	

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Payments under ABL		(82.1)		(24.5)		(231.9)
Distributions to non-controlling interests		(6.6)		(5.6)		(6.0)
Issuance of common shares, net of offering fees						0.3
Common shares repurchased and cancelled		(13.0)		(0.3)		
Dividends to shareholders		(21.9)		(5.8)		
Financing fees		(0.8)		(1.2)		
Net cash used in financing activities	(	(213.3)		(16.2)		(20.3)
Effect of exchange rate changes on cash		(2.2)		2.1		(0.3)
Net (decrease) increase in cash & cash equivalents	(	(132.2)		78.5		52.7
Cash & cash equivalents, beginning of period		179.4		100.9		48.2
Cash & cash equivalents, end of period	\$	47.2	\$	179.4	\$	100.9
Supplemental Non-cash Investing and Financing Activities:						
Capital lease additions	\$	1.3	\$	1.0	\$	0.2
Common stock repurchased through accrued expenses				2.9		
Deferred consideration		5.1				
Financing fees		1.2				
Supplemental Disclosures of Cash Flow Information:						
Cash paid for interest	\$	50.9	\$	51.0	\$	53.8
Cash paid (received) for income taxes, net		0.1		(7.7)		1.3
The accompanying notes are an integral part of t	hese con	nsolidate	d financ	ial statement	ts.	

The accompanying notes are an integral part of these consolidated financial statements.

## **COTT CORPORATION**

# CONSOLIDATED STATEMENTS OF EQUITY

(in millions of U.S. dollars, except share amounts)

(1	of Common Shares			A Freasury	Paid-in-	A Retain <b>€</b> do Earnings	ccumulate Other mprehensi Income C (Loss)	veNon- ontrollin	
Balance at January 1,					-				
2011	94,750	1,051	\$ 395.6	\$ (3.2)	\$ 40.8	\$ 106.5	\$ (17.5)	\$ 13.0	\$ 535.2
Common shares issued - Director Share Awards	76				0.7				0.7
Treasury shares issued -	70				0.7				0.7
PSU Plan		(181)		0.5	(0.5)				
Treasury shares issued -		(106)		0.6					
EISPP Share-based compensation		(196)		0.6	(0.6) 2.2				2.2
Options exercised	275		0.3		2.2				0.3
Contributions to	270		010						0.0
non-controlling interests								1.8	1.8
Distributions to									
non-controlling interests								(6.0)	(6.0)
Comprehensive income									
Currency translation adjustment							(4.7)		(4.7)
Pension benefit plan, net							~ /		
of tax							(3.1)		(3.1)
Unrealized loss on									
derivative instruments, net									
of tax							0.6		0.6
Net income						37.6		3.6	41.2
Balance at December 31,	05 101		ф <b>205</b> 0	<b>(31</b> )	¢ 40 (	ф 144 1	ф ( <b>34 न</b> )	ф 1 <b>2</b> 4	ф <b>Г</b> ( <b>0 0</b>
2011	95,101	674	\$ 395.9	\$ (2.1)	\$ 42.6	\$ 144.1	\$ (24.7)	\$ 12.4	\$ 568.2
Common shares issued -									
Director Share Awards	96				0.7				0.7
Common shares	20				0.7				0.7
repurchased and cancelled	(392)		(3.1)			(0.1)			(3.2)
Treasury shares issued -						. ,			
Time-based RSUs		(674)		2.1	(2.1)				

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Common shares issued -							
Time-based RSUs	566	5.0	(5.0)				
Share-based compensation			4.2				4.2
Dividend payment				(5.8)			(5.8)
Distributions to							
non-controlling interests						(5.6)	(5.6)
Comprehensive income							
Currency translation							
adjustment					10.9	(0.2)	10.7
Pension benefit plan, net							
of tax					1.4		1.4
Unrealized gain on							
derivative instruments, net							
of tax							
Net income				47.8		4.5	52.3
Balance at December 29,	0	ф <b>30т</b> о ф	ф <b>10 1</b> (	<b>•</b> • • • • •	<b>(10 1)</b>	ф <b>л</b> лл	<i>ф</i> ( <b>33</b> 0
2012	95,371	\$ 397.8 \$	\$ 40.4	\$ 186.0	\$ (12.4)	\$ 11.1	\$ 622.9
Common shares issued -							
Director Share Awards	87		0.8				0.8
Common shares							
repurchased and cancelled	(1,251)	(5.3)		(4.8)			(10.1)
Common shares issued -							
Time-based RSUs	31	0.3	(0.3)				
Share-based compensation			3.2				3.2
Dividend payment				(21.9)			(21.9)
Distributions to							
non-controlling interests						(6.6)	(6.6)
Comprehensive income							
Currency translation							
adjustment					(5.1)		(5.1)
Pension benefit plan, net							
of tax					0.7		0.7
Unrealized gain (loss) on							
derivative instruments, net							
of tax							
Net income				17.0		5.0	22.0
Balance at December 28,							
2013	94,238	\$ 392.8 \$	\$ 44.1	\$ 176.3	\$ (16.8)	<b>\$ 9.5</b>	\$ 605.9

The accompanying notes are an integral part of these consolidated financial statements.

### Notes to Consolidated Financial Statements

#### **Description of Business**

Cott Corporation, together with its consolidated subsidiaries ( Cott, the Company, our Company, Cott Corporation, us, or our ), is one of the world s largest producers of beverages on behalf of retailers, brand owners and distributors. Our product lines include carbonated soft drinks ( CSDs ), 100% shelf stable juice and juice-based products, clear, still and sparkling flavored waters, energy drinks, sports products, new age beverages and ready-to-drink teas, as well as alcoholic beverages for brand owners.

#### Note 1 Summary of Significant Accounting Policies

#### **Basis of presentation**

These consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ( GAAP ) using the U.S. dollar as the reporting currency, as the majority of our business and the majority of our shareowners are in the United States.

For the years ended December 28, 2013, December 29, 2012 and December 31, 2011, we had 52 weeks of activity. Our fiscal year ends on Saturday, December 28, 2013 and our next 53 week year is 2015.

We have three reporting segments North America (which includes our U.S. operating segment and Canada operating segment), United Kingdom (U.K.) (which includes our United Kingdom reporting unit and our Continental European reporting unit), and All Other (All Other) (which includes our Mexico operating segment, our Royal Crown International (RCI) operating segment and other Miscellaneous Expenses). Our corporate oversight function (Corporate) is not treated as a segment; it includes certain general and administrative costs that are not allocated to any of the reporting segments. During the fourth quarter of 2013, management reviewed our reporting segments and subsequently combined our Mexico and RCI reporting segments with the segment previously classified as All Other into one segment classified as All Other. Prior year information has been updated to reflect the change in our reporting segments.

#### **Basis of consolidation**

The financial statements consolidate our accounts, our wholly-owned and majority-owned subsidiaries and joint ventures which we control. All intercompany transactions and accounts have been eliminated in consolidation.

#### Estimates

The preparation of these consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amount of revenue and expenses during the reporting period. Actual results could differ from those estimates. The consolidated financial statements include estimates and assumptions which, in the opinion of management, were significant to the underlying amounts representing the future valuation of intangible assets, long-lived assets and goodwill, accounting for share-based compensation, realization of deferred income tax assets and the resolution of tax contingencies.

#### **Revenue recognition**

We recognize revenue, net of sales returns, when ownership passes to customers for products manufactured in our own plants and/or by third parties on our behalf, and when prices to our customers are fixed and collection is reasonably assured. This may be upon shipment of goods or upon delivery to the customer, depending on contractual terms. Shipping and handling costs paid by the customer to us are included in revenue. Although we accept returns of products from our customers occasionally, such returns, historically, have not been material.

#### Sales incentives

We participate in various incentive programs with our customers, including volume-based incentives, contractual rebates and promotional allowances. Volume incentives are based on our customers achieving volume targets for a period of time. Volume incentives and contractual rebates are deducted from revenue and accrued as the incentives are earned and are based on management s estimate of the total the customer is expected to earn and claim. Promotional allowances are accrued at time of revenue recognition and deducted from revenue based on either the volume shipped or the volume sold at the retailer location, depending on the terms of the allowance. We regularly review customer sales forecasts to ensure volume targets will be met and adjust incentive accruals and revenues accordingly.

# Cost of sales

We record shipping and handling and finished goods inventory costs in cost of sales. Finished goods inventory costs include the cost of direct labor and materials and the applicable share of overhead expense chargeable to production.

## Selling, general and administrative expenses

We record all other expenses not charged to production as selling, general and administrative expenses.

## **Share-based compensation**

Share-based compensation expense for all share-based compensation awards is based on the grant-date fair value. We recognized these compensation costs net of a forfeiture rate on a straight-line basis over the requisite service period of the award, which is generally the vesting term of three years. No estimated forfeitures were included in the calculation of share-based compensation for the 2013, 2012 and 2011 share-based awards.

Additional paid-in capital is adjusted by the tax impact related to the difference between the amount deducted for tax purposes and the compensation cost for accounting purposes. Where the tax deduction exceeds book compensation cost, an increase in additional paid-in capital is recorded. Where the tax deduction is less than book compensation cost, a reduction in additional paid-in capital is recorded to the extent there is an accumulated balance or charged to income tax expense if a shortfall remains after the accumulated additional paid-in capital is brought to zero.

## Cash and cash equivalents

Cash and cash equivalents include all highly liquid investments with original maturities not exceeding three months at the time of purchase. The fair values of our cash and cash equivalents approximate the amounts shown on our Consolidated Balance Sheets due to their short-term nature.

# Allowance for doubtful accounts

A portion of our accounts receivable is not expected to be collected due to non-payment, bankruptcies and deductions. Our accounting policy for the allowance for doubtful accounts requires us to reserve an amount based on the evaluation of the aging of accounts receivable, detailed analysis of high-risk customers accounts, and the overall market and economic conditions of our customers.

#### Inventories

Inventories are stated at the lower of cost, determined on the first-in, first-out method, or net realizable value. Returnable bottles are valued at the lower of cost, deposit value or net realizable value. Finished goods and work-in-process include the cost of raw materials, direct labor and manufacturing overhead costs. As a result, we use an inventory reserve to adjust our costs down to a net realizable value and to reserve for estimated obsolescence of both raw materials and finished goods.

# Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation is allocated between cost of sales and selling, general and administration expenses and is determined using the straight-line method over the estimated useful lives of the assets as follows:

Buildings	10 to 40 years
Machinery and equipment	7 to 15 years
Furniture and fixtures	3 to 10 years
Plates, films and molds	1 to 10 years
Vending	5 to 10 years
Transportation equipment	3 to 15 years
IT Systems	3 to 7 years
Leasehold improvements are amortized using the straight-line method over the remaining life of the le	ase or useful
life, whichever is shorter. Maintenance and repairs are charged to operating expense when incurred.	

#### Goodwill and indefinite life intangible assets:

The following table summarizes our goodwill on a reporting segment basis as of December 28, 2013 and December 29, 2012:

(in millions of U.S. dollars)	Deceml	ber 28, 2013	Deceml	oer 29, 201
North America				
Balance at beginning of year	\$	125.8	\$	125.1
Goodwill acquired during the year				
Foreign exchange		(1.8)		0.7
Balance at end of year	\$	124.0	\$	125.8
All Other				
Balance at beginning of year	\$	4.5	\$	4.5
Goodwill acquired during the year				
Foreign exchange				
Balance at end of year	\$	4.5	\$	4.5
UK				
Balance at beginning of year	\$		\$	
Goodwill acquired during the year		8.5		
Foreign exchange		0.3		
Balance at end of year	\$	8.8	\$	
Total				
Balance at beginning of year	\$	130.3	\$	129.6
Goodwill acquired during the year		8.5		
Foreign exchange		(1.5)		0.7
Balance at end of year	\$	137.3	\$	130.3

Goodwill represents the excess purchase price of acquired businesses over the fair value of the net assets acquired. Goodwill is not amortized, but instead is tested for impairment at least annually in the fourth quarter or more frequently if we determine a triggering event has occurred during the year. Any impairment loss is recognized in our results of operations. We evaluate goodwill for impairment on a reporting unit basis. Reporting units are operations for which discrete financial information is available and are at or one level below our operating segments. For the purpose of testing goodwill for impairment, our reporting units are the United States (U.S.), United Kingdom (U.K.), Canada, and Royal Crown International (RCI). We had goodwill of \$137.3 million on our balance sheet at December 28, 2013, which represents amounts for the U.S., U.K., Canada and the RCI reporting units.

In 2013 and 2012, for our RCI reporting unit, we assessed qualitative factors to determine whether the existence of events or circumstances indicated that it was more likely than not that the fair value of the reporting unit was less than its carrying amount. We also performed this assessment for our Canada reporting unit in 2012. If, after assessing the totality of events or circumstances, we had determined that it was more likely than not that the fair value of the reporting unit was less than its carrying amount, then we would have performed the first step of the two-step goodwill impairment test. We concluded that it was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the two-step goodwill impairment test. We concluded that it was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more likely than not that the fair value of the reporting unit was more than

its carrying amount and therefore we were not required to perform any additional testing.

In 2013, for our U.S. and Canada reporting units, we chose to bypass the qualitative assessment and performed the first step of the two-step goodwill impairment test using a mix of the income approach (which is based on the discounted cash flow of the reporting unit) and the public company approach. We believe using a combination of the two approaches provides a more accurate valuation because it incorporates the actual cash generation of the Company in addition to how a third party market participant would value the reporting unit. We also chose to bypass the qualitative assessment for our U.S. reporting unit in 2012. Because the business is assumed to continue in perpetuity, the discounted future cash flow includes a terminal value. We used a weighted average terminal growth rate of 1% for our U.S. reporting unit in 2013 and 2012 and a weighted average terminal growth rate of 1% for our Canada reporting unit in 2013. The long-term growth assumptions incorporated into the discounted cash flow calculation reflect our long-term view of the market (including a decline in CSD demand), projected changes in the sale of our products, pricing of such products and operating profit margins.

The estimated revenue changes in the analysis for the U.S. reporting unit ranged between -9.7% and 5.6% for 2013 and -1.4% and 3.0% for 2012. The estimated revenue changes in the analysis for the Canada reporting unit ranged between -17.2% and 1.2% for 2013.

The discount rate used for the fair value estimates in the analysis for the U.S. reporting unit was 8.5% for 2013 and 10.5% for 2012 and ranged from 11% to 12% for 2011. The discount rate used for the fair value estimates in the analysis for the Canada reporting unit was 9.0% for 2013 and 11.0% for 2011. These rates were based on the weighted average cost of capital a market participant would use if evaluating the reporting unit as an investment. The risk-free rate was 3.4% and 2.4% for 2013 and 2012, respectively, and was based on a 20-year U.S. Treasury Bill as of the valuation date.

For the Canada reporting unit, the fair value exceeded the net book value by approximately 23% and 49% in 2013 and 2011, respectively. As noted above, a qualitative assessment was performed on our Canada reporting unit in 2012. From 2011 to 2013, the fair value declined by approximately 41%.

All goodwill in the U.K. reporting unit is attributable to the June 2013 acquisition (the Calypso Soft Drinks Acquisition ) of 100 percent of the share capital of Cooke Bros. Holdings Limited, which includes the subsidiary companies Calypso Soft Drinks Limited and Mr. Freeze (Europe) Limited (together, Calypso Soft Drinks ).

Each year during the fourth quarter, we re-evaluate the assumptions used to reflect changes in the business environment, such as revenue growth rates, operating profit margins and discount rate. Based on the evaluations performed this year, we determined that the fair value of our significant reporting units exceeded their carrying amounts.

# Intangible and other assets

As of December 28, 2013, other intangible assets were \$251.2 million, consisting principally of \$212.0 million of customer relationships that arose from acquisitions, \$10.1 million of financing costs, \$17.5 million of information technology assets, and \$7.4 million of trademarks. Customer relationships are amortized on a straight-line basis for the period over which we expect to receive economic benefits. We review the estimated useful life of these intangible assets annually, taking into consideration the specific net cash flows related to the intangible asset, unless a review is required more frequently due to a triggering event such as the loss of a customer. The permanent loss or significant decline in sales to any customer included in the intangible asset would result in impairment in the value of the intangible asset or accelerated amortization and could lead to an impairment of fixed assets that were used to service that customer. In 2013 we recorded \$10.7 million of customer relationships acquired in connection with the Calypso Soft Drinks Acquisition. We did not record impairment charges for other intangible assets in 2013 or 2012. In 2011, we recorded an asset impairment charge of \$1.4 million related primarily to customer relationships.

Our only intangible asset with an indefinite life relates to the 2001 acquisition of intellectual property from Royal Crown Company, Inc., including the right to manufacture our concentrates, with all related inventions, processes, technologies, technical and manufacturing information, know-how and the use of the Royal Crown brand outside of North America and Mexico (the Rights ). This asset has a net book value of \$45.0 million. Prior to 2001, we paid a volume based royalty to the Royal Crown Company for purchase of concentrates. There are no legal, regulatory, contractual, competitive, economic, or other factors that limit the useful life of this intangible.

The life of the Rights is considered to be indefinite and therefore not amortized, but instead is tested for impairment at least annually or more frequently if we determine a triggering event has occurred during the year. We compare the carrying amount of the Rights to their fair value and where the carrying amount is greater than the fair value, we

recognize in income an impairment loss. To determine fair value, we use a relief from royalty method, which calculates a fair value royalty rate that is applied to a forecast of future volume shipments of concentrate that is used to produce CSDs. The forecast of future volumes is based on the estimated inter-plant shipments and RCI shipments. The relief from royalty method is used since the Rights were purchased in part to avoid making future royalty payments for concentrate to the Royal Crown Company. The resulting cash flows are discounted using a discount rate of 12.5% and estimated volume changes between -10.7% and 5.5%. No impairment was identified for the year ended December 28, 2013. Absent any other changes, if our inter-plant concentrate volume declines by 1.0% from our estimated volume, the fair value of our Rights would decline by approximately \$1.7 million. If our RCI volume declines by 1.0% from our estimated volume, the fair value of the Rights would decline by approximately \$2.6 million. If our discount rate increases by 100 basis points, the fair value of the Rights would decline by approximately \$5.5 million. None of these adjustments would result in an impairment of our Rights as either a stand-alone adjustment or in combination.

#### Impairment of long-lived assets

When adverse events occur, we compare the carrying amount of long-lived assets to the estimated undiscounted future cash flows at the lowest level of independent cash flows for the group of long-lived assets and recognize any impairment loss in the Consolidated Statements of Operations, taking into consideration the timing of testing and the asset s remaining useful life. The expected life and value of these long-lived assets is based on an evaluation of the competitive environment, history and future prospects as appropriate. In 2011, we recorded an impairment of long-lived assets of \$0.6 million related to a production plant in Mexico that ceased operations. We did not record impairments of long-lived assets in 2012 or 2013.

#### **Foreign currency translation**

The assets and liabilities of non-U.S. active operations, all of which are self-sustaining, are translated to U.S. dollars at the exchange rates in effect at the balance sheet dates. Revenues and expenses are translated using average monthly exchange rates prevailing during the period. The resulting gains or losses are recorded in accumulated comprehensive income under shareowners equity.

#### **Income Taxes**

We account for income taxes under the asset and liability method. Deferred tax assets and liabilities are recognized based on the differences between the accounting values of assets and liabilities and their related tax bases using currently enacted income tax rates. A valuation allowance is established to reduce deferred income tax assets if, on the basis of available evidence, it is not more likely than not that all or a portion of any deferred tax assets will be realized. We classify interest and income tax penalties as income tax expense (benefit).

We account for uncertain tax positions using a two-step process. The first step is to evaluate the tax position for recognition by determining if the weight of available evidence indicates that it is more likely than not that the position will be sustained on audit, including resolution of related appeals or litigation processes, based on the technical merits. The second step requires us to estimate and measure the tax benefit as the largest amount that is more than 50% likely to be realized upon ultimate settlement. It is inherently difficult and subjective to estimate such amounts, as we have to determine the probability of various possible outcomes. We re-evaluate these uncertain tax positions on a quarterly basis. This evaluation is based on factors including, but not limited to, changes in facts or circumstances, changes in tax law, effectively settled issues under audit, and new audit activity. Such a change in recognition or measurement would result in the recognition of a tax benefit or an additional charge to the tax provision.

We recognize interest and penalties related to unrecognized tax benefits within the income tax expense line in the accompanying Consolidated Statements of Operations, and we include accrued interest and penalties within the income tax payable or receivable account in the Consolidated Balance Sheets.

#### **Pension costs**

We record annual amounts relating to defined benefit pension plans based on calculations, which include various actuarial assumptions such as discount rates and assumed rates of return depending on the pension plan. Material changes in pension costs may occur in the future due to changes in these assumptions. Future annual amounts could be impacted by changes in the discount rate, changes in the expected long-term rate of return, changes in the level of contributions to the plans and other factors. The funded status is the difference between the fair value of plan assets and the benefit obligation. Future actuarial gains or losses that are not recognized as net periodic benefits cost in the same periods will be recognized as a component of other comprehensive income.

### **Recently issued accounting pronouncements**

*Update ASU 2013-02* Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income

In February 2013, the Financial Accounting Standards Board (FASB) amended its guidance regarding the information provided in relation to the amounts reclassified out of accumulated other comprehensive income. The amendments do not change the current requirements for reporting net income or other comprehensive income in financial statements. However, the amendments require an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other

comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures required under U.S. GAAP that provide additional detail about those amounts. For public entities, the amendments are effective prospectively for reporting periods beginning after December 15, 2012. We have adopted this guidance, and the required disclosure is set forth in Note 17.

# Note 2 Acquisition

# Calypso Soft Drinks Acquisition

During June 2013, our United Kingdom (U.K.) reporting segment completed the Calypso Soft Drinks Acquisition. Calypso Soft Drinks produces fruit juices, juice drinks, soft drinks, and freeze products in the United Kingdom. The aggregate purchase price in the Calypso Soft Drinks Acquisition was \$12.1 million, which includes approximately \$7.0 million paid at closing, deferred payments of approximately \$2.3 million and \$3.0 million to be paid on the first and second anniversary of the closing date, respectively, of the Calypso Soft Drinks Acquisition. In connection with the Calypso Soft Drinks Acquisition, we paid off \$18.5 million of outstanding debt of the acquired companies. The closing payment was funded from available cash.

The total consideration paid by us in the Calypso Soft Drinks Acquisition, subject to final working capital adjustments, is summarized below:

(in millions of U.S. dollars)	
Cash	\$ 7.0
Deferred consideration <sup>1</sup>	5.1
Total consideration	\$ 12.1

<sup>1.</sup> Principal amount of \$5.3 million discounted to be paid on the first and second anniversary of completion date. Our primary reasons for the Calypso Soft Drinks Acquisition were to expand Cott s product portfolio and enhance our customer offering and growth prospects.

The Calypso Soft Drinks Acquisition is being accounted for as a business combination which, among other things, requires that assets acquired and liabilities assumed be measured at their acquisition date fair values. Identified intangible assets, goodwill and property, plant and equipment are recorded at their estimated fair values per preliminary valuations and may change based on the final valuation results including, for example, the process of physically validating fixed assets. The results of operations of Calypso Soft Drinks have been included in our operating results beginning as of the acquisition date. We allocated the purchase price of the Calypso Soft Drinks Acquisition to tangible assets, liabilities and identifiable intangible assets acquired based on their estimated fair value assigned to identifiable intangible assets acquired was based on estimates and assumptions made by management. Intangible assets are amortized using a method that reflects the pattern in which economic benefits of the intangible asset are consumed using a straight-line amortization method.

The following table summarizes the estimated allocation of the purchase price to the fair value of the assets acquired and liabilities assumed in connection with the Calypso Soft Drinks Acquisition.

(in millions of U.S. dollars)	ported at ber 27. 2013	Adjustments	 ported at er 28, 2013
Cash	\$ 0.5	\$	\$ 0.5
Accounts receivable	15.1	1.0	16.1
Inventory	7.5	0.6	8.1
Prepaid expenses and other assets	0.6		0.6
Property, plant and equipment	9.7	(1.0)	8.7
Goodwill	10.5	(2.0)	8.5
Intangibles and other assets	14.8	0.2	15.0
Accounts payable and accrued liabilities	(14.1)	(1.7)	(15.8)
Shareholder loans	(1.6)		(1.6)
Deferred tax liabilities	(4.7)	1.2	(3.5)
Other long-term liabilities	(26.2)	1.7	(24.5)
Total	\$ 12.1	\$	\$ 12.1

The Company recognized \$1.7 million of acquisition related costs associated with the Calypso Soft Drinks Acquisition that were expensed during 2013. These costs are included in the selling, general, and administrative expenses of our Consolidated Statements of Operations in accordance with Accounting Standards Codification (ASC) 805, Business Combinations (ASC 805).

# Scotland Acquisition

In March 2012, our U.K. reporting segment acquired a beverage and wholesale business based in Scotland for approximately \$5.0 million. The business was purchased from a company in administration and provides a number of benefits to our U.K. reporting segment, including increased product offerings, logistical synergies and access to an additional production line. The acquisition has been accounted for using the purchase method of accounting for business combinations, and related operating results are included in the Consolidated Statements of Operations for the periods subsequent to the acquisition. The identified assets, which included inventory, property, plant and equipment, trade names and customer lists, were recorded at their estimated fair values, which exceeded the fair value of the purchase price of the business. Accordingly, the acquisition has been accounted for as a bargain purchase and, as a result, we recognized a gain of approximately \$0.9 million associated with the acquisition. The gain is included in the other (income) expense, net section of the Consolidated Statements of Operations.

# Cliffstar Acquisition

On August 17, 2010, we completed the Cliffstar Acquisition for approximately \$503.0 million in cash, \$14.0 million in deferred consideration payable in equal installments over three years and contingent consideration of up to \$55.0 million. The first \$15.0 million of the contingent consideration was paid upon the achievement of milestones in certain expansion projects in 2010. The remainder of the contingent consideration was to be calculated based on the achievement of certain performance measures during the fiscal year ending January 1, 2011.

In 2011, the seller of Cliffstar raised certain objections to the performance measures used to calculate the contingent consideration, and the parties commenced the dispute resolution mechanism provided for in the asset purchase agreement. During 2011, Cott made interim payments to the seller equal to \$29.6 million which was net of a \$4.7 million refund due to Cott and included \$0.9 million in settlement of certain of the seller s objections to the calculation of the contingent consideration. The seller s claims for an additional \$12.1 million in contingent consideration were submitted to binding arbitration pursuant to the asset purchase agreement and favorably resolved by payment by Cott in February 2013 of approximately \$0.6 million.

The Cliffstar Acquisition was financed through the issuance of \$375.0 million aggregate principal amount of 8.125% senior notes due 2018 (the 2018 Notes ), the underwritten public offering of 13.4 million of our common shares (the Equity Offering ) and borrowings under our credit facility, which we refinanced in connection with the Cliffstar Acquisition, to increase the amount available for borrowings to \$275.0 million.

Our primary reasons for the Cliffstar Acquisition were to expand Cott s product portfolio and manufacturing capabilities, enhance our customer offering and growth prospects, and improve our strategic platform for the future.

The Cliffstar Acquisition is being accounted for under the purchase accounting method, in accordance with ASC 805, Business Combinations , with the assets and liabilities acquired recorded at their fair values at the date of the Cliffstar Acquisition. Identified intangible assets, goodwill and property, plant and equipment are recorded at their estimated fair values per valuations. The results of operations of the acquired business have been included in our operating results beginning as of the date of the Cliffstar Acquisition. We allocated the purchase price of the Cliffstar Acquisition to tangible assets, liabilities and identifiable intangible assets acquired based on their estimated fair values. The excess of the purchase

price over the aggregate fair values was recorded as goodwill. The fair value assigned to identifiable intangible assets acquired was based on estimates and assumptions made by management. Intangible assets are amortized using the straight-line amortization method.

In addition to the purchase price, we incurred \$7.2 million of acquisition related costs, which were expensed as incurred and recorded in the selling, general, and administrative expenses caption of our Consolidated Statements of Operations for the year ended January 1, 2011, in accordance with ASC 805.

The following table summarizes the allocation of the purchase price to the fair value of the assets acquired and liabilities assumed in connection with the Cliffstar Acquisition.

	As re	ported at
(in millions of U.S. dollars)	Janua	ry 1, 2011
Accounts receivable	\$	52.2
Inventories		87.1
Prepaid expenses and other assets		5.7
Property, plant & equipment		167.3
Goodwill		98.2
Intangibles and other assets		224.3
Accounts payable and accrued liabilities		(63.3)
Other long-term liabilities		(2.8)
Total	\$	568.7

#### **Intangible Assets**

#### Calypso Soft Drinks Acquisition

In our determination of the fair value of the intangible assets, we considered, among other factors, the best use of acquired assets, analysis of historical financial performance and estimates of future performance of Calypso Soft Drinks products. The estimated fair values of identified intangible assets were calculated considering market participant expectations and using an income approach and estimates and assumptions provided by Calypso Soft Drinks management, as well as our management. The following table sets forth the components of identified intangible assets associated with the Calypso Soft Drinks Acquisition and their estimated weighted average useful lives:

	As Reported at December 28, 2013				
	Estimated Fair				
	Market	Estimated			
(in millions of U.S. dollars)	Value	Useful Life			
Customer relationships	\$ 10.7	15 years			
Trademarks and trade names	3.0	20 years			
Non-competition agreements	1.3	5 years			

#### Total

#### \$ 15.0

Customer relationships represent future projected revenue that will be derived from sales to existing customers of Calypso Soft Drinks.

Trademarks and trade names represent the future projected cost savings associated with the premium and brand image obtained as a result of owning the trademark or trade name as opposed to obtaining the benefit of the trademark or trade name through a royalty or rental fee.

In conjunction with the closing of the Calypso Soft Drinks Acquisition, certain key employees of Calypso Soft Drinks executed non-competition agreements, which prevent those employees from competing with us in the specified restricted territories for five years after the acquisition date. The value of the Calypso Soft Drinks business could be diminished without these non-competition agreements.

#### Cliffstar Acquisition

In our determination of the fair value of the intangible assets, we considered, among other factors, the best use of acquired assets, analysis of historical financial performance and estimates of future performance of Cliffstar s products. The

estimated fair values of identified intangible assets were calculated considering market participant expectations and using an income approach and estimates and assumptions provided by Cliffstar s and our management. The following table sets forth the components of identified intangible assets associated with the Cliffstar Acquisition and their estimated weighted average useful lives:

	As Reported a Estimated Fair	t January 1, 2011
(in millions of U.S. dollars)	Market Value	Estimated Useful Life
Customer relationships	\$ 216.9	15 years
Non-competition agreements	6.6	3 years
Total	\$ 223.5	

Customer relationships represent future projected revenue that will be derived from sales to existing customers of the acquired company.

In conjunction with the closing of the Cliffstar Acquisition, certain key employees of Cliffstar executed non-competition agreements, which prevent those employees from competing with us in specified restricted territories for a period of three years from the date of the Cliffstar Acquisition. The value of the Cliffstar business could be materially diminished without these non-competition agreements.

# Goodwill

The principal factor that resulted in recognition of goodwill was that the purchase prices for the Calypso Soft Drinks Acquisition and Cliffstar Acquisition were based in part on cash flow projections assuming the reduction of administration costs and the integration of acquired customers and products into our operations, which is of greater value than on a standalone basis. Goodwill is expected to be deductible for tax purposes.

# Supplemental Pro Forma Data (unaudited)

The following unaudited financial information for the years ended December 28, 2013 and December 29, 2012 represent the combined results of our operations as if the Calypso Soft Drinks Acquisition had occurred on December 31, 2011. The unaudited pro forma financial information does not necessarily reflect the results of operations that would have occurred had we operated as a single entity during such period.

	For the Year Ended			
	December 28, December			
(in millions of U.S. dollars, except share amounts)	2013		2012	
Revenue	\$2,121.5	\$	2,309.7	
Net income	18.9		48.2	
Net income per common share, diluted	\$ 0.20	\$	0.51	

# Note 3 Restructuring

We implement restructuring programs from time to time that are designed to improve operating effectiveness and lower costs. When we implement these programs, we incur various charges, including severance and other employment related costs. In June 2013, we implemented one such program (the 2013 Restructuring Plan ), which consisted primarily of headcount reductions. For the year ended December 28, 2013, we incurred charges of approximately \$2.0 million related primarily to employee redundancy costs.

The following table summarizes restructuring, asset impairment and intangible asset impairment charges for the years ended December 28, 2013, December 29, 2012 and December 31, 2011:

	For the Year Ended				
	December 28,	December 29,	Decem	ber 31,	
(in millions of U.S. dollars)	2013	2012	20	)11	
Restructuring	\$ 2.0	\$	\$		
Asset impairments				0.6	
Intangible asset impairments				1.4	
	\$ 2.0	\$	\$	2.0	

As of December 28, 2013, December 29, 2012 and December 31, 2011, no amounts are owed under our restructuring plans.

## Year ended December 28, 2013

The following table summarizes restructuring charges on a reporting segment basis for the year ended December 28, 2013.

(in millions of U.S. dollars)	North A	America	United	Kingdom	All	Other	Total
Restructuring	\$	1.0	\$	0.7	\$	0.3	\$ 2.0
	\$	1.0	\$	0.7	\$	0.3	\$ 2.0

# Year ended December 31, 2011

The following table summarizes our asset impairment charges on a reporting segment basis for the year ended December 31, 2011.

(in millions of U.S. dollars)	North A	merica	All	Other	Total
Asset impairments	\$		\$	0.6	\$ 0.6
Intangible asset impairments		1.4			1.4
	\$	1.4	\$	0.6	\$ 2.0

*Asset impairments* - In 2011, we recorded an asset impairment charge of \$1.4 million related primarily to customer relationships. Also, in 2011, we recorded a \$0.6 million impairment of long-lived assets related to a production plant in Mexico that ceased operations.

## Note 4 Other Expense (Income), Net

The following table summarizes other expenses and (income) for the years ended December 28, 2013, December 29, 2012 and December 31, 2011:

	For the Year Ended					
(in millions of U.S. dollars)	December 28, 2013		mber 29, 2012		nber 31, 011	
Foreign exchange loss	\$ 0.2	\$	0.8	\$	2.2	
Gain on bargain purchase			(0.9)			
Proceeds from insurance recoveries	(0.1)		(1.9)			
Bond redemption	8.7					
Write-off of financing fees and discount	4.0					
Total	\$ 12.8	\$	(2.0)	\$	2.2	

### Note 5 Interest Expense

The following table summarizes interest expense for the years ended December 28, 2013, December 29, 2012 and December 31, 2011:

	For the Year Ended				
	December 28	, Dece	mber 29,	Decer	nber 31,
(in millions of U.S. dollars)	2013	2	2012	2	2011
Interest on long-term debt	\$ 47.4	\$	49.4	\$	50.1
Other interest expense	4.2		4.8		7.0
Total	\$ 51.6	\$	54.2	\$	57.1

# Note 6 Income Tax Expense (Benefit)

Income before income taxes consisted of the following:

	For the Y				ear Ended			
(in millions of U.S. dollars)	December 28, 2013		mber 29, 2012		mber 31, 2011			
Canada	\$ 30.7	\$	22.9	\$	20.1			
Outside Canada	(6.5)		34.0		20.4			
Income before income taxes	\$ 24.2	\$	56.9	\$	40.5			

Income tax expense (benefit) consisted of the following:

(in millions of U.S. dollars)	For the Year En December 28, December 29, 2013 2012					
Current						
Canada	\$ (0.3)	\$	2.4	\$	2.2	
Outside Canada	(0.4)		(1.6)		0.5	
	\$ (0.7)	\$	0.8	\$	2.7	
Deferred						
Canada	\$ (0.6)	\$	0.6	\$	0.8	
Outside Canada	3.5		3.2		(4.2)	
	\$ 2.9	\$	3.8	\$	(3.4)	
Income tax expense (benefit)	\$ 2.2	\$	4.6	\$	(0.7)	

The following table reconciles income taxes calculated at the basic Canadian corporate rates with the income tax provision:

	For the Year Ended				
(in millions of U.S. dollars)	December 28, December 29, 2013 2012				nber 31, 2011
Income tax expense based on Canadian					
statutory rates	\$ 6.1	\$	14.4	\$	10.9
Foreign tax rate differential	(0.7)		1.2		(3.0)

Tax exempt income	(15.1)	(14.8)	(14.2)
Dividend income		0.7	1.0
Changes in enacted tax rates	(1.5)	(0.8)	(0.8)
Increase in valuation allowance	12.5	4.0	10.3
Increase (decrease) to uncertain tax positions	0.8	(0.8)	(0.9)
Non-controlling interests	(1.8)	(1.6)	(1.3)
Other items	1.9	2.3	(2.7)
Income tax expense (benefit)	\$ 2.2	\$ 4.6	\$ (0.7)

Deferred income tax assets and liabilities were recognized on temporary differences between the financial and tax bases of existing assets and liabilities as follows:

(in millions of U.S. dollars)	December 28, 2013		· ·		ecember 29, 2012	
Deferred tax assets						
Loss carryforwards	\$	64.1	\$ 53.8			
Leases		3.8	4.1			
Property, plant & equipment		5.9	4.5			
Liabilities and reserves		13.4	12.0			
Stock options		1.9	0.9			
Inventories		1.8	3.7			
Other		4.6	4.1			
		95.5	83.1			
Deferred tax liabilities						
Property, plant & equipment		(54.2)	(63.6)			
Intangible assets		(25.0)	(15.9)			
Other		(1.0)	(0.8)			
		(80.2)	(80.3)			
Valuation allowance		(45.2)	(27.5)			
Net deferred tax liability	\$	(29.9)	\$ (24.7)			

The increase in the valuation allowance from December 29, 2012 to December 28, 2013 was primarily the result of additional allowances booked in the U.S and Mexico.

The deferred tax assets and liabilities have been classified as follows on the Consolidated Balance Sheets:

(in millions of U.S. dollars)	De	December 28, 2013		mber 29, 2012
Deferred tax assets:				
Current	\$	8.2	\$	11.1
Long-term		3.6		3.3
Deferred tax liabilities:				
Current	\$	(0.2)	\$	
Long-term		(41.5)		(39.1)

# Net deferred tax liability\$ (29.9)\$ (24.7)

As a result of certain realization requirements of ASC Topic 718, Compensation Stock Compensation (ASC 718), the table of deferred tax assets and liabilities shown above does not include certain deferred tax assets at December 28, 2013 and December 29, 2012 that arose directly from tax deductions related to equity compensation in excess of compensation recognized for financial reporting. As of December 28, 2013, equity will be increased by \$2.8 million if and when such deferred tax assets are ultimately realized.

At December 28, 2013, undistributed earnings of our foreign operations were considered to be permanently reinvested. No deferred tax liability has been recognized on the basis difference created by such earnings since it is our intention to utilize those earnings in the foreign operations for an indefinite period of time. The determination of the amount of deferred taxes on these earnings is not practicable because the computation would depend on a number of factors that cannot be known until a decision to repatriate the earnings is made.

As of December 28, 2013, we have operating loss carryforwards totaling \$357.1 million, credit carryforwards totaling \$1.5 million and capital loss carryforwards totaling \$15.8 million. The operating loss carryforward amount was attributable to Mexico operating loss carryforwards of \$22.6 million that will expire from 2018 to 2023 and U.S. federal and state operating loss carryforwards of \$121.0 million and \$213.5 million, respectively. The U.S. federal operating loss carryforwards will expire from 2027 to 2033 and the state operating loss carryforwards will expire from 2014 to 2033.

The credit carryforward amount was attributable to a U.S. federal alternative minimum tax credit carryforward of \$0.7 million with an indefinite life and U.S. state credit carryforwards of \$0.8 million that will expire from 2014 to 2018. The capital loss carryforward is attributable to a Canadian capital loss of \$10.7 million and a U.K. capital loss of \$5.1 million, both with an indefinite life.

We establish a valuation allowance to reduce deferred tax assets if, based on the weight of the available evidence, both positive and negative, for each respective tax jurisdiction, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Due to uncertainty resulting from the lack of sustained taxable income in recent years in the U.S. and Mexico, we have determined that it is more likely than not that the benefit from net operating loss carryforwards and other net deferred tax assets in these jurisdictions will not be realized in the future. In recognition of this risk, we have provided a valuation allowance of \$31.9 million and \$9.6 million to reduce our deferred tax assets in the U.S. and Mexico, respectively.

Additionally, we have determined that it is more likely than not that the benefit from our capital losses in Canada and the U.K. will not be realized in the future due to the uncertainty regarding potential future capital gains in each jurisdiction. In recognition of this risk, we have provided a valuation allowance of \$2.7 million on our Canadian capital losses and \$1.0 million on our U.K. capital losses.

If our assumptions change and we determine we will be able to realize these deferred tax assets, an income tax benefit of \$45.2 million will be realized as a result of the reversal of the valuation allowance at December 28, 2013.

In 2006, the FASB issued guidance regarding provisions of uncertain tax positions in ASC 740, which provides specific guidance on the financial statement recognition, measurement, reporting and disclosure of uncertain tax positions taken or expected to be taken in a tax return. ASC 740 addresses the determination of whether tax benefits, either permanent or temporary, should be recorded in the financial statements.

A reconciliation of the beginning and ending amount of our unrecognized tax benefits is as follows:

		led			
	December 28,	Dece	mber 29,	Decer	nber 31,
(in millions of U.S. dollars)	2013	2	2012	2	.011
Unrecognized tax benefits at beginning of year	<b>\$ 9.2</b>	\$	9.0	\$	13.3
Additions based on tax positions taken during a					
prior period	0.2		0.1		0.2
Reductions based on tax positions taken during					
a prior period			(2.2)		
Settlement on tax positions taken during a prior					
period	(1.2)				(5.8)
Lapse in statute of limitations			(0.1)		

Additions based on tax positions taken during			
the current period	2.4	2.2	1.7
Foreign exchange	(0.1)	0.2	(0.4)
Unrecognized tax benefits at end of year	\$ 10.5	\$ 9.2	\$ 9.0

As of December 28, 2013, we had \$10.5 million of unrecognized tax benefits, a net increase of \$1.3 million from \$9.2 million as of December 29, 2012. If we recognized our tax positions, approximately \$4.8 million would favorably impact the effective tax rate. We believe it is reasonably possible that our unrecognized tax benefits will decrease or be recognized in the next twelve months by up to \$0.9 million due to the settlement of certain tax positions and lapses in statutes of limitation in various tax jurisdictions.

We recognize interest and penalties related to unrecognized tax benefits in the provision for income taxes. We recovered nil, \$0.2 million and \$0.2 million of interest and penalties during the year ended December 28, 2013, December 29, 2012 and December 31, 2011, respectively. The amount of interest and penalties recognized as an asset in the Consolidated Balance Sheets for 2013 and 2012 was \$0.1 million and \$0.1 million, respectively.

Years prior to 2008 are closed to audit by the Internal Revenue Service. Years prior to 2008 are closed to audit by U.S. state jurisdictions. We are currently under audit in Canada by the Canada Revenue Agency (CRA) for tax years 2005 through 2008. Years prior to 2005 are closed to audit by the CRA. We are currently under audit in Mexico by the Servicio de Administracion Tributaria (SAT) for the 2011 tax year. Years prior to 2008 are closed to audit by both the U.K. and Mexico tax authorities.

### Note 7 Share based Compensation

Each of our share-based compensation plans has been approved by our shareowners, except for our 1986 Common Share Option Plan, as amended (the Option Plan), which was adopted prior to our initial public offering, and a stock option award granted to our Chief Executive Officer, which was an inducement grant made to attract and retain that executive. Subsequent amendments to the Option Plan that required shareowner approval have been approved.

The table below summarizes the share-based compensation expense for the years ended December 28, 2013, December 29, 2012, and December 31, 2011. This share-based compensation expense was recorded in selling, general, and administrative expenses in our Consolidated Statements of Operations. As used below: (i) Performance-based RSUs mean restricted share units with performance-based vesting granted under the Company s 2010 Equity Incentive Plan (the 2010 Equity Incentive Plan ) or Amended and Restated Equity Plan (as defined below), as the case may be, (ii) Time-based RSUs mean restricted share units with time-based vesting granted under the 2010 Equity Incentive Plan or Amended and Restated Equity Plan, as the case may be, (iii) Stock options mean non-qualified stock options granted under the Amended and Restated Equity Plan, the 2010 Equity Incentive Plan, or the Option Plan, as the case may be, and (iv) Directors share awards mean common shares issued in consideration of the annual board retainer fee to non-management members of our board of directors under the 2010 Equity Incentive Plan, as the case may be.

	For the Year Ende				
	December 28,	, Decen	nber 29,	Decen	nber 31,
(in millions of U.S. dollars)	2013	2	012	2	011
Stock options	\$ 0.8	\$	0.4	\$	
Performance-based RSUs	0.2		0.7		(1.2)
Time-based RSUs	2.2		3.1		3.4
Directors share awards	0.8		0.7		0.7
Total	\$4.0	\$	4.9	\$	2.9

During the third quarter of 2011, we concluded that it was no longer probable that the targets established for the Performance-based RSUs awarded in 2011 would be met, and we no longer expect these awards to ultimately vest. Accordingly, we recorded an adjustment to reverse \$3.3 million in compensation costs that had been recorded to date for the Performance-based RSUs awarded in 2010 and 2011. During the fourth quarter of 2013, we concluded that it was no longer probable that the targets established for the Performance-based RSUs awarded in 2010 and 2011. During the fourth quarter of 2013, we concluded that it was no longer probable that the targets established for the Performance-based RSUs awarded in 2013 would be met, and we no longer expect these awards to ultimately vest. We continue to accrue the compensation expense for the Performance-based RSUs awarded in 2012.

As of December 28, 2013, the unrecognized share-based compensation expense and years we expect to recognize it as compensation expense were as follows:

(in millions of U.S. dollars, except years)	exp as of Dec	nsation ense	Weighted average years expected to
Stock options	\$	1.7	1.7
Performance-based RSUs		0.5	1.0
Time-based RSUs		3.4	1.8
Total	\$	5.6	

## **Stock Options**

Subsequent to the adoption of the 2010 Equity Incentive Plan, which was amended and restated by the Amended and Restated Equity Plan (as defined below), the Human Resources and Compensation Committee of the board of directors ( HRCC ) determined that certain of Cott s long-term incentive plans were no longer needed and terminated the Option Plan. In connection with the termination of the Option Plan, outstanding options will continue in accordance with the terms of the Option Plan until vested, paid out, forfeited or terminated, as applicable. No further awards have been granted under the Option Plan. Future awards, including any awards of options, are expected to be governed by the terms of the Company s Amended and Restated Equity Plan.

On February 14, 2013, our board of directors adopted an amendment and restatement of the 2010 Equity Incentive Plan (the Amended and Restated Equity Plan ), pursuant to which the 2010 Equity Incentive Plan was amended and restated to, among other things, increase the number of shares that may be issued under the plan to 12,000,000 shares and to provide that the number of shares available for issuance will be reduced 2.0 shares for each share issued pursuant to a full-value award (i.e., an award other than an option or stock appreciation right) after the effective date of the amendment and restatement. The Amended and Restated Equity Plan was approved by Cott s shareowners on April 30, 2013. Awards made in 2011 and 2012 prior to the amendment and restatement are generally governed by the 2010 Equity Incentive Plan.

During 2013, approximately 392,000 options were granted to certain of our employees under the Amended and Restated Equity Plan at an exercise price of \$9.29 per share (C\$9.36 at date of issuance). The fair value of the option grant was estimated to be \$4.10 using the Black-Scholes option pricing model. During 2012, approximately 385,000 options were granted to certain of our employees under the 2010 Equity Incentive Plan at an exercise price of \$6.58

per share (C\$6.47 at date of issuance). The fair value of the option grant was estimated to be \$4.04 using the Black-Scholes option pricing model.

No options were granted during the year ended December 31, 2011. The fair value of each option granted during the years ended December 28, 2013 and December 29, 2012 was estimated on the date of grant using the Black-Scholes option pricing model with the following assumptions:

		For the Year Ended								
	December 28, 2013	December 29, 2012	December 31, 2011							
Risk-free interest rate	1.7%	2.4%	n/a							
Average expected life (years)	10.0	6.5	n/a							
Expected volatility	32.3%	66.4%	n/a							
Expected dividend yield			n/a							

Stock option activity was as follows:

	Shares (in thousands)	Weighted average exercise price (C\$)		Weighted average remaining contractual term (years)	iı va	ggregate ntrinsic lue (C\$) housands)
Balance at January 1, 2011	704	-	16.67	4.2	\$	625.0
Exercised Forfeited or expired	(275) (145)		1.32 38.27			
Balance at December 31, 2011	284	\$	20.47	1.7	\$	263.0
Granted	385		6.47			
Forfeited or expired	(201)		24.40			
Balance at December 29, 2012	468	\$	7.28	7.3	\$	819.9
Granted Forfeited or expired	392 (30)		9.36 6.47			
Balance at December 28, 2013	830	\$	8.29	7.6	\$	1,068.7
Vested at December 28, 2013	125	\$	9.49	1.1	\$	386.3
Exercisable at December 28, 2013	125	\$	9.49	1.1	\$	386.3

The aggregate intrinsic value amounts in the table above represent the difference between the closing price of our common stock on the Toronto Stock Exchange on December 28, 2013, which was C\$8.65 (December 29, 2012 C\$7.90; December 31, 2011 C\$6.40), and the exercise price, multiplied by the number of in-the-money stock options as of the same date. There were no stock options exercised during the years ended December 28, 2013 and December 29, 2012. The total intrinsic value of stock options exercised during the year ended December 31, 2011 was

\$0.4 million.

Total compensation cost related to unvested awards under the option plan not yet recognized is \$1.7 million. The total fair value of shares that vested during the year ended December 28, 2013 was nil.

Outstanding options at December 28, 2013 were as follows:

			Options Outstar Remaining	nding		Option	s Exercis	able
		Number	Contractual	We	eighted	Number	We	eighted
Ex	kercise	Exercisable	Life	Averag	e Exercise	Exercisable	Averag	ge Exercise
Pri	ces (C\$)	(in thousands)	(Years)	Pri	ce (C\$)	(in thousands)	Pri	ce (C\$)
\$	3.50	75	1.6	\$	3.50	75	\$	3.50
\$	6.47	313	8.2	\$	6.47		\$	
\$	9.36	392	9.3	\$	9.36		\$	
\$	18.48	50	0.3	\$	18.48	50	\$	18.48
		830	7.6	\$	8.29	125	\$	9.49
La	na Toma I	830	7.6	\$	8.29	125	\$	9.49

### **Long-Term Incentive Plans**

### Amended and Restated Equity Plan

Our shareowners approved our 2010 Equity Incentive Plan at the Annual and Special Meeting of Shareowners held on May 4, 2010. Awards under the 2010 Equity Incentive Plan may be in the form of incentive stock options, non-qualified stock options, restricted shares, restricted share units, performance shares, performance units, stock appreciation rights, and stock payments to employees, directors and outside consultants. The 2010 Equity Incentive Plan is administered by the HRCC or any other board committee as may be designated by the board from time to time. At the inception of the 2010 Equity Incentive Plan, 4,000,000 shares were reserved for future issuance, subject to adjustment upon a share split, share dividend, recapitalization, and other similar transactions and events.

On February 14, 2013, our board of directors adopted the Amended and Restated Equity Plan, pursuant to which the 2010 Equity Incentive Plan was amended and restated to, among other things, increase the number of shares that may be issued under the plan to 12,000,000 shares and to provide that the number of shares available for issuance will be reduced 2.0 shares for each share issued pursuant to a full-value award (i.e., an award other than an option or stock appreciation right) after the effective date of the amendment and restatement. The Amended and Restated Equity Plan was approved by Cott s shareowners on April 30, 2013.

Awards under the Amended and Restated Equity Plan may be in the form of incentive stock options, non-qualified stock options, restricted shares, restricted share units, performance shares, performance units, stock appreciation rights, and stock payments to employees, directors and outside consultants. The Amended and Restated Equity Plan is administered by the HRCC or any other board committee as may be designated by the board from time to time.

On May 2, 2013, we granted 87,190 common shares to the non-management members of our board of directors under the Amended and Restated Equity Plan with a grant date fair value of approximately \$0.8 million. The common shares were issued in consideration of the directors annual board retainer fee and were vested upon issuance.

In 2013, we granted 247,181 Performance-based RSUs, 382,452 Time-based RSUs and 392,131 stock options to certain of our employees. The Performance-based RSUs vest based on the achievement of a specified target level of pre-tax income for the period beginning on December 30, 2012 and ending on the last day of our 2015 fiscal year. The amount of Performance-based RSUs that may vest and the related unrecognized compensation cost is subject to change based on the level of targeted pre-tax income that is achieved during the period beginning on December 30,

2012 and ending on the last day of our 2015 fiscal year. The Time-based RSUs and the stock options vest on the last day of our 2015 fiscal year.

On May 3, 2012, we granted 96,010 common shares to the non-management members of our board of directors under the 2010 Equity Incentive Plan with a grant date fair value of approximately \$0.7 million. The common shares were issued in consideration of the directors annual board retainer fee and were vested upon issuance.

In 2012, we granted 330,969 Performance-based RSUs, 441,996 Time-based RSUs and 384,546 stock options to certain of our employees. The Performance-based RSUs vest based on the achievement of a specified target level of pre-tax income for the period beginning on January 1, 2012 and ending on the last day of our 2014 fiscal year. The amount of Performance-based RSUs that may vest and the related unrecognized compensation cost is subject to change based on the level of targeted pre-tax income that is achieved during the period beginning on January 1, 2012 and ending on the last day of our 2014 fiscal year. The Time-based RSUs and the stock options vest on the last day of our 2014 fiscal year.

On May 6, 2011, we granted 76,110 common shares to the non-management members of our board of directors under the 2010 Equity Incentive Plan with a grant date fair value of approximately \$0.7 million. The common shares were issued in consideration of the directors annual board retainer fee and were vested upon issuance.

In 2011, we granted 592,163 Performance-based RSUs and 151,545 Time-based RSUs to certain of our employees. The Performance-based RSUs vest based on the achievement of a specified target level of pre-tax income for the period beginning on January 2, 2011 and ending on the last day of our 2013 fiscal year. The performance targets established for these Performance-based RSUs were not met, and as a result, such awards did not vest. The Time-based RSUs vested on the last day of our 2013 fiscal year and during January 2014 we issued 71,204 shares, net of shares withheld to satisfy the employees tax obligations.

During the year ended December 28, 2013, Performance-based RSU and Time-based RSU activity was as follows:

(in thousands)	Number of Performance- based RSUs	Weighted Average Grant-Date Fair Value	Number of Time-based RSUs	Weighte Average Grant-Da Fair Value	e
Balance at December 29, 2012	825	\$ 7.82	529	\$ 7.2	0
Awarded	247	9.29	382	9.2	9
Issued			(32)	7.4	0
Cancelled	(508)	8.54			
Forfeited	(30)	7.87	(48)	7.3	0
Outstanding at December 28, 2013	534	\$ 7.81	831	\$ 8.0	4

Shares to be issued pursuant to Time-based RSUs, Performance-based RSUs, or stock options that are forfeited, expired, or are cancelled or settled without the issuance of shares return to the pool of shares available for issuance under the Amended and Restated Equity Plan. As of December 28, 2013, there were 7,619,472 shares available for future issuance under the Amended and Restated Equity Plan.

## Average Canadian U.S. Dollar Exchange Rates for 2013, 2012 and 2011

The weighted average exercise prices for options in this Note are disclosed in Canadian dollars. The table below represents the average Canadian dollar to U.S. dollar exchange rate for the fiscal years ended 2013, 2012 and 2011.

	For the Year Ended							
	December 28,				mber 31,			
	2013		2012		2011			
Average exchange rate	\$ 0.973	\$	1.000	\$	1.012			
Note & Nat Income ner Common Shara								

Note 8 Net Income per Common Share

Basic net income per common share is computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted net income per common share is calculated using the weighted average number of common shares outstanding adjusted to include the effect, if dilutive, of the exercise of in-the-money stock options, Performance-based RSUs and Time-based RSUs.

A reconciliation of the denominators of the basic and diluted net income per common share computations is as follows:

	For the Year Ended						
	December 28,	December 29,	December 31,				
(in thousands)	2013	2012	2011				
Weighted average number of shares							
outstanding - basic	94,750	94,553	94,241				
Dilutive effect of stock options	55	32	33				
Dilutive effect of Performance-based RSUs	303	58	727				
Dilutive effect of Time-based RSUs	525	132					
Adjusted weighted average number of shares							
	05 633	04 775	05 001				
outstanding - diluted	95,633	94,775	95,001				

At December 28, 2013, options to purchase 830,000 (December 29, 2012 468,000; December 31, 2011 284,000) shares of common stock at a weighted average exercise price of C\$8.29 (December 29, 2012 C\$7.28; December 31, 2011 C\$20.47) per share were outstanding, of which 442,131 (December 29, 2012 50,000; December 31, 2011 209,000) were not included in the computation of diluted net income per share because the options exercise prices were greater than the average market price of the common shares. Shares purchased on the open market and held by independent trusts are categorized as treasury shares under applicable accounting rules. No shares were held in treasury at December 28, 2013. In 2012, we utilized such shares to satisfy the vesting of Time-based RSU s granted in 2010. For the year ended December 31, 2011, we excluded 674,397 treasury shares held in various trusts from the calculation of basic and diluted earnings per share.

## Note 9 Segment Reporting

Our business operates through three reporting segments North America (which includes our U.S. operating segment and Canada operating segment), U.K. (which includes our United Kingdom reporting unit and our Continental European reporting unit), and All Other (which includes our Mexico operating segment, our RCI operating segment and other Miscellaneous Expenses). Corporate is not treated as a segment; it includes certain general and administrative costs that are not allocated to any of the reporting segments. The primary measures used in evaluating our reporting segments are revenues, operating income (loss), and additions to property, plant and equipment, which have been included as part of our segment disclosures listed below. During the fourth quarter of 2013, management reviewed our reporting segments and subsequently combined our Mexico and RCI reporting segments with the segment previously classified as All Other into one segment classified as All Other. Prior year information has been updated to reflect the change in our reporting segments.

	December 28, 2013							
	North United All							
(in millions of U.S. dollars)	America	Kingdom	Other	Corporate	Total			
External revenue <sup>1</sup>	\$1,535.2	\$ 494.3	\$ 64.5	\$	\$ 2,094.0			
Depreciation and amortization	84.4	14.2	2.2		100.8			

Operating income (loss)	67.5	25.6	7.2	(11.7)	88.6
Property, plant and equipment	363.3	111.0	9.4		483.7
Goodwill	124.0	8.8	4.5		137.3
Intangibles and other assets	268.2	27.7	0.3		296.2
Total assets <sup>2</sup>	1,089.5	296.3	40.3		1,426.1
Additions to property, plant and equipment	41.9	12.4	1.3		55.6

<sup>1.</sup> Intersegment revenue between North America and the other reporting segments was \$21.0 million for the year ended December 28, 2013.

<sup>2.</sup> Excludes intersegment receivables, investments and notes receivable.

	December 29, 2012						
	North	United	All				
(in millions of U.S. dollars)	America	Kingdom	Other	Corporate	Total		
External revenue <sup>1</sup>	\$1,707.4	\$ 473.2	\$ 70.0	\$	\$ 2,250.6		
Depreciation and amortization	82.7	13.2	1.8		97.7		
Operating income (loss)	90.4	27.1	4.3	(12.1)	109.7		
Property, plant and equipment	382.1	99.5	9.3		490.9		
Goodwill	125.8		4.5		130.3		
Intangibles and other assets	301.1	13.9	0.4		315.4		
Total assets <sup>2</sup>	1,246.7	273.8	45.4		1,565.9		
Additions to property, plant and equipment	52.9	14.3	2.5		69.7		

<sup>1.</sup> Intersegment revenue between North America and the other reporting segments was \$16.4 million for the year ended December 29, 2012.

<sup>2.</sup> Excludes intersegment receivables, investments and notes receivable.

	December 31, 2011					
	North	United	All			
(in millions of U.S. dollars)	America	Kingdom	Other	Corporate	Total	
External revenue <sup>1</sup>	\$1,809.3	\$ 447.9	\$ 77.4	\$	\$2,334.6	
Depreciation and amortization	80.0	13.2	2.1		95.3	
Asset impairments			0.6		0.6	
Intangible asset impairments	1.4				1.4	
Operating income (loss)	81.3	27.5	2.8	(10.9)	100.7	
Property, plant and equipment	383.1	89.8	9.3		482.2	
Goodwill	125.1		4.5		129.6	
Intangibles and other assets	326.1	14.6	0.4		341.1	
Total assets <sup>2</sup>	1,231.3	237.0	40.6		1,508.9	
Additions to property, plant and equipment	39.1	9.5	0.2		48.8	

<sup>1.</sup> Intersegment revenue between North America and the other reporting segments was \$14.7 million for the year ended December 31, 2011.

<sup>2.</sup> Excludes intersegment receivables, investments and notes receivable.

For the year ended December 28, 2013, sales to Walmart accounted for 30.1% (2012 31.0%; 2011 31.6%) of our total revenue, 36.1% of our North America reporting segment revenue (2012 36.3%; 2011 35.9%), 14.8% of our U.K. reporting segment revenue (2012 14.9%; 2011 14.6%) and 3.9% of our All Other reporting segment revenue (2012 12.0%; 2011 30.0%).

Credit risk arises from the potential default of a customer in meeting its financial obligations with us. Concentrations of credit exposure may arise with a group of customers that have similar economic characteristics or that are located in the same geographic region. The ability of such customers to meet obligations would be similarly affected by changing economic, political or other conditions. We are not currently aware of any facts that would create a material credit risk.

Revenues are attributed to operating segments based on the location of the customer. Revenues by operating segment were as follows:

	For the Year Ended							
	December 28,	Dec	ember 29,	Dec	ember 31,			
(in millions of U.S. dollars)	2013		2012		2011			
United States	\$ 1,376.9	\$	1,509.1	\$	1,610.5			
Canada	204.1		244.2		249.0			
United Kingdom	494.3		473.2		447.9			
Mexico	27.6		38.8		51.8			
RCI	36.9		31.2		25.6			
Elimination <sup>1</sup>	(45.8)		(45.9)		(50.2)			
Total	\$ 2,094.0	\$	2,250.6	\$	2,334.6			

 Represents intercompany revenue among our operating segments, of which \$21.0 million, \$16.4 million and \$14.7 million represents intersegment revenue between the North America reporting segment and our other operating segments for December 28, 2013, December 29, 2012, and December 31, 2011, respectively.
 Revenues by product by reporting segment were as follows:

(in millions of U.S. dollars)	Nor	For the Year Ended North United America Kingdom				13 Total
<u>Revenue</u>						
Carbonated soft drinks	\$ 5	86.5 \$	159.5	\$	10.8	\$ 756.8
Juice	4	38.4	31.8		2.9	523.1
Concentrate		12.0	2.2		27.0	41.2
All other products	4	48.3	300.8		23.8	772.9
Total	\$ 1,5	35.2 \$	494.3	\$	64.5	\$ 2,094.0

	For the Year Ended December 29, 2012							
	North United							
(in millions of U.S. dollars)	A	merica	Ki	ngdom	All	Other	r	Fotal
<u>Revenue</u>								
Carbonated soft drinks	\$	698.0	\$	160.9	\$	21.9	\$	880.8
Juice		527.2		14.0		2.7		543.9
Concentrate		12.3		2.2		29.1		43.6

All other products	469.9	296.1	16.3	782.3
Total	\$ 1,707.4	\$ 473.2	\$ 70.0	\$ 2,250.6

	For the Year Ended December 31, 2011							1
	]	North	United					
(in millions of U.S. dollars)	America		Kingdom		M All Other		r	Fotal
<u>Revenue</u>								
Carbonated soft drinks	\$	731.4	\$	179.2	\$	39.6	\$	950.2
Juice		587.7		12.3		2.7		602.7
Concentrate		9.1		2.8		25.6		37.5
All other products		481.1		253.6		9.5		744.2
Total	\$	1,809.3	\$	447.9	\$	77.4	\$	2,334.6

Property, plant and equipment by geographic area as of December 28, 2013 and December 29, 2012 were as follows:

(in millions of U.S. dollars)	December 28, 2013		December 29 2012		
United States	\$	319.5	\$	333.7	
Canada		43.8		48.4	
United Kingdom		111.0		99.5	
Mexico		9.4		9.3	
Total	\$	483.7	\$	490.9	

### Note 10 Accounts Receivable, Net

The following table summarizes accounts receivable, net as of December 28, 2013 and December 29, 2012:

(in millions of U.S. dollars)	December 28, 2013			mber 29, 2012
Trade receivables	\$	199.5	\$	199.5
Allowance for doubtful accounts		(5.8)		(6.8)
Other		10.7		6.7
Total	\$	204.4	\$	199.4

# Note 11 Inventories

The following table summarizes inventories as of December 28, 2013 and December 29, 2012:

	December 28,	Dece	mber 29,
(in millions of U.S. dollars)	2013	2	2012
Raw materials	\$ 89.0	\$	93.4

Finished goods Other	126.3 17.8	111.6 19.8
Total	\$ 233.1	\$ 224.8

### Note 12 Property, Plant & Equipment

The following table summarizes property, plant and equipment as of December 28, 2013 and December 29, 2012:

	December 28, 2013 Accumulated						December 29, 2012 Accumulated				
(in millions of U.S. dollars)	Co	st	st Depreciation		Net	Cost	Depreciation		Net		
Land and Land Improvements	\$ 2	28.1	\$		\$ 28.1	\$ 27.3	\$		\$ 27.3		
Buildings	1	62.6		74.2	88.4	167.2		68.0	99.2		
Machinery and equipment	72	25.4		395.1	330.3	692.8		376.3	316.5		
Plates, films and molds	4	42.7		32.5	10.2	42.1		30.9	11.2		
Vending		12.1		11.2	0.9	12.9		11.6	1.3		
Transportation equipment		0.7		0.6	0.1	0.6		0.6			
Leasehold improvements		36.5		23.1	13.4	39.4		22.5	16.9		
IT Systems		8.9		7.3	1.6	8.2		7.0	1.2		
Furniture and fixtures		10.3		8.8	1.5	10.2		9.0	1.2		
Capital leases		14.3		5.1	9.2	20.1		4.0	16.1		
Total	\$ 1,04	41.6	\$	557.9	\$483.7	\$1,020.8	\$	529.9	\$490.9		

Depreciation expense for the year ended December 28, 2013 was \$69.4 million (\$66.0 million December 29, 2012; \$63.5 December 31, 2011).

### Note 13 Intangibles and Other Assets

The following table summarizes intangibles and other assets as of December 28, 2013 and December 29, 2012:

	December 28, 2013 Accumulated				December 29, 2012 Accumulated			
(in millions of U.S. dollars)	Cost	Amortization	Net	Cost	Amortization	Net		
Intangibles								
Not subject to amortization								
Rights	\$ 45.0	\$	\$ 45.0	\$ 45.0	\$	\$ 45.0		
Subject to amortization Customer relationships	379.5	167.5	212.0	367.5	142.5	225.0		
Trademarks	32.6	25.2	7.4	28.8	23.3	5.5		
Information technology	50.4	32.9	17.5	65.2	50.2	15.0		
Other	6.6	4.0	2.6	11.9	8.5	3.4		
	469.1	229.6	239.5	473.4	224.5	248.9		
	514.1	229.6	284.5	518.4	224.5	293.9		

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Other Assets						
Financing costs	26.3	16.2	10.1	24.4	11.1	13.3
Deposits	1.1		1.1	7.2		7.2
Other	0.9	0.4	0.5	1.3	0.3	1.0
	28.3	16.6	11.7	32.9	11.4	21.5
<b>Total Intangibles &amp; Other Assets</b>	\$ 542.4	\$ 246.2	\$ 296.2	\$551.3	\$ 235.9	\$315.4

Amortization expense of intangible and other assets was \$34.2 million during 2013 (\$35.4 million December 29, 2012; \$35.7 million December 31, 2011). Amortization of intangibles includes \$2.9 million (\$2.9 million December 29, 2012; \$2.7 million December 31, 2011) relating to information technology assets and \$2.8 million (\$3.7 million December 29, 2012; \$3.9 million December 31, 2011) relating to deferred financing assets.

The estimated amortization expense for intangible and other assets over the next five years is:

(in millions of U.S. dollars)	
2014	\$ 30.9
2015	28.9
2016	25.2
2017	21.9
2018	20.9
Thereafter	111.7
Total	\$ 239.5

# Note 14 Accounts Payable and Accrued Liabilities

The following table summarizes accounts payable and accrued liabilities as of December 28, 2013 and December 29, 2012:

	December 28,		December 29,	
(in millions of U.S. dollars)	2013		,	2012
Trade payables	\$	197.3	\$	166.9
Deferred income taxes		0.2		
Accrued compensation		19.1		38.5
Accrued sales incentives		28.4		27.3
Accrued interest		11.2		12.8
Payroll, sales and other taxes		14.8		12.3
Other accrued liabilities		27.2		29.9
Total	\$	298.2	\$	287.7

# Note 15 Debt

Our total debt as of December 28, 2013 and December 29, 2012 was as follows

(in millions of U.S. dollars)	Decemb	oer 28, 2013	Decem	oer 29, 2012
8.375% senior notes due in 2017 <sup>1</sup>		15.0		215.0
8.125% senior notes due in 2018		375.0		375.0
ABL facility		50.8		
GE Term Loan		10.3		9.9
Capital leases and other debt financing		7.2		5.9
Total debt		458.3		605.8
Less: Short-term borrowings and current debt:				
ABL facility		50.8		
Total short-term borrowings		50.8		
GE Term Loan - current maturities		1.9		0.9
Capital leases and other financing - current				
maturities		2.0		1.0
Total current debt		54.7		1.9
Long-term debt before discount		403.6		603.9
Less discount on 8.375% notes		(0.1)		(2.1)
Total long-term debt	\$	403.5	\$	601.8

<sup>1.</sup> Our 8.375% senior notes were issued at a discount of 1.425% on November 13, 2009.

The long-term debt payments (which include current maturities of long-term debt) required in each of the next five years and thereafter are as follows:

(in millions of U.S. dollars)	6	Long Term Debt (incl. current)		
2014	\$	54.7		
2015		4.2		
2016		3.5		
2017		17.8		
2018		377.2		
Thereafter		0.9		
	\$	458.3		

### Asset-Based Lending Facility

On March 31, 2008, we entered into a credit agreement with JPMorgan Chase Bank, N.A. as Agent that created an asset-based lending credit facility (the ABL facility) to provide financing for our North America, U.K. and Mexico operations. In connection with the Cliffstar Acquisition, we refinanced the ABL facility on August 17, 2010 to, among other things, provide for the Cliffstar Acquisition, the issuance of the 2018 Notes and the application of net proceeds therefrom, the underwritten public offering of 13,340,000 common shares at a price of \$5.67 per share and the application of net proceeds therefrom and to increase the amount available for borrowings to \$275.0 million. We drew down a portion of the indebtedness under the ABL facility in order to fund the Cliffstar Acquisition. We incurred \$5.4 million of financing fees in connection with the refinancing of the ABL facility.

On July 19, 2012, we amended the ABL facility to, among other things, extend the maturity date to either July 19, 2017 or, if we have not redeemed, repurchased or refinanced the 2017 Notes (as defined below) by May 1, 2017, May 15, 2017. We incurred \$1.2 million of financing fees in connection with the amendment of the ABL facility. This amendment was considered to be a modification of the original agreement under generally accepted accounting standards.

On October 22, 2013, we amended the ABL facility to, among other things, (1) provide for an increase in the lenders commitments under the ABL facility to \$300.0 million, as well an increase to the accordion feature, which permits us to increase the lenders commitments under the ABL facility to \$350.0 million, subject to certain conditions, (2) extend the maturity date to the earliest of (i) October 22, 2018, (ii) May 15, 2017, if we have not redeemed, repurchased or refinanced the 2017 Notes by May 1, 2017, or (iii) March 1, 2018, if we have not redeemed, repurchased or refinanced the 2018 Notes by February 15, 2018, and (3) provide for greater flexibility under certain covenants. We incurred approximately \$0.7 million of financing fees in connection with the amendment of the ABL facility. This amendment was considered to be a modification of the original agreement under generally accepted accounting standards.

The financing fees incurred in connection with the refinancing of the ABL facility on August 17, 2010, along with the financing fees incurred in connection with the amendment of the ABL facility on July 19, 2012 and on October 22, 2013, are being amortized using the straight line method over the duration of the amended ABL facility.

As of December 28, 2013, we had \$50.8 million of outstanding borrowings under the ABL. The commitment fee was 0.375% per annum of the unused commitment, which, taking into account \$7.5 million of letters of credit, was \$180.0 million as of December 28, 2013.

The effective interest rate as of December 28, 2013 on LIBOR and Prime loans is based on average aggregate availability as follows:

	ABR C	anadianEu	ırodollar	CDOR C	Overnight
Average Aggregate Availability (in millions of U.S. dollars)	SpreadPrin	ne Spread	Spread	Spread	LIBOR
Over \$150	0.25%	0.25%	1.75%	1.75%	1.75%
\$75 - \$150	0.50%	0.50%	2.00%	2.00%	2.00%
Under \$75	0.75%	0.75%	2.25%	2.25%	2.25%
8.125% Senior Notes due in 2018					

On August 17, 2010, we issued the 2018 Notes. The issuer of the 2018 Notes is our wholly-owned U.S. subsidiary Cott Beverages Inc., and most of our U.S., Canadian and United Kingdom subsidiaries guarantee the 2018 Notes. The interest on the 2018 Notes is payable semi-annually on March 1st and September 1st of each year.

We incurred \$8.6 million of financing fees in connection with the issuance of the 2018 Notes. The financing fees are being amortized using the effective interest method over an eight-year period, which represents the term to maturity of the 2018 Notes.

### 8.375% Senior Notes due in 2017

On November 13, 2009, we issued \$215.0 million of senior notes that are due on November 15, 2017 (the 2017 Notes). The 2017 Notes were issued at a \$3.1 million discount. The issuer of the 2017 Notes is our wholly-owned U.S. subsidiary Cott Beverages Inc., and most of our U.S., Canadian and United Kingdom subsidiaries guarantee the 2017 Notes. The interest on the 2017 Notes is payable semi-annually on May 15th and November 15th of each year.

We incurred \$5.1 million of financing fees in connection with the 2017 Notes. The financing fees are being amortized using the effective interest method over an eight-year period, which represents the term to maturity of the 2017 Notes.

On November 15, 2013, we redeemed \$200.0 million aggregate principal amount of our 2017 Notes at 104.118% of par. The redemption included approximately \$8.2 million in premium payments as well as approximately \$4.5 million in deferred financing fees, discount charges and other bond redemption costs.

On February 19, 2014, we redeemed all \$15.0 million in aggregate principal amount of the remaining outstanding 2017 Notes at 104.118% of par. The redemption included approximately \$0.6 million in premium payments as well as approximately \$0.3 million in deferred financing fees and discount charges.

## **GE Term Loan**

In January 2008, we entered into a capital lease finance arrangement with GE Capital for the lease of equipment. In September 2013, we purchased the equipment subject to the lease for an aggregate purchase price of \$10.7 million, with the financing for such purchase provided by General Capital at 5.23% interest.

### **Covenant Compliance**

### 8.125% Senior Notes due in 2018

Under the indenture governing the 2018 Notes, we are subject to a number of covenants, including covenants that limit our and certain of our subsidiaries ability, subject to certain exceptions and qualifications, to (i) pay dividends or make distributions, repurchase equity securities, prepay subordinated debt or make certain investments, (ii) incur additional debt or issue certain disqualified stock or preferred stock, (iii) create or incur liens on assets securing indebtedness, (iv) merge or consolidate with another company or sell all or substantially all of our assets taken as a whole, (v) enter into transactions with affiliates and (vi) sell assets. We have been in compliance with all of the covenants under the 2018 Notes and there have been no amendments to any such covenants since the 2018 Notes were issued.

### 8.375% Senior Notes due in 2017

Under the indenture governing the 2017 Notes, we are subject to a number of covenants, including covenants that limit our and certain of our subsidiaries ability, subject to certain exceptions and qualifications, to (i) pay dividends or make distributions, repurchase equity securities, prepay subordinated debt or make certain investments, (ii) incur additional debt or issue certain disqualified stock or preferred stock, (iii) create or incur liens on assets securing indebtedness, (iv) merge or consolidate with another company or sell all or substantially all of our assets taken as a whole, (v) enter into transactions with affiliates and (vi) sell assets. We have been in compliance with all of the covenants under the 2017 Notes and there have been no amendments to any such covenants since the 2017 Notes were issued.

## ABL Facility

Under the credit agreement governing the ABL facility, Cott and its restricted subsidiaries are subject to a number of business and financial covenants, including a covenant requiring a minimum fixed charge coverage ratio of at least 1.1 to 1.0, effective when and if excess availability is less than the greater of 10% of the lenders commitments under the ABL facility or \$30.0 million. If excess availability is less than the greater of 12.5% of the lenders commitments under the ABL facility or \$37.5 million, the lenders will take dominion over the cash and will apply excess cash to reduce amounts owing under the facility. We were in compliance with all of the applicable covenants under the ABL facility as of December 28, 2013.

# Note 16 Benefit Plans

We maintain three defined benefit plans resulting from prior acquisitions that cover certain employees at one plant in the United States under a collective bargaining agreement (U.S. Plan) and certain employees of Cott Beverages Limited and Cooke Bros. Limited in the United Kingdom (U.K. Plans). Retirement benefits for employees covered by the U.S. Plan are based on years of service multiplied by a monthly benefit factor. The monthly benefit for employees under the U.K. Plans is based on years of service multiplied by a monthly benefit factor. Pension costs are funded in accordance with the provisions of the applicable law. All plans are closed to new participants. The Cooke Bros.

Limited Plan is frozen and was acquired as part of the Calypso Soft Drinks Acquisition. We use a December 28th measurement date for all of our plans.

# **Obligations and Funded Status**

The following table summarizes the change in the benefit obligation, change in plan assets and unfunded status of the three plans as of December 28, 2013 and December 29, 2012:

(in millions of U.S. dollars) Change in Benefit Obligation	December 28, 2013		mber 29, 2012
Benefit obligation at beginning of year	\$ 41.8	\$	39.3
Transfer in	17.8		
Service cost	0.5		0.5
Interest cost	2.4		1.9
Plan participant contributions	0.1		0.1
Benefit payments	(1.5)		(0.9)
Actuarial losses (gains)	0.7		(0.6)
Translation losses (gains)	0.7		1.5
Benefit obligation at end of year	\$ 62.5	\$	41.8
Change in Plan Assets			
Plan assets beginning of year	\$ 33.2	\$	27.5
Transfer in	11.1		
Employer contributions	3.0		2.0
Plan participant contributions	0.1		0.1
Benefit payments	(1.5)		(0.9)
Actual return on plan assets	3.1		3.5
Translation (gains) losses	0.6		1.0
Fair value at end of year	\$ 49.6	\$	33.2
Funded Status of Plan Projected benefit obligation	\$ (62.5)	\$	(41.8)
Fair value of plan assets	49.6		33.2
Unfunded status	\$ (12.9)	\$	(8.6)

The accumulated benefit obligation for the defined benefit pension plans equaled \$59.1 million and \$38.8 million at the end of 2013 and 2012, respectively.

## Periodic Pension Costs

The components of net periodic pension cost were as follows:

	For the Years Ended				
	December 28,	Decer	nber 29,	Decen	nber 31,
(in millions of U.S. dollars)	2013	2	2012	2	011
Service cost	\$ 0.5	\$	0.5	\$	0.5
Interest cost	2.4		1.9		1.9
Expected return on plan assets	(2.4)		(1.7)		(1.9)
Amortization of prior service costs	0.1		0.1		0.1
Amortization of net loss	0.3		1.0		0.5
Net periodic pension cost	\$ 0.9	\$	1.8	\$	1.1

### Accumulated Other Comprehensive Income (Loss)

Amounts included in accumulated other comprehensive income, net of tax, at year-end which have not yet been recognized in net periodic benefit cost were as follows:

	For the Years Ended				
	December 28, December 29,			December 31,	
(in millions of U.S. dollars)	2013	2	012	2	011
Unamortized prior service cost	\$ (0.2)	\$	(0.3)	\$	(0.4)
Unrecognized net actuarial gain	5.7		5.3		8.5
Unamortized prior service benefit	<b>\$ 5.5</b>	\$	5.0	\$	8.1

### Assumptions

Assumptions used to determine benefit obligations at year-end:

	December 28, 2013	December 29, 2012	December 31, 2011
Discount rate	4.5%	4.5%	4.5%
	 C* 1		

Assumptions used to determine net periodic benefit cost at year-end:

	December 28,	December 29,	December 31,
	2013	2012	2011
U.K. Plans			

Discount rate	4.5%	4.6%	5.4%
Expected long-term rate of return on			
plan assets	6.1%	5.7%	6.9%
Inflation factor	2.3%	3.3%	3.7%
U.S. Plan			
Discount rate	4.4%	3.5%	4.1%
Expected long-term rate of return on			
plan assets	7.0%	7.0%	7.0%

The discount rate for the U.S. Plan is based on a model portfolio of AA rated bonds with a maturity matched to the estimated payouts of future pension benefits for this type of plan. The discount rate of the U.K. Plans for 2012 and 2011 were based on a model portfolio of AA rated bonds, using the redemption yields on the constituent stocks of the Merrill Lynch index with a maturity matched to the estimated future pension benefits. The discount rate of the U.K. Plans for 2013 is based on the Annualized yield of the Aon Hewitt GBP Select AA Curve. The weighted average return for the plans for the year ended December 28, 2013 was 7.6%. The expected returns under the U.S. Plan and the U.K. Plans on plan assets are based on our expectation of the long-term average rate of return on assets in the pension funds, which is based on the allocation of assets.

### Asset Mix

Our pension plan weighted-average asset allocations by asset category were as follows:

	December 28, 2013	December 29, 2012
U.K. Plans		
Equity securities	59.2%	59.0%
Debt securities	37.8%	40.6%
Cash	3.0%	0.4%
U.S. Plan		
Equity securities	67.0%	65.2%
Debt securities	32.4%	32.4%
Cash	0.6%	2.3%

#### Plan Assets

Our investment policy is that plan assets will be managed utilizing an investment philosophy and approach characterized by all of the following, but listed in priority order: (1) emphasis on total return, (2) emphasis on high-quality securities, (3) sufficient income and stability of income, (4) safety of principal with limited volatility of capital through proper diversification and (5) sufficient liquidity. (The target allocation percentages for the Cooke Bros. Limited Plan assets are 80% in equity securities and 20% in debt securities. The target allocation percentages for the Cott Beverages Limited Plan assets are 60% in equity securities and 40% in debt securities. The target allocation percentages for the U.S. Plan assets are 50% in equity securities and 50% in debt securities. None of our equity or debt securities are included in plan assets.)

### Cash Flows

We expect to contribute \$3.1 million to the pension plans during the 2014 fiscal year.

The following benefit payments are expected to be paid:

(in millions of U.S. dollars)	
Expected benefit payments	
FY 2014	\$ 1.7
FY 2015	1.8
FY 2016	1.9
FY 2017	1.9
FY 2018	2.0
FY 2019 through FY 2021	10.2

Cott primarily maintains defined contribution retirement plans covering qualifying employees. The total expense with respect to these plans was \$4.8 million for the year ended December 28, 2013 (\$6.9 million December 29, 2012; \$6.4 million December 31, 2011).

The fair values of the Company s pension plan assets at December 28, 2013 were as follows:

(in millions of U.S. dollars)	December 28, 2013 Level 1 Level 2 Leve		
Cash and cash equivalents:			
Cash and cash equivalents	\$ 1.3	\$	\$
Equities:			
International mutual funds	21.1		
Index mutual funds	6.8		
U.S. mutual funds	1.1		
Property	0.1		
Balanced	0.4		
Other	0.3		
Fixed income:			
Mutual funds	15.6		
Insurance contract		2.9	
Total	\$ 46.7	\$ 2.9	\$

The fair values of the Company s pension plan assets at December 29, 2012 were as follows:

	December 29, 2012				
(in millions of U.S. dollars)	Level 1	Level 2	Level 3		
Cash and cash equivalents:					
Cash and cash equivalents	\$ 0.1	\$ 0.2	\$		
Equities:					
International mutual funds	12.6				
Index mutual funds	5.6				
U.S. mutual funds	0.9				
Balanced	0.4				
Other	0.3				
Fixed income:					
Mutual funds	12.9				
Insurance contract		0.2			
Total	\$ 32.8	\$ 0.4	\$		

### Note 17 Accumulated Other Comprehensive (Loss) Income

Changes in accumulated other comprehensive (loss) income by component<sup>1</sup> for the year ended December 28, 2013 were as follows:

	December 28, 2013			
(in millions of U.S. dollars)		Pension Benefit Plan Items	Currency Translation Adjustment Items	Total
Beginning balance December 29, 2012	\$ 0.2	\$ (9.1)	\$ (3.5)	\$(12.4)
OCI before reclassifications Amounts reclassified from AOCI	0.6 (0.6)	(0.2) 0.9	(5.1)	(4.7) 0.3
Net current-period OCI		0.7	(5.1)	(4.4)
Ending balance December 28, 2013	\$ 0.2	\$ (8.4)	\$ (8.6)	\$(16.8)

<sup>1.</sup> All amounts are net of tax. Amounts in parenthesis indicate debits.

The following table summarizes the amounts reclassified from accumulated other comprehensive (loss) income<sup>1</sup> for the year ended December 28, 2013.

(in millions of U.S. dollars)	Fr A( For Y En Decem	Reclass com DCI r the ear ded nber 28 013	Affected Line Item in the Statement
Gains and losses on derivative instruments			
Foreign currency hedges	\$	0.6	Cost of sales
	\$	0.6	Total before taxes
			Tax (expense) or benefit
	\$	0.6	Net of tax

Amortization of pension benefit plan		
items		
Prior service costs <sup>2</sup>	\$ (0.4)	
Actuarial adjustments <sup>2</sup>	(0.1)	
Actuarial (losses)/gains <sup>2</sup>	(0.1)	
	(0.6)	Total before taxes
	(0.3)	Tax (expense) or benefit
		•
	\$ (0.9)	Net of tax
Total reclassifications for the period	\$ (0.3)	Net of tax

- 1. Amounts in parenthesis indicate debits.
- 2. These AOCI components are included in the computation of net periodic pension cost.

### Note 18 Commitments and Contingencies

We lease buildings, machinery and equipment, computer hardware and furniture and fixtures. All contractual increases and rent free periods included in the lease contract are taken into account when calculating the minimum lease payment and recognized on a straight-line basis over the lease term. Certain leases have renewal periods and contingent rentals, which are not included in the table below. The minimum annual payments under operating leases are as follows:

(in millions of U.S. dollars)	
2014	\$17.7
2015	16.5
2016	14.0
2017	11.3
2018	9.7
Thereafter	20.1
Total	\$ 89.3

Operating lease expenses were:

(in millions of U.S. dollars)	
Year ended December 28, 2013	\$ 21.4
Year ended December 29, 2012	23.8
Year ended December 31, 2011	25.9
Total	\$ 71.1

Operating lease expenses are shown net of sublease income of \$0.3 million for 2013. As of December 28, 2013, we had commitments for capital expenditures of approximately \$11.0 million.

On August 17, 2010, we completed the Cliffstar Acquisition, which included contingent consideration of up to \$55.0 million. Contingent consideration of \$34.9 million was ultimately paid to the seller of Cliffstar, and all claims for contingent consideration have been resolved as of December 28, 2013.

In June 2013, we completed the Calypso Soft Drinks Acquisition which included deferred payments of \$2.3 million and \$3.0 million to be paid on the first and second anniversary of the closing date.

We are subject to various claims and legal proceedings with respect to matters such as governmental regulations, and other actions arising out of the normal course of business. Management believes that the resolution of these matters will not have a material adverse effect on our financial position, results of operations, or cash flow.

We had \$7.5 million in standby letters of credit outstanding as of December 28, 2013 (\$11.0 million December 29, 2012; \$9.7 million December 31, 2011).

We have future purchase obligations of \$177.8 million that consist of commitments for the purchase of inventory, energy transactions, and payments related to professional fees and information technology outsourcing agreements. These obligations represent the minimum contractual obligations expected under the normal course of business.

### Note 19 Shares Held in Trust treated as Treasury Shares

In May 2008, an independent trustee acting under certain of our benefit plans purchased 2.3 million of our common shares to be used to satisfy future liabilities under the PSU Plan and the Restated EISPP. During the year ended December 29, 2012, we distributed 0.7 million shares from the trust to satisfy certain 2010 Equity Incentive Plan obligations that had vested during the last quarter of 2012. As of December 28, 2013, there were no shares held in trust or accounted for as treasury shares under applicable accounting rules.

### Note 20 Hedging Transactions and Derivative Financial Instruments

We are directly and indirectly affected by changes in foreign currency market conditions. These changes in market conditions may adversely impact our financial performance and are referred to as market risks. When deemed appropriate by management, we use derivatives as a risk management tool to mitigate the potential impact of foreign currency market risks.

We purchase forward contract derivative instruments. Forward contracts are agreements to buy or sell a quantity of a currency at a predetermined future date, and at a predetermined rate or price. We do not enter into derivative financial instruments for trading purposes.

All derivatives are carried at fair value in the Consolidated Balance Sheets in the line item other receivables or other payables. The carrying values of the derivatives reflect the impact of legally enforceable agreements with the same counterparties. These allow us to net settle positive and negative positions (assets and liabilities) arising from different transactions with the same counterparty.

The accounting for gains and losses that result from changes in the fair values of derivative instruments depends on whether the derivatives have been designated and qualify as hedging instruments and the types of hedging relationships. The changes in fair values of derivatives that have been designated and qualify as cash flow hedges are recorded in accumulated other comprehensive income (loss) ( AOCI ) and are reclassified into the line item in the Consolidated Statements of Operations in which the hedged items are recorded in the same period the hedged items affect earnings. Due to the high degree of effectiveness between the hedging instruments and the underlying exposures being hedged, fluctuations in the value of the derivative instruments are generally offset by changes in the fair values or cash flows of the underlying exposures being hedged.

We formally designate and document, at inception, the financial instrument as a hedge of a specific underlying exposure, the risk management objective and the strategy for undertaking the hedge transaction. In addition, we formally assess both at the inception and at least quarterly thereafter, whether the financial instruments used in hedging transactions are effective at offsetting changes in either the fair values or cash flows of the related underlying exposures. Any ineffective portion of a financial instrument s change in fair value is immediately recognized into earnings.

We estimate the fair values of our derivatives based on quoted market prices or pricing models using current market rates (refer to Note 21). The notional amounts of the derivative financial instruments do not necessarily represent amounts exchanged by the parties and, therefore, are not a direct measure of our exposure to the financial risks described above. The amounts exchanged are calculated by reference to the notional amounts and by other terms of the derivatives, such as interest rates, foreign currency exchange rates or other financial indices. We do not view the fair values of our derivatives in isolation, but rather in relation to the fair values or cash flows of the underlying hedged transactions. All of our derivatives are straight-forward over-the-counter instruments with liquid markets.

# Credit Risk Associated with Derivatives

We have established strict counterparty credit guidelines and enter into transactions only with financial institutions of investment grade or better. We mitigate pre-settlement risk by being permitted to net settle for transactions with the same counterparty.

### **Cash Flow Hedging Strategy**

We use cash flow hedges to minimize the variability in cash flows of assets or liabilities or forecasted transactions caused by fluctuations in foreign currency exchange rates. The changes in the fair values of derivatives designated as cash flow hedges are recorded in AOCI and are reclassified into the line item in the Consolidated Statements of Operations in which the hedged items are recorded in the same period the hedged items affect earnings. The changes in fair values of hedges that are determined to be ineffective are immediately reclassified from AOCI into earnings. We did not discontinue any cash flow hedging relationships during the year ended December 28, 2013. The maximum length of time over which we hedge our exposure to future cash flows is typically one year.

We maintain a foreign currency cash flow hedging program to reduce the risk that our procurement activities will be adversely affected by changes in foreign currency exchange rates. We enter into forward contracts to hedge certain portions of forecasted cash flows denominated in foreign currencies. The total notional value of derivatives that have been designated and qualify for our foreign currency cash flow hedging program as of December 28, 2013 was approximately \$3.6 million.

The fair value of the Company s derivative instruments was \$0.3 million as of December 28, 2013.

The settlement of our derivative instruments resulted in a credit to cost of sales of \$0.6 million for the year ended December 28, 2013.

### Note 21 Fair Value Measurements

ASC No. 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. Additionally, the inputs used to measure fair value are prioritized based on a three-level hierarchy. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs.

The three levels of inputs used to measure fair value are as follows:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

We have certain assets and liabilities that are required to be recorded at fair value on a recurring basis in accordance with U.S. GAAP.

The fair value of our derivative asset represents a Level 2 instrument. Level 2 instruments are valued based on observable inputs for quoted prices for similar assets and liabilities in active markets. The fair value for the derivative assets as of December 28, 2013 and December 29, 2012 was \$0.3 million and \$0.1 million, respectively.

### Fair value of financial instruments

The carrying amounts reflected in the Consolidated Balance Sheets for cash, receivables, payables, short-term borrowings and long-term debt approximate their respective fair values, except as otherwise indicated. The carrying values and estimated fair values of our significant outstanding debt as of December 28, 2013 and December 29, 2012 were as follows:

			Decemb	er 29,	
	Decembe	er 28, 2013	201	2	
	Carrying	Fair Value	Carrying	Fair	
millions of U.S. dollars)	Value	Value	Value	Value	

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8.375% senior notes due in 2017 <sup>1</sup>	15.0	15.6	215.0	234.4
8.125% senior notes due in 2018 <sup>1</sup>	375.0	404.1	375.0	414.8
Total	\$ 390.0	\$ 419.7	\$ 590.0	\$ 649.2

<sup>1.</sup> The fair values were based on the trading levels and bid/offer prices observed by a market participant and are considered Level 1 financial instruments.

### Fair value of contingent consideration

The fair value of the contingent consideration payable in the Cliffstar Acquisition was based on significant inputs not observed in the market and thus represented a Level 3 instrument. Level 3 instruments are valued based on unobservable inputs that are supported by little or no market activity and reflect our own assumptions in measuring fair value. The fair value of the contingent consideration as of December 29, 2012 was \$0.6 million. There was no outstanding contingent consideration as of December 28, 2013, as all outstanding claims for contingent consideration by the seller of Cliffstar were favorably resolved by payment by Cott in February 2013 of approximately \$0.6 million.

# Note 22 Quarterly Financial Information (unaudited)

	Year ended December 28, 2013								
	First	Second	Third	Fourth					
(in millions of U.S. dollars, except per share amounts)	Quarter	Quarter	Quarter	Quarter	Total				
Revenue	\$505.4	\$ 563.8	\$ 543.2	\$ 481.6	\$ 2,094.0				
Cost of sales	449.0	487.2	478.2	427.6	1,842.0				
Gross Profit	56.4	76.6	65.0	54.0	252.0				
Selling, general and administrative expenses	41.3	41.7	37.9	39.5	160.4				
Loss (gain) on disposal of property, plant and equipment		0.3	1.1	(0.4)	1.0				
Restructuring		2.0			2.0				
Operating income	15.1	32.6	26.0	14.9	88.6				
Net income (loss) attributed to Cott Corporation	\$	\$ 16.5	\$ 12.0	\$ (11.5)	\$ 17.0				
Per share data:									
Net income (loss) per common share									
Basic	\$	\$ 0.17	\$ 0.13	\$ (0.12)	<b>\$ 0.18</b>				
Diluted	\$	\$ 0.17	\$ 0.13	\$ (0.12)	\$ 0.18				

	Year ended December 29, 2012 First Second Third Fourth								
(in millions of U.S. dollars, except per share amounts)	Quarte	r Q	uarter	Qua		Qu	arter	Т	otal
Revenue	\$ 523.	3 \$	625.8	\$ 58	83.8	\$ 5	517.2	\$2	250.6
Cost of sales	460.4	1	533.5	5	10.6	2	456.6	1	961.1
Gross Profit	63.4	1	92.3	-	73.2		60.6		289.5
Selling, general and administrative expenses	41.3	3	48.8	4	43.8		43.6		178.0
Loss on disposal of property, plant and equipment	0.0	5	0.3		0.8		0.1		1.8
Operating income	21.0	)	43.2	2	28.6		16.9		109.7
Net income attributed to Cott Corporation	\$ 5.9	) \$	25.1	\$	14.5	\$	2.3	\$	47.8
Per share data: Net income per common share									
Basic	\$ 0.00	5\$	0.27	\$ (	0.15	\$	0.02	\$	0.51
Diluted	\$ 0.0	5\$	0.26	\$ (	0.15	\$	0.02	\$	0.50

# Note 23 Guarantor Subsidiaries

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The 2017 Notes and 2018 Notes (together, the Notes ) issued by our 100% owned subsidiary, Cott Beverages Inc., are guaranteed on a senior basis pursuant to guarantees by Cott Corporation and certain other 100% owned direct and indirect subsidiaries (the Guarantor Subsidiaries ). Cott Beverages Inc. and each Guarantor Subsidiary is 100% owned by Cott Corporation, the guarantees of the Notes by Cott Corporation and the Guarantor Subsidiaries are full and unconditional, and all such guarantees are joint and several. The guarantees of the Guarantor Subsidiaries are subject to release in limited circumstances only upon the occurrence of certain customary conditions.

We have not presented separate financial statements and separate disclosures have not been provided concerning Guarantor Subsidiaries due to the presentation of condensed consolidating financial information set forth in this Note, consistent with SEC interpretations governing reporting of subsidiary financial information.

The following supplemental financial information sets forth on an unconsolidated basis, our Balance Sheets, Statements of Operations and Cash Flows for Cott Corporation, Cott Beverages Inc., Guarantor Subsidiaries and our other subsidiaries (the Non-guarantor Subsidiaries ). The supplemental financial information reflects our investments and those of Cott Beverages Inc. in their respective subsidiaries using the equity method of accounting. In the third quarter of 2012, we revised the financial statements of certain Non-guarantor Subsidiaries to properly reflect their capitalization and subsequent investment in certain Guarantor Subsidiaries resulting from a reorganization completed in connection with the Cliffstar

Acquisition. These Non-guarantor Subsidiaries, which have no business operations and no operating assets, hold, directly or indirectly, our investments in substantially all of the Guarantor Subsidiaries and for financial reporting purposes we have included these Non-guarantor Subsidiaries as Guarantor Subsidiaries in the supplemental financial information below for all periods presented.

We reclassified certain intercompany dividends previously reported in the Condensed Consolidating Statement of Cash Flows for each period included in our Annual Report on Form 10-K. These transactions represented intercompany dividends between Cott Corporation, Cott Beverages, Inc., the Guarantors and Non-Guarantors. The cash flows related to these transactions should have been classified as financing activities. These reclassifications do not change the total cash flows reported in each column presented in the Condensed Consolidating Statement of Cash Flows. We assessed the materiality of these items on our previously issued annual report and quarterly financial statements in accordance with SEC Staff Accounting Bulletin No. 99, and concluded that the errors were not material to the consolidated financial statements taken as a whole. The statements of cash flows presented below for the periods ended December 28, 2013, December 29, 2012 and December 31, 2011 as revised, reflect the correct classification of intercompany dividends as financing activities.

# **Condensed Consolidating Statement of Operations**

### For the year ended December 28, 2013

	Cott poration	Cott rages Inc.	iarantor I osidiaries				nination ntries	nsolidated
Revenue, net	\$ 170.9	\$ 780.4	\$ 1,022.3	\$	147.0	\$	(26.6)	\$ 2,094.0
Cost of sales	149.0	673.9	916.6	·	129.1	·	(26.6)	1,842.0
Gross profit	21.9	106.5	105.7		17.9			252.0
Selling, general and								
administrative expenses	28.9	70.3	52.1		9.1			160.4
Loss on disposal of property,								
plant & equipment	0.1	0.3	0.5		0.1			1.0
Restructuring	0.5	0.5	0.7		0.3			2.0
Operating (loss) income	(7.6)	35.4	52.4		8.4			88.6
Other expense (income), net	0.4	12.5	(0.1)					12.8
Intercompany interest								
(income) expense, net		(12.0)	12.0					
Interest expense, net		50.8	0.7		0.1			51.6
(Loss) income before income tax expense (benefit) and								
equity income (loss)	(8.0)	(15.9)	39.8		8.3			24.2
Income tax (benefit) expense	(0.8)	4.6	(2.0)		0.4			2.2
Equity income (loss)	24.2	5.2	(7.3)		0.4		(22.1)	2.2
Equity meetine (1055)	21.2	5.2	(7.5)				(22.1)	
Net income (loss)	\$ 17.0	\$ (15.3)	\$ 34.5	\$	7.9	\$	(22.1)	\$ 22.0
Less: Net income attributable								
to non-controlling interests					5.0			5.0
-								
Net income (loss) attributed								
to Cott Corporation	\$ 17.0	\$ (15.3)	\$ 34.5	\$	2.9	\$	(22.1)	\$ 17.0
Comprehensive income (loss)								
attributed to Cott Corporation	\$ 12.6	\$ (4.5)	\$ 29.2	\$	5.2	\$	(29.9)	\$ 12.6

# **Condensed Consolidating Statement of Operations**

### For the year ended December 29, 2012

		Cott poration		Cott rages Inc.				Guarantoi sidiaries		nination ntries		nsolidated
Revenue, net	\$	201.8	\$	864.5	\$	1,042.8	\$	172.9	\$	(31.4)	\$	2,250.6
Cost of sales		165.3		730.4		940.8		156.0		(31.4)		1,961.1
Gross profit		36.5		134.1		102.0		16.9				289.5
Selling, general and												
administrative expenses		32.1		64.8		71.1		10.0				178.0
Loss on disposal of property,												
plant & equipment				0.7		0.6		0.5				1.8
Operating income		4.4		68.6		30.3		6.4				109.7
Contingent consideration												
earn-out adjustment				0.6								0.6
Other expense (income), net		0.4		(1.7)		(0.6)		(0.1)				(2.0)
Intercompany interest												
(income) expense, net				(11.0)		11.0						
Interest expense, net		0.1		53.3		0.7		0.1				54.2
Income before income tax												
expense (benefit) and equity												
income (loss)		3.9		27.4		19.2		6.4				56.9
Income tax expense (benefit)		3.0		2.2		(0.7)		0.1				4.6
Equity income (loss)		46.9		5.0		30.5				(82.4)		
Net income	\$	47.8	\$	30.2	\$	50.4	\$	6.3	\$	(82.4)	\$	52.3
Less: Net income attributable												
to non-controlling interests								4.5				4.5
Net income attributed to Cott Corporation	\$	47.8	\$	30.2	\$	50.4	\$	1.8	\$	(82.4)	\$	47.8
Comprehensive income (loss)												
attributed to Cott	\$	60.1	\$	52.6	\$	(22.7)	¢	(0.3)	\$	(19.6)	\$	60.1
Corporation	Þ	00.1	Þ	52.0	Φ	(33.7)	\$	(0.3)	Ф	(18.6)	Þ	00.1

# **Condensed Consolidating Statement of Operations**

### For the year ended December 31, 2011

		Cott poration		Cott rages Inc.		iarantor N bsidiaries				nination Intries	Cor	nsolidated
Revenue, net	\$	207.0	\$	932.3	\$	1,065.7	\$	167.3	\$	(37.7)	\$	2,334.6
Cost of sales	Ţ	167.8	T	825.5	Ţ	951.7	Ţ	150.7	Ŧ	(37.7)	Ŧ	2,058.0
Gross profit		39.2		106.8		114.0		16.6				276.6
Selling, general and												
administrative expenses		30.1		59.0		71.8		11.8				172.7
Loss on disposal of property,												
plant & equipment				0.4		0.8						1.2
Asset impairments												
Asset impairments								0.6				0.6
Intangible asset impairments				1.4								1.4
Operating income		9.1		46.0		41.4		4.2				100.7
Contingent consideration												
earn-out adjustment						0.9						0.9
Other expense (income), net		1.6		(0.3)		0.2		0.7				2.2
Intercompany interest												
(income) expense, net		(3.5)		(4.1)		7.6						
Interest expense, net		0.3		54.8		1.8		0.2				57.1
Income (loss) before income tax expense (benefit) and												
equity income (loss)		10.7		(4.4)		30.9		3.3				40.5
Income tax expense (benefit)		2.9		(0.8)		(3.3)		0.5				(0.7)
Equity income		29.8		4.2		0.8				(34.8)		
Net income	\$	37.6	\$	0.6	\$	35.0	\$	2.8	\$	(34.8)	\$	41.2
Less: Net income attributable to non-controlling interests								3.6				3.6
Net income (loss) attributed to Cott Corporation	\$	37.6	\$	0.6	\$	35.0	\$	(0.8)	\$	(34.8)	\$	37.6
Comprehensive income (loss) attributed to Cott Corporation	\$	30.4	\$	(1.3)	\$	128.5	\$	2.6	\$	(129.8)	\$	30.4

**Consolidating Balance Sheet** 

As of December 28, 2013

	Cott Cott Guarantor Non-Guarantor Elimination										
	Cor	poration	Beve	rages Inc	.Sul	bsidiaries	Sub	sidiaries	Entries	Cor	nsolidated
ASSETS											
Current assets											
Cash & cash equivalents	\$	1.5	\$	1.1	\$	39.1	\$	5.5	\$	\$	47.2
Accounts receivable, net of											
allowance		19.0		114.1		229.8		15.5	(174.0)		204.4
Income taxes recoverable		0.4		0.7							1.1
Inventories		16.2		77.0		132.9		7.0			233.1
Prepaid expenses and other											
assets		2.1		10.1		7.0		0.1			19.3
Total current assets		39.2		203.0		408.8		28.1	(174.0)		505.1
Property, plant & equipment,									()		
net		47.9		190.2		235.7		9.9			483.7
Goodwill		25.8		4.5		107.0					137.3
Intangibles and other assets, net		1.3		88.0		196.2		10.7			296.2
Deferred income taxes		3.6									3.6
Other tax receivable				0.2							0.2
Due from affiliates		39.6		125.7		2.9		41.9	(210.1)		
Investments in subsidiaries		507.8		246.7		697.7			(1,452.2)		
Total assets	\$	665.2	\$	858.3	\$	1,648.3	\$	90.6	\$ (1,836.3)	\$	1,426.1
LIABILITIES AND EQUITY											
Current liabilities											
Short-term borrowings	\$		\$	16.2	\$	34.6	\$		\$	\$	50.8
Current maturities of long-term											
debt				2.4		0.6		0.9			3.9
Accounts payable and accrued											
liabilities		25.5		214.4		225.6		6.7	(174.0)		298.2
Total current liabilities		25.5		233.0		260.8		7.6	(174.0)		352.9
Long-term debt		0.1		399.6		2.2		1.6	(174.0)		403.5
Deferred income taxes		0.1		32.0		9.1		0.4			41.5
Other long-term liabilities		0.1		2.8		19.4		0.7			22.3
Due to affiliates		43.1		1.6		128.1		37.3	(210.1)		22.3
				1.0		120.1		01.0	(210:1)		
Total liabilities		68.8		669.0		419.6		46.9	(384.1)		820.2

Equity						
Capital stock, no par	392.8	509.4	1,557.5	82.5	(2,149.4)	392.8
Additional paid-in-capital	44.1					44.1
Retained earnings (deficit)	176.3	(344.1)	(322.1)	(49.8)	716.0	176.3
Accumulated other						
comprehensive (loss) income	(16.8)	24.0	(6.7)	1.5	(18.8)	(16.8)
Total Cott Corporation equity	596.4	189.3	1,228.7	34.2	(1,452.2)	596.4
Non-controlling interests				9.5		9.5
Total equity	596.4	189.3	1,228.7	43.7	(1,452.2)	605.9
Total liabilities and equity	\$ 665.2 \$	858.3	\$ 1,648.3	\$ 90.6	\$ (1,836.3)	\$ 1,426.1

# **Consolidating Balance Sheet**

As of December 29, 2012

	Cott CorporationE		Dow	Cott					rElimination	Consolidated	
ASSETS	Cor	poration	Deve	erages mc.	. Sui	osiciaries	Sub	signaries	Entries	COL	Isonated
Current assets											
Cash & cash equivalents	\$	39.8	\$	37.5	\$	96.4	\$	5.7	\$	\$	179.4
Accounts receivable, net of	Ψ	5710	Ψ	0110	Ψ	2011	Ψ	511	Ŷ	Ψ	17711
allowance		18.4		111.5		122.3		16.2	(69.0)		199.4
Income taxes recoverable				0.9		0.2		0.1	()		1.2
Inventories		21.1		65.9		130.8		7.0			224.8
Prepaid expenses and other											
assets		2.5		13.4		4.3		0.1			20.3
Total current assets		81.8		229.2		354.0		29.1	(69.0)		625.1
Property, plant & equipment,											
net		50.7		188.4		242.0		9.8			490.9
Goodwill		27.5		4.5		98.3					130.3
Intangibles and other assets,											
net		1.0		101.4		198.4		14.6			315.4
Deferred income taxes		2.9						0.4			3.3
Other tax receivable		0.2		0.1		0.6					0.9
Due from affiliates		40.0		175.2		78.0		41.9	(335.1)		
Investments in subsidiaries		487.5		389.7		820.0			(1,697.2)		
Total assets	\$	691.6	\$	1,088.5	\$	1,791.3	\$	95.8	\$ (2,101.3)	\$	1,565.9
LIABILITIES AND											
EQUITY											
Current liabilities											
Current maturities of long-term											
debt	\$		\$	1.3	\$	0.2	\$	0.4	\$	\$	1.9
Accounts payable and accrued	Ψ		Ψ	1.5	ψ	0.2	Ψ	0.4	Ψ	Ψ	1.7
liabilities		36.2		119.5		193.1		7.9	(69.0)		287.7
naomites		50.2		117.5		175.1		1.)	(0).0)		207.7
Total current liabilities		36.2		120.8		193.3		8.3	(69.0)		289.6
Long-term debt		0.2		598.7		1.5		1.4	()		601.8
Deferred income taxes				30.3		7.9		0.9			39.1
Other long-term liabilities		0.2		4.0		8.3					12.5
Due to affiliates		43.2		76.7		177.8		37.4	(335.1)		
									()		

Total liabilities	79.	8	830.5	388.8	48.0	(404.1)	943.0
Equity							
Capital stock, no par	397.	8	574.5	1,724.3	83.6	(2,382.4)	397.8
Additional paid-in-capital	40.	4					40.4
Retained earnings (deficit)	186.	0	(329.7)	(331.2)	(46.1)	707.0	186.0
Accumulated other							
comprehensive (loss) income	(12.	4)	13.2	9.4	(0.8)	(21.8)	(12.4)
-							
Total Cott Corporation equity	611.	8	258.0	1,402.5	36.7	(1,697.2)	611.8
Non-controlling interests					11.1		11.1
C C							
Total equity	611.	8	258.0	1,402.5	47.8	(1,697.2)	622.9
<u> -</u>							
Total liabilities and equity	\$ 691.	6\$	1,088.5	\$ 1,791.3	\$ 95.8	\$ (2,101.3)	\$ 1,565.9

# **Condensed Consolidating Statement of Cash Flows**

### For the year ended December 28, 2013

	Cott Cott Guarantor Non-GuarantorElimination CorporationBeverages Inc. Subsidiaries Subsidiaries Entries Cons							
Onenating Activities	Corporation	on Beverages In	c. Subsidiaries	Subsidiaries	Entries	Consolidated		
Operating Activities Net income	\$ 17.0	\$ (15.3)	¢ 245	¢ 70	¢ (22.1)	\$ 22.0		
				\$ 7.9	\$ (22.1)	\$ 22.0 100.8		
Depreciation & amortization	6.3		48.7	6.2				
Amortization of financing fees	0.1	2.6	0.1			2.8		
Share-based compensation	1.1	2.5	0.4			4.0		
expense	1.1	2.3	0.4			4.0		
(Decrease) increase in deferred income taxes	(0.0	) 4.5	(26)	(0,1)		0.9		
	(0.9	() 4.5	(2.6)	(0.1)		0.9		
Loss on disposal of property,	0.1	0.3	0.5	0.1		1.0		
plant & equipment	0.1	0.5	0.5	0.1		1.0		
Write-off of financing fees and discount		4.0				4.0		
		4.0				4.0		
Equity (income) loss, net of distributions	(24)	(5.2)	7.3		22.1			
	(24.2 27.1		1.5					
Intercompany dividends Other non-cash items	0.2		0.1	0.1	(34.0)	0.9		
	0.2	. 0.5	0.1	0.1		0.9		
Net change in operating assets and liabilities, net of								
acquisition	(21.0	) 153.9	(114.8)	0.7		18.8		
Net cash provided by (used in)								
operating activities	5.8	194.3	(25.8)	14.9	(34.0)	155.2		
Investing Activities								
Acquisition, net of cash								
received		(4.7)	(6.5)			(11.2)		
Additions to property, plant &								
equipment	(6.8	(35.1)	(12.4)	(1.3)		(55.6)		
Additions to intangibles and								
other assets		(5.9)	)			(5.9)		
Proceeds from sale of								
property, plant & equipment				0.2		0.2		
Proceeds from insurance								
recoveries		0.6				0.6		
Advances to affiliates				0.3	(0.3)			
	(6.8	6) (45.1)	(18.9)	(0.8)	(0.3)	(71.9)		

# Net cash used in investing activities

Financing Activities							
Payments of long-term debt		(0.1)	(201.1)	(18.8)	(0.8)		(220.8)
Borrowings under ABL			89.0	42.9			131.9
Payments under ABL			(72.9)	(9.2)			(82.1)
Advances from affiliates		(0.3)				0.3	
Distributions to							
non-controlling interests					(6.6)		(6.6)
Common share repurchase	(	(13.0)					(13.0)
Dividends paid to shareholders	(	(21.9)					(21.9)
Intercompany dividends				(27.1)	(6.9)	34.0	
Financing fees		(0.1)	(0.6)	(0.1)			(0.8)
Net cash used in financing activities Effect of exchange rate	(	(35.4)	(185.6)	(12.3)	(14.3)	34.3	(213.3)
changes on cash		(1.9)		(0.3)			(2.2)
Net decrease in cash & cash equivalents	(	(38.3)	(36.4)	(57.3)	(0.2)		(132.2)
Cash & cash equivalents, beginning of period		39.8	37.5	96.4	5.7		179.4
Cash & cash equivalents, end of period	\$	1.5	\$ 1.1	\$ 39.1	\$ 5.5	\$	\$ 47.2

# **Condensed Consolidating Statement of Cash Flows**

# For the year ended December 29, 2012

# (in millions of U.S. dollars)

		Cott		Cott				Juarantor				
One spating A stimiting	Corp	oration	Bever	rages Inc.	Subs	idiaries	Subs	sidiaries	E	ntries	Cons	olidated
Operating Activities	¢	47.0	¢	20.0	¢	50.4	¢	()	¢	(00, 1)	¢	50.0
Net income	\$	47.8	\$	30.2	\$	50.4	\$	6.3	\$	(82.4)	\$	52.3
Depreciation & amortization		6.5		36.9		48.4		5.9				97.7
Amortization of financing fees		0.2		3.3		0.2						3.7
Share-based compensation				0.7		1.0		0.1				1.0
expense		1.1		2.7		1.0		0.1				4.9
Increase (decrease) in deferred		0.4		2.6								•
income taxes		0.4		3.6		(0.2)						3.8
Gain on bargain purchase						(0.9)						(0.9)
Loss on disposal of property,				~ -		0.6		o <b>-</b>				1.0
plant & equipment				0.7		0.6		0.5				1.8
Equity (income) loss, net of												
distributions		(46.9)		(5.0)		(30.5)				82.4		
Intercompany dividends		28.0		5.9						(33.9)		
Other non-cash items				(0.4)								(0.4)
Net change in operating assets												
and liabilities		(6.8)		(3.9)		12.8		8.0				10.1
Net cash provided by operating												
activities		30.3		74.0		81.8		20.8		(33.9)		173.0
Investing Activities												
Acquisition				(4.7)		(5.0)						(9.7)
Additions to property, plant &												
equipment		(7.7)		(45.2)		(14.2)		(2.6)				(69.7)
Additions to intangibles and												
other assets		(0.6)		(5.1)		0.5						(5.2)
Proceeds from sale of property,												
plant & equipment						1.0		1.3				2.3
Proceeds from insurance												
recoveries				1.9								1.9
Advances to affiliates								(9.7)		9.7		
Net cash used in investing												
activities		(8.3)		(53.1)		(17.7)		(11.0)		9.7		(80.4)

# **Financing Activities**

Payments of long-term debt	0.1	(2.9)		(0.5)		(3.3)
Borrowings under ABL		24.5				24.5
Payments under ABL		(24.5)				(24.5)
Advances from affiliates	9.7				(9.7)	
Distributions to						
non-controlling interests				(5.6)		(5.6)
Common share repurchase	(0.3)					(0.3)
Dividends paid to shareholders	(5.8)					(5.8)
Intercompany dividends			(28.0)	(5.9)	33.9	
Financing fees		(1.2)				(1.2)
Net cash provided by (used in)						
financing activities	3.7	(4.1)	(28.0)	(12.0)	24.2	(16.2)
Effect of exchange rate						
changes on cash	0.4		1.4	0.3		2.1
Net increase (decrease) in						
cash & cash equivalents	26.1	16.8	37.5	(1.9)		78.5
Cash & cash equivalents,						
beginning of period	13.7	20.7	58.9	7.6		100.9
Cash & cash equivalents, end						
of period	\$ 39.8	\$ 37.5	\$ 96.4	\$ 5.7	\$	\$ 179.4

# **Condensed Consolidating Statement of Cash Flows**

# For the year ended December 31, 2011

	Cot	t	С	ott	Gua	arantor I	Non-G	Juaranto	rElin	nination		
	Corpor	ation	Bevera	ages Inc	. Subs	sidiaries	Subs	sidiaries	E	ntries	Cons	olidated
<b>Operating Activities</b>												
Net income	\$ 3	7.6	\$	0.6	\$	35.0	\$	2.8	\$	(34.8)	\$	41.2
Depreciation & amortization		6.0		35.1		48.2		6.0				95.3
Amortization of financing												
fees		0.3		3.3		0.3						3.9
Share-based compensation												
expense		1.1		1.0		0.7		0.1				2.9
Increase (decrease) in												
deferred income taxes		0.4		0.1		(3.9)		(0.3)				(3.7)
Loss on disposal of property,												
plant & equipment				0.4		0.8						1.2
Asset impairments								0.6				0.6
Intangible asset impairments				1.4								1.4
Contract termination												
payments	(	0.8)		(2.3)								(3.1)
Equity (income) loss, net of												
distributions	(2	9.6)		(4.2)		0.2				33.6		
Intercompany dividends	2	5.8		9.6						(35.4)		
Other non-cash items	(	0.1)		1.1		3.6		0.3				4.9
Net change in operating												
assets and liabilities	(2	5.7)		210.4		(169.6)		2.6		1.2		18.9
Net cash provided by (used												
in) operating activities	1	5.0		256.5		(84.7)		12.1		(35.4)		163.5
Investing Activities												
Acquisition				(34.3)								(34.3)
Additions to property, plant &				(0 110)								(2)
equipment		5.2)		(33.9)		(9.5)		(0.2)				(48.8)
Additions to intangibles and	(	c)		(221)		().0)		(0.2)				(1010)
other assets	(	0.2)		(5.3)		(0.1)		(0.1)				(5.7)
Proceeds from sale of												
property, plant & equipment				0.4								0.4
Other investing activities				(1.8)								(1.8)
Advances to affiliates						156.1		3.6		(159.7)		
	(	5.4)		(74.9)		146.5		3.3		(159.7)		(90.2)
	(			. ,						. /		. ,

# Net cash (used in) provided by investing activities

Financing Activities							
Payments of long-term debt	0.1	(6.4)		(0.5)			(6.8)
Borrowings under ABL		224.1					224.1
Payments under ABL		(231.9)					(231.9)
Advances from affiliates	(3.6)	(156.1)			159.	.7	
Distributions to							
non-controlling interests				(6.0)			(6.0)
Intercompany dividends			(29.0)	(6.4)	35.	.4	
Exercise of options		0.3					0.3
Net cash used in financing							
activities	(3.5)	(170.0)	(29.0)	(12.9)	195.	1	(20.3)
Effect of exchange rate							
changes on cash	(0.2)		0.1	(0.2)			(0.3)
Net increase in cash & cash							
equivalents	5.9	11.6	32.9	2.3			52.7
Cash & cash equivalents,							
beginning of period	7.8	9.1	26.0	5.3			48.2
Cash & cash equivalents,							
end of period	\$ 13.7	\$ 20.7	\$ 58.9	\$ 7.6	\$	\$	100.9

### Note 24 Subsequent Event

On February 11, 2014, the Board of Directors declared a dividend of C\$0.06 per share on common shares, payable in cash on March 28, 2014 to shareowners of record at the close of business on March 11, 2014.

On February 19, 2014, we redeemed all \$15.0 million in aggregate principal amount of the remaining outstanding 2017 Notes at 104.118% of par. The redemption included approximately \$0.6 million in premium payments as well as approximately \$0.3 million in deferred financing fees and discount charges.

# SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS

(in millions of U.S. dollars)		Ye	ar e	nded D	ecemb	er 28,	2013		
	Balance at		Cha	rged to					
	Beginning	Reduction	(	Costs	Char	ged to		Bal	ance at
	of	in		and	01	her		Ε	nd of
Description	Year	Sales	Ex	penses	Acc	ounts	Deductions		Year
Reserves deducted in the balance sheet									
from the asset to which they apply									
Allowances for losses on:									
Accounts receivables	\$ (6.7)	\$	\$	0.9	\$		\$	\$	(5.8)
Inventories	(10.5)			(2.0)		0.5			(12.0)
Deferred income tax assets	(27.5)			(17.8)		0.1			(45.2)
	\$ (44.7)	\$	\$	(18.9)	\$	0.6	\$	\$	(63.0)

(in millions of U.S. dollars)	Year ended December 29, 2012									
	Balance at		Cha	rged to	)					
	Beginning			osts		rged to	)			ance at
Decomintion	of Year	in Sales		and	-	ther	Dod	ations		nd of Year
Description	rear	Sales	ЕX	penses	ACC	counts	Deat	ictions		rear
Reserves deducted in the balance sheet										
from the asset to which they apply										
Allowances for losses on:										
Accounts receivables	\$ (5.7)	\$	\$	(1.3)	\$	(0.1)	\$	0.4	\$	(6.7)
Inventories	(8.8)			(1.6)		(0.3)		0.2		(10.5)
Deferred income tax assets	(22.2)			(5.6)		0.3				(27.5)
	\$(36.7)	\$	\$	(8.5)	\$	(0.1)	\$	0.6	\$	(44.7)

(in millions of U.S. dollars)	Year ended December 31, 2011									
	Balance at		Char	rged to						
	Beginningl	Reduction	С	Costs Charged to				<b>Balance</b> at		
	of	in	a	ind	0	ther			E	nd of
Description	Year	Sales	Exp	oenses	Ace	counts	Dedu	uctions		Year
Reserves deducted in the balance sheet										
from the asset to which they apply										
Allowances for losses on:										
Accounts receivables	\$ (7.0)	\$	\$	0.6	\$	0.2	\$	0.5	\$	(5.7)
Inventories	(8.2)			(2.1)				1.5		(8.8)
Deferred income tax assets	(12.7)			(9.4)		(0.1)				(22.2)

\$(27.9)	\$	\$	(10.9)	\$	0.1	\$	2.0	\$	(36.7)
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### **Cott Corporation**

### **Exhibit Index**

#### Number

### Description

- 2.1 Asset Purchase Agreement, dated as of July 7, 2010, by and among Cott Corporation, Caroline LLC, a wholly-owned subsidiary of Cott Corporation, Cliffstar Corporation, each of the Cliffstar companies named therein, and Stanley Star, solely in his capacity as sellers representative (incorporated by reference to Exhibit 2.1 to our Form 8-K/A filed July 9, 2010).
- 3.1 Articles of Amalgamation of Cott Corporation (incorporated by reference to Exhibit 3.1 to our Form 10-K filed February 28, 2007).
- 3.2 Second Amended and Restated By-laws of Cott Corporation (incorporated by reference to Exhibit 3.2 to our Form 10-Q filed May 10, 2007).
- 3.3 Amendment to Second Amended and Restated By-laws of Cott Corporation (incorporated by reference to Exhibit 3.1 to our Form 8-K filed October 31, 2013).
- 4.1 Indenture dated as of November 13, 2009, governing the 8.375% Senior Notes due 2017, by and among Cott Beverages Inc., Cott Corporation, the guarantors identified therein and HSBC Bank USA, National Association, as trustee (incorporated by reference to Exhibit 4.1 to our Form 8-K filed November 16, 2009).
- 4.2 Form of 8.375% Senior Note due 2017 (incorporated by reference to Exhibit 4.2 to our Form 8-K filed November 16, 2009).
- 4.3 Registration Rights Agreement, dated as of November 13, 2009, among Cott Beverages Inc., Cott Corporation, the guarantors identified therein and Barclays Capital Inc., J.P. Morgan Securities Inc. and Deutsche Bank Securities Inc. (incorporated by reference to Exhibit 4.3 to our Form 8-K filed November 16, 2009).
- 4.4 Indenture dated as of August 17, 2010, governing the 8.125% Senior Notes due 2018, by and among Cott Beverages Inc., Cott Corporation, the guarantors identified therein and HSBC Bank USA, National Association, as trustee (incorporated by reference to Exhibit 4.1 to our Form 8-K filed August 20, 2010).
- 4.5 Form of 8.125% Senior Note due 2018 (included as Exhibit A to Exhibit 4.7, which is incorporated by reference to Exhibit 4.1 to our Form 8-K filed August 20, 2010).
- 4.6 Registration Rights Agreement, dated as of August 17, 2010, among Cott Beverages Inc., Cott Corporation, the guarantors identified therein and Deutsche Bank Securities Inc., as representative to the Initial Purchasers (incorporated by reference to Exhibit 4.3 to our Form 8-K filed August 20, 2010).
- Supply Agreement, dated December 21, 1998, between Walmart Stores, Inc. and Cott Beverages USA,
   Inc. (now Cott Beverages Inc.) (incorporated by reference to Exhibit 10.1 of our Form 10-K filed March 15, 2011).
- 10.2<sup>2</sup> Restated 1986 Common Share Option Plan of Cott Corporation/Corporation Cott as amended through October 20, 2004 (incorporated by reference to Exhibit 10.15 to our Form 10-K filed March 16, 2005).
- 10.3<sup>2</sup> Employment Offer Letter to Steven Kitching dated February 14, 2013 (incorporated by reference to Exhibit 10.1 to our Form 10-Q filed May 3, 2013).

- 10.4<sup>2</sup> Employment Offer Letter to Michael Creamer dated April 16, 2007 (incorporated by reference to Exhibit 10.19 to our Form 10-K filed March 11, 2009).
- 10.5<sup>2</sup> Amended and Restated Retention, Severance and Non-Competition Plan (incorporated by reference to Exhibit 10.6 to our Form 10-Q filed August 9, 2007).
- 10.6<sup>2</sup> Employment Offer Letter to Gregory Leiter, executed October 15, 2007 (incorporated by reference to Exhibit 10.41 to our Form 10-K filed March 11, 2008).

Number	Description
10.71	Credit Agreement dated as of August 17, 2010 among Cott Corporation, Cott Beverages Inc., Cott Beverages Limited, Cliffstar LLC and the other Loan Parties party thereto, the Lenders party thereto, JPMorgan Chase Bank, N.A., London Branch as UK Security Trustee, JPMorgan Chase Bank, N.A., as Administrative Agent and Administrative Collateral Agent, General Electric Capital Corporation, as Co-Collateral Agent and Bank of America, N.A., as Documentation Agent (incorporated by reference to Exhibit 10.1 to our Amended Form 10-Q filed June 20, 2011).
10.8 <sup>2</sup>	Employment Agreement between Cott Corporation and Jerry Fowden dated February 18, 2009 (incorporated by reference to Exhibit 10.1 to our Form 8-K filed February 24, 2009).
10.9 <sup>2</sup>	Cott Corporation Severance and Non-Competition Plan, dated February 18, 2009 (incorporated by reference to Exhibit 10.2 to our Form 8-K filed February 24, 2009).
10.10 <sup>2</sup>	Employment Offer Letter to Marni Morgan Poe dated January 14, 2010 (incorporated by reference to Exhibit 10.1 to our Form 10-Q filed May 12, 2010).
10.11 <sup>2</sup>	2010 Equity Incentive Plan (incorporated by reference to Appendix B of our Definitive Proxy Statement on Schedule 14A filed April 1, 2010).
10.12 <sup>2</sup>	Amendment to 2010 Equity Incentive Plan (incorporated by reference to Exhibit 4.2 to our Form 8-K filed May 4, 2010).
10.13 <sup>2</sup>	Form of Restricted Share Unit Award Agreement with Time-Based Vesting under Cott Corporation s 2010 Equity Incentive Plan (incorporated by reference to Exhibit 10.4 to our Form 10-Q filed November 10, 2010).
10.14 <sup>2</sup>	Form of Restricted Share Unit Award Agreement with Performance-Based Vesting under Cott Corporation s 2010 Equity Incentive Plan (incorporated by reference to Exhibit 10.5 to our Form 10-Q filed November 10, 2010).
10.15 <sup>2</sup>	Form of Nonqualified Stock Option Agreement under Cott Corporation s 2010 Equity Incentive Plan (incorporated by reference to Exhibit 10.18 to our Form 10-K filed February 27, 2013).
10.16 <sup>2</sup>	Employment Offer Letter to Michael Gibbons dated March 6, 2009 (incorporated by reference to Exhibit 10.1 of our Form 10-K filed March 15, 2011).
10.17 <sup>1</sup>	Supply Agreement executed December 21, 2010, effective January 1, 2011 between Crown Cork & Seal USA, Inc. and Cott Corporation (incorporated by reference to Exhibit 10.34 of our Form 10-K/A filed January 1, 2012).
10.182	Employment Offer Letter to Jay Wells dated January 14, 2012 (incorporated by reference to Exhibit 10.1 to our Form 10-Q filed May 7, 2012).
10.19	Amendment No. 1 to Credit Agreement, dated as of April 19, 2012, by and among Cott Corporation, Cott Beverages Inc., Cliffstar LLC, and Cott Beverages Limited, as Borrowers, the other Loan Parties party thereto, the Lenders party thereto, and JPMorgan Chase Bank, N.A., as Administrative Agent (incorporated by reference to Exhibit 10.2 to our Form 10-Q filed May 7, 2012)
10.20	Amendment No. 2 to Credit Agreement, dated as of July 19, 2012, by and among Cott Corporation, Cott Beverages Inc., Cliffstar LLC, and Cott Beverages Limited, as Borrowers, the other Loan Parties party thereto, the Lenders party thereto, and JPMorgan Chase Bank, N.A., as Administrative Agent (incorporated by reference to Exhibit 10.1 to our Form 10-Q filed November 1, 2012).
10.212	

Employment Offer Letter to Carlos Baila dated September 17, 2012 (incorporated by reference to Exhibit 10.24 to our Form 10-K filed February 27, 2013).

Number	Description
10.22	Amendment No. 3 to Credit Agreement, dated as of October 22, 2013, by and among Cott Corporation, Cott Beverages Inc., Cliffstar LLC, and Cott Beverages Limited, as Borrowers, the other Loan Parties party thereto, the Lenders party thereto, and JPMorgan Chase Bank, N.A., as Administrative Agent (filed herewith).
10.23 <sup>2</sup>	Amended and Restated Cott Corporation Equity Incentive Plan (incorporated by reference to Appendix B of our Definitive Proxy Statement on Schedule 14A filed March 28, 2013).
21.1	List of Subsidiaries of Cott Corporation (filed herewith).
23.1	Consent of Independent Certified Public Accountants (filed herewith).
31.1	Certification of the Chief Executive Officer pursuant to section 302 of the Sarbanes-Oxley Act of 2002 for the year ended December 28, 2013 (filed herewith).
31.2	Certification of the Chief Financial Officer pursuant to section 302 of the Sarbanes-Oxley Act of 2002 for the year ended December 28, 2013 (filed herewith).
32.1	Certification of the Chief Executive Officer pursuant to section 906 of the Sarbanes-Oxley Act of 2002 for the year ended December 28, 2013 (furnished herewith).
32.2	Certification of the Chief Financial Officer pursuant to section 906 of the Sarbanes-Oxley Act of 2002 for the year ended December 28, 2013 (furnished herewith).
101	The following financial statements from Cott Corporation s Annual Report on Form 10-K for the year ended December 28, 2013, filed February 24, 2014, formatted in XBRL (eXtensible Business Reporting Language): (i) Consolidated Statements of Operations, (ii) Consolidated Balance Sheets, (iii) Consolidated Statements of Cash Flows, (iv) Consolidated Statements of Equity (v) Condensed Consolidated Statements of Comprehensive Income (vi) Notes to the Consolidated Financial Statements (filed herewith).

- <sup>1.</sup> Document is subject to request for confidential treatment.
- <sup>2.</sup> Indicates a management contract or compensatory plan.