

IRIS INTERNATIONAL INC  
Form SC TO-T/A  
October 10, 2012

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**SCHEDULE TO**  
**TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**

**Amendment No. 3**

**IRIS INTERNATIONAL, INC.**

**(Name of Subject Company (Issuer))**

**DAPHNE ACQUISITION CORPORATION**

**(Offeror)**

**An Indirect Wholly Owned Subsidiary of**

**DANAHER CORPORATION**

**(Offeror)**

**(Names of Filing Persons (identifying status as offeror, issuer or other person))**

**COMMON STOCK, PAR VALUE \$0.01 PER SHARE**

(Title of Class of Securities)

**46270W105**

(CUSIP Number of Class of Securities)

**Jonathan P. Graham**

**Senior Vice President - General Counsel**

**Attila I. Bodi**

**Vice President and Chief Counsel, M&A**

**2200 Pennsylvania Avenue, N.W., Suite 800W**

**Washington, D.C. 20037-1701(202)**

**828-0850**

(Name, address, and telephone numbers of person authorized to receive notices and communications on behalf of filing persons)

*Copies to:*

**Daniel Wolf, Esq.**

**David B. Feirstein, Esq.**

**Kirkland & Ellis LLP**

**601 Lexington Avenue**

**New York, NY 10022**

**(212) 446-4800**

**CALCULATION OF FILING FEE**

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**Transaction Valuation(1)**

\$400,876,125

**Amount of Filing Fee(2)**

\$45,940.40

- (1) Estimated solely for purposes of calculating the amount of the filing fee. This amount is based on the offer to purchase all 20,557,750 outstanding shares of common stock of IRIS International, Inc. ( IRIS ), calculated on a fully diluted basis per information provided by IRIS, at a purchase price of \$19.50 cash per share, as of September 18, 2012, the most recent practicable date.
- (2) Calculated in accordance with Exchange Act Rule 0-11 by multiplying the transaction value by 0.0001146.

- x Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.

Amount Previously Paid: \$45,940.40

Filing Party: Danaher Corporation

Form of Registration No.: Schedule TO

Date Filed: September 20, 2012

Check the appropriate boxes below to designate any transactions to which the statement relates:

- x Third-party tender offer subject to Rule 14d-1.  
.. Issuer tender offer subject to Rule 13e-4.  
.. Going-private transaction subject to Rule 13e-3.  
.. Amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer. ..

If applicable, check the appropriate box(es) below to designate the appropriate rule provision(s) relied upon:

- .. Rule 13e-4(i) (Cross-Border Issuer Tender Offer)  
.. Rule 14d-1(d) (Cross-Border Third-Party Tender Offer)

This Amendment No. 3 (this Amendment ) to the Tender Offer Statement on Schedule TO (the Schedule TO ) amends and supplements the Schedule TO filed by (i) Daphne Acquisition Corporation, a Delaware corporation ( Purchaser ), and an indirect wholly-owned subsidiary of Danaher Corporation, a Delaware corporation ( Parent ), and (ii) Parent, for all of the outstanding shares of common stock, par value \$0.01 per share (the Shares ) of IRIS International, Inc., a Delaware corporation (the Company ), at a price of \$19.50 per Share net to the seller in cash without interest and less any applicable withholding taxes, if any, upon the terms and conditions set forth in the offer to purchase dated September 20, 2012 (the Offer to Purchase ), a copy of which is attached as Exhibit (a)(1)(A), and in the related letter of transmittal (the Letter of Transmittal ), a copy of which is attached as Exhibit (a)(1)(B), which, together with any amendments or supplements thereto, collectively constitute the Offer.

All the information set forth in the Offer to Purchase is incorporated by reference herein in response to Items 1 through 9 and Item 11 in this Schedule TO, and is supplemented by the information specifically provided in this Schedule TO.

This Amendment No. 3 is being filed to amend and supplement Item 11 as reflected below. Capitalized terms used and not otherwise defined in this Amendment shall have the meanings assigned to such terms in the Offer to Purchase or in the Schedule TO.

#### **Item 11**

**(a) Agreements, Regulatory Requirements and Legal Proceedings.** Item 11(a) of the Schedule TO is hereby amended and supplemented as follows:

The information set forth in Section 16 Certain Legal Matters; Regulatory Approvals of the Offer to Purchase is hereby amended and supplemented by inserting the following paragraph as the fourth paragraph of the subsection captioned United States Antitrust Compliance :

On Tuesday, October 9, 2012, early termination of the waiting period applicable to the Offer and the Merger under the HSR Act was granted. Accordingly, the condition of the Offer relating to the expiration or termination of the HSR Act waiting period has been satisfied.

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

**DAPHNE ACQUISITION CORPORATION**

By /s/ Robert S. Lutz  
Name: Robert S. Lutz  
Title: Vice President, Treasurer and Secretary

Date: October 10, 2012

**DANAHER CORPORATION**

By /s/ Frank T. McFaden  
Name: Frank T. McFaden  
Title: Vice President & Treasurer

Date: October 10, 2012

**EXHIBIT INDEX**

**Exhibit**

**No.**

- (a)(1)(A) Offer to Purchase, dated September 20, 2012.\*
- (a)(1)(B) Letter of Transmittal (including Internal Revenue Service Form W-9).\*
- (a)(1)(C) Notice of Guaranteed Delivery.\*
- (a)(1)(D) Letter from the Information Agent to Brokers, Dealers, Commercial Banks, Trust Companies and Nominees.\*
- (a)(1)(E) Letter to Clients for Use by Brokers, Dealers, Commercial Banks, Trust Companies and Nominees.\*
- (a)(1)(F) Press Release of Danaher Corporation, dated as of September 17, 2012 (incorporated by reference to Exhibit 99.1 to the Schedule TO-C filed by Danaher Corporation with the Securities and Exchange Commission on September 17, 2012).\*
- (a)(1)(G) Summary Advertisement as published on September 20, 2012.\*
- (b) Not applicable.
- (c) Not applicable.
- (d)(1) Agreement and Plan of Merger, dated as of September 17, 2012, by and among IRIS International, Inc., Danaher Corporation, and Daphne Acquisition Corporation (incorporated by reference to Exhibit 2.1 to the Form 8-K filed by IRIS International, Inc. with the Securities and Exchange Commission on September 17, 2012).\*
- (d)(2) Tender and Support Agreement, dated as of September 17, 2012, by and among Danaher Corporation, Daphne Acquisition Corporation and certain stockholders of the Company party thereto (incorporated by reference to Exhibit 99.2 to the Form 8-K filed by IRIS International, Inc. with the Securities and Exchange Commission on September 17, 2012).\*
- (d)(3) Confidentiality Agreement, dated as of April 4, 2012, by and between Beckman Coulter, Inc. and IRIS International, Inc.\*
- (e) Not applicable.
- (f) Not applicable.
- (g) Not applicable.
- (h) Not applicable.

\* Previously filed.