DEAN FOODS CO Form 10-Q August 06, 2009 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### Form 10-Q

(Mark One)

**b** Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Quarterly Period Ended June 30, 2009

or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Transition Period from to

Commission File Number 001-12755

### **Dean Foods Company**

(Exact name of the registrant as specified in its charter)

Delaware (State or other jurisdiction of

75-2559681 (I.R.S. employer

incorporation or organization)

identification no.)

2515 McKinney Avenue, Suite 1200

Dallas, Texas 75201

(214) 303-3400

(Address, including zip code, and telephone number, including

area code, of the registrant s principal executive offices)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No "

Indicate by check mark whether the registrant has submitted electronically and posted on its Website, if any, every interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files). Yes "No"

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer b; Accelerated filer "; Non-accelerated filer "; (Do not check if a smaller reporting company) Smaller reporting company "; Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes " No b

As of July 31, 2009, the number of shares outstanding of each class of common stock was: 180,284,638

Common Stock, par value \$.01

### **Table of Contents**

#### **Table of Contents**

		Page
Part I Financia	Information	
Item 1	Condensed Consolidated Financial Statements (Unaudited)	3
Item 2	Management s Discussion and Analysis of Financial Condition and Results of Operations	30
Item 3	Quantitative and Qualitative Disclosures About Market Risk	45
Item 4	Controls and Procedures	45
Part II Other I	nformation	
Item 1	Legal Proceedings	46
Item 1A	Risk Factors	47
Item 4	Submission of Matters to a Vote of Security Holders	47
Item 6	<u>Exhibits</u>	48
Signatures		49

2

#### Part I Financial Information

#### **Item 1.** Financial Statements

#### DEAN FOODS COMPANY

#### CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

(In thousands, except share data)

	June 30, 2009	December 31, 2008
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 53,144	\$ 35,979
Receivables, net	706,063	854,992
Inventories	402,048	393,111
Deferred income taxes	115,505	127,211
Prepaid expenses and other current assets	87,038	69,900
Total current assets	1,363,798	1,481,193
Property, plant and equipment, net	1,826,735	1,821,892
Goodwill	3,079,085	3,073,502
Identifiable intangible and other assets	653,617	663,605
	,	,
Total	\$ 6,923,235	\$ 7,040,192
Tom	Ψ 0,>23,233	Ψ 7,010,172
LIABILITIES AND STOCKHOLDERS EQUITY		
Current liabilities:		
Accounts payable and accrued expenses	\$ 996,511	\$ 1,084,037
Income taxes payable	7,896	27,704
Current portion of debt	254,772	315,526
Total current liabilities	1,259,179	1,427,267
Long-term debt	3,593,597	4,173,725
Deferred income taxes	486,752	468,644
Other long-term liabilities	373,792	412,322
Commitments and contingencies (Note 13)		
Stockholders equity:		
Dean Foods Stockholders Equity:		
Preferred stock, none issued		
Common stock, 180,199,800 and 154,036,798 shares issued and outstanding, with a par value of \$0.01 per		
share	1,802	1,540
Additional paid-in capital	998,315	532,420
Retained earnings	391,692	251,303
Accumulated other comprehensive loss	(199,953)	(227,029)
Total Dean Foods stockholders equity	1,191,856	558,234
Noncontrolling interest	18,059	
	, ,	

Total stockholders equity	1,209,915	558,234
Total	\$ 6,923,235	\$ 7,040,192

See Notes to Condensed Consolidated Financial Statements.

#### DEAN FOODS COMPANY

#### CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(In thousands, except share data)

	Three Months Ended June 30			Six Mon Jui	ths End	led		
		2009		2008		2009		2008
Net sales	\$	2,681,286	\$	3,102,559	\$	5,384,224	\$	6,179,519
Cost of sales		1,917,013		2,363,239		3,861,264		4,751,625
Gross profit		764,273		739,320		1,522,960		1,427,894
Operating costs and expenses:								
Selling and distribution		440,303		461,609		864,446		899,612
General and administrative		154,079		113,627		285,641		224,308
Amortization of intangibles		2,006		1,711		3,914		3,282
Facility closing and reorganization costs		11,414		5,195		19,662		7,410
Total operating costs and expenses		607,802		582,142		1,173,663		1,134,612
Operating income		156,471		157,178		349,297		293,282
Other (income) expense:								
Interest expense		59,966		76,485		128,265		160,317
Other (income) expense, net		(5,042)		138		(4,847)		757
Total other expense		54,924		76,623		123,418		161,074
Income from continuing operations before income taxes		101,547		80,555		225,879		132,208
Income taxes		39,135		31,670		88,125		52,551
Income from continuing operations		62,412		48,885		137,754		79,657
Loss from discontinued operations, net of tax		(96)				(238)		
Net income		62,316		48,885		137,516		79,657
Net loss attributable to noncontrolling interest, net of tax		1,827		,		2,873		
Net income attributable to Dean Foods Company	\$	64,143	\$	48,885	\$	140,389	\$	79,657
Average common shares:								
Basic		168,331,560	1	151,984,287		61,354,733		44,933,788
Diluted	]	170,991,124	]	156,351,881	]	64,260,478	1	49,921,932
Net income attributable to Dean Foods Company per share:								
Basic	\$	0.38	\$	0.32	\$	0.87	\$	0.55
Diluted	\$	0.38	\$	0.31	\$	0.85	\$	0.53

See Notes to Condensed Consolidated Financial Statements.

4

Balance, June 30, 2009

#### **DEAN FOODS COMPANY**

#### CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS EQUITY

(Unaudited)

(In thousands, except share data)

#### **Dean Foods Company Shareholders**

Accumulated Other **Common Stock** Additional Total Comprehensive Noncontrolling Stockholders Comprehensive Paid-In Retained Income Shares Amount Capital **Earnings** (Loss) Interest **Equity** Income Balance, December 31, 2008 154,036,798 \$ 1,540 \$ 532,420 \$ 251,303 \$ (227,029)558,234 Issuance of common stock 758,002 1,683 1,691 19,397 19,397 Share-based compensation 25,405,000 254 444,815 445,069 Public offering of equity securities Fair value of noncontrolling interest 14,499 acquired 14,499 Capital contribution from noncontrolling interest 6,433 6,433 Net loss attributable to noncontrolling interest, net of tax (2,873)(2,873)Other comprehensive income (loss): Net income attributable to Dean Foods Company 140,389 140,389 140,389 Change in fair value of derivative (1,738)instruments, net of tax benefit of \$1,412 (1,738)(1,738)Amounts reclassified to income statement related to hedging activities, net of tax of \$19,422 32,367 32,367 32,367 Cumulative translation adjustment 3,039 3,039 3,039 Pension liability adjustment, net of tax benefit of \$3,955 (6,592)(6,592)(6,592)Comprehensive income \$ 167,465

See Notes to Condensed Consolidated Financial Statements.

(199,953)

18,059

\$ 1,209,915

180,199,800 \$ 1,802 \$ 998,315 \$ 391,692 \$

#### DEAN FOODS COMPANY

#### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(In thousands)

		ths Ended ne 30
	2009	2008
Cash flows from operating activities:		
Net income	\$ 137,516	\$ 79,657
Loss from discontinued operations	238	
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	121,423	119,329
Share-based compensation expense	19,397	17,790
(Gain)loss on disposition of assets	4,835	(70)
Write-down of impaired assets	13,060	3,181
Deferred income taxes	15,805	45,303
Other	(3,095)	448
Changes in operating assets and liabilities, net of acquisitions:		
Receivables	156,382	84,809
Inventories	(3,793)	(19,801)
Prepaid expenses and other assets	4,415	548
Accounts payable and accrued expenses	(97,147)	(20,784)
Income taxes receivable/payable	(19,252)	4,894
Net cash provided by continuing operations	349,784	315,304
Net cash used in discontinued operations	(238)	2 22 ,2 3 1
	(== =)	
Net cash provided by operating activities	349,546	315,304
Cash flows from investing activities:	349,340	313,304
Payments for property, plant and equipment	(101,096)	(105,762)
Payments for acquisitions, net of cash received	(34,963)	(60,889)
Proceeds from sale of fixed assets	4,789	5,594
Floceeds from sale of fixed assets	4,769	3,394
AT	(121.250)	(161.057)
Net cash used in investing activities	(131,270)	(161,057)
Cash flows from financing activities:	(10.1.00.1)	(4 < =0.4)
Repayment of debt	(194,304)	(16,791)
Proceeds from senior secured revolver	1,357,700	1,717,600
Payments for senior secured revolver	(1,357,700)	(2,200,300)
Proceeds from receivables-backed facility	1,149,728	567,620
Payments for receivables-backed facility	(1,609,728)	(631,020)
Capital contribution from noncontrolling interest	6,433	
Issuance of common stock	446,760	413,892
Tax savings on share-based compensation		1,045
Not such and in Committee activities	(201 111)	(147.054)
Net cash used in financing activities	(201,111)	(147,954)
Increase in cash and cash equivalents	17,165	6,293
Cash and cash equivalents, beginning of period	35,979	32,555

Cash and cash equivalents, end of period

\$ 53,144

\$ 38,848

See Notes to Condensed Consolidated Financial Statements.

6

#### DEAN FOODS COMPANY

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### Periods ended June 30, 2009 and 2008

(Unaudited)

#### 1. General

Basis of Presentation The unaudited Condensed Consolidated Financial Statements contained in this Quarterly Report have been prepared on the same basis as the Consolidated Financial Statements in our 2008 Annual Report on Form 10-K for the year ended December 31, 2008. In our opinion, we have made all necessary adjustments (which include only normal recurring adjustments) in order to present fairly, in all material respects, our consolidated financial position, results of operations and cash flows as of the dates and for the periods presented. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been omitted. Our results of operations for the period ended June 30, 2009 may not be indicative of our operating results for the full year. The Condensed Consolidated Financial Statements contained in this Quarterly Report should be read in conjunction with our Consolidated Financial Statements contained in our 2008 Annual Report on Form 10-K (filed with the Securities and Exchange Commission on February 24, 2009).

Unless otherwise indicated, references in this report to we, us or our refer to Dean Foods Company and its subsidiaries, taken as a whole.

Effective January 1, 2009, we changed the name of one of our segments. Our reporting segments consist of our Fresh Dairy Direct, previously referred to as DSD Dairy, and WhiteWave-Morningstar operations. This name change had no impact on the composition of the segments or the presentation of our historical segment disclosures.

Effective January 1, 2009, we adopted FASB Staff Positions FAS 142-3, Determination of the Useful Life of Intangible Assets (FSPFAS 142-3) which amends SFAS No. 142 and provides guidance for determining the useful life of a recognized intangible asset and requires enhanced disclosures so that users of financial statements are able to assess the extent to which the expected future cash flows associated with the asset are affected by our intent and/or ability to renew or extend the agreement. The adoption of this Staff Position did not have a material impact on our Condensed Consolidated Financial Statements.

Effective January 1, 2009, we adopted SFAS No. 157, Fair Value Measurements for non-financial assets and liabilities that are not measured at fair value on a recurring basis, in accordance with FSP FAS 157-2,

Effective Date of FASB Statement No. 157 . The adoption of this Statement regarding the non-financial assets and liabilities did not have a material impact on our Condensed Consolidated Financial Statements. See Note 12 for related disclosure.

Effective January 1, 2009, we adopted SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements . SFAS No. 160 clarifies that a noncontrolling interest in a subsidiary should be reported as equity in the consolidated financial statements. Consolidated net income should include the net income for both the parent and the noncontrolling interest with disclosure of both amounts on the consolidated statement of income. The calculation of earnings per share will continue to be based on income amounts attributable to the parent. There were no noncontrolling interests prior to the consolidation of the Hero/WhiteWave joint venture in the first quarter of 2009. See Note 3 regarding our noncontrolling interest in a consolidated affiliate.

Effective January 1, 2009, we adopted SFAS No. 161, Disclosure About Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133 . SFAS No. 161 requires enhanced disclosures about an entity s derivative and hedging activities. See Note 7 for information related to our derivative and hedging activity.

Effective June 30, 2009, we adopted FASB Staff Position No. 107-1 and APB 28-1, Interim Disclosures about Fair Value of Financial Instruments (FSP FAS 107-1 and APB 28-1), which requires disclosures about fair value of financial instruments for interim reporting periods as well as in annual financial statements. The adoption of this Staff Position and APB did not have a material impact on our Condensed Consolidated Financial Statements. See Note 12 for related disclosure.

Effective June 30, 2009, we adopted FASB Staff Position No. 157-4, Determining Fair Value When The Volume and Level of Activity For The Asset or Liability Have Significantly Decreased and Identifying Transactions That are Not Orderly (FSP FAS 157-4), which provides additional guidance for estimating fair value in accordance with SFAS No. 157, Fair Value Measurements, when the volume and level of activity for the asset or liability have significantly decreased. FSP FAS 157-4 also includes guidance on identifying circumstances that indicate a transaction is not orderly. The adoption of this Staff Position did not have a material impact on our Condensed Consolidated Financial Statements.

Effective June 30, 2009, we adopted SFAS No. 165, Subsequent Events . SFAS No. 165 establishes general standards of accounting for and disclosure of events that occur after the balance sheet date but before financial statements are issued, and sets forth the period after the balance sheet date during which management should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements, the circumstances under which an entity should recognize events or transactions occurred after the balance sheet date in its financial statements, and the disclosures that an entity should make about events or transactions that occurred after the balance sheet date. The adoption of this Statement did not have a material impact on our Condensed Consolidated Financial Statements. We evaluated subsequent events for potential recognition through the date for which the Condensed Consolidated Financial Statements were available for issuance (August 5, 2009). See Note 2 for related subsequent event disclosure.

Recently Issued Accounting Pronouncements In June 2009, the FASB issued SFAS No. 168, The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles a replacement of FASB Statement No. 162. The FASB Accounting Standards Codification (Codification) will become the source of authoritative U.S. generally accepted accounting principles (GAAP) recognized by the FASB to be applied by nongovernmental entities. Rules and interpretive releases of the Securities and Exchange Commission (SEC) under authority of federal securities laws are also sources of authoritative GAAP for SEC registrants. On the effective date of this Statement, the Codification will supersede all then-existing non-SEC accounting and reporting standards. All other non-grandfathered non-SEC accounting literature not included in the Codification will become nonauthoritative. This Statement is effective for us on September 30, 2009. We do not believe the adoption of this Statement will have a material effect on our consolidated results of operations and financial condition.

8

In December 2008, the FASB issued Staff Position No. FAS 132 (R)-1, Employers Disclosures about Postretirement Benefit Plan Assets (FSP FAS 132 (R)-1), which provides additional guidance on an employer s disclosures about plan assets of a defined benefit pension or other postretirement plan and is effective for us on December 31, 2009. We do not believe the adoption of this Staff Position will have a material effect on our consolidated results of operations and financial condition.

In June 2009, the FASB issued SFAS No. 166, Accounting for Transfer of Financial Assets . SFAS No. 166 is a revision to SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities , and will require more information about transfers of financial assets, including securitization transactions, and where companies have continuing exposure to the risks related to transferred financial assets. It eliminates the concept of a qualifying special-purpose entity , changes the requirements for derecognizing financial assets, and requires special disclosures. The Statement is effective for us on March 31, 2010. We are currently evaluating the impact this Statement may have on our consolidated results of operations and financial condition.

In June 2009, the FASB issued SFAS No. 167, Amendments to FASB Interpretation No. 46(R). SFAS No. 167 changes how a company determines when an entity that is insufficiently capitalized or is not controlled through voting (or similar rights) should be consolidated. The determination of whether a company is required to consolidate an entity is based on, among other things, an entity s purpose and design and a company s ability to direct the activities of the entity that most significantly impact the entity s economic performance. The Statement is effective for us on March 31, 2010. We are currently evaluating the impact this Statement may have on our consolidated results of operations and financial condition.

Correction of Statements of Cash Flows We have corrected the presentation of proceeds from (payments for) our senior secured revolver and receivables-backed facility for 2008. Related amounts had previously been presented on a net basis, rather than on a gross basis in accordance with SFAS No. 95, Statement of Cash Flows . The correction had no effect on net cash used in financing activities.

#### 2. Acquisitions

On April 1, 2009, our Fresh Dairy Direct segment completed an acquisition for an aggregate purchase price of \$35.0 million subject to final closing adjustments and excluding transaction costs which were expensed as incurred. At the acquisition date, the purchase price was allocated to assets acquired, including identifiable intangibles and liabilities assumed based on their estimated fair values. The excess of the net purchase price over the fair value of the net assets acquired represented goodwill. The proforma impact of the acquisition on consolidated net earnings would not have materially changed reported net earnings. The acquisition was funded with borrowings under our existing senior secured revolving credit facility.

In April 2009, our Fresh Dairy Direct segment also entered into an asset purchase agreement for another acquisition for an aggregate purchase price of \$90.0 million subject to final closing adjustments and excluding transaction costs which were expensed as incurred, subject to certain closing conditions, including regulatory approval, which are still pending.

In June 2009, we entered into an agreement to acquire the Alpro division of Vandemoortele, N.V. ( Alpro ), a privately held food company based in Belgium. Alpro manufactures and sells branded soy-based beverages and food products in Europe. The acquisition of Alpro will provide opportunities to leverage the collective strengths of our combined businesses across a global soy beverages and related products category. On July 2, 2009, we completed the acquisition for an aggregate purchase price of \$455.1 million, substantially paid in cash, subject to final closing adjustments and excluding transaction costs which were expensed as incurred. The acquisition was funded with borrowings under our existing senior secured revolving credit facility. Alpro will be reported within our WhiteWave-Morningstar segment.

We recorded approximately \$10.2 million and \$12.8 million in acquisition-related expenses during the three and six months ended June 30, 2009, respectively, in connection with these acquisitions, as well as other transactional activities.

9

#### 3. Noncontrolling Interest in Consolidated Affiliate

Hero/WhiteWave Joint Venture In January 2008, we entered into and formed a 50/50 strategic joint venture with Hero Group (Hero), producer of international fruit and infant nutrition brands, to introduce a new innovative product line to North America. The joint venture, Hero/WhiteWave, LLC, combines Heros expertise in fruit, innovation and process engineering, with WhiteWaves deep understanding of the American consumer and manufacturing network, as well as the go-to-market system of Dean Foods.

The joint venture, which is based in Broomfield, Colorado, serves as a strategic growth platform for both companies to further extend their global reach by leveraging their established innovation, technology, manufacturing and distribution capabilities over time. During the first quarter of 2009, the joint venture began to manufacture and distribute its primary product, Fruit2Day<sup>TM</sup>, in limited test markets in the United States. During the second quarter of 2009, the product was nationally launched in grocery and club store channels.

Beginning January 1, 2009, in conjunction with entering into several new agreements between WhiteWave and the joint venture, we have concluded that we are the primary beneficiary of the joint venture and the financial position and the results of operations for the joint venture should be consolidated for financial reporting purposes. Accordingly, the joint venture has been consolidated as of January 1, 2009. The resulting noncontrolling interest s share in the equity of the joint venture is presented as a separate component of stockholders equity in the Condensed Consolidated Balance Sheets and Condensed Consolidated Statement of Stockholders Equity, and the net loss (net of tax) attributable to the noncontrolling interest is presented in the Condensed Consolidated Statements of Income. For the six months ended June 30, 2009, we contributed cash and non-cash assets to the joint venture totaling \$3.7 million and \$0.6 million, respectively, and our joint venture partner contributed \$6.4 million in cash.

#### 4. Inventories

Inventories, net, at June 30, 2009 and December 31, 2008 consisted of the following:

	June 30, 2009	Dec	cember 31, 2008
	(In th	ousan	ids)
Raw materials and supplies	\$ 185,233	\$	178,439
Finished goods	216,815		214,672
Total	\$ 402,048	\$	393,111

#### 5. Intangible Assets

Changes in the carrying amount of goodwill for the six months ended June 30, 2009 are as follows:

	Fresh Dairy Direct	WhiteWave- Morningstar (In thousands)	Total
Balance at December 31, 2008	\$ 2,186,506	\$ 886,996	\$ 3,073,502
Acquisitions	2,145		2,145
Purchase accounting adjustments	3,523	(85)	3,438
Balance at June 30, 2009	\$ 2,192,174	\$ 886,911	\$ 3,079,085

10

The gross carrying amount and accumulated amortization of our intangible assets other than goodwill as of June 30, 2009 and December 31, 2008 are as follows:

		Ju	ne 30, 2009			Dece	ember 31, 200	8
	Gross			Net	Gross			Net
	Carrying Amount		cumulated nortization	Carrying Amount (In tho	Carrying Amount usands)		cumulated nortization	Carrying Amount
Intangible assets with indefinite lives:								
Trademarks	\$ 512,169	\$		\$ 512,169	\$ 514,708	\$		\$ 514,708
Intangible assets with finite lives:								
Customer-related and other	94,847		(31,089)	63,758	91,127		(27,553)	63,574
Trademarks	6,646		(1,419)	5,227	2,786		(1,004)	1,782
Total	\$ 613,662	\$	(32,508)	\$ 581,154	\$ 608,621	\$	(28,557)	\$ 580,064

Amortization expense on intangible assets for the three months ended June 30, 2009 and 2008 was \$2.0 million and \$1.7 million, respectively. Amortization expense on intangible assets for the six months ended June 30, 2009 and 2008 was \$3.9 million and \$3.3 million, respectively. Estimated aggregate intangible asset amortization expense for the next five years is as follows:

2010 \$ 7.8 million 2011 \$ 7.5 million 2012 \$ 6.3 million
2012 \$ 6.2 million
2013 \$ 6.2 million

#### 6. Long-Term Debt

	June 30, 2009		December	31, 2008
	Amount Outstanding	Interest Rate (In th	Amount Outstanding nousands)	Interest Rate
Dean Foods Company debt obligations:				
Senior secured credit facility	\$ 3,203,250	1.65%	\$ 3,268,500	2.84%
Senior notes	498,499	7.00	498,416	7.00
	3,701,749		3,766,916	
Subsidiary debt obligations:				
Senior notes	132,397	6.90	253,828	6.625 6.90
Receivables-backed facility			460,000	2.72
Capital lease obligations and other	14,223		8,507	
	146,620		722,335	
	3,848,369		4,489,251	
Less current portion	(254,772)		(315,526)	
Total long-term portion	\$ 3,593,597		\$ 4,173,725	

Senior Secured Credit Facility Our senior secured credit facility consists of a combination of a \$1.5 billion five year senior secured revolving credit facility, a \$1.5 billion five year senior secured term loan A, and a \$1.8 billion seven year senior secured term loan B. At June 30, 2009, there were outstanding borrowings of \$1.4 billion under the senior secured term loan A, and \$1.8 billion under the senior secured term loan B. There were no outstanding borrowings under the senior secured revolving credit facility. Letters of credit in the aggregate amount of \$185.5 million were issued but undrawn. At June 30, 2009, approximately \$1.32 billion was available

11

for future borrowings under the senior secured revolving credit facility, subject to the maximum leverage and minimum interest coverage ratios and the satisfaction of certain ordinary course conditions contained in the credit agreement.

The term loan A is payable in 12 consecutive quarterly installments of:

\$56.25 million in each of the first eight installments, beginning on June 30, 2009 and ending on March 31, 2011; and

\$262.5 million in each of the next four installments, beginning on June 30, 2011 and ending on April 2, 2012. The term loan B amortizes 1% per year, or \$4.5 million on a quarterly basis, with any remaining principal balance due at final maturity on April 2, 2014. The senior secured revolving credit facility will be available for the issuance of up to \$350 million of letters of credit and up to \$150 million for swing line loans. No principal payments are due on the \$1.5 billion senior secured revolving credit facility until maturity on April 2, 2012. The credit agreement also requires mandatory principal prepayments upon the occurrence of certain asset dispositions, recovery events, or as a result of exceeding certain leverage limits.

Under the senior secured credit facility, we are required to comply with certain financial covenants, including, but not limited to, a maximum leverage and minimum interest coverage ratios. As of June 30, 2009, we were in compliance with all covenants contained in this agreement. Our Leverage Ratio at June 30, 2009 was 3.85 times consolidated funded indebtedness to consolidated EBITDA for the prior four consecutive quarters, each as defined under and calculated in accordance with the terms of our secured credit facility and our receivables-backed facility. The maximum permitted Leverage Ratio as of June 30, 2009 is 5.75 times declining to 5.00 times as of December 31, 2009, with a final step down to 4.50 times as of December 31, 2010.

Dean Foods Company Senior Notes On May 17, 2006, we issued \$500 million aggregate principal amount of 7.0% senior unsecured notes. The senior unsecured notes mature on June 1, 2016 and interest is payable on June 1 and December 1 of each year, beginning December 1, 2006. The indenture under which we issued the senior unsecured notes does not contain financial covenants but does contain covenants that, among other things, limit our ability to incur certain indebtedness, enter into sale-leaseback transactions and engage in mergers, consolidations and sales of all or substantially all of our assets. At June 30, 2009, \$498.5 million principal amount of senior unsecured notes was outstanding.

Subsidiary Senior Notes The former Dean Foods Company (Legacy Dean) had certain senior notes outstanding at the time of its acquisition, of which one series (\$150 million face value) remains outstanding with a maturity date of October 15, 2017. The balance of these outstanding notes is \$132.4 million at June 30, 2009 at 6.9% interest. During the fourth quarter of 2008, we repurchased in the open market, \$77.0 million of Legacy Dean s subsidiary senior notes that were due on May 15, 2009. Additionally, the net proceeds of our equity offering in May 2009 were used in part to repay the remaining balance of \$122.8 million of these senior notes upon maturity.

The related indenture does not contain financial covenants but it does contain certain restrictions, including a prohibition against Legacy Dean and its subsidiaries granting liens on certain of their real property interests and a prohibition against Legacy Dean granting liens on the stock of its subsidiaries. The subsidiary senior note is not guaranteed by Dean Foods Company or Legacy Dean s wholly owned subsidiaries.

Receivables-Backed Facility We have a \$600 million receivables securitization facility pursuant to which certain of our subsidiaries sell their accounts receivable to three wholly-owned special purpose entities intended to be bankruptcy-remote. The special purpose entities then transfer the receivables to third party asset-backed commercial paper conduits sponsored by major financial institutions. The assets and liabilities of these three special purpose entities are fully reflected in our Condensed Consolidated Balance Sheets, and the securitization

12

is treated as a borrowing for accounting purposes. On March 30, 2009, we amended the facility to reflect the reallocation of commitments among the financial institutions following the addition of one institution to our receivables-backed program and to change the facility date to be a 364-day facility, terminating on March 29, 2010. During the first six months of 2009, we made net payments of \$460 million on this facility leaving a zero balance as of June 30, 2009. The receivables-backed facility bears interest at a variable rate based on the commercial paper yield plus an applicable margin as defined in the agreement. Our ability to re-borrow under this facility is subject to a borrowing base formula. This facility had \$515.6 million of availability at June 30, 2009.

Capital Lease Obligations and Other Capital lease obligations and other subsidiary debt includes various promissory notes for financing current year property and casualty insurance premiums, as well as the purchase of property, plant and equipment and capital lease obligations. The various promissory notes payable provide for interest at varying rates and are payable in monthly installments of principal and interest until maturity, when the remaining principal balances are due. Capital lease obligations represent machinery and equipment financing obligations, which are payable in monthly installments of principal and interest and are collateralized by the related assets financed.

Interest Rate Agreements See Note 7 for information related to interest rate swap arrangements associated with our debt.

Guarantor Information On May 17, 2006, we issued \$500 million aggregate principal amount of 7.0% senior notes. The senior notes are unsecured obligations and are fully and unconditionally, joint and severally guaranteed by substantially all of our wholly-owned U.S. subsidiaries other than our receivables securitization subsidiaries.

13

The following condensed consolidating financial statements present the financial position, results of operations and cash flows of Dean Foods Company ( Parent ), the wholly-owned subsidiary guarantors of the senior notes and separately the combined results of the wholly-owned subsidiaries that are not a party to the guarantees. The wholly-owned non-guarantor subsidiaries reflect certain foreign and other operations in addition to our three receivables securitization subsidiaries. We do not allocate interest expense from the receivables-backed facility to the three receivables securitization subsidiaries. Therefore, the interest costs related to this facility are reflected within the guarantor financial information presented.

#### Condensed Consolidating Balance Sheet as of June 30, 2009

	Parent	Guarantor Subsidiaries	Guarantor Subsidiaries (In thousands	Eliminations	Consolidated Totals
ASSETS					
Current assets:					
Cash and cash equivalents	\$ 15,375	\$ 28,106	\$ 9,663	\$	\$ 53,144
Receivables, net	344	6,140	699,579		706,063
Inventories		400,132	1,916		402,048
Intercompany receivables	2,230,829	5,133,077	649,012	(8,012,918)	
Other current assets	104,975	96,046	1,522		202,543
Total current assets	2,351,523	5,663,501	1,361,692	(8,012,918)	1,363,798
Property, plant and equipment, net	1,118	1,788,835	36,782	(0,012,510)	1,826,735
Goodwill	2,220	3,079,085	00,.02		3,079,085
Identifiable intangible and other assets	49,225	604,386	6		653,617
Investment in subsidiaries	8,322,884	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(8,322,884)	
Total	\$ 10,724,750	\$ 11,135,807	\$ 1,398,480	\$ (16,335,802)	\$ 6,923,235
LIABILITIES AND STOCKHOLDERS EQUITY					
Current liabilities:					
Accounts payable and accrued expenses	\$ 189,611	\$ 803,420	\$ 3,480	\$	\$ 996,511
Other current liabilities	6,943	763	190		7,896
Intercompany notes	5,100,247	1,599,825	1,312,846	(8,012,918)	
Current portion of long-term debt	243,000	11,507	265		254,772
Total current liabilities	5,539,801	2,415,515	1,316,781	(8,012,918)	1,259,179
Long-term debt	3,458,749	134,084	764		3,593,597
Other long-term liabilities	534,344	326,200			860,544
Stockholders equity:					
Dean Foods stockholders equity	1,191,856	8,260,008	62,876	(8,322,884)	1,191,856
Non controlling interest			18,059		18,059
Total stockholders equity	1,191,856	8,260,008	80,935	(8,322,884)	1,209,915
Total	\$ 10,724,750	\$ 11,135,807	\$ 1,398,480	\$ (16,335,802)	\$ 6,923,235

#### Condensed Consolidating Balance Sheet as of December 31, 2008

			Non-		
	Parent	Guarantor Subsidiaries	Guarantor Subsidiaries (In thousands)	Eliminations	Consolidated Totals
ASSETS					
Current assets:					
Cash and cash equivalents	\$ 9,391	\$ 21,198	\$ 5,390	\$	35,979
Receivables, net	401	22,361	832,230		854,992
Inventories		393,111			393,111
Intercompany receivables	1,718,910	5,229,896	135,961	(7,084,767)	
Other current assets	109,544	82,403	5,164		197,111
Total current assets	1,838,246	5,748,969	978,745	(7,084,767)	1,481,193
Property, plant and equipment, net	1,807	1,791,561	28,524		1,821,892
Goodwill		3,073,502			3,073,502
Identifiable intangible and other assets	50,481	613,118	6		663,605
Investment in subsidiaries	8,014,706			(8,014,706)	
Total	\$ 9,905,240	\$ 11,227,150	\$ 1,007,275	\$ (15,099,473)	\$ 7,040,192
	+ - , ,	+,==-,-=-	+ -,001,-10	+ (-0,000,110)	+ 1,010,00
LIABILITIES AND STOCKHOLDERS EQUITY					
Current liabilities:					
Accounts payable and accrued expenses	\$ 189,615	\$ 894,331	\$ 91	\$	\$ 1,084,037
Other current liabilities	27,140	436	128	Ψ	27,704
Intercompany notes	4,772,535	1,839,218	473,014	(7,084,767)	27,701
Current portion of long-term debt	186,750	128,776	173,011	(7,001,707)	315,526
current portion of long term debt	100,750	120,770			313,320
Total current liabilities	5 176 040	2 962 761	472 222	(7.004.767)	1 407 067
	5,176,040	2,862,761	473,233	(7,084,767)	1,427,267
Long-term debt	3,580,166 590,800	133,559 290,016	460,000 150		4,173,725 880,966
Other long-term liabilities				(9.014.706)	
Total stockholders equity	558,234	7,940,814	73,892	(8,014,706)	558,234
Total	\$ 9,905,240	\$ 11,227,150	\$ 1,007,275	\$ (15,099,473)	\$ 7,040,192

# Condensed Consolidating Statements of Income for the Three Months Ended June 30, 2009

Non-

	Parent	Guarantor Subsidiaries	Guarantor Subsidiaries (In thousands)	Eliminations	Consolidated Totals
Net sales	\$	\$ 2,677,966	\$ 3,320	\$	\$ 2,681,286
Cost of sales		1,913,509	3,504		1,917,013
Gross profit		764,457	(184)		764,273
Selling and distribution		435,700	4,603		440,303
General, administrative and other	3,117	151,627	1,341		156,085
Facility closing, reorganization and other costs		11,414			11,414
Interest (income) expense	55,922	4,069	(25)		59,966
Other (income) expense, net	(12,407)	7,592	(227)		(5,042)
Income from subsidiaries	(148,179)			148,179	
Income (loss) before income taxes	101,547	154,055	(5,876)	(148,179)	101,547
Income taxes	39,135	59,372	(2,284)	(57,088)	39,135
Net income (loss) from continuing operations	62,412	94,683	(3,592)	(91,091)	62,412
Loss from discontinued operations, net of tax	(96)	(96)		96	(96)
•					
Net income (loss)	62,316	94,587	(3,592)	(90,995)	62,316
Net loss attributable to noncontrolling interest, net of tax	1,827		1,827	(1,827)	1,827
Net income (loss) attributable to Dean Foods Company	\$ 64,143	\$ 94,587	\$ (1,765)	\$ (92,822)	\$ 64,143

# Condensed Consolidating Statements of Income for the Three Months Ended June 30, 2008

Non-

			11011-		
	Parent	Guarantor Subsidiaries	Guarantor Subsidiaries (In thousands)	Eliminations	Consolidated Totals
Net sales	\$	\$ 3,097,139	\$ 5,420	\$	\$ 3,102,559
Cost of sales		2,358,889	4,350		2,363,239
Gross profit		738,250	1,070		739,320
Selling and distribution		461,339	270		461,609
General, administrative and other	971	113,771	596		115,338
Facility closing, reorganization and other costs		5,195			5,195
Interest (income) expense	65,261	11,184	40		76,485
Other (income) expense, net		(251)	389		138
Income from subsidiaries	(146,787)			146,787	
Income (loss) from continuing operations before income taxes Income taxes	80,555 31,670	147,012 56,667	(225) (100)	(146,787) (56,567)	80,555 31,670
Net income (loss)	\$ 48,885	\$ 90,345	\$ (125)	\$ (90,220)	\$ 48,885

16

# Condensed Consolidating Statements of Income for the Six Months Ended June 30, 2009

#### Non-

	Parent	Guarantor Subsidiaries	Guarantor Subsidiaries (In thousands)	Eliminations	Consolidated Totals
Net sales	\$	\$ 5,379,828	\$ 4,396	\$	\$ 5,384,224
Cost of sales		3,855,909	5,355		3,861,264
Gross profit		1,523,919	(959)		1,522,960
Selling and distribution		858,057	6,389		864,446
General, administrative and other	7,275	279,598	2,682		289,555
Facility closing, reorganization and other costs		19,662			19,662
Interest (income) expense	118,525	9,752	(12)		128,265
Other (income) expense, net	(12,407)	7,031	529		(4,847)
Income from subsidiaries	(339,272)			339,272	
Income (loss) before income taxes	225,879	349,819	(10,547)	(339,272)	225,879
Income taxes	88,125	136,480	(4,099)	(132,381)	88,125
			,		
Net income (loss) from continuing operations	137,754	213,339	(6,448)	(206,891)	137,754
Loss from discontinued operations, net of tax	(238)	(238)		238	(238)
Net income (loss)	137,516	213,101	(6,448)	(206,653)	137,516
Net loss attributable to noncontrolling interest, net of					
tax	2,873		2,873	(2,873)	2,873
Net income (loss) attributable to Dean Foods Company	\$ 140,389	\$ 213,101	\$ (3,575)	\$ (209,526)	\$ 140,389

# Condensed Consolidating Statements of Income for the Six Months Ended June 30, 2008

#### Non-

	Parent	Guarantor Subsidiaries	Guarantor Subsidiaries (In thousands)	Eliminations	Consolidated Totals
Net sales	\$	\$ 6,169,903	\$ 9,616	\$	\$ 6,179,519
Cost of sales		4,743,952	7,673		4,751,625
Gross profit		1,425,951	1,943		1,427,894
Selling and distribution		899,131	481		899,612
General, administrative and other	1,142	225,272	1,176		227,590
Facility closing, reorganization and other costs		7,410			7,410
Interest (income) expense	135,653	24,719	(55)		160,317
Other (income) expense, net	571	(715)	901		757
Income from subsidiaries	(269,574)			269,574	
Income (loss) before income taxes	132,208	270,134	(560)	(269,574)	132,208
Income taxes	52,551	104,433	(242)	(104,191)	52,551
Net income (loss)	\$ 79,657	\$ 165,701	\$ (318)	\$ (165,383)	\$ 79,657

17

# Condensed Consolidating Statements of Cash Flows for the Six Months Ended June 30, 2009

Non-

						NOII-				
	P	arent	_	uarantor bsidiaries (In thou	Su	uarantor bsidiaries )	Co	nsolidated Totals		
Net cash provided by operating activities	\$	96,792	\$	129,643	\$	123,349	\$	349,784		
Net cash used in discontinuing operations				(238)				(238)		
Net cash provided by operating activities		96,792		129,405		123,349		349,546		
Additions to property, plant and equipment		(858)		(98,510)		(1,728)		(101,096)		
Payments for acquisitions, net of cash received		(34,963)						(34,963)		
Proceeds from sale of fixed assets				4,789				4,789		
Net cash used in investing activities		(35,821)		(93,721)		(1,728)		(131,270)		
Repayment of debt		(65,250)		(129,054)				(194,304)		
Proceeds from senior secured revolver	1,	,357,700						1,357,700		
Payments for senior secured revolver	(1,	,357,700)					(	1,357,700)		
Proceeds from receivables-backed facility						1,149,728		1,149,728		
Payments for receivables-backed facility					(	1,609,728)	(	1,609,728)		
Issuance of common stock		446,760						446,760		
Capital contribution from noncontrolling interest						6,433		6,433		
Net change in intercompany balances	(	(436,497)		100,278		336,219				
Net cash used in financing activities		(54,987)		(28,776)		(117,348)		(201,111)		
Increase in cash and cash equivalents		5,984		6,908		4,273		17,165		
Cash and cash equivalents, beginning of period		9,391		21,198		5,390		35,979		
Cash and cash equivalents, end of period	\$	15,375	\$	28,106	\$	9,663	\$	53,144		

# Condensed Consolidating Statement of Cash Flows for the Six Months Ended June 30, 2008

Non-

		Non-		
	Parent	Guarantor Subsidiaries (In thou	Guarantor Subsidiaries usands)	Consolidated Totals
Net cash provided by (used in) operating activities	\$ (48,100)	\$ 298,660	\$ 64,744	\$ 315,304
Additions to property, plant and equipment	(547)	(103,729)	(1,486)	(105,762)
Payments for acquisitions, net of cash received	(60,889)			(60,889)
Proceeds from sale of fixed assets		5,594		5,594
Net cash used in investing activities	(61,436)	(98,135)	(1,486)	(161,057)
Repayment of debt	(9,000)	(7,791)		(16,791)
Proceeds from senior secured revolver	1,717,600			1,717,600
Payments for senior secured revolver	(2,200,300)			(2,200,300)
Proceeds from receivables-backed facility			567,620	567,620
Payments for receivables-backed facility			(631,020)	(631,020)
Issuance of common stock	413,892			413,892
Tax savings on share-based compensation	1,045			1,045
Net change in intercompany balances	195,413	(194,143)	(1,270)	
Net cash provided by (used in) financing activities	118,650	(201,934)	(64,670)	(147,954)

Increase (decrease) in cash and cash equivalents  Cash and cash equivalents, beginning of period	9,114 601	(1,409) 26,557	(1,412) 5,397	6,293 32,555
Cash and cash equivalents, end of period	\$ 9,715	\$ 25,148	\$ 3,985	\$ 38,848

#### 7. Derivative Financial Instruments

Interest Rates We have interest rate swap agreements in place that have been designated as cash flow hedges against variable interest rate exposure on a portion of our debt, with the objective of minimizing the impact of interest rate fluctuations and stabilizing cash flows. These swap agreements provide hedges for loans under our senior secured credit facility by fixing the LIBOR interest rates specified in the senior secured credit facility at the interest rates noted below until the indicated expiration dates of these interest rate swap agreements.

The following table summarizes our various interest rate agreements in effect as of June 30, 2009:

Fixed Interest Rates	Expiration Date	Notional Amounts (In millions)		
4.07% to 4.27%	December 2010	\$	450	
4.91%(1)	March 2010 2012		2,300	

(1) The notional amounts of the swap agreements decrease by \$800 million on March 31, 2010, \$250 million on March 31, 2011 and the balance on March 30, 2012.

These swaps are recorded as an asset or liability in our Condensed Consolidated Balance Sheets at fair value, with an offset to other comprehensive income to the extent the hedge is effective. Derivative gains and losses included in other comprehensive income are reclassified into earnings as the underlying transaction occurs. Any ineffectiveness in our hedges is recorded as an adjustment to interest expense. There was no hedge ineffectiveness for the three and six months ended June 30, 2009 and 2008.

We are exposed to market risk under these arrangements due to the possibility of interest rates on our senior credit facility rising above the rates on our interest rate swap agreements. Credit risk under these arrangements is believed to be remote as the counterparties to our interest rate swap agreements are major financial institutions. However, beginning in the second half of 2008, a number of financial institutions similar to those that serve as counterparties to our hedging arrangements have been adversely affected by the global credit crisis and in some cases have been unable to fulfill their debt and other obligations. If any of the counterparties to our hedging arrangements become unable to fulfill their obligation to us, we may lose the financial benefits of these arrangements.

Commodities We are exposed to commodity price fluctuations, including milk, organic and non-genetically modified (non-GMO) soybeans, butterfat, and sugar and the other commodity costs used in the manufacturing, packaging and distribution of our products, including utilities, natural gas, resin and diesel fuel. In order to secure adequate supplies of materials and bring greater stability to the cost of ingredients and their related manufacturing, packaging and distribution, we routinely enter into forward purchase contracts and other purchase arrangements with suppliers. Under the forward purchase contracts, we commit to purchasing agreed-upon quantities of ingredients and commodities at agreed-upon prices at specified future dates. The outstanding purchase commitment for these commodities at any point in time typically ranges from one month s to one year s anticipated requirements, depending on the ingredient or commodity.

In addition to entering into forward purchase contracts, from time to time we may purchase exchange-traded commodity futures contracts for raw materials which are ingredients of our products or which are components of such ingredients, as well as other commodities. In late March 2009, we entered into a fixed-for-floating DOE index swap for approximately 4.3 million gallons of On-Highway Diesel for the period April 1, 2009 through December 31, 2009. This position is intended to fix the fuel charge component in our hauling agreements with third-party distributors and has been designated as a cash flow hedge. The fair value of this position was approximately \$0.9 million as of June 30, 2009. The amounts reclassified to income related to the DOE index swap for the three and six months ended June 30, 2009 were not material.

Although we may utilize forward purchase contracts and other instruments to mitigate the risks related to commodity price fluctuation, such strategies do not fully mitigate commodity price risk. Adverse movements in commodity prices over the terms of the contracts or instruments could decrease the economic benefits we derive from these strategies.

Foreign Currency In June 2009, in connection with our acquisition of Alpro, we entered into a forward contract to purchase 325.0 million Euros, with delivery dates between July 2, 2009 and September 30, 2009. The forward contract was entered into in order to hedge the potential change in the fair value of the firm acquisition commitment resulting from foreign currency exchange rate fluctuations. As a result of foreign exchange fluctuations between the Euro and the U.S. dollar, we recognized a \$5.1 million asset in other current assets in our Condensed Consolidated Balance Sheets and recorded a gain of \$5.1 million during the quarter ended June 30, 2009 in our Condensed Consolidated Statements of Income within other income. The forward contract was not designated as a hedging instrument. The acquisition closed in July 2009 and the foreign currency forward contract was settled, resulting in a cumulative net settlement gain of \$4.2 million.

As of June 30, 2009 and December 31, 2008, our derivatives designated as hedging instruments recorded at fair value in our Condensed Consolidated Balance Sheets were:

	Derivative Assets		Derivative Liabil		bilities
	June 30, 2009	December 31, 2008	June 30, 2009 nousands)	December 31, 2008	
Derivatives designated as Hedging Instruments		(211 41			
Interest rate swap contracts current(1)	\$	\$	\$ 101,643	\$	103,278
Interest rate swap contracts non current(2)			60,332		106,731
DOE index swap current(1)	937				
Total Derivatives	\$ 937	\$	\$ 161,975	\$	210,009

- (1) Derivative assets and liabilities which have settlement dates equal to or less than 12 months from the respective balance sheet date were included in other current assets, accounts payable and accrued expenses in our Condensed Consolidated Balance Sheets.
- (2) Derivative assets and liabilities which have maturity dates greater than 12 months from the respective balance sheet date were included in other assets and other long-term liabilities in our Condensed Consolidated Balance Sheets.

Losses on derivatives designated as cash flow hedges reclassified from other comprehensive income into income (net of tax) in our Condensed Consolidated Statements of Income for the three and six months ended June 30, 2009 and 2008 were:

	Three Mon June		Six Mont Jun	hs Ended e 30		
	2009	2008	2009	2008		
		(In thousands)				
Interest rate swap contracts	\$15,350	\$10,853	\$32,367	\$10,769		

Based on current interest rates, we estimate that \$63.5 million of hedging activity will be reclassified as interest expense within the next 12 months.

#### 8. Common Stock and Share-Based Compensation

Public Offering of Equity Securities In May 2009, we issued and sold 25.4 million shares of our common stock in a public offering. We received net proceeds of \$444.8 million from the offering. The net proceeds from the offering were used to repay the \$122.8 million aggregate principal amount of our subsidiary s 6.625% senior notes due May 15, 2009, and indebtedness under our receivables-backed facility.

Stock Options The following table summarizes stock option activity during the first six months of 2009:

	Options	Weighted Average Exercise Price	Weighted Average Contractual Life (Years)	Aggregate Intrinsic Value
Options outstanding at December 31, 2008	20,346,587	\$ 20.24		
Options granted	3,357,303	20.05		
Options canceled or forfeited(1)	(418,218)	24.92		
Options exercised	(394,053)	9.28		
Options outstanding at June 30, 2009	22,891,619	20.32	5.91	\$ 49,684,713
Options exercisable at June 30, 2009	16,500,660	19.14	4.79	\$ 49,605,754

(1) Pursuant to the terms of our stock option plans, options that are canceled or forfeited become available for future grants. We recognize share-based compensation expense for stock options ratably over the vesting period. The fair value of each option award is estimated on the date of grant using the Black-Scholes valuation model. The weighted average assumptions for stock option grants during the six months ended June 30, 2009 were expected volatility of 33%, expected dividend yield 0%, expected option term of 4.75 years and risk-free rate of return of 2.55%. During the three months ended June 30, 2009 and 2008, we recognized stock option expense of \$5.6 million and \$6.2 million, respectively. During the six months ended June 30, 2009 and 2008, we recognized stock option expense of \$11.1 million and \$11.8 million, respectively.

Restricted Stock Units The following table summarizes restricted stock unit (stock units) activity during the first six months of 2009:

	Employees	Directors	Total
Stock units outstanding at December 31, 2008	1,753,230	71,681	1,824,911
Stock units issued	1,016,992	36,926	1,053,918
Shares issued upon vesting of stock units	(314,347)	(34,284)	(348,631)
Stock units canceled or forfeited(1)	(139,555)	(9,203)	(148,758)
Stock units outstanding at June 30, 2009	2,316,320	65,120	2,381,440
Weighted average grant date fair value	\$ 23.72	\$ 17.98	\$ 23.60

<sup>(1)</sup> Pursuant to the terms of our stock unit plans, employees have the option of forfeiting stock units to cover their minimum statutory tax withholding when shares are issued. Stock units that are canceled or forfeited become available for future grants.During the three months ended June 30, 2009 and 2008, we recognized stock unit expense of \$4.6 million and \$3.1 million, respectively. During the six months ended June 30, 2009 and 2008, we recognized stock unit expense of \$8.3 million and \$5.9 million, respectively.

#### 9. Earnings Per Share

Basic earnings per share is based on the weighted average number of common shares outstanding during each period. Diluted earnings per share is based on the weighted average number of common shares outstanding and the effect of all dilutive common stock equivalents outstanding during each period. The following table reconciles the numerators and denominators used in the computations of both basic and diluted earnings per share (EPS):

	Three Months Ended June 30				Six Months Ended June 30			
		2009		2008 n thousands, ex	cept sha	2009		2008
Basic EPS computation:			Ì	,	•	ĺ		
Numerator:								
Net income attributable to Dean Foods Company	\$	64,143	\$	48,885	\$	140,389	\$	79,657
Denominator:								
Average common shares	168	8,331,560	15	1,984,287	16	51,354,733	14	4,933,788
Basic EPS from net income attributable to Dean Foods Company	\$	0.38	\$	0.32	\$	0.87	\$	0.55
Diluted EPS computation:								
Numerator:								
Net income attributable to Dean Foods Company	\$	64,143	\$	48,885	\$	140,389	\$	79,657
Denominator:								
Average common shares basic	168	8,331,560	15	1,984,287	16	51,354,733	14	4,933,788
Stock option conversion(1)	2	2,548,171	4	4,367,594		2,659,337		4,789,006
Stock units(2)		111,393				246,408		199,138
Average common shares diluted	170	0,991,124	150	5.351.881	16	64,260,478	14	9,921,932
Diluted EPS from continuing operations	\$	0.38	\$	0.31	\$	0.85	\$	0.53
	·				·			
(1) Anti-dilutive shares excluded	13	3,215,306	10	0,297,703	1	2,506,139		9,954,177
<ul><li>(2) Anti-dilutive stock units excluded</li><li>10. Employee Retirement and Postretirement Benefits</li></ul>	1	1,121,122		1,491,548		147,055		907,533

Defined Benefit Plans The benefits under our defined benefit plans are based on years of service and employee compensation.

	Three Months Ended June 30		Six Montl June	
	2009	2008 (In thou	2009 usands)	2008
Components of net periodic pension cost:				
Service cost	\$ 721	\$ 621	\$ 1,442	\$ 1,241
Interest cost	4,208	4,040	8,416	8,080
Expected return on plan assets	(3,494)	(4,796)	(6,988)	(9,592)
Recognized settlement gain	(10)		(19)	
Amortizations:				
Unrecognized transition obligation	28	28	56	56
Prior service cost	232	223	463	445
Unrecognized net loss	3,023	509	6,046	1,019

Net periodic benefit cost \$ 4,708 \$ 625 \$ 9,416 \$ 1,249

22

Postretirement Benefits Certain of our subsidiaries provide health care benefits to certain retirees who are covered under specific group contracts.

	Three Months Ended June 30		Six Mont Jun	hs Ended e 30
	2009	2008 (In the	2009 ousands)	2008
Components of net periodic benefit cost:				
Service cost	\$ 13	\$ 380	\$ 26	\$ 760
Interest cost	234	426	468	852
Amortizations:				
Prior service cost	(83)	(17)	(167)	(34)
Unrecognized net loss	265	156	530	311
Net periodic benefit cost	\$ 429	\$ 945	\$ 857	\$ 1,889

#### 11. Facility Closing And Reorganization Costs

We recorded net facility closing and reorganization costs of \$11.4 million and \$5.2 million during the three months ended June 30, 2009 and 2008, respectively, and \$19.7 million and \$7.4 million during the six months ended June 30, 2009 and 2008, respectively. Those costs included the following types of cash and non-cash charges:

Workforce reductions as a result of facility closings, facility reorganizations and consolidation of administrative functions;

Shutdown costs, including those costs necessary to prepare abandoned facilities for closure;

Costs incurred after shutdown, such as lease obligations or termination costs, utilities and property taxes;

Costs associated with the centralization of certain finance and transaction processing activities from local to regional facilities; and

Write-downs of property, plant and equipment and other assets, primarily for asset impairments as a result of the decision to close a facility. The impairments relate primarily to owned buildings, land and equipment at the facilities, which are written down to their estimated fair value.

Approved plans within our multi-year initiatives and related charges are summarized as follows:

	Three Months Ended June 30			Six Months Ended June 30	
	2009	2009 2008		2008	
		(In thousands)			
Closure of facilities:					
Fresh Dairy Direct(1)	\$ 11,282	\$ 2,187	\$ 18,560	\$ 4,245	
WhiteWave-Morningstar(2)	116	2,944	1,054	2,944	
Other	16	64	48	221	

Total \$11,414 \$5,195 \$19,662 \$7,410

- (1) Charges primarily relate to two facility closures which were approved and announced in April 2009 in Flint, Michigan and Lincoln, Nebraska and two facilities which were approved and announced in June 2009 in Portsmouth, Virginia and Kingsport, Tennessee, as well as previously announced closures.
- (2) Charges primarily relate to shutdown and other costs associated with the previously announced closure of a facility in Belleville, Pennsylvania.

23

Activity for the first six months of 2009 with respect to facility closing and reorganization costs is summarized below and includes items expensed as incurred:

	Accrued Charges at			Ch	ccrued arges at
	December 31, 2008	Charges Payments (In thousands)		June 30, 2009	
Cash charges:					
Workforce reduction costs	\$ 1,739	\$ 3,309	\$ (1,482)	\$	3,566
Shutdown costs	13	2,855	(2,812)		56
Lease obligations after shutdown		118	(118)		
Other	14	320	(315)		19
Subtotal	\$ 1,766	6,602	\$ (4,727)	\$	3,641
Noncash charges:					
Write-down of assets(1)		13,060			
Total charges		\$ 19,662			

(1) The write-down of assets relates primarily to owned buildings, land and equipment of those facilities identified for closure. The assets are written down to their estimated fair value. The asset fair values were determined using Level 3 inputs. The inputs for the fair value calculation were based on assessment of an individual asset s alternative use within other production facilities, evaluation of recent market data and historical liquidation sales values for similar assets.

The total carrying value of closed facilities within our Fresh Dairy Direct segment was \$10.2 million at June 30, 2009. We are marketing these properties for sale. The effect of suspending depreciation on the buildings and equipment related to these closed facilities was not significant.

We are currently working through a multi-year initiative to optimize our manufacturing and distribution capabilities. This initiative will have multiple phases as we evaluate and modify historical activities surrounding purchasing, support, and decision-making infrastructure, supply chain, selling organization, brand building, and product innovation. These initiatives will require investments in people, systems, tools, and facilities. As a direct result of these initiatives, over the next several years, we will incur facility closing and reorganization costs including:

One-time termination benefits to employees;

Write-down of operating assets prior to the end of their respective economic useful lives;

Shutdown costs, including those costs necessary to prepare abandoned facilities for closure; and

Costs incurred after shutdown, such as lease obligations or termination costs, utilities and property taxes.

We consider several factors when evaluating a potential facility closure, including, among other things, the impact of such a closure on our customers, the impact on production, distribution and overhead costs, the investment required to complete any such closure, and the impact on future investment decisions. Some facility closures are pursued to improve our operating cost structure, while others enable us to avoid unnecessary capital expenditures, allowing us to more prudently invest our capital expenditure dollars in our production facilities and better

serve our customers.

24

#### 12. Fair Value Measurement

Fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering assumptions, we follow a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows:

Level 1 Quoted prices for identical instruments in active markets.

Level 2 Quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-derived valuations, in which all significant inputs are observable in active market.

Level 3 Unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

A summary of our hedging derivative assets and liabilities measured at fair value on a recurring basis as of June 30, 2009 is as follows (in thousands):

	Fair Value			
	as of			
	June 30,			
	2009	Level 1	Level 2	Level 3
Asset DOE index swap	\$ 937	\$	\$ 937	\$
Liability Interest rate swap contracts	\$ (161,975)	\$	\$ (161,975)	\$

See Note 7 for additional disclosures regarding our hedging derivative activities.

The fair value of our senior notes and subsidiary senior notes was determined based on quoted market prices. The following table presents the fair and carrying values of our senior and subsidiary senior notes (in thousands) as of June 30, 2009.

	Fair Value as of June 30, 2009	rying Value as of June 30, 2009
Dean Foods Company senior notes	\$ 456,250	\$ 498,499
Subsidiary senior notes	\$ 129,000	\$ 132,397

#### 13. Commitments and Contingencies

Contingent Obligations Related to Divested Operations We have divested several businesses in recent years. In each case, we have retained certain known contingent obligations related to those businesses and/or assumed an obligation to indemnify the purchasers of the businesses for certain unknown contingent liabilities, including environmental liabilities. We believe that we have established adequate reserves for potential liabilities and indemnifications related to our divested businesses. Moreover, we do not believe any liability that we may have for these retained liabilities, or any indemnification liability, to be material or exceed amounts accrued.

Contingent Obligations Related to Milk Supply Arrangements On December 21, 2001, in connection with our acquisition of Legacy Dean, we purchased Dairy Farmers of America s (DFA) 33.8% interest in our operations. In connection with that transaction, we issued a contingent, subordinated promissory note to DFA in the original principal amount of \$40 million. The promissory note has a 20-year term and bears interest

# Edgar Filing: DEAN FOODS CO - Form 10-Q

based on the consumer price index. Interest will not be paid in cash, but will be added to the principal amount of the note annually, up to a maximum principal amount of \$96 million. We may prepay the note in whole or in part at any time, without penalty. The note will only become payable if we materially breach or terminate one of our milk

supply agreements with DFA without renewal or replacement. Otherwise, the note will expire in 2021, without any obligation to pay any portion of the principal or interest. Payments made under the note, if any, would be expensed as incurred. We have not terminated, and we believe we have not materially breached, any of our milk supply agreements with DFA.

*Insurance* We retain selected levels of property and casualty risks, primarily related to employee health care, workers compensation claims and other casualty losses. Many of these potential losses are covered under conventional insurance programs with third party carriers with high deductible limits. In other areas, we are self-insured. These deductibles range from \$500,000 for medical claims to \$2.0 million for casualty claims, but may vary higher or lower due to insurance market conditions and risk. We believe that we have established adequate reserves to cover these claims.

Leases and Purchase Obligations We lease certain property, plant and equipment used in our operations under both capital and operating lease agreements. Such leases, which are primarily for machinery, equipment and vehicles, have lease terms ranging from one to 20 years. Certain of the operating lease agreements require the payment of additional rentals for maintenance, along with additional rentals based on miles driven or units produced. Certain leases require us to guarantee a minimum value of the leased asset at the end of the lease. Our maximum exposure under those guarantees is not a material amount.

We have entered into various contracts obligating us to purchase minimum quantities of raw materials used in our production and distribution processes, including diesel fuel, soybeans and organic raw milk. We enter into these contracts from time to time to ensure a sufficient supply of raw ingredients. In addition, we have contractual obligations to purchase various services that are part of our production process.

Litigation, Investigations and Audits We are not party to, nor are our properties the subject of, any material pending legal proceedings, other than as set forth below:

We were named, among several defendants, in two purported class action antitrust complaints filed on July 5, 2007. The complaints were filed in the United States District Court for the Middle District of Tennessee, Columbia Division, and allege generally that we and others in the milk industry worked together to limit the price Southeastern dairy farmers are paid for their raw milk and to deny these farmers access to fluid Grade A milk processing facilities (dairy farmer actions). A third purported class action antitrust complaint (retailer action) was filed on August 9, 2007 in the United States District Court for the Eastern District of Tennessee, Greeneville Division. The complaint in the retailer action was amended on March 28, 2008. The amended complaint alleges generally that we, either acting alone or in conjunction with others in the milk industry, lessened competition in the Southeastern United States for the sale of processed fluid Grade A milk to retail outlets and other customers, and that the defendants conduct also artificially inflated retail prices for direct milk purchasers. Four additional purported class action complaints were filed on August 27, 2007, October 3, 2007, November 15, 2007 and February 13, 2008 in the United States District Court for the Eastern District of Tennessee, Greeneville Division. The allegations in these complaints are similar to those in the dairy farmer actions.

On January 7, 2008, a United States Judicial Panel on Multidistrict Litigation transferred all of the pending cases to the Eastern District of Tennessee, Greeneville Division. On April 1, 2008, the Eastern District Court ordered the consolidation of the six dairy farmer actions, and ordered the retailer action to be administratively consolidated with the coordinated dairy farmer actions. A motion to dismiss the dairy farmer actions was denied on May 20, 2008, and an amended consolidated complaint was filed by the dairy farmer plaintiffs on June 20, 2008. A motion to dismiss the retailer action was denied on July 27, 2009. However, we intend to file a motion for summary judgment in the retailer action in August 2009. Motions for class certification were filed in both actions on May 1, 2009 and are currently pending before the court. These matters are currently in discovery and we intend to vigorously defend them.

26

On June 29, 2009, another purported class action lawsuit was filed in the Eastern District of Tennessee, Greeneville Division, on behalf of indirect purchasers of processed fluid Grade A milk ( indirect purchaser action ). The allegations in this complaint are similar to those in the retailer action, but primarily involve state law claims. Because the allegations in this complaint substantially overlap with the allegations in the retailer action, we expect the Court to order a stay in the indirect purchaser action pending the resolution of the motion for summary judgment in the retailer action.

On April 28, 2009, a stockholder derivative complaint was filed purportedly on behalf of Dean Foods Company (the Company) in the United States District Court for the Eastern District of Tennessee, Greeneville division. The complaint names the Company s then current directors, as well as Richard Fehr, an executive officer of the Company, and former director Alan Bernon among the defendants. The complaint alleges that the officers and directors breached their fiduciary duties to the Company under Delaware law by approving the 2001 merger between the former Dean Foods Company and Suiza Foods Corporation, and allegedly engaging in a conspiracy to fix the price of Grade A milk. The complaint also names others in the milk industry as defendants for allegedly aiding and abetting the officers and directors breach of their fiduciary duties, and names the Company as a nominal defendant. The plaintiffs are seeking an undisclosed amount of damages and equitable relief.

On January 18, 2008, our subsidiary, Kohler Mix Specialties, LLC ( Kohler ), was named as defendant in a civil complaint filed in the Superior Court, Judicial District of Hartford. The plaintiff in the case is the Commissioner of Environmental Protection of the State of Connecticut. The complaint alleges generally that Kohler improperly discharged wastewater in to the waters of the State of Connecticut, and bypassed certain wastewater treatment equipment. The plaintiff is seeking injunctive relief and civil penalties with respect to the claims.

At this time, it is not possible for us to predict the ultimate outcome of the matters set forth above.

Other than the matters set forth above, we are party from time to time to certain claims, litigations, audits and investigations and we believe that we have established adequate reserves to satisfy any potential liability we may have under these claims, litigations, audits and investigations that are currently pending. Potential liabilities associated with the other matters referred to in this paragraph are not expected to have a material adverse impact on our financial position, results of operations or cash flows.

#### 14. Segment, Geographic and Customers Information

We currently have two reportable segments: Fresh Dairy Direct and WhiteWave-Morningstar.

Fresh Dairy Direct is our largest segment with over 80 manufacturing facilities geographically located largely based on local and regional customer needs and other market factors. Fresh Dairy Direct manufactures, markets and distributes a wide variety of branded and private-label dairy case products, including milk, creamers, ice cream, juices and teas, to retailers, distributors, foodservice outlets, educational institutions, and governmental entities across the United States. Our products are delivered through what we believe to be one of the most extensive refrigerated direct store delivery or DSD systems in the United States.

Our WhiteWave-Morningstar segment consists of two platforms: WhiteWave and Morningstar. Our WhiteWave platform ( WhiteWave ) manufactures, develops, markets and sells a variety of nationally branded soy, dairy and dairy-related products, such as Silk® soymilk and cultured soy products, Horizon Organic® milk and other dairy products, The Organic Cow® dairy products, International Delight® coffee creamers, LAND O LAKES® creamer and fluid dairy products and Rachel s Organic® dairy products. Our Morningstar platform ( Morningstar ) is one of the leading U.S. manufacturers of private label cultured and extended shelf life dairy products such as ice cream mix, sour and whipped cream, yogurt and cottage cheese. WhiteWave-Morningstar sells its products to a variety of customers, including grocery stores, club stores, natural foods stores, mass

27

merchandisers, convenience stores, drug stores, and foodservice outlets. The majority of the WhiteWave and Morningstar products are delivered through warehouse delivery systems.

We evaluate the performance of our segments based on sales and operating profit or loss before gains and losses on the sale of businesses, facility closing and reorganization costs and foreign exchange gains and losses. In addition, the results of the Hero/WhiteWave joint venture and the expense related to share-based compensation, which has not been allocated to our segments, are reflected entirely within the caption Corporate and Other . Therefore, the measure of segment profit presented below is before such items. Our Chief Executive Officer is our chief operating decision maker. The accounting policies of our segments are the same as those described in the summary of significant accounting policies set forth in Note 1 to our Consolidated Financial Statements contained in our 2008 Annual Report on Form 10-K.

The amounts in the following tables are obtained from reports used by our executive management team and do not include any allocated income taxes or management fees. There are no significant non-cash items reported in segment profit or loss other than depreciation and amortization.

	Three Months Ended June 30			Six Months Ended June 30				
		2009		2008 (In thou	2009			2008
Net sales to external customers:				(III tilot				
Fresh Dairy Direct	\$ 2	2,057,418	\$ 2	2,450,239	\$ 4	4,155,952	\$	4,908,715
WhiteWave-Morningstar		622,233		652,320		1,226,577		1,270,804
Corporate and Other(1)		1,635				1,695		
Total	\$ 2	2,681,286	\$ 3	3,102,559	\$ :	5,384,224	\$	5,179,519
Intersegment sales:								
Fresh Dairy Direct	\$	13,214	\$	12,508	\$	27,512	\$	24,986
WhiteWave-Morningstar	Ψ	68,678	Ψ	67,513	Ψ	135,515	Ψ	132,411
White wave Morningstal		00,070		07,515		155,515		132,111
Total	\$	81,892	\$	80,021	\$	163,027	\$	157,397
		, , , ,		/ -		, .		,
Operating income:								
Fresh Dairy Direct	\$	168,616	\$	154,254	\$	350,284	\$	285,162
WhiteWave-Morningstar		72,008		49,299		135,481		94,691
Total reportable segment operating income		240,624		203,553		485,765		379,853
Corporate and Other(1)		(72,739)		(41,180)		(116,806)		(79,161)
Facility closing and reorganization		(11,414)		(5,195)		(19,662)		(7,410)
Total	\$	156,471	\$	157,178	\$	349,297	\$	293,282

# (1) Includes Hero/WhiteWave joint venture.

	June 30, 2009 (In the	December 31, 2008 ousands)
Assets:		
Fresh Dairy Direct	\$ 4,611,868	\$ 4,732,074
WhiteWave-Morningstar	2,024,635	2,063,717
Corporate and Other	286,732	244,401

Total \$6,923,235 \$ 7,040,192

Geographic Information Less than 1% of our net sales and long-lived assets relate to operations outside of the United States.

28

Significant Customers Our Fresh Dairy Direct and WhiteWave-Morningstar segments each had a single customer that represented greater than 10% of their net sales in the three and six months ended June 30, 2009 and 2008. Approximately 19% and 18% of our consolidated net sales in the three months ended June 30, 2009 and 2008, respectively, and approximately 19% and 17% of our consolidated net sales in the six months ended June 30, 2009 and 2008, respectively, were to that same customer.

29

# Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations Cautionary Statement Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q (the Form 10-Q ) contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, which are subject to risks, uncertainties and assumptions that are difficult to predict. Forward-looking statements are predictions based on our current expectations and our projections about future events, and are not statements of historical fact. Forward-looking statements include statements concerning our business strategy, among other things, including anticipated trends and developments in and management plans for our business and the markets in which we operate. In some cases, you can identify these statements by forward-looking words, such as estimate, expect, anticipate, project, plan, intend, believe, predict, and continue, the negative or plural of these words and other comparable terminology. All forward-looking statements included in this Form 10-Q are based upon information available to us as of the filing date of this Form 10-Q, and we undertake no obligation to update any of these forward-looking statements for any reason. You should not place undue reliance on these forward-looking statements. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance, or achievements to differ materially from those expressed or implied by these statements. These factors include the matters discussed in the sections entitled Part II Item 1A Risk Factors in this Form 10-Q, Part I Item 1A Risk Factors in our 2008 Annual Report on Form 10-K, and elsewhere in this Form 10-Q. You should carefully consider the risks and uncertainties described under these sections.

#### **Business Overview**

We are one of the leading food and beverage companies in the United States. Our Fresh Dairy Direct segment (Fresh Dairy Direct), previously referred to as DSD Dairy, is the largest processor and distributor of milk and other dairy products in the country, with products sold under more than 50 familiar local and regional brands and a wide array of private labels. Our WhiteWave-Morningstar segment (WhiteWave-Morningstar) markets and sells a variety of nationally branded dairy and dairy-related products, such as Silk® soymilk and cultured soy products, Horizon Organic® milk and other dairy products, The Organic Cow® dairy products, International Delight® coffee creamers, LAND O LAKES® creamers and fluid dairy products and Rachel s Organic® dairy products. Additionally, our WhiteWave-Morningstar segment markets and sells private label cultured and extended shelf life dairy products.

Fresh Dairy Direct Fresh Dairy Direct is our largest segment, with approximately 77% of our consolidated net sales in the three and six months ended June 30, 2009. Fresh Dairy Direct manufactures, markets and distributes a wide variety of branded and private label dairy case products, including milk, creamers, ice cream, juices and teas, to retailers, distributors, foodservice outlets, educational institutions, and governmental entities across the United States. Due to the perishable nature of its products, Fresh Dairy Direct delivers the majority of its products directly to its customers locations in refrigerated trucks or trailers that we own or lease. This form of delivery is called a direct store delivery or DSD system. We believe that Fresh Dairy Direct has one of the most extensive refrigerated DSD systems in the United States. Fresh Dairy Direct sells its products primarily on a local or regional basis through its local and regional sales forces, although some national customer relationships are coordinated by Fresh Dairy Direct s corporate sales department.

WhiteWave-Morningstar S net sales were approximately 23% of our consolidated net sales in the three and six months ended June 30, 2009. WhiteWave-Morningstar manufactures, develops, markets and sells a variety of nationally branded soy, dairy and dairy-related products such as Silk® soymilk and cultured soy products, Horizon Organic® milk and other dairy products, The Organic Cow® organic dairy, International Delight® coffee creamers, LAND O LAKES® creamers and fluid dairy products and Rachel s Organic® dairy products. We license the LAND O LAKES® name from a third party. With the addition of Morningstar, WhiteWave-Morningstar now includes private label cultured and extended shelf life dairy products

30

such as ice cream mix, sour and whipped cream, yogurt and cottage cheese. WhiteWave-Morningstar sells its products to a variety of customers, including grocery stores, club stores, natural foods stores, mass merchandisers, convenience stores, drug stores, and foodservice outlets. WhiteWave-Morningstar sells its products through its internal sales force and through independent brokers.

#### **Recent Developments**

#### **Developments Since January 1, 2009**

Current Dairy Environment Throughout most of 2008, we experienced historically high conventional raw milk prices. Contributors to the high prices included high feed and energy costs, as well as global demand for dry powdered milk. This was compounded by significant and sustained increases in diesel fuel and resin costs. These historically high prices supported an unprecedented expansion of the domestic dairy herd. Despite the volatility of the average Class I mover throughout 2007 and 2008, the average for the 12 months ended December 31, 2008 approximated that of 2007. Beginning in the fourth quarter of 2008, the industry experienced a sharp decline for export demands and a strengthening of the dollar against other currencies which resulted in declines in conventional raw milk prices. This trend has continued in the first half of 2009, resulting in an oversupply in the dairy industry.

Throughout the first six months of 2009, the Class I mover has declined significantly from the average for the fourth quarter of 2008 and remains significantly below comparable 2008 months. Based on the cyclical nature of the industry and currently challenged dairy economics, we expect formal herd reductions to lead to reduced supply and we anticipate the average Class I mover will increase gradually in the back half of 2009. However, on a full year basis, we believe the Class I mover will be significantly below the peak levels experienced in 2007 and 2008.

Organic Milk Environment The organic dairy industry continues to experience significant swings in supply and demand. Beginning in the fourth quarter of 2008, we started to experience a slowing of growth in the organic milk category, and this trend has continued during the first six months of 2009. As a result of the continuing economic downturn, we believe milk consumers have become and will continue to be increasingly price sensitive to organic milk and, as a result, we may experience a continued softening in sales in this category. We continue to monitor our position in the organic milk category, including taking proactive steps to manage our supply in the short-term, and we remain focused on maintaining our leading branded position as we balance market share considerations against profitability.

Noncontrolling Interest Beginning January 1, 2009, in conjunction with entering into several new agreements between us and the Hero/WhiteWave joint venture, we have concluded that, despite the legal ownership structure, we are the primary beneficiary of the joint venture and the financial position and the results of operations for the joint venture should be consolidated for financial reporting purposes. Accordingly, the joint venture has been consolidated as of January 1, 2009. The resulting noncontrolling interest s share in the equity of the joint venture is presented in the Condensed Consolidated Balance Sheets and Condensed Consolidated Statement of Stockholders Equity, and the net loss attributable to the noncontrolling interest is presented in the Condensed Consolidated Statements of Income.

Equity Offering In May 2009, we issued and sold 25.4 million shares of our common stock in a public offering. We received net proceeds of \$444.8 million from the offering. The net proceeds from the offering were used to repay the \$122.8 million aggregate principal amount of our subsidiary s 6.625% senior notes due May 15, 2009, and indebtedness under our receivables-backed facility.

Acquisitions On April 1, 2009, our Fresh Dairy Direct segment completed an acquisition for an aggregate purchase price of \$35.0 million subject to final closing adjustments and excluding transaction costs which were expensed as incurred. At the acquisition date, the purchase price was allocated to assets acquired, including

31

identifiable intangibles and liabilities assumed based on their estimated fair values. The excess of the net purchase price over the fair value of the net assets acquired represented goodwill. The proforma impact of the acquisition on consolidated net earnings would not have materially changed reported net earnings. The acquisition was funded with borrowings under our existing senior secured revolving credit facility.

In April 2009, our Fresh Dairy Direct segment also entered into an asset purchase agreement for another acquisition for an aggregate purchase price of \$90.0 million subject to final closing adjustments and excluding transaction costs which were expensed as incurred, subject to certain closing conditions, including regulatory approval, which are still pending.

On July 2, 2009 we completed the acquisition of the Alpro division of Vandemoortele, N.V. ( Alpro ), a privately held food company based in Belgium. Alpro manufactures and sells branded soy-based beverages and food products in Europe. The acquisition of Alpro will provide opportunities to leverage the collective strengths of our combined businesses across a global soy beverages and related products category. The aggregate purchase price was \$455.1 million substantially paid in cash, subject to final closing adjustments and excluding transaction costs which were expensed as incurred. The acquisition was funded with borrowings under our existing senior secured revolving credit facility. Alpro will be reported within our WhiteWave-Morningstar segment.

We recorded approximately \$10.2 million and \$12.8 million in acquisition-related expenses during the three and six months ended June 30, 2009, respectively, in connection with these acquisitions, as well as other transactional activities. We expect to incur additional costs, particularly in the third quarter, related to the acquisitions discussed above.

Facility Closings and Reorganization Activities We approved and announced our intent to effect the closure of four facilities within Fresh Dairy Direct during 2009. We recorded approximately \$12.4 million in related impairment charges and \$3.9 million in employee termination costs associated with these closures during the six months ended June 30, 2009. Total facility closing and reorganization costs were \$19.7 million during the six months ended June 30, 2009. See Note 11.

#### **Results of Operations**

The following table presents certain information concerning our financial results, including information presented as a percentage of net sales.

		Three Months Ended June 30 2009 2008			S 200	ix Months E1 )9	-	led June 30 2008	
	Dollars	Percent	Dollars	Percent (Dollars in	Dollars millions)	Percent	Dollars	Percent	
Net sales	\$ 2,681.3	100.0%	\$ 3,102.5	100.0%	\$ 5,384.2	100.0%	\$ 6,179.5	100.0%	
Cost of sales	1,917.0	71.5	2,363.2	76.2	3,861.3	71.7	4,751.6	76.9	
Gross profit(1)	764.3	28.5	739.3	23.8	1,522.9	28.3	1,427.9	23.1	
Operating costs and expenses:									
Selling and distribution	440.3	16.4	461.6	14.9	864.4	16.1	899.6	14.6	
General and administrative	154.1	5.7	113.6	3.6	285.6	5.3	224.3	3.6	
Amortization of intangibles	2.0	0.1	1.7	0.1	3.9	0.1	3.3	0.1	
Facility closing, reorganization	11.4	0.4	5.2	0.1	19.7	0.4	7.4	0.1	
Total operating costs and expenses	607.8	22.6	582.1	18.7	1,173.6	21.9	1,134.6	18.4	
Total operating income	\$ 156.5	5.9	\$ 157.2	5.1%	\$ 349.3	6.4%	\$ 293.3	4.7%	

<sup>(1)</sup> As disclosed in Note 1 to our Consolidated Financial Statements in our 2008 Annual Report on Form 10-K, we include certain shipping and handling costs within selling and distribution expense. As a result, our gross profit may not be comparable to other entities that present all shipping and handling costs as a component of cost of sales.

32

#### Quarter Ended June 30, 2009 Compared to Quarter Ended June 30, 2008 Consolidated Results

*Net Sales* Net sales by segment are shown in the table below.

		Quarter Ended June 30						
	2009	2008 (Dollar	\$ Increase/ (Decrease) s in millions)	% Increase/ (Decrease)				
Fresh Dairy Direct	\$ 2,057.4	\$ 2,450.2	\$ (392.8)	(16.0)%				
WhiteWave-Morningstar	622.2	652.3	(30.1)	(4.6)%				
Corporate and Other(1)	1.7		1.7					
•								
Total	\$ 2,681.3	\$ 3,102.5	\$ (421.2)	(13.6)%				

#### (1) Includes Hero/WhiteWave joint venture.

The change in net sales was due to the following:

Quarter Ended June 30, 2009 vs Quarter Ended June 30, 2008

	Acquisitions	Volume (Do	And Mix Ollars in r	Total Increase/ (Decrease)		
Fresh Dairy Direct	\$ 60.4	\$ (33.5)	\$	(419.7)	\$	(392.8)
WhiteWave-Morningstar	0.8	(28.4)		(2.5)		(30.1)
Corporate and Other(1)		1.7				1.7
Total	\$ 61.2	\$ (60.2)	\$	(422.2)	\$	(421.2)

### (1) Includes Hero/WhiteWave joint venture.

Net sales decreased \$421 million during the second quarter of 2009 as compared to the second quarter of 2008 primarily due to lower pricing in our Fresh Dairy Direct segment as significantly lower commodity costs were passed through to customers. Within Fresh Dairy Direct, recent acquisitions and strong execution drove higher fluid milk sales volumes of 2%, partly offset by lower sales volumes in other products. Net sales in our White-Wave Morningstar segment declined primarily due to slowing category growth across premium branded categories, as well as the exit of several business relationships.

Cost of Sales All expenses incurred to bring a product to completion are included in cost of sales, such as raw material, ingredient and packaging costs; labor costs; and plant and equipment costs, including costs to operate and maintain our coolers and freezers. Cost of sales decreased \$446 million, or 19%, in the second quarter of 2009 from the second quarter of 2008 primarily due to continued favorable commodity trends, particularly raw milk costs, as well as benefits from our strategic initiatives across our manufacturing network.

*Operating Costs and Expenses* Our operating expenses increased \$26 million, or 4%, in the second quarter of 2009 as compared to the same period in the prior year. Significant changes to operating costs and expenses include the following:

# Edgar Filing: DEAN FOODS CO - Form 10-Q

General and administrative costs increased \$41 million primarily driven by our decision to accelerate investments in supply chain, information technology and research and development; higher personnel-related costs including incentive-based compensation, defined benefit plan expenses, share-based compensation expense and additional headcount; higher professional fees and other outside services primarily related to our strategic initiatives, as well as higher legal fees and transaction-related costs.

Selling and distribution costs decreased primarily due to lower fuel costs and benefits from our strategic initiatives across our distribution network.

33

Net facility closing and reorganization costs increased \$6 million during the second quarter of 2009 compared to the second quarter of 2008. See Note 11 to our Condensed Consolidated Financial Statements for further information on our facility closing and reorganization activities.

Other (Income) Expense Interest expense decreased to \$60.0 million in the second quarter of 2009 from \$76.5 million in the second quarter of 2008, primarily due to lower average debt balances and lower interest rates during the second quarter of 2009 compared to the prior year. Additionally, a \$5.1 million gain was recognized in the second quarter of 2009 related to a Euro-based forward contract which is discussed in Note 7 to the Condensed Consolidated Financial Statements.

*Income Taxes* Income tax expense was recorded at an effective rate of 38.5% in the second quarter of 2009 compared to 39.3% in the second quarter of 2008. Our effective tax rate varies primarily based on the relative earnings of our business units.

#### Quarter Ended June 30, 2009 Compared to Quarter Ended June 30, 2008 Results by Segment

#### Fresh Dairy Direct

The key performance indicators of our Fresh Dairy Direct segment are sales volumes, gross profit and operating income.

		Quarter Ended June 30			
	200	9	200	08	
	Dollars	Percent (Dollars in	Dollars millions)	Percent	
Net sales	\$ 2,057.4	100.0%	\$ 2,450.2	100.0%	
Cost of sales	1,480.2	71.9	1,884.4	76.9	
Gross profit	577.2	28.1	565.8	23.1	
Operating costs and expenses	408.6	19.9	411.5	16.8	
Total segment operating income	\$ 168.6	8.2%	\$ 154.3	6.3%	

*Net Sales* Fresh Dairy Direct s net sales decreased 16% during the second quarter of 2009 as compared to the second quarter of 2008 primarily due to lower pricing as significantly lower commodity costs were passed through to customers. Recent acquisitions and strong execution drove higher fluid milk sales volumes of 2%, partly offset by lower sales volumes in other products.

Fresh Dairy Direct generally increases or decreases the prices of its fluid dairy products on a monthly basis in correlation to fluctuations in the costs of raw materials, packaging supplies and delivery costs. However, in some cases, we are competitively or contractually constrained with respect to the means and/or timing of price increases. This can have a negative impact on our Fresh Dairy Direct segment s profitability. The following table sets forth the average monthly Class I mover and its components, as well as the average monthly Class II minimum prices for raw skim milk and butterfat for the second quarter of 2009 compared to the second quarter of 2008:

	Qua	Quarter Ended June 30*			
	2009	2008	% Change		
Class I mover(1)	\$ 10.47	\$ 17.80	(41.2)%		
Class I raw skim milk mover(1)(2)	6.49	13.15	(50.6)		
Class I butterfat mover(2)(3)	1.20	1.46	(17.8)		
Class II raw skim milk minimum(1)(4)	6.52	10.59	(38.4)		
Class II butterfat minimum(3)(4)	1.25	1.56	(19.9)		

- \* The prices noted in this table are not the prices that we actually pay. The federal order minimum prices applicable at any given location for Class I raw skim milk or Class I butterfat are based on the Class I mover prices plus a location differential. Class II prices noted in the table are federal minimum prices, applicable at all locations. Our actual cost also includes producer premiums, procurement costs and other related charges that vary by location and supplier. Please see Part I Item 1. Business Government Regulation Milk Industry Regulation in our 2008 Annual Report on Form 10-K and Known Trends and Uncertainties Prices of Raw Milk and Other Inputs below for a more complete description of raw milk pricing.
- Prices are per hundredweight.
- (2) We process Class I raw skim milk and butterfat into fluid milk products.
- Prices are per pound.
- (4) We process Class II raw skim milk and butterfat into products such as cottage cheese, creams and creamers, ice cream and sour cream. *Cost of Sales* All expenses incurred to bring a product to completion are included in cost of sales, such as raw material, ingredient and packaging costs; labor costs; and plant and equipment costs, including costs to operate and maintain our coolers and freezers. Fresh Dairy Direct s cost of sales decreased \$404 million, or 21%, in the second quarter of 2009 from the second quarter of 2008, primarily due to continued favorable commodity trends, particularly raw milk costs, as well as benefits from our strategic initiatives across our manufacturing network.

Operating Costs and Expenses Fresh Dairy Direct s operating costs and expenses decreased by \$3 million, or 1%, during the second quarter of 2009 from the second quarter of 2008. The decrease was primarily due to lower fuel costs and benefits from our strategic initiatives across our distribution network, partly offset by increased advertising expenses in the quarter related to product line introductions and higher personnel-related costs, including incentive-based compensation and additional headcount.

Fresh Dairy Direct operating income increased 9% above year ago levels to \$168.6 million as the increase in gross profit, primarily due to the significant decrease in raw material costs, was coupled with benefits from our strategic initiatives and a modest decrease in operating expenses.

### WhiteWave-Morningstar

The key performance indicators of our WhiteWave-Morningstar segment are sales volumes, net sales dollars, gross profit and operating income.

		Quarter Ended June 30			
	20	09	20	08	
	Dollars	Percent (Dollars in	Dollars millions)	Percent	
Net sales	\$ 622.2	100.0%	\$ 652.3	100.0%	
Cost of sales	436.5	70.2	478.4	73.3	
Gross profit	185.7	29.8	173.9	26.7	
Operating costs and expenses	113.7	18.3	124.6	19.1	
Total segment operating income	\$ 72.0	11.5%	\$ 49.3	7.6%	

Net Sales Net sales of the WhiteWave-Morningstar segment decreased \$30 million to \$622.2 million in the second quarter of 2009. Net sales of the WhiteWave platform declined as a result of slowing category growth and our exit of certain foodservice and lactose-free business relationships, as well as, our private label milk business in the UK. The impact of the exited businesses was partially offset by volume increases

in our

35

International Delight and Land O Lakes products. In addition, net sales of the Morningstar platform declined \$21 million due to the pass through of lower commodity costs to customers and slightly lower sales volumes impacted by weakness in the retail and foodservice channels.

Beginning in the fourth quarter of 2008, we started to experience a slowing of growth in the organic milk category, and this trend has continued during the first half of 2009. As a result of the continuing economic downturn, we believe milk consumers have become and will continue to be increasingly price sensitive to organic milk and, as a result, we may experience a continued softening in sales in this category. We continue to monitor our position in the organic milk category including taking proactive steps to manage our supply in the short-term, and we remain focused on maintaining our leading banded position as we balance market share considerations against profitability.

Cost of Sales WhiteWave-Morningstar s cost of sales decreased \$42 million, or 9%, in the second quarter of 2009 from the second quarter of 2008. This decrease was primarily driven by lower sales volumes, continued trends of lower commodity costs, as well as productivity initiatives.

Operating Costs and Expenses WhiteWave-Morningstar s operating costs and expenses decreased by \$11 million, or 9%, during the second quarter of 2009 from the second quarter of 2008 primarily due to lower distribution costs driven by lower sales volumes, lower fuel costs, as well as productivity initiatives.

### Six Months Ended June 30, 2009 Compared to Six Months Ended June 30, 2008 Consolidated Results

*Net Sales* Net sales by segment are shown in the table below.

		Six Months Ended June 30						
	2009	2008 (Dollar	\$ Increase/ (Decrease) s in millions)	% Increase/ (Decrease)				
Fresh Dairy Direct	\$ 4,155.9	\$ 4,908.7	\$ (752.8)	(15.3)%				
WhiteWave-Morningstar	1,226.6	1,270.8	(44.2)	(3.5)%				
Corporate and Other(1)	1.7		1.7					
T	Φ.5.20.4.2	Φ. 6. 1. <b>7</b> 0. <b>5</b>	φ (505.2)	(10.0) @				
Total	\$ 5,384.2	\$ 6,179.5	\$ (795.3)	(12.9)%				

# (1) Includes Hero/WhiteWave joint venture.

The change in net sales was due to the following:

Six Months Ended June 30, 2009 vs Six Months Ended June 30, 2008

	Acquisitions	Volume (Do	Mix	d Product Changes millions)	l Increase/ ecrease)
Fresh Dairy Direct	\$ 76.5	\$ (39.4)	\$	(789.9)	\$ (752.8)
WhiteWave-Morningstar	1.5	(37.1)		(8.6)	(44.2)
Corporate and Other(1)		1.7			1.7
Total	\$ 78.0	\$ (74.8)	\$	(798.5)	\$ (795.3)

# Edgar Filing: DEAN FOODS CO - Form 10-Q

## (1) Includes Hero/WhiteWave joint venture.

Net sales decreased \$795 million during the first six months of 2009 as compared to the first six months of 2008 primarily due to lower pricing in our Fresh Dairy Direct segment, as significantly lower commodity costs were passed through to customers. Within Fresh Dairy Direct, recent acquisitions and strong execution drove higher fluid milk sales volumes of 2%, partly offset by lower sales volumes in other products. Net sales in our White-Wave Morningstar segment declined primarily due to slowing category growth across premium branded categories, as well as the exit of several business relationships.

36

Cost of Sales All expenses incurred to bring a product to completion are included in cost of sales, such as raw material, ingredient and packaging costs; labor costs; and plant and equipment costs, including costs to operate and maintain our coolers and freezers. Cost of sales decreased \$890 million, or 19%, in the first six months of 2009 from the first six months of 2008 primarily due to continued favorable commodity trends, particularly raw milk costs, as well as benefits from our strategic initiatives across our manufacturing network.

*Operating Costs and Expenses* Our operating expenses increased \$39 million, or 3%, in the first six months of 2009 as compared to the same period in the prior year. Significant changes to operating costs and expenses include the following:

General and administrative costs increased \$61 million primarily driven by our decision to accelerate investments in supply chain, information technology and research and development; higher personnel-related costs including incentive-based compensation, defined benefit plan expenses, share-based compensation expense and additional headcount; higher professional fees and other outside services primarily related to our strategic initiatives, as well as higher transaction-related costs and property and casualty insurance costs.

Selling and distribution costs decreased \$35 million primarily due to lower fuel costs and benefits from our strategic initiatives across our distribution network.

Net facility closing and reorganization costs increased \$12 million from the first six months of 2008. See Note 11 to our Condensed Consolidated Financial Statements for further information on our facility closing and reorganization activities.

Other (Income) Expense Interest expense decreased to \$128.3 million in the first six months of 2009 from \$160.3 million in the first six months of 2008, primarily due to lower average debt balances and lower interest rates during the first six months of 2009 compared to the prior year. Additionally, a \$5.1 million gain was recognized in the second quarter of 2009 related to a Euro-based forward contract which is discussed in Note 7 to our Condensed Consolidated Financial Statements.

*Income Taxes* Income tax expense was recorded at an effective rate of 39.0% in the first six months of 2009 compared to 39.8% in the first six months of 2008. Our effective tax rate varies primarily based on the relative earnings of our business units.

Six Months Ended June 30, 2009 Compared to Six Months Ended June 30, 2008 Results by Segment

#### Fresh Dairy Direct

The key performance indicators of our Fresh Dairy Direct segment are sales volumes, gross profit and operating income.

		Six Months Ended June 30				
	200	)9	200	08		
	Dollars	Percent (Dollars in	Dollars millions)	Percent		
Net sales	\$ 4,155.9	100.0%	\$ 4,908.7	100.0%		
Cost of sales	2,997.2	72.1	3,818.2	77.8		
Gross profit	1,158.7	27.9	1,090.5	22.2		
Operating costs and expenses	808.4	19.5	805.3	16.4		
Total segment operating income	\$ 350.3	8.4%	\$ 285.2	5.8%		

*Net Sales* Fresh Dairy Direct s net sales decreased 15% during the first six months of 2009 versus the first six months of 2008 primarily due to lower pricing as significantly lower commodity costs were passed through to customers. Recent acquisitions and strong execution drove higher fluid milk sales volumes of 2%, partly offset by lower sales volumes in other products.

Fresh Dairy Direct generally increases or decreases the prices of its fluid dairy products on a monthly basis in correlation to fluctuations in the costs of raw materials, packaging supplies and delivery costs. However, in some cases, we are competitively or contractually constrained with respect to the means and/or timing of price increases. This can have a negative impact on our Fresh Dairy Direct segment s profitability. The following table sets forth the average monthly Class I mover and its components, as well as the average monthly Class II minimum prices for raw skim milk and butterfat for the first six months of 2009 compared to the first six months of 2008:

Six Months Ended June 30\*

	2009	2008	% Change
Class I mover(1)	\$ 11.22	\$ 18.46	(39.2)%
Class I raw skim milk mover(1)(2)	7.27	14.00	(48.1)
Class I butterfat mover(2)(3)	1.20	1.42	(15.5)
Class II raw skim milk minimum(1)(4)	6.58	12.17	(45.9)
Class II butterfat minimum(3)(4)	1.19	1.45	(17.9)

- \* The prices noted in this table are not the prices that we actually pay. The federal order minimum prices applicable at any given location for Class I raw skim milk or Class I butterfat are based on the Class I mover prices plus a location differential. Class II prices noted in the table are federal minimum prices, applicable at all locations. Our actual cost also includes producer premiums, procurement costs and other related charges that vary by location and supplier. Please see Part I Item 1. Business Government Regulation Milk Industry Regulation in our 2008 Annual Report on Form 10-K and Known Trends and Uncertainties Prices of Raw Milk and Other Inputs below for a more complete description of raw milk pricing.
- (1) Prices are per hundredweight.
- (2) We process Class I raw skim milk and butterfat into fluid milk products.
- (3) Prices are per pound.
- (4) We process Class II raw skim milk and butterfat into products such as cottage cheese, creams and creamers, ice cream and sour cream. Cost of Sales All expenses incurred to bring a product to completion are included in cost of sales, such as raw material, ingredient and packaging costs; labor costs; and plant and equipment costs, including costs to operate and maintain our coolers and freezers. Fresh Dairy Direct s cost of sales decreased \$821 million, or 22%, in the first six months of 2009 from the first six months of 2008 primarily due to continued favorable commodity trends, particularly raw milk costs, as well as benefits from our strategic initiatives across our manufacturing network, partly offset by higher personnel-related costs.

*Operating Costs and Expenses* Fresh Dairy Direct s operating costs and expenses increased \$3 million during the first six months of 2009 from the first six months of 2008. The increase was driven by higher professional fees primarily related to strategic initiatives particularly related to supply chain and information technology; increased advertising expenses and higher personnel-related costs. These increases were substantially offset by a decline in distribution costs related to lower fuel costs and strategic initiatives across our distribution network.

Fresh Dairy Direct operating income increased 23% above year ago levels to \$350.3 million primarily due to the significant decrease in raw material costs and benefits from our strategic initiatives.

#### WhiteWave-Morningstar

The key performance indicators of our WhiteWave-Morningstar segment are sales volumes, net sales dollars, gross profit and operating income.

		Six Months Ended June 30			
	200	2009		2008	
	Dollars	Percent (Dollars in	Dollars millions)	Percent	
Net sales	\$ 1,226.6	100.0%	\$ 1,270.8	100.0%	
Cost of sales	863.9	70.4	932.7	73.4	
Gross profit	362.7	29.6	338.1	26.6	
Operating costs and expenses	227.2	18.5	243.4	19.2	
Total segment operating income	\$ 135.5	11.1%	\$ 94.7	7.4%	

Net Sales 
Net sales of the WhiteWave-Morningstar segment decreased \$44 million to \$1.23 billion during the first six months of 2009 as a result of slowing category growth and our exit of certain foodservice and lactose-free business relationships, as well as, our private label milk business in the U.K. The impact of the exited businesses was partially offset by volume increases in our *International Delight* and *Land O Lakes* products. In addition, despite relatively flat volumes, net sales of the Morningstar platform declined \$31 million due to the pass through of lower commodity costs to customers.

Beginning in the fourth quarter of 2008, we started to experience a slowing of growth in the organic milk category, and this trend has continued during the first six months of 2009. As a result of the continuing economic downturn, we believe milk consumers have become and will continue to be increasingly price sensitive to organic milk and, as a result, we may experience a continued softening in sales in this category. We continue to monitor our position in the organic milk category including taking proactive steps to manage our supply in the short-term, and we remain focused on maintaining our leading banded position as we balance market share considerations against profitability.

Cost of Sales WhiteWave-Morningstar s cost of sales decreased \$69 million, or 7%, in the first six months of 2009 from the first six months of 2008. This decrease was primarily driven by continued trends of lower commodity costs, as well as productivity initiatives.

*Operating Costs and Expenses* WhiteWave-Morningstar s operating costs and expenses decreased \$16 million, or 7%, during the first six months of 2009 from the first six months of 2008 primarily due to lower distribution costs driven by lower sales volumes, lower fuel costs, as well as productivity initiatives.

#### **Liquidity and Capital Resources**

As of June 30, 2009, the past volatility in the capital and credit markets has not had any material adverse impact on our liquidity. Based on information available to us, each of the financial institutions syndicated under our senior secured credit facility and our receivables-backed facility are able to fulfill their commitments. However, there can be no assurance that each financial institution will be able to continue to fulfill its funding obligations.

We believe that our cash on hand, coupled with future cash flows from operations and other available sources of liquidity, including our existing \$1.5 billion 5-year senior secured revolving credit facility and our \$600 million receivables-backed facility, which we intend and expect to renew under similar 364-day terms at the end of the current term, will provide sufficient liquidity to allow our Company to meet our cash requirements. We may, from time to time, raise additional funds through borrowings or public or private sales of debt or equity securities, which may be issued from time to time under an effective registration statement, through the issuance of securities in a transaction exempt from registration under the Securities Act of 1933 or a combination of one or more of the foregoing.

57

At June 30, 2009, we had \$3.85 billion of outstanding debt obligations and cash-on-hand of \$53.1 million. Our anticipated uses of cash include capital expenditures, working capital needs, pension contributions and financial obligations. In July 2009, we made additional borrowings under our senior secured credit facility in connection with our acquisition of Alpro. On an ongoing basis, we will evaluate and consider strategic acquisitions, divestitures, joint ventures, repurchasing shares of our common stock, as well as other transactions to create shareholder value and enhance financial performance. Such transactions may require cash expenditures or generate proceeds.

In May 2009, we issued and sold 25.4 million shares of our common stock in a public offering. We received net proceeds of \$444.8 million from the offering. The net proceeds from the offering were used to repay the \$122.8 million aggregate principal amount of our subsidiary s 6.625% senior notes due May 15, 2009, and indebtedness under our receivables-backed facility.

Under the senior secured credit facility, we are required to comply with certain financial covenants, including, but not limited to, maximum leverage and minimum interest coverage ratios. We are currently in compliance with all financial covenants and based on our internal projections we expect to maintain such compliance for the foreseeable future. As of June 30, 2009, our Leverage Ratio was 3.85 times consolidated funded indebtedness to consolidated EBITDA for the prior four consecutive quarters, each as defined under and calculated in accordance with the terms of our senior secured credit facility and our receivables-backed facility. The maximum permitted Leverage Ratio as of June 30, 2009 is 5.75 times declining to 5.00 times as of December 31, 2009, with a final step down to 4.50 times as of December 31, 2010.

#### Historical Cash Flow

The following table summarizes our cash flows form operating, investing and financing activities:

	Six M	Six Months Ended June 30		
	2009	2008	Change	
Net cash flows from:				
Operating activities	\$ 349,784	\$ 315,304	\$ 34,480	
Investing activities	(131,270)	(161,057)	29,787	
Financing activities	(201,111)	(147,954)	(53,157)	
Discontinued operations	(238)		(238)	
Net increase in cash and cash equivalents	\$ 17,165	\$ 6,293	\$ 10,872	

#### Operating Activities

Net cash provided by operating activities from continuing operations increased due to higher net earnings, as well as a decrease in our working capital requirements. Our working capital requirements declined primarily due to the decrease in accounts receivable associated with declining commodity costs. Accounts receivable was a source of cash of \$156.4 million during the first six months of 2009 compared to \$84.8 million in the first six months of 2008. The change in accounts receivable was driven by the lower average accounts receivable balances in 2009 as compared to 2008 related to the pass-through of relatively lower raw milk costs and other commodity costs in 2009 versus 2008. Accounts payable and accrued expenses represented a use of cash of \$97.1 million in 2009 compared to \$20.8 million in the same period of the prior year. Accrued income taxes represented a use of cash of \$19.3 million in 2009 compared to a source of cash of \$4.9 million in the same period of the prior year.

#### **Investing Activities**

Net cash used in investing activities decreased during the first six months of 2009 primarily due to lower payments for acquisitions and capital expenditures. During the first six months of 2009, we made \$101.1 million

in capital expenditures and we completed an acquisition requiring the use of cash of \$35.0 million. During the same period of the prior year, we made \$105.8 million in capital expenditures and we completed several acquisitions requiring the use of \$60.9 million in cash.

# Financing Activities

Net cash used in financing activities increased during the first six months of 2009 primarily due to net repayment of debt of \$654.3 million with cash generated from operations and an equity offering completed in May 2009. We issued and sold 25.4 million shares of our common stock resulting in net proceeds of \$444.8 million from the offering. The net proceeds from the offering were used to repay the \$122.8 million aggregate principal amount of our subsidiary s 6.625% senior notes due May 15, 2009, and indebtedness under our receivables-backed facility.

#### **Contractual Obligations**

Except as discussed below, there have been no material changes outside the ordinary course of business to the information provided with respect to our contractual obligations, including indebtedness and purchase and lease obligations, as disclosed in our 2008 Annual Report on Form 10-K. See Note 6 to our Condensed Consolidated Financial Statements provided herein for a description of our debt obligations.

Effective March 30, 2009, we amended our receivables-backed facility to reflect the reallocation of commitments among the financial institutions following the addition of one institution to our receivable-backed program and to change the facility to be a 364-day facility, terminating on March 29, 2010.

#### Other Long-Term Liabilities

We offer pension benefits through various defined benefit pension plans and also offer certain health care and life insurance benefits to eligible employees and their eligible dependents upon the retirement of such employees. Reported costs of providing non-contributory defined pension benefits and other postretirement benefits are dependent upon numerous factors, assumptions and estimates. For example, these costs are impacted by actual employee demographics (including age, compensation levels and employment periods), the level of contributions made to the plan and earnings on plan assets. Pension and postretirement costs also may be significantly affected by changes in key actuarial assumptions, including anticipated rates of return on plan assets and the discount rates used in determining the projected benefit obligation and annual periodic pension costs.

We expect to contribute \$20.1 million to the pension plans and \$1.8 million to the postretirement health plans in 2009.

#### Other Commitments and Contingencies

On December 21, 2001, in connection with our acquisition of Legacy Dean we purchased Dairy Farmers of America s (DFA) 33.8% interest in our operations. In connection with that transaction, we issued a contingent, subordinated promissory note to DFA in the original principal amount of \$40 million. The promissory note has a 20-year term and bears interest based on the consumer price index. Interest will not be paid in cash, but will be added to the principal amount of the note annually, up to a maximum principal amount of \$96 million. We may prepay the note in whole or in part at any time, without penalty. The note will only become payable if we materially breach or terminate one of our milk supply agreements with DFA without renewal or replacement. Otherwise, the note will expire in 2021, without any obligation to pay any portion of the principal or interest. Payments made under the note, if any, will be expensed as incurred. We have not terminated, and we believe we have not materially breached, any of our milk supply agreements with DFA.

41

We also have the following commitments and contingent liabilities, in addition to contingent liabilities related to ordinary course litigation, investigations and audits:

certain indemnification obligations related to businesses that we have divested;

certain lease obligations, which require us to guarantee the minimum value of the leased asset at the end of the lease; and

selected levels of property and casualty risks, primarily related to employee health care, workers compensation claims and other casualty losses.

See Note 13 to our Condensed Consolidated Financial Statements for more information about our commitments and contingent obligations.

#### **Future Capital Requirements**

During 2009, we intend to invest a total of approximately \$300 million in capital expenditures primarily for our existing manufacturing facilities and distribution capabilities. We expect cash interest to be approximately \$240 million based on current debt levels under our senior secured credit facility, including the impact of borrowings related to the acquisition completed in July 2009. Cash interest excludes amortization of deferred financing fees and bond discounts of approximately \$10.0 million. We expect that cash flow from operations and borrowings under our senior secured credit facility will be sufficient to meet our future capital requirements for the foreseeable future. At July 31, 2009, approximately \$1.37 billion was available under the receivables-backed and revolving credit facilities, subject to the limitations of our credit agreement.

#### **Known Trends and Uncertainties**

### Prices of Raw Milk and Other Inputs

Conventional Raw Milk and Butterfat The primary raw material used in Fresh Dairy Direct and WhiteWave-Morningstar is conventional milk (which contains both raw milk and butterfat). The federal government and certain state governments set minimum prices for raw milk, and those prices are set on a monthly basis. The regulated minimum prices differ based on how the raw milk is utilized. Raw milk processed into fluid milk is priced at the Class I price, and raw milk processed into products such as cottage cheese, creams and creamers, ice cream and sour cream is priced at the Class II price. Generally, we pay the federal minimum prices for raw milk, plus certain producer premiums (or over-order premiums) and location differentials. We also incur other raw milk procurement costs in some locations (such as hauling, field personnel, etc.). A change in the federal minimum price does not necessarily mean an identical change in our total raw milk costs as over-order premiums may increase or decrease. This relationship is different in every region of the country, and sometimes within a region based on supplier arrangements. However, in general, the overall change in our raw milk costs can be linked to the change in federal minimum prices. Because our Class II products typically have a higher fat content than that contained in raw milk, we also purchase bulk cream for use in some of our Class II products. Bulk cream is typically purchased based on a multiple of the AA butter price on the Chicago Mercantile Exchange ( CME ).

In general, Fresh Dairy Direct and our Morningstar platform change the prices charged for Class I dairy products on a monthly basis, as the costs of raw milk, packaging, fuel and other materials fluctuate. Prices for some Class II products are also changed monthly while others are changed from time to time as circumstances warrant. However, there can be a lag between the timing of a raw material cost increase or decrease and a corresponding price change to our customers, especially in the case of Class II butterfat because Class II butterfat prices for each month are not announced by the government until after the end of that month. Also, in some cases we are competitively or contractually constrained with respect to the implementation of price changes. This can have a negative impact on our profitability and can cause volatility in our earnings. Our sales and operating profit margin fluctuate with the price of our raw materials and other inputs.

Conventional Raw Milk Throughout most of 2008, we experienced historically high conventional raw milk prices. Contributors to the high prices included high feed and energy costs, as well as global demand for dry powdered milk. This was compounded by significant and sustained increases in diesel fuel and resin costs. These historically high prices supported an unprecedented expansion of the domestic dairy herd. Despite the volatility of the average Class I mover throughout 2007 and 2008, the average for the 12 months ended December 31, 2008 approximated that of 2007. Beginning in the fourth quarter of 2008, the industry experienced a sharp decline for export demands and a strengthening of the dollar against other currencies which resulted in declines in conventional raw milk prices. This trend has continued in the first half of 2009, resulting in an oversupply in the dairy industry.

Throughout the first six months of 2009, the Class I mover has declined significantly from the average for the fourth quarter of 2008 and remains significantly below comparable 2008 months. Based on the cyclical nature of the industry and currently challenged dairy economics, we expect formal herd reductions to lead to reduced supply and we anticipate the average Class I mover will increase gradually in the back half of 2009. However, on a full year basis, we believe the Class I mover will be significantly below the peak levels experienced in 2007 and 2008.

Organic Raw Milk The primary raw material used in our organic milk-based products is organic raw milk. We currently purchase approximately 85% of our organic raw milk from a network of approximately 500 dairy farmers across the United States. The balance of our organic raw milk is sourced from two farms that we own and operate and a third farm that we lease and have contracted with a third-party to manage and operate. We generally enter into supply agreements with organic dairy farmers with typical terms of two to three years, which obligate us to purchase certain minimum quantities of organic raw milk. The organic dairy industry remains a relatively new category and continues to experience significant swings in supply and demand. In 2008, the balance of supply and demand improved resulting in a reduction of aggressive discounting resulting from oversupply. However, sharp increases in feed and energy costs drove up the cost of organic raw milk at a greater pace than the corresponding increases in retail prices. The retail price increases on private label products lagged that of branded products, causing retail price gaps to expand thereby creating pricing pressures.

Beginning in the fourth quarter of 2008, we started to experience a slowing of growth in the organic milk category, and this trend has continued during the first six months of 2009. As a result of the continuing economic downturn, we believe milk consumers have become and will continue to be increasingly price sensitive to organic milk and, as a result, we may experience a continued softening in sales in this category. We continue to monitor our position in the organic milk category including taking proactive steps to manage our supply in the short-term, and we remain focused on maintaining our leading banded position as we balance market share considerations against profitability.

Soybeans Historically, the primary raw material used in our soy-based products has been organic soybeans. However, in 2009, we began augmenting our current product line by offering customers and consumers soy-based products manufactured with non Genetically Modified Organism (non-GMO) soybeans. The launch of these new products has shifted a substantial portion of our raw material requirements from organic to non-GMO soybeans. Both organic soybeans and non-GMO soybeans are generally available from several suppliers and we are not dependent on any single supplier for these raw materials. In 2009, we do not believe our overall costs for soybeans will differ materially from 2008 and we have already secured the majority of our anticipated needs for soybeans for 2009.

Fuel and Resin Costs Fresh Dairy Direct purchases approximately 3.7 million gallons of diesel fuel per month to operate its extensive DSD system. WhiteWave-Morningstar primarily relies on third-party carriers for product distribution and the transportation agreements typically adjust for movement in diesel prices. We have entered into fixed price contracts for a portion of our fuel purchases for the period April 1, 2009 through December 31, 2009 to mitigate volatility in diesel prices, and we entered into a fixed-for-floating DOE index swap intended to fix a portion of our fuel charges which are a component of our hauling agreements with third-party distributors. Although we may utilize forward purchase contracts and other instruments to mitigate the risks

43

related to commodity price fluctuations, such strategies do not fully mitigate commodity price risk. Another significant raw material we use is resin, which is a petroleum-based product used to make plastic bottles. Fresh Dairy Direct purchases approximately 29 million pounds of resin and bottles per month. The prices of diesel and resin are subject to fluctuations based on changes in crude oil and natural gas prices. Diesel and resin inflation escalated in 2007 and peaked in mid-2008 before significantly declining during the fourth quarter of 2008. We believe the prices of both resin and diesel fuel will continue to fluctuate throughout 2009, but be below the 2008 levels.

#### Competitive Environment

There has been significant consolidation in the retail grocery industry in recent years, and this trend is continuing. As our customer base consolidates, we expect competition to intensify as we compete for the business of fewer customers. In addition, there are several large regional grocery chains that have captive dairy operations. Over the past few years, Fresh Dairy Direct has been subject to a number of competitive bidding situations, which reduced our profitability on sales to several customers. In bidding situations, we are subject to the risk of losing certain customers altogether. In addition, higher levels of price competition and higher resistance to pricing are becoming more widespread in our business. We are currently experiencing increased competitive pressures and we expect these trends to continue and intensify. The loss of any of our largest customers could have a material adverse impact on our financial results. We do not have contracts with many of our customers, including our largest customers, and to the extent such contracts do exist, they are generally terminable at will by the customer.

#### Tax Rate

Income tax expense was recorded at an effective rate of 39.0% in the first six months of 2009 compared to 39.8% in the first six months of 2008. Changes in the relative profitability of our operating segments, as well as changes to federal and state tax laws, may cause the rate to change from historical rates.

See Part II Item 1A Risk Factors below and Part I Item 1A Risk Factors in our 2008 Annual Report on Form 10-K for a description of various other risks and uncertainties concerning our business.

44

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in our quantitative and qualitative disclosures about market risks as provided in our 2008 Annual Report on Form 10-K other than those discussed below.

We are exposed to commodity price fluctuations, including milk, organic and non-GMO soybeans, butterfat, and sugar and other commodity costs used in the manufacturing, packaging and distribution of our products, including utilities, natural gas, resin and diesel fuel. In order to secure adequate supplies of materials and bring greater stability to the cost of ingredients and their related manufacturing, packaging and distribution, we routinely enter into forward purchase contracts and other purchase arrangements with suppliers. Under the forward purchase contracts, we commit to purchase agreed-upon quantities of ingredients and commodities at agreed-upon prices at specified future dates. The outstanding purchase commitment for these commodities at any point in time typically a range from one month s to one year s anticipated requirements, depending on the ingredient or commodity.

In addition to entering into forward purchase contracts, from time to time we may purchase exchange-traded commodity futures contracts for raw materials which are ingredients of our products or which are components of such ingredients, as well as other commodities. In late March 2009, we entered into a fixed-for-floating DOE index swap for approximately 4.3 million gallons of On-Highway Diesel for the period April 1, 2009 through December 31, 2009. This position is intended to fix the fuel charge component in our hauling agreements with third-party distributors and has been designated as a cash flow hedge. The fair value of this position was approximately \$0.9 million as of June 30, 2009. The amounts reclassified to income related to the DOE index swap for the three and six months ended June 30, 2009 were not material.

Although we utilize forward purchase contracts and other instruments to mitigate the risks related to commodity price fluctuations, such strategies do not fully mitigate commodity price risk. Adverse movements in commodity prices over the terms of the contracts or instruments could decrease the economic benefits we derive from these strategies.

In June 2009, in conjunction with our acquisition of Alpro, we entered into a forward contract to purchase 325.0 million Euros, with delivery dates between July 2, 2009 and September 30, 2009, to hedge the potential change in the fair value of the firm acquisition commitment resulting from foreign currency exchange rate fluctuations. As a result of foreign exchange fluctuations between the Euro and the U.S. dollar, we recognized a \$5.1 million asset in other current assets in our Condensed Consolidated Balance Sheets and recorded a gain of \$5.1 million during the quarter ended June 30, 2009 in our Condensed Consolidated Statements of Income within other income. The forward contract was not designated as a hedging instrument. The acquisition was completed, and the forward contract was settled, in July 2009, with a cumulative net settlement gain of \$4.2 million.

# Item 4. Controls and Procedures Controls Evaluation and Related Certifications

The Company, under the supervision and with the participation of its management, including the Chief Executive Officer (CEO) and Chief Financial Officer (CFO) evaluated the effectiveness of the design and operation of the Company s disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act )) as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company s disclosure controls and procedures were effective as of June 30, 2009.

#### **Changes in Internal Control over Financial Reporting**

During the quarter covered by this report, there have been no changes in our internal control over financial reporting (as defined in rules 13a-15(f) and 15d-15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

45

#### Part II Other Information

#### Item 1. Legal Proceedings

We are not party to, nor are our properties the subject of, any material pending legal proceedings, other than as set forth below.

We were named, among several defendants, in two purported class action antitrust complaints filed on July 5, 2007. The complaints were filed in the United States District Court for the Middle District of Tennessee, Columbia Division, and allege generally that we and others in the milk industry worked together to limit the price Southeastern dairy farmers are paid for their raw milk and to deny these farmers access to fluid Grade A milk processing facilities (dairy farmer actions). A third purported class action antitrust complaint (retailer action) was filed on August 9, 2007 in the United States District Court for the Eastern District of Tennessee, Greeneville Division. The complaint in the retailer action was amended on March 28, 2008. The amended complaint alleges generally that we, either acting alone or in conjunction with others in the milk industry, lessened competition in the Southeastern United States for the sale of processed fluid Grade A milk to retail outlets and other customers, and that the defendants conduct also artificially inflated retail prices for direct milk purchasers. Four additional purported class action complaints were filed on August 27, 2007, October 3, 2007, November 15, 2007 and February 13, 2008 in the United States District Court for the Eastern District of Tennessee, Greeneville Division. The allegations in these complaints are similar to those in the dairy farmer actions.

On January 7, 2008, a United States Judicial Panel on Multidistrict Litigation transferred all of the pending cases to the Eastern District of Tennessee, Greeneville Division. On April 1, 2008, the Eastern District Court ordered the consolidation of the six dairy farmer actions, and ordered the retailer action to be administratively consolidated with the coordinated dairy farmer actions. A motion to dismiss the dairy farmer actions was denied on May 20, 2008, and an amended consolidated complaint was filed by the dairy farmer plaintiffs on June 20, 2008. A motion to dismiss the retailer action was denied on July 27, 2009. However, we intend to file a motion for summary judgment in the retailer action in August 2009. Motions for class certification were filed in both actions on May 1, 2009 and are currently pending before the court. These matters are currently in discovery and we intend to vigorously defend them.

On June 29, 2009, another purported class action lawsuit was filed in the Eastern District of Tennessee, Greeneville Division, on behalf of indirect purchasers of processed fluid Grade A milk ( indirect purchaser action ). The allegations in this complaint are similar to those in the retailer action, but primarily involve state law claims. Because the allegations in this complaint substantially overlap with the allegations in the retailer action, we expect the Court to order a stay in the indirect purchaser action pending the resolution of the motion for summary judgment in the retailer action.

On April 28, 2009, a stockholder derivative complaint was filed purportedly on behalf of Dean Foods Company (the Company) in the United States District Court for the Eastern District of Tennessee, Greeneville division. The complaint names the Company is then current directors, as well as Richard Fehr, an executive officer of the Company, and former director Alan Bernon among the defendants. The complaint alleges that the officers and directors breached their fiduciary duties to the Company under Delaware law by approving the 2001 merger between the former Dean Foods Company and Suiza Foods Corporation, and allegedly engaging in a conspiracy to fix the price of Grade A milk. The complaint also names others in the milk industry as defendants for allegedly aiding and abetting the officers and directors breach of their fiduciary duties, and names the Company as a nominal defendant. The plaintiffs are seeking an undisclosed amount of damages and equitable relief.

On January 18, 2008, our subsidiary, Kohler Mix Specialties, LLC ( Kohler ), was named as defendant in a civil complaint filed in the Superior Court, Judicial District of Hartford. The plaintiff in the case is the

Commissioner of Environmental Protection of the State of Connecticut. The complaint alleges generally that Kohler improperly discharged wastewater into the waters of the State of Connecticut, and bypassed certain wastewater treatment equipment. The plaintiff is seeking injunctive relief to correct the sources of pollution and to comply with all applicable regulations, and also civil penalties with respect to the claims.

At this time, it is not possible for us to predict the ultimate outcome of the matters set forth above.

Other than the matters set forth above, we are party from time to time to certain claims, litigation, audits and investigations and we believe that we have established adequate reserves to satisfy any potential liability we may have under these claims, litigations, audits and investigations that are currently pending. Potential liabilities associated with the other matters referred to in this paragraph are not expected to have a material adverse impact on our financial position, results of operations or cash flows.

#### Item 1A. Risk Factors

There have been no material changes from the risk factors disclosed in our 2008 Annual Report on Form 10-K, other than as set forth below.

#### The failure to successfully integrate acquisitions into our existing operations could adversely affect our financial results.

We have made several acquisitions in recent years including, most recently, our acquisition of the Alpro division of Vandemoortele N.V., and we regularly review opportunities for strategic growth through future acquisitions. Potential risks associated with these acquisitions include the diversion of management s attention from other business concerns, the inability to achieve anticipated benefits from these acquisitions in the timeframe we anticipate, or at all, the inherent risks in entering geographic locations, markets or lines of business in which we have limited prior experience, the inability to integrate the new operations, technologies and products of the acquired companies successfully with our existing businesses, the potential loss of key employees and customers of the acquired companies, and the possible assumption of unknown liabilities, and potential disputes with the sellers. In addition, acquisitions outside the United States may present unique challenges and increase the Company s exposure to the risks associated with foreign operations. Any or all of these risks could adversely impact the Company s financial results.

#### We are subject to antitrust and other competition laws which could have an adverse impact on our business.

We are subject to antitrust and other competition laws in the United States and in the other countries in which we operate. We cannot predict how these laws or their interpretation, administration and enforcement will impact us. Our industry may be subject to government scrutiny, which could result in an increase in litigation or regulatory actions against us. In addition to increased litigation costs, these actions could expose us to negative publicity, which might adversely affect our brands, reputation and/or customer preference for our products. In addition, acquisition activities are regulated by these antitrust and competition laws and such scrutiny could impact our ability to pursue strategic acquisitions in the future.

#### Item 4. Submission of Matters to a Vote of Security Holders

On May 21, 2009, we held our annual meeting of stockholders. At the annual meeting, we submitted the following matters to a vote of our stockholders:

The re-election of Janet Hill and Hector M. Nevares as members of our Board of Directors for a three-year term,

A proposal to amend the Dean Foods Company 2007 Stock Incentive Plan (the 2007 Plan) to increase the number of shares available for grant by 4,000,000 shares, and

The ratification of our Board of Directors selection of Deloitte & Touche LLP as our registered independent public accountants for fiscal year 2009.

47

Item 6.

**Exhibits** 

At the annual meeting, the stockholders re-elected the directors named above, approved the proposal to amend the 2007 Plan, and ratified the selection of Deloitte & Touche LLP as our registered independent public accountants. Following the meeting, the following directors continued their term in office: Gregg L. Engles, Tom C. Davis, Stephen L. Green, Joseph S. Hardin, Jr., John R. Muse, and Jim L. Turner. Lewis M. Collens and Pete Schenkel retired at the expiration of their term at the annual meeting. On May 21, 2009, the Board of Directors elected Mr. J. Wayne Mailloux and Ms. Doreen A. Wright to the Company s Board of Directors.

The vote of the stockholders with respect to each such matter was as follows:

		Votes	Votes	
Nominee/Proposal	Votes For	Withheld	Against	Abstain
Janet Hill	128,550,961	5,957,885		
Hector M. Nevares	128,538,784	5,970,062		
Amendment to the 2007 Plan	70,919,637		50,976,667	234,778
Ratification of registered independent public accountants	130,998,735		3,352,550	157,561

There were 12,377,640 broker non-votes with respect to the proposal to amend the 2007 Plan, for which brokers indicated they did not have the discretion to vote.

*10.1	Employment Agreement between us and Chris Sliva dated November 16, 2007 (filed herewith).
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).
32.1	Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith).
32.2	Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith).
99	Supplemental Financial Information for Dean Holding Company (filed herewith).

<sup>\*</sup> This exhibit is a management or compensatory contract.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DEAN FOODS COMPANY

/s/ RONALD L. McCrummen
Ronald L. McCrummen
Senior Vice President and Chief Accounting Officer

August 6, 2009

49