

BOEING CO  
Form S-8  
February 22, 2007

As filed with the Securities and Exchange Commission on February 22, 2007

Registration No. 333- \_\_\_\_\_

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# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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## FORM S-8

### REGISTRATION STATEMENT

*UNDER*

*THE SECURITIES ACT OF 1933*

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## THE BOEING COMPANY

(Exact name of registrant as specified in its charter)

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Delaware  
(State or other jurisdiction of  
incorporation or organization)

91-0425694  
(I.R.S. Employer

Identification No.)

100 N. Riverside

Chicago, IL 60606-1596

(Address of principal executive offices, including zip code)

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THE BOEING COMPANY 2003 INCENTIVE STOCK PLAN

(AS AMENDED AND RESTATED EFFECTIVE FEBRUARY 27, 2006)

THE BOEING COMPANY VOLUNTARY INVESTMENT PLAN

(Full title of the plans)

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**JAMES C. JOHNSON**

**Vice President, Corporate Secretary and Assistant General Counsel**

**The Boeing Company**

**100 N. Riverside**

**Chicago, IL 60606-1596**

**(312) 544-2000**

(Name, address and telephone number, including area code, of agent for service)

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*Copies to:*

**J. SUE MORGAN**

**Perkins Coie LLP**

**1201 Third Avenue, Suite 4800**

**Seattle, Washington 98101-3099**

**(206) 359-8447**

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**CALCULATION OF REGISTRATION FEE**

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| <b>Title of Securities to Be Registered</b>  | <b>Amount<br/>to Be<br/>Registered(1)</b> | <b>Proposed<br/>Maximum<br/>Offering<br/>Price<br/>Per Share(2)</b> | <b>Proposed<br/>Maximum<br/>Aggregate<br/>Offering Price</b> | <b>Amount of<br/>Registration Fee</b> |
|--|---|---|--|---------------------------------------|
| Common Stock, par value \$5.00 per share     |   |   |  |                                       |
| The Boeing Company 2003 Incentive Stock Plan | 30,000,000                                | \$ 89.72  | \$ 2,691,600,000.00  | \$ 82,632.12                          |
| The Boeing Company Voluntary Investment Plan | 9,000,000                                 | \$ 89.72  | \$ 807,480,000.00  | \$ 24,789.64                          |

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In addition, pursuant to Rule 416(c) under the Securities Act of 1933, as amended (the Securities Act), this Registration Statement also covers an indeterminate amount of interests to be offered or sold pursuant to The Boeing Company Voluntary Investment Plan described herein.

- (1) Includes an indeterminate number of additional shares that may be issued to adjust the number of shares issued pursuant to such employee benefit plans as the result of any future stock split, stock dividend or similar adjustment of the Registrant's outstanding Common Stock.
- (2) Estimated solely for the purpose of calculating the registration fee pursuant to Rule 457 under the Securities Act. The price per share is estimated to be \$89.72, based on the average of the high sales price (\$90.17) and the low sales price (\$89.27) for the Registrant's Common Stock as reported on the New York Stock Exchange on February 14, 2007.



**PART II**

**INFORMATION REQUIRED IN THE REGISTRATION STATEMENT**

**Item 3. INCORPORATION OF DOCUMENTS BY REFERENCE**

The following documents are hereby incorporated by reference in this Registration Statement:

- (a) The Registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2006, filed with the Securities and Exchange Commission (the *Commission*) on February 16, 2007, which contains audited consolidated financial statements for the most recent fiscal year for which such statements have been filed;
- (b) The Registrant's Annual Report on Form 11-K for The Boeing Company Voluntary Investment Plan, filed with the Commission on June 28, 2006; and
- (c) The description of the Registrant's Common Stock contained in its Current Report on Form 8-K, dated June 30, 2006, under Section 13 or 15(d) of the Securities Exchange Act of 1934, as amended (the *Exchange Act*), including any amendments or reports filed for the purpose of updating such description.

All documents filed by the Registrant pursuant to Section 13(a), 13(c), 14 or 15(d) of the Exchange Act after the date hereof and prior to the filing of a post-effective amendment which indicates that all securities offered hereby have been sold or which deregisters the securities covered hereby then remaining unsold shall also be deemed to be incorporated by reference into this Registration Statement and to be a part hereof commencing on the respective dates on which such documents are filed.

**Item 5. INTERESTS OF NAMED EXPERTS AND COUNSEL**

The opinion of counsel as to the legality of the securities that may be issued under the plans is given by James C. Johnson, Vice President, Corporate Secretary and Assistant General Counsel for the Registrant. As of February 21, 2007, Mr. Johnson owned 21,274 shares of the Registrant's Common Stock as well as stock units granted under various incentive plans of the Registrant.

**Item 6. INDEMNIFICATION OF DIRECTORS AND OFFICERS**

Section 145 of the Delaware General Corporation Law provides that a corporation may indemnify directors and officers as well as other employees and individuals against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement in connection with specified actions, suits or proceedings, whether civil, criminal, administrative or investigative (other than an action by or in the right of the corporation in a derivative action), if they acted in good faith and in a manner they reasonably believed to be in or not opposed to the best interests of the corporation, and, with the respect to any criminal action, had no reasonable cause to believe their conduct was unlawful. A similar standard is applicable in the case of derivative actions, and the statute requires court approval before there can be any indemnification where the person seeking indemnification has been found liable to the corporation. The statute provides that it is not exclusive of other indemnification that may be granted by a corporation's charter, by-laws, disinterested director vote, stockholder vote, agreement or otherwise.

Article VII, Section 4 of the Registrant's By-Laws provides for indemnification of the Registrant's directors and officers to the full extent permitted under Delaware law.

Section 102(b)(7) of the Delaware General Corporation Law permits a corporation to provide in its certificate of incorporation that a director of the corporation shall not be personally liable to the corporation or its stockholders for monetary damages for breach of fiduciary duty as a director, except for liability for (i) any breach of the director's duty of loyalty to the corporation or its stockholders, (ii) acts or omissions not in good faith or that involve intentional misconduct or a knowing violation of law, (iii) payments of unlawful dividends or unlawful stock repurchases or redemptions, or (iv) for any transaction from which the director derived an improper personal benefit.

Article Eleventh of the Registrant's Amended and Restated Certificate of Incorporation provides that, to the full extent that Delaware law permits the limitation or elimination of the liability of directors, a director of the Registrant will not be liable to the Registrant or its stockholders for monetary damages for conduct as a director.

Officers and directors of the Registrant are covered by insurance that, with certain exceptions and within certain limitations, indemnifies them against losses and liabilities arising from any alleged wrongful act, including any alleged error or misstatement, misleading statement, wrongful act or omission, neglect or breach of duty in their capacities as such.

**Item 8. EXHIBITS**

**Exhibit**

**Number Description**

5.1 Opinion of counsel regarding legality of the Common Stock being registered

23.1 Consent of Deloitte & Touche LLP

23.2 Consent of Deloitte & Touche LLP

23.3 Consent of Counsel (included in Exhibit 5.1)

24.1 Power of Attorney (see Signature Page)

99.1 The Boeing Company 2003 Incentive Stock Plan (As Amended and Restated Effective February 27, 2006) (incorporated by reference to Appendix B to the definitive proxy statement filed by the Registrant on March 24, 2006)

The Registrant hereby undertakes that it will submit or has submitted The Boeing Company Voluntary Investment Plan subject to this Registration Statement and any amendments thereto to the Internal Revenue Service ( **IRS** ) in a timely manner and has made or will make all changes required by the IRS as necessary in order to qualify such plan under Section 401 of the Internal Revenue Code.

**Item 9. UNDERTAKINGS**

A. The undersigned Registrant hereby undertakes:

(1) To file during any period in which offers or sales are being made, a post-effective amendment to the Registration Statement:

(i) To include any prospectus required by Section 10(a)(3) of the Securities Act;

(ii) To reflect in the prospectus any facts or events arising after the effective date of the Registration Statement (or the most recent post-effective amendment thereof) which, individually or in the aggregate, represent a fundamental change in the information set forth in the Registration Statement; and

(iii) To include any material information with respect to the plan of distribution not previously disclosed in the Registration Statement or any material change to such information in the Registration Statement;

provided, however, that paragraphs (1)(i) and (1)(ii) above do not apply if the information required to be included in a post-effective amendment by those paragraphs is contained in periodic reports filed or furnished to the Commission by the Registrant pursuant to Section 13 or Section 15(d) of the Exchange Act that are incorporated by reference in the Registration Statement.

(2) That, for the purpose of determining any liability under the Securities Act, each such post-effective amendment shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

(3) To remove from registration by means of a post-effective amendment any of the securities being registered which remain unsold at the termination of the offering.

B. The undersigned Registrant hereby undertakes that, for purposes of determining any liability under the Securities Act, each filing of the Registrant's annual report pursuant to Section 13(a) or 15(d) of the Exchange Act (and, where applicable, each filing of an employee benefits plan's annual report pursuant to Section 15(d) of the Exchange Act) that is incorporated by reference in the Registration Statement shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

C. Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers and controlling persons of the Registrant pursuant to the foregoing provisions, or otherwise, the Registrant has been advised that in the opinion of the Commission such indemnification is against public policy as expressed in the Securities Act and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than the payment by the Registrant of expenses incurred or paid by a director, officer or controlling person of the Registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, the Registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question whether such indemnification by it is against public policy as expressed in the Securities Act and will be governed by the final adjudication of such issue.

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**SIGNATURES**

Pursuant to the requirements of the Securities Act of 1933, as amended, the Registrant certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form S-8 and has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Chicago, State of Illinois, on the 20th day of February, 2007.

THE BOEING COMPANY

By: /s/ James A. Bell  
James A. Bell  
Executive Vice President and Chief Financial Officer

**POWER OF ATTORNEY**

Each person whose signature appears below constitutes and appoints W. James McNerney, Jr. and James A. Bell, or either of them, his or her attorneys-in-fact, with the power of substitution, for him or her in any and all capacities, to sign any amendments to this Registration Statement and to file the same, with exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission, hereby ratifying and confirming all that said attorneys-in-fact or their substitute or substitutes, may do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Act of 1933, as amended, this Registration Statement has been signed by the following persons in the capacities indicated below on the 20th day of February, 2007.

| <b>Signature</b>                                     | <b>Title</b>  |
|--|---|
| /s/ W. James McNerney, Jr.<br>W. James McNerney, Jr. | Chairman of the Board, President and Chief Executive Officer<br>(Principal Executive Officer) |
| /s/ James A. Bell<br>James A. Bell                   | Executive Vice President and Chief Financial Officer (Principal<br>Financial Officer)         |
| /s/ Harry S. McGee III<br>Harry S. McGee III         | Vice President and Corporate Controller (Principal Accounting<br>Officer)                     |
| /s/ John H. Biggs<br>John H. Biggs                   | Director  |
| /s/ John E. Bryson<br>John E. Bryson                 | Director  |

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| Signature                 | Title    |
|---------------------------|----------|
| /s/ Linda Z. Cook         | Director |
| Linda Z. Cook             |          |
| /s/ William M. Daley      | Director |
| William M. Daley          |          |
| /s/ Kenneth M. Duberstein | Director |
| Kenneth M. Duberstein     |          |
| /s/ John F. McDonnell     | Director |
| John F. McDonnell         |          |
| /s/ Richard D. Nanula     | Director |
| Richard D. Nanula         |          |
| /s/ Rozanne L. Ridgway    | Director |
| Rozanne L. Ridgway        |          |
| /s/ Mike S. Zafirovski    | Director |
| Mike S. Zafirovski        |          |

**THE BOEING COMPANY VOLUNTARY INVESTMENT PLAN**

Pursuant to requirements of the Securities Act of 1933, as amended, the persons who administer The Boeing Company Voluntary Investment Plan have duly caused this Registration Statement to be signed on their behalf by the undersigned, thereunto duly authorized, in the City of Chicago, State of Illinois, on the 20th day of February, 2007.

THE BOEING COMPANY VOLUNTARY  
INVESTMENT PLAN

By: THE BOEING COMPANY

By: /s/ James A. Bell

James A. Bell  
Executive Vice President and

Chief Financial Officer



**INDEX TO EXHIBITS**

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