

KOOKMIN BANK  
Form 6-K  
March 06, 2003  
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# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## Form 6-K

### REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of March 2003

## Kookmin Bank

(Translation of registrant's name into English)

9-1, 2-Ga, Namdaemun-Ro, Jung-Gu, Seoul, Korea 100-703

(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

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*Note:* Regulation S-T Rule 101(b)(1) only permits the submission in paper of a Form 6-K if submitted solely to provide an attached annual report to security holders.

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): \_\_\_\_

*Note:* Regulation S-T Rule 101(b)(7) only permits the submission in paper of a Form 6-K if submission to furnish a report or other document that the registration foreign private issuer must furnish and make public under the laws of the jurisdiction in which the registrant is incorporated, domiciled or legally organized (the registrant's home country), or under the rules of the home country exchange on which the registrant's securities are traded, as long as the report or other document is not a press release, is not required to be and has not been distributed to the registrant's security holders, and if discussing a material event, has already been the subject of a Form 6-K submission or other Commission filing on EDGAR.

Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes \_\_\_\_ No

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**AGENDA FOR GENERAL SHAREHOLDERS MEETING FOR THE FISCAL YEAR 2002**

***AGENDUM I. APPROVAL OF NON CONSOLIDATED FINANCIAL STATEMENTS (BALANCE SHEET; INCOME STATEMENT; AND STATEMENT OF APPROPRIATION OF RETAINED EARNINGS) FOR THE FISCAL YEAR 2002***

Please find Exhibits herein attached to this document.

**Exhibit Index**

- 99.1 Non Consolidated Balance Sheets as of December 31, 2002 and 2001
- 99.2 Non Consolidated Income Statements for the Years Ending December 31, 2002 and 2001
- 99.3 Non Consolidated Statements of Appropriation of Retained Earnings for the Years Ending December 31, 2002 and 2001

**Table of Contents***AGENDUM 2. AMENDMENTS TO THE ARTICLES OF INCORPORATION*

| <u>EXISTING</u>   | <u>AMENDED</u>   | <u>REMARK</u>   |
|---|--|---|
| <p><b>Article 13 (Stock Options)</b></p> <p>In the following instances, the Bank may, by a resolution of the Board of Directors, cancel the stock options granted to an officer or an employee:</p>   | <p><b>Article 13 (Stock Options)</b></p> <p>In the following instances, the Bank may, by a resolution of the Board of Directors, cancel the stock options granted to an officer or an employee:</p> <p>1-3. (Unchanged)</p> <p><u>4. When an Officer and/or an employee who had been granted stock options receives the dismissal advise of FSC or is dismissed by reprimand request of Governor of FSS.</u></p>   |   |
| <p><b>Article 34 (Directors)</b></p> <p>The Directors shall be the Standing Directors and the Outside Directors, and the number of the Standing Directors shall be less than 50/100 of the total number of Directors; provided that, if the number of Outside Directors does not satisfy the requirement referred to herein due to the death or resignation of Outside Directors or any other reason, the Outside Directors shall be elected to fill the vacancy at the first <u>Ordinary General Meeting of Shareholders</u> to be held after such occurrence so as to cause the number of Outside Directors to be such prescribed number.</p> | <p><b>Article 34 (Directors)</b></p> <p>The Directors shall be the Standing Directors and the Outside Directors, and the number of the Standing Directors shall be less than 50/100 of the total number of Directors; provided that, if the number of Outside Directors does not satisfy the requirement referred to herein due to the death or resignation of Outside Directors or any other reason, the Outside Directors shall be elected to fill the vacancy at the first <u>Meeting of Shareholders</u> to be held after such occurrence so as to cause the number of Outside Directors to be such prescribed number.</p> | <p>Pursuant to the Article 22 of the revised Bank Act</p> |
| <p><b>Article 35 (Election of Director)</b></p> <p>The Standing Directors and Outside Directors shall be elected at the General Meeting of Shareholders, wherein a separate resolution pertaining to the election shall be made</p>   | <p><b>Article 35 (Election of Director)</b></p> <p>The Standing Directors and Outside Directors shall be elected at the General Meeting of Shareholders, wherein a separate resolution pertaining to the election shall be made. <u>Outside Directors shall be those who</u></p>   | <p>Pursuant to the Article 22 of the revised Bank Act</p> |

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*recommended by the Outside Director  
Nomination Committee of Article 22 of the  
Bank Act.*

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| <b>EXISTING</b>  | <b>AMENDED</b>  | <b>REMARK</b> |
|--|---|---------------|
| <p><b>Article 44 (Committees)</b></p> <p>The Bank may establish committees, such as an Operation Committee of the Board of Directors, a Business Strategy Committee, <u>a Risk Management Committee, a Compensation Committee</u> by the resolution of the Board of Directors, for the purposes of efficient operation of the Board of Directors and effective management of the Bank.</p> | <p><b>Article 44 (Committees)</b></p> <p>The Bank may establish committees, such as an Operation Committee of the Board of Directors, a Business Strategy Committee, <u>a Risk Management Committee, a Compensation Committee, a Outside Director Nomination Committee</u> by the resolution of the Board of Directors, for the purposes of efficient operation of the Board of Directors and effective management of the Bank.</p> |               |

**ADDENDUM**

**Article 1 (Effective Date)**

*These Articles of Incorporation shall enter into force as of March 21, 2003.*

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Two persons were nominated for two seats for Executive Directorship, and twelve persons were nominated for twelve seats for Non Executive Directorship.

**List of Nominees for Executive Directors**

| <b>Name</b>                                | <b>Current Position</b>   | <b>Career History</b>   | <b>Nominated by</b>                                       | <b>Previous 3 Year Engagement with the Bank</b> |
|--|---|---|---|---|
| <b>Sungnam Lee</b><br>(11/11/1947)         | Assistant Governor, Financial Supervisory Service                     | Head of Examination Planning & Coordination Department, Financial Supervisory Service<br><br>Management Adviser, Bajae Travel Agency<br><br>General Manager, Citibank | Audit Committee Member Candidate Nomination Committee     | N/A   |
| <b>Donald H. MacKenzie</b><br>(12/20/1948) | Executive Vice President & Head of Risk Management Unit, Kookmin Bank | Country Manager, ING Bank Japan; Managing Director, ING Barings<br><br>Vice President, Goldman Sachs<br><br>Partner, KPMG Peat Marwick                                | CEO & President (Followed Through The Management Council) | N/A   |

**List of Nominees for Non Executive Directors**

| <b>Name</b>                           | <b>Current Position</b>      | <b>Career History</b>   | <b>Nominated by</b>                         | <b>Previous 3 Year Engagement with the Bank</b> |
|---------------------------------------|------------------------------|---|---|---|
| <b>Moonsoul Chung</b><br>(03/07/1938) | Advisor, Mirae Corporation   | President, Lycos Korea<br><br>CEO, Mirae Corporation  | Non Executive Director Nomination Committee | N/A   |
| <b>Sunjin Kim</b><br>(06/08/1942)     | President, Yuhan Corporation | Member of Advisory on Stocks Practice of Korea Listed Companies Association<br><br>CEO, Janssen Korea | Non Executive Director Nomination Committee | N/A   |

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Vice President, Yuhan Corporation

|   |  |   |   |     |
|---|--|---|---|-----|
| <b>Dongsoo Chung</b><br>(09/24/1945)        |  | Deputy Minister, Ministry of Environment  | Non Executive Director Nomination Committee | N/A |
|   |  | Assistant Minister, Planning & Management Office, Ministry of Planning & Budget |   |     |
| <b>Richard Elliott Lint</b><br>(01/04/1946) | Principal, Mercer Human Resource Consulting          | Deputy Chairman, Head of Oil, Gas & Pipeline Group, Scotia Capital              | Non Executive Director Nomination Committee | N/A |
|   |  | CEO & Chairman, Citibank Canada   |   |     |
|   |  | Principal, McKinsey & Co. Toronto   |   |     |
| <b>Kyunghee Yoon</b><br>(01/05/1947)        | Country Manager & Managing Director, ING Ltd., Korea | Branch Manager, ING Barings Securities, Ltd., Seoul Branch                      | Non Executive Director Nomination Committee | N/A |
|   |  | Director, Baring Brother Ltd.   |   |     |

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| <b>Name</b>                             | <b>Current Position</b>  | <b>Career History</b>   | <b>Nominated by</b>                         | <b>Previous 3 Year Engagement with the Bank</b> |
|---|--|---|---|---|
| <b>Seoungwoo Nam</b><br>(05/13/1952)    | CEO, Pulmuone Co., Ltd.  | CEO, Puchon Cartoon Network<br><br>President, Korea Health Food & Special Nutritive Food Association<br><br>CEO, ECMD Co., Ltd.   | Non Executive Director Nomination Committee | N/A   |
| <b>Sukyoung Cha</b><br>(06/09/1953)     | President & CEO, Haitai Confectionery & Foods Co., Ltd.            | President & CEO, Procter & Gamble Korea<br><br>President & CEO, Ssangyong Paper Company<br><br>CFO, P&G Asia Headquarters, Hong Kong  | Non Executive Director Nomination Committee | N/A   |
| <b>Bernard S. Black</b><br>(11/13/1953) | Professor of Law, Stanford Law School                              | Professor of Law, Columbia Law School<br><br>Senior Policy Advisor, Harvard Institute for International Development   | Non Executive Director Nomination Committee | N/A   |
| <b>Kihong Kim</b><br>(01/10/1957)       | Professor of Business Administration, Chungbuk National University | Research Fellow, Korea Institute of Fiscal Policy<br><br>Research Director, Korea Insurance Development Institute<br><br>Assistant Governor, Financial Supervisory Service  | Non Executive Director Nomination Committee | KRW 17.7 million of Housing Loan Extended       |
| <b>Eunjoo Park</b><br>(06/03/1957)      | CEO & Chief Editor, Gimm-Young Publishers, Inc.                    | Member of Policy Advisory Committee, Ministry of Culture and Tourism<br><br>Member of Advisory Committee, People's Solidarity for Participatory Democracy<br><br>Member, Korean Publishers Association                                  | Non Executive Director Nomination Committee | N/A   |
| <b>Cheolsoo Ahn</b><br>(02/26/1962)     | President & CEO, Ahnlab, Inc.                                      | Chairman, Software Venture Association<br><br>Vice Chairman, Korea Venture Business Association<br><br>Counselor, Policy Development Division, Korea IT Industry Promotion Agency<br><br>Head of Pre-Medical Course, Dankook University | Non Executive Director Nomination Committee | N/A   |

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|                                     |   |   |   |     |
|-------------------------------------|---|---|---|-----|
| <b>Kyungbae Suh</b><br>(01/14/1963) | President & CEO,<br>AmorePacific<br>Corporation | President of Corporate Strategy,<br>Pacific Corporation (Presently<br>AmorePacific) | Non Executive<br>Director Nomination<br>Committee | N/A |
|                                     |   | President & CEO, Pacific<br>Pharmaceutical Company                                  |   |     |

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| <b>Name</b>                        | <b>Current Position</b>                           | <b>Career History</b>   | <b>Nominated by</b>                                   | <b>Previous 3 Year Engagement with the Bank</b> |
|------------------------------------|---|---|---|---|
| <b>Sungnam Lee</b><br>(11/11/1947) | Assistant Governor, Financial Supervisory Service | Head of Examination Planning & Coordination Department, Financial Supervisory Service<br><br>Management Adviser, Bajae Travel Agency<br><br>General Manager, Citibank | Audit Committee Member Candidate Nomination Committee | N/A   |

**AGENDUM 5. APPOINTMENT TO THE AUDIT COMMITTEE MEMBER CANDIDATES THAT ARE NOT NON EXECUTIVE DIRECTORS**

| <b>Name</b>                          | <b>Current Position</b>                              | <b>Career History</b>  | <b>Nominated by</b>                                   | <b>Previous 3 Year Engagement with the Bank</b> |
|--------------------------------------|--|--|---|---|
| <b>Sunjin Kim</b><br>(06/08/1942)    | President, Yuhan Corporation                         | Member of Advisory on Stocks Practice of Korea Listed Companies Association<br><br>CEO, Janssen Korea<br><br>Vice President, Yuhan Corporation | Audit Committee Member Candidate Nomination Committee | N/A   |
| <b>Dongsoo Chung</b><br>(09/24/1945) |  | Deputy Minister, Ministry of Environment<br><br>Assistant Minister, Planning & Management Office, Ministry of Planning & Budget                | Audit Committee Member Candidate Nomination Committee | N/A   |
| <b>Kyunghee Yoon</b><br>(01/05/1947) | Country Manager & Managing Director, ING Ltd., Korea | Branch Manager, ING Barings Securities, Ltd., Seoul Branch<br><br>Director, Baring Brother Ltd.  | Audit Committee Member Candidate Nomination Committee | N/A   |
| <b>Seungwoo Nam</b><br>(05/13/1952)  | CEO, Pulmuone Co., Ltd.                              | CEO, Puchon Cartoon Network<br><br>President, Korea Health Food & Special Nutritive Food Association<br><br>CEO, ECMD Co., Ltd.                | Audit Committee Member Candidate Nomination Committee | N/A   |



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*AGENDUM 6. APPROVAL OF GRANT OF STOCK OPTION*

On the 22<sup>nd</sup> of March and the 26<sup>th</sup> of July 2002, the Board of Directors of Kookmin Bank approved of, and ratified, granting of options to directors and employees of the Bank for purchasing registered common stocks of the Bank.

Pursuant to Article 13 of the Articles of Incorporation, these resolutions by the Board are subject to the approval and ratification at the General Shareholders Meeting on March 21, 2003.

The purpose of the grant is to motivate the grantees toward accomplishing business targets, as their performances will be indexed to the exercisable number of options granted.

The type of stock to be granted is Kookmin Bank's registered common share.

Any other details not stipulated or referred to in the resolutions shall be governed by the Articles of Incorporation of Kookmin Bank and the option contracts entered into by the Bank and the grantees. Following the approval and ratification at the General Shareholders Meeting on the 21<sup>st</sup> of March 2003, the date of conferment of the stock options shall relate back to the date of resolution by the Board of Directors.

1 Stock Options Granted on March 22, 2002

1.1 Calculating Stock Options

The total value of stock options granted, which is a long-term performance-based compensation, is set at the amount of the grantee's base salary, which is then divided by option value to generate the number of stock options.

For those previously granted with stock options before the merger, but for whom three years have not transpired since the date of their conferment, adjustments have been so made in respect of the number of the stock options newly granted therefrom as to ensure that all options are fairly distributed.

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## 1.2 List of Grantees and the Number of Options

| <b>Name<sup>1</sup></b>                | <b>Position</b>               | <b>No. of Shares Granted</b>         |
|--|-------------------------------|--------------------------------------|
| Choulju Lee                            | Auditor & Executive Director  | 30,000 common shares                 |
| Henry Cornell                          | Non-Executive Director        | 10,000 common shares                 |
| *Kyunghee Yoon                         | Non-Executive Director        | 3,000 common shares                  |
| Keunshik Oh                            | Non-Executive Director        | 10,000 common shares                 |
| *Moonsoul Chung                        | Non-Executive Director        | 3,000 common shares                  |
| *Sunjin Kim                            | Non-Executive Director        | 3,000 common shares                  |
| Dongsoo Chung                          | Non-Executive Director        | 10,000 common shares                 |
| Jihong Kim                             | Non-Executive Director        | 10,000 common shares                 |
| Timothy Hartman                        | Non-Executive Director        | 10,000 common shares                 |
| Jongkyoo Yoon                          | Executive Vice President      | 30,000 common shares                 |
| Bonghwan Cho                           | Executive Vice President      | 30,000 common shares                 |
| Jaemin Suh                             | Executive Vice President      | 30,000 common shares                 |
| Buhmsoo Choi                           | Executive Vice President      | 30,000 common shares                 |
| Bockwoan Kim                           | Executive Vice President      | 30,000 common shares                 |
| Ki taek Hong                           | Executive Vice President      | 30,000 common shares                 |
| Sunghyun Chung                         | Executive Vice President      | 30,000 common shares                 |
| Kisup Shin                             | Executive Vice President      | 30,000 common shares                 |
| Seongkyu Lee                           | Executive Vice President      | 30,000 common shares                 |
| Byungsang Kim                          | Executive Vice President      | 30,000 common shares                 |
| Jongyoung Yoon and ten other employees | Head of Regional Headquarters | 15,000 common shares per each person |
| *Jongyoung Kim                         | Head of Regional Headquarters | 5,000 common shares                  |
| *Hakyoun Jeong                         | Head of Regional Headquarters | 5,000 common shares                  |
| *Jongwhan Byon                         | Head of Regional Headquarters | 5,000 common shares                  |
| **Jaehan Kim                           | Head of Regional Headquarters | 5,000 common shares                  |

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|             |                               |                       |
|-------------|-------------------------------|-----------------------|
| **Jongok Na | Head of Regional Headquarters | 5,000 common shares   |
| <hr/>       |                               |                       |
| Total       | 35 persons                    | 579,000 common shares |
| <hr/>       |                               |                       |

- \* One Year Basis Grantees, required of incumbency for one year from the date of conferment to exercise the full number of options granted.
- \*\* Two Year Basis Grantees, required of incumbency for two years from the date of conferment to exercise the full number of options granted.
- \*\*\* Non denoted are Three Year Basis Grantees, required of incumbency for three years from the date of conferment to exercise the full number of options granted.

1. Stock options granted to Mr. Soonchul Lee, Mr. Sunjae Cho and Mr. Woonyoul Choi were each cancelled on May 4, 2002, October 24, 2002, and May 4, 2002, due to their resignation.

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1.3 Calculating Stock Options for Executive Vice Presidents and Heads of Regional Headquarters

Calculation of the number of stock options granted to Executive Vice Presidents and Heads of Regional Headquarters is based on the average score of the key performance indicators they achieve for three years from the date of their conferment. Where any grantee resigns or transfers for new assignment before the three year term transpires, the calculation shall be made based upon the resultive average score as of the end of the latest quarter prior to any such event.

**Evaluation Method**

| Average Score                      | Calculation of Exercisable Option  |
|------------------------------------|--|
| Less than 60 points                | Stock option cancelled.  |
| Over 60 but<br>Less than 80 points | <p>n Stock options resulting from multiplying the number of stock options granted by average score exercised.</p> <p>n Options granted = (Number of options granted) x (Average score / 100)</p> |
| Over 80 points                     | Total number of the granted stock options exercised.   |

1.4 Method of Exercise

Kookmin Bank may choose to grant shares by means of: 1) issuing new shares; 2) granting treasury shares; or 3) granting cash or treasury shares for the difference between the exercise price and the market price.

1.5 Exercise Price

For i) Auditor & Executive Director and ii) Non-Executive Directors, lined to stock price indices.

**Formula**

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Exercise price = 57,100 Won x (1 + rate of increase for KOSPI banking industry index x 0.4)

Rate of increase for KOSPI banking industry index = (KOSPI banking industry index as of the start of exercise period<sup>2</sup> - KOSPI banking industry index as of the date of grant) / KOSPI banking industry index as of the date of grant.

Any negative rate of increase for KOSPI banking industry index is not reflected in the calculation.

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2. KOSPI banking industry index as of the date of resignation is used in the event any grantee resigns during the course of three years.

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For Executive Vice Presidents and the Heads of Regional Headquarters: 57,100 Won

1.6 Exercise Period

The exercise period is from March 23, 2005 to March 22, 2010.

1.7 Adjustment of Exercise Price and Options

In the event of any right offering, stock dividend, transfer of reserves to capital, stock split, reverse split, or merger, which require adjustments of the price or the numbers of stock after the option grant date, adjustment shall be made as needed in accordance with the resolutions reached by the Board of Directors for, i.e., number of options and the exercise price.

1.8 Adjustment Following Resignation

If any Three Year Basis grantee resigns or ceases employment with the Bank within three years from the date of grant, the exercisable number of options shall be adjusted according to the full number of calendar days. Likewise, if any Two or One Year Basis grantee should resign or cease employment with the Bank within each respective applicable term, the options shall be adjusted accordingly.

| Classification           | Exercisable Options  |
|--------------------------|--|
| Three Year Basis Grantee | Granted Options x Number of Days Actually Worked / 3 Years |
| Two Year Basis Grantee   | Granted Options x Number of Days Actually Worked / 2Years  |
| One Year Basis Grantee   | Granted Options x Number of Days Actually Worked / 1Year   |

Less than a single share is rounded off. Working day calculation begins from the first date of appointment.

2 Stock Options Granted on July 26, 2002

On July 26, 2002, the Board of Directors approved and ratified to grant Donald H. MacKenzie, newly elected Executive Vice President and Head of Risk Management Division, stock options to purchase 30,000 registered common stocks of Kookmin Bank.

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2.1 Calculating Stock Options

Calculation of the number of stock options granted to Executive Vice President Donald H. MacKenzie is based on the average score of the key performance indicators he will achieve for three years from the date of their conferment. Where the grantee resigns or transfers for new assignment before the three year term transpires, the calculation shall be made based upon the resultive average score as of the end of the latest quarter prior to any such event.

**Evaluation Method**

| Average Score                      | Calculation of Exercisable Option   |
|------------------------------------|---|
| Less than 60 points                | Stock option cancelled.   |
| Over 60 but<br>Less than 80 points | n Stock options resulting from multiplying the number of stock options granted by average score exercised.<br><br>n Options granted = (Number of options granted) x (Average score / 100) |
| Over 80 points                     | Total number of the granted stock options exercised.  |

2.2 Method of Exercise

Kookmin Bank may choose to grant stock by means of: 1) issuing new stock; 2) granting treasury stock; or 3) granting cash or treasury stock for the difference between the exercise price and the market price.

2.3 Exercise Price: 58,800 Won

2.4 Exercise Period

The exercise period is from July 27, 2005 to July 26, 2010.

2.5 Adjustment of Exercise Price and Options

In the event of any right offering, stock dividend, transfer of reserves to capital, stock split, reverse split, or merger, which require adjustments of the price or the numbers of stock after the option grant date, adjustment shall be made as needed in accordance with the resolutions reached by

the Board of Directors for, i.e., number of options and the exercise price.

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2.6 Adjustment Following Resignation

If Executive Vice President Donald H. MacKenzie resigns or ceases employment with the Bank within three years from the date of grant, the exercisable number of options shall be adjusted according to the full number of calendar days. The number of exercisable options will result from the number of options granted divided by the number of days actually worked over the course of three years.

Less than a single share is rounded off. Working day calculation begins from the first date of appointment.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Kookmin Bank

(Registrant)

Date: March 6, 2003  
(Signature)

By: /s/ Jong-Kyoo Yoon

Name: Jong-Kyoo Yoon

Title: Executive Vice President & Chief Financial Officer

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Exhibit 99.1

**KOOKMIN BANK**  
**NON-CONSOLIDATED BALANCE SHEETS**

**December 31, 2002 and 2001**

|  | In Millions of Korean Won |                   |
|--|---------------------------|-------------------|
|  | 2002                      | 2001              |
| <b>ASSETS :</b>  |                           |                   |
| Cash and due from banks  | (Won) 4,599,356           | (Won) 7,503,624   |
| Trading securities   | 5,676,973                 | 6,414,148         |
| Investment securities  | 25,263,777                | 27,003,206        |
| Loans  | 126,730,561               | 107,029,959       |
| Fixed assets   | 3,092,616                 | 2,924,471         |
| Other assets   | 6,135,558                 | 6,018,394         |
|  | (Won) 171,498,841         | (Won) 156,893,802 |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY :</b>   |                           |                   |
| Deposits   | (Won) 123,109,653         | (Won) 115,161,304 |
| Borrowings   | 10,690,754                | 12,556,052        |
| Debentures   | 17,539,007                | 9,076,028         |
| Other liabilities  | 10,110,031                | 11,186,876        |
|  | 161,449,445               | 147,980,260       |
| Commitments and Contingencies  |                           |                   |
| Common stock, par value: (Won)5,000, authorized: 1,000 million shares, issued and outstanding:<br>328,258,685 shares |                           |                   |
|  | 1,641,293                 | 1,498,487         |
| Capital surplus  | 5,864,752                 | 5,683,964         |
| Retained earnings  | 2,417,102                 | 1,427,475         |
| Capital adjustments  | 126,249                   | 303,616           |
|  | 10,049,396                | 8,913,542         |
| <b>Total Liabilities and Shareholders Equity</b>   | (Won) 171,498,841         | (Won) 156,893,802 |

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**KOOKMIN BANK**  
**NON-CONSOLIDATED INCOME STATEMENTS**  
**For the Years ended December 31, 2002 and 2001**

|   | In Millions of Korean Won |              |
|---|---------------------------|--------------|
|   | 2002                      | 2001         |
| Interest income :                                   |                           |              |
| Interest on due from banks                          | (Won) 51,580              | (Won) 78,983 |
| Interest on trading securities                      | 95,576                    | 172,045      |
| Interest on investment securities                   | 1,487,318                 | 1,429,652    |
| Interest on loans                                   | 9,251,849                 | 5,603,114    |
| Other interest income                               | 102,735                   | 123,354      |
|   | 10,989,058                | 7,407,148    |
| Interest expenses :                                 |                           |              |
| Interest on deposits                                | 4,770,967                 | 3,613,398    |
| Interest on borrowings                              | 415,938                   | 513,876      |
| Interest on debentures                              | 830,219                   | 531,244      |
| Other interest expenses                             | 58,068                    | 62,354       |
|   | 6,075,192                 | 4,720,872    |
| Net interest income                                 | 4,913,866                 | 2,686,276    |
| Provision for loan losses                           | 1,593,479                 | 992,249      |
| Net interest income after provision for loan losses | 3,320,387                 | 1,694,027    |
| Non-interest income :                               |                           |              |
| Fees & commission income                            | 1,345,669                 | 530,343      |
| Dividends on trading securities                     | 1,123                     | 323          |
| Dividends on investment securities                  | 12,186                    | 6,679        |
| Gain on foreign currency transactions               | 202,367                   | 359,423      |
| Gain on derivatives                                 | 2,364,376                 | 2,292,219    |
| Others  | 669,722                   | 397,770      |
|   | 4,595,443                 | 3,586,757    |
| Non-interest expenses :                             |                           |              |
| Fees & commission expenses                          | 330,385                   | 138,835      |
| General and administrative expenses                 | 2,551,426                 | 1,458,544    |
| Loss on foreign currency transactions               | 245,232                   | 211,401      |

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|  |                        |                      |
|--|------------------------|----------------------|
| Loss on derivatives                        | 2,164,987              | 2,319,432            |
| Others                                     | 358,035                | 307,026              |
|  | <u>5,650,065</u>       | <u>4,435,238</u>     |
| Operating income                           | 2,265,765              | 845,546              |
| Non-operating income (expenses), net       | (372,147)              | 246,705              |
|  | <u>1,893,618</u>       | <u>1,092,251</u>     |
| Income tax expenses                        | 583,327                | 351,686              |
|  | <u>(Won) 1,310,291</u> | <u>(Won) 740,565</u> |
| Net income                                 |                        |                      |
| Basic earnings per share (In Korean Won)   | (Won) 4,123            | (Won) 3,706          |
|  | <u>(Won) 4,123</u>     | <u>(Won) 3,545</u>   |
| Diluted earnings per share (In Korean Won) |                        |                      |

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Exhibit 99.3

## KOOKMIN BANK

## NON-CONSOLIDATED STATEMENTS OF APPROPRIATIONS OF RETAINED EARNINGS

For the years ended December 31, 2002 and 2001

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Dates of appropriations: March 21, 2003 for 2002 and March 22, 2002 for 2001

|  | In Millions of Korean Won |                |
|--|---------------------------|----------------|
|  | 2002                      | 2001           |
| Retained earnings before appropriations:                                       |                           |                |
| Unappropriated retained earnings carried over from prior year                  | (Won) 5,117               | (Won) 37       |
| Adjustment of investment in associates   | 4,562                     | (68,184)       |
| Net income   | 1,310,291                 | 740,565        |
|  | <u>1,319,970</u>          | <u>672,418</u> |
| Transferred from prior years' reserves:  |                           |                |
| Reserves for overseas investment losses  | 5,417                     | 8,483          |
|  | <u>1,325,387</u>          | <u>680,901</u> |
| Appropriations:  |                           |                |
| Legal reserves   | 132,000                   | 74,100         |
| Reserves for business rationalization  |                           | 1,000          |
| Cash dividends (20.0% for common stock in 2002, 2.0% for common stock in 2001) | 325,233                   | 29,967         |
| Stock dividends (6.0% for common stock in 2001)                                |                           | 89,900         |
| Voluntary reserves   | 867,000                   | 480,000        |
| Other reserves   | 744                       | 817            |
|  | <u>1,324,977</u>          | <u>675,784</u> |
| Unappropriated retained earnings carried over to the subsequent year           | (Won) 410                 | (Won) 5,117    |